Appendix K:

# THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA

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Financial Statements For the Year Ended December 31, 2011

# CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA

## **DECEMBER 31, 2011**

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#### AUDITOR'S REPORT

#### To the Council of the Corporation of the City of Toronto and the Board of Management for the Crossroads of the Danforth Business Improvement Area

I have audited the accompanying financial statements of Crossroads of the Danforth Business Improvement Area, which comprise the statement of financial position as at December 31, 2011 and the statements of operations and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

#### Opinion

In my opinion, these financial statements present fairly in all material respects, the financial position of the Board as at December 31, 2011 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Toronto, Ontario March 10, 2011

Chartered Accountant Licensed Public Accountant

THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA STATEMENT OF FINANCIAL POSITION As AT DECEMBER 31, 2011

	2011 \$	2010 \$
FINANCIAL ASSETS	00.000	24 650
Cash	32,933	34,650
Accounts receivable	4,854	4,448
City of Toronto – special charges (Note 3) Other	11,502	6,220
Other	49,289	45,318
Accounts payable and accrued liabilities		5,273
City of Toronto Other	1,124	1,136
Other	1,124	6,409
NET FINANCIAL ASSETS	48,165	38,909
Non-Financial Assets		
Tangible Capital Assets (Note 4)	15,180	21,859
	63,345	60,768
ACCUMULATED SURPLUS	63,345	60,768

Approved on behalf of the Board of Management:

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THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA STATEMENT OF OPERATIONS FOR THE YEAR ENDED DECEMBER 31, 2011

	2011 \$ Budget (Note 7)	2011 \$ Actual	2010 \$ Actual
Revenue			
City of Toronto – special charges Sponsorships, contributions and other	65,925 8,302	66,090 5,667	66,034 3,773
	74,227	71,757	69,807
Expenses			
Administration Promotion and advertising	34,324 18,588	22,787 22,895 14,954	25,388 14,916 13,706
Maintenance Capital / amortization	19,210	6,679	6,678
Provision for uncollected special charges (Note 3)	2,105 74,227	1,865 69,180	2,229 62,917
SURPLUS FOR THE YEAR	-	2,577	6,890
OPERATING SURPLUS, BEGINNING OF YEAR	60,768	60,768	53,878
OPERATING SURPLUS, END OF YEAR	60,768	63,345	60,768

THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2011

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Increase (decrease) in cash and short-term investments	2011 \$	2010 \$
Cash flows from operating transactions		
Surplus for the year	2,577	6,890
Non-cash changes to operations		
Add: Non-cash item Amortization of capital assets Increase (decrease) resulting from changes in	6,679	6,678
Accounts receivable - City of Toronto	(406)	1,100
Accounts receivable – other	(5,282)	(5,174)
Accounts payable - City of Toronto	(5,273)	415
Accounts payable – other	(12)	336
Cash Provided By (Used In) Operations	(1,717)	10,245
Capital Transactions		
Purchase of tangible capital assets	-	(25,298)
Cash, Beginning Of Year	34,650	49,703
Cash, End Of Year	32,933	34,650

THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2011

### 1. ESTABLISHMENT AND OPERATIONS

The Crossroads of the Danforth Business Improvement Area (BIA) is established as a Business Improvement Area under the management and control of a Board of Management appointed by Council of the City of Toronto.

The Board is entrusted with the improvements, beautification and maintenance of municipally owned lands, buildings and structures in the area, together with the promotion of the area as a business or shopping area. Funding is provided by property owners of the BIA who are levied a special charge based on an annual operating budget prepared by the Board and approved by Council under Section 220(17) of the Municipal Act, as amended.

### 2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are the representation of management and have been prepared in accordance with generally accepted accounting principles for local governments as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA), the most significant of which are as follows:

(a) Revenues and expenses are recorded using the accrual basis of accounting.

#### (b) Capital assets

Purchased capital assets are recorded at cost. Amortization is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Flags & Banners	3 years
Street & Christmas lights	5 years
Street Signs	5 years
Planters	5 years

(c) Services provided without charge by the City of Toronto and others are not recorded in these financial statements.

THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA NOTES TO THE FINANCIAL STATEMENTS, CONT'D FOR THE YEAR ENDED DECEMBER 31, 2011

#### 3. CITY OF TORONTO – SPECIAL CHARGES

Special charges levied by the City are collected and remitted to the Board by the City. The total special charges outstanding consist of amounts collected by the City not yet remitted to the Board and amounts uncollected by the City.

The Board records special charges receivable net of an allowance for uncollected amounts. The special charges receivable from the City of Toronto are comprised of:

	2011 \$	2010 \$	
Total special charges outstanding Less: allowance for uncollected special	6,054	5,448	
charges	(1,200)	(1,000)	
Special charges receivable	4,854	4,448	_

The provision for uncollected levies reported on the Statement of Revenue, Expenditure and Operating Surplus comprises:

	2011 \$	2010 \$
Special charges written-off Provision for losses on assessment appeals	1,665 200	2,029 200
	1,865	2,229

THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA NOTES TO THE FINANCIAL STATEMENTS, CONT'D FOR THE YEAR ENDED DECEMBER 31, 2011

### 4. CAPITAL ASSETS

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	Cost	Accumulated Amortization	Net book Value
Flags & Banners	4,858	4,858	-
Street Signs	5,273	2,108	3,165
Planters	20,025	8,010	12,015
	30,156	14,976	15,180

2010			
	Cost	Accumulated Amortization	Net book Value
Flags & Banners	4,858	3,238	1,620
Street Signs	5,273	1,054	4,219
Planters	20,025	4,005	16,020
	30,156	8,297	21,859

#### 5. INSURANCE

The Board is required to deposit with the Treasurer, City of Toronto, insurance policies indemnifying the City against public liability and property damage in respect of the activities of the Board. Insurance coverage providing \$5,000,000 for each occurrence or accident has been obtained by the Board through the City of Toronto.

## 6. FINANCIAL INSTRUMENTS

The financial instruments recognized in the statement of financial position consist of cash, accounts receivable, and accounts payable and accrued liabilities. The fair values of these financial instruments approximate their carrying amounts due to the short-term maturity of these instruments. THE BOARD OF MANAGEMENT FOR THE CROSSROADS OF THE DANFORTH BUSINESS IMPROVEMENT AREA NOTES TO THE FINANCIAL STATEMENTS, CONT'D FOR THE YEAR ENDED DECEMBER 31, 2011

### 7. BUDGET

Budget Figures are provided for comparative purposes only and have not been subject to audit procedures. Accordingly, I do not express any opinion regarding the budget figures.

#### 8. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the current year's financial statement presentation.