Appendix S:

THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA

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Financial Statements For the Year Ended December 31, 2013

HARBORD STREET BUSINESS IMPROVEMENT AREA

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DECEMBER 31, 2013

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RAFIQ DOSANI, B.Comm. CPA, CA. CHARTERED ACCOUNTANT

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INDEPENDENT AUDITOR'S REPORT

To the Council of the Corporation of the City of Toronto and the Board of Management for Harbord Street Business Improvement Area

I have audited the accompanying financial statements of Harbord Street Business Improvement Area, which comprise the statement of financial position as at December 31, 2013 and the statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian generally accepted accounting principles and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

My responsibility is to express an opinion on these financial statements based on my audit. I conducted my audit in accordance with Canadian generally accepted auditing standards. Those standards require that I comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Opinion

In my opinion, these financial statements present fairly in all material respects, the financial position of the Board as at December 31, 2013 and the results of its operations and cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

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Chartered Accountant Licensed Public Accountant

Toronto, Ontario May 2, 2014

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THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2013

	2013 \$	2012 \$
FINANCIAL ASSETS		
Cash Accounts receivable	7,959	9,193
City of Toronto – special charges (Note 3) Other	1,504	1,690
	2,967	5,630
	12,430	16,513
LIABILITIES Accounts payable and accrued liabilities Other		
Ouler	1,568	950
	1,568	950
NET FINANCIAL ASSETS	10,862	15,563
ACCUMULATED SURPLUS	10,862	15,563

Approved on behalf of the Board of Management:

Chair

Allan

Treasurer

THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS FOR THE YEAR ENDED DECEMBER 31, 2013

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Revenue	2013 \$ Budget (Note 7)	2013 \$ Actual	2012 \$ Actual
City of Toronto – special charges Interest and Other	17,728 - 17,728	18,007 - 18,007	21,614 500 22,114
Expenses			
Administration Promotion and advertising Maintenance Capital (Note 6) Provision for (recovery of) uncollected levies (Note 3)	2,745 9,716 9,800 750 (283) 22,728	2,550 7,052 12,924 - - 182 22,708	2,646 7,337 8,857 - 204 19,044
SURPLUS (DEFICIT) FOR THE YEAR	(5,000)	(4,701)	3,070
OPERATING SURPLUS, BEGINNING OF YEAR	15,563	15,563	12,493
OPERATING SURPLUS, END OF YEAR	10,563	10,862	15,563

THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA STATEMENT OF CHANGES IN NET FINANCIAL ASSETS FOR THE YEAR ENDED DECEMBER 31, 2013

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	2013 \$	2012 \$
Surplus (deficit) for the year	(4,701)	3,070
Acquisition of tangible capital assets	-	-
Amortization of tangible capital assets	-	
	(4,701)	3,070
Balance - Beginning of year	15,563	12,493
Balance - End of year	10,862	15,563

THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2013

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	2013 \$	2012 \$
Cash flows from operating activities	(4.704)	
Surplus (deficit) for the year	(4,701)	3,070
Non-cash changes to operations Increase (decrease) resulting from changes in Accounts receivable - City of Toronto	186	(355)
Accounts receivable - other	2,663	(1,444)
Accounts payable – other	618	(1,444)
Cash Provided By (Used In) Operations	(1,234)	1,176
Cash, Beginning Of Year	9,193	8,017
Cash, End Of Year	7,959	9,193

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1. ESTABLISHMENT AND OPERATIONS

Harbord Street Business Improvement Area (BIA) is established as a Business Improvement Area under the management and control of a Board of Management appointed by Council of the City of Toronto.

The Board is entrusted with the improvements, beautification and maintenance of municipally owned lands, buildings and structures in the area, together with the promotion of the area as a business or shopping area. Funding is provided by property owners of the BIA who are levied a special charge based on an annual operating budget prepared by the Board and approved by Council under Section 220(17) of the Municipal Act, as amended.

2. SIGNIFICANT ACCOUNTING POLICIES

These financial statements are the representation of management and have been prepared in accordance with generally accepted accounting principles for local governments as prescribed by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants (CICA), the most significant of which are as follows:

(a) Revenues and expenses are recorded using the accrual basis of accounting.

(b) Capital assets

Purchased capital assets are recorded at cost. Amortization is calculated on a straight-line basis over the estimated useful lives of the assets as follows:

Flags and banners	3 years
Street & Christmas lights	5 years
Street furniture	5 years
Planters	5 years

(c) Services provided without charge by the City of Toronto and others are not recorded in these financial statements.

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THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA NOTES TO THE FINANCIAL STATEMENTS, CONT'D FOR THE YEAR ENDED DECEMBER 31, 2013

3. CITY OF TORONTO – SPECIAL CHARGES

Special charges levied by the City are collected and remitted to the Board by the City. The total special charges outstanding consist of amounts collected by the City not yet remitted to the Board and amounts uncollected by the City.

The Board records special charges receivable net of an allowance for uncollected amounts. The special charges receivable from the City of Toronto are comprised of:

	2013 \$	2012 \$
Total special charges outstanding Less: allowance for uncollected specia	1,504 al	1,690
charges	-	
Special charges receivable	1,504	1,690

The provision for uncollected levies reported on the Statement of Operations and Accumulated Surplus comprises:

	2013 \$	2012 \$
Special charges written-off Changes in allowance for uncollected special	182	204
charges	-	-
	182	204

THE BOARD OF MANAGEMENT FOR HARBORD STREET BUSINESS IMPROVEMENT AREA NOTES TO THE FINANCIAL STATEMENTS, CONT'D FOR THE YEAR ENDED DECEMBER 31, 2013

4. INSURANCE

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The Board is required to deposit with the Treasurer, City of Toronto, insurance policies indemnifying the City against public liability and property damage in respect of the activities of the Board. Insurance coverage providing \$5,000,000 for each occurrence or accident has been obtained by the Board, through the City of Toronto.

5. FINANCIAL INSTRUMENTS

The carrying value of the BIA's financial instruments approximates their values.

6. CAPITAL EXPENSES

In order to finance major capital expenses the BIA annually budgets certain amounts and accumulates them as operating surplus. Once adequate funds have accumulated, the BIA undertakes cost-shared capital improvement projects with the City. For this reason the actual expenses in a given year could significantly differ from the amount budgeted for the year. Any excess actual capital expenses are financed out of the accumulated surplus.

7. BUDGET

Budget Figures are provided for comparative purposes only and have not been subject to audit procedures.