

**Capital Variance Report
for the Six Months Ended June 30, 2013**

Significant Variance Explanation

Citizen Centred Services "A"

For the six months ended June 30, 2013, capital expenditures for this Cluster totalled \$36.859 or 13.7% of their collective 2013 Approved Capital Budget of \$269.580 million. Spending is expected to increase to \$186.557 million or 69.2% by year-end. As shown in the table below, the majority of the Programs project that their capital expenditures to December 31, 2013 will be in excess of 80% of their 2013 Approved Capital Budget.

Citizen Centred Services "A"				
Q2 2013 Capital Variance (\$ Million)				
	Actual to June 30, 2013		Projected 2013 Year-End Spending	
	Over/(Under)	% of Budget	Over/(Under)	% of Budget
Children's Services	(4.3)	20.7	(0.0)	100.0
Court Services	(0.6)	14.4	(0.0)	94.4
Economic Development & Culture	(34.1)	12.2	(18.4)	52.6
Emergency Medical Services	(5.5)	0.9	(0.6)	89.1
Long-Term Care Homes & Services	(28.7)	26.6	(0.0)	100.0
Parks, Forestry & Recreation	(156.3)	11.4	(63.6)	63.9
Shelter, Support and Housing Administration	(1.7)	9.2	(0.3)	82.0
Toronto Employment and Social Services	(1.2)	17.2	0.0	100.0
Sub-Total	(232.6)	13.7	(83.0)	69.2

Children's Services spent \$1.134 million or 20.7 % of its 2013 Approved Capital Budget of \$5.467 million for the period ended June 30, 2013; and spending is projected to be \$5.467 million or 100% by year end.

The rate of spending for the second quarter of 2013 is attributed to the following projects/subprojects, all of which are projected to be fully spent by year-end:

- The *CSIS 3* project capital expenditures totalled \$0.496 million representing 16.2% of the 2013 approved cash flow of \$3.058 million. While project spending is lower than planned for the first half of the year due to delays in hiring staff, the 2013 approved cash flow for this project is projected to be fully spent by year end, with project completion scheduled for 2014.
- The *MCC SOGR* capital expenditures totalled \$0.179 million representing 22.8% of the 2013 approved cash flow of \$0.786 million. Although spending is lower than planned during the first six months, spending will accelerate during the second half of the year, as the delivery of the upgrades in the 26 City-owned centres accelerates after

RFPs have been awarded and work plans fully co-ordinated. It is projected that the 2013 approved cash flow will be fully spent by year end.

- The *New Child Care Centre* project with 2013 approved cash flow of \$0.783 million had no spending during the six months ended June 30th. The 2013 approved cash flow is comprised \$0.516 million for *St Andrew Centre* project, and \$0.267 million for *Thorncliffe Park* project. Construction at both centres has been completed, with final contractor settlements under review. It is projected that the 2013 approved cash flow for both centre projects will be fully spent by the third quarter 2013.
- The *Nelson Mandela Public School* project's capital expenditures totalled \$0.453 million representing 98.6% of the 2013 approved cash flow of \$0.459 million during the six months ended June 30th. Project completion is anticipated in September, 2013.
- The *Squirrel's Nest Day Care Centre* project's capital expenditures totaled \$0.006 million representing 2.4% of the 2013 approved cash flow of \$0.258 million. The project was delayed as a result of site conditions, including additional electrical work requirements. It is projected that the 2013 approved cash flow will be fully spent by year end.
- The *Regent Park Children's Hub* project with 2013 approved cash flow of \$0.124 million had no spending during the six months ended June 30th. Construction has been completed and the final settlements from the contractors are under review. It is projected that the 2013 approved cash flow will be fully spent by year end.

Courts Services spent \$0.102 million or 14.4% of its 2013 Approved Capital Budget of \$0.713 million during the period ended June 30, 2013 and projects spending of \$0.673 million or 94% by year-end. The projected year-end under spending of \$0.040 million is due to the delayed hiring of the Application Developer which resulted in the *Provincial Offenses Act (POA) Application Sustainment & Hardware Upgrades* capital project to commence in April 2013.

Economic Development and Culture (EDC) spent \$4.736 million or 12.2% of the \$38.872 million of 2013 Approved Capital Budget during the six months ended June 30, 2013; and spending is projected to be \$20.447 million or 52.6% by year-end. The projected under spending at year-end is attributed to the following:

Of the funds spent during the six months ended June 30, 2013, \$1.468 million was incurred for projects that are on track, including the following:

- The *BIA Streetscape Improvement Program* project's expenditures totalled \$0.302 million or 9.7% of the 2013 approved cash flow of \$3.107 million for the six months ended June 30, 2013. Spending is projected to be \$2.658 million or 85.5% by year-end.

- The *Emery Village Flagpole and Public Square* project's expenditures totalled \$0.245 million or 14% of the 2013 approved cash flow of \$1.752 million for the six months ended June 30, 2013. It is anticipated that the entire approved cash flow of \$1.752 million will be spent by year-end.
- The *Fort York Visitor Centre (FYVC)* project's expenditures totalled \$3.182 million or 14.5% of the 2013 approved cash flow of \$21.982 million as at June 30, 2013. The schedule for the *Fort York Visitor Centre* project was set back by a full year in 2011 when the original tender exceeded the approved project budget. The project's under spending is a result of the need to redesign documents for re-tendering. The project is under construction now and proceeding according to a revised schedule that has a target completion date of May 7, 2014. Spending is projected to be \$8.875 million or 40.4% by year-end.
- *Fort York Interiors* project with a 2013 approved cash flow of \$0.560 million did not incur any expenditures during the first 2 quarters of the year. The project was delayed as the focus was placed on completing exhibits within the new Visitor Centre and planning for a more coherent exhibit experience across the site. The majority of work on the interiors project, which includes exhibit design, fabrication and installation, will be undertaken in 2014. Spending is projected to be \$0.020 million or 3.6% by year-end.
- The *John Street Roundhouse Museum* project with a 2013 approved cash flow of \$0.604 million did not incur any expenditures as at June 30, 2013. Toronto Hydro continues to develop the plan for the Bremner Street Transformer Station, to be built at the west end of the Roundhouse site, under the Machine Shop. One of the issues still outstanding is the amount of floor space left in the Machine Shop to be made available for the rail museum. The museum re-design cannot proceed until Toronto Hydro completes its changes to the original plan for the substation. There are no expenditures projected to be incurred by year-end.
- The *Casa Loma Exterior* project's expenditures totalled \$0.086 million or 6.1% of the 2013 approved cash flow of \$1.400 million during the six months period ended June 30, 2013. The multi-phased restoration of Casa Loma was delayed by more than a year while the City considered governance issues following the termination of the agreement with the Kiwanis Club. In 2012, the project budget and project scope were adjusted and phase 7A commenced. Contract documents are being developed for Phase 8, to be tendered late in 2013. By mid 2014 spending should be back on schedule. Spending is projected to be \$0.246 million or 17.6% by year-end.

Emergency Medical Services (EMS) spent \$0.050 million or 0.9 % of its 2013 Approved Capital Budget of \$5.517 million for the period ended June 30, 2013; and spending is projected to be \$4.915 million or 89.1% by year-end.

The following projects are on track and are projected to be completed by year-end:

- The *Mobicad Replacement* project (\$0.400 million) that will update the Mobile Dispatch System;
- The *Medical Equipment Replacement* project (\$0.310 million) for the replacement purchase of stretchers, stair chairs, scoop stretchers and spine boards;
- The *Public Access Defibrillator (PAD)* purchase project (\$0.125 million) for the purchase of automatic external defibrillators under the City's Public Access Defibrillator (PAD) Program;
- The *Central Ambulance Communication Centre (CACC) & SYSTEMS* project (\$0.200 million) to upgrade the lighting design for 24/7/365 operations in EMS' central ambulance communication centre; and
- The *Large Station at Plewes Rd* project (\$2.0 million), a multi-phase project, with the 2013 planned land purchase anticipated to be completed by year-end and soil remediation, soil & archeological testing to commence by the end of 2013.

The projected under-spending in 2013 is mainly driven by delays in the following projects:

- The *Station Security* capital project's expenditures totalled \$0.050 million or 3% of the 2013 approved cash flow of \$1.644 million during the six months ended June 30, 2013. Capital spending is projected to reach \$1.300 million by year-end with a projected carry forward of \$0.344 million into 2014. The installation of the security system's 2 prototypes (S/W hub and Station 30) in all EMS owned stations are expected to be completed in 2013 while installation in Fire Services and EMS shared facilities are scheduled to be completed in early 2014.
- The *Mobile Data Communications* capital project, with 2013 approved cash flow of \$0.435 million, had no spending during the six months ended June 30, 2013. Capital spending is projected to reach \$0.300 million by year-end with a projected carry forward of \$0.135 million into 2014. The RFQ was delayed due to difficulties experienced in developing the specifications that will address EMS' requirements.

Long-Term Care Homes & Services (LTCHS) spent \$10.432 million or 26.6% of its 2013 Approved Capital Budget of \$39.180 million for the period ended June 30, 2013; and spending is projected to be \$39.180 million or 100% by year-end.

The rate of spending for the second quarter of 2013 will accelerate for the following projects/sub-projects as outlined below:

- The *Capital Maintenance* project's capital expenditures totalled \$0.688 million representing 9.03% of the 2013 approved cash flow of \$7.628 million during the six months ended June 30, 2013. LTCHS has awarded approximately \$4.000 million in approved projects this fiscal year, with on-site work in progress. Additional projects are in the award phase and on-site work should commence in the coming months. It is estimated that \$7.628 million or 100% of the 2013 approved cash flow will be spent by year-end.
- The *Redevelopment* project's capital expenditures totalled \$9.744 million representing 30.9% of the 2013 approved cash flow of \$31.551 million during the six months ended June 30, 2013. It is estimated that \$31.551 million representing 100% of the 2013 approved cash flow will be spend by year-end.
 - *Kipling Acres Redevelopment* - Project capital expenditures totalled \$9.553 million representing 31.16% of the 2013 approved cash flow of \$30.661 million during the six months ended June 30, 2013. The occupancy date for the 192-bed phase is planned for fall 2013. Development of the 145-bed phase will proceed on the existing Kipling Acres location upon completion of the 192-bed phase. Architects have been retained and site plans are being finalized. It is estimated that \$30.661 million or 100% of the 2013 approved cash flow will be spent by year-end.
 - *Long Term Care Homes Act* – Project capital expenditures totalled \$0.191 million representing 21.4% of the 2013 approved cash flow of \$0.891 million during the six months ended June, 2013. It is estimated that \$0.891 million or 100% of the 2013 approved cash flow will be spent by year-end.

Parks, Forestry and Recreation's (PF&R) capital expenditures for the period ended June 30, 2013 totalled \$21.959 million or 12.4% of its 2013 Approved Capital Budget of \$176.417 million. PF&R projects that \$112.807 million or 63.9% of the approved cash flow funding will be spent by year-end.

For projects that are on track, Parks, Forestry and Recreation spent \$3.688 million as of June 30, 2013 and expects to spend \$10.149 million by year-end:

- Improvements and additions to various playgrounds (\$0.800 million) includes the *Victoria Memorial Square Playground* project (\$0.250 million), *Ward 21 Playground Improvements S42* project (\$0.260 million), *Wellesley Park Wading Pool Conversion* project (\$0.100 million) and *Woburn Splash Pad* project (\$0.189 million). All projects will be completed by December 2013.
- The *Commander Arena CC – Install Elevator* project (\$0.700 million) phased over 2012 and 2013 includes the installation of elevators allowing community access to the second floor of the centre to better service patrons with disabilities and young children. The project is on track with an anticipated completion date of December 2013.

- The *Scarborough Village Arena* project (\$0.522 million) with approved cash flow funding in 2012 and 2013 includes state-of-good-repair rehabilitation work, renovation of the previous zamboni garage space and servicing area. The project has an expected completion date of December 2013.
- The *Leaside Memorial Gardens Expansion* project (\$12.500 million) funded by \$9 million in recoverable debt, \$1 million in reserve funds, and \$2.5 million in donations provides for the construction of a second ice pad at the arena. The project has an expected completion date of October 2013.

The projected under-spending is mainly driven by delays in the following projects:

- The *Facility Components* project's capital expenditures totalled \$1.729 million representing 20.2% of the 2013 approved cash flow of \$8.543 million, with spending projected to be \$6.763 million or 79.2% of plan by year-end. Expected under-spending of \$1.780 million is mainly attributed to \$1.480 million for various IT projects that were delayed because of the need to coordinate with Corporate IT processes and technical requirements; and \$0.300 million for divisional accessibility program as the project scope at various sites is being reconfirmed.
- The *Land Acquisition* project's capital expenditures totalled \$1.214 million representing 15.4% of the 2013 approved cash flow of \$7.862 million, with spending projected to be \$3.402 million or 43.3% of plan by year-end. \$3.7 million of under-spending is due to expropriation process delays for the acquisition of various sites including the *Expropriation of 111 & 113 Finch Ave. W* and *Land Acquisitions Edithvale Park*; and \$0.760 million due to protracted environmental approvals and remediation work at various sites including *Grand Manitoba/Mystic, Stafford, Paton Road* and the *1555 Danforth/Woodgreen* project.
- The *Park Development* project's capital expenditures totalled \$2.172 million or 6.5% of the 2013 approved cash flow of \$33.343 million for the period ended June 30, 2013, with spending projected to be \$23.145 million or 69.4% by year-end. Projected under-spending of \$10.198 million is attributed to delays in the following projects: \$5.0 million for *Grange Park* project as the City of Toronto is no longer entering into a partnership with the Art Gallery of Ontario (AGO); \$1.082 million for the development of *Mystic Point Park* project due to land transfer issues; and various other park development projects due to ongoing design work and extended community consultation processes.
- The *Trails and Pathways* project's capital expenditures totalled \$0.051 million or 1.5% of the 2013 approved cash flow of \$3.411 million for the second quarter, with spending projected to be \$2.492 million or 73.0% of plan by year-end. Projected under-spending of \$0.919 million is primarily due to delays in completing a provincial environment assessment for the *Etobicoke Creek Trail Improvements S37* project for \$0.358 million; and various *Trails, Pathways and Bridge* projects which

may not be completed by winter as a result of public access, programming constraints and poor weather.

- The *Community Centres* project's capital expenditures totalled \$4.190 million or 6.3% of the 2013 approved cash flow of \$66.781 million for the period ended June 30, 2013, with spending projected to be \$26.200 million or 39.2% by year-end. Projected under-spending of \$40.581 million is attributed to the following projects: \$11.145 million for the *Railway Lands Community Centre* project due to ongoing negotiations with multiple development partners; over \$4.5 million for *York Community Centre* project due to various delays in the site plan approval process including Toronto and Region Conservation Authority's requirement (TRCA) to stabilize the Black Creek bank; \$14.5 million for the *Regent Community Centre* project due to pro-longed environmental soil remediation and testing requirements; over \$6 million for the *Canadian Tire Community Centre* project as it is still in the initiation stage; \$4.85 million for the *Milliken Community Centre* project as the Section 37 funds have not yet been received; and various *Community Centre CAMP* projects will not be completed by year end due to construction and programming restrictions.

Shelter, Support and Housing Administration's (SSHA) capital expenditures for the period ended June 30, 2013 totalled \$0.177 million or 9.2% of the 2013 Approved Capital Budget of \$1.914 million; and spending is projected to be \$1.569 million or 82.0% by year end.

The *Shelter Development/ Redevelopment* project is on track with spending of \$0.174 million, or 55.4% of the approved cash flow of \$0.314 million by June 30, 2013. This project funds the framework for the redevelopment of *Seaton House* and the revitalization of *George Street*. It is anticipated that this project will be fully spent by year-end.

The projected under-spending is attributed to delays in the following project/sub-project:

- The *Capital Repairs/ Replacements for City Operated/ Leased Shelters* project with spending of \$0.003 million or 0.2% of the 2013 approved cash flow of \$1.600 million. Project spending will accelerate during the second half of the year, once RFPs are awarded, with spending projected to be \$1.255 million, or 78% by year-end. Spending delays reflect the difficulties in co-ordinating the SOGR upgrades in the City's 16 owned and leased shelter facilities.

Toronto Employment & Social Services (TESS) spent \$0.258 million or 17.2% of its 2013 Approved Capital Budget of \$1.500 million for the period ended June 30, 2013; and spending is projected to be \$1.500 million or 100% by year-end.

The rate of spending for the second quarter of 2013 is attributed to the following projects/sub-projects, all of which are on track and projected to be fully spent by year-end:

- The *MIS – Data Mart – Phase 1* project's capital expenditures totalled \$0.004 million representing 2.0% of the 2013 approved cash flow of \$0.200 million. TESS is

currently working with Purchasing & Materials Management Division (PMMD) to obtain consulting services from the City's technology roster to complete the Business Intelligence (BI) upgrade that will enable statistical queries by geographical location for mapping purposes. It is estimated that \$0.200 million or 100% of the 2013 approved cash flow will be spend by year-end.

- The *Employment Assistance – Phase 2* project's capital expenditures totalled \$0.234 million representing 46.9% of the 2013 approved cash flow of \$0.500 million. Development continues on the Employment Services System (ESS), which will include the ability for clients to search for job opportunities on line and for providers to schedule services and send invoices to TESS online. It is estimated that \$0.500 million or 100% of the 2013 approved cash flow will be spend by year-end.
- The *Case Management – Phase 2* project's capital expenditures totalled \$0.020 million representing 2.5% of the 2013 approved cash flow of \$0.800 million. Studies are currently underway to assess possible additional capabilities for the City Services Benefit Card. Preparations are being made for the implementation of the new Provincial SAMS (Social Assistance Management System) which will replace Service Delivery Model Technology (SDMT). It is estimated that \$0.800 million or 100% of the 2013 approved cash flow will be spend by year-end.

Citizen Centred Services “B”

During the six months ended June 30, 2013, capital expenditures for this Cluster totalled \$49.358 million or 11.3% of their collective 2013 Approved Capital Budget of \$439.753 million. Spending is expected to increase to \$305.160 million or 69.4% by year-end. As shown in the table below, two Programs in this Cluster anticipate capital expenditures to be in excess of 70% of their 2013 Approved Capital Budget by year-end.

Citizen Centred Services "B"					
Q2 2013 Capital Variance					
(\$ Million)					
	Actual to June 30, 2013		Projected 2013 Year-End Spending		
	Over/(Under)	% of Budget	Over/(Under)	% of Budget	
City Planning	(10.4)	8.6	(4.0)	65.4	
Fire Services	(17.0)	6.6	(10.1)	44.5	
Transportation Services	(303.8)	9.9	(100.6)	70.2	
Waterfront Revitalisation Initiative	(59.1)	18.9	(19.9)	72.7	
Sub-Total	(390.4)	11.2	(134.6)	69.4	

City Planning incurred expenditures of \$0.985 million or 8.6% of its 2013 Approved Capital Budget of \$11.422 million for the period ended June 30, 2013; and spending is projected to be \$7.468 million or 65.4% by year end.

The Program spent \$0.985 million as of the end of the second quarter on the following projects that are on track:

- The *Civic Improvement - Places* project (\$0.318 million) which includes design work to enhance open spaces within the road allowance in coordination with divisional capital works programs. It is estimated that \$2.577 million or 70% of the 2013 approved cash flow will be spent by year-end;
- The *Five Year Review of the Official Plan* project (\$0.325 million) which provides funding for the Planning Act's statutory Five Year Review of the Official Plan as well as a Municipal Comprehensive Review; is a multi-year project that is scheduled to be completed by 2014. It is anticipated that \$0.829 million or 70% of the 2013 approved cash flow will be spent by year-end; and
- The *New Zoning By-Law Support for Legal Challenges* project (\$0.139 million) which provides funding for the Zoning By-law Planning and Legal teams; is forecasted to be on schedule and completed by the end of 2013. It is estimated that \$1.200 million or 100% will be spent by year-end.

The under-spending for the second quarter of 2013 is mainly driven by delays in the following projects:

- The *Development Charge Funded Studies* project's capital expenditures totalled \$0.184 million representing 5.6% of the 2013 approved cash flow of \$3.275 million during the six month period ended June 30, 2013. Project spending is lower than

planned for this period due to finalization of procurement documents and it is estimated that \$2.094 million or 63.9% of the 2013 approved cash flow will be spent by year-end; and

- The *John Street Revitalization* project did not incur any capital expenditures as of June 30, 2013. Procurement of the project is currently underway with project completion expected by December 31, 2014. It is estimated that \$0.438 million or 25.0% of the 2013 approved cash flow will be spent by year-end.

Toronto Fire Services (TFS) spent \$1.197 million or 6.6 % of its 2013 Approved Capital Budget of \$18.182 million for the period ended June 30, 2013; and spending is projected to be \$8.097 million or 44.5% by year-end.

The following projects are on track and are projected to be completed and fully spent by year-end:

- The *Air Compressor trailer* project (\$0.100 million)) for the acquisition of a mobile air compressor to refill oxygen tanks;
- The replacement of *Heavy Urban Search & Rescue (HUSAR) Equipment* project (\$0.377 million) for the continuous replacement of emergency response equipment required by Fire Services' HUSAR team; and
- The *Training Simulators Rehabilitation* project (\$0.100 million) for the annual capital maintenance for the East & West Burn-houses training simulators.

The projected under-spending in 2013 is mainly driven by delays in the following projects:

- The *Station D #221* project's expenditures totalled \$1.031 million or 22% of the 2013 approved cash flow of \$4.695 million during the six months ended June 30, 2013. Capital spending is projected to reach \$3.000 million by year-end with estimated funding of \$1.695 million to be carried forward into 2014 (funded from the Development Charge Reserve). The project was delayed due to the need to remove additional contaminated soil and oil tanks. The project is now estimated to be completed by March 2014.
- The *Station B (Keele Street between Sheppard Avenue and Wilson Avenue)* project with a 2013 approved cash flow of \$4.786 million had no spending during the six months ended June 30, 2013. The land to be acquired from Parc Downsview Park Inc. is anticipated to be completed by the end of 2013. Capital spending is projected to reach \$4.250 million by year-end with an estimated carry forward of \$0.536 million into 2014.
- The *Replacement of Fire Station #135* project, with a 2013 approved cash flow of \$2.000 million did not incur any capital expenditures as of June 30, 2013. The

construction of a new station at 325 Chaplin Crescent was put on hold as a revised building cost estimate prepared in 2012 exceeded the approved project cost by \$2.4 million due to an unexpected relocation of major water and sewer lines and unusual site configuration. To fund the increase in cost, Facilities Management staff are in the process of selling the existing fire station (641 Eglinton Avenue West) to Metrolinx with proceeds from the sale being utilized to complete this project. A budget adjustment request is included in this report to increase the project cost by \$2.4 million and to re-allocate the 2013 cash flow funding of \$1.556 million to 2015 to reflect a revised project plan.

- The *Predictive Modelling Tool* project with 2013 approved cash flow of \$0.300 million had no spending during the six months ended June 30, 2013. The project will not be completed this year as planned, which will result in the total funding of \$0.300 million being carried forward into 2014. Fire Services staff issued a Request for Information (RFI) prior to initiating further procurement activities and is currently reviewing the results. The RFI will form the basis of an RFP which is anticipated to be issued by the end of September 2013. With an anticipated contract to be awarded prior to year end, the commencement of the project is now planned to begin in early 2014.

Transportation Services (TS) had spending of \$33.390 million or 9.9% of its 2013 Approved Capital Budget of \$337.052 million for the period ended June 30, 2013; and spending is projected to reach \$236.614 million or 70.2% by year-end.

The rate of spending for the six months ended June 30, 2013 is consistent with project schedules for construction as most are weather / temperature dependent. Typically, the majority of cash flow funding is spent during the traditional construction season, after contracts are tendered and awarded.

The Program had spending of \$32.963 million to the end of the second quarter and expects to spend \$226.983 million or 71.4% by year-end on projects that are considered on track. These are ongoing capital programs with annual projects and include the following:

- The *Major Roads* program incurred expenditures of \$6.165 million and has projected spending of \$39.302 million or 70.8% by year-end. Addressing Transportation Services' state of good repair backlog was a key capital priority during the 2013 Budget process. This is reflected in increased base funding for the *Major Road Resurfacing* program (additional \$15 million budgeted).
- The *Local Road Rehabilitation* program had expenditures of \$2.909 million, with \$37.799 million or 81.2% spending projected to year-end.
- The *Sidewalk Rehabilitation* program, that ensures the safety of pedestrians, had spending of \$0.668 million and has projected \$6.591 million or 69.3% in spending by year-end.

- The *Infrastructure Enhancement* project incurred capital expenditures of \$5.470 million, with \$56.487 million or 83.9% in spending projected to year-end.
 - This capital program consists of cycling infrastructure projects, specifically off-street trail projects that had spending of \$1.825 million and is projecting spending of \$10.276 million by year-end; and various construction projects (i.e. TTC track replacement) that had spending of \$1.984 million and is projecting spending of \$24.366 million by year-end.
- The *City Bridge Rehabilitation* project's capital expenditure as of June 30th totalled \$6.954 million, with \$34.112 million or 64.7% projected to be spent by year-end.
- The *Traffic Control* project's capital expenditure totalled \$4.193 million, \$25.215 million or 61.6% is projected to be spent by year-end.

Most of the projected year-end under-spending is anticipated in Transportation capital projects that require third party coordination and/or funding; community consultation; or are development/transit dependent. These projects include *Neighbourhood Improvements* program; *Traffic Control* projects; *Infrastructure Enhancements* project; and *Bridge Rehabilitation* program.

Waterfront Revitalization Initiative incurred expenditures of \$13.786 million or 18.9% of its 2013 Approved Capital Budget of \$72.913 million for the period ended June 30, 2013; and spending is projected to be \$52.981 million or 72.7% by year-end.

The rate of spending for the second quarter of 2013 is attributed to the following projects/sub-projects:

- The *Union Station* project did not incur any capital expenditures as of June 30, 2013 as the City's contribution to Waterfront Toronto for work completed to date is not anticipated until the fall of 2013. It is estimated that \$8.852 million or 100.0% of the 2013 approved cash flow will be spent by year-end. Planning, design and construction of the second subway platform and associated concourse improvements are forecasted to be on schedule and completed by 2015;
- The *Precinct Implementation* project's capital expenditures totalled \$4.662 million or 9.8% of the 2013 approved cash flow of \$47.479 million during the six months ended June 30, 2013. Spending is lower than planned in the second quarter of 2013 due to a delay in the execution of funding agreements for the East Bayfront precinct, as well as a review of East Bayfront Transit. It is anticipated that \$32.000 million or 67.4% of the 2013 approved cash flow will be spent by year-end;
- The *Transportation Initiatives* project's capital expenditures totalled \$0.673 million or 14.0% of the 2013 approved cash flow of \$4.796 million during the six months ended June 30, 2013. Project spending is lower than planned due to the timing of the Gardiner EA, which is expected to be completed in 2015. It is anticipated that \$2.205 million or 46.0% of the 2013 approved cash flow will be spent by year-end; and

- The *Sportsfields Facilities & Parks Development* project's capital expenditures totalled \$1.195 million representing 57.7% of the 2013 approved cash flow of \$2.072 million during the six months ended June 30, 2013. Savings are forecasted as a result of reducing the scope within a parkland development project and therefore it is estimated that \$1.200 million or 57.9% of the 2013 approved cash flow will be spent by year-end.

Internal Services

For the six months ended June 30, 2013 capital expenditures for Internal Services totalled \$91.873 million or 19.3% of their collective 2013 Approved Capital Budget of \$476.175 million. Spending is expected to reach \$327.005 million or 68.7% by year-end. As shown in the table below, two out of five Programs project capital expenditures to December 31, 2013 in excess of 70% of their 2013 Approved Capital Budget.

Internal Services				
Q2 2013 Capital Variance (\$ Million)				
	Actual to June 30, 2013		Projected 2013 Year-End Spending	
	Over/(Under)	% of Budget	Over/(Under)	% of Budget
311 Toronto	(5.8)	21.4	(1.8)	75.3
Facilities Management & Real Estate	(260.2)	17.6	(3.0)	69.4
Financial Services	(30.6)	12.9	(13.9)	60.5
Fleet Services	(38.4)	32.2	(15.0)	73.5
Information Technology	(55.1)	19.7	(23.8)	65.3
Sub-Total	(384.3)	19.3	(149.2)	68.7

311 Toronto's capital expenditures for the period ended June 30, 2013 totalled \$1.590 million or 21.4% of its 2013 Approved Capital Budget of \$7.474 million; and spending is projected to be \$5.604 million or 75.3% by year-end.

The Program spent \$0.055 million on *The Kiosk Program* representing 14.2% of the 2013 approved cash flow of \$0.385 million. This capital project is currently on track and will be completed by the end of 2013. The project will determine the strategy and solutions to install self-service kiosks at various locations.

The projected under-spending in 2013 is mainly driven by delays in the following projects:

- *The Future Integration and Strategy* project's capital expenditures totalled \$0.685 million representing 15.1% of the 2013 approved cash flow of \$4.542 million. Phase 1 of the cross divisional scheduler implementation, which allows 311 Toronto to book court rooms and meeting rooms, is completed and will be deployed in September 2013. Phase 2, being undertaken with Corporate I&T Enterprise Architecture which will gather business requirements from other Divisions that also require on-line booking is underway, but due to unforeseen delays in hiring resources, the project will continue into 2014. As a result, it is estimated that \$3.673 million or 80.9% of the 2013 approved cash flow will be spent by year-end.
- *The 311 Technology Solution SOGR* project's capital expenditures totalled \$0.851 million representing 33.4% of the 2013 approved cash flow of \$2.547 million. Due to unforeseen delays in hiring resources, the upgrade/replacement of servers, hardware and software will not be completed as planned until Q1 2014. As a result, it is

estimated that \$1.545 million or 60.7% of the 2013 approved cash flow will be spent by year-end.

Facilities Management and Real Estate's (FMRE) capital expenditures for the period ended June 30, 2013 totalled \$55.561 million or 17.6% of its 2013 Approved Capital Budget of \$315.715 million; and spending is projected to be \$219.199 million or 69.4% by year-end.

Of the funds spent, \$4.991 million or 11.2% of the 2013 approved cash flow of \$44.399 million were incurred for various *State of Good Repair (SOGR)* capital projects which comprise of a number of sub-projects of varying size and scope to address major maintenance and life cycle rehabilitation at City facilities. Given that some SOGR capital projects are on schedule while others are at different procurement phase for either design or construction work, it is estimated that \$29.974 million or 67.5% of the 2013 approved cash flow will be spent by year-end.

The under-spending in 2013 is mainly driven by delays in the following key projects:

- The *Union Station Revitalization (USR)* project's capital expenditures totalled \$47.312 million or 21.4% of the 2013 approved cash flow of \$221.457 million as of June 30, 2013. Phase 1 of the project experienced delays in procuring new contracts for construction and work performed by third parties and a change in the *York Concourse* design requiring a new mechanical and electrical system. Work plans have been revised to address these issues, with Phase 1 of the project expected to be completed in 2013, including the West Wing and VIA baggage handling system. As a result, the delays have impacted the timelines for work to begin on Phases 2 and 3, which will be released in January 2014 with a targeted completion in 2015. Given the above, projected spending for the *USR* project is \$164.158 million or 74.1% of the 2013 approved cash flow by year-end.
- The *Nathan Phillips Square Revitalization (NPSR)* project's capital expenditures totalled \$1.778 million representing 9.1% of the 2013 approved cash flow of \$19.513 million. The overall NPSR project was delayed as staff are in the midst of closing out the contract for Phases 1 and 2 and issuing the contract for the final phase of the project, which includes the relocation of the Peace Garden, landscaping work along Queen and Bay Streets and other work on the Square. Since bids for Phases 1 and 2 came in higher than expected, re-tendering the scope of work for Phase 3 was required. The contract for the final phase of work is expected to be approved by the Bid Committee in Q3 2013, with mobilization and work to commence in 2014. As a result, it is estimated that \$7.891 million or 40.4% of the 2013 approved cash flow will be spent by year-end. The under-spending at year-end reflects the adjustment of project timelines that has completion being deferred to 2015.
- The *St. Lawrence Market North (SLMN)* project's capital expenditures totalled \$0.024 million or 0.4% of the 2013 approved cash flow of \$6.553 million. In the first six

months of 2013, the project continued to be on hold as staff spent a significant amount of time trying to align the design cost estimate of \$91.458 million with the approved total project cost of \$76.165 million. At its meeting of July 16-19, 2013, Council adopted a revised financing plan to provide additional funding of \$15.293 million and directed staff to authorize the continuation of design work to complete the Design Development and Bid Document stages of the project. The projected year-end spending of only \$1.603 million or 24.5% of the 2013 approved cash flow reflects this adoption and adjustment of timelines with completion of the project deferred to 2016.

- The *Westwood* project did not incur any capital expenditures against the 2013 approved cash flow of \$6.8 million due to a change in plans (the Province is no longer participating in the redevelopment of the Westwood Theatre Lands). In the third quarter, Build Toronto will carry out, on behalf of the City of Toronto, the demolition, environmental testing or other property-related work to make way for the urbanization and the subsequent development of a mixed use residential community in the Westwood Theatre Lands. It is estimated that only \$0.7 million or 10.3% of the 2013 approved cash flow will be spent at year-end.
- The *Old City Hall HVAC and Electric Upgrades* project's capital expenditures totalled \$0.062 million representing 1.0% of the 2013 approved cash flow of \$6.112 million. Due to current contractual disputes with the general contractor, the project will be extended into 2015. Spending for major HVAC and electrical upgrade work at Old City Hall will be significantly less than planned for 2013. As a result, it is estimated that only \$0.512 million or 8.4% of the 2013 approved cash flow will be spent by year-end. Staff are currently working with Legal Services to address these contract issues and settle the disputes within budgeted costs.

Financial Services' capital expenditures for the period ended June 30, 2013 totalled \$4.527 million or 12.9% of its 2013 Approved Capital Budget of \$35.153 million; and spending is projected to be \$21.285 million or 60.5% by year-end.

Funds spent in the first six months of 2013 have been for the completion of or significant progress on the follow projects:

- The successful completion of the Revenue System Phase II Project (\$0.300 million). The City introduced E-Post for electronic delivery and payment with the 2013 interim property tax bills in January 2013, and the Cashiering project successfully completed on March 1st, 2013 with all eight counter operation locations going live in the month of February.
- The Financial Planning, Analysis and Reporting System (FPARS) project's capital expenditures totalled \$3.630 million to proceed as planned with the implementation of the Public Budget Formulation (PBF), Reporting Analytics and Complement Management modules. There is potential for under-spending at year-end for the

project. The Division will have a better view of the projection at the end of the third quarter, at which time an update will be provided.

- The Accounts Payable Process Improvements project is progressing with enhancements to an in-house built Electronic Payment System (EPS) application to support FPARS and to accommodate the recent elimination of the penny.

The under-spending in 2013 is mainly driven by delays in the following projects:

- The *Tax Billing System Replacement* project and *Utility Billing System Replacement* project will not incur any expenditures in 2013 due to a re-evaluation of the planned solution that revealed it may not fully meet requirements. As a result, the projects have been suspended. Options are being considered and a strategy formulated to evaluate alternatives, including in-house system upgrades or purchasing commercially available software solutions for both systems. Capital forecasts have been revised to reflect carry forward of \$6.265 million to future years, including the development of an RFP for the information gathering/needs analysis phase of the project in 2014.
- The *Workflow & Document Management Technology* project's capital expenditures are projected to be \$0.190 million or 13.5% of the 2013 approved cash flow of \$1.403 million by year end. The under-spending is due to external resourcing and sub-contractor issues on part of the vendor, including the replacement of the project manager and other key project staff. A new work plan has been completed with a revised completion date of December 2014 to reflect this delay.
- The *eProcurement Implementation* project's capital expenditures are projected to be \$0.725 million or 51.4% of the 2013 approved cash flow of \$1.411 million by year-end. Projected spending is lower than planned due to delays in the RFP process. An RFP for services to complete the planning and scoping exercise was issued and closed in March 2013 but no formal bids were received. Consequently, the project team has completed a debriefing with the vendors with the intent of re-issuing a revised RFP by the end of the year. As a result, approximately \$0.686 million will be carried forward to 2014.
- The *PCI Compliance* project's capital expenditures are projected to be \$0.490 million or 51% of the 2013 approved cash flow of \$0.960 million by year-end due to delays in assessing IT systems for compliance with the set of defined parameters. Plans are underway to employ Qualified Security Assessors (QSA) to undertake this function. Although the project is anticipated to be under spent by \$0.470 million at year-end, it is on schedule to be completed by 2014 to ensure the City meets the full payment card and data security standards.

Fleet Services' capital expenditures for the period ended June 30, 2013 totalled \$18.263 million or 32.2% of the 2013 Approved Capital Budget of \$56.670 million. Fleet Services' projected expenditures to year end are anticipated to be \$41.673 million or 73.5% of its 2013 Approved Capital Budget.

The Program spent \$2.159 million on the following multi-year projects that are on track and will be completed in future years:

- The *Park Forestry & Recreation – Fleet Replacement* project (\$2.064 million) to complete the replacement of vehicles. A total of 46 units have been delivered by the second quarter. It is estimated that \$4.645 million or 95.3% of the 2013 approved cash flow will be spent by year-end.
- The *Solid Waste Management – Fleet Replacement* project (\$0.095 million) provides for the replacement of vehicles and equipment. A total of 3 units were delivered by the second quarter. It is estimated that \$5.470 million or 97.4% of the 2013 approved cash flow will be spent by year-end.

The under-spending in 2013 is mainly driven by the delays in the following projects:

- The *Transportation Services Fleet Replacement* project's capital expenditures totalled \$0.348 million during the six month period to June 30, 2013, representing 4.9% of the 2013 approved cash flow of \$7.031 million. Project spending is lower than planned due to suspending the replacement of vehicles pending approval of the recommendations from the program's service efficiency study. It is estimated that \$5.438 million or 77.4% of the 2013 approved cash flow will be spent by year-end.
- The *Fuel Site Closures and Upgrades* project's capital expenditure totalled \$0.293 million as of June 30, 2013 representing 9.2% of the 2013 approved cash flow of \$3.185 million. Projected spending is lower than planned primarily due to the delay in upgrading the 50 Booth Street Site as a result of a feasibility study that determined that the location in the site for the planned fuel islands does not meet operational requirements. Another area in the site which meets the requirements has been identified, and a tender for construction is in process. It is estimated that \$1.669 million or 52.4% of the 2013 approved cash flow will be spent by year-end.
- The *Toronto Water Fleet Replacement* project's capital expenditure totalled \$1.071 million as of June 30, 2013, representing 28.4% of the 2013 approved cash flow of \$3.776 million. Project spending is lower than planned due to changes to the expected life cycle of the vehicles resulting in the deferral of replacing the units. It is estimated that \$1.918 million or 50.8% of the 2013 approved cash flow will be spent by year-end.
- The *Fire Services Fleet Replacement* project's capital expenditure totalled \$10.134 million of June 30, 2013, representing 62.6% of the 2013 approved cash flow of \$16.183 million. Project spending is lower than planned due the detailed specification development required and the lengthy production time of these customized vehicles. It is estimated that \$10.996 million or 68% of the 2013 approved cash flow will be spent by year-end.

Information and Technology's capital expenditures for the period ended June 30, 2013 totalled \$13.521 million or 19.7% of its 2013 Approved Capital Budget of \$68,637 million; and spending is projected to be \$44.847 million or 65.3% by year-end.

Of the funds spent, \$20.998 million was incurred for projects with phases that will be completed in 2013 including the following:

- The *WEB* projects (*Web Foundation and Web Content BI and Rollout*) totaling \$4.551 million involve the migration of existing public facing web content on **toronto.ca** to the new platform and refresh of the look and structure of **toronto.ca** by providing a task and service oriented approach to the web site. With completion of the *Web Foundation Project*, business and communications staff in the Divisions will be able to author and publish content, rather than requesting it be done by the Web Competency Centre. This will streamline and simplify the web content management process.
- As a result of the *Web Content BI and Rollout Project*, the new platform will allow for faster development of new websites or changes to the existing toronto.ca website structure, as well as support the use of the same web content in many contexts. From the public's perspective, the City's website will be easier to use, allowing for easier access to information about the Services that the City and its partner's provide. An integrated view of services will be provided, indicating which services are complementary to others.
- The *eCity Enterprise Architecture & eCity Planning* projects (\$1.997 million) will provide the City with a set of Business and Logical Architectures including business solution investments. Solutions included the *Architecture Governance for Key IT projects, City Application and Data Inventory, Work Management Business and Logical Architecture, My Toronto Portal development, Technology Reference Model, Portal Reference Architecture, and Forms Management Architecture and Development*.
- The *Disaster Recovery Plan* project (\$1.870 million) will create the first generation business continuity plans for I&T Division business processes.
- The *Enterprise Geospatial* projects (\$0.641million) will provide new aerial photography and integration of aerial photography and topographic mapping with the enterprise environment.
- The *Lifecycle Asset Management* project (\$2.179 million) will maintain technology assets a state of good repair to better provide higher network availability and improved service levels for all clients by providing site upgrades, core infrastructure upgrades, cable replacement, network routers and switches.
- The *Enterprise Servers and Software* project (\$4.853 million) will replace and consolidate servers and provide a go forward eMail strategy.

The under-spending in 2013 is mainly driven by delays in the following projects:

- The *Toronto Animal Services eProject*: Due to the challenge in recruiting qualified resources, focus in 2013 has been on enabling field officers with mobile devices and wireless technology to update their business system remotely through wireless connectivity into shelters and a revamp of ePet to leverage the City's corporate

eDonation solution. The project is being re-scoped and business needs will be reviewed for 2014. As a result, only \$0.300 million or 33.3% of the approved 2013 cash flow will be spent by year-end.

- *Toronto Building Electronic Service Delivery:* It is estimated that expenditures totalling \$1.009 million or 55.1% of the approved 2013 cash flow of \$2.361 million will be spent by year-end. The variance is due to delays in filling vacancies and executing the portal assessment contract.
- *The Integrated Telecom Infrastructure Project:* It is estimated that expenditures totalling \$2.754 million or 43.8% of the 2013 approved cash flow of \$6.288 million will be spent by year-end. The low spending rate is due to vendor's inability to meet the required deliverables to trigger pilot acceptance. Based on experience with the vendor, the forecast for completion has been revised to mid 2014. The amount of the commitment will continue to increase but payment will not be processed until the vendor has fulfilled the requirements.
- *The Consolidated Data Centre Project:* Projected year-end expenditures total \$0.650 million or 11.4% of the approved 2013 cash flow of \$5.710 million. The focus in 2013 and 2014 will be on a detailed study to determine the potential for IT Shared Services and co-location between the City and its agencies. The City has suspended the construction of a new data centre pending the results of the study.
- *Capital Resource Requirements:* I&T is not forecasting any expenditures due to a delay in posting positions. Projected under-spending at year-end is \$3.0 million.

Other City Programs

For the six months ended June 30, 2013, capital expenditures for Other City Programs totalled \$20.630 million or 24.4% of their collective 2013 Approved Capital Budget of \$84.637 million. Spending is expected to increase to \$71.281 million or 84.2% by year-end. As shown in the table below, majority of the Programs forecast capital expenditures to December 31, 2013 in excess of 80% of their 2013 Approved Capital Budget.

Other City Programs				
Q2 2013 Capital Variance				
(\$ Million)				
	Actual to June 30, 2013		Projected 2013 Year-End Spending	
	Over/(Under)	% of Budget	Over/(Under)	% of Budget
City Clerk's Office	(4.5)	21.5	(0.6)	89.4
Sustainable Energy Plan	(27.5)	3.2	(9.7)	65.7
Radio Replacement Project	(15.3)	33.9	(3.0)	86.9
PanAm Games	(16.8)	38.8	(0.6)	97.8
Sub-Total	(64.0)	24.4	(13.3)	83.5

The *City Clerk's Office* spent \$1.226 million or 21.5% of the 2013 Approved Capital Budget of \$5.694 million for the period ended June 30, 2013; and forecasts spending of \$5.091 million or 89.4% by year-end.

The Program spent \$1.226 million (and expects to spend \$5.091 million by year-end) on projects that are on track. These are on-going projects and include the following:

- The *Mail Security & Mail Room Upgrades* project's capital expenditures totalled \$0.010 million (expects to spend \$0.308 million by year end) and the *Form Management* project's capital expenditures totalled \$0.102 million (expects to spend \$0.285 million by year-end).

The rate of spending for the second quarter of 2013 and projected under spending at year end is attributed to the following:

- The *Toronto Elections Information System (TEIS)* project's capital expenditures totalled \$0.695 million representing 27.7% of the 2013 approved cash flow of \$2.512 million during the six months ended June 30, 2013. The year-to-date under spending is a result of a delay in awarding a contract on the Voter List Cleansing Solution. It is estimated that the 2013 approved cash flow will be fully spent by year-end.
- The *Enterprise Document and Record Management Solution (EDRMS)* project's capital expenditures totalled \$0.125 million representing 11.7% of the 2013 approved cash flow of \$1.072 million during the six months ended June 30, 2013. This is a multi-divisional project with the City Clerk's Office, Revenue Services and Information and Technology Division as partners. It is estimated that \$0.643 million or 60.0% of the 2013 approved cash flow will be spent by year-end. Anticipated under spending at year-end is a result of a vendor resource allocation issue and general under-performance. These have significantly delayed the project implementation. The vendor has since adjusted its allocation of resource and work has resumed. Project completion has now moved to mid-September 2014.

The Sustainable Energy Plan's (SEP) capital expenditures totalled \$0.911 million or 3.2% of the 2013 Approved Capital Budget of \$28.368 million for the period ended June 30, 2013; and forecasts spending of \$18.643 million or 65.7% by year-end.

The Program spent \$0.911 million on multi-phase projects that are underway and will be completed on schedule in future years including:

- The *Solar Photo-Voltaic Program* (\$0.767 million) which will provide City of Toronto facilities with solar panels that will generate approximately 2,600 MWh of electricity annually resulting in the estimated reduction of 480 tonnes of greenhouse gas emissions per year. It is estimated that \$5.791 million or 90.5% of the 2013 approved cash flow will be spent by year-end. Construction commenced in September 2012, with all sites projected to be completed by the second quarter of 2014.

The projected under-spending in 2013 is mainly driven by the following projects:

- The *Toronto Energy Conservation Fund (TECF)* project had no capital expenditures incurred during the six month period ended June 30, 2013. It is estimated that \$2.993 million or 75.0% of the 2013 approved cash flow will be disbursed for facility upgrades to Toronto Community Housing Corporation (TCHC) sites. In addition, \$1.000 million or 25.0% of the remaining 2013 approved cash flow will be disbursed for the completion of energy upgrades at various Parks, Forestry and Recreation facility locations.
- The *Toronto Green Energy Fund (TGEF)* project incurred no capital expenditures during the six month period ended June 30, 2013, however it is estimated that \$2.995 million or 100% of the 2013 approved cash flow will be disbursed for facility upgrades to Toronto Community Housing Corporation (TCHC) sites.
- The *Demand Response Program* had no capital expenditures during the six month period ended June 30, 2012. The project continues to experience delays in finalizing agreements with clients and landlords, with approximately half of the intended facilities to be enrolled in the Program by year-end. It is estimated that \$3.0million or 40.2% of the 2013 approved cash flow will be spent by year-end.

The **Radio Communication System Replacement** Project's capital expenditures totalled \$7.819 million or 33.9 % of its 2013 Approved Capital Budget of \$23.086 million for the period ended June 30, 2013; and spending is projected to be \$20.066 million or 86.9% by year-end.

Spending for the balance of the year will focus on the facility and civil works to prepare the communication centres and radio sites for equipment installation. It is expected that most of the equipment delivery and majority of facility and civil work costs will occur by the end of 2013.

The Pan American Games project had expenditures of \$10.674 million or 38.8% of its 2013 approved cash flow of \$27.489 million during the period ending June 30, 2013; and spending is projected to be \$26.878 million or 98% by year-end.

Capital expenditures for projects delivered through the Toronto Organizing Committee for the Pan/Parapan American Games (TO 2015) and Infrastructure Ontario totalled \$10.586 million or 46% of the 2013 approved cash flow of \$23.008 million. These projects are on schedule and it is anticipated that the entire approved cash flow of \$23.008 million for these projects will be spent by year-end.

The year to date spending rate and projected year-end under spending is largely attributable to:

- The *Resurfacing of Cycling Course* project had no capital expenditures during the period ending June 30, 2013. The route for the cycling course has not yet been finalized by T02015 and the utilities need to be in place before work at the site can proceed. As a result, it is anticipated that there will be no expenditures of the 2013 approved cash flow of \$0.581 million by year-end.
- The *Site Remediation* project's capital expenditures totalled \$0.089 million or 2.3% of the 2013 approved cash flow of \$3.900 million during the period ending June 30, 2013. The process for obtaining a Record of Site Condition from the Ministry of the Environment (MOE) is taking longer than anticipated as the final agreement with the MOE includes the addition of a two-year post site-remediation monitoring period, however, it is projected to be completed in 2014. It is estimated that \$3.870 million or 99.2% of the 2013 approved cash flow will be spent by year-end.

City Agencies

During the six months ended June 30, 2013, capital expenditures for City Agencies totalled \$361.169 million or 17.9% of their collective 2013 Approved Capital Budget of \$2.013 billion. Spending is expected to increase to \$1.511 billion or 75.1% by year-end. As shown in the table below, majority of Agencies forecast capital expenditures to be in excess of 80% of their 2013 Approved Capital Budget by year-end.

Agencies Q2 2013 Capital Variance (\$ Million)				
	Actual to June 30, 2013		Projected 2013 Year-End Spending	
	Over/(Under)	% of Budget	Over/(Under)	% of Budget
Exhibition Place	(8.7)	13.5	0.0	100.0
Go Transit	0.0	100.0	0.0	100.0
Toronto And Region Conservation Authority	(4.2)	50.0	0.0	100.0
Toronto Police Service	(52.2)	23.9	(10.7)	84.5
Toronto Public Health	(3.8)	42.2	(0.9)	85.6
Toronto Public Library	(27.8)	28.2	(5.0)	87.0
Toronto Transit Commission	(1,550.2)	16.3	(484.2)	73.9
Toronto Zoo	(4.6)	39.3	(0.9)	88.4
Sub-Total	(1,651.5)	17.9	(501.7)	75.1

Exhibition Place's capital expenditures for the period ended June 30, 2013 totalled \$1.359 million or 13.5% of its 2013 Approved Capital Budget of \$10.076 million.

Of the funds spent, \$0.283 million was incurred for completed projects including the following:

- The *Better Living Building: Electrical/IT Infrastructure* project (\$0.021 million) that provided state-of-good-repair work on the building's electrical deficiencies including replacement of transformers and lighting fixtures was completed by June 30, 2013.
- The *BMO Field* project (\$0.262 million) which provided various equipment upgrades to the POS inventory management system, accounting software, food and beverage fixtures, and some building repairs and upgrades was completed by June 1, 2013. Further building repairs and upgrades are scheduled to be completed by year-end.

Capital spending is projected to reach \$10.076 million or 100% of its 2013 approved cash flow by year-end on the following major projects that are on track:

- The *Equipment* project's expenditures totalled \$0.301 million or 20.1% of the 2013 approved cash flow of \$1.495 million for the six months ended June 30, 2013 with the entire approved cash flow of \$1.495 million projected to be spent by year-end. This project provides the funding for automation systems, replacing fibre optic cable, various electrical infrastructure and PBX for shows, and building waste management systems.

- The *Parking Lots and Roads* project's expenditures totalled \$0.047 million or 3.1% of the 2013 approved cash flow of \$1.547 million for the six months ended June 30, 2013 with the entire approved cash flow of \$1.547 million projected to be spent by year-end. This project provides funding for work on sidewalks, pathways, roads and parking lots.
- The *Direct Energy Centre* project's expenditures totalled \$0.569 million or 17.4% of the 2013 approved cash flow of \$3.264 million for the six months ended June 30, 2013 with the entire approved cash flow of \$3.264 million projected to be spent by year-end. The expenditures incurred as of June 30, 2013 are mainly related to washroom renovations.
- The *District Energy System* project's expenditures totalled \$0.010 million or 0.4% of the 2013 approved cash flow of \$2.500 million for the six months ended June 30, 2013 with the entire approved cash flow of \$2.500 million projected to be spent by year-end. This project will connect existing energy generation assets at Exhibition Place and supply heating, cooling and water heating to the proposed hotel development as well as to existing event facilities including the Ricoh Coliseum, coliseum Complex, Direct Energy Centre, and Allstream Centre.

Toronto and Region Conservation Authority (TRCA) received \$4.190 million or 50% of its 2013 Approved Capital Budget of \$8.380 million from the City of Toronto during the six months ended June 30, 2013.

All projects are on track and TRCA anticipates that the 2013 Approved Budget will be fully spent by year-end.

Toronto Police Service spent \$16.391 million or 23.9% of its 2013 Approved Capital Budget of \$68.546 million for the period ended June 30, 2013; and spending is projected to be \$57.888 million or 84.5% by year-end.

Of the funds spent, \$6.871 million was incurred for such projects as *eTicketing, 14 Division, Vehicle Replacement, Furniture Lifecycle Replacement* and *Mobile Workstations*. These projects are on track and are anticipated to be completed by year-end.

The year to date spending rate and projected year-end under spending is largely attributable to the number of projects such as *Small Equipment Replacement, Call Centre Application Lifecycle Replacement* and *Workstation, Laptop and Printer Lifecycle Replacement* that fall under the *Vehicle & Equipment Lifecycle Replacement* category. Total expenditures for these projects are \$9.558 million representing 27% of the 2013 approved cash flow of \$35.409 million during the six months ended June 30, 2013. The projected year-end spending of \$29.252 million or 83% for these projects is lower than

planned due to the Service's hardware inventory review (e.g. computers, laptops, printers, etc), uncertainty of the impact of *IRIS* project on servers and applications, as well as deferral of expenditures from 2013 to 2014 in order to address the \$5 million reduction to reserve contributions made by the Board when approving the Service's 2013 Operating Budget.

Toronto Public Health's (TPH) capital expenditures for the period ended June 30, 2013 totalled \$2.755 million or 42.2% of the 2013 Approved Capital Budget of \$6.522 million; spending is projected to be \$5.580 million or 85.6% by year end.

The following projects are on track, and are projected to be fully spent by year-end:

- The *Infectious Disease Control Information System* expenditures totalled \$0.809 million, representing 60.2% of the 2013 approved cash flow of \$1.343 million. This project is on schedule, and will be fully spent by year-end.
- The *HF/HL Point of Care* project's capital expenditures totalled \$0.285 million, representing 27.3% of the 2013 approved cash flow of \$1.043 million. This project is on schedule, and will be fully spent by year-end.
- The *Web re: Brand* project's capital expenditures totalled \$0.243 million representing 57.8% of the 2013 approved cash flow of \$0.420 million. The project is on schedule and will be fully spent by year-end.
- The *TPH Datamart Data Warehouse* project's capital expenditures totalled \$0.288 million representing 56.6% of the 2013 approved cash flow of \$0.509 million. The project is on schedule and will be fully spent by year-end.

The projected under-spending is mainly attributed to delays in the following projects/sub-projects:

- The *Healthy Environment Inspection System* project's capital expenditures totalled \$0.124 million representing 17.6% of the 2013 approved cash flow of \$0.708 million. The vendor contract has been cancelled due to quality issues. TPH reviewed alternative mobile solutions and the mobile solution currently being used by Municipal Licensing and Standards (MLS) division is being assessed for deployment in 2014. It is estimated that \$0.124 million or 17.6% of the 2013 approved cash flow will be spent by year-end.
- The *HF/HL Systems Integration* project's capital expenditures totalled \$1.006 million representing 40.3% of the 2013 approved cash flow of \$2.499 million. The integration of the provincial application (ISCIS) with TPH's (TCHIS) application has been deferred by the Province to 2014, resulting in a delay in hiring of staff required to complete the integration, requiring a \$0.358 million carry forward into 2014. It is

estimated that \$2.140 million or 85.7% of the 2013 approved cash flow will be spent by year-end.

Toronto Public Library's (TPL) capital expenditures for the period ended June 30, 2013 totalled \$10.952 million or 28.2% of the 2013 Approved Capital Budget of \$38.781 million; spending is projected to be \$33.743 million or 87.0% by year end.

The following multi-phase project is on track, and the 2013 cash flow will be fully spent by year-end:

- The *Scarborough Civic Centre Neighbourhood Construction* project's capital expenditures totalled \$0.276 million representing 8.9% of the 2013 approved cash flow of \$3.100 million during the six months ended June 30, 2013. It is estimated that \$3.100 million or 100% of the 2013 approved cash flow will be spent by year-end.

The projected under-spending is mainly attributed to delays in the following projects/sub-projects:

- The *Self Service Circulation* project's capital expenditures totalled \$0.387 million representing 9.7% of the 2013 approved cash flow of \$3.989 million. The 2013 approved cash flow is fully comprised of carry forward funding from 2012. The installation of sorters and self-service checkouts in the branches is expected to be completed in 2013. The installation of the main sorter at 1076 Ellesmere will be delayed as a result of the delay in obtaining site plan and building permit approvals for construction of the Library Processing Centre. It is estimated that \$2.789 million or 69.9% of the 2013 approved cash flow will be spent by year-end.
- The *Library Processing Centre Relocation* project's capital expenditures totalled \$0.561 million representing 9.4% of the 2013 approved cash flow of \$6.000 million. The construction work is expected to start in September 2013 subject to site plan and building permit approvals. It is estimated that \$3.000 million or 50% of the 2013 approved cash flow will be spent by year-end.
- The *Technology Asset Management Program* project's capital expenditures totalled \$0.939 million or 22.0% of the 2013 approved cash flow of \$4.262 million. It is expected that \$3.300 million or 81% of the 2013 approved cash flow will be spent by year-end as the City contracts for desktop equipment are expected to be finalized in Fall 2013.

Toronto Transit Commission (TTC) capital expenditures for the period ended June 1, 2013 totalled \$302.523 million or 16.3% of the 2013 Approved Capital Budget of \$1.853 billion (including the Toronto-York Spadina Subway Extension). Spending is projected to be \$1.369 billion or 73.9% by year-end.

The following multi phase projects are on track and will be completed in future years:

- The *Easier Access* project's capital expenditures totalled \$3.6 million representing 21.0% of the 2013 approved cash flow of \$16.9 million during the five months ended June 1, 2013. It is estimated that \$13.4 million or 79.1% of the 2013 approved cash flow will be spent by year-end. This project includes constructing and enhancing accessibility features to make the TTC fully accessible by 2025. In 2013, continued progress will be made on the Pape and Dufferin Station elevators. Anticipated under spending at year-end is a result of delays due to property and utility issues at certain stations.
- The *Fire Ventilation Upgrade* project's capital expenditures totalled \$8.3 million representing 28.3% of the 2013 approved cash flow of \$29.4 million during the five months ended June 1, 2013. Project spending is lower than planned in the second quarter of 2013 and it is estimated that \$28.8 million or 97.8% of the 2013 approved cash flow will be spent by year-end. This project provides for the upgrade of the subway ventilation system and construction of second exits at subway stations. In 2013, significant progress is being made on the second exit program at Wellesley, Castle Frank and Dundas West Stations. Slight under spending is anticipated at year-end however this project is on track.
- The *Toronto Rocket Yard and Storage Track Accommodation* project's capital expenditures totalled \$5.9 million representing 18.7% of the 2013 approved cash flow of \$31.8 million during the five months ended June 1, 2013. Project spending is lower than planned during this period and it is estimated that \$18.2 million or 57.1% of the 2013 approved cash flow will be spent by year-end. This project includes the design and construction of various subway vehicle facilities and yards to ensure proper delivery, maintenance and storage of the new fixed six-car Toronto Rocket subway trains. In 2013, significant progress is being made at Wilson Yard and Davisville Yard. Anticipated under spending at year-end is a result of delays and slippage related to construction contract issues.
- The *Automatic Train Control (ATC) Resignalling* project's capital expenditures totalled \$14.9 million representing 21.9% of the 2013 approved cash flow of \$67.9 million during the five months ended June 1, 2013. Project spending is lower than planned in this period and it is estimated that \$63.5 million or 93.5% of the 2013 approved cash flow will be spent by year-end. This project includes the upgrade of antiquated signaling systems on the Yonge-University-Spadina and Bloor-Danforth subway lines to automatic train control signaling in order to increase capacity and improve safety. In 2013, continued progress is being made on the Union interlocking installation and fitting ATC equipment to the new Toronto Rockets trains. Slight under spending is anticipated at year-end however this project is on track.

The rate of spending for the 5-month period ending June 1, 2013 reflects delays in the following projects:

- The *Replacement of Buses* project's capital expenditures totalled \$0.4 million representing 1.4% of the 2013 approved cash flow of \$27.7 million during the five months ended June 1, 2013. Project spending is lower than planned in this reporting period and it is estimated that \$4.3 million or 15.5% of the 2013 approved cash flow will be spent by year-end. Anticipated under spending at year-end is a result of a

deferral of the delivery of 24 buses to 2014 due to a change in the manufacturer's schedule.

- The *Leslie Barns LRT Maintenance and Storage Facility* project's capital expenditures totalled \$14.3 million representing 9.7% of the 2013 approved cash flow of \$146.9 million during the five months ended June 1, 2013. Project spending is lower than planned during this period and it is estimated that \$83.8 million or 57.0% of the 2013 approved cash flow will be spent by year-end. Anticipated under spending at year-end is a result of project delays experienced by contractors for work such as the relocation of utility cables.
- The *Toronto-York Spadina Subway Extension* project's capital expenditures totalled \$149.7 million representing 17.8% of the 2013 approved cash flow of \$842.7 million during the five months ended June 1, 2013. Project spending is lower than planned in this reporting period and it is estimated that \$520.9 million or 61.8% of the 2013 approved cash flow will be spent by year-end. Anticipated under spending at year-end is a result of project delays related to the tunneling contracts.

Toronto Zoo's capital expenditures for the period ended June 30, 2013 totalled \$2.998 million or 39.3% of its 2013 Approved Capital Budget of \$7.636 million, and \$6.752 million or 88.4% is forecasted to be spent by year-end.

Of the 2013 approved cash flow, \$3.106 million is projected to be incurred for projects that are on track to be completed in 2013, including the following:

- The *Exhibit Refurbishment* project (\$0.502 million): The project was completed in Q2.
- The *Electrical, Mechanical, Buildings & Roofs* project (\$1.578 million): The Africa Restaurant Roof and Skylight replacement project is expected to be completed in Q3, and the High Voltage Equipment/Cable Replacement project is expected to be completed in Q4.
- The *Grounds & Visitor Improvements* project (\$0.688 million): The Giant Panda Experience entrance line up system, Panda Interpretive Centre, Mandarin Express and Panda Shop outlets, and washroom for Eurasia are completed. The themed gateway for Eurasia is expected to be completed in Q4.
- The *Information Systems* project (\$0.338 million): The Uninterrupted Power Supply Refresh, Server Refresh and Tape Library System Replacement are underway with expected completion in Q4.

The year-end projected under-spending is due to the following projects:

- The *North Zoo Site – Eurasia* project's expenditure is expected to total \$2.847 million or 95% of the 2013 approved cash flow of \$2.982 million, which will allow for substantial completion of the project by the end of 2013 and finalization during the beginning of 2014. \$1.873 million has already been spent to date, and construction is expected to be completed in Q1 2014 in time for high visitor traffic beginning in Q2 2014.
- The *Giraffe House Transition (Old Elephant House)* project's expenditure is expected to total \$0.799 million or 76% of the 2013 approved cash flow of \$1.049 million. The conversion of the Elephant House into a Giraffe House will start once the elephants depart.
- The *Giraffe House Transition (New Hoofstock)* project's approved cash flow of \$0.500 million is not expected to be spent in 2013. Construction of the New Hoofstock house has been suspended pending relocation of the giraffes.

Rate Supported Programs

For the six months ended June 30, 2013, Rate Supported Programs' capital expenditures totalled \$153.476 million or 18.6% of their collective 2013 Approved Capital Budget of \$823.923 million. Spending is expected to increase to \$586.990 million or 71.2% by year-end. As shown in the table below, one Program projects capital expenditures to December 31, 2013 in excess of 70% of its 2013 Approved Capital Budget.

Rate Supported Programs				
Q2 2013 Capital Variance (\$ Million)				
	Actual to June 30, 2013		Projected 2013 Year-End Spending	
	Over/(Under)	% of Budget	Over/(Under)	% of Budget
Toronto Parking Authority	(46.8)	7.5	(27.1)	46.4
Solid Waste Management Services	(89.1)	12.5	(51.9)	49.1
Toronto Water	(534.6)	20.4	(158.0)	76.5
Sub-Total	(670.5)	18.6	(236.9)	71.2

Toronto Parking Authority's (TPA) capital expenditures for the period ended June 30, 2013, totalled \$3.783 million or 7.5% of the 2013 Approved Capital Budget of \$50.562 million. The year-end spending is projected to be \$23.481 million or 46.4% of the 2013 Approved Capital Budget.

Of the funds spent, \$2.854 million was incurred for projects that are on track. These projects are mostly state of good repair and service improvement projects, some of which commenced in 2012 and are anticipated to be completed by year-end:

- Approximately \$1.190 million or 2.4% of the 2013 approved cash flow was spent on state of good repair projects to address structural maintenance and technical upgrades at various carparks. The rate of spending for the first two quarters of 2013 reflects the fact that state of good repair projects representing approximately \$13.915 million or 28% of the total approved cash flow funding tend to start later in the spring when weather conditions are more favourable.
- Another \$1.664 million or 3.3% of the 2013 approved cash flow relates to spending on various service improvement projects (representing approximately \$9.194 million or 18% of the total), including continued expansion of the pay-and display technology for on-street parking and the expansion of Carpark 411.

The year-to-date spending rate and projected year-end under spending is largely attributable to:

- The delayed completion of required studies and site assessments for some of the already identified sites, as well as delayed implementation of joint venture projects. The following projects which incurred spending of \$0.930 million or 1.8% of the 2013 Approved Capital Budget (representing approximately \$10.024 million or 22% of the total) will be delayed to 2014, with an estimated year-end spending of \$2.17 million or 4% of the 2013 Approved Capital Budget were affected:
 - Carpark at Weston Cultural Hub (\$2.743 million) will be delayed to 2014.

- Carpark at St.Clair and Oakwood (\$0.350 million) will be delayed to 2014
- Carpark at Oakwood East of Eglinton (\$1.480 million) will be delayed to 2014
- Dundas Street (25 spaces) (\$2.4 million) still waiting for suitable site
- Delays arising from the unavailability of appropriate sites for off-street parking facilities and delays due to on-going negotiations for identified sites resulted in the following projects totalling \$16.5 million or 33% of the 2013 Approved Capital Budget being postponed to future years:
 - Redevelopment of Carpark 217- \$10.8 million deferred to 2016
 - Dundas/Dovercourt Carpark - \$5.6 million deferred to 2015

Solid Waste Management Services (SWMS) spent \$12.706 million or 12.5% of its 2013 Approved Capital Budget of \$101.787 million for the period ended June 30, 2013; and projects spending of \$49.948 million or 49.1% by year-end.

The Program is mainly responsible for implementation of projects for waste, recycling and source separated organics (SSO) facilities, perpetual care of closed landfills, projects at transfer stations and collection yards and the on-going development and operation of the Green Lane Landfill.

Of the funds spent by the end of the second quarter, \$12.356 million was spent on projects that are generally on track for planned completion including:

- The *Transfer Station Asset Management program* had spending of \$0.753 million representing 8% of its 2013 approved cash flow of \$9.465 million. Spending included various states of good repair projects for roofing, facility cladding, sprinkler systems and repairs to tipping floors. Spending is projected to be \$6.640 million or 70% by year-end.
- The *Perpetual Care Of Landfills* project incurred capital expenditures of \$1.910 million representing 30% of its 2013 approved cash flow of \$6.430 million. This ongoing multi-year project encompasses a variety of works considered necessary for the ongoing maintenance of closed environmentally sound landfill sites after primary operations have ended. These include monitoring, consulting and possible remedial measures related to surface water, ground water, landfill gas and ambient air, maintenance of existing leachate and gas control systems. Year-end spending is projected to be \$5.334 million or 83%.
- The *Disco SSO Processing Facility* project's expenditures totalled \$7.863 million or 44% of the 2013 approved cash flow of \$17.985 million. This project has experienced design, award and wet weather delays. Dry commissioning started in spring 2013 with wet commissioning in late spring 2013, ramp-up of SSO processing will be in mid-August 2013 with project completion expected in January 2014. Spending is projected to be \$17.264 million by year-end or 96%.

- The *Green Lane Landfill Development* project had spending of \$0.624 million or 2.7% of the 2013 approved cash flow of \$22.732 million as of the six months ended June 30, 2013. It is estimated that \$11.296 million or 50% of the 2013 approved cash flow will be spent by year-end as most construction activity occurs from April through November. Cell excavation, landfill systems development, engineering monitoring and buffer land development are ongoing. Most buffer land acquisitions are on-hold pending properties becoming available for sale. Project funding for cell excavation, base construction and subsequent installation of control systems have also been under-spent due to unused funding contingencies, provisional items that were not required and due to price efficiencies generating lower cost as compared to the budgeted project cost.
- The Diversion Systems projects for the *RFID/GPS System* for waste containers and for the *Replacement Waste Bins -Single Family* are expected to be complete by year-end. The project for RFID/GPS System had spending of \$0.061 million or 14% of the 2013 approved cash flow of \$0.423 million. Spending is projected to be \$0.423 million or 100% by year-end. The project for Replacement Waste Bins had spending of \$0.762 million or 68% of the 2013 approved cash flow of \$1.115 million. Spending is projected to be \$1.115 million by year-end or 100%.

Of the funds spent by the end of the second quarter, \$0.350 million was spent on projects that are experiencing delays including:

- The *Dufferin Single Stream Recycling Facility* project's expenditures total \$0.201 million or 8% of the 2013 approved cash flow of \$2.522 million. It is estimated that \$0.316 million or 13% of the 2013 approved cash flow will be spent by year-end. Capital activities at the facility initially encountered unanticipated delays as close coordination with the operating contractor was required to meet contractual obligations concerning minimum processing tonnage targets and to avoid shutting down the facility for capital work. It has since been determined that the Dufferin Facility not be renewed and a study is underway to determine alternate uses for the facility. Spending to year-end is mainly for trailer rental for staff that was displaced due to poor indoor air quality as a result of an elevated mould spore level at the site.
- The *Green Lane Landfill Gas Utilization* project (\$10 million) had no spending as of June 30, 2013 and is being rescheduled due to consultant studies which will be completed in early 2014. The RFP for the construction tender is scheduled for 2014; actual facility construction will be delayed to 2015. Spending is projected to be \$0.224 million by year-end or 2%.
- The *Construction of Biogas Utilization Infrastructure at Disco and Dufferin SSO Facilities* project did not incur any capital expenditures during the six months ended June 30, 2013. With projected under-spending of \$6.8 million, the 2013 approved cash flow of \$7 million is estimated to be 3% or \$0.2 million spent by year-end. The engineering study is scheduled for completion in 2013/14 with the RFP for construction tender scheduled for 2014 so that actual facility construction will be delayed to 2015 for *Disco* facility and 2016 for *Dufferin* facility.

- The *Dufferin SSO Processing Facility* project's capital expenditures were \$0.015 million representing 0.7% of the 2013 approved cash flow of \$2.085 million as of June 30th, 2013. It is estimated that \$0.731 million or 35% of the 2013 approved cash flow will be spent by year-end to complete engineering studies and preliminary design.

Toronto Water's (TW) capital expenditures for the period ended June 30, 2013 totalled \$136.987 million or 20.4% of its 2013 Approved Capital Budget of \$671.545 million. The projected year-end spending is \$ 513.560 million or 76.5% of the 2013 Approved Capital Budget. The Rate Model completion rate target for projects funded from the Toronto Water Capital Financing Reserve is 85%.

The above funds were spent for projects that are on track. They are multi phase projects that are underway and will be completed in future years:

- Toronto Water incurred spending as of June 30th for the following large multi year projects such as:
 - *The Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers* projects (\$23.550 million or 15.8% of the 2013 Approved Capital Budget of \$148.943 million).
 - *The Transmission Watermains* project (\$12.819 million or 38% of the 2013 Approved Capital Budget of \$33.358 million).
 - *The Automated Meter Replacement (AMR) Program* (\$22.463 million or 52% of the 2013 Approved Capital Budget of \$43.165 million).
 - The Upgrade to equipment at the *R.L. Clark Treatment Plant* (\$5.197 million or 44.3% of the 2013 Approved Capital Budget of 11.723 million).
 - The Rehabilitation of the sludge thickening and dewatering building at *Highland Creek Treatment Plant* (\$8.821 million or 23.6% of the 2013 Approved Capital Budget of \$37.301 million)
 - The Upgrade of dewatering equipment and the emission air treatment process and rebuilding of the primary and final tanks at *Ashbridges Bay Treatment Plant*. (\$15.618 million or 17.2% of the 2013 Approved Capital Budget of \$90.943 million).
 - *The Wet Weather Flow Master Plan* (\$6.174 million or 27.3% of the 2013 Approved Capital Budget of \$22.655 million).

The year-to-date spending rate was driven by the complexity of the engineering and design of the linear infrastructure which led to delayed tendering and awarding of the associated contracts. Other contributing factors include the prevailing ground/site conditions as a result of the persistent wet weather or assessment results.

- In 2013, significant progress will continue to be made on state of good projects to address infrastructure renewal such as *Water Service Repairs, Watermain and Sewer Rehabilitation and improvements to Yards and Facilities*; implementation of the *Wet*

Weather Flow Master Plan; the Basement Flooding Relief project; New Service Connection project and implementation of the Water Metering Program with an anticipated spending rate of 100% spent for each project by year end.

- Due to a lower number of construction days resulting from the persistent wet weather condition this spring, as well as extended design periods required to ensure that issues raised through the design review process or unforeseen site conditions are addressed, the year-end under-spending in 2013 is forecasted for the following projects:
 - *Ashbridges Bay Treatment Plant* (\$50.449 million or 55% of the 2013 Approved Capital Budget of \$90.943 million) a portion of this under spending (\$6.39 million) relates to the cancellation of the stack replacement due to favourable assessment conditions.
 - *Highland Creek Treatment Plant* (\$32.627 million or 64% of the 2013 Approved Capital Budget of \$50.802 million)
 - *Trunk Sewer & Pumping Station Rehabilitation* (\$15.330 million or 54% of the 2013 Approved Capital Budget of \$28.246 million).
 - *Watermain Replacement* (\$40.773 million or 64% of the 2013 Approved Capital Budget of \$63.333 million)
 - *F.J. Horgan Water Treatment Expansion project* (\$ 2.750 million or 44.6% of Approved Capital Budget of \$6.154 million).
 - *Water Storage and Treatment* (\$5.469 million or 32% of the 2013 Approved Capital Budget of \$17.331 million).