



Decision Letter

Budget Committee

Meeting No.	21 (Special)	Contact	Merle MacDonald, Committee Administrator
Meeting Date	Monday, January 9, 2012	Phone	416-392-7340
Start Time	9:30 AM	E-mail	buc@toronto.ca
Location	Committee Room 1, City Hall	Chair	Councillor Mike Del Grande

BU21.1	ACTION	No Action		Ward:All
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2012 Capital and Operating Budgets

Confidential Attachment - Personal matters about an identifiable individual, including municipal or local board employees

Committee Decision

The Budget Committee recommends to the Executive Committee that:

CAPITAL BUDGET

1. City Council approve the 2012 Budget Committee Recommended (Tax Supported and Toronto Parking Authority) Capital Budget, which incorporates all decisions made during the Budget Committee meeting of December 9 and 13, 2011, with a total project cost of \$1.124 billion and, a 2012 cash flow of \$2.832 billion with future year commitments of \$2.057 billion in 2013; \$1.249 billion in 2014; \$787.511 million in 2015; \$358.892 million in 2016; and, \$207.344 million in 2017 to 2021 as detailed in Appendix 1 of the report (January 9, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, comprised of:
 - a. New Cash Flow Funding for:
 - i. new and change in scope projects / sub-projects with a total project cost of \$1.124 billion requiring: 2012 cash flow of \$396.777 million and future year commitments of \$337.912 million in 2013; \$268.597 million in 2014; \$52.640 million in 2015; \$133.945 million in 2016; and, (\$65.397) million in 2017 to 2021 (see Appendix 1(ii) of the report (January 9, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer);
 - ii. previously approved projects / sub-projects totalling \$5.830 billion (excluding two year carry forward as outlined below (iii)) requiring: 2012 cash flow of \$1.897 billion and future year commitments of \$1.719 billion in 2013; \$980.723 million in 2014; \$734.871 million in 2015; \$224.947 million in 2016; and, \$272.741 million in 2017 to 2021 (see

Appendix 1(iii) of the report (January 9, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer);

- iii. previously approved projects / sub-projects with carry forward funding from 2010 and prior years requiring 2012 cash flow of \$76.342 million, which forms part of the affordability debt target and requires Council to reaffirm their commitment; and
 - b. 2011 cash flow for previously approved projects / sub-projects with carry forward funding from 2011 into 2012 totalling \$461.992 million (see Appendix 1(vi) of the report (January 9, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer).
2. City Council re-confirm its surplus distribution policy that 75% of the operating budget surplus be allocated to the Capital Financing Reserve.
 3. City Council approve funding sources for the 2012 Budget Committee Recommended (Tax Supported and Toronto Parking Authority) Capital Budget (including 2011 carry forward project funding) comprised of \$426.667 million from Reserves and Reserve Funds; \$198.650 million in Capital from Current funding; \$106.225 million in Developmental Charge funding; \$550.018 million in Provincial Grants and Subsidies; \$404.815 million in Federal Subsidies; \$355.199 million from other sources; and, debt of \$790.232 million; inclusive of 2011 carry forward debt funding of \$162.264 million (see Appendix 1(iv) of the report (January 9, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer).
 4. City Council approve new incremental debt service costs of (\$3.142 million) in 2012 and incremental costs of \$20.665 million in 2013; \$54.156 million in 2014; \$44.218 million in 2015; \$1.592 million in 2016; and, \$66.956 million in 2017 to 2021, for inclusion in the 2012 and future operating budgets.
 5. City Council approve the 2013 to 2021 Budget Committee Recommended Capital Plan project estimates totalling \$12.824 billion, comprised of \$2.589 billion in 2013; \$2.061 billion in 2014; \$1.787 billion in 2015; \$1.486 billion in 2016; \$1.189 billion in 2017; \$1.037 billion in 2018; \$899.013 million in 2019; \$879.445 million in 2020; and, \$895.989 million in 2021.
 6. Consider operating impacts resulting from approval of the 2012 Budget Committee Recommended Capital Budget of \$6.350 million in 2012 and incremental costs of \$8.264 million in 2013; \$10.986 million in 2014; \$5.550 million in 2015; \$3.548 million in 2016; and, \$16.129 million in 2017 to 2021, for inclusion in the 2012 and future years' operating budgets.
 7. City Council approve the 2012 sinking fund levies of \$129.885 million for the City and \$2.294 million for the Toronto District School Board.
 8. City Council receive the reports, Budget Briefing Notes, transmittals and communications that are on file with the City Clerk's Office, as considered by the Budget Committee at its 2012 Capital Budget review meeting of January 9, 2012.

Program Recommendations:

CITIZEN CENTRED SERVICES – A

311 Toronto

9. Council approve the 2012 Recommended Capital Budget for 311 Toronto with a total project cost of \$16.348 million, and 2012 cash flow of \$6.664 million and future year commitments of \$12.024 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 2 new/change in scope sub-projects with a 2012 total project cost of \$16.348 million that requires cash flow of \$4.324 million in 2012 and a future year commitment of \$3.423 million in 2013, \$2.394 million in 2014, \$2.693 million in 2015, \$1.874 million in 2016 and \$0.328 million in each of the years 2017 through 2021;
 - ii. 1 previously approved sub-project with carry forward funding from 2010 and prior years requiring 2012 cash flow of \$0.385 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2011 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2011 into 2012 totalling \$1.955 million.
10. Council approve new debt service costs of \$0.094 million in 2012 and incremental debt costs of \$0.573 million in 2013, \$0.415 million in 2014, \$0.311 million in 2015, \$0.326 million in 2016, \$0.208 million in 2017, \$0.042 million in 2018, \$0.042 million in 2019, \$0.042 million in 2020 and \$0.042 million in 2021 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
11. Council approve the 2013-2021 Recommended Capital Plan for 311 Toronto totalling \$8.951 million in project estimates, comprised of \$1.137 million in 2017; \$1.979 million in 2018; \$3.099 million in 2019; \$1.368 million in 2020; and \$1.368 million in 2021.
12. Council consider operating impacts of \$0.617 million in 2012; \$0.153 million in 2013; \$0.540 million in 2014 and, \$0.540 million in 2016 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.

Children's Services

13. Council approve the 2012 Recommended Capital Budget for Children's Services with a total project cost of \$0.852 million and a 2012 cash flow of \$5.672 million and future year commitments of \$2.122 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 1 new sub-project with a total project cost of \$0.852 million that requires

cash flow of \$0.852 million in 2012;

- ii. 2 previously approved sub-projects with a 2012 cash flow of \$1.931 million; and future year commitments of \$1.672 million in 2013; and \$0.450 million in 2014;
 - iii. 1 previously approved sub-project with carry-forward funding from 2010 and prior years requiring 2012 cash flow of \$0.375 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
- b. 2011 approved cash flow for 1 previously approved sub-project with carry forward funding from 2011 into 2012 totaling \$2.514 million.
14. Council approve new debt service costs of \$0.025 million in 2012; incremental debt costs of \$0.152 million in 2013 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
15. Council approve the 2013-2021 Capital Plan for Children's Services totaling \$18.320 million in project estimates, comprised of \$0.601 million in 2013; \$1.902 million in 2014; \$2.084 million in 2015; \$2.471 million in 2016; \$1.926 million in 2017; \$2.147 million in 2018; \$2.519 million in 2019; \$2.540 million in 2020; and \$2.130 million in 2021.
16. The General Manager of Children's Services work with the Province and with the school boards to use a portion of the funding available through the Child Care Capital Reserve Fund to leverage additional funding that addresses the capital requirements associated with the implementation of Full Day Early Learning Kindergarten (FDELK).
17. Council approve 2 additional temporary capital positions that were approved in 2011 for the delivery of new 2012 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

Court Services

18. Council approve the 2012 Recommended Capital Budget for Court Services with a total project cost of \$0.822 million and a 2012 cash flow of \$0.611 million and future year commitments of \$0.211 million, comprised of the following:
- a. New Cash Flow Funding for:
 - i. 1 new sub-project with a 2012 total project cost of \$0.822 million that requires cash flow of \$0.611 million in 2012 and a future year commitment of \$0.211 million in 2014.

Economic Development and Culture

19. Council approve the 2012 Recommended Capital Budget for Economic Development and Culture with a total project cost of \$8.980, and 2012 cash flow of \$33.163 million comprised of the following:

- a. New Cash Flow Funding for:
 - i. 17 new/change in scope sub-projects with a 2012 total project cost of \$8.980 million that requires cash flow of \$7.174 million in 2012 and a future year commitment of \$1.806 million in 2013;
 - ii. 8 previously approved sub-projects with a 2011 cash flow of \$11.042 million;
 - iii. 1 previously approved sub-project with carry forward funding from 2010 requiring 2012 cash flow of \$4.381 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2011 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2011 into 2012 totaling \$10.566 million.
20. Council approve new debt service costs of \$0.109 million in 2012 and incremental debt costs of \$0.615 million in 2013 and \$0.161 million in 2014 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
 21. Council approve the 2013-2021 Recommended Capital Plan for Economic Development and Culture totalling \$93.931 million in project estimates, comprised of \$8.978 million in 2013; \$10.875 million in 2014; \$10.958 million in 2015; \$10.035 million in 2016; \$10.910 million in 2017; \$11.135 million in 2018; \$10.900 million in 2019; \$10.070 million in 2020; and, \$10.070 million in 2021.
 22. Council consider operating impacts of \$0.160 million net in 2013, including 3 additional positions, emanating from approval of the 2012 Capital Budget for inclusion in future year operating budgets.
 23. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funds during 2012 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
 24. The General Manager of Economic Development and Culture and the Chief Financial Officer report to the Budget Committee by June 2012, on the BIA Streetscape "Maturity Model" strategy for managing unfunded demand within debt affordability limits.

Emergency Medical Services

25. Council approve the 2012 Recommended Capital Budget for Emergency Medical Services with a total project cost of \$6.175 million and a 2012 cash flow of \$2.253 million and future year commitments of \$6.755 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 4 new sub-projects with a 2012 total project cost of \$6.175 million that

- requires cash flow of \$0.975 million in 2012 and future year commitments of \$2.042 million in 2013; and \$3.158 million in 2014;
- ii. 3 previously approved sub-projects with a 2012 cash flow of \$0.955 million and future year commitments of \$1.555 million in 2013;
- b. 2011 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2011 into 2012 totaling \$0.323 million.
26. Council approve the new debt service costs of \$0.016 million in 2012 and incremental debt costs of \$0.120 million in 2013, \$0.257 million in 2014, and \$0.317 million in 2015 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
27. Council approve the 2013-2021 Capital Plan for Emergency Medical Services totaling \$32.930 million in project estimates, comprised of \$0.290 million in 2013; \$2.708 million in 2014; \$5.549 million in 2015; \$5.849 million in 2016; \$3.142 million in 2017; \$1.836 million in 2018; \$4.612 million in 2019; \$4.472 million in 2020; and \$4.472 million in 2021.
28. Council consider the net operating impacts in the Emergency Medical Services' operating budget of \$0.006 million for 2012 and \$0.106 million in 2013 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.
29. Council approve a gross expenditure of \$0.150 million for the purchase of 80 Automatic External Defibrillators (AEDs) subject to confirmation of funding from the Heart and Stroke Foundation.

Long-Term Care Homes and Services

30. Council approve the 2012 Recommended Capital Budget for Long-Term Care Homes & Services with a total project cost of \$46.000 million, and 2012 cash flow of \$35.717 million and future year commitments of \$47.750 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 5 new/change in scope sub-projects with a 2012 total project cost of \$46.000 million that requires cash flow of \$4.000 million in 2012 and a future year commitment of \$5.250 million in 2013; \$20.000 million in 2014; and \$16.750 million in 2015;
 - ii. 7 previously approved sub-projects with a 2012 cash flow of \$18.250 million; and a future year commitment of \$5.500 million in 2013; and \$0.250 million in 2014; and
 - b. 2011 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2011 into 2012 totaling \$13.467 million.
31. Council approve new debt service costs of \$0.040 million in 2012 and incremental debt costs of \$0.272 million in 2013, \$0.530 million in 2014, \$1.362 million in 2015, and \$0.987 million in 2016 resulting from the approval of the 2012 Recommended Capital

Budget, for inclusion in the 2012 and future year operating budgets.

32. Council approve the 2013-2021 Recommended Capital Plan for Long-Term Care Homes totaling \$68.002 million in project estimates, comprised of \$3.200 million in 2013; \$7.996 million in 2014; \$8.313 million in 2015; \$8.313 million in 2016; \$8.036 million in 2017; \$8.036 million in 2018; \$8.036 million in 2019; \$8.036 million in 2020; and \$8.036 million in 2021.
33. Council consider operating savings of \$(0.250) million net in 2012, and \$(0.800) million net in 2013; and the incremental costs of \$0.900 million net in 2015, emanating from the 2012 Approved Capital Budget for inclusion in the 2012 and future year operating budgets.

Park, Forestry and Recreation

34. Council approve the 2012 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$61.533 million, and 2012 cash flow of \$130.781 million and future year commitments of \$50.826 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 51 new/change in scope sub-projects with a 2012 total project cost of \$61.533 million that requires cash flow of \$50.805 million in 2012 and a future year commitment of \$10.728 million in 2013;
 - ii. 29 previously approved sub-projects with a 2012 cash flow of \$35.978 million and a future year commitment of \$33.521 million in 2013; and \$6.577 million in 2014;
 - iii. 13 sub-projects from previously approved projects with carry forward funding from 2010 and prior years requiring 2012 cash flow of \$9.681 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2011 approved cash flow for 58 previously approved sub-projects with carry forward funding from 2011 and prior years into 2012 totaling \$34.317 million.
35. Council approve new debt service costs of \$0.930 million in 2012 and incremental debt costs of \$3.991 million in 2013, \$0.357 million in 2014 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
36. Council approve the 2013-2021 Recommended Capital Plan for Parks, Forestry and Recreation totaling \$613.443 million in project estimates, comprised of \$52.774 million in 2013; \$55.189 million in 2014; \$64.240 million in 2015; \$77.586 million in 2016; \$76.510 million in 2017; \$82.444 million in 2018; \$80.663 million in 2019; \$63.956 million in 2020; and, \$60.081 million in 2021.
37. Council consider operating impacts of \$2.005 million in 2012; \$4.400 million in 2013; \$3.235 million in 2014; and \$0.493 million in 2015 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.

38. City Council approve 14 temporary capital positions for the delivery of new 2012 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.
39. The Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2012 with the following conditions:
 - a. projects funded must be emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b. all projects charged to the 2012 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c. use of the funding must be reported in all variance reports; and
 - d. any unspent balance at year-end cannot be carried forward.
40. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2012 and, if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
41. Parks, Forestry and Recreation in consultation with the Financial Planning Division, reassess the Major Facility Build Program capital sub-project in light of the finalized Recreation Service Plan and report on allocations and anticipated operating impacts through the 2013 Capital Budget process.
42. Parks, Forestry and Recreation in consultation with the Financial Planning Division, reassess the Parks and Trails Build Program capital sub-project in light of the finalized City-wide Parks Plan and report on allocations and anticipated operating impacts through the 2013 Capital Budget process.
43. Parks, Forestry and Recreation staff begin discussions to rationalize PF&R facilities to identify those that are underutilized, in disrepair or concentrated in areas of the City with facility gaps in order to maximize the use of the City's assets and enhance service system coordination.
44. Consistent with the 2011 Approved Operating Budget recommendation, Parks, Forestry and Recreation continue to review future impacts of capital projects on operating budgets and continue to consider alternative models for service delivery to mitigate future operating impacts.
45. City Council request the Deputy City Manager – Cluster A to prioritize planning on new splashpads to be built as a result of savings on capital costs of five wading pools.
46. City Council delegate authority to the Mayor and Deputy City Manager and Chief Financial Officer to enter into a Financing Agreement with IO during 2012 to borrow from IO and to issue a revenue bond to IO upon such terms and conditions generally as

- are set out in Attachment A to the report (January 4, 2012) from the Deputy City Manager and Chief Financial Officer, entitled "Leaside Arena 2nd Pad Extension Project" (BU21.1ai), so as to provide an amount not exceeding \$1.5 million for the purposes of the Project, and that By-law No. 330-2011 be amended accordingly.
47. The City's Financing of Capital Works Policy and Goals be amended as set out in Attachment B to the report (January 4, 2012) from the Deputy City Manager and Chief Financial Officer, entitled "Leaside Arena 2nd Pad Extension Project", to include the issuance of revenue bonds by the City.
 48. City Council approve the granting of a loan to the Arena Board in an amount not to exceed \$9.0 million, consisting of a loan from the City of up to \$7.5 million and the proceeds of up to \$1.5 million from the loan from IO received by the City pursuant to Recommendation 1, on terms and conditions generally as are set out in Attachment C to the report (January 4, 2012) from the Deputy City Manager and Chief Financial Officer, entitled "Leaside Arena 2nd Pad Extension Project", and that authority be granted to enter into a loan agreement with the Arena Board in respect of this loan on such terms and conditions as are satisfactory to the Deputy City Manager and Chief Financial Officer in consultation with the City Solicitor.
 49. The loan recommended in Recommendation 48 be deemed to be in the interests of the City.
 50. Authority be granted to receive funds for the Project through cash donations and contributions from The East York Foundation (the "Foundation") and/or the community directly, and that agreements be entered into between the City, the Arena Board, IO and the Foundation to ensure that all donations received by the Foundation and the Arena Board for the Project, after the initial fundraising capital campaign of \$2.5 million, net of reasonable fundraising costs, are solely applied to the IO Loan, and further, that all expenses paid from the fundraised donations collected for the Project are valid documented expenses which are necessarily incurred as a direct consequence of securing the donations.
 51. Despite the standard composition policy for Board membership previously established by Council:
 - a. City Council appoint a representative from IO to the Arena Board for a term or terms commensurate with the duration of the IO Loan,
 - b. City Council provide for this representative to also sit on the Audit/Finance Committee of the Arena Board; and,
 - c. City Council amend the Relationship Framework for Boards of Management to give effect to this limited change.
 52. City Council grant authority to establish the Leaside Memorial Community Gardens Arena Debt Service Reserve Fund for the purpose of providing a source of funding for any shortfalls in loan payments for the Revenue Bond issued to IO or the City's recoverable debt, as further described in Attachment D of the report (January 4, 2012) from the Deputy City Manager and Chief Financial Officer, entitled "Leaside Arena 2nd Pad Extension Project", and that the City of Toronto Municipal Code Chapter 227,

Schedule 15, Third Party Agreements Obligatory Reserve Funds, be amended to add this reserve fund.

53. City Council grant authority to enter into all such other agreements and documents as may be required, desirable, or necessary in relation to the implementation of the recommendations of this report, all on substantially such terms and conditions as are set out in this report and as are satisfactory to the Deputy City Manager and Chief Financial Officer in consultation with the General Manager of PF&R, and in a form acceptable to the City Solicitor.
54. City Council grant authority for the introduction of the necessary Bills in Council to give effect to the recommendations of this report.
55. City Council authorize and direct the appropriate City officials to take the necessary action to give effect hereto.

Shelter Support and Housing Administration

56. Council approve the 2012 Recommended Capital Budget for Shelter, Support and Housing Administration with a total project cost of \$0.850 million and a 2012 cash flow of \$2.438 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 3 new sub-projects with a total project cost of \$0.850 million that requires cash flow of \$0.850 million in 2011;
 - ii. 1 previously approved sub-project with carry forward funding from 2010 and prior years requiring 2012 cash flow of \$0.250 million which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - b. 2011 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2011 into 2012 totaling \$1.338 million.
57. Council approve new debt service costs of \$0.021 million in 2012; and incremental debt costs of \$0.113 million in 2013 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 Operating Budget and future year operating budgets.
58. Council approve the 2013-2021 Capital Plan for Shelter, Support and Housing Administration totaling \$29.950 million in project estimates, comprised of \$1.200 million in 2013; \$2.700 million in 2014; \$9.200 million in 2015; \$8.200 million in 2016; \$4.050 million in 2017; \$1.900 million in 2018; \$0.900 million in 2019; \$0.900 million in 2020; and \$0.900 million in 2021.
59. Council approve the net operating impacts of \$0.006 million for 2012 and \$0.010 million for 2013 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in 2012 and future year operating budgets.
60. The General Manager of Shelter, Support and Housing Administration report to the

Community Development and Recreation Committee on details of the proposed redevelopment of Seaton House Shelter in the spring of 2012.

Toronto Employment and Social Services

61. Council approve the 2012 Recommended Capital Budget for Toronto Employment and Social Services with a total project cost of \$1.900 million and a 2012 cash flow of \$1.900 million and future year commitments of \$2.600 million. The 2012 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 2 change in scope sub-projects with a 2012 total project cost of \$1.900 million that requires cash flow of \$0.600 million in 2012 and future year commitments of \$0.500 million in 2013 and \$0.800 million in 2014;
 - ii. 4 previously approved sub-projects with a 2012 cash flow of \$1.300 million and a future year commitment of \$1.000 million in 2013; and \$0.300 million in 2014.
62. Council approve the future year commitment of \$2.600 million for IT projects, which will be fully funded by Provincial subsidies.

CITIZEN CENTRED SERVICES – B

City Planning

63. Council approve the 2012 Recommended Capital Budget for City Planning with a total project cost of \$4.064 million and a 2012 cash flow of \$5.326 million and future year commitments of \$1.173 million, comprised of the following:
- a. New Cash Flow Funding for:
 - i. 7 new/change in scope sub-projects with a 2012 total project cost of \$4.064 million that requires cash flow of \$2.891 million in 2012 and a future year commitment of \$1.173 million in 2013; and
 - ii. 3 previously approved sub-projects with a 2012 cash flow of \$2.435 million.
64. Council approve new debt service costs of \$0.040 million in 2012, and incremental costs of \$0.250 million in 2013, and \$0.416 million in 2014 to 2021 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
65. Council approve the 2013-2021 Recommended Capital Plan for City Planning totaling \$40.359 million in project estimates, comprised of \$3.269 million in 2013; \$4.522 million in 2014; \$4.517 million in 2015; \$4.547 million in 2016; \$4.688 million in 2017; \$4.718 million in 2018; \$4.721 million in 2019; \$4.751 million in 2020; and \$4.626 million in 2021.

66. The Chief Planner and Executive Director of City Planning continue to work with Financial Planning Division staff to establish capital priorities for a 10-year capital planning horizon for projects outside of the Program's 2012 Recommended Capital Budget and 2013-2021 Recommended Capital Plan prior to the 2013 Capital Budget process.
67. The Chief Planner and Executive Director of City Planning be authorized to work on the "A" list of potential new Civic Improvement projects for 2012 and proceed to the "B" list of alternative projects in the event capital work for an "A" project cannot proceed in the current year.
68. City Council adopt the recommendation contained in the report (October 24, 2011) entitled "2011-2012 Avenue Studies – Request for Direction Report": the City Planning Divisions' 2011 capital budget funds for Avenue Studies and \$0.270 million of the proposed 2012 capital budget funds for Avenue Studies be allocated to the Eglinton-Scarborough Crosstown Planning Study, as reflected in the 2012 Recommended Capital Budget for City Planning.

Fire Service

69. Council approve the 2012 Recommended Capital Budget for Toronto Fire Services with a total project cost of \$16.209 million, and 2012 cash flow of \$6.425 million and future year commitments of \$13.319 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 4 new sub-projects with a 2012 total project cost of \$16.209 million that requires cash flow of \$4.793 million in 2012, \$6.317 million in 2013 and \$5.099 million in 2014;
 - ii. 2 previously approved sub-projects with a cash flow of \$1.632 million in 2012 and \$1.903 million in 2013; and
 - b. 2011 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2011 into 2012 totalling \$6.705 million.
70. Council approve new debt service costs of \$0.080 million in 2012 and incremental debt costs of \$0.552 million in 2013, \$0.742 million in 2014 and \$0.477 million in 2015 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
71. Council approve the 2013-2021 Recommended Capital Plan for Toronto Fire Services totalling \$45.044 million in project estimates, comprised of \$8.320 million in 2013; \$8.309 million in 2014; \$4.707 million in 2015; \$6.125 million in 2016; \$5.800 million in 2017; \$0.300 million in 2018; \$0.300 million in 2019; \$10.301 million in 2020; and, \$0.882 million in 2021.
72. Council consider operating impacts of \$0.068 million in 2012; \$0.105 million in 2013; (\$0.033) million in 2014, \$0.184 million in 2015 including 1 position, (\$0.050) million in 2016, \$0.085 million in 2017 and (\$0.050) million in 2018 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and future

year operating budgets.

73. City Council approve a lease for Toronto Fire Services' use of the Fire Hall at 90 Quebec Street for a 20-year term based on the terms and conditions outlined in the report entitled "City of Toronto Lease – 90 Quebec Street Fire Hall at Exhibition Place" and any other terms that may be required by the Chief Executive Officer of Exhibition Place and the City Solicitor.
74. Council approve the 2012 Recommended Capital Budget for the Radio Communication System Replacement project with a 2012 cash flow of \$34.562 million and future year commitments of \$34.558 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 6 previously approved sub-projects that require cash flow of \$6.067 million in 2012 with future year commitments of \$24.192 million in 2013 and \$10.366 million in 2014;
 - ii. 5 sub-projects from previously approved projects with carry forward funding from 2010 and prior requiring 2012 cash flow of \$27.884 million which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - b. 2011 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2011 into 2012 totalling \$0.611 million.
75. The Fire Chief, in consultation with the Chief Financial Officer, determine the operating impacts arising from the completion of the Radio Communication Replacement project in time for the 2013 Budget process.

Transportation Services

76. Council approve the 2012 Recommended Capital Budget for Transportation Services with a total project cost of \$159.902 million, and 2012 cash flow of \$198.865 million and future year commitments of \$23.877 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 36 new/change in scope sub-projects with a 2012 total project cost of \$159.902 million that requires cash flow of \$139.125 million in 2012 and a future year commitment of \$22.777 million in 2013; and
 - ii. 19 previously approved sub-projects with a 2012 cash flow of \$59.740 million and a future year commitment of \$1.100 million in 2013.
77. Council approve new debt service costs of \$2.162 million in 2012 and incremental debt costs of \$9.975 million in 2013 and \$1.760 million in 2014 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
78. Council approve the 2012-2021 Recommended Capital Plan for Transportation Services

totalling \$1.937 billion in project estimates, comprised of \$189.288 million in 2013; \$212.439 million in 2014; \$219.698 million in 2015; \$224.962 million in 2016; \$223.166 million in 2017; \$219.914 million in 2018; \$216.585 million in 2019; \$215.654 million in 2020; and, \$215.654 million in 2021.

79. The General Manager, Transportation Services report on future year operating impacts of the 2013-2022 Capital Plan in time for the 2013 Budget Process.
80. The paid duty budget for Toronto Police Services in the Capital Budget be no greater than \$0.200 million.

Waterfront Revitalization Initiative

81. Council approve the 2012 Recommended Capital Budget for the Waterfront Revitalization with a 2012 cash flow of \$58.491 million and future year commitments of \$225.962 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 2012 previously approved and 10 change in scope sub-projects with a cash flow of \$9.935 million and a future year commitment of \$60.446 million in 2013; \$86.144 million in 2014; \$44.877 million in 2015; \$25.222 million in 2016; and, \$9.274 million in 2017; and
 - b. 2011 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2011 totalling \$48.556 million.
82. Council approve new incremental debt service costs of \$5.136 million in 2014; \$2.048 million in 2015; \$2.486 million in 2016; \$6.145 million in 2017; and \$0.169 million in 2018 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
83. Council request that the Waterfront Project Director formally communicate the 2012 Recommended Capital Budget approval to the Federal and Provincial governments.

INTERNAL SERVICES

Facilities Management and Real Estate

84. Council approve the 2012 Recommended Capital Budget for Facilities Management and Real Estate with a total project cost of \$23.207 million, and 2012 cash flow of \$65.918 million and future year commitments of \$92.655 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 35 new/change in scope sub-projects with a 2012 total project cost of \$23.207 million that requires cash flow of \$21.217 million in 2012 and a future year commitment of \$1.590 million in 2013; and \$0.400 million in 2014; and
 - ii. 79 previously approved sub-projects with a 2012 cash flow of \$44.701

million and a future year commitment of \$16.357 million in 2013; \$31.618 million in 2014; \$34.631 million in 2015 and \$8.059 million in 2016.

85. Council approve new debt service costs of \$0.424 million in 2012 and incremental debt costs of \$2.307 million in 2013; \$0.179 million in 2014 and \$0.043 million in 2015 for inclusion in the 2012 and future year operating budgets.
86. Council approve the 2012-2020 Recommended Capital Plan for Facilities Management and Real Estate totalling \$375.259 million in project estimates, comprised of \$21.420 million in 2013; \$34.272 million in 2014; \$39.031 million in 2015; \$45.488 million in 2016; \$54.272 million in 2017; \$63.092 million in 2018; \$39.228 million in 2019; \$39.228 million in 2020 and \$39.228 million in 2021.
87. Council consider operating impacts of \$0.042 million in 2013 and \$0.097 million in 2014 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in future year operating budgets.

Financial Services

88. Council approve the 2012 Recommended Capital Budget for Financial Services with a total project cost of \$0.958 million, and 2012 cash flow of \$25.440 million and future year commitments of \$50.660 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 3 new/change in scope sub-projects with a 2012 total project cost of \$0.958 million that requires cash flow of \$0.758 million in 2012 and a future year commitment of \$0.200 million in 2013;
 - ii. 17 previously approved sub-projects with a 2012 cash flow of \$12.448 million and a future year commitment of \$34.681 million in 2013; \$14.961 million in 2014; and \$0.818 million in 2015;
 - iii. 13 sub-projects from previously approved projects with carry forward funding from 2010 and prior years requiring 2012 cash flow of \$8.932 million which forms part of the affordability targets that requires Council to reaffirm its commitment; and,
 - b. 2011 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2011 into 2012 totalling \$3.302 million.
89. Council approve new debt service costs of \$0.106 million in 2012 and incremental debt costs of \$0.818 million in 2013; \$1.628 million in 2014; \$1.621 million in 2015 and \$0.088 million in 2016 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
90. Council approve the 2013-2021 Recommended Capital Plan for Financial Services totalling \$25.375 million in project estimates, comprised of \$0.950 million in 2014; \$1.138 million in 2015; \$3.142 million in 2016; \$1.680 million in 2017; \$4.190 million in 2018; \$5.045 million in 2019; \$6.380 million in 2020; and, \$2.850 million in 2021.

91. Council consider operating impacts of \$0.510 million in 2013; \$0.875 million in 2014; and \$0.020 million in 2015 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.

Fleet Services

92. Council approve the 2012 Recommended Capital Budget for Fleet Services with a total project cost of \$22.482 million, and 2012 cash flow of \$34.965 million and future year commitments of \$9.979 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 22 new and change-in-scope sub-projects with a 2012 total project cost of \$22.482 million that requires cash flow of \$12.503 million in 2012 and a future year commitment of \$9.979 million in 2013;
 - ii. 6 previously approved sub-projects with a 2012 cash flow of \$19.332 million; and
 - iii. 34 sub-projects from previously approved projects with carry forward funding from 2010 and prior years requiring 2012 cash flow of \$3.130 million which forms part of the affordability targets that requires Council to reaffirm its commitment.
93. Council approve the 2013-2021 Recommended Capital Plan for Fleet Services totaling \$397.651 million in project estimates, comprised of \$46.102 million in 2013; \$40.234 million in 2014; \$57.829 million in 2015; \$38.644 million in 2016; \$49.503 million in 2017; \$44.119 million in 2018; \$40.417 million in 2019; \$39.143 million in 2020; and, \$41.660 million in 2021.
94. The 2012 Recommended Capital Budget for Feet Services be adjusted to agree with Programs' 2012 budgeted contributions to the Vehicles Reserves to reflect any changes to the recommended contributions that may occur during the 2012 Operating Budget review, and the funding availability of the Programs' vehicle reserve account.

Information and Technology

95. Council approve the 2012 Recommended Capital Budget for Information and Technology with a total project cost of \$26.972 million, and 2012 cash flow of \$46.790 million and future year commitments of \$128.615 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 26 new sub-projects with a 2012 total project cost of \$26.972 million that requires cash flow of \$22.131 million in 2012 and a future year commitment of \$1.980 million in 2013, \$1.908 million in 2014, \$0.953 million in 2015; and
 - ii. 35 previously approved/change in scope sub-projects with a 2012 cash flow of \$24.659 million and a future year commitment of \$15.131 million in 2013, \$5.386 million in 2014, \$3.018 million in 2015, \$94.225

million in 2016, and \$10.855 million in 2017.

96. Council approve new debt service costs of \$0.288 million in 2012 and incremental debt costs of \$2.013 million in 2013 and \$2.967 million in 2014, \$2.927 million in 2015, \$3.210 million in 2016, \$4.973 million in 2017, \$1.724 million in 2018, \$1.654 million in 2019, \$1.654 million in 2020, and \$1.654 million in 2021, resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
97. Council approve the 2013-2021 Recommended Capital Plan for Information and Technology totalling \$260.968 million in project estimates, comprised of \$32.729 million in 2013; \$37.764 million in 2014; \$36.087 million in 2015; \$36.104 million in 2016; \$24.914 million in 2017; \$21.684 million in 2018; \$26.091 million in 2019; \$25.392 million in 2020; and, \$20.203 million in 2021.
98. Council consider operating impacts of \$0.618 million net in 2012; \$2.402 million net in 2013; \$2.563 million net in 2014; \$1.226 million net in 2015; \$2.187 million net in 2016; \$4.102 million net in 2017; \$0.156 million net in 2018; \$0.010 million net in 2019; \$0.010 million in 2020; and \$0.010 million in 2021 emanating from the approval of the 2012 Recommended Capital Budget and 2013-2021 Capital Plan for inclusion in the 2012 Operating Budget and future year operating budgets.
99. Council approve 12 temporary capital positions for the delivery of 2012 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

OTHER CITY PROGRAMS

Accountability Offices

100. Council approve the 2012-2021 Recommended Capital Plan for the Accountability Offices totaling \$3.200 million in project estimates, comprised of \$0.500 million in 2016; \$0.600 million in 2018; \$0.700 million in 2019; and \$0.700 million in 2020 and \$0.700 million in 2021.

City Clerk's Office

101. Council approve the 2012 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$11.803 million and a 2012 cash flow of \$3.442 million and future year commitments of \$8.361 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 8 new/change in scope sub-projects with a 2012 total project cost of \$0.412 million that requires a reduction in cash flow of \$(0.082) million in 2012 and a reduction in future year commitments of \$(0.074) million in 2013, and \$(0.206) million in 2014, and an increase in future year commitment of \$0.700 million in 2015 and \$0.074 million in 2016; and
 - ii. 9 previously approved sub-projects with a 2012 cash flow of \$3.524 million, and a future year commitment of \$4.167 million in 2013, \$3.600

million in 2014, and \$0.050 million in 2015 and 2016.

102. Council approve a decrease in debt service costs of \$0.002 million in 2012, and incremental costs of \$0.022 million in 2013, \$0.205 million in 2014, \$0.269 million in 2015, \$0.625 million in 2016, and \$1.807 million in 2017, \$0.247 million in 2018, \$0.290 million in 2019, and \$0.318 million in each of the years 2020 and 2021 resulting from the approval of the 2012 Recommended Capital Budget and 2013-2021 Capital Plan, for inclusion in the 2012 and future year operating budgets.
103. Council approve the 2013-2021 Recommended Capital Plan for the City Clerk's Office totaling \$37.837 million in project estimates, comprised of \$0.445 million in 2014; \$2.540 million in 2015; \$18.357 million in 2016; \$3.582 million in 2017; \$3.240 million in 2018; \$3.220 million in 2019; \$3.148 million in 2020; and \$3.305 million in 2021.
104. Council consider the operating impacts of \$0.467 million in 2012, \$0.250 million in 2013, \$0.089 million in 2014, \$0.020 million in 2015, \$0.004 million in 2016, \$0.105 million in 2017 and \$0.084 million in 2020 that emanate from the approval of the 2012-2021 Recommended Capital Plan for inclusion in the 2012 and future year operating budgets.
105. Council approve 0.75 of a new temporary capital position for the delivery of new 2012 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

Pan Am Games

106. Council approve the 2012 Recommended Capital Budget for Pan American Games with a total project cost of (\$2.426 million), and 2012 cash flow of \$53.415 million and future year commitments of \$73.219 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 8 new/change in scope sub-projects with a 2012 total project cost of (\$2.426 million) that requires cash flow of (\$1.119 million) in 2012 and a future year commitment of \$20.484 million in 2013, (\$22.018 million) in 2014 and \$0.227 million in 2015; and
 - ii. 10 previously approved sub-projects with a 2012 cash flow of \$12.350 million and a future year commitment of \$1.058 million in 2013; \$73.321 million in 2014 and \$0.147 million in 2015.
 - b. 2011 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2011 and prior years into 2012 totaling \$42.184 million.
107. Council approve new debt service savings of (\$0.022 million) in 2012 and incremental debt costs of \$0.419 million in 2013; \$1.655 million in 2014; (\$2.077 million) in 2015; and \$0.024 million in 2016 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.

Sustainable Energy Plan

108. Council approve the 2012 Recommended Capital Budget for the Sustainable Energy Plan with a total project cost of \$0.409 million, and 2012 cash flow of \$0.409 million with no future year commitments, comprised of the following:
 - a. New cash flow funding for 4 new/change in scope sub-projects with a 2012 total project cost of \$0.409 million that requires cash flow of \$0.409 million in 2012 and no future year commitments; and
 - b. 13 previously approved sub-projects with a 2012 cash flow of \$15.296 million and no future year commitments.
109. Council approve the 2013-2021 Recommended Capital Plan for the Sustainable Energy Plan totalling \$41.502 million in project estimates, comprised of \$3.221 million in 2013; \$5.279 million in 2014; \$6.101 million in 2015; \$6.135 million in 2016; \$6.280 million in 2017; \$4.818 million in 2018; \$4.829 million in 2019; and \$4.839 million in 2020.
110. The City Manager and Deputy City Manager and Chief Financial Officer report back to Council through the appropriate Standing Committee in the first quarter of 2012 on the merits of Sustainable Energy loans to non-City agencies and the private sector, given the City's financial pressures and that no new loans to these sectors be approved from the Sustainable Energy Funds until this report is considered by Committee and Council.

Union Station

111. Council approve the 2012 Recommended Capital Budget for Union Station with a total project cost of \$25.000 million, and 2012 cash flow of \$100.160 million and future year commitments of \$311.162 million comprised of the following:
 - a. New Cash Flow Funding for 4 new/change in scope sub-projects with a 2012 total project cost of \$25.000 million that requires cash flow of \$10.000 million in 2012 and a future year commitment of \$5.000 million in 2013, \$5.000 million in 2014, and \$5.000 million in 2015; and
 - b. 15 previously approved sub-projects with a 2012 cash flow of \$90.160 million and a future year commitment of \$141.787 million in 2013; \$98.840 million in 2014; \$46.672 million in 2015 and \$8.863 million in 2016.

AGENCIES

Exhibition Place

112. Council approve the 2012 Recommended Capital Budget for Exhibition Place with a total project cost of \$4.060 million, and 2012 cash flow of \$4.060 million comprised of the following:
 - a. New cash flow funding for 8 new/change in scope sub-projects with a 2012 total project cost of \$4.060 million that requires cash flow of \$4.060 million in 2012.
113. Council approve new debt service costs of \$0.069 million in 2012 and incremental debt

costs of \$0.368 million in 2013 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.

114. Council approve the 2013-2021 Recommended Capital Plan for Exhibition Place totalling \$39.113 million in project estimates, comprised of \$3.725 million in 2013; \$4.105 million in 2014; \$4.375 million in 2015; \$4.070 million in 2016; \$4.865 million in 2017; \$4.385 million in 2018; \$4.440 million in 2019; \$4.465 million in 2020; and, \$4.683 million in 2021.
115. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funds during 2012 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

GO Transit

116. Council approve the 2012 Recommended Capital Budget for GO Transit with a total project cost of \$120.000 million and a 2012 cash flow of \$20.000 million and future year commitments of \$100.000 million.

Toronto and Region Conservation Authority

117. Council approve the 2012 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2012 cash flow of \$8.235 million.
118. Council approve new debt service costs of \$0.060 million in 2012 and incremental debt costs of \$0.382 million in 2013, resulting from the approval of 2012 Recommended Capital budget, for inclusion in the 2012 and future year operating budgets.
119. Council approve the 2013-2021 Recommended Capital Plan for Toronto and Region Conservation Authority totaling \$70.301 million in project estimates, comprised of \$8.330 million in 2013, \$8.925 million in 2014, \$9.021 million in 2015, \$7.122 million in 2016, \$7.225 million in 2017, \$7.330 million in 2018, \$7.438 million in 2019, \$7.455 million in 2010, and \$7.455 million in 2021.

Toronto Police Service

120. Council approve the 2012 Capital Budget for the Toronto Police Service with a total project cost of \$26.827 million, and 2012 cash flow of \$57.354 million and future year commitments of \$16.954 million comprised of the following:
 - a. New cash flow funding for:
 - i. 15 new/change in scope sub-projects with a 2012 total project cost of \$26.827 million that requires cash flow of \$25.527 million in 2012 and a future year commitment of \$1.300 million in 2013;
 - ii. 4 previously approved sub-projects with a 2012 cash flow of \$16.219 million and a future year commitment of \$10.788 million in 2013 and \$4.866 million in 2014; and

- b. 2011 approved cash flow for 11 previously approved sub-projects with carry forward funding from 2011 and prior years into 2012 totaling \$15.608.
- 121. Council approve new debt service costs of \$0.202 million in 2012 and incremental debt costs of \$1.413 million in 2013, \$2.239 million in 2014, \$3.174 million in 2015, and \$3.991 million in 2016 resulting from the approval of the 2012 Capital Budget, for inclusion in the 2012 and future year operating budgets.
 - 122. Council approve the 2013-2021 Capital Plan for the Toronto Police Service totaling \$437.130 million in project estimates, comprised of \$28.419 million in 2013, \$39.037 million in 2014, \$51.661 million in 2015, \$60.971 million in 2016, \$51.211 million in 2017, \$57.733 million in 2018, \$49.419 million in 2019, \$44.833 million in 2020, and \$53.846 million in 2021.
 - 123. Council consider operating impacts of \$0.971 million in 2012, \$0.224 million in 2013, \$1.376 million in 2014, \$0.022 million in 2015; and \$0.194 million in 2016 emanating from the approval of the 2012 Capital Budget for inclusion in the 2012 and future year operating budgets.
 - 124. The Police Service Information Technology Services staff work with City Information Technology staff to determine if there are any opportunities to leverage City investments with respect to data warehousing and report back to the Deputy City Manager/Chief Financial Officer prior to the 2013 Capital Budget Submission.

Toronto Port Authority

- 125. Council approve the 2012 Recommended Capital Budget for the Toronto Port Authority with a total project cost of \$1.700 million and a 2012 cash flow of \$1.700 million comprised of the following:
 - a. New Cash Flow Funding for 1 new sub-project with a 2012 total project cost of \$1.700 million that requires cash flow of \$1.700 million in 2012.
- 126. Council approve new debt service costs of \$0.043 million in 2012 resulting from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and operating budget.

Toronto Public Health

- 127. Council approve the 2012 Recommended Capital Budget for Toronto Public Health with a total project cost reduction of \$1.452 million and a 2012 cash flow of \$6.393 million and future year commitments of \$3.835 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. one new sub-project and five change in scope sub-projects with a 2012 total project cost reduction of \$1.452 million that requires a reduction in future year commitments of \$0.010 million in 2013; \$0.555 million in 2014; and \$0.887 million in 2015.
 - ii. five previously approved sub-projects with a 2012 cash flow of \$4.338 million and future year commitments of \$2.652 million in 2013; \$1.353

million in 2014 and \$1.282 million in 2015; and

- b. 2011 approved cash flow for six previously approved sub-projects with carry forward funding from 2011 into 2012 totaling \$2.055 million.
- 128. Council approve the reduction of debt service costs of \$0.002 million in 2012 and incremental debt reduction of \$0.012 million in 2013, \$0.077 million in 2014; and \$0.095 million in 2015, resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
 - 129. Council approve the 2013-2021 Capital Plan for Toronto Public Health totaling \$26.266 million in project estimates, comprised of \$0.754 million in 2013; \$2.595 million in 2014; \$3.001 million in 2015; \$3.392 million in 2016; \$3.388 million in 2017; \$3.363 million in 2018; \$3.373 million in 2019; \$3.400 million in 2020; and \$3.000 million in 2021.
 - 130. Council approve the increase of 4.3 temporary capital positions from the 2011 capital funded temporary positions of 35.7, for a total of 40.0 positions required for the delivery of the 2012 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.
 - 131. The Medical Officer of Health, in consultation with the Chief Information Officer, review, in time for the 2013 Budget process, TPH's 40 business applications that require ongoing SOGR funding beginning in 2016 for opportunities to rationalize existing systems by leveraging corporate initiatives with a view to consolidating these systems into larger, more cost effective technology solutions.

Toronto Public Library

- 132. Council approve the 2012 Recommended Capital Budget for Toronto Public Library with a total project cost of \$17.587 million and a 2012 cash flow of \$23.890 million and future year commitments of \$52.832 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 3 new/change in scope projects with a 2012 total project cost of \$17.587 million that requires a cash flow of \$0.306 million in 2012 and \$2.327 million in 2013, and future year commitments of \$5.781 million in 2014; \$6.914 million in 2015; and \$2.259 million in 2016; and
 - ii. 11 previously approved projects with a 2012 cash flow of \$23.584 million and a future year commitment of \$23.124 million in 2013; \$11.280 million in 2014; and \$1.147 million in 2015.
- 133. Council approve the transfer of \$1.690 million gross and debt from the 2012 Information and Technology Recommended Capital Budget to the 2012 Toronto Public Library Recommended Capital Budget to invest in an automated sorting system at the Ellesmere delivery hub to achieve an estimated operational efficiency savings of \$0.225 million net in 2013.(BU21.1am)

134. Council approve an additional one-time transfer of \$1.0 million for three more automated sorting systems at the Don Mills Library, the Malvern Library, and the Woodside Square Library for total one-time transfer of \$2.690 million for four automotive sorters, to achieve an estimated operational efficiency savings of \$0.158 million in 2012 and \$0.312 million in 2013 and reduction of 7.0 FTE upon completion.
135. Council approve new debt service costs of \$0.003 million in 2012 and incremental debt costs of \$0.056 million in 2013; \$0.384 million in 2014; \$1.057 million in 2015; \$1.787 million in 2016; \$1.955 million in 2017; \$2.061 million in 2018; \$2.154 million in 2019 to 2021 for inclusion in the 2012 and future year operating budgets.
136. Council approve the 2013 – 2021 Recommended Capital Plan for Toronto Public Library totalling \$142.317 million in project estimates, comprised of \$0.731 million in 2013; \$5.378 million in 2014; \$9.260 million in 2015; \$16.446 million in 2016; \$20.481 million in 2017; \$22.804 million in 2018; \$23.818 million in 2019; \$21.868 million in 2020; and \$21.531 million in 2021, as amended by Recommendations 133 and 134.
137. Council consider operating impacts of \$0.153 million in 2012; \$(0.194) million in 2013; \$0.838 million in 2014; \$0.986 million in 2015; \$0.040 million in 2016; \$0.163 million in 2017; \$0.027 million in 2018; \$1.089 million in 2019; \$1.162 million in 2020; and \$0.107 million in 2021 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 Operating Budget and future year operating budgets.

Toronto Transit Commission

138. Council approve the 2012 Recommended Capital Budget for the TTC with a total project cost of \$597.169 million, and 2012 cash flow of \$1.080 billion and future year commitments of \$2.210 billion comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 38 new/change in scope sub-projects with a 2012 total project cost of \$597.169 million that requires a cash flow of \$71.041 million in 2012 and a future year commitment of \$242.345 million in 2013; \$221.806 million in 2014; \$88.522 million in 2015; \$46.757 million in 2016; and reduced commitments of (\$73.302) million in 2019;
 - ii. 55 previously approved sub-projects with a 2012 cash flow of \$918.882 million and a future year commitment of \$701.885 million in 2013; \$330.660 million in 2014; \$214.451 million in 2015; \$167.153 million in 2016; \$105.621 million in 2017; \$90.590 million in 2018; and, \$73.302 million in 2019; and
 - b. 2011 approved cash flow for 34 previously approved sub-projects with carry forward funding from 2011 into 2012 totaling \$89.854 million.
139. Council approve the 2013-2021 Recommended Capital Plan for TTC totaling \$2.984 billion in project estimates, comprised of \$97.059 million in 2013; \$262.424 million in 2014; \$393.350 million in 2015; \$488.029 million in 2016; \$401.667 million in 2017; \$339.937 million in 2018; \$329.721 million in 2019; \$316.661 million in 2020; and \$355.424 million in 2021.

140. Council approve new debt service costs of \$0.671 million in 2012 and incremental debt costs of \$12.248 million in 2013; \$44.181 million in 2014; \$41.691 million in 2015, \$33.210 million in 2016, \$31.701 million in 2017, \$24.995 million in 2018, \$17.520 million in 2019, \$10.132 million in 2020 and \$9.058 million in 2021 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
141. Council consider operating impacts of \$1.433 million in 2012; \$0.503 million in 2013; (\$0.332) million in 2014; (\$0.594) million in 2015; and (\$0.366) million in 2016 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.
142. Council approve transfers to capital funding from the following capital reserves (the amounts to include carry forward funding of 2011 unspent funds) of: \$73.170 million from the Provincial Gas Tax Revenues for Public Transit Reserve Fund (XR3018); \$26.644 million from the CSIF Reserve Fund (XR3020); \$3.122 million from the TTIP Reserve Fund (XR3023); \$7.758 million from the ORSIF Reserve Fund (XR3024); and \$156.666 million in Metrolinx funding from the MoveOntario 2020 Reserve Fund (XR3025).
143. TTC staff work with the City to pursue Federal and Provincial funding, on an urgent basis, to address its SOGR, capacity building, service improvement and growth needs, and in particular funding needed for the 189 Streetcars already in production and the new LRT Replacement Maintenance and Storage Facility, which must be completed to house the new streetcars.
144. TTC staff provide a full 10-year projection of the operating impacts of capital projects with the 2013 Capital Budget submission.
145. TTC staff assess their future fleet procurement requirements outside of the 2012-2021 10-year horizon and develop a strategy for the replacement of the next generation of Subway Cars, Streetcars and Buses intermittently over an extended period in order to minimize substantial concurrent capital costs.
146. Council approve the 2012 Recommended Capital Budget for the Spadina Subway Extension with no new project cost and 2012 cash flow of \$685.463 million and future year commitments of \$1.277 billion comprised of the following:
 - a. New Cash Flow Funding for:
 - i. a new/change in scope sub-project with no new project cost and no cash flows in 2012 and no future year commitments;
 - ii. a previously approved sub-project with a 2012 cash flow of \$536.695 million and a future year commitment of \$622.863 million in 2013; \$330.672 million in 2014; and \$323.893 million in 2015; and
 - b. 2011 approved cash flow for a previously approved sub-project with carry forward funding from 2011 into 2012 totaling \$148.768 million.

147. That Council request the Toronto Transit Commission to provide appropriate financing alternatives to offset the \$45 million in new capital costs and associated debt for vehicles and additional storage, and report back to the Budget Committee prior to TTC's commitment to the purchase of the vehicles.

Yonge-Dundas Square

148. City Council approve the 2013-2021 Recommended Capital Plan for Yonge-Dundas Square totalling \$0.400 million in project estimates, comprised of \$0.050 million in each of years 2014 to 2021.

Toronto Zoo

149. Council approve the 2012 Recommended Capital Budget for Toronto Zoo with a total project cost of \$3.846 million, and 2012 cash flow of \$5.370 million and future year commitments of \$3.684 million comprised of the following:
 - a. New cash flow funding for 6 new/change in scope sub-projects with a 2012 total project cost of \$3.846 million that requires cash flow of \$2.846 million in 2012 and a future year commitment of \$1.0 million in 2013; and
 - b. 1 previously approved sub-project with a 2012 cash flow of \$2.524 million and a future year commitment of \$2.684 million in 2013.
150. Council approve new debt service costs of \$0.057 million in 2012 and incremental debt costs of \$0.325 million in 2013, and \$0.107 million in 2014 resulting from the approval of the 2012 Recommended Capital Budget, for inclusion in the 2012 and future year operating budgets.
151. Council approve the 2013-2021 Recommended Capital Plan for Toronto Zoo totalling \$49.916 million in project estimates, comprised of \$5.516 million in 2013; \$6.0 million in 2014; \$6.0 million in 2015; \$4.950 million in 2016; \$3.450 million in 2017; \$6.0 million in 2018; \$6.0 million in 2019; \$6.0 million in 2020; and, \$6.0 million in 2021.
152. Council consider operating impacts of \$0.420 million in 2014 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2014 and future year operating budgets.
153. The Chief Executive Officer of Toronto Zoo to report back on the funding requirements for Giant Pandas as part of the 2013 Budget process.

Sony Centre

154. Council approve 2012 Recommended Capital Budget for the Sony Centre for the Performing Arts with a total project cost of \$0.500 million, and 2012 cash flow of \$0.500 million comprised of the following:
 - a. New cash flow funding for 1 subproject with a 2012 total project cost of \$0.500 million that requires cash flow commitments of \$0.500 million in 2012.
155. Council approve the 2013-2016 Recommended Capital Plan for the Sony Centre for the

Performing Arts totaling \$5.0 million in project estimates, comprised of \$0.500 million in 2012, \$2.0 million in 2013, \$2.0 million in 2014; and \$0.500 million in 2015.

156. The Sony Centre Exterior Plaza project with third-party financing be approved conditionally, subject to the receipt of such funding during 2012 and, if such financing is not forthcoming, it be deferred until funding is available.

RATE SUPPORTED PROGRAM

Toronto Parking Authority

157. Council approve the 2012 Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$20.500 million, and 2012 cash flow of \$50.217 million and future year commitments of \$22.807 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 11 new / change in scope sub-projects with a 2012 total project cost of \$20.500 million that requires cash flow of \$20.500 million in 2012 with no future year commitments;
 - ii. 10 previously approved sub-projects with a 2012 cash flow of \$11.642 million and a future year commitment of \$14.407 million in 2013; \$0.350 million in 2014; \$0.150 million in 2015; and, \$7.900 million in 2016; and
 - b. 2011 approved cash flow for 24 approved sub-projects with carry forward funding from 2011 into 2012 totaling \$18.075 million.
158. Council approve the 2013-2021 Recommended Capital Plan for the Toronto Parking Authority totaling \$302.771 million in project estimates; comprised of \$14.650 million in 2013; \$40.322 million in 2014; \$29.257 million in 2015; \$24.507 million in 2016; \$74.507 million in 2017; \$31.007 million in 2018; \$27.507 million in 2019; \$33.507 million in 2020 and \$27.507 million in 2021.
159. Council consider net revenue (operating) impacts of \$2.537 million in 2013; \$0.918 million in 2014; \$2.628 million in 2015; \$1.425 million in 2016; \$1.501 million in 2017; \$1.416 million in 2018; \$1.530 million in 2019; \$1.320 million in 2020; and, \$1.980 million in 2021 emanating from the approval of the 2012 Recommended Capital Budget for inclusion in the 2013 and future year operating budgets.

Corporate

160. Council approve in-year budget adjustments to the 2011 Approved Capital Budget detailed in Appendix 2 of the report (January 4, 2012) from the Deputy City Manager and Chief Financial Officer, entitled "Capital Variance Report for the Nine-Month Period Ended September 20, 2011" (BU21.1ac).
161. Council authorize and direct the appropriate City Officials to take the necessary action to give effect thereto.

OPERATING BUDGET

162. City Council approve the 2012 Budget Committee Recommended Tax Supported Operating Budget of \$9.358 billion gross and \$3.678 billion net as detailed in Appendix 1 of the report (January 6, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, comprised of the following:
- i. a Base Budget of \$9.346 billion gross and \$3.680 billion net to maintain core services and service levels; and
 - ii. an investment in strategic new and enhanced service priorities of \$11.881 million gross and \$(2.523) million net including new user fees of \$0.019 million gross and \$(2.650) million net revenue; or enhanced service priorities of \$11.862 million gross and \$0.127 million net excluding new user fees.
163. City Council approve the rate changes of existing user fees and charges and the introduction of new user fees and charges included in the 2012 Budget Committee Recommended Operating Budgets of City Programs and Agencies, which will generate incremental revenues totalling \$14.592 million.
164. City Council approve the \$83.455 million from the 2010 Tax Stabilization Reserve as a revenue source to fund the 2012 Operating Budget.
165. City Council re-confirm its surplus distribution policy that any additional surplus in excess of 75% of the surplus be allocated to any underfunded liabilities and/or reserve funds as determined by the Deputy City Manager and Chief Financial Officer.
166. City Council receive the reports, Budget Briefing Notes, transmittals and communications that are on file with the City Clerk's Office as considered by the Budget Committee at its 2011 budget review meetings.

Citizen Centred Services - A

Affordable Housing Office

167. City Council approve the 2012 Recommended Operating Budget for the Affordable Housing Office of \$2.581 million gross and \$1.147 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Housing Improvements	526.9	226.9
Housing Development, Policy and Partnerships	2,053.9	920.5
	<hr/>	<hr/>
Total Program Budget	<u>2,580.8</u>	<u>1,147.4</u>

Children's Services

168. City Council approve the 2012 Recommended Operating Budget for Children's Services of \$390.104 million gross and \$73.415 million net, comprised of the following services:

Service:	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Program Administration	26,868.5	9,544.0
Municipal Child Care	69,066.1	14,596.1
Purchased Child Care	<u>294,169.5</u>	<u>49,274.8</u>
Total Program Budget	<u>390,104.1</u>	<u>73,414.9</u>

Court Services

169. City Council approve the 2012 Recommended Operating Budget for Court Services of \$52.262 million gross and \$(13.967 million) net, comprised of the following services:

Service:	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Finance & Administration	31,173.8	25,795.8
Court Administration	10,933.4	(49,398.7)
Court Support	5,922.8	5,922.8
Planning & Liason	3,713.2	3,713.2
Licensing Tribunal	<u>519.0</u>	<u>0</u>
Total Program Budget	<u>52,262.2</u>	<u>(13,966.9)</u>

Economic Development and Culture

170. City Council approve the 2012 Recommended Operating Budget for Economic Development and Culture of \$33.436 million gross and \$23.971 million net, comprised of the following services:

Service(s)	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Cultural Services	19,254.3	14,098.8
Strategic Growth & Sector Services	3,942.0	3,314.5
Business Services	5,025.1	3,200.0
Program Support	3,949.2	2,349.2
Film Services	<u>1,265.4</u>	<u>1,008.4</u>
Total Program Budget	<u>33,436.0</u>	<u>23,970.9</u>

171. The General Manager of Economic Development and Culture report to Budget Committee in the second quarter, 2012 on the specific details of the services efficiencies and alternative delivery measures to be implemented to realize the recommended savings.

Emergency Medical Services

172. City Council approve the 2012 Recommended Operating Budget for Emergency Medical Services of \$169.536 million gross and \$65.030 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Central Ambulance Communication Centre (CACC)	16,340.7	103.4
Corporate Charges	5,915.5	2,957.8
Operation Support Services	24,414.1	9,301.0
Operations	115,269.9	49,624.2
Program Development & Service Quality	<u>7,595.3</u>	<u>3,043.6</u>
Total Program Budget	<u>169,535.5</u>	<u>65,030.0</u>

Long-Term Care Homes and Services

173. City Council approve the 2012 Recommended Operating Budget for Long-Term Care Homes and Services of \$224.765 million gross and \$45.280 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Divisional Homes	1,150.8	0
Toronto Homes	212,154.3	43,970.7
Community-Based Services	<u>11,460.2</u>	<u>1,309.3</u>
Total Program Budget	<u>224,765.3</u>	<u>45,280.0</u>

174. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Parks, Forestry and Recreation

175. City Council authorize the amendment and harmonization of the existing indoor pool drop-in fees of \$1.00 (including tax) for pre-school, seniors, children and youth, and \$2.00 (including tax) for adults into one fee of \$2.00 (incl. tax) for all ages at both indoor and outdoor pools and direct the General Manager to implement the new fee at the indoor and outdoor pools, as soon as possible.
176. As recommended in the report (January 3, 2012) from the City Manager and the Deputy City Manager, entitled " Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth" (BU21.1aj), the recommended \$2.1 million in service adjustment savings and decreases of 72 positions within the 2012 Parks, Forestry and Recreation Operating Budget arising from the elimination of programming

at the McNicoll Community Centre, The Elms, Fairmount Park Community Centre, John G. Althouse, Bloordale, Brown Community Centre, Keele Community Centre, James S. Bell Community Centre, Hillcrest Community Centre, Thistletown Community Centre, Earl Beatty Community Centre; and John English Community Centre be removed.;

177. That the elimination of programming at Toronto District School Board (TDSB) pools be limited to those locations where there are alternative indoor swim options within a 3-km radius, and the corresponding cost of \$295,000 be offset against the increase in assessment growth.
178. City Council approve the 2012 Recommended Operating Budget for Parks, Forestry and Recreation of \$377.599 million gross and \$267.472 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Parks	125,734.0	108,623.8
Community Recreation	188,258.1	119,541.8
Urban Forestry	45,959.9	29,833.5
Policy and Strategic Planning	5,000.5	5,000.5
Management Services	12,646.2	4,472.4
Total Program Budget	<u>377,598.7</u>	<u>267,472.0</u>

as amended by Recommendations 175 to 177.

179. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.
180. Parks, Forestry and Recreation review all future impacts of capital projects on operating budgets and consider strategies, including alternative models for service delivery, to mitigate future operating budget impacts.
181. The Welcome Policy implement a subsidy cap of \$455 for children and youth and \$212 for adults to ensure that more families are served under the policy.
182. Prior to tabling a proposed agreement between the City and the TDSB for use of TDSB pools by the City, the General Manager of Parks, Forestry and Recreation, in cooperation with the Steering Committee established to negotiate the renewal of the City/TDSB agreement, consult with the aquatics community, including the Aquatic Working Group, on the future city use of the remaining 26 pools under the current agreement.
- i. The consultation should compare and consider the following information on City-owned and operated pools, TDSB pools utilized by the City under the current agreement, and the TDSB pools operated under Toronto Lands Corporation:
- Participant numbers and user classes by location;
 - Revenues: permits and program fees by location;

- c. Hours of usage; and
 - d. Pool distribution.
- ii. The consultation inform the development of an aquatics plan for residents of the City that rationalizes future pool use.
183. City Council request staff to look at ways to bring in new permit revenue at all of the 33 Toronto District School Board pools used by the City.
184. As referred by City Council from its meeting of November 29, 30 and December 1, 2011, the General Manager of Parks, Forestry and Recreation implement an outdoor oven user fee of \$23.05 for Commercial/Private/Non-Resident parties using an outdoor oven and an outdoor oven user fee of \$11.53 for Not-for-Profit/Resident parties wanting to use an outdoor oven for community events.
185. The implementation of a Riverdale Farm visit fee of \$2.00 including taxes, for every visitor to the Riverdale Farm, and making all necessary changes to the farm infrastructure to collect the fee, be deferred until City Council has considered the report from the Riverdale Coalition, no later than July 2012.
186. The General Manager, Parks, Forestry and Recreation, report to the Community Development and Recreation Committee on the feasibility of conducting a pilot program for the establishment of an automated optional or mandatory donation and/or contribution strategy at City of Toronto attractions that are currently free of charge. The parameters of such a pilot would include, but not be restricted to:
- a. The selection of up to 10 sites for not less than 24 months with the launch being prior to peak season and the end just after peak season.
 - b. Using existing technology, notably the automatic pay system used by the Toronto Parking Authority in conjunction with their collection, security and payment systems.
 - c. That appropriate explanatory signage be incorporated into the program.
 - d. That the study updates be presented on a semi annual basis to the Parks and Environment Committee

Shelter, Support and Housing Administration

187. City Council approve the 2012 Recommended Operating Budget for Shelter, Support and Housing Administration of \$785.765 million gross and \$269.317 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Program Support	2,606.0	2,386.0
Social Housing	568,485.9	203,520.2
Affordable Housing Programs	48,804.8	0.0
Hostel Services	122,161.4	54,892.6

Housing and Homelessness Supports	42,340.2	7,678.9
Partnership Development & Support	312.1	312.1
Emergency Planning Services	<u>1,054.6</u>	<u>527.3</u>
Total Program Budget	<u><u>785,765.0</u></u>	<u><u>269,317.1</u></u>

188. The General Manager, Shelter, Support and Housing Administration reduce the annual subsidy provided to TCHC by the amount of the municipal property tax savings to TCHC and make the necessary adjustments to the 2012 Approved Operating Budget for SSHA and Non-Program Accounts in the First Quarter Operating Budget Variance Report, once the adjustments to the tax levy for TCHC have been finalized, as per Council's direction, to ensure there is no net impact on the City's Operating Budget.
189. The General Manager, Shelter Support and Housing Administration review strategies to mitigate the impact of the projected loss of funding in 2013 due to the depletion of the Social Housing Reserve Funds, and as well, in the course of this review, include any saving that may be identified from the findings of the Core Service Review and Efficiency Study as part of the 2013 Operating Budget process.

Social Development, Finance and Administration

190. City Council authorize the Executive Director, Social Development, Finance and Administration to enter into and administer an agreement with Citizenship and Immigration Canada for the Toronto Newcomer Initiative for up to \$479,885 gross and \$0 net for the period April 1, 2012 to March 31, 2013 (BU21.1ak).
191. City Council authorize the Executive Director, Social Development, Finance and Administration to receive funds from Citizenship and Immigration Canada in the amount of up to \$479,885 to support the Toronto Newcomers Initiative for 2012-2013.
192. The 2012 Recommended Operating Budget of Social Development, Finance and Administration be increased by \$377,425 gross and \$0 net, including four temporary positions and \$102,460 gross and \$0 net in 2013 for a total of \$479,885 gross and \$0 net for the period April 1, 2012 to March 31, 2013.
193. City Council approve the 2012 Recommended Operating Budget, as amended by Recommendations 190, 191 and 192, for Social Development, Finance and Administration of \$22.201 million gross and \$12.024 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Financial Management	11,846.4	7,200.5
Social Policy and Planning	3,432.9	1,293.5
Community and Neighbourhood Development	6,264.4	2,873.1
Toronto Office of Partnerships	<u>657.1</u>	<u>657.1</u>
Total Program Budget	<u><u>22,200.8</u></u>	<u><u>12,024.2</u></u>

194. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Toronto Employment and Social Services

195. City Council approve the 2012 Recommended Operating Budget for Toronto Employment and Social Services of \$1,225.121 million gross and \$197.754 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Financial Assistance	1,085,388.4	153,016.2
Employment Services	135,760.1	43,843.2
Social Support	<u>3,972.4</u>	<u>894.7</u>
Total Program Budget	<u>1,225,120.8</u>	<u>197,754.1</u>

196. The General Manager of Toronto Employment & Social Services pursue discussions on funding the Hardship Fund with the Provincial Government and report back as appropriate.
197. The General Manager of Employment & Social Services pursue discussions with external agencies for the transfer of operational and financial responsibility of the Christmas Bureau and report back as appropriate

311 Toronto

198. City Council approve the 2012 Recommended Operating Budget for 311 Toronto of \$18.248 million gross and \$9.829 million net, comprised of the following services:

Service	Gross (\$000s)	Net (\$000s)
Contact Centre	14,713.0	9,452.2
Project Management Office	<u>3,535.1</u>	<u>376.5</u>
Total Program Budget	<u>18,248.1</u>	<u>9,828.7</u>

CITIZEN CENTRED SERVICES "B"

City Planning

199. City Council approve the 2012 Recommended Operating Budget for City Planning of \$38.418 million gross and \$12.985.4 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
City Planning	36,980.2	12,147.4
Waterfront Renewal	<u>1,438.0</u>	<u>838.0</u>

Total Program Budget	<u>38,418.2</u>	<u>12,985.4</u>
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200. Council adopt the recommendation in the report entitled "Development Application Review Fees – 2012 Operating Budget":
- i. adopt the Fee Schedule for Planning Applications set out as Appendix 1 to that report, effective April 2, 2012, that the Municipal Code Chapter 441-4 be amended accordingly;
 - ii. the City Solicitor introduce the necessary bills to give effect to the recommendations;
- as reflected in the Recommended 2012 Operating Budget for City Planning.
201. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Fire Services

202. City Council approve the 2012 Recommended Operating Budget for Toronto Fire Services of \$369.756 million gross and \$354.624 million net, comprised of the following services:

Service:	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Fire Operations	297,855.9	283,990.8
Fire Prevention & Public Safety	14,409.3	14,084.8
Communications & Operational Support	29,139.0	28,697.1
Professional Develop. & Mechanical Support	25,097.9	24,697.9
Fire – Headquarters	<u>3,254.1</u>	<u>3,153.8</u>
Total Program Budget	<u>369,756.2</u>	<u>354,624.3</u>

203. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Policy, Planning, Finance & Administration and the Toronto Environment Office

204. City Council approve the 2012 Recommended Operating Budget for Policy, Planning, Finance and Administration (PPFA) and the Toronto Environment Office (TEO) of \$27.389 million gross and \$12.513 million net, comprised of the following services:

Service:	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Policy, Planning, Finance and Administration	22,104.0	9,852.2
Toronto Environment Office	<u>5,284.5</u>	<u>2,660.7</u>

Total Program Budget	<u>27,388.5</u>	<u>12,512.9</u>
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205. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Municipal Licensing and Standards

206. City Council approve the 2012 Recommended Operating Budget for Municipal Licensing and Standards of \$47.334 million gross and \$19.184 million net, comprised of the following services:

Service:	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Head Office	1,941.2	1,941.2
Licensing	14,361.5	(8,003.1)
Investigations	20,310.4	17,671.4
Toronto Animal Services	<u>10,720.5</u>	<u>7,574.8</u>
Total Program Budget	<u><u>47,333.6</u></u>	<u><u>19,184.3</u></u>

Technical Services

207. City Council approve the 2012 Recommended Operating Budget for Technical Services of \$70.011 million gross and \$9.491 million net, comprised of the following services:

Service:	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
Survey and Mapping	21,579.2	3,316.1
Development Engineering	6,483.1	4,718.0
Linear Infrastructure	24,175.6	398.4
Major Works Facilities	9,746.3	0.0
Program Administration	1,208.8	430.1
Portfolio Management and Support	<u>6,817.9</u>	<u>628.2</u>
Total Program Budget	<u><u>70,010.8</u></u>	<u><u>9,490.8</u></u>

208. The approval to contract professional services for Transit Expansion projects in the amount of \$1.170 million gross, \$0 net, be subject to confirmation of funding from Metrolinx.

Toronto Building

209. City Council approve the 2012 Recommended Operating Budget for Toronto Building of \$46.720 million gross and (\$10.731) million net, comprised of the following service:

Service:	<u>Gross</u> <u>(\$000s)</u>	<u>Net</u> <u>(\$000s)</u>
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Toronto Building	<u>46,719.5</u>	<u>(10,731.4)</u>
Total Program Budget	<u><u>46,719.5</u></u>	<u><u>(10,731.4)</u></u>

Transportation Services

210. City Council approve the 2012 Recommended Operating Budget for Transportation Services of \$325.717 million gross and \$204.874 million net, comprised of the following services:

Service:	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Roadway Services	141,881.4	96,011.3
Roadside Services	52,423.8	24,841.2
Traffic Planning/Right-Of-Way Management	21,722.4	(10,567.2)
Traffic and Safety Services	87,139.7	81,171.2
Infrastructure Management	20,261.2	16,098.6
District Management & Overhead	1,480.1	(1,689.4)
Technical & program Support	<u>808.4</u>	<u>(991.6)</u>
Total Program Budget	<u><u>325,716.9</u></u>	<u><u>204,874.0</u></u>

211. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.
212. The approval for 10 new temporary positions for the Transit Expansion Unit be subject to confirmation of funding from Metrolinx.

INTERNAL SERVICES

Facilities Management and Real Estate

213. City Council approve the 2012 Recommended Operating Budget for Facilities Management and Real Estate of \$175.750 million gross and \$52.766 million net, comprised of the following services:

Service:	Gross <u>(\$000s)</u>	Net <u>(\$000s)</u>
Facilities Management	149,706.2	79,399.1
Real Estate	<u>26,043.6</u>	<u>(26,633.3)</u>
Total Program Budget	<u><u>175,749.8</u></u>	<u><u>52,765.8</u></u>

214. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Fleet Services

215. City Council approve the 2012 Recommended Operating Budget for Fleet Services of \$47.468 million gross and \$0.0 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Fleet Maintenance	24,070.2	0.0
Fuel Operations	16,532.1	0.0
Fleet Safety & Standards	1,195.2	0.0
Fleet Management	5,670.8	0.0
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Total Program Budget	47,468.3	0.0

Information and Technology

216. City Council approve the 2012 Recommended Operating Budget for Information and Technology of \$97.097 million gross and \$63.898 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Desktop Computing	53,332.6	33,883.7
Application Delivery	28,112.8	21,781.4
Voice and Telecommunications	10,499.4	4,607.3
Information and Products	5,152.4	3,625.4
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Total Program Budget	97,097.2	63,897.8

217. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Office of the Chief Financial Officer

218. City Council approve the 2012 Recommended Operating Budget for the Office of the Chief Financial Officer of \$16.765 million gross and \$8.598 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Finance & Administration	2,946.5	2,682.5
Corporate Finance	4,109.3	1,341.7
Financial Planning	9,104.0	4,159.3
Special Projects	605.2	414.7
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Total Program Budget	16,765.0	8,598.2

219. The information contained in Confidential Attachment 1 remains confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Office of the Treasurer

220. City Council approve the 2012 Recommended Operating Budget for the Office of the Treasurer of \$73.343 million gross and \$25.860 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Pension, Payroll and Employee Benefits	13,502.4	9,438.8
Purchasing & Materials Management	10,129.5	6,772.0
Accounting Services	12,583.2	8,480.9
Revenue Services	<u>37,128.2</u>	<u>1,168.0</u>
Total Program Budget	<u>73,343.3</u>	<u>25,859.7</u>

OTHER CITY PROGRAMS**City Manager's Office**

221. City Council approve the 2012 Recommended Operating Budget for the City Manager's Office of \$43.507 million gross and \$35.009 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Executive Management	2,756.1	2,214.3
Strategic and Corporate Policy	3,722.3	3,469.7
Internal Audit	1,071.7	434.1
Strategic Communications	2,776.1	2,326.1
Equity, Diversity & Human Rights	1,326.8	1,326.8
Human Resources	<u>31,854.2</u>	<u>25,238.3</u>
Total Program Budget	<u>43,507.2</u>	<u>35,009.3</u>

222. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

City Clerk's Office

223. City Council approve the 2012 Recommended Operating Budget for the City Clerk's Office of \$47.576 million gross and \$28.781 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Corporate Information Mgmt Services	24,925.0	13,140.1
Council and Support Services	6,044.7	5,236.4
Elections & Registry Services	7,374.8	2,285.1

Secretariat	7,461.0	6,348.5
Protocol Services	<u>1,770.8</u>	<u>1,770.8</u>
Total Program Budget	<u><u>47,576.3</u></u>	<u><u>28,780.8</u></u>

City Council

224. City Council approve the 2012 Recommended Operating Budget for City Council of \$19.145 million gross and net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Councillors' Salaries and Benefits Budget	5,542.4	5,542.4
Councillors' Staff Salaries and Benefits Budget	11,587.9	11,587.9
Councillors' Office Expenses Budget	1,320.0	1,320.0
Councillors' Business Travel Expenses Budget	25.0	25.0
Councillors' General Expenses Budget	<u>670.0</u>	<u>670.0</u>
Total Program Budget	<u><u>19,145.3</u></u>	<u><u>19,145.3</u></u>

Legal Services

225. City Council approve the 2012 Recommended Operating Budget for Legal Services of \$41.671 million gross and \$18.454 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Municipal	6,429.9	3,051.5
Litigation	7,019.3	2,452.6
Administration	2,324.0	2,008.5
Planning & Tribunal	4,857.4	3,226.0
Real Estate	5,837.5	3,800.6
Employment	2,713.9	2,659.9
Prosecutions	<u>12,489.1</u>	<u>1,254.4</u>
Total Program Budget	<u><u>41,671.1</u></u>	<u><u>18,453.5</u></u>

226. The approval of two new temporary Solicitor positions totalling \$0.184 million for the Transit Expansion project, be subject to confirmation of funding from Metrolinx.

Mayor's Office

227. City Council approve the 2012 Recommended Operating Budget for the Mayor's Office of \$1.908 million gross and net, comprised of the following service:

Service:	Gross (\$000s)	Net (\$000s)
Mayor's Office	<u>1,908.3</u>	<u>1,908.3</u>
Total Program Budget	<u><u>1,908.3</u></u>	<u><u>1,908.3</u></u>

Accountability Offices

228. City Council approve the 2012 Recommended Operating Budget for the Accountability Offices of \$6.965 million gross and \$6.956 million net, comprised of the following Offices:

Service:	Gross (\$000s)	Net (\$000s)
Auditor General's Office	4,271.3	4,271.3
Office of the Integrity Commissioner	211.0	211.0
Office of the Lobbyist Registrar	1,061.3	1,052.3
Office of the Ombudsman	<u>1,421.1</u>	<u>1,421.1</u>
Total Budget	<u><u>6,964.8</u></u>	<u><u>6,955.8</u></u>

229. P Cards, TTC Cards and Green P Parking Cards be provided for the Accountability Offices.

AGENCIES

Arena Boards of Management

230. City Council approve the 2012 Recommended Operating Budget for the Arena Boards of Management of \$6.731 million gross and \$(0.008) million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
George Bell Arena	597.6	0.0
William H. Bolton Arena	836.6	(3.7)
Larry Grossman Forest Hill Memorial Arena	1,036.8	(2.0)
Leaside Memorial Community Gardens	<u>1,012.1</u>	<u>(0.1)</u>
McCormick Playground Arena	707.7	(0.2)
Moss Park Arena	813.0	(0.4)
North Toronto Memorial Arena	887.2	(0.5)
Ted Reeve Arena	<u>839.8</u>	<u>(0.6)</u>
Total Program Budget	<u><u>6,730.7</u></u>	<u><u>(7.5)</u></u>

Association of Community Centres

231. City Council approve the 2012 Recommended Operating Budget for the Association of Community Centres (AOCCs) of \$6.951 million gross and \$6.687 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
519 Church Street Community Centre	1,145.8	1,145.8
Applegrove Community Complex	336.5	336.5
Cecil Community Centre	636.3	636.3
Central Eglinton Community Centre	552.2	552.2
Community Centre 55	674.1	674.1
Eastview Neighbourhood Community Centre	529.4	529.4
Harbourfront Community Centre	1,119.1	1,119.1
Ralph Thornton Centre	655.3	615.9
Scadding Court Community Centre	828.7	828.7
Swansea Town Hall	473.9	249.3
	<u>6,951.3</u>	<u>6,687.3</u>
Total Program Budget	<u>6,951.3</u>	<u>6,687.3</u>

232. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Exhibition Place

233. City Council approve the 2012 Recommended Operating Budget for Exhibition Place of \$64.765 million gross and (\$0.005) million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Exhibition Place & Direct		
Energy Centre	27,055.0	1,045.0
Canadian National Exhibition	24,097.0	(800.0)
National Soccer Stadium	9,349.0	(250.0)
Allstream Conference Centre	4,264.0	0.0
	<u>64,765.0</u>	<u>(005.0)</u>
Total Program Budget	<u>64,765.0</u>	<u>(005.0)</u>

Heritage Toronto

234. City Council approve the 2012 Recommended Operating Budget for Heritage Toronto of \$0.881 million gross and \$0.312 million net, comprised of the following services:

Gross	Net
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Service:	<u>(\$000s)</u>	<u>(\$000s)</u>
Heritage Toronto	880.8	311.8
	<hr/>	<hr/>
Total Program Budget	880.8	311.8
	<hr/>	<hr/>

235. Council approve acceptance of a three year grant from the Interaction Multi-Cultural Funding program and related spending conditional upon receipt of such funding during 2012-2014 and, if such financing is not forthcoming or for an amount other than that reflected in the 2012 Operating Budget for Heritage Toronto, direct that the budget be adjusted to remove such grant funding.

Theatres

236. City Council approve the 2012 Recommended Operating Budget for Theatres of \$27.900 million gross and \$2.962 million net, comprised of the following services:

	Gross	Net
Service:	<u>(\$000s)</u>	<u>(\$000s)</u>
Sony Centre for the Performing Arts	19,926.6	927.2
St. Lawrence Centre for the Arts	3,641.7	1,211.6
Toronto Centre for the Arts	4,331.8	823.6
	<hr/>	<hr/>
Total Program Budget	27,900.1	2,962.4
	<hr/>	<hr/>

Toronto and Region Conservation Authority

237. City Council approve the 2012 Recommended Operating Budget for Toronto and Region Conservation Authority of \$37.564 million gross and \$7.477 million net, of which \$4.270 million is a contribution from Toronto Water and \$3.206 million is tax-supported, which is comprised of the following services:

	Gross	Net
Service:	<u>(\$000s)</u>	<u>(\$000s)</u>
Watershed Health	18,694.0	2,479.9
Public Use Interim Management	11,782.6	686.6
Corporate Services	6,435.6	4,220.4
Rouge Park Interim Management	652.0	89.6
	<hr/>	<hr/>
Total Program Budget	37,564.1	7,476.5
Less: Toronto Water Contribution	000000	4,270.1
	<hr/>	<hr/>
Total Program Budget	37,564.1	3,206.4
	<hr/>	<hr/>

Toronto Atmospheric Fund

238. City Council approve the 2012 Recommended Operating Budget for Toronto Atmospheric Fund of \$2.279 million gross and \$0 million net, comprised of the following service:

	Gross	Net
Service:	<u>(\$000s)</u>	<u>(\$000s)</u>

Toronto Atmospheric Fund	2,279.0	0.0
	<u>2,279.0</u>	<u>0.0</u>
Total Program Budget	<u>2,279.0</u>	<u>0.0</u>

Toronto Police Service

239. City Council approve the 2012 Recommended Operating Budget for the Toronto Police Service of \$1.010 billion gross and \$933.781 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Toronto Police Service	<u>1,010,150.4</u>	<u>933,781.4</u>
Total Program Budget	<u>1,010,150.4</u>	<u>933,781.4</u>

240. The findings of the City's 2011 service efficiency study and the 2012 Toronto Police Service's service efficiency study be considered and if approved, be implemented in future budgets beginning in 2013.
241. City Council approve the deferral of the increased contribution to the City's Sick Pay Gratuity Reserve, on the condition that any Service surpluses in 2011 (up to \$6.500 million) be allocated to the City Sick Pay Reserve.

Toronto Police Services Board

242. City Council approve the 2012 Recommended Operating Budget for the Toronto Police Services Board of \$2.709 million gross and \$2.209 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Toronto Police Services Board	<u>2,708.7</u>	<u>2,208.7</u>
Total Program Budget	<u>2,708.7</u>	<u>2,208.7</u>

Parking Tag Enforcement and Operations

243. City Council approve the 2012 Recommended Operating Budget for Parking Enforcement and Operations of \$57.818 million gross and \$(22.832) million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Parking Enforcement Unit	42,758.4	42,063.4
Parking Revenue Processing	6,429.0	6,429.0
Judicial Processing of Parking	4,630.1	4,630.1
Tickets	4,000.0	(75,954.4)

Parking Tag Revenue	<u> </u>	<u> </u>
Total Program Budget	<u>57,817.5</u>	<u>(22,831.9)</u>

Toronto Public Health

244. City Council approve the 2012 Recommended Operating Budget for Toronto Public Health of \$231.745 million gross and \$41.516 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Office of the MOH	2,631.1	508.1
Healthy Public Policy	5,063.3	1,100.1
Healthy Families	59,663.9	6,622.3
Communicable Disease	42,312.3	8,665.7
Healthy Environments	21,820.8	4,600.5
Healthy Living	37,696.2	7,136.9
Dental Oral Health	32,609.8	7,995.2
Finance and Administration	22,858.9	3,323.1
Performance & Standards	<u>7,088.6</u>	<u>1,564.3</u>
Total Program Budget	<u>231,744.9</u>	<u>41,516.2</u>

245. The information contained in Confidential Attachment 1 remain confidential until the outcome of Council's decision has been communicated to the Unions and affected staff.

Toronto Public Library

246. The Toronto Public Library 2012 Recommended Operating Budget that includes efficiency savings and revenue changes totalling \$10.070 million (5.9%), as adopted by the Toronto Public Library Board, be approved.(BU21.1an)
247. The remaining \$6.974 million (4.1%) included in the Toronto Public Library 2012 Recommended Operating Budget which comprises reduction in open hours and purchase of library materials be replaced with an unspecified reduction, and that the Toronto Public Library Board report back to Budget Committee prior to the 2013 Budget process on how the unspecified reductions were achieved on a sustainable basis.
248. City Council approve, as amended by Recommendations 246 and 247, the 2012 Recommended Operating Budget for Toronto Public Library of \$172.285 million gross and \$157.508 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Library Administration	6,281.4.0	6,141.9
Library Services	<u>166,003.6</u>	<u>151,366.0</u>
Total Program Budget	<u>172,285.0</u>	<u>157,507.9</u>

Toronto Transit Commission

249. City Council approve the 2012 Recommended Operating Budget for Toronto Transit Commission Conventional Service of \$1.441 billion gross and \$404.101 million net, comprised of the following service:

Service:	Gross (\$000s)	Net (\$000s)
Conventional Service	<u>1,440,847.5</u>	<u>404,101.0</u>
Total Program Budget	<u>1,440,847.5</u>	<u>404,101.0</u>

250. The Chief General Manager of the Toronto Transit Commission and the City Manager continue discussions on partnering with the Province for permanent sustainable funding in order to return the TTC's provincial funding component to the 50% level of the mid-1990s.
251. The TTC and the City develop a multi-year funding framework that includes commitments in subsidy, non-earned revenue and a fare policy that considers increased ridership and the rate of inflation. The framework includes cost-cutting commitments, customer service commitments and key performance indicators. (BU21.1a)
252. That \$5 million from the 2012 budget be reallocated from additional diesel fuel savings to retain one-half of the proposed peak service reductions resulting in a net zero budget impact, as recommended in the letter (December 14, 2011) from the General Secretary, Toronto Transit Commission, entitled "2012 Toronto Transit Commission Final Budgets". (BU20.1a). The operating position impact associated with this has yet to be determined by the TTC.
253. City Council approve the 2012 Recommended Operating Budget for Wheel-Trans of \$95.207 million gross and \$89.882 million net, comprised of the following service:

Service:	Gross (\$000s)	Net (\$000s)
Wheel-Trans	<u>95,206.7</u>	<u>89,882.1</u>
Total Program Budget	<u>95,206.7</u>	<u>89,882.1</u>

254. That the \$2.5 million budget pressure arising from the continuation of service for ambulatory dialysis patients to the end of June 2012 in the 2012 Wheel Trans Operating Budget be offset by increased revenues and an adjusted unaccommodation rate, or efficiencies found within the Wheel Trans Operating Budget.

Toronto Zoo

255. City Council approve the 2012 Recommended Operating Budget for Toronto Zoo of \$45.661 million gross and \$11.108 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
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Conservation, Education & Wildlife	11,864.1	9,943.8
Marketing & Communications	7,849.5	1,315.9
Operations & Administration	17,001.8	12,517.4
General Management and Development	8,809.5	6,336.0
Animal & Endangered Species Revenue & Recoveries	136.0	(19,005.0)
	<hr/>	<hr/>
Total Program Budget	<u>45,660.9</u>	<u>11,108.1</u>

256. The Chief Executive Officer of the Toronto Zoo report back on the funding requirements for Giant Pandas as part of the 2013 Budget process.

Yonge-Dundas Square

257. City Council approve the 2012 Recommended Operating Budget for Yonge-Dundas Square of \$1.965 million gross and \$0.464 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Yonge-Dundas Square	<u>1,965.3</u>	<u>463.7</u>
Total Program Budget	<u>1,965.3</u>	<u>463.7</u>

RATE SUPPORTED PROGRAM

Toronto Parking Authority

258. City Council approve the 2012 Recommended Operating Budget for the Toronto Parking Authority of \$72.327 million gross and (\$56.403) million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
On-Street Parking	12,572.7	(34,143.3)
Off-Street Parking	<u>59,754.2</u>	<u>(22,259.7)</u>
Total Program Budget	<u>72,326.9</u>	<u>(56,403.0)</u>

259. The President of the Toronto Parking Authority develop a sustainable strategy to meet the 2012 net revenue target of (\$3.720) million to be achieved through operational efficiencies and / or revenue growth, such as, but not limited to, changes to their current user fee rates as well as any opportunities for expanding on-street parking operations.

CORPORATE ACCOUNTS

Community Partnership Investment Program:

260. As recommended in the report (January 3, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, entitled-Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth" (BU21.1aj), the recommended \$0.4 million in service adjustment savings within the 2012 CPIP Operating Budget, resulting from the elimination of 58 Student Nutrition Programs from schools across the City be removed.
261. City Council approve, as amended by Recommendation 260, the 2012 Recommended Operating Budget for the Community Partnership and Investment Program of \$42.581 million gross and \$42.581 million net, comprised of the following services:

Service:	Gross (\$000s)	Net (\$000s)
Partnership Programs	35,891.8	35,891.8
Investment Programs	4,460.4	4,460.4
Administration	<u>2,228.6</u>	<u>2,228.6</u>
Total Program Budget	<u>42,580.8</u>	<u>42,580.8</u>

262. City Council approve the budget transfers totaling \$42.581 million from the Community Partnership and Investment Program Recommended Operating Budget to the following Programs to reflect the restructuring of the Community Partnership and Investment Program in 2012:

Program:	Gross (\$000s)	Net (\$000s)
Economic Development & Culture	17,798.6	17,798.6
Social Development, Finance & Administration	15,480.2	15,480.2
Toronto Public Health	5,708.6	5,708.6
Shelter, Support & Housing Administration	2,254.0	2,254.0
City Planning	234.0	234.0
Facilities Management	<u>1,105.4</u>	<u>1,105.4</u>
Total Program Budget	<u>42,580.8</u>	<u>42,580.8</u>

263. The specific allocation of the respective Community Partnership and Investment Program's services be reported to the respective Standing Committees/Board in early 2012.

Capital and Corporate Financing/Non-Program Budget

264. As recommended in the report (January 3, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, entitled-Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth" (BU21.1aj), the 2012 recommended revenues within the Non-Program Budget for assessment

growth be increased by \$8.8 million to \$50.6 million based on the 2011 assessment roll for the City of Toronto provided by MPAC in December 2011.

265. As recommended in the report (January 3, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, entitled-Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth" (BU21.1aj), the 2012 recommended draw of \$83 million from the Tax Stabilization Reserve be reduced by \$6.0 million to \$77.0 million.

266. City Council approve, as amended by Recommendations 264 and 265, the 2012 Recommended Operating Budget for Capital and Corporate Financing/Non-Program of \$1,372.066 million gross and \$165.867 million net, comprised of the following:

	Gross (\$000s)	Revenue (\$000s)	Net (\$000s)
Capital & Corporate Financing	639,178.3	15,021.7	624,156.6
Non-Program Expenditures	723,785.1	160,393.5	563,391.5
Non-Program Revenues	<u>9,102.1</u>	<u>1,030,783.4</u>	<u>(1,021,681.3)</u>
Total Program Budget	<u>1,372,065.6</u>	<u>1,206,198.6</u>	<u>165,866.9</u>

267. Council authorize the continuing use of the approved Voluntary Separation Program for employees who are bargaining unit, non-union exempt and management staff , on an as-needed basis (BU21.1ah).

268. Council fund the Voluntary Separation Program (for City divisions) and any subsequent separations including any ancillary payments for vacation and sick leave payouts that are required to effect permanent, sustainable savings for the 2012 budget and beyond from the tax stabilization reserve.

269. City Council approve the discontinuation of the user fees listed in Appendix 2 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, entitled "Comprehensive User Fee Review"(BU21.1ag).

270. City Council approve the transfer of the user fees listed in Appendix 3 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer from Technical Services to the Information and Technology Program.

271. City Council approve the rationalization / restructuring of user fees as detailed in Appendix 4 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer in order to make the City's User Fee Program more efficient, effective, and responsive to current demand for the City's products and services.

272. City Council approve the technical adjustments detailed in Appendix 5 of the report

- (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer to add existing user fees that were inadvertently excluded from the Official Inventory of User Fees, and to correct prices for existing fees.
273. City Council approve user fees classified as 'Market-Based' as detailed in Appendix 6 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer for which the user fee pricing strategy will include benchmarking against other organizations providing the same or similar services.
 274. City Council approve the user fees classified as 'City Policy' as detailed in Appendix 7 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, as well as an automatic annual inflation adjustment based on the principles established in the City's User Fee Policy applicable to those fees as indicated in 2012.
 275. City Council approve the user fees classified as 'Full Cost Recovery' as detailed in Appendix 8 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer, as well as an automatic annual inflation adjustment based on the principles established in the City's User Fee Policy applicable to those fees as indicated in 2012.
 276. City Council approve the user fee classification for new fees for implementation in 2012, detailed in Appendix 9 of the report (January 4, 2012) from the City Manager and the Deputy City Manager and Chief Financial Officer.
 277. City Council require that, as the basis for setting user fees going forward, the full cost of user fee services for all Programs and Agencies be determined prior to the commencement of the 2013 Budget process; Programs and Agencies report back during the 2013 Budget process the criteria for waiving fees and the level of subsidy provided to fees that are not recovering full cost.
 278. City Council require that City Programs and Local Boards (referred to as Agency in the report dated January 4, 2012 from the City Manager and the Deputy City Manager and Chief Financial Officer, determine the amount of revenues generated by each user fee service prior to the commencement of the 2013 Budget process.
 279. City Council request the City Manager to undertake a comprehensive review of special events related services, fees and permitting processes, including a strategy to ensure consistent use of the City's civic squares, and report back no later than the 2013 Budget process.
 280. City Council approve standard user fee rates for Exhibition Place, Toronto Centre for the Arts, St. Lawrence Centre, Sony Centre for the Performing Arts, the Arena Boards of Management, and Yonge-Dundas Square but delegate authority to these Agencies to approve in-year changes to their market-based user fees (listed in Appendix 10 of the report dated January 4, 2012 from the City Manager and the Deputy City Manager and Chief Financial Officer) without requiring Council approval prior to the fee changes coming into effect.
 281. City Council request the City Manager to develop a corporate strategy for online payments or telephone self-service options that is consistent with the User Fee Policy

and the City's e-Service vision.

282. City of Toronto Municipal Code Chapter 441, Fees and Charges, and any other Code Chapter or City By-law be amended, as required, to reflect the recommendations of this report.
283. City Council grant authority to City Staff to introduce the necessary bills to give effect to these recommendations.
284. City Council approve a decrease of \$0.307 million gross and \$0 net to the 2011 Toronto Public Health's Operating Budget to reflect confirmed funding from various Provincial ministries and external sources which are less than initially approved by Council on February 23 and 24, 2011, as recommended in the report . (December 9, 2011) from the Deputy City Manager and Chief Financial Officer, entitled "Operating Variance Report for the Nine-month Period Ended September 30, 2011" (BU21.1ag)
285. City Council approve the in-year budget adjustments detailed in Appendix D to amend the 2011 Approved Operating Budget between Programs with no impact to the 2011 Approved Net Operating Budget.

Origin

(January 3, 2012) Report from the Deputy City Manager and Chief Financial Officer

Summary

Summary - Capital Budget

This report (dated January 9, 2012) presents the City of Toronto's Tax Supported 2012 - 2021 Budget Committee (BC) Recommended Capital Budget and Plan and recommends approval of 2012 cash flow and future year cash flow commitments for capital projects. Furthermore, this report requests Council's approval of the 2013 – 2021 Capital Plan, which will form the basis for developing future capital budgets, in accordance with the City's multi-year financial planning and budgeting practices.

The 2012 – 2021 BC Recommended Capital Budget and Plan satisfies Council's policy agenda, is fiscally responsible and focuses on infrastructure rehabilitation. It places priority on projects that protect the health and safety of citizens, meet legislated requirements, and those that maintain the City's infrastructure in a state of good repair to support cost-effective service delivery. This is particularly challenging in the fiscally constrained environment that currently confronts the City.

The 2012 – 2021 BC Recommended Capital Budget and Plan Strategy achieves the following:

- Focuses spending on maintaining and protecting the City's infrastructure in order to ensure that services demanded by the citizens of Toronto will be delivered in a sustainable manner in the long term;
- Gives priority to projects that maintain existing assets in a state of good repair; while balancing the need to address service gaps on a City-wide basis;

- Strategically applies the proceeds from the monetization of the City's marketable assets and new Federal and Provincial funding targets to offset future capital plan debt pressures;
- Accommodates fully the TTC's 10-Year Recommended Capital Budget and Plan by reducing or deferring various projects in the amount of \$1.116 billion; and
- Manages to keep debt service costs below the 15% guideline to mitigate future impacts on the Operating Budget, especially over the first five years of capital plan. The 10-Year BC Recommended Capital Budget and Plan is less than the affordable debt target of \$4.285 billion by \$185.453 million.

The 2012 BC Recommended Capital Budget totals \$2.338 billion, and estimates of capital spending for the nine years 2013 – 2021 total \$12.498 billion or 84% of the total capital funding of \$14.836 billion over the 10 year planning period, as described in Table 1. Capital expenditures to maintain and renew the City's infrastructure total \$9.905 billion, representing 67% of the 2012 – 2021 BC Recommended Capital Budget and Plan's spending allocation and with the addition of Health and Safety and Legislated projects grows to 72%, as outlined in Chart 1. This strategy is geared toward slowing down growth in the City's state of good repair backlog.

While emphasis has been placed on maintaining and protecting the City's existing infrastructure and physical assets, the 2012 – 2021 BC Recommended Capital Budget and Plan also invests \$4.217 billion over 10 years in strategic and priority Service Improvement and Growth Related projects to accommodate increasing service demands and growth.

(See Chart 1 - 2012-2021 BC Recommended Capital Budget and Plan by Expenditure Category)

Transit alone accounts for the largest percentage of capital expenditures in the 10-Year BC Recommended Capital Plan. Inclusive of the Spadina Subway Extension Project, the TTC's 2012 – 2021 Recommended Capital Plan is \$7.998 billion, representing approximately 54% of the total recommended spending over the 10 year planning horizon. Transportation Services totals an additional \$2.160 billion or 15%. Taken together, transit and transportation capital works account for \$10.158 billion or 68% of the total expenditures in the 2012 – 2021 BC Recommended Capital Plan.

(See Chart 2 - 2012-2021 BC Recommended Capital Budget and Plan by Funding Source)

Debt and Capital from Current contributions (CFC) are the primary financing sources for the 2012 – 2021 BC Recommended Capital Plan amounting to \$7.050 billion or 48% of the total funding of \$14.836 billion. Debt funding totals \$4.099 billion or 28% of the financing over the City's Capital Plan period, as noted in Chart 2. Recommended debt financing is less than the affordable debt target of \$7.236 billion by \$185.453 million. The debt affordability target is based on the City's policy that limits the ratio of debt service cost to tax levy to no more than 15%, on an annual basis. This has been achieved by applying \$700 million in funding for the TTC's multi-year Capital Program based on use of 2012 and future operating budget surpluses; proceeds from the monetization of City assets; and, additional expected Federal and Provincial funding.

(See Table 1 - 2012-2021 Budget Committee Recommended Capital Budget and Plan by Cluster)

Capital from Current funding totals \$2.951 billion of the total recommended funding for the 2012 – 2021 BC Recommended Capital Budget and Plan of \$14.836 billion. To mitigate reliance on debt as a funding source for the City's Capital Plan, CFC will continue to be increased by 10% annually until 2018, from \$198.650 million in 2012 to \$353.692 million in 2021.

Financial Implications

Overview

The City of Toronto Act (CoTA), sub-section 228 (1) states that, "The City shall in each year prepare and adopt a budget including estimates of all sums required during the year" for the purpose of continuing the business of the City. Similarly, sections 71-10 and 71-11 of the City of Toronto Municipal Code Chapter 71 'Financial Control' specify: (i) that no expenditure shall be made and no account shall be paid by or on behalf of the City, except with Council approval; and, (ii) that no commitment shall be made except where cash flow funding has been provided in the capital budget to the satisfaction of the Chief Financial Officer. This is achieved through the approval of the BC Recommended 2012 Capital Budget. Approval of the BC Recommended 2013 – 2021 Capital Plan provides estimates for the City's long term capital financing and planning; implementing capital activities; and, the basis for developing the annual capital budget.

Capital projects included in the 2012 – 2021 BC Recommended Capital Budget and Plan are prioritized into five categories, as shown in Table 2. Consistent with the 2012 Capital Budget directions and guidelines, the 10-Year BC Recommended Capital Budget and Plan focuses on maintaining and rehabilitating existing infrastructure to deliver services to the citizens of Toronto. Table 2 shows that \$10.619 billion or 72% of the 2012 – 2021 BC Recommended Capital Plan of \$14.836 billion is allocated to Legislated, Health and Safety, and State of Good Repair (SOGR) projects, excluding the Toronto Parking Authority.

The emphasis on protection and preservation of existing infrastructure continues throughout the 10 year term of the Capital Plan, as graphically illustrated in Chart 3. Although planned spending on SOGR decreases from \$1.327 billion in 2012 to \$758 million in 2021, it is noted that as a percent of total annual expenditures, SOGR grows incrementally from 57% in 2012 to 87% in 2021.

Despite the growing demand for investment in infrastructure maintenance to mitigate the SOGR backlog, the 10-Year BC Recommended Capital Plan allocates funding to invest in essential Service Improvement and Growth Related projects to fulfil Council's strategic priorities, as well as to satisfy growth in service demand from an increasing population. Investment in Service Improvement and Growth Related projects totals \$918 million, or approximately 39% of all capital spending in the 2012 BC Recommended Capital Budget, as noted in Table 2. One of the key drivers of the recommended 2012 project spending is for continued construction of the Spadina Subway Extension Project, requiring \$536.695 million or 23% of the total 2012 funding. A further investment of \$3.299 billion or 26% of the recommended funding in the 2013 – 2021 Capital Plan is allocated to Service Improvement and Growth Related projects, resulting in a total investment of \$4.218 billion over the 10 year term of the Capital Plan.

*(See Chart 3 - 2012-2021 Recommended Capital Budget and Plan
Expenditures by Category)*

The 2012 BC Recommended Capital Budget totals \$2.338 billion, excluding 2011 funding carried forward into 2012, requiring future year funding commitments of \$2.043 billion in 2013; \$1.249 billion in 2014; \$787.361 million in 2015; \$350.992 million in 2016; and, \$207.344 million from 2017 to 2021.

*(See Table 2 - 2012-2021 Budget Committee Recommended Capital Budget and Plan
By Category and Funding Sources)*

Capital Financing

The City's 10-Year BC Recommended Capital Budget and Plan is financed from various funding sources, both external and City-own, with debt being the funding of last resort. The City's goal is to maximize funding from external sources, including other orders of government; development charges; contributions; and, donations; prior to utilizing City-own sources such as CFC and the issuance of debt.

The 2012 – 2021 BC Recommended Capital Budget and Plan will be financed from the following funding sources, as shown in Table 2:

- Federal (\$2.081 billion or 14%) and Provincial (\$2.308 billion or 16%) funding account for \$4.389 billion or 30% of total recommended financing;
- Reserve and reserve funds contribute \$1.842 billion or 12%;
- Development Charges and "Other" sources, such as donations, contribution from developers and other third parties, provide \$855 million of total funding;
- Capital from Current contributions total \$2.951 billion, representing 20% of total financing;
- Debt funding totals \$4.099 billion or 28% of financing over the 10 year planning horizon; and
- \$700 million from future operating budget surpluses; monetization of City assets; and, additional expected Federal and Provincial funding, all dedicated to financing the TTC's 10-Year Recommended Capital Plan.

It should be noted that debt funding would otherwise increase by the equivalent amount without the CFC contributions of \$2.951 billion. Debt financing is also managed by limiting the City's debt based on the City's affordability to fund debt servicing costs. As a result, debt affordability targets are established for each City Program and Agency for each year of the 10 year capital plan period.

Application of Operating Surplus

Staff will be reporting out the final surplus amount for 2011 once the 2011 financial statement audit is complete and reported out in June 2012. At that time staff will recommend that the surplus be distributed in accordance with the policy approved by Council in 2004 which states that the surplus be applied to in priority order:

- a. Capital Financing Reserve (at least 75% of the surplus); and
- b. the remainder to fund any underfunded liabilities and / or reserve funds as determined

by the Deputy City Manager and Chief Financial Officer.

Should the final surplus remain at the current projection of \$154 million, staff would recommend that \$115.5 million be applied to the Capital Financing Reserve as part of the \$700 million in additional financing required in the 2012 – 2021 Recommended Capital Budget and Plan. The remaining \$38.5 million would be split between topping up the Tax Rate Stabilization Reserve to 1% of the property tax base (as per Council's policy established in 2000) and fund other reserves in need of replenishment which may include the Employee Benefit Liability Reserve and the Inclement Weather Reserve. This strategy will ensure that the capital program is properly funded; reduce debt charge increases; and, protect the City against adverse economic and environmental risks.

Monetization of City Assets

The City owns interests in a considerable number of marketable assets, including real estate and government business enterprises. The City assets currently being considered as part of the monetization strategy include the following:

1. Continued review by Real Estate Services of City assets and monetization on an ongoing basis in partnership with Build Toronto.
2. Joint sale of 100% of the shareholders' interest in the Enwave Energy Corporation through a competitive auction.
3. Maximum 10% initial public offering of shares for the City's ownership in the Toronto Hydro Corporation.
4. Identification of options by the Toronto Parking Authority which emphasize revenue generation within its mandate.

The City's multi-year Capital Plan presents a funding challenge, resulting in increasing reliance on debt financing and curtailed capital expenditures, despite increases to CFC contributions. Debt service charges are approaching the City's 15% debt service ratio limit and are continuing to crowd out funding for operating expenditures. Therefore, proceeds from the monetization of City assets will be allocated to the Capital Financing Reserve for use in offsetting future debt requirements. Funding from the monetization of City assets will be primarily applied to the TTC's significant SOGR and need to increase ridership capacity. The 2012 – 2021 BC Recommended Capital Budget and Plan includes \$700 million in 2012 and future operating budget surpluses; proceeds from the monetization of City assets; and, additional projected Federal and Provincial funding to help finance the TTC's multi-year Capital Plan.

Development Charge Funding

Development Charge funding has been utilized to the extent permissible in the 2012 – 2021 Recommended Capital Budget and Plan in order to mitigate the reliance on debt funding. Development Charge funding was directed to growth-related eligible capital projects, as required under Development Charge Legislation. As part of the Development Charges Bylaw, 2012 represents the second year of a four year (2011 – 2014) phase-in of the Council adopted development charge rate increases. As land development activity has been robust in 2010 and 2011, development charge funding provided for in the plan has reduced debt requirements by \$169.468 million over the 10 year planning period. These debt reductions are reflected in the following programs: Parks, Forestry and Recreation (\$27.866 million); Transportation Services (\$76.154 million); and, TTC (\$65.448 million).

Debt Financing

As shown in Table 3, the City will retire and reissue debt totalling \$2.598 billion over the 10 year planning horizon that will have no incremental impact on debt service costs. After retiring and reissuing the \$2.598 billion, the total new debt requirement has been set at \$1.501 billion.

(See Table 3 - 2012-2021 Budget Committee Recommended Capital Budget and Plan Debt/CFC)

Table 3 shows that new debt will be required mainly to fund the TTC. The CFC allocation is largely dedicated to the City's capital projects that have a service life less than 10 years. The TTC's debt requirement is \$2.475 billion, inclusive of the Spadina Subway Extension Project; transit fleet replacement; and, other capital works that have a service life of close to 30 years.

Debt Service Ratio

At its meeting of February 23 and 24, 2011 (EX3.3), Council adopted a maximum limit of 15% of debt service charges as a percentage of property taxes. This reaffirmed the limit which was established by Council in 2006.

As a result of the monetization strategy and reduced interest rates, the debt service charge ratio resulting from the 2012 – 2021 BC Recommended Capital Budget and Plan will not exceed the approved 15% debt service charge guideline, as shown in Chart 4.

There are two important factors to consider in Chart 4. First, operating budget pressures from debt charges over the next several years will be significantly moderated by applying most of the \$700 million in new financing from 2012 and future operating budget surpluses; asset monetization; and expected new Federal and Provincial funding in the first five years of the Capital Plan. Instead of debt charges increasing by \$40 million to \$50 million in each of the next three years, the increases will be much more moderate and for 2012, debt charges will be essentially the same as 2011.

(See Chart 4 – Debt Charges as a Percent of Property Tax Levy)

Second, the buffer between the forecasted debt charges and the 15% limit is wider. This provides the City with room for unforeseen capital emergencies and to accommodate higher interest rates, if required. However, the buffer should not be considered as a funding source for adding capital projects over the 10 year planning horizon.

Authority to Issue Debentures During 2012

The proceeds from debentures to be issued under the authority recommended in the report will be used to finance capital expenditures that have been incurred or committed for approved projects. The Authority to borrow up to \$900 million for City purposes in each year, 2012, 2013 and 2014, has been authorized under Bylaw # 330-2011 in order to maintain flexibility and the ability to finance:

- Capital expenditures that were previously approved but not yet permanently financed; and
- Debenture requirements as contained in the 2012 – 2021 BC Recommended Capital Budget and Plan, which will be considered by Council at its special meeting of January 17 to 19, 2012.

The Deputy City Manager and Chief Financial Officer confirms that borrowing up to \$900 million to fund 2012 capital expenditures (i) can be financed by the issuance of debentures with terms not to exceed 30 years; and, (ii) will not increase tax-supported debt charges as a percent of the property tax levy to exceed 15%. The Deputy City Manager and Chief Financial Officer further confirms that funds are available from the other sources identified in the 2012 BC Recommended Capital Budget.

Approval of the 2012 Sinking Fund Levies

The City of Toronto Act (CoTA), sub-section 255 (4) states that, "If in any year an amount is or will be required by law to be raised for a sinking fund or retirement fund of the City, the City treasurer shall prepare for City Council, before the budget for the year is adopted, a statement of the amount." This report requests Council's approval for the 2012 sinking fund levies of \$129.885 million for the City and \$2.294 million for the Toronto District School Board (TDSB). Sinking fund levies for the TDSB will be fully recovered.

Incremental Operating Impacts

As part of the annual capital budget process, the incremental cost impact on the operating budget of each project over its useful life is estimated and evaluated. The objective of this evaluation is to ensure that all operating cost increases associated with the 10-Year BC Recommended Capital Budget and Plan are both accurate and affordable, and to factor these cost increases in the annual operating budget and forecasts. Similarly, incremental operating savings or revenues arising from the completion of capital projects are also captured.

Capital projects impact the operating budget in the following ways:

- Principal repayment and interest payments on debt issued to finance the capital plan;
- Increased operating costs including on-going maintenance and programming costs for new infrastructure, rehabilitated or expanded facilities;
- Efficiency savings from capital investments that reduce operating costs; and / or,
- Direct contributions from the operating fund to finance pay-as-you-go capital projects thereby reducing the annual borrowing requirements.

The incremental operating impact, including debt charges arising from the approval of the 2012-2021 BC Recommended Capital Budget and Plan on the City's Operating Budgets totals \$235 million over the 10 year period, as set out in Chart 5. Incremental debt service charges of \$184 million represent interest and principal repayment on new debt over the term of the 10- Year BC Recommended Capital Plan; and, incremental net increases to City Program and Agency operating costs are estimated at \$51 million. Program costs are included in the operating budget of the appropriate City Program or Agency; while debt service costs are provided for in the capital and corporate financing account.

(See Chart 5 - 2012-2021 Budget Committee Recommended Capital Budget and Plan - Operating Impact)

Summary - Operating Budget

This report (dated January 6, 2012) presents the 2012 Budget Committee (BC) Recommended

Tax Supported Operating Budget and seeks Council's approval for the services, service levels, and spending plans detailed therein.

The City of Toronto faced difficult decisions in preparing the 2012 Tax Supported Operating Budget to eliminate the opening operating pressure of \$774 million, reduce its reliance on one-time revenues, bring spending back in line with revenue growth, and moderate capital financing pressures.

Budget directions given by the City Manager and the Deputy City Manager and Chief Financial Officer included a Core Service Review of all services delivered to examine what services the City should and should not be delivering, Service Efficiency Studies to ensure City services are delivered in the most efficient and cost-effective manner, and a User Fee Review to ensure existing fees are fair and properly consider the full cost of providing their services. These initiatives have been incorporated into the 2012 Budget process and have contributed to meeting a 10% net budget reduction target.

The 2012 Budget Committee Recommended Operating budget is \$9.358 billion, resulting in a \$50.799 million or 0.5% decrease in gross expenditures – the first decline in gross expenditures since amalgamation. Major advancements were made in achieving fiscal sustainability by reducing the reliance on one-time revenues and gross expenditures. Revenue sources are maximized and in accordance with expenditure growth, and capital financing costs have been moderated through the monetization of City assets and lower interest rates. Furthermore, the 2012 BC Recommended Operating Budget includes a 10 cent TTC fare increase and a 2.5% residential and 0.83% non-residential property tax increase in line with inflation.

Financial Impact

How the 2012 Operating Budget was Balanced

The City's Operating Budget Outlook for 2012 indicated a budget pressure of \$774 million, of which \$360 million or 47% was due to the use of one-time / unsustainable revenues used to balance the 2011 budget (see Table 1 below). The cost of maintaining services at the 2011 approved service levels for cost of living and non-payroll inflation adjusted expenditures represents 24% of the 2012 budget pressure, totalling \$188 million. In addition, \$226 million or 29% of the 2012 pressure would be required primarily to fund City liabilities and the impacts of the City's capital works program.

To address the budget pressure and help move the City towards achieving fiscal sustainability, the City reduced spending through efficiencies and service level adjustments; maximized revenue sources; maximized the impact of capital financing; and introduced moderate tax and TTC fare increases. The Service Review Program was a key initiative, which helped the City address its financial challenges, and set the foundation for services and service levels, and established the basis for multi-year service and financial planning. Further information on the Service Review Program, 2012 Budget Process and Multi-Year Financial Planning Process can be found on page 11 of this report and at:

<http://www.toronto.ca/legdocs/mmis/2011/ex/bgrd/backgroundfile-36612.pdf>. In addition, an update is provided in a separate report from the City Manager that is also before the Budget Committee for consideration.

City costs have been reduced by \$355 million. This was achieved by realizing cost savings of \$267 million in base budget expenditure reductions, and the implementation of service

efficiencies. Additionally, \$88 million in savings will be achieved from service changes. The sizeable cost savings to be generated from base and service efficiencies have limited service impacts, enabling the City to maintain the core services that residents depend upon.

The recommended cost savings will also reduce the City's staff complement. Approval of the 2012 BC Recommended Tax Supported Operating Budget will result in the deletion of 1,765.2 positions (total savings of \$127.241 million gross and \$71.355 million net), partially offset by an addition of 321.4 positions (total cost of \$18.066 million gross and \$6.300 million net) primarily to accommodate increased TTC ridership growth; an increased Ontario Works caseload; and Parks, Forestry and Recreation's additional staff to operate new facilities for completed capital projects. As a result, the City's staff complement will be reduced by a net 1,443.8 positions or 3.1%. The net decrease is primarily attributed to Transportation Services; TTC; Parks, Forestry and Recreation; and Toronto Public Library. Further details regarding the 2012 Recommended Approved Positions can be found on page 28 of this report.

Budget pressures resulting from one-time, previous year's surplus revenues to fund the Operating Budget was reduced from \$346 million in 2011 to \$83 million or 76% in 2012, resulting in the City making significant advances towards fiscal sustainability.

The 2012 Operating Budget is balanced by utilizing sustainable revenues of \$419 million, primarily attributed to economic growth generating \$155 million, a 10 cent TTC fare increase which will provide \$30 million in transit revenue, and a modest 2.5% residential and 0.83% non-residential property tax increase in line with inflation that will contribute \$56.524 million.

(See Table 1 - 2012 Balancing Strategies)

2012 Operating Budget Summary

The 2012 BC Recommended Operating Budget for the Tax Supported Program is \$9.358 billion, which reflects a decrease of \$50.799 million or 0.5% over the 2011 Approved Operating Budget of \$9.409 billion and a decline in the City's gross budget expenditures for the first time since amalgamation. This decrease is the result of the Service Review Program and budgeting strategies implemented for the 2012 Budget process. The 2012 BC Recommended Net Operating Budget (or Property Tax Supported Budget) is \$3.678 billion, representing a \$98.324 million or 2.7% increase over 2011 due to the significantly reduced use of one-time revenues in 2012.

Chart 1 below shows that approximately two thirds of the 2012 BC Recommended Operating (Gross) Expenditure Budget of \$9.358 billion will be spent on services that the City has either no direct control over or that have significant service implications if cut. These include Emergency Services (Police, Fire, and Emergency Medical Services) which account for 17%; Transportation and Transit which account for 20%; and the cost shared /Provincially Mandated Services (Shelter Support and Housing, Toronto Public Health, Children's Services, Long Term Care Homes & Services, and Toronto Employment & Social Services) which account for another 31%. Altogether, these services plus the repayment of debt principal and interest represent approximately three quarters of the City's total gross expenditures.

(See Chart 1 - Where the 2012 Operating Budget Will Be Spent)

As shown in Chart 2 below, the 2012 Budget Committee Recommended Tax Supported Operating Budget of \$9.358 billion is funded by various sources. Property tax funding is the

fund of last resort; therefore, the City maximizes all other sources first. Funds for the 2012 BC Recommended Operating Budget include provincial (\$1.833 billion) and federal (\$0.189 billion) transfers representing 22%; user fees, charges and fines of \$1.65 billion or 17%; and other revenues of \$1.925 billion or 20.6%. Prior year surplus is limited to \$83 million or just 1% (compared to the 2011 surplus of \$346 million or 49%) and property tax funding of \$3.678 billion or 39%. The budget was balanced with a 2.5% residential and 0.83% non-residential property tax increase.

As a proportion of the gross operating budget, the net budget financed from property taxes has declined consistently from a high of 46% in 1999 to 39% in 2012. The reduced reliance on property taxes is consistent with the City's strategic direction toward a well-balanced and diversified set of sustainable and predictable revenue sources. This reduced reliance on property taxes is attributed to cost constraints, increased user fee revenues, growth in municipal land transfer tax revenues, and further upload of the costs to the Province for court security and social services in 2012.

(See Chart 2 - Where The Money Comes From)

2012 Budget Committee Recommended Net Operating Budget

The 2012 BC Recommended Net Operating Budget (or Property Tax Supported) is \$3.678 billion, which represents a 2.7% or \$98.324 million increase over 2011. This increase is funded by \$41.800 million in new tax assessment growth and a 2.5% residential and 0.83% non-residential tax increase generating, \$56.500 million in additional tax revenue in 2012. Total tax levy after assessment growth is \$3.636 billion, an increase of 1.6% over 2011.

Chart 3 illustrates how the 2012 BC Recommended Net Operating Budget, or property tax funding, will be spent. Consistent with the allocation of the gross expenditures, 73% of the 2012 BC Recommended Net Operating Budget is directed to emergency services, cost shared / provincially mandated health and social services, and transit.

(See Chart 3 - 73% of the \$3.678 Billion Property Taxes go to Emergency Services, TTC and Provincial Mandated Health and Social Services)

Where the 2012 Net Operating Budget is Spent

Chart 4 below shows how property taxes of \$2,459.89 for the average house, valued at \$447,090, will be spent. Of the total average property tax of \$2,459, approximately three quarters or \$1,823 will be spent on Police Services; TTC; repaying the principal and interest costs for debt borrowing (debt servicing); Fire Services; Shelter, Support, and Housing; and Parks, Forestry and Recreation. The remaining \$637 or 26% of the property tax bill is used to fund all other services delivered by the City.

(See Chart 4 - How Your Tax Dollar Will Work For You In 2012)

2011 Budget Surplus

The Operating Variance Report for the Nine-Month Period Ended September 30, 2011 project a 2011 year-end operating surplus of \$154.044 million or 4.3% of the 2011 Approved Net Operating Budget.

It is noted that the projected year-end operating surplus of \$154.044 million includes the financial impact of the Voluntary Separation Program (VSP) on the 2011 Operating Budget. The review and analysis of VSP applications for City Operations have just been completed and the review for Toronto Public Library is still underway. The estimated VSP payouts are close to \$20.0 million. The final VSP payout costs will be reported in the year-end operating variance report after all approved applications are processed.

Collectively, Rate Supported Programs were over budget in YTD September by \$12.146 million or 17.5% and projections to year-end indicate that they will be underspent by \$15.294 million or 27.1% of the 2011 Approved Net Operating Budget.

Staff will be reporting out the final surplus amount for 2011 once the 2011 financial statement audit is complete and reported out to Audit Committee in July, at that time, staff will recommend that the surplus be distributed in accordance with the policy approved by Council in 2004 which states that the surplus be applied in priority order to:

- a. Capital Financing Reserve (at least 75% of the surplus) and,
- b. the remainder to fund any underfunded liabilities and/or reserve funds as determined by the Deputy City Manager and Chief Financial Officer.

Should the final surplus remain at \$154.044 million, staff would recommend that \$115.5 million be applied to the capital financing reserve as part of the \$700 million in additional financing required in the 2012 to 2021 Capital Budget and Plan. The remaining \$38.544 million would be split between topping up the Tax Rate Stabilization Reserve to 1% of the property tax base (as per Council's policy established in 2000) and to fund other reserves in need of replenishment which include the Employee Benefit Liability Reserve and the Extreme Weather Reserve. This strategy will ensure that the capital program is properly funded, reduce debt charge increases and protect the City against adverse economic and environmental risks.

Future Year Outlook Summary

The future year Outlook presents fully balanced operating budgets for 2013 and 2014, should forecasted efficiency savings targets be met. For 2013, the forecasted outlook pressure before revenue increases will be approximately \$447 million, comprised of \$122 million from the use of one-time funding in 2012 and \$325 million in expenditure changes. For 2014, the estimated outlook pressure before revenue increases is \$328 million, which includes \$31 million from non-recurring reserve funds, as these reserve funds will be depleted at the end of 2013, and \$297 million in expenditure changes.

Revenue increases for 2013 and 2014, inclusive of revenues from economic growth, incremental user fees, provincial upload of social services and courts security costs, and reserve contributions, will be approximately \$178 million and \$159 million respectively. Should Council approve an increase in TTC fares and a 2.5% property tax increase for both years, additional anticipated revenues will be \$88 million in 2013 and \$89 million in 2014, bringing total revenue increases to \$266 million in 2013 and \$248 million in 2014.

To offset the remaining operating pressure, efficiency savings targets will be implemented and are expected to generate savings of \$180 million in 2013 and \$80 million in 2014, resulting in fully balanced operating budgets for both years. Although the Operating Outlook is much more positive compared to recent years, the City must continue to address its reliance on

unsustainable balancing strategies in future years to achieve fiscal sustainability and adhere to municipal budgeting best practices. Further details regarding the 2013 and 2014 Outlooks can be found on page 29 of this report (dated January 6, 2012).

Background Information

(January 9, 2012) Report from the City Manager and the Deputy City Manager and Chief Financial Officer 2012 - 2021 Budget Committee Recommended Tax Supported Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43999.pdf>)

(January 9, 2012) Appendices 1 to 4 to Item BU21.1 Capital Budget Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-44000.pdf>)

(January 9, 2012) Appendix 5 to Item BU21.1 Capital Budget Report

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(January 6, 2012) Report from the City Manager and the Deputy City Manager and Chief Financial Officer on the 2012 Budget Committee Recommended Tax Supported Operating Budget 2012 Budget Committee Recommended Tax Supported Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-44002.pdf>)

(January 6, 2012) Appendix 3 to Item BU21.1 Operating Budget Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-44003.pdf>)

(January 9, 2012) Presentation from the City Manager to the Budget Committee meeting on January 9, 2012

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-44277.pdf>)

(January 3, 2012) Report from the Deputy City Manager and Chief Financial Officer on the 2012 Capital and Operating Budgets (Notice of Pending Report)

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(November 28, 2011) 2012 Staff Recommended Operating Budget - Affordable Housing Office

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(November 28, 2011) 2012 Staff Recommended Operating Budget - Economic Development and Culture

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(November 28, 2011) 2012 Staff Recommended Operating Budget - Emergency Medical Services

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(November 28, 2011) 2012 Staff Recommended Operating Budget - Long-Term Care Homes and Services

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43634.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Long-Term Care Homes and Services

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43667.pdf>

(November 28, 2011) 2012 Staff Recommended Operating Budget - Parks, Forestry and Recreation

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<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43638.pdf>

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(November 28, 2011) 2012 Staff Recommended Operating Budget - 311 Toronto

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(November 28, 2011) Original 2012 Staff Recommended Operating Budget - Policy, Planning, Finance and Administration (PPFA) and Toronto Environment Office (TEO)

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(November 28, 2011) 2012 Staff Recommended Operating Budget - Transportation Services

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<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43649.pdf>

(November 28, 2011) 2012 Staff Recommended Operating Budget - Association of Community Centres

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43650.pdf>

(November 28, 2011) 2012 Staff Recommended Operating Budget - Exhibition Place

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43651.pdf>

(November 28, 2011) 2012 Staff Recommended Capital Budget - Exhibition Place

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43684.pdf>

(November 28, 2011) 2012 Staff Recommended Operating Budget - Heritage Toronto

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43652.pdf>

(November 28, 2011) 2012 Staff Recommended Operating Budget - Theatres

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43653.pdf>

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto and Region Conservation Authority

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43654.pdf>

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto and Region

Conservation Authority

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43686.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Atmospheric Fund

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43655.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Police Service and Services Board

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43656.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto Police Service

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43687.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Parking Tag Enforcement and Operations

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43648.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Public Health

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43657.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto Public Health

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43688.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Public Library

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43658.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto Public Library

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43689.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Zoo

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43659.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto Zoo

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43690.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Transit Commission

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43660.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto Transit Commission

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43692.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Yonge-Dundas Square

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43661.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Yonge-Dundas Square

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43691.pdf>)

(November 28, 2011) 2012 Staff Recommended Operating Budget - Toronto Parking Authority

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43662.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Toronto Parking Authority

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43693.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Sony Centre for the Performing Arts

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43685.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Sustainable Energy Plan

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43682.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Union Station

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43683.pdf>)

(November 28, 2011) 2012 Staff Recommended Capital Budget - Waterfront Revitalization Initiative

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43675.pdf>)

(November 28, 2011) 2012 Operating Budget - Appendices 3 - Recommended Service Changes - All Programs

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43694.pdf>)

(December 2, 2011) List of Confidential Attachments to 2012 Operating Budget - Recommended Services Changes - All Programs (Appendices 3)

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43699.pdf>)

- (December 1, 2011) Confidential Attachment to Appendix 3 publicly released on December 1, 2011 - Parks, Forestry and Recreation Services
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43608.pdf>)
- (December 2, 2011) Confidential Attachment to Appendix 3 publicly released on December 2, 2011 - Long Term Care Homes and Services - Cover Page
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43612.pdf>)
- (December 2, 2011) Confidential Attachment to Appendix 3 publicly released on December 2, 2011 - Long Term Care Homes and Services
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43609.pdf>)
- (November 28, 2011) 2012 Operating Budget - Appendices 4 - Recommended New and Enhanced Services - All Programs
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43695.pdf>)
- (December 2, 2011) Presentation on the Toronto Police Service - 2012 Recommended Operating Budget and 2012 - 2021 Capital Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43696.pdf>)
- (December 2, 2011) Presentation by the Deputy City Manager and Chief Financial Officer on Internal Services - 2012 Recommended Operating Budget and 2012 - 2021 Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43613.pdf>)
- (December 5, 2011) Presentation by the Integrity Commissioner on the 2012 Operating Budget of the Office of the Integrity Commissioner
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43632.pdf>)
- (December 2, 2011) Presentation by Lobby Registrar on the 2012 Operating Budget and 2012 - 2021 Capital Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43629.pdf>)
- (December 2, 2011) Presentation by the Toronto Ombudsman on the 2012 Operating Budget and 2012 - 2021 Capital Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43630.pdf>)
- (December 5, 2011) Presentation on the 2012 Staff Recommended Operating and Capital Budgets Citizen Centred Services "A"
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43631.pdf>)
- (December 5, 2011) Presentation on Toronto Public Health - 2012 Recommended Operating Budget and 2012 - 2021 Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43697.pdf>)
- (December 5, 2011) Presentation on the Toronto Public Library - 2012 Recommended Operating Budget and 2012 - 2021 Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43698.pdf>)
- (December 6, 2011) Presentation on the Citizen Centred Services "B" - 2012 Recommended Operating Budget and 2012 - 2021 Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43610.pdf>)
- (December 6, 2011) Presentation on the Toronto Transit Commission - 2012 Recommended Operating Budget and 2012 - 2021 Capital Budget and Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43614.pdf>)
- (December 6, 2011) Budget Committee Decisions from its meeting of December 2, 5 and 6, 2011
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43615.htm>)
- (December 8, 2011) Budget Committee Decisions from its meeting of December 7 and 8, 2011
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43917.pdf>)
- (December 13, 2011) Budget Committee Decisions from its meeting of December 9 and 13, 2011
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43922.pdf>)

Communications

- (December 12, 2011) Petition from Councillor Paul Ainslie containing 1,393 signatures regarding Sir Wilfrid Laurier Collegiate Institute Pool (On file with the City Clerk's Office) (BU.Main.BU21.1.1)
- (December 12, 2011) E-mail from Isabelle Sauve (BU.Main.BU21.1.2)
- (December 12, 2011) Letter from Terry Young, President, Central Ontario Chapter, The Kidney Foundation of Canada (BU.Main.BU21.1.3)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27517.pdf>)
- (December 13, 2011) E-mail from Mary Ella Magill (BU.Main.BU21.1.4)
- (December 13, 2011) Letter from Robert O'Donnell, Executive Vice-President, Greater Toronto Electrical Contractors Association (BU.Main.BU21.1.5)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27656.pdf>)
- (December 13, 2011) E-mail from Dawn Buie (BU.Main.BU21.1.6)
- (December 14, 2011) E-mail from Cassandra Nicolaou (BU.Main.BU21.1.7)
- (December 14, 2011) E-mail from James Eberhardt (BU.Main.BU21.1.8)
- (December 14, 2011) E-mail from Anne Carbert (BU.Main.BU21.1.9)
- (December 14, 2011) E-mail from Mark J. Richardson (BU.Main.BU21.1.10)
- (December 14, 2011) E-mail from Lily S. May (BU.Main.BU21.1.11)
- (December 14, 2011) E-mail from Paula Barr (BU.Main.BU21.1.12)
- (December 14, 2011) E-mail from Eleanor Emmel (BU.Main.BU21.1.13)
- (December 14, 2011) E-mail from Miriam Verburg (BU.Main.BU21.1.14)
- (December 15, 2011) E-mail from Dan McIntyre (BU.Main.BU21.1.15)
- (December 15, 2011) E-mail from Trevor Lowman (BU.Main.BU21.1.16)
- (December 15, 2011) E-mail from Marianne McKinley, M.D. (BU.Main.BU21.1.17)
- (December 15, 2011) E-mail from Claudio Vecchiato (BU.Main.BU21.1.18)
- (December 15, 2011) E-mail from Michelle Aarts (BU.Main.BU21.1.19)
- (December 16, 2011) Fax from Arne Saikkonen (BU.Main.BU21.1.20)
- (December 18, 2011) E-mail from Vi Duong (BU.Main.BU21.1.21)
- (December 19, 2011) Letter from Cheryl Carr, Recipient, Prime Minister's Awards for Teaching Excellence (BU.Main.BU21.1.22)
- (December 19, 2011) E-mail from Heather Kentner (BU.Main.BU21.1.23)
- (December 20, 2011) Letter from Kristian Clarke, Executive Director, CARFAC Ontario, VITAL Artist-Run Culture Transforming Lives (BU.Main.BU21.1.24)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27675.pdf>)
- (January 4, 2012) Letter from James L. Robinson, Executive Director, Downtown Yonge B.I.A (BU.Main.BU21.1.25)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27677.pdf>)
- (December 28, 2011) E-mail from Almerinda Rebelo, Executive Director, The Four Villages Community Health Centre (BU.New.BU21.1.26)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27704.pdf>)
- (January 4, 2012) E-mail from N. Wayne Karlstedt (BU.New.BU21.1.27)
- (January 5, 2012) E-mail from Desmond Anniss (BU.New.BU21.1.28)
- (January 5, 2012) E-mail from Stig Harvor (BU.New.BU21.1.29)
- (January 5, 2012) E-mail from Carol Wilding, President & CEO, Toronto Board of Trade (A copy of a Globe and Mail article is on file in the office of the City Clerk) (BU.New.BU21.1.30)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27708.pdf>)
- (January 6, 2012) E-mail from Murray Jose, Toronto People with AIDS Foundation and Keith Hambly, Fife House Foundation (BU.New.BU21.1.31)
- (January 4, 2012) E-mail from James L. Robinson, Executive Director, Downtown Yonge BIA (BU.New.BU21.1.32)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/comm/communicationfile-27714.pdf>)
- (January 6, 2012) E-mail from Dan Greenstein (BU.New.BU21.1.33)
- (January 7, 2012) E-mail from Carolyn Wong (BU.New.BU21.1.34)

(January 7, 2012) E-mail from Bruna Nota (BU.New.BU21.1.35)
(January 9, 2012) E-mail from Misha Perozak (BU.New.BU21.1.36)
(January 9, 2012) E-mail from Jennifer Berney (BU.New.BU21.1.37)
(January 9, 2012) Fax from Milan Slavrovich (BU.New.BU21.1.38)

Speakers

Councillor Shelley Carroll
Councillor Raymond Cho
Councillor Vincent Crisanti
Councillor Janet Davis
Councillor Sarah Doucette
Councillor Paula Fletcher
Councillor Josh Matlow
Councillor Pam McConnell
Councillor Joe Mihevc
Councillor James Pasternak
Councillor Gord Perks
Councillor Anthony Perruzza
Councillor Adam Vaughan
Councillor Kristyn Wong-Tam

1a Auditor General's Office - 2012 Operating Budget

Origin

(July 5, 2011) Letter from the Audit Committee

Summary

Forwarding the Audit Committee's recommendations at its meeting on July 5, 2011.

Background Information

(July 5, 2011) Letter from the Audit Committee on the Auditor General's Office - 2012 Operating Budget (Item AU3.2)
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43701.pdf>)
(June 13, 2011) Report from the Auditor General, Auditor General's Office on the Auditor General's Office - 2012 Budget
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43702.pdf>)
(June 13, 2011) Appendix 1 to Item 1a - Auditor General's Office - 2012 Operating Budget
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43703.pdf>)
(June 13, 2011) Appendix 2 to Item 1a - Auditor General's Office - Audit Reports Issued - 2006 - 2011
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43704.pdf>)
(June 16, 2011) Appendix 3 to Item 1a - Toronto Community Housing Corporation - Estimated Cost Savings - Auditor General's Office
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43705.pdf>)
(June 16, 2011) Presentation to Item 1a - Auditor General's Office 2012 Recommended Operating Budget
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43706.pdf>)
(November 23, 2011) Attachment 1 to Item 1a - 2012 Operating Budget - Accountability Officers

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43707.pdf>

(December 2, 2011) Presentation by the Auditor General on the 2012 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43700.pdf>

1b Office of the Integrity Commissioner - 2012 Operating Budget

Origin

(November 23, 2011) Report from the Integrity Commissioner

Summary

This report details information related to the 2012 Operating Budget and recommends a full-year 2012 budget of \$211.0 thousand for approval by the Budget Committee. The 2012 Operating Budget meets the requested budget target of a reduction equivalent to 2.6% of the approved 2011 Operating Budget.

Background Information

(November 23, 2011) Report from the Integrity Commissioner on the Office of the Integrity Commissioner - 2012 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43708.pdf>

(November 23, 2011) Attachment 1 to Item 1b - 2012 Operating Budget - Accountability Officers

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43709.pdf>

1c Office of the Lobbyist Registrar - 2012 Operating Budget

Origin

(November 23, 2011) Report from the Lobbyist Registrar

Summary

This report provides information relating to the 2012 operating budget request for the Office of the Lobbyist Registrar for approval by the Budget Committee. The Office of the Lobbyist Registrar's 2012 Operating Budget Request of \$1,052.3 thousand net meets the requested budget target of a reduction equivalent to 2.6% of the approved 2011 budget.

The 2012 Operating Budget Request will enable the Office of the Lobbyist Registrar to continue to promote the transparency and integrity of City government by maintaining an online public registry of lobbyists and regulating their conduct while managing with less staffing and financial resources.

Background Information

(November 23, 2011) Report from Lobbyist Registrar on the Office of the Lobbyist Registrar 2012 Operating Budget

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43710.pdf>

(November 23, 2011) Attachment 1 to Item 1c - 2012 Operating Budget -Accountability Officers

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43711.pdf>

1d Office of the Ombudsman - 2012 Operating Budget

Origin

(November 24, 2011) Report from the Ombudsman

Summary

This report details information related to the 2012 operating budget for the Office of the Ombudsman, including a recommended full-year 2012 operating budget of \$ 1,421.1 thousand for approval by Budget Committee. This includes a reduction equivalent to \$35.9 thousand (2.5%) of the approved 2011 budget.

Background Information

(November 24, 2011) Report from Ombudsman re 2012 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43712.pdf>)

(November 24, 2011) Attachment 1 to Item 1d - 2012 Operating Budget - Accountability Officers

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43713.pdf>)

1e Development Application Review Fees - 2012 Operating Budget

Origin

(November 25, 2011) Report from the Deputy City Manager Cluster B

Summary

The purpose of this report is to summarize the results of the detailed review of development application costs and recommend a strategy to recover the City's full costs associated with reviewing development applications (Official Plan Amendment, Zoning By-law Amendment, Site Plan, Condominium etc). The City's current costs for providing this particular service include a portion of City Planning's, and Legal Services costs. However, other divisions directly involved in processing development applications (Technical Services, Transportation Services, Parks, Forestry and Recreation, Fire Services, Toronto Building, Solid Waste Management, and Toronto Water) do not recover their costs.

The Development Application Review Service provides direct benefits to identifiable beneficiaries and therefore, in accordance with the City's recently adopted User Fee Policy should be fully cost recovered. The Development Application Review Service represents an example of a user fee service for which the relevant programs have completed a comprehensive full costing model based on the principles of full cost recovery. Every effort has been made to identify direct, indirect and capital costs associated with providing this service. However, while the service satisfies the conditions for full cost recovery, only partial costs (approximately 66 percent) are currently being recovered. This means that in contravention of best practice, property taxes are being used to subsidize a service that should otherwise be recovered from the beneficiaries or user of the service.

Background Information

(November 25, 2011) Report from Deputy City Manager Cluster B on Development

Application Review Fees

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43714.pdf>)

1f City of Toronto Lease - 90 Quebec Street Fire Hall at Exhibition Place

Origin

(September 6, 2011) Letter from the Executive Committee

Summary

This report recommends a lease with the City of Toronto (City) for Toronto Fire Services (TFS) use of the 90 Quebec Street Fire Hall for a 20-year term commencing October 1, 2011 on the terms and conditions contained in this report. Toronto Fire Services has been in this building primarily for the annual Canadian National Exhibition (CNE) period (18 days) since it was built in 1912 but are now planning to use the station year-round. There has never been a formalized licence agreement entered into between City and the Board of Governors regarding the Fire Hall use for the CNE event. However, the terms and conditions below address this period along with the lease terms.

Background Information

(August 5, 2011) Decision Letter from the Executive Committee on the City of Toronto Lease re 90 Quebec Street Fire Hall at Exhibition Place

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43715.pdf>)

(August 5, 2011) Report and Appendix A from the Chief Executive Officer on the City of Toronto Lease - 90 Quebec Street Fire Hall at Exhibition Place

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43716.pdf>)

1g Fire Services Master Plan, 2007 - Implementation Status - 2012 Operating Budget

Origin

(May 27, 2011) Letter from the Community Development and Recreation Committee

Summary

Forwarding the Community Development and Recreation Committee's recommendations at its meeting on May 27, 2011.

Background Information

(May 27, 2011) Letter from Community Development and Recreation Committee on the Fire Services Master Plan, 2007 - Implementation Status

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43717.pdf>)

(May 10, 2011) Report from the Fire Chief and General Manager, Toronto Fire Services on the Fire Services Master Plan, 2007 - Implementation Status

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43718.pdf>)

(May 10, 2011) Appendices A, B and C to Item 1g - Provincial Legislation Affecting Toronto Fire Services

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43719.pdf>)

1h Toronto Police Service - 2012 Revised Operating Budget Request

Origin

(October 25, 2011) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Budget Committee with the 2012 revised Operating Budget request for the Toronto Police Service.

Background Information

(October 25, 2011) Report and Appendix A from the Chair, Toronto Police Services Board on Toronto Police Service - 2012 Revised Operating Budget Request
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43720.pdf>)

1i Toronto Police Services Board - 2012 Operating Budget Request

Origin

(October 25, 2011) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Budget Committee with the 2012 Operating Budget request for the Toronto Police Services Board ('the Board').

Background Information

(November 25, 2011) Report from the Chair, Toronto Police Services Board - 2012 Operating Budget Request
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43721.pdf>)

1j Toronto Police Service - Parking Enforcement Unit - 2012 Operating Budget Request

Origin

(October 14, 2011) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Budget Committee with the 2012 operating budget request for the Toronto Police Service – Parking Enforcement Unit.

Background Information

(October 14, 2011) Report from the Chair, Toronto Police Services Board - Parking Enforcement Unit: 2012 Operating Budget Request
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43722.pdf>)

1k 2012 Toronto Transit Commission (TTC) Operating Budget

Origin

(June 16, 2011) Letter from the General Secretary, Toronto Transit Commission

Summary

Forwarding the Toronto Transit Commission's recommendations at its meeting on June 8, 2011.

Background Information

(November 16, 2011) Letter from the Toronto Transit Commission (TTC) - 2012 Toronto Transit Commission Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43723.pdf>)

(June 16, 2011) Attachment to Item 1k - 2012 TTC Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43724.pdf>)

1l 2012 Wheel-Trans Operating Budget

Origin

(June 16, 2011) Letter from the General Secretary, Toronto Transit Commission

Summary

Forwarding the Toronto Transit Commission's recommendations at its meeting on June 8, 2011.

Background Information

(June 16, 2011) Letter from the Toronto Transit Commission - 2012 Wheel-Trans Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43725.pdf>)

(June 16, 2011) Attachment to Item 1l - Toronto Transit Commission - 2012 Wheel-Trans Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43726.pdf>)

(June 16, 2011) Appendix A to Attachment to Item 1l - 2012 Wheel-Trans Operating Budget Summary

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43727.pdf>)

1m Toronto Public Health - 2012 Operating Budget Request

Confidential Attachment - Personal matters about an identifiable individual, including municipal or local board employees

Origin

(September 13, 2011) Letter from the Board of Health

Summary

Forwarding the Board of Health's recommendations at its meeting on September 13, 2011.

Background Information

(September 13, 2011) Letter from the Board of Health - Toronto Public Health 2012 Operating Budget Request

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43728.pdf>)

1n Amended 2012 TTC and Wheel-Trans Operating Budgets

Confidential Attachment - Personal matters about an identifiable individual, including municipal or local board employees

Origin

(September 20, 2011) Letter from the General Secretary, Toronto Transit Commission

Summary

Advising that the Toronto Transit Commission, on September 16, 2011 approved the recommendations in the staff report dated September 16, 2011, with the following amendments:

1. That the proposed TTC fare increase referred to in Recommendation No. 1 be deferred to the December TTC meeting, and only considered as a last resort.
2. That Recommendation No. 3 in the staff report be amended to include the words “and the Provincial Government” after the words “City of Toronto” so such recommendation now reads:

“Approve the development of a multi-year fare, service, subsidy strategy in conjunction with the City of Toronto and the Provincial Government, taking into consideration appropriate targets for ridership levels, service initiatives and revenue/cost ratios.”

The Commission also approved the following motions:

1. That staff report back to the Commission on the disposition of:
 - The \$60 million surplus from 2010; and
 - The \$24 million Fare Stabilization Fund
2. That the “Blue Night Service” be maintained as approved by the last Commission “Route Service” review early this year.
3. That the Chief General Manager be requested to report back to the December meeting on creative options on the current TTC Operating subsidy business model, including funding possibilities that do not rely entirely on the property tax base subsidy.
4. That a report be brought to the next TTC meeting on a comparative cost analysis on operating Wheel-Trans services, including reducing the “service ratio” within TTC Wheel-Trans and the possibility to shift dialysis patients to alternate service providers.
5. That a formal request be made to the Provincial and Federal Governments to increase

the subsidy on the Operating and Capital Budgets and this recommendation be forwarded to City of Toronto Council for its endorsement.

6. That the Chief General Manager be requested to review and report back to the December TTC meeting on the role of Metrolinx and the TTC on planning/operating transit responsibilities.
7. That the Chief General Manager develop a draft three-year Operating Budget for the years 2013-2015 for presentation to the Commission in 2012.

Background Information

(September 20, 2011) Letter from the Toronto Transit Commission - Amended 2012 TTC and Wheel-Trans Operating Budgets

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43729.pdf>)

(September 16, 2011) Attachment to Letter to Item 1n - Amended 2012 TTC and Wheel-Trans Operating Budgets

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43730.pdf>)

1o Office of the Lobbyist Registrar - 2012 - 2021 Capital Plan

Origin

(November 23, 2011) Report from the Lobbyist Registrar

Summary

This report seeks Budget Committee approval of the Office of Lobbyist Registrar's 2012-2021 Capital Budget and Plan. The plan includes a requirement of \$2.000 million over the 10-year period for state of good repair maintenance of the on-line lobbyist registry system.

Background Information

(November 23, 2011) Report from the Office of the Lobbyist Registrar - 2012-2021 Capital Plan

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43731.pdf>)

(November 23, 2011) Attachment to Item 1o - Accountability Officers - Lobbyist Registrar

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43732.pdf>)

1p Office of the Ombudsman - 2012 - 2021 Capital Plan

Origin

(November 24, 2011) Report from the Ombudsman

Summary

This report seeks Budget Committee approval of the Office of the Ombudsman's 2012- 2021 Capital Budget and Plan. The plan includes a requirement of \$1.200 million over the 10-year period for state of good repair maintenance of the computerized case management system.

Background Information

(November 24, 2011) Report from the Office of Ombudsman - 2012-2021 Capital Plan

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43734.pdf>)

(November 24, 2011) Attachment to Item 1p - 2012-2021 Capital Budget and Plan - Budget Overview

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43733.pdf>)

1q Toronto Police Service - 2012 - 2021 Revised Capital Program Request

Origin

(October 14, 2011) Report from the Chair, Toronto Police Services Board

Summary

The purpose of this report is to provide the Budget Committee with the 2012 - 2021 revised capital program request for the Toronto Police Service.

Background Information

(October 14, 2011) Report from the Toronto Police Service - 2012-2021 Revised Capital Program Request

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43735.pdf>)

1r Toronto Public Health - 2012 - 2021 Capital Budget and Plan Request

Origin

(July 26, 2011) Letter from the Toronto Board of Health

Summary

Forwarding the Toronto Board of Health's recommendations at its meeting on July 26, 2011.

Background Information

(July 26, 2011) Letter from the Toronto Board of Health - 2012-2021 Capital Budget and Plan Request

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43736.pdf>)

1s 2012 - 2016 Capital Program and 10 Year Forecast

Origin

(June 16, 2011) Letter from the General Secretary, Toronto Transit Commission

Summary

Forwarding the Toronto Transit Commission's recommendations at its meeting on June 8, 2011.

Background Information

(June 16, 2011) Letter from the Toronto Transit Commission (TTC) - 2012-2016 Capital Program and 10 Year Forecast

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43737.pdf>)

(June 8, 2011) Attachment - Toronto Transit Commission - 2012-2016 Capital Program and 10 Year Forecast

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43738.pdf>)

(June 16, 2011) Appendix A to Item 1s - Toronto Transit Commission - 2012-2021 Capital Program Summary

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43739.pdf>)

(June 16, 2011) Appendix B to Item 1s - Toronto Transit Commission - 2012-2021 Capital Program and Sources of Funding

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43740.pdf>)

(June 16, 2011) Appendix C to Item 1s - Toronto Transit Commission - Project Funding Packages

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43741.pdf>)

1t Amended 2012 - 2016 Capital Program and 10 Year Forecast - Shortfall Reduction Plans

Origin

(October 20, 2011) Letter from the General Secretary, Toronto Transit Commission

Summary

Forwarding the Toronto Transit Commission's recommendations at its meeting on September 16, 2011.

Background Information

(September 20, 2011) Letter from the Toronto Transit Commission - Amended 2012-2016 Capital Program and 10 Year Forecast – Shortfall Reduction Plans

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43742.pdf>)

(September 20, 2011) Attachment and Appendices A,B, C to Item 1t - Amended 2012-2016 Capital Program and 10 Year Forecast – Shortfall Reduction Plans

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43743.pdf>)

1u 2011 - 2012 Avenue Studies - Request for Direction Report

Origin

(November 15, 2011) Letter from the Planning and Growth Management Committee

Summary

Forwarding the Planning and Growth Management Committee's recommendations at its meeting on November 8, 2011.

Background Information

(November 15, 2011) Letter from the Planning and Growth Management Committee on the 2011 - 2012 Avenue Studies - Request for Direction Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43744.pdf>)

(October 24, 2011) Report from the Chief Planner and Executive Director, City Planning on the 2011 - 2012 Avenue Studies - Request for Direction Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43745.pdf>)

(November 7, 2011) Attachment to the Item 1u - 2011 - 2012 Avenue Studies - Request for Direction Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43746.pdf>)

1v Toronto Public Library - Service Efficiency Study - Final Report

Origin

(December 21, 2011) Memo from the City Manager addressed to the City Librarian, Toronto Public Library

Summary

The City Manager forwarding to the City Librarian, Toronto Public Library, a copy of the final report of the DPRA Consulting Team on the Toronto Public Library Service Efficiency Study and advising that this report will be before the City's Budget Committee as part of its consideration of the 2012 Capital and Operating Budgets.

Background Information

(November 21, 2011) Memorandum and Attachments 1 and 2 from the City Manager on the Toronto Public Library Service Efficiency Study - Final Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43747.pdf>)

1w Toronto Transit Commission - Service Efficiency Study - Final Report

Origin

(November 17, 2011) Memo from the City Manager addressed to the Chief General Manager, Toronto Transit Commission

Summary

The City Manager forwarding to the Chief General Manager, Toronto Transit Commission, a copy of the final report prepared by Accenture, in consultation with the City of Toronto and the Toronto Transit Commission, on the Toronto Transit Commission Service Efficiency Study and advising that this report will be before the City's Budget Committee as part of its consideration of the 2012 Capital and Operating Budgets.

Background Information

(November 17, 2011) Memorandum and Attachment from the City Manager on the Toronto Transit Commission Service Efficiency Study - Final Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43748.pdf>)

1x Toronto Police Service - Service Efficiency Study - Final Report

Origin

(November 17, 2011) Memo from the City Manager addressed to the Chair, Toronto Police Services Board, and the Chief of Police, Toronto Police Service

Summary

The City Manager forwarding to the Chair, Toronto Police Services Board, and the Chief of Police, Toronto Police Service, a copy of the final report from Ernst and Young on the Toronto Police Service - Service Efficiency Study and advising that this report will be before the City's Budget Committee as part of its consideration of the 2012 Capital and Operating Budgets.

Background Information

(November 17, 2011) Memorandum and Attachment from the City Manager on the Toronto Police Service - Service Efficiency Study - Final Report
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43749.pdf>)

1y 2012 Capital and Operating Budget Briefing Notes submitted to the Budget Committee on December 2, 2011

Summary

Budget Briefing Notes submitted to the Budget Committee for its meeting on December 2, 5 and 6, 2011.

Background Information

(December 2, 2011) 2012 Operating Budget Briefing Note - Economic Factors
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43751.pdf>)

(December 2, 2011) 2012 Operating Budget Briefing Note - Staff Recommended Gapping
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43752.pdf>)

(December 2, 2011) 2012 Staff Recommended Briefing Note - Gapping Analysis
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43750.pdf>)

1z 2012 Capital and Operating Budget Briefing Notes Submitted to the Budget Committee on December 9, 2011

Origin

(December 9, 2011) Briefing Note from City Manager and the Deputy City Manager and Chief Financial Officer

Summary

Budget Briefing Notes submitted to the Budget Committee for its meeting on December 9 and 13, 2011.

Background Information

(December 9, 2011) 2012 Capital Budget Briefing Note - Reduction in Transportation Services
2012 Recommended Capital Budget
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43758.pdf>)

(December 9, 2011) 2012 Capital Budget Briefing Note - BIA Capital Cost-Share Requests - Funded/Unfunded Projects
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43759.pdf>)

(December 9, 2011) Attachment to 2011 Capital Budget Briefing Note - BIA Capital Cost-Sharing Requests
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43760.pdf>)

- (December 9, 2011) 2012 Capital Budget Briefing Note - Capital Implications of Toronto Transit Commission's Current Passenger Loading Standards
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43761.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Advisability of Adopting a Multi-Year subsidy and Fare Strategy
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43762.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Cost Sharing and Leveraging of Community Partnerships & Investment Program Grants
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43763.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Toronto Emergency Medical Services - Impact of Hiring Deferral on Critical Call Response Times 2012 and 2013
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43764.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Cost of the New Graffiti Management Plan
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43765.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Disposition of Revenues Generated by the Street Furniture Program
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43766.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Toronto Public Library - Barriers to Charging a Rental Fee for DVDs and Options to Address those Barriers, Including what Legislative Changes are Required
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43767.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Toronto Police Service: Provincial Policing Grants
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43768.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Alternative Strategies to Minimize the Cost for Wheel-Trans of Transporting Dialysis Patients
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43769.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Eliminate Programming at Selected Sites and Exclusive Use Toronto District School Boards Schools
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43787.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Relocating Programming from 7 Toronto District School Board Pools
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43770.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - User Fees for Introductory Courses and Ice Permits
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43771.pdf>)
- (December 9, 2011) Attachment to 2012 Operating Budget Briefing Note - User Fees for Introductory Courses and Ice Permits
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43786.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - Parks, Forestry and Recreation 2012 Welcome Policy Subsidy
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43772.pdf>)
- (December 9, 2011) 2012 Operating Budget Briefing Note - User Groups and Hours at 10 Arenas
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43785.pdf>)
- (December 9, 2011) Attachment to 2012 Operating Budget Briefing Note - User Groups and Hours at 10 Arenas
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43788.pdf>)
- (December 12, 2011) 2012 Capital Budget Briefing Note - Impact on Availability of Funding as a Result of Removing New Carpark Projects from the 2012-2021 Capital Budget
(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43754.pdf>)
- (December 12, 2011) Appendix A to 2012 Capital Budget Briefing Note - Impact on

Availability of Funding as a Result of Removing New Carpark Projects from the 2012-2021 Capital Budget - Payments from the Toronto Parking Authority to the City of Toronto

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43755.pdf>)

(December 12, 2011) 2012 Capital Budget Briefing Note - Operating Impact of Articulated Buses

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43756.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Committee of Adjustment Applications Caseload

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43757.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Changes to Existing User Fees/Charges and New User Fees/Charges in the 2012 Staff Recommended Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43773.pdf>)

(December 12, 2011) Appendix A to 2012 Operating Budget Briefing Note - Changes to Existing User Fees/Charges and New User Fees/Charges in the 2012 Staff Recommended Operating Budget - 2012 Recommended Inflationary Adjusted User Fees

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43774.pdf>)

(December 12, 2011) Appendix B to 2012 Operating Budget Briefing Note - Changes to Existing User Fees/Charges and New User Fees/Charges in the 2012 Staff Recommended Operating Budget - 2012 Recommended Change to Existing Fees

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43775.pdf>)

(December 12, 2011) Appendix C to 2012 Operating Budget Briefing Note - Changes to Existing User Fees/Charges and New User Fees/Charges in the 2012 Staff Recommended Operating Budget - 2012 Recommended New User Fees

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43776.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Update on Status of Climate Change Action Plan, the Adaptation Strategy and the Sustainable Energy Strategy Recommendations

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43777.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Redirecting Funding for Remediation and Replanting - Emerald Ash Borer Infestation

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43778.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Request to Offset Thistletown Closure with Waterfront Secretariat Funding or Additional Ice Permit Fee Increases

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43779.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Supplementary Information on Use of Toronto District School Board Schools

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43780.pdf>)

(December 12, 2011) Attachment to 2012 Operating Budget Briefing Note - Supplementary Information on Use of Toronto District School Board Schools - Shared and Exclusive Use

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43783.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Office of Equity Diversity and Human Rights - Staffing Levels

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43781.pdf>)

(December 12, 2011) 2012 Operating Budget Briefing Note - Toronto Fire Services' Response Times

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43782.pdf>)

(December 12, 2011) Attachment to 2012 Operating Budget Briefing Note - Toronto Fire Services' Response Times

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43784.pdf>)

(December 9, 2011) Confidential 2012 Operating Budget Briefing Note - Contracting Out Proposals

1aa 2012 Capital and Operation Budget Wrap up Notes Submitted to the Budget Committee on December 9, 2011

Origin

(December 9, 2011) Report from City Manager and the Deputy City Manager, and Chief Financial Officer

Summary

Budget Wrap Up Notes submitted to the Budget Committee for its meeting on December 9 and 13, 2011.

Background Information

(December 9, 2011) Wrap-Up Notes to Budget Committee - 2012 - 2021 Recommended Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43790.pdf>)

(December 9, 2011) Wrap-Up Notes to Budget Committee - 2012 Recommended Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43789.pdf>)

1ab Permit Fees Policy for Outdoor Ovens in City Parks, Referred by City Council on November 29, 30 and December 1, 2011 (Item PE9.1)

Origin

(December 6, 2011) Letter from the City Council

Summary

City Council on November 29, 30 and December 1, 2011, referred consideration of the new Parks, Forestry and Recreation permit fees for the use of outdoor ovens in City parks to the 2012 budget process.

Background Information

(December 6, 2011) Permits Fees Policy for Outdoor Ovens in City Parks

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43791.pdf>)

(December 6, 2011) City Council Decision of November 29, 30 and December 1, 2011 - Item PE9.1 - Policy on Outdoor Ovens in City Parks

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43792.pdf>)

1ac Capital Variance Report for the Nine-month Period Ended September 30, 2011

Origin

(January 4, 2012) Report from The Deputy City Manager and Chief Financial Officer

Summary

The purpose of this report is to provide Council with the 2011 Capital Variance Report for the

Nine month period ended September 30, 2011 as well as projected actual expenditures to December 31, 2011. Furthermore, the report seeks Council's approval for in-year funding adjustments.

Background Information

(January 4, 2012) Report from the Deputy City Manager and Chief Financial Officer Capital Variance Report for the Nine-month Period Ended September 30, 2011

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43940.pdf>)

(January 4, 2012) Appendix 1 to BU21.1ac

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43941.pdf>)

(January 4, 2012) Appendix 2 to BU21.1ac

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43942.pdf>)

(January 4, 2012) Appendix 3 to BU21.1ac

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43943.pdf>)

1ad Operating Variance Report for the Nine-month Period Ended September 30, 2011

Origin

(December 9, 2011) Report from the Deputy City Manager and Chief Financial Officer

Summary

The purpose of this report is to provide Council with the City of Toronto Operating Variance for the nine-month period ended September 30, 2011 as well as year-end projections and to request Council's approval for amendments to the 2011 Operating Budget between Programs to ensure accurate reporting and financial accountability with no increase to the 2011 Approved Net Operating Budget.

Background Information

(December 9, 2011) Report from the Deputy City Manager and Chief Financial Officer on the Operating Variance Report for the Nine-month Period Ended September 30, 2011

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43925.pdf>)

1ae Reserves and Reserve Funds Variance Report - September 30, 2011

Origin

(December 20, 2011) Report from the Treasurer

Summary

The purpose of this report is to provide information on reserve and reserve fund balances as at September 30, 2011, and activity in reserves and reserve funds during the first nine months of 2011, and projected year-end balances. The vast majority of these funds have been committed to fund capital projects and known future liabilities, leaving minimal amounts for discretionary spending.

Background Information

(December 20, 2011) Report from the Treasurer on the Reserves and Reserve Funds Variance

Report - September 30, 2011

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43926.pdf>)

(December 20, 2011) Appendices A to C to BU21.1ae

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43927.pdf>)

1af Update on the Core Service Review and Service Efficiency Studies

Origin

(January 6, 2012) Report from the City Manager

Summary

This report provides an update on implementation of the Service Review Program for 2012 to 2014 including service adjustments being implemented through the 2012 and future years' budget process as a result of Council's decisions on the Core Service Review and the status of the 119 additional efficiency measures identified during the process. Many of the additional efficiency measures have been captured in the 2012 operating budget process while others will be considered for future years' savings or included in longer term studies. Appendix A summarizes the status of all of these activities.

The Statements of Work (SOW) and full final reports prepared by external firms for completed Service Efficiency Studies are available on the City's Service Review website at <http://www.toronto.ca/torontoservicereview/efficiencystudies.htm>.

These studies provide advice and recommendations to the City Manager and were conducted in consultation with divisions and agencies. They identify actions and directions which could result in more efficient and effective service delivery, organizational and operational arrangements and associated savings.

The City Manager will work closely with divisional and agency senior management to determine which of the actions are feasible and can be implemented, the timeframe and methods of implementation and the estimated cost savings. Appendix B provides a summary of recommendations from the eight studies completed to date.

Background Information

(January 6, 2012) Report from the City Manager on the Update on the Core Service Review and Service Efficiency Studies

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43912.pdf>)

(January 6, 2012) Appendix A to Item BU21.1 - Status of Council Decision on the Core Service Review

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43913.pdf>)

(January 6, 2012) Appendix B to Item BU21.1 - Status of the Service Efficiency Study Program

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43914.pdf>)

1ag Comprehensive User Fee Review

Origin

(January 4, 2012) Report from the City Manager and the Deputy City Manager and Chief

Financial Officer

Summary

The purpose of this report is to present the findings and recommendations of the Comprehensive User Fee Review. In response to City Council's request that the City Manager undertake a Comprehensive User Fee Review and to develop a User Fee Policy [the Policy] and Framework, all user fees were examined using a common methodology. The Policy was adopted by Council at its special meeting of September 26 and 27, 2011. This report presents general and program-specific findings and recommendations arising from the user fee review.

The Comprehensive User Fee Review has examined the City's existing user fees against the principles established in the Policy, and has identified opportunities for improving the effectiveness and efficiency of the City's management of its user fees. Specifically, the Review has resulted in the categorization of all user fees on the basis of full cost recovery, city policy, provincially-legislated, and market-competitiveness. These groupings will provide clarity and transparency for the basis on which the fees are established, reviewed, approved and managed, consistent with the principles established in the User Fee Policy.

The fundamental principle of the User Fee Policy adopted by Council is that user fees should be utilized to finance those City services and products that provide a direct benefit to specific users and that user fees should be set to recover the full cost of those products and/or services, unless there is a City policy reason to change the recovery level to a different amount. While the Review identified user fee services that should be fully cost recovered, it was not possible to affirm the full cost of all user fee services due to time and staff resource constraints. It is evident, however, that in most cases the full cost of providing user fee services has not been determined given that capital cost and all indirect costs were generally not taken into account in determining the fee amount prior to approval of the User Fee Policy. In order to fully comply with the approved principle of full costing as the basis for setting user fees established in the Policy, this report recommends that the full cost of user fee services should be determined in time for the 2013 Budget process.

This report includes user fee findings for all City Programs and Agencies, including the Toronto Transit Commission, Toronto Water and Solid Waste Management Services. Council considered the user fees and incremental revenues for Toronto Water and Solid Waste Management Services at its meeting of November 29, 2011 as part of the 2012 Rate Supported Approval Process. Recommended user fees and incremental revenues for other City Agencies and Programs will be before Council for consideration January 17 through 19, 2012.

Background Information

(January 4, 2012) Report from the City Manager and the Deputy City Manager and Chief Financial Officer on Comprehensive User Fee Review

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43928.pdf>

(January 4, 2012) Appendix 1 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43929.pdf>

(January 4, 2012) Appendix 2 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43930.pdf>

(January 4, 2012) Appendix 3 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43931.pdf>

(January 4, 2012) Appendix 4 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43932.pdf>

(January 4, 2012) Appendix 5 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43933.pdf>

(January 4, 2012) Appendix 6 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43934.pdf>

(January 4, 2012) Appendix 7 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43935.pdf>

(January 4, 2012) Appendix 8 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43936.pdf>

(January 4, 2012) Appendix 9 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43937.pdf>

(January 4, 2012) Appendix 10 to BU21.1ag

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43938.pdf>

1ah Voluntary Separation Program

Origin

(January 6, 2012) Report from the City Manager

Summary

This report seeks approval to continue implementing the Voluntary Separation Program as outlined in the September 2011 Staff Report, on an as-needed basis to assist division in implementing their downsizing plans and the deletion of positions approved through the 2012 budget. Providing divisions the ability to offer VSPs to employees whose positions have been approved for deletion allows for an alignment of resource needs with 2012 budget decisions, a cost effective tool for implementing position deletions and continued effective delivery of services to the public.

Background Information

(January 6, 2012) Report from the City Manager on the Voluntary Separation Program

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43939.pdf>

1ai Leaside Arena 2nd Pad Extension Project

Origin

(January 5, 2012) Report from the Deputy City Manager and Chief Financial Officer, and the General Manager, Parks, Forestry and Recreation

Summary

This report seeks the necessary authorities to receive financing from Infrastructure Ontario ("IO"), to make a loan to the Leaside Memorial Community Gardens ("LMCG") Arena Board of Management (the "Arena Board) and to enter into all the necessary agreements, to facilitate the construction of a second ice pad at the Leaside Memorial Community Gardens Arena (the "Project"). Funding for the project is contained in the Parks, Forestry and Recreation ("PF&R") 2012/2013 Capital Budget submission.

Background Information

(January 5, 2012) Report from the Deputy City Manager and Chief Financial Officer, and General Manager, Parks, Forestry and Recreation on the Leaside Arena 2nd Pad Extension

Project

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43960.pdf>)

(January 4, 2012) Report from the Deputy City Manager and Chief Financial Officer, and General Manager, Parks, Forestry and Recreation on the Leaside Arena 2nd Pad Extension Project - Notice of Pending Report

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43909.pdf>)

1aj Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth

Origin

(January 3, 2012) Report from the City Manager and the Deputy City Manager and Chief Financial Officer

Summary

The purpose of this report is to respond to Budget Committee's request to eliminate \$2.1 million in service adjustments to programming at 12 Community Centres and; \$0.4 million in service adjustments to 58 Student Nutrition Programs from schools across the City.

These adjustments can be accommodated through the use of permanent sustainable additional revenues identified following an analysis of assessment data provided by the Municipal Property Assessment Corporation (MPAC) in December 2011. This analysis has determined that assessment growth that occurred in 2011 on taxable properties will be \$50.6 million in municipal taxation revenues for 2012 as compared to \$41.8 million included in the 2012 Recommended Operating Budget, an increase of \$8.8 million.

Staff are seeking authority to apply \$2.5 million of this additional revenue to offset the Community Centre and Student Nutrition program reductions and to apply the remaining \$6.3 million to reduce the one time revenue draw from the tax stabilization reserve.

Background Information

(January 3, 2012) Report from the City Manager and the Deputy City Manager and Chief Financial Officer on the Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43961.pdf>)

(January 3, 2012) Report from the City Manager and the Deputy City Manager and Chief Financial Officer on the Budget Committee Request: Option to Offset Service Reductions to Programming at Community Centres and Student Nutrition Program as a Result of Final 2012 Assessment Growth (Notice of Pending Report)

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43915.pdf>)

1ak Contract with Citizenship and Immigration Canada (CIC) for Toronto Newcomer Initiative for 2012-2013

Origin

(December 19, 2011) Report from the Executive Director, Social Development, Finance and Administration

Summary

This report seeks authority to receive and spend funds from Citizenship & Immigration Canada (CIC) for the Toronto Newcomer Initiative (TNI) for an amount of up to \$479,885 gross and \$0 net for the period April 1, 2012 to March 31, 2013 including an increase of four temporary positions to provide secretariat support for the identified activities of this city-wide local immigration partnership. TNI is 100% federally funded by CIC.

Background Information

(December 19, 2011) Report from the Executive Director, Social Development, Finance and Administration on the Contract with Citizenship and Immigration Canada (CIC) for Toronto Newcomer Initiative for 2012-2013

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43808.pdf>)

1al 2012 Toronto Transit Commission - Final Budgets

Origin

(December 16, 2011) Letter from the General Secretary, Toronto Transit Commission

Summary

Forwarding the Toronto Transit Commission's recommendations at its meeting on December 14, 2011.

Background Information

(December 16, 2011) Letter from the General Secretary, Toronto Transit Commission - 2012 Toronto Transit Commission - Final Budgets

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43597.pdf>)

(December 14, 2011) Attachment 1 to Item BU21.1al - Report No. 3(B) from the Toronto Transit Commission

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43598.pdf>)

(December 14, 2011) Attachment A to Item BU21.1al - Toronto Transit Commission - 2012 Operating Budget

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43599.pdf>)

(December 14, 2011) Attachment B to Item BU21.1al - 2012 Fare Schedule - \$0.10 Increase

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43600.pdf>)

(December 14, 2011) Attachment C to Item BU21.1al - Wheel-Trans 2012 Operating Budget Summary

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43601.pdf>)

(December 14, 2011) Attachment D to Item BU21.1al - 2012 - 2016 Capital Program Summary

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43602.pdf>)

(December 14, 2011) Appendix 1 and 2 to Item BU21.1al - Multi-Year Outlook 2012 - 2014 Pro Formas

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43603.pdf>)

1am Toronto Public Library - Revised 2012-2021 Capital Budget and Plan - 2012

Budget Request

Origin

(January 9, 2012) Report from the City Librarian

Summary

The purpose of this report is to provide the Budget Committee with the revised 2012- 2021 capital budget and plan, which has an increase in the funding request for the 2012 budget for the installation of additional automated sorters.

Background Information

(January 9, 2012) Report from the City Librarian on the Toronto Public Library - Revised 2012 - 2021 Capital Budget and Plan - 2012 Budget Request

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43900.pdf>)

1an Toronto Public Library - Revised 2012 Operating Budget Request

Origin

(January 9, 2012) Report from the City Librarian

Summary

The purpose of this report is to provide the Budget Committee with the revised 2012 operating budget request for the Toronto Public Library Board.

Background Information

(January 9, 2012) Report from the City Librarian on the Toronto Public Library - Revised 2012 Operating Budget Request

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43899.pdf>)

1ao Toronto Police Service: 2012 - 2021 Capital Program Submission - Update

Summary

The purpose of this report is to request that the Budget Committee confirm the Toronto Police Service's ('Service') 2012-2021 capital program and to remind the Budget Committee that there is a provision in the *Police Services Act* which stipulates that "In establishing an overall budget for the board, the council does not have the authority to approve or disapprove specific items in the estimates (sec 39.(4)).

Background Information

(January 3, 2012) Report from the Chair, Toronto Police Services Board on the Toronto Police Service: 2012 – 2021 Capital Program Submission - Update

(<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-43969.pdf>)

1ap 2012 Capital and Operation Budget Wrap Up Notes submitted to the

Budget Committee on January 9, 2012

Summary

Budget Wrap Up Notes submitted to the Budget Committee for its meeting on January 9, 2012.

Background Information

(January 9, 2012) Wrap Up Notes to Budget Committee - 2012 Recommended Capital Budget

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-44254.pdf>

(January 9, 2012) Wrap Up Notes to Budget Committee - 2012 Recommended Operating Budget

<http://www.toronto.ca/legdocs/mmis/2012/bu/bgrd/backgroundfile-44255.pdf>