



**STAFF REPORT  
ACTION REQUIRED**

**2015 – 2024 Budget Committee Recommended Tax Supported Capital Budget and Plan**

<b>Date:</b>	February 27, 2015
<b>To:</b>	Executive Committee
<b>From:</b>	City Manager Deputy City Manager & Chief Financial Officer
<b>Wards:</b>	All
<b>Reference Number:</b>	P:\2015\Internal Services\Fp\Bc15006Fp

**SUMMARY**

This report presents the City of Toronto's Tax Supported 2015 - 2024 Budget Committee (BC) Recommended Capital Budget and Plan and seeks Council approval of the 2015 Recommended Budget of \$1.995 billion (excluding 2014 carry forward funding) and future year cash flow commitments of \$6.650 billion for capital projects. Furthermore, this report requests Council's approval of the 2016 - 2024 Capital Plan of \$11.022 billion, which will form the basis for developing future capital budgets, in accordance with the City's multi-year financial planning and budgeting policies and practices.

The City's capital requirements are growing, driven by the city's population growth, maintenance of aging infrastructure, as well as requirements to consistently meet service needs and industry standards and legislated requirements. As of 2014, the City has \$74 billion in infrastructure and physical assets, as well has \$7 billion in unmet capital investments needs.

2015-2024 Capital Budget and Plan balances City's priority for SOGR capital work and growth needs to address service gaps. 10-Year Capital Budget and Plan allocates \$12.166 billion or 61.9% of its capital investments to SOGR projects and \$6.687 billion or 34% to service improvement and growth related projects.

The City focused on prioritizing capital projects based on needs and benefits. Comparing the 2014 – 2023 Capital Budget and Plan, the 2015 - 2024 Capital Budget and Plan includes \$1.566 billion of additional debt funding to address priority needs in areas such as: transit, transportation, facilities, technology, as well as to provide funding to stabilize the City's state of good repair backlog. As a result, the accumulated state of good repair

backlog is expected to be maintained at 6% to 6.8% of the total estimated asset value over the next 10 years.

Notwithstanding significant funding challenges, the 2015 - 2024 Capital Budget and Plan is fiscally prudent. The 2015-2025 Capital Plan ensures that the City's debt burden remains just below the Council approved maximum debt service charge ratio of 15% of the tax levy, while meeting our capital spending needs. Additionally, the debt funding plan also helps in addressing the shortfall in CFC (Capital from Current) as part of the strategy to mitigate the \$86 million Provincial funding loss for social Housing. Approval of the 10-Year Recommended Capital Plan, results in debt service charges inclusive of the Scarborough Subway budgeted at 11.5% in 2015, peaking at 14.9% in 2020 before declining to 12.9% in 2024.

In order to manage debt, the 10-Year Capital Budget and Plan continues to implement the non-debt capital funding strategies comprised of the continuation of the Surplus Management Policy (75% of operating budget surplus allocated to capital financing), proceeds from the monetization of the City's marketable assets; maximizing Development Charges funding; and new Provincial and Federal funding targets to offset future capital plan pressures.

In preparation for the 2016 Budget process, staff will undertake a detailed review of the City's 2016-2025 capital requirements to ensure the City's highest needs are addressed within the approved debt affordability framework.

## **RECOMMENDATIONS**

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The Budget Committee recommends the following to Executive Committee for recommendation to Council:

1. City Council approve the 2015 Budget Committee Recommended (Tax Supported) Capital Budget of \$2.976 billion, including \$1.995 billion in new cash flow funding and \$981.326 billion in carry forward funding; total project cost authority of \$3.337 billion and future year commitments totalling \$6.650 billion, as detailed in Appendix 1, comprised of:
  - a. New Cash Flow Funding for:
    - i. new and change in scope projects / sub-projects with a total project cost of \$3.337 billion requiring: 2015 cash flow of \$583.526 million and future year commitments totalling \$2.753 billion, as set out in Appendix 1(ii);
    - ii. previously approved projects / sub-projects requiring: 2015 cash flow of \$1.411 billion and future year commitments totalling \$3.896 billion , as set out in Appendix 1(iii)
    - iii. previously approved projects / subprojects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$98.898 million, which

forms part of the affordability debt target and requires Council to reaffirm their commitment; and,

- b. 2015 cash flow for previously approved projects / sub-projects with carry forward funding from 2014 into 2015 totalling \$981.326 million, as set out in Appendix 1(vi)).
2. City Council approve funding sources for the 2015 Budget Committee Recommended (Tax Supported) Capital Budget comprised of \$587.993 million from Reserves and Reserve Funds; \$198.972 million in Capital from Current funding; \$137.896 million in Developmental Charge funding; \$340.863 million in Provincial Grants and Subsidies; \$244.111 million in Federal Subsidies; \$49.437 million in Recoverable Debt; \$306.524 million from other sources; and \$1.110 billion of debt; inclusive of 2014 carry forward debt funding of \$981.326 million (see Appendix 1(iv)).
3. City Council approve new incremental debt service costs of \$16.528 million in 2015 and incremental costs of \$26.023 million in 2016; \$44.895 million in 2017; \$61.038 million in 2018; \$41.982 million in 2019; and, reduction of \$22.891 million in years 2020-2024.
4. City Council consider incremental operating impacts resulting from approval of the 2015 Budget Committee Recommended Capital Budget of \$3 million in 2015; and incremental costs of \$10 million in 2016; \$8 million in 2017; \$9 million in 2018; \$8 million in 2019; and, \$10 million in 2020 to 2024, for inclusion in the 2015 and future years' operating budgets.
5. City Council approve the 2016 to 2024 Budget Committee Recommended Capital (Tax Supported) Plan project estimates totalling \$11.022 billion comprised of \$600.770 million in 2016; \$910.370 million in 2017; \$1.093 billion in 2018; \$1.710 billion in 2019; \$1.687 billion in 2020; \$1.571 billion in 2021; \$1.407 billion in 2022; \$1.125 billion in 2023; and, \$918.580 million in 2024.
6. City Council approve the 2015 Budget Committee Recommended Capital Budget and 2015 – 2024 Capital Plan recommendations for City Programs and Agencies as detailed in Appendix 5.
7. City Council approve the 2015 sinking fund levies of \$217.299 million for the City and \$2.293 million for the Toronto District School Board, with the latter to be fully recovered from the TDSB.
8. City Council, in approving the 2015 - 2024 Capital Budget and Plan, express its intent to ensure that the increase in the need for services attributable to the anticipated development will be met and that any future excess capacity identified will be paid for by development charges or other similar charges.

## Financial Impact

### Overview

#### 2015 – 2024 Budget Committee Recommended Capital Budget and Plan

The 2015 - 2024 BC Recommended Tax Supported Capital Budget and Plan totals \$19.667 billion (excluding 2014 funding carried forward into 2015). Of the total capital investment, \$8.385 billion will be funded by debt/CFC. The debt level exceeds the original debt targets set out in the budget guideline due to the additional \$1.566 billion debt room increased to address unmet needs, mainly used to reduce City's State of Good Repair backlog for roads, transit, the Gardiner and City facilities.

Table 1 below outlines the 2015-2024 BC Recommended Capital Budget and Plan by Cluster and Agency, highlighting the recommended Capital Budget and Plan for TTC.

**Table 1**  
**10 Year Capital Budget & Plan**

Programs / Agencies (\$000)	2015				2015 - 2019				2015 - 2024			
	Gross	Debt/ CFC	Debt Target	Over/ (Under)	Gross	Debt/ CFC	Debt Target	Over/ (Under)	Gross	Debt/ CFC	Debt Target	Over/ (Under)
Citizen Centred Services - A	244,270	93,117	97,466	(4,349)	1,005,987	536,217	470,881	65,336	1,618,194	986,270	924,209	62,061
Citizen Centred Services - B	373,013	251,962	233,457	18,505	2,132,601	1,495,243	1,106,230	389,013	4,133,039	2,946,125	2,127,326	818,799
Internal Services	250,859	108,233	111,488	(3,256)	1,185,939	538,085	420,837	117,248	1,903,948	931,616	763,071	168,545
Other City Programs	24,756	8,322	788	7,534	112,135	21,527	11,561	9,966	206,065	33,227	23,961	9,266
<b>Total - City Operations</b>	<b>892,898</b>	<b>461,634</b>	<b>443,199</b>	<b>18,435</b>	<b>4,434,662</b>	<b>2,591,072</b>	<b>2,009,509</b>	<b>581,563</b>	<b>7,861,246</b>	<b>4,897,238</b>	<b>3,838,567</b>	<b>1,058,671</b>
Agencies - Excluding TTC	97,140	49,036	73,458	(24,422)	587,239	310,440	380,404	(69,964)	1,141,494	608,085	628,136	(20,651)
<b>Total - Tax Supported before TTC</b>	<b>990,038</b>	<b>510,670</b>	<b>516,657</b>	<b>(5,988)</b>	<b>5,021,901</b>	<b>2,901,512</b>	<b>2,389,913</b>	<b>511,599</b>	<b>9,002,740</b>	<b>5,505,323</b>	<b>4,466,703</b>	<b>1,038,620</b>
<b>Toronto Transit Commission</b>												
Toronto Transit Commission	821,466	292,434	453,552	(161,118)	4,899,947	2,210,575	1,555,618	654,957	6,663,061	2,372,947	1,845,414	527,533
Scarborough Subway Extension	37,204	12,500		12,500	1,367,937	215,999	98,908	117,091	3,409,000	506,999	554,149	(47,150)
Spadina Subway Extension	145,883				591,713				591,713			
<b>Total - TTC</b>	<b>1,004,553</b>	<b>304,934</b>	<b>453,552</b>	<b>(148,618)</b>	<b>6,859,597</b>	<b>2,426,574</b>	<b>1,654,526</b>	<b>772,048</b>	<b>10,663,774</b>	<b>2,879,946</b>	<b>2,399,563</b>	<b>480,383</b>
<b>Tax Supported Programs</b>	<b>1,994,591</b>	<b>815,604</b>	<b>970,209</b>	<b>(154,606)</b>	<b>11,881,498</b>	<b>5,328,086</b>	<b>4,044,439</b>	<b>1,283,647</b>	<b>19,666,514</b>	<b>8,385,269</b>	<b>6,866,266</b>	<b>1,519,003</b>

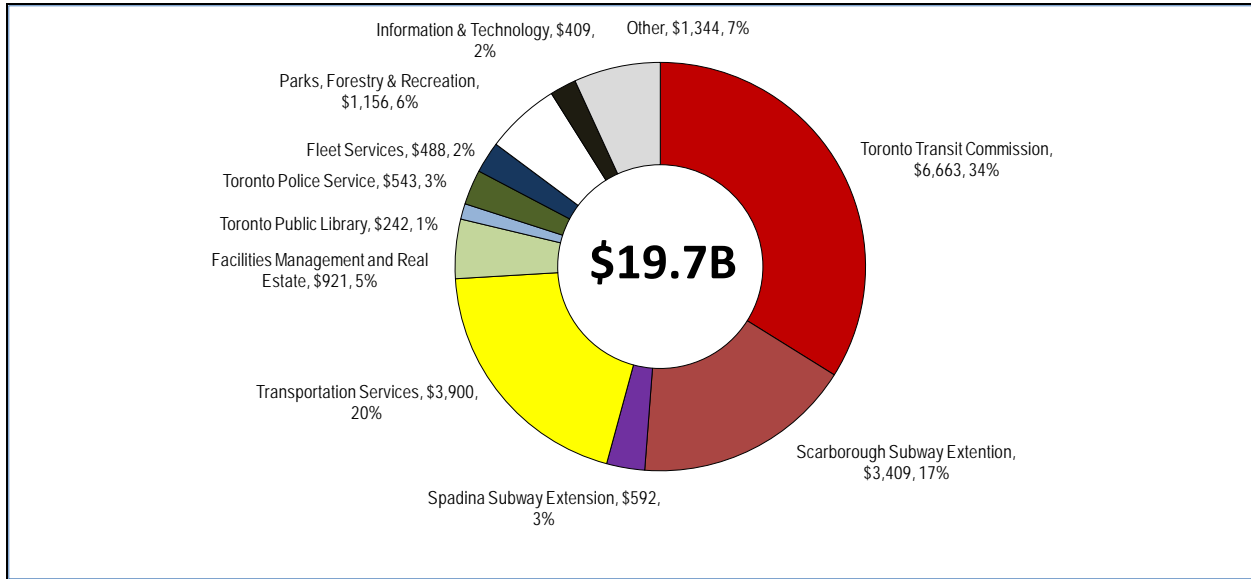
Note: Debt Target represents the original guideline before the increased \$1.566 billion debt room

- Transit alone accounts for the largest percentage of capital expenditures in the 10-Year BC Recommended Capital Budget and Plan. Inclusive of the Spadina Subway Extension Project the TTC's 2015 - 2024 Recommended Capital Plan is \$7.254 billion, representing approximately 36.8% of the total recommended spending over the 10 year planning horizon. With the Scarborough Subway project, the TTC's share of the capital funding climbs to 54.2%.
- Transportation Services totals an additional \$3.900 billion or 19.8%. Taken together, transit and transportation capital works account for \$14.564 billion or 74.1% of the total expenditures in the 2015 - 2024 BC Recommended Capital Plan.

## Where the Money Goes

Chart 1 below provides a detailed breakdown of the recommended capital investments in the 10-Year Capital Budget and Plan allocated by Program/Agency.

**Chart 1**  
**2015-2024 Capital Budget and Plan**  
**Where the Money Goes**

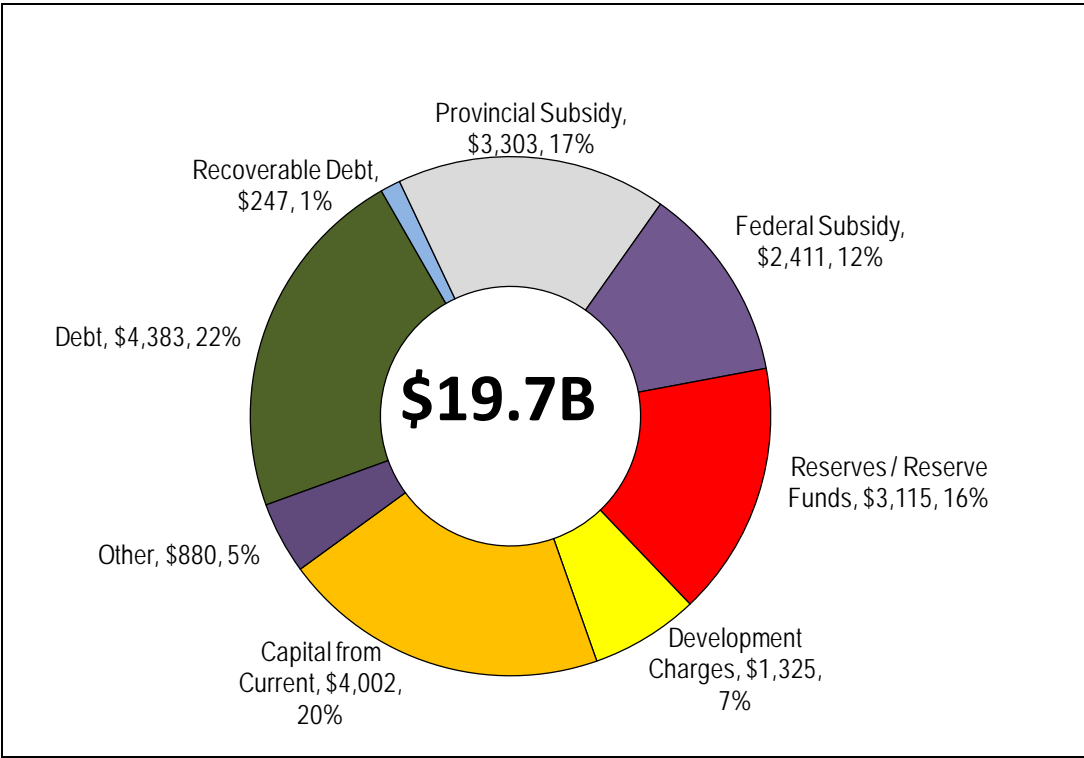


Beside Transportation Services and TTC, major funding over the 10-Year period of \$1.156 billion or 6 % is allocated to Park, Forestry & Recreation; Facilities Management & Real Estate accounts for \$920.783 million or 5%; and Toronto Police Services accounts for \$543.057 million or 3% million of the total 2015-2024 Capital Budget and Plan.

**10 –Year Capital Plan by Funding Source**

The primary financing sources for the 2015 - 2024 BC Recommended Capital Budget and Plan are shown in the Chart 2 below.

**Chart 2  
2015-2024 Capital Budget and Plan  
Where the Money Comes from**



The City's 10-Year Tax Supported BC Recommended Capital Budget and Plan is financed from various funding sources, both external and City-owned, with debt being the funding of last resort. The City's goal is to maximize funding from external sources, including other orders of government; development charges; contributions from other purpose- specific reserves and reserve funds; developer and third party contributions, and donations, prior to utilizing City-owned sources such as Capital from Current funding and the issuance of debt.

- Federal and Provincial funding primarily for TTC projects represents \$5.714 billion or 29% of capital funding
- Reserves and Reserve Funds represent \$3.111 billion or 16% and reflects increased funding from the Capital Financing Reserve arising from the recommended capital financing strategy.
- Capital from Current contribution represents \$4.002 billion or 20%. To mitigate reliance on debt as a funding source for the City's 10-Year Capital Plan, CFC will continue to be increased, from \$198.447 million in 2015 to \$610.718 million by 2024. This will increase

the CFC percentage of financing share from 10% in 2015 to 56.4% in 2024 over the 10 year period of the Capital Plan

- Debt represents \$4.387 or 22% of the funding down from a historical average of approximately 30%, primarily due to the City's non-debt financing strategies including CFC, maximizing development charge funding and utilizing the Capital Financing strategies non-debt sources.

## Budget Committee Recommended Changes

At its meeting on February 20, 2015 Budget Committee adopted changes to the 2015 - 2024 Staff Recommended Capital Budget and Plan as outlined in the Table 2 below. The recommended 2015 cash flow funding was increased by \$1.195 million while decreasing the total 10-Year Capital Budget and Plan by \$3.305 million and decreasing 10-Year debt funding by \$4.635 million.

**Table 2**  
**Budget Committee Recommended Changes**

(\$000s)	2015		2016 to 2024		2015 to 2024	
	Gross Exp.	Debt/CFC	Gross Exp.	Debt/CFC	Gross Exp.	Debt/CFC
<b>2015 Staff Recommended Capital Budget &amp; 2016 - 2024 Capital Plan (excluding carry forward funding)</b>	<b>1,993,396</b>	<b>819,259</b>	<b>17,676,423</b>	<b>7,570,646</b>	<b>19,669,819</b>	<b>8,389,904</b>
<b>Budget Committee - February 20, 2015</b>						
<b>Economic Development and Culture</b>						
Toronto Centre of the Arts Main Stage Reconfiguration Project	1,500				1,500	
<b>City Planning</b>						
Heritage Conservation District Studies Project	(500)	(454)	(4,500)	(4,181)	(5,000)	(4,635)
<b>Parks, Forestry and Recreation</b>						
Anthony Road Park Improvements Sub-Project	195				195	
<b>Total Budget Committee Recommended Changes</b>	<b>1,195</b>	<b>(454)</b>	<b>(4,500)</b>	<b>(4,181)</b>	<b>(3,305)</b>	<b>(4,635)</b>
<b>2015 - 2024 BC Rec'd Capital Budget &amp; Plan as at February 20, 2015</b>	<b>1,994,591</b>	<b>818,805</b>	<b>17,671,923</b>	<b>7,566,465</b>	<b>19,666,514</b>	<b>8,385,269</b>

## Capital Financing

### Debt Financing

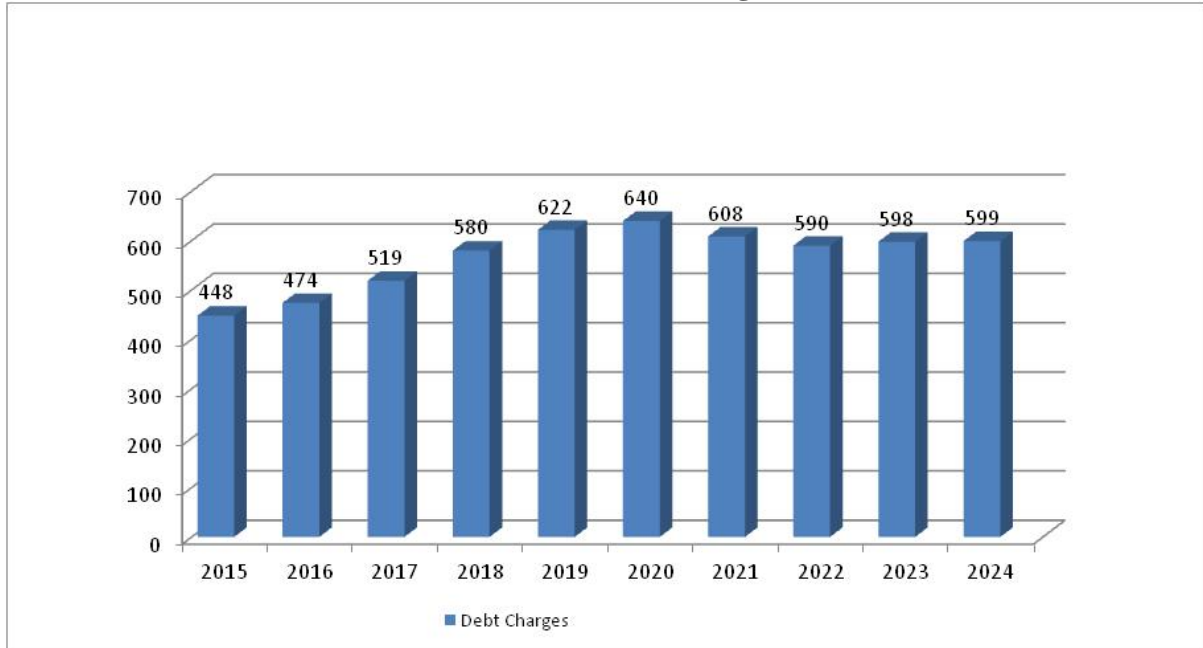
The City is planning to issue \$4.387 billion in debt that will be repaid through the property tax levy. Every year, previously issued debt is retired and new debt issued for new capital projects.

At the end of the 2015-2024 period, the City's outstanding debt will total \$4.412 billion, representing \$467 million for Scarborough Subway and \$3.945 billion for the City's capital work program.

To meet its borrowing obligations, the City is budgeting debt service charges (inclusive of the Scarborough Subway debt charges) over a 10-Year period to repay both the principal and interest cost associated with its debt issuance for capital projects funding. In 2015 the debt service charge

is budgeted at \$448 million, which will peak at \$640 million in 2020 before declining to \$599 million in 2024 as shown in Chart 3 below.

**Chart 3**  
**2015 -2024 Debt Charges**



### **Debt Service Ratio**

At its meeting of February 23 and 24, 2011 (EX3.3), Council adopted a maximum limit of 15% of debt service charges as a percentage of property taxes (debt service ratio). This reaffirmed the limit which was established by Council in 2006.

As an outcome of the capital financing strategy and reduced interest rates, the debt service charge ratio resulting from the 2015 – 2024 BC Recommended Capital Budget and Plan will be 11.5% in 2015 and gradually increase to a peak level of 14.9% in 2020 before declining to 12.9% in 2024. Therefore debt repayment will not exceed the approved 15% debt service charge guideline.

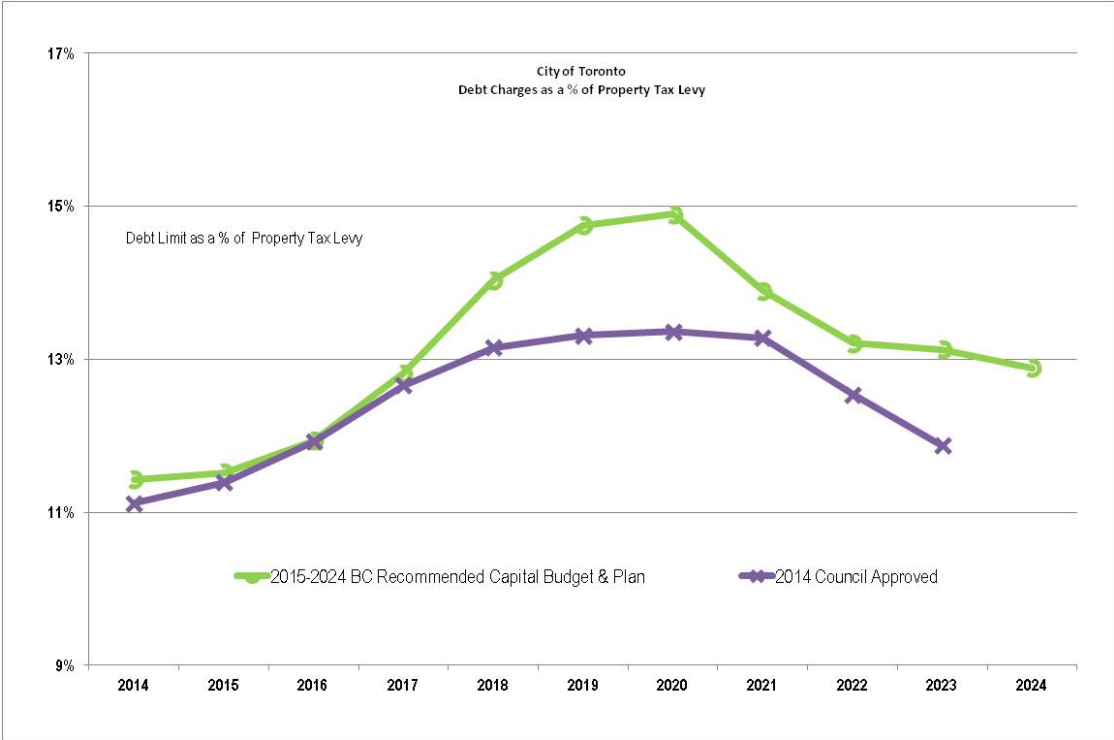
However, the increase in the debt service ratio in years 2018 – 2020 is driven by the funding strategies recommended by the City Manager and Chief Financial officer and adopted by the Budget Committee to resolve the \$129 million loss of Provincial funding for Social Housing. As part of strategy, the City will reduce its CFC contribution and issue debt from the City's investment portfolio to replace the capital funding shortfall resulting from the temporary reduction. As a result, the City will incur additional debt repayment cost of approximately \$45 million per year from 2018 to 2020 to restore the CFC contribution to the previous level, consequently raising the debt service ratio to a peak level of 14.9% in 2020.



Chart 4 below shows the estimated debt service ratio based on the Budget Committee Recommended 2015 to 2024 Capital Budget and Plan, compared to the Council Approved 2014 - 2023 Budget and Plan. Debt service charges shown in years 2018-2020 in the 2015-2024 BC Recommended Capital Budget and Plan include debt service cost resulting from the funding strategy to replace Provincial funding cut of \$129 million.

At its meeting on February 20, 2015 Budget Committee adopted the motion to reduce City's debt by \$4.635 million over 10-Year period.

**Chart 4  
Debt Service Cost**



**Incremental Operating Impacts**

As part of the annual capital budget process, the incremental cost impact on the Operating Budget from completed capital projects over their useful life is estimated and evaluated. The objective of this evaluation is to ensure that all operating cost increases associated with the Recommended Capital Budget are accurate and affordable. Similarly, incremental operating savings or revenues arising from the completion of capital projects are also captured.

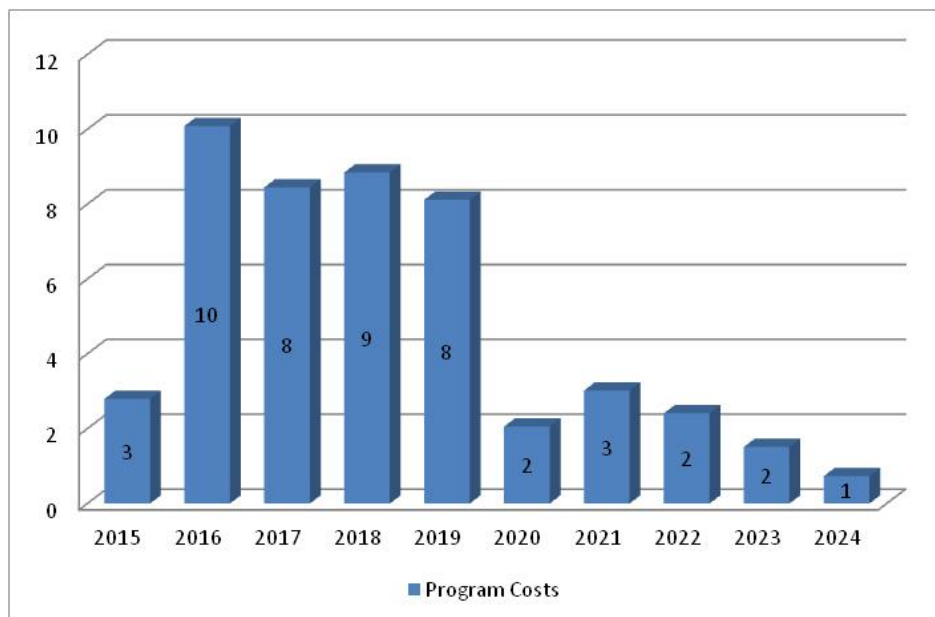
Capital projects impact the Operating Budget in the following ways:

- Principal repayment and interest payments on debt issued to finance the capital plan (i.e. debt service costs);

- Direct contributions from the operating fund to finance pay-as-you-go capital projects thereby reducing the annual borrowing requirements.
- Increased operating costs including on-going maintenance and programming costs for new infrastructure and rehabilitated or expanded facilities; cost to sustain new technology; and / or,
- Efficiency savings from capital investments that reduce operating costs.

The incremental operating impact arising from the approval of the 2015 BC Recommended Capital Budget on the City's 2015 and future Operating Budgets totals \$48 million over the 10 year period, as set out in Chart 5 below.

**Chart 5  
Operating Impact of Capital Budget**



### **Authority to Issue Debentures During 2015**

The proceeds from the issuance of debentures will be used to finance capital expenditures that have been incurred or committed to projects approved by Council. The authority to borrow up to \$900 million in 2015 has been authorized under By-law No. 75-2015.

### **Issuance Activity during 2014**

The debenture authority approved by Council for 2014 was \$900 million. Due to favourable capital market conditions and timing considerations, debenture issuance in the amount of \$600 million was completed during the year to finance the City's capital requirements.

The details of the 2014 debenture issuance are:

<u>Issue Date</u>	<u>Amount</u>	<u>Interest Rate</u>	<u>Term</u>
March 10, 2014	\$300,000,000	4.15%	30 years
May 21, 2014	\$300,000,000	3.40%	10 years

### **Approval of the 2015 Sinking Fund Levies**

The City of Toronto Act, 2006 (COTA), sub-section 255 (4) states that, "If in any year an amount is or will be required by law to be raised for a sinking fund or retirement fund of the City, the City Treasurer shall prepare for City Council, before the budget for the year is adopted, a statement of the amount."

This report requests Council's approval for the 2015 sinking fund levies of \$217,299 million for the City and \$2,293 million for the Toronto District School Board (TDSB). Sinking fund levies related to TDSB's sinking fund debt will be fully recovered from the Board.

### **Non- Debt Capital Financing**

#### **Capital Financing Strategy for Priority Projects**

In 2012, the City established a capital financing strategy to be applied against emerging capital needs to mitigate City-wide debt requirements. These funds are to be applied in a strategic manner against capital projects that meet prescribed criteria such as useful life or type of capital asset, enabling the City to keep the debt service cost ratio below the threshold of 15% of property tax funding. This strategy will ensure that the capital projects are properly funded, the City's debt is minimized, and that the City is protected from adverse economic risks.

A major funding source of this strategy is the operating surplus. The Surplus Management policy approved by Council in 2004 states that the surplus be applied in priority order to the following:

- a) Capital Financing Reserve (at least 75% of the surplus) and,
- b) The remainder to fund any underfunded liabilities and/or reserve funds as determined by the Deputy City Manager and Chief Financial Officer.

75% of Operating surplus, proceeds from the monetization of the City asset, dividends from Build Toronto and other City Agencies and amount of municipal Land Transfer Tax revenue beyond the base revenue level taken into City's Operating Budget will go into the Capital Financing Reserve to fund Capital projects.

As indicated in Table 3 below, it is projected that from 2012 to 2024, an estimated \$2.132 billion will be generated from this strategy and used to fund \$2.145 billion in capital projects including \$1.234 billion in TTC, \$838 million in Transportation and \$73 million in other Programs. Over

the life of the strategy, operating surplus revenue will fund \$1.051 billion of the planned capital expenditures.

**Table 3**  
**Capital Financing Strategy**

Capital Financing Strategy - Reserve XQ0011														
Description (\$ Millions)	2012 - 2014 Secured Revenue			Future Year Capital Financing Strategy Revenue Estimates										Total
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	
Enwave	167													167
Enwave Dividend	11													11
TPLC Dividend	40													40
Prior Year Operating Surplus	214	186	126	75	50	50	50	50	50	50	50	50	50	1,051
MLTT (Above Operating Budget)				40	25	15								80
DC Increases								30	30	30	30	30		150
Future Years BT Dividend	20		10	15	25	25	25	30	30	30	30	30	30	300
Future Years Fed/Prov								50	50	50	50	50		250
TPA One-Time					49									49
Other	1	3												4
Bank Tower Surplus		30												30
<b>Total:</b>	<b>453</b>	<b>219</b>	<b>136</b>	<b>130</b>	<b>149</b>	<b>90</b>	<b>75</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>160</b>	<b>80</b>	<b>2,132</b>

Past, Current & Future Year Funding Requirements														
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
2012 TTC Capital	45	60	210	180	125	80								700
2013 TTC Capital			42	48	70	85	114	116	60					534
2013 Transportation Capital		15	61	61	48	98	78	69	77	78	79	89	86	838
2014 FM&RE Capital (St. Lawrence N.)					15									15
Other Program Draws			36.9	3.4	7.2	9.3	0.8		0.5					58
<b>Total</b>	<b>45</b>	<b>75</b>	<b>350</b>	<b>292</b>	<b>265</b>	<b>272</b>	<b>193</b>	<b>185</b>	<b>137</b>	<b>78</b>	<b>79</b>	<b>89</b>	<b>86</b>	<b>2,145</b>

Available Capital Financing Strategy Funding (Based on Current Capital Requirements & Future Year Revenue Estimates)														
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
Estimated Reserve Opening Balance	\$27	\$435	\$579	\$365	\$203	\$87	(\$95)	(\$213)	(\$237)	(\$215)	(\$133)	(\$52)	\$19	
Annual Funding Requirements	(\$45)	(\$75)	(\$350)	(\$292)	(\$265)	(\$272)	(\$193)	(\$185)	(\$137)	(\$78)	(\$79)	(\$89)	(\$86)	(\$2,145)
Annual Revenue Estimates	\$453	\$219	\$136	\$130	\$149	\$90	\$75	\$160	\$160	\$160	\$160	\$160	\$80	\$2,132
Estimated Reserve Closing Balance	\$435	\$579	\$365	\$203	\$87	(\$95)	(\$213)	(\$237)	(\$215)	(\$133)	(\$52)	\$19	\$13	
Advance Financing Requirements						95	118	24						237

## Maximizing Development Charge Funding

Development Charge funding has been utilized to the extent permissible in the 2015 – 2024 Tax Supported Recommended Capital Budget and Plan in order to mitigate the reliance on debt and other funding. Development Charge funding are directed to growth-related eligible capital projects, as required under the Development Charges legislation. As part of the changes in the Development Charges Bylaw, 2015 represents the second year of a two-year (Feb 1, 2014 – February 1, 2016) phase-in of the Council-adopted development charge rate increases. Based on the current rates and development forecasts, development charge funding included in the 2015 – 2024 BC Recommended Capital Budget and Plan provides \$1.325 billion in funding over the 10 year planning period, as a result of the new Development Charge By-law.

The 2015-2024 BC Recommended Capital Budget and Plans for the Toronto Transit Commission and Toronto Water includes increased DC funding of \$140 million and \$130 million respectively resulting from increased debt and rate supported funding for added capital investments for growth related projects. This resulted in greater DC funding eligibility within these Programs.

The Development Charge funding is primarily utilized in the following programs:

- Toronto Transit Commission (\$511.664 million)
- Parks, Forestry and Recreation (\$221.019million);
- City Planning (\$22.050 million);
- Transportation Services (\$187.121 million);
- Waterfront Revitalization Initiative (\$49.360 million);
- Toronto Police services (\$53.388 million); and
- Toronto Public Library (\$62.899 million).

Council has requested staff to amend the development charges bylaw to include recovery of growth-related costs related to the Scarborough Subway project. The bylaw amendment, and related Background Study amendment, is expected to be brought forward for Council consideration later this year. A total of \$158.679 million in development charges funding is currently included in the Capital Budget and Plan for the Scarborough Subway project, based on estimates prepared in 2013.

## **COMMENTS**

### **2015 - 2024 Budget Committee (BC) Recommended Capital Budget and Plan**

The 2015 – 2024 BC Recommended Capital Budget and Plan satisfies Council’s policy agenda, is fiscally responsible and focuses on infrastructure rehabilitation. It places priority on projects that protect the health and safety of citizens, meet legislated requirements, and those that maintain the City’s infrastructure in a state of good repair to support cost-effective service delivery.

Major challenges for the 2015 multi-year capital planning process included:

- Aging infrastructure, particularly for local roads and City facilities is putting pressure on the City's Capital work.
- Population growth of 30,000 per year.
- The development being experienced to densify the City puts significant pressure on the City infrastructure.

- Growth adds traffic congestion and place increased demand on the City's transportation network.
- Unmet investment SOGR needs of \$7 billion (TTC; Roads; Gardiner Expressway; Social Housing).
- Demand for capital funding outpaces debt funding capacity even with additional debt target funding of \$1.566 billion being provided.
- Debt service costs as a percentage of tax levy is approaching the 15% guideline over time and with increasing debt requirements and limited property tax increase it is difficult to ensure that debt service ratio remains below the level approved by Council.

2015 – 2024 Budget Committee Recommended Tax Supported Capital Budget and Plan totals \$19.667 billion gross and 8.389 billion debt/CFC.

Balancing the extensive capital maintenance needs of the City’s massive and aging infrastructure against demands for new investments to satisfy the service requirements of a growing population and emerging priorities within affordable debt limits continues to be a challenge for the City.

Table 4 below details 2015 -2024 capital funding in each of the 10-Years by category of projects and by funding source.

**Table 4**  
**2015-2024 Tax Supported Capital Budget and Plan**  
**- by Category and Financing Source**

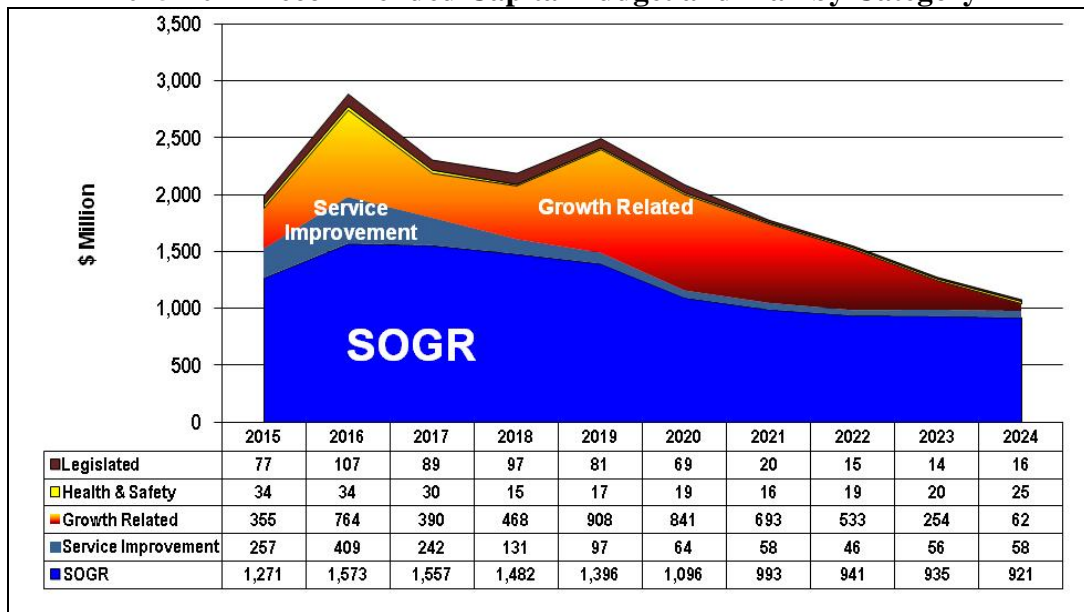
Expenditures (\$M)	Capital Plan					2015 - 2019		2020 - 2024		2015 - 2024	
	2015	2016	2017	2018	2019	Total	%	Total	%	Total	%
Health and Safety	34	34	30	15	17	130	1.1%	99	1.3%	229	1.2%
Legislated	77	107	89	97	81	451	3.8%	134	1.7%	585	3.0%
State of Good Repair	1,271	1,573	1,557	1,482	1,396	7,280	61.3%	4,886	62.8%	12,166	61.9%
Service Improvement	257	409	242	131	97	1,136	9.6%	283	3.6%	1,419	7.2%
Growth Related	355	764	390	468	908	2,885	24.3%	2,384	30.6%	5,268	26.8%
<b>Total Expenditures</b>	<b>1,995</b>	<b>2,888</b>	<b>2,309</b>	<b>2,192</b>	<b>2,498</b>	<b>11,881</b>	<b>100%</b>	<b>7,785</b>	<b>100%</b>	<b>19,667</b>	<b>100.0%</b>
<b>Funded By:</b>											
Provincial	169	484	241	282	555	1,730	14.6%	1,573	20.2%	3,303	16.8%
Federal	181	262	196	222	313	1,174	9.9%	1,237	15.9%	2,411	12.3%
Reserves	409	380	360	280	285	1,714	14.4%	931	12.0%	2,645	13.4%
Reserve Funds	119	77	63	58	43	360	3.0%	111	1.4%	470	2.4%
DC	112	161	170	172	172	787	6.6%	538	6.9%	1,325	6.7%
Other	153	233	108	65	60	619	5.2%	261	3.4%	880	4.5%
Capital from Current	259	224	254	337	379	1,453	12.2%	2,544	32.7%	3,997	20.3%
Debt Recoverable	36	73	31	14	16	170	1.4%	77	1.0%	247	1.3%
Debt	557	994	885	763	676	3,876	32.6%	513	6.6%	4,388	22.3%
<b>Total Funding</b>	<b>1,995</b>	<b>2,888</b>	<b>2,309</b>	<b>2,192</b>	<b>2,498</b>	<b>11,881</b>	<b>100.0%</b>	<b>7,785</b>	<b>100.0%</b>	<b>19,667</b>	<b>100.0%</b>

Note: "Reserves" also reflects future operating budget surpluses; proceeds from monetization of City assets and investments; and projected additional Provincial and Federal funding. "Other" includes cash donations and third party contributions.

Over the 10-Year period, the City is less relying on the debt and reserve/reserve funds as funding sources. This is helped by increased Capital from Current funding which will total to \$4.002 billion over the 10-years period. Additionally, the non-debt financing strategy also helped in controlling the debt level.

The City's capital works during 2015-2024 Capital Plan period is focused on SOGR projects, while satisfying requests for growth related capital investment and service improvements, as noted in chart 6 below.

**Chart 6**  
**2015-2024 Recommended Capital Budget and Plan by Category**



- SOGR projects represent \$12.166billion or 61.9% of the total capital investment;
- Growth related projects account for \$5.268 billion or 26.8% of the total capital investment;
- Service Improvement projects account for \$1.1417 billion or 7.2%;
- Legislated projects account for \$585 million or 3%; and,
- Health & Safety projects account for \$0.229 million or 1.2% of the total capital investment.

## State of Good Repair (SOGR) Backlog

Managing the accumulated SOGR backlog is a key capital strategic objective and priority for the City. This is evident throughout the 10-Year capital planning period, as the 2015 - 2024 BC Recommended Capital Budget and Plan allocates \$12.166billion or 61.9% of capital funding to capital works to ensure City infrastructure required to deliver services to the citizens of Toronto are maintained in a state of good repair.

At the beginning of the 2015 Capital Budget process, as a result of the Programs completing condition assessments, the City's identified SOGR backlog increased significantly particularly in Transportation Services, Facilities Management & Real Estate and Toronto Public Library. As illustrated in the Chart 7 below, the submitted SOGR backlog increased from \$2.187 billion in 2015 to \$2.960 billion in 2024. However, with the additional \$1.6 billion debt room, SOGR backlog increase in the recommended capital budget and plan is stabilized over the 10 years.

**Chart 7**  
**2015 Recommended vs 2015 Submission – SOGR Backlog**

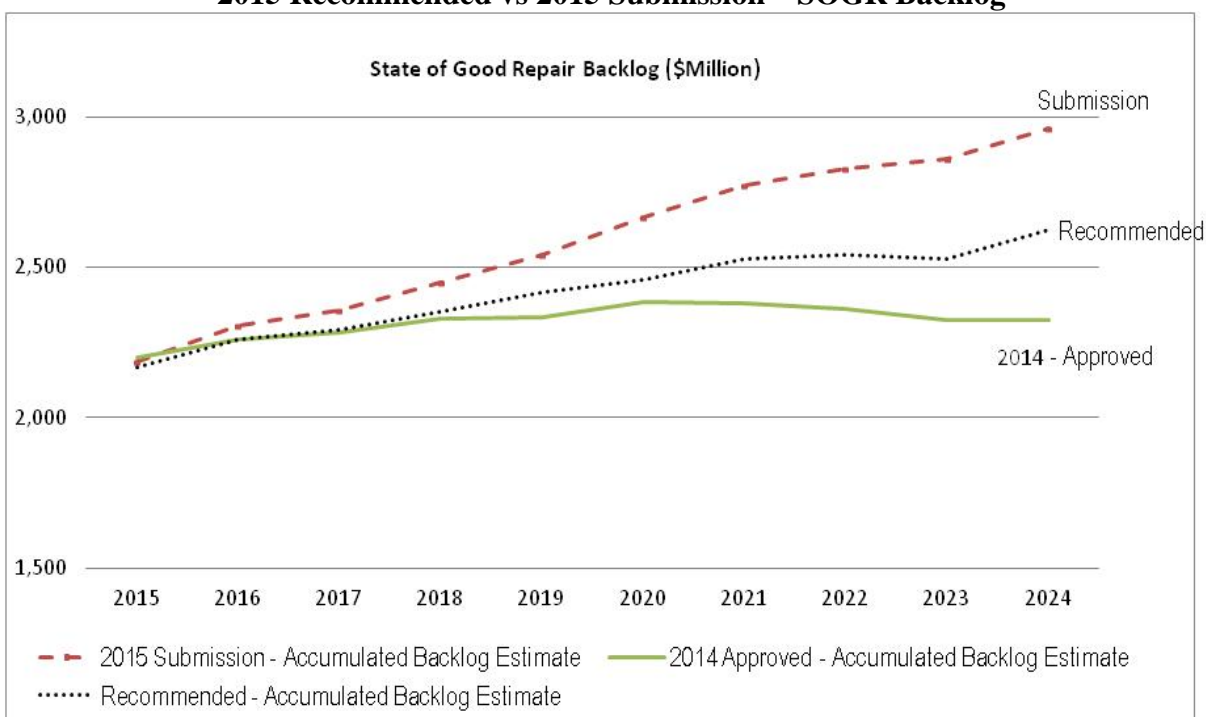




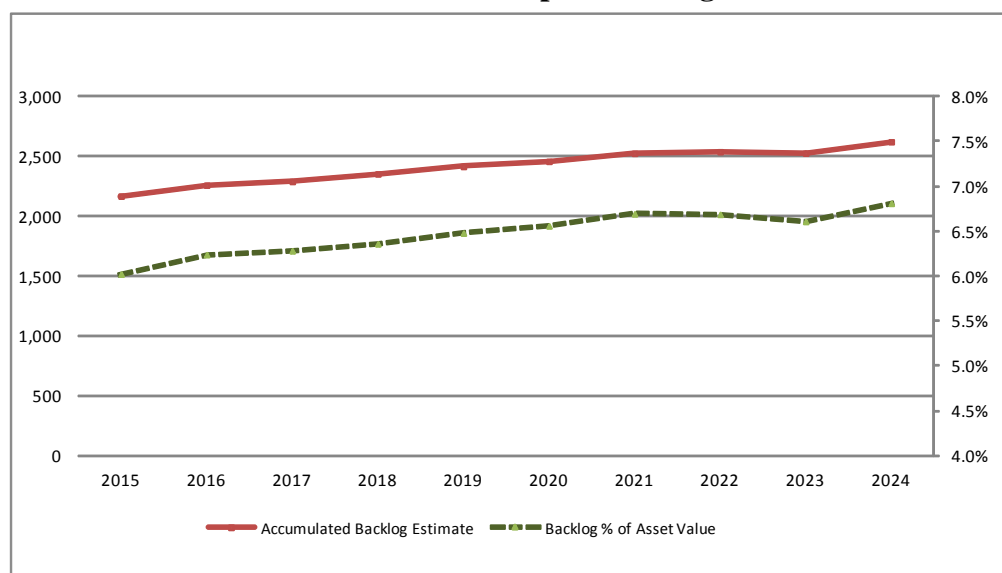
Table 5 below outlines the allocation of the additional debt room in the recommended Capital Budget and Plan. About \$1 billion of which is invested in various SOGR projects, including the rehabilitation of F.G. Gardiner Express.

**Table 5**  
**Allocation of the \$1.566 Billion Additional Debt Funding**

Tax Supported Program	Debt Required for Recommended Projects (\$Million)
Transportation - F.G. Gardiner	433
Transportation - SOGR/Traffic Congestion	357
<b>Transportation - Total</b>	<b>791</b>
TTC	490
Facilities Management & Real Estate	125
Shelter, Support & Housing Admin.	62
Exhibition Place	40
Information & Technology	35
Fire Services	7
Corporate Initiatives	8
Financial Services	5
311 Toronto	5
<b>Additional Debt</b>	<b>1,566</b>

The 2015 – 2024 BC Recommended Tax Supported Capital Budget and Plan includes \$12.169 billion or 61.9% funding devoted to State of Good Repair projects. Still, it is anticipated that the SOGR backlog will continue to increase over the 10-Year period based on newly completed condition assessments as shown in Chart 8 below.

**Chart 8**  
**State of Good Repair Backlog**



	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Total Asset Value	36,009	36,229	36,461	37,013	37,283	37,478	37,728	37,977	38,246	38,505
Accumulated Backlog Estimate	2,169	2,261	2,291	2,354	2,416	2,459	2,526	2,540	2,528	2,623
Backlog % of Asset Value	6.0%	6.2%	6.3%	6.4%	6.5%	6.6%	6.7%	6.7%	6.6%	6.8%

### SOGR Backlog by Program

The top 5 programs with accumulated SOGR backlog are shown in Table 7 below and include Transportation Services, Toronto Transit Commission (TTC), Facilities Management and Real Estate (FM&RE), Toronto and Region Conservation Authority (TRCA) and Toronto Public Library (TPL) which account for \$2.401 billion or 91.5% of the \$2.623 billion SOGR backlog by the end of 2024.

**Table 7**  
**SOGR Backlog by Program – Summary**

\$ Million	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Transportation Services	981	1,011	1,032	1,035	1,038	1,081	1,109	1,133	1,150	1,130	1,121
Toronto Transit Commission	30	45	65	90	137	213	295	378	464	533	603
Facilities Management and Real Estate	319	333	369	365	360	361	359	392	376	388	403
Toronto & Region Conservation Authority	239	231	224	214	205	195	184	177	173	159	145
Toronto Public Library	44	43	51	61	69	72	86	95	100	100	129
Parks, Forestry & Recreation	296	311	334	344	370	319	261	201	141	85	85
Other	209	195	186	182	175	176	164	150	136	134	137
<b>Total SOGR Backlog</b>	<b>2,119</b>	<b>2,169</b>	<b>2,261</b>	<b>2,291</b>	<b>2,354</b>	<b>2,416</b>	<b>2,459</b>	<b>2,526</b>	<b>2,540</b>	<b>2,528</b>	<b>2,623</b>
Total Asset Value (end of year)	35,682	36,009	36,229	36,461	37,013	37,283	37,478	37,728	37,977	38,246	38,505
SOGR as % Asset Value	5.94%	6.02%	6.24%	6.28%	6.36%	6.48%	6.56%	6.69%	6.69%	6.61%	6.81%

A greater emphasis on completing condition assessments by asset type is part of an effort to improve asset lifecycle management and more accurately identify and represent SOGR needs in the City's asset portfolio.

In an effort to stabilize the SOGR backlog, \$1 billion in additional funding is recommended above the debt funding envelope for unmet needs SOGR projects. Even with the additional debt funding being provided for SOGR backlog projects, demand for SOGR capital funding outpaces additional debt room.

## **Transportation Services**

The increase in SOGR funding in the 2015 – 2024 BC Recommended Capital Budget and Plan, is in addition to funding that was added to the F. G. Gardiner Expressway and Major Roads in the 2013 and 2014 Budget processes. Still, it is anticipated that Transportation Services SOGR backlog will continue to increase over the 10-Year planning period based on newly completed field assessments of road infrastructure which were constructed during the period between the early 1960's and late 1970's, coming to the end of their useful life.

## **Toronto Transit Commission**

A backlog of TTC's SOGR capital projects was established in the 2014 Budget process. At the end of 2014, TTC had a SOGR backlog work for infrastructure renewal estimated at \$30 million, representing recommended 0.2% of the asset replacement value. The 2015-2024 BC Recommended Capital Plan spending on TTC's State of Good Repair is \$5.862 billion. Despite this level of funding, the TTC SOGR backlog is anticipated to increase from 0.2% in 2014 to 4.2% as a percentage of asset value in 2024, representing an anticipated accumulated SOGR backlog of \$603.0 million.

It is being recommended that City Council direct TTC to steward their SOGR backlog, established during the 2014 Capital Planning process, and to review the SOGR backlog each year during future budget processes to ensure that critical SOGR work is being performed.

## **Facilities Management & Real Estate**

Facilities Management has placed greater emphasis on completing Building Condition Audits (BCA) as part of its effort to improve asset lifecycle management and more accurately identify and represent critical SOGR needs in its portfolio of assets. For instance, Facilities Management completed BCAs for 85 buildings in the portfolio during 2014. The results from these audits were used to determine the SOGR needs and accumulated SOGR backlog estimates. A funding strategy will be developed to address the unmet capital maintenance needs over the next 10 years in the annual budget process.

During the 2015 Budget process, Facilities Management received an additional \$125 million of which \$103.528 million is dedicated to specifically address critical SOGR backlog projects. With estimates of SOGR backlog escalating, it is critical to ensure that limited resources are optimally allocated in a manner that maximizes the utility of the City's capital assets.

## Toronto Public Library (TPL)

Additional repair and AODA compliance requirements identified by a new Property Condition Assessment (PCA), in a facilities infrastructure that is largely 40-50 years old, has increased the Toronto Public Library's SOGR backlog from \$44.236 million at the end of 2014 to \$128.663 million by the end of 2024.

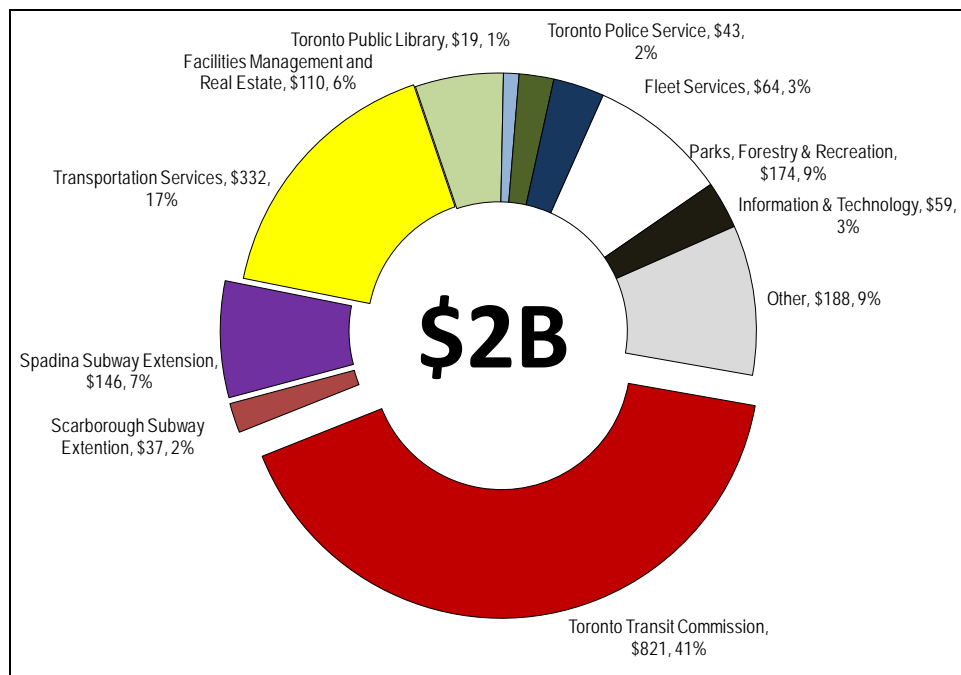
- \$202.836 million or 83.7% of funding in the TPL's 10-Year Staff Recommended Capital Plan is dedicated to SOGR projects that will address both facility management and critical SOGR and AODA requirements within the 10-Year Capital Plan.
- The TPL have been requested to work with City staff during the 2015 to further break down its SOGR backlog by asset type in preparation for 2016 Budget process to enable the City to determine which strategic investment can be made that will best meet the most critical needs to ensure reliability of City asset for service delivery.

## 2015 Budget Committee Recommended Capital Budget

### Where the Money Goes

2015 Tax Supported BC Recommended Capital Budget totals \$1.995 billion. Chart 9 below provides a detailed breakdown of capital investment for 2015 by City Program and Agency.

**Chart 9**  
**2015 Capital Budget**  
**Where the Money Goes**

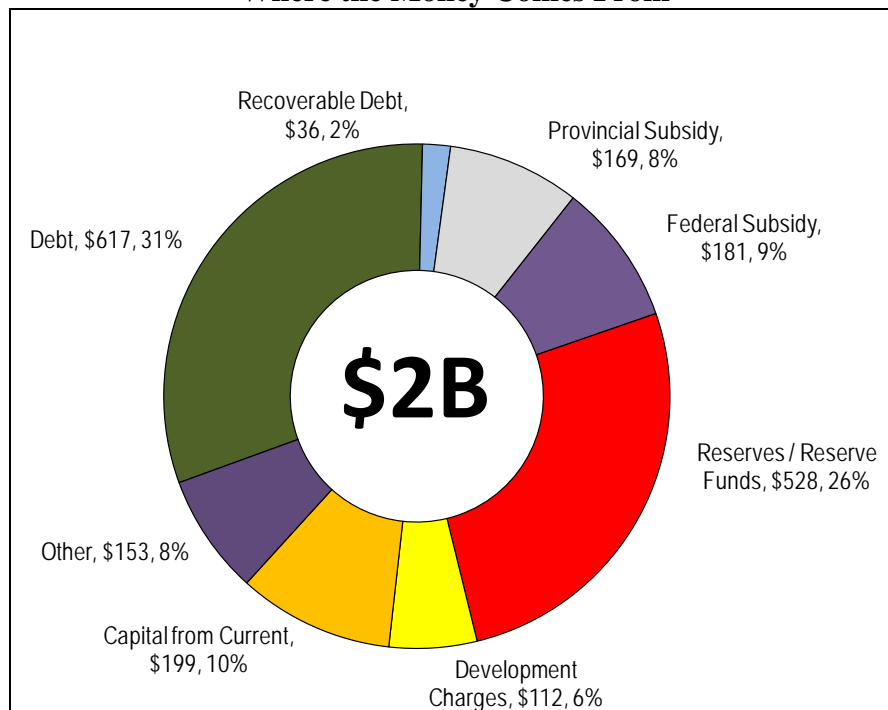


Transit and Transportation Services account for \$1.337 billion or 67% of 2015 Recommended Capital expenditures. Other major investments will be made in Parks, Forestry & Recreation (PF&R) with funding of \$173.939 million or 9 % and Facilities Management & Real Estate (FM&RE) with funding of \$110.115 million or 6%.

### 2015 Capital Budget by Funding Source

As shown in the Chart 10 below, capital funding for 2015 BC Recommended Capital Budget (Tax Supported) is comprised of Federal & Provincial Subsidy in the amount of \$350 million or 17%; Reserve & Reserve Funds funding of \$637 million or 32%; Debt funding of \$620 million or 31%; CFC funding of \$199 million or 10%; and Other funding (including donations, third party funding) of \$153 million or 8%. All non-debt sources of funding have been maximised. It should be noted that debt still represents 31% while CFC accounts only for 10% of funding in 2015.

**Chart 10**  
**2015 Capital Budget**  
**Where the Money Comes From**

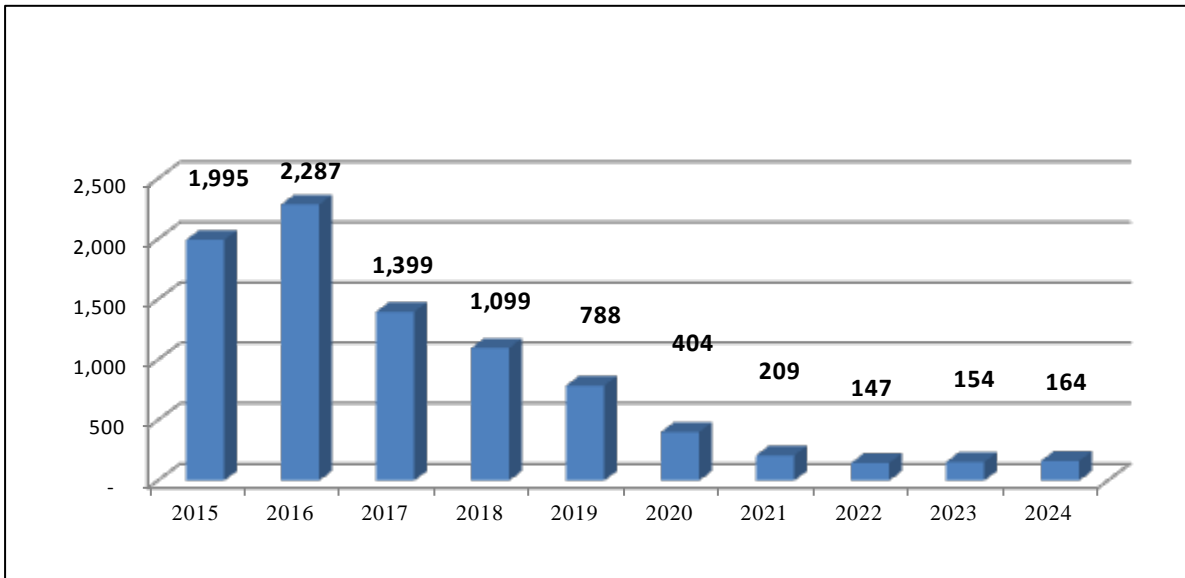


### 2015 Recommended Capital Budget and Future Year Commitments

Approval of the 2015 BC Recommended (Tax Supported) Capital Budget of \$1.995 billion (excluding 2014 funding carried forward into 2015) will commit the City to future year cash flow funding of \$2.287 billion in 2016; \$1.399 billion in 2017; \$1.099 million in 2018; \$788 million in 2019; and \$1.078 billion from 2020 to 2024, as outlined in Chart 11.

The top driver of the future year commitments is Transit and Transportation as a result of the purchase of streetcars and subway cars, track maintenance, accelerated 10-year F.G. Gardiner project, road and bridge rehabilitation, etc. Facility and Real Estate Management, the Toronto Public Library and Parks, Forestry & Recreation are also the major contributors to the future year commitments.

**Chart 11  
2015 Capital Budget and Future Year Commitments**



**2015 Recommended Capital Budget Including Carry Forward Funding**

In accordance with the City’s Carry Forward Funding Policy, financing to continue work on 2014 projects that were not completed as planned requires Council approval to carry forward the unspent cash flow and re-budget the funding balance. A capital project with carry forward funding is a previously approved project for which approved capital work was not completed on schedule and the associated cash flow budget was not fully spent and / or committed in the year of approval. In these situations, the unspent amount, or a portion thereof, will be required to complete the project and is carried forward to the following year and added to the new cash flow estimates without impacting debt borrowing levels.

Including 2014 carry forward funding of \$981.326 million 2015 Recommended Capital Budget for Tax Supported Programs/Agencies is \$2.976 billion.

**What is Being Built - Project Highlights**

Listed below are key projects to be delivered by the 2015 - 2024 Budget Committee (BC) Recommended Capital Budget and Plan. These projects contribute toward fulfilling the City's priorities and in ensuring that the assets used to deliver services to the public are maintained. The projects highlighted below indicate major deliverables / outcomes, delivery date and the 2015 – 2024 recommended cash flow funding.

## Transit and Transportation

A major priority of Council is to make Toronto a City that moves people by transit, roadways, and cycling infrastructure and reduce traffic congestion and maintain infrastructure in a state of good repair. The 2015 – 2024 BC Recommended Capital Budget and Plan include projects that will:

- Repair approximately 1,000 km of roads, 50 km of expressways, 600 km of sidewalks and 150 bridges:
  - Major road rehabilitation (2015-2024, \$613.9 million),
  - Local road resurfacing/reconstruction (2015-2024, \$666.5 million), an increase in investment of \$155.0 million to address state of good repair backlog,
  - Rehabilitation of the F. G. Gardiner expressway (2015-2024, \$970.0 million), including additional funding of \$443.2 million to accelerate repairs, resulting in a reduction in traffic and user impacts by an estimated 8 years,
  - City bridges rehabilitation (2015-2024, \$469.7 million); additional funding of \$55.2 million for rehabilitation of the Bathurst Street and Dufferin Street bridges,
  - Sidewalks maintenance (2015-2024, \$155.2 million); an increase of \$40 million to address state of good repair backlog,
- Expand cycling infrastructure that includes a network of 842 km of cycle tracks, bike lanes, trails and signed routes (2015-2024, \$87.8 million).
- Minimize traffic congestion including:
  - Traffic signal control, LED conversion and signal modifications ( 2015-2024, \$24.6 million),
  - Traffic Control (RESCU) and Traffic Congestion Management through intelligent transportation systems initiatives (2015 – 2024, (\$28.8 million),
  - Yonge Street / Highway 401 Interchange Improvements (2015 – 2017, \$25.000 million),
  - Six Points Interchange Redevelopment (2015 – 2018, \$38.0 million),
  - Legion Road extension and grade separation (2020 – 2022, \$45.0 million),
  - Increased investments for transportation growth projects, including:
    - Ingram Drive extension and grade separation (2016 – 2022, \$53.0 million),
    - Scarlett/St. Clair/Dundas (2016 – 2022, \$50.5 million).
- Increase TTC fleet and expand the transit system to manage ridership growth, including:
  - Purchase 60 new subway cars for ridership growth (2015 - 2018, \$162.4 million),
  - Acquire 810 new forty foot diesel buses to improve service and for ridership growth , (2015-2024, \$600.2 million),

- Purchase 195 of 204 low-floor, accessible light rail vehicles to replace the existing streetcar fleet (2015-2020, \$548.9 million),
- Install state-of-the-art signaling systems to increase train capacity on the Yonge-University-Spadina line (2015 -2020, \$292.1 million), and the Bloor-Danforth line (2015-2024, \$330.6 million),
- Begin planning for the construction of the McNicoll Bus Garage Facility to provide storage and maintenance for 250 buses (2015 – 2020, \$177.8 million), and
- Planning for the Scarborough Subway extension (2015, \$37.2 million with total project cost of \$3.36 billion).
- Complete the Toronto Rocket Yard and Storage Track Accommodation facility to provide storage for the new subway trains (2015-2021, \$435.7 million).
- Complete the addition of a second subway platform and concourse improvements at Union Station (2015 - 2016, \$11.0 million)

## **Pan/Parapan American Games**

The 2015 Pan/Parapan American Games is the world’s third largest international multi-sport event. The City of Toronto's share of the Pan/Parapan American Games capital infrastructure budgeted in the 2015 BC Recommended Capital Budget and Plan is \$3.5 million and includes projects that will:

- Complete post-games work at the Pan-Am Sports Centre, including erecting a permanent wall to close in natatorium, and landscaping ( \$0.227 million),
- Complete BMX site drainage and parking lot relocation, and installation of 5 and 8 metres mark ramps ( \$0.637 million),
- Complete upgrade to the West Channel waterways to meet international competition standards for hosting water ski and wakeboard and the swim segment of the triathlon ( \$2.2 million),
- Complete upgrades to the hard surfaces/parking pads at 51 Commissioners Street and 185 Cherry Street, to be used as main bus and fleet depot during the games (\$0.450 million).

## **Emergency Services**

Public safety and responsive emergency services are a major priority of the citizens of Toronto. To this end, the 2015 – 2024 BC Recommended Capital Budget and Plan include projects that will:

- Construct new stations:
  - Chaplin Fire Station (2015-2016, \$6.0 million),
  - Fire Station B in Downsview (2015-2016, \$5.9 million),



- Fire Station A, Highway 27 and Rexdale Blvd. (2015-2016, \$8.3 million),
- Construct North West District EMS Multi-Function Station (2015-2016, \$10.8 million),
- Renovate and repurpose Fire Station #424 at Runnymede Road (2015-2016, \$0.9 million).
- Enhancements to the Computer Aided Dispatch System (2015, \$0.7 million), and the Emergency Communication System (2016, \$0.5 million),
- Purchase 150 thermal imaging cameras (2015, \$0.9 million), and bunker suits (2016, \$4.4 million),
- Replace 84 cardiac monitor defibrillators and purchase 40 new ones (2015, \$2.9 million),
- Rehabilitate and upgrade Police facilities to support service delivery:
  - Complete renovations of 52 Division (2015, \$8.2 million),
  - Acquire land for the Peer to Peer site structure to house back-up computer operations (2015, \$3.6 million),
  - Complete implementation of an integrated records information system (2015, \$1.4 million), and
  - Begin the Business Intelligence project to build and maintain data warehouse environment and provide interfaces, data-mining tools required for crime and trend analysis (2015, \$2.3 million).

## **Public Places**

The City is investing in public spaces that are developed and maintained for the use and enjoyment by the general public. The 2015 – 2024 BC Recommended Capital Budget and Plan include projects that will:

- Construct a temporary market to replace the existing St Lawrence Market North; and Union Station revitalization (2015, \$150.2 million),
- Complete the final phase of the Old City Hall HVAC and electrical upgrades; and Nathan Phillips Square revitalization (2015, \$3.8 million),
- Develop Westwood Theatre lands and acquire other strategically important lands for the City (2015, \$16.6 million),
- Upgrade security standards in various facilities; replace diesel generators with natural gas at Scarborough Civic Centre, East York Community Centre, Toronto Archives and Toronto Public Health Office at 277 Victoria Street (2015, \$6.8 million).
- Address Environmental Stewardship initiatives including:
  - Monitoring and maintenance of the Toronto and Region Conservation Authority erosion control structures to preserve structural integrity and public safety (2015, \$1.5 million),

- Monitor and re-naturalize watercourses, water quality and habitat improvements, channel maintenance, and flood control (2015, \$2.6 million),
- Maintenance dredging and environmental management at Keating Channel, Tommy Thompson Park, Ashbridge's Bay; and detailed design repairs for Bluffers Park and Colonel Samuel Smith Park (2015, \$1.4 million),
- Begin sediment and vegetation removal for Sheppard Flood control Channel; complete erosion control works at 81 and 83 Fishleigh Drive and at various sites across Toronto (2015, \$7.0 million),
- Plan and develop our waterfront including:
  - Continue Precinct implementation projects including:
    - Queens Quay Revitalization, (2015, \$3.6 million); West Don Lands Development, (2015-2020, \$5.8 million); Fort York Pedestrian Bridge (2015 – 2016, \$17.9 million),
    - Designing and engineering for the Lower Don Flood Protection (2015, \$5.0 million).
- Invest in arts, culture and heritage such as:
  - Complete restoration and landscape of the Fort York Visitor Centre (2015, \$3.9 million),
  - Complete the Prince Edward Viaduct illumination (2015, \$3.8 million),
  - Continue work with BIA's through the streetscape and commercial façade improvement programs (2015, \$6.7 million), and
  - Sony Centre exterior building enhancements such as limestone and granite cladding upgrades and restoration of the east and west exterior grounds (2015, \$1.0 million).

## **Community Programs and Services**

The City offers community programs and services that improve the quality of life of all its citizens and ensure opportunity for all. The 2015 – 2024 BC Recommended Capital Budget and Plan funds projects that will:

- Design and construct the Wellesley Community Centre pool (2015-2018, \$16.0 million),
- Invest in Parks, Forestry & Recreation state of good repair (2015-2024, \$625.7 million),
- Upgrade and improve parks amenities as per Parks Plan (2015-2018, \$19.6 million),
- Complete new and/or improve Community Centres including Railway Lands Community Centre, Birchmount Community Centre, 40 Wabash Parkdale Community Centre, North York Community Centre (2015-2023, \$205.2 million),
- Complete Scarborough Civic Centre Library (2015, \$2.0 million),

- Continue planning work for the Bayview Library relocation; and renovation of the Wychwood Library and Dawes Road Library (2015, \$0.6 million),
- Begin renovation of branch libraries; Albion Branch (2015, \$2.0 million); Agincourt Branch (2015, \$1.0 million), and the North York Central Library (2015, \$1.5 million),
- Complete project planning and design for Block 31 Child Care Centre (2015, \$0.5 million); and complete delivery of the CSIS 3 System upgrades (2015, \$0.4 million),
- Implement service efficiency projects to enhance online services for families and child care operators (2015, \$1.2 million),
- Begin planning and design of Avondale Public School (2015, \$0.5 million),
- Complete the necessary state of good repair and health and safety requirements at 10 long-term care homes (2015, \$8.6 million),
- Continue construction of Kipling Acres (Phase 2), a 145 bed facility scheduled for completion in 2016 (2015-2016, \$24.2 million).

## **Managing City's Growth**

City Planning helps to guide and manage the City's growth, and the effects on the social, economic and natural environment while striving to enhance the quality of life for Toronto's diverse residential and business communities. The 2015 – 2024 BC Recommended Capital Budget and Plan funds projects that will:

- Implement the Civic Improvement Places Program (2015-2024, \$28.9 million),
- Continue the Planning Act statutory 5 year review of the Official Plan and the Municipal Comprehensive Review (2017-2024, \$2.8 million), and
- Complete various growth-related studies including:
  - Local Area Studies, Secondary Plans, Avenue Studies and Transportation /Transit Planning Studies, and Heritage Conservation District Studies/Plans (2015-2024, \$27.2 million).

## **Access to City Staff and Services**

Residents will be provided with direct and simple access to City staff and services. The 2015 – 2024 BC Recommended Capital Budget and Plan include projects that will:

- Improve the information management infrastructure that will enable the public to access city information easily (2015, \$2.2 million),
- Implement an Enterprise Scheduler to provide new channels for online booking of city services and facilities (2015, \$1.2 million),
- Complete assessment phase and begin implementation of the payment module to enable 311 to process registrations and payments from the public for city services (2015, \$1.8 million),

- Develop the scope and implementation plan for a Channel and Counter Initiatives Strategy (2015, \$0.4 million).

## **The City of Toronto Budget Process**

The City of Toronto has continuously refined and matured its budget process to ensure that the budget development, review and approval process results in the most efficient use of City resources to effectively meet the service and infrastructure priorities and needs of the citizens of Toronto in a fiscally sustainable manner. Improvements over time have seen the City incorporate good governance and best practices and principles in financial planning and budgeting process, including:

### **Multi-Year Budgeting**

The City's multi-year budgets establish a long-term focus on the allocation of resources required to deliver the programs and services needed by the community, and to accomplish Council's goals and priorities. The capital budget and plan has migrated from a one year budget and nine-year forecast to a one year budget and nine-year firm plan based on annual debt affordability; with a focus on how investments address the City's backlog in state of good repair while balancing service improvement and growth projects that contribute to City building objectives.

### **Public Input and Education**

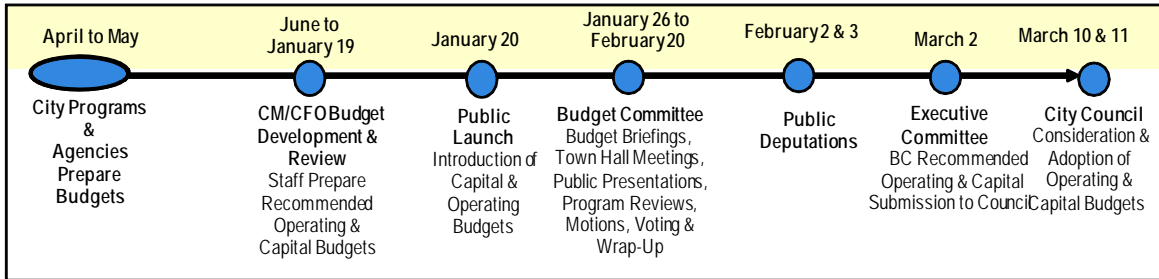
The City's annual budget process is designed to give the public the opportunity to provide input during budget deliberations on service priorities, funding and other service issues. Councillors also conduct town hall meetings in their wards to encourage public participation in the budget process. The City has placed additional emphasis on providing opportunities and information that educate the public to better understand the City's budget; its financial and service issues; the services provided and the challenges faced by the City.

### **Accessible Information and Transparent Decision-Making**

The City prepares and distributes an array of information during the budget process, which is distributed to Councillors and made available to the public in Committee meetings, and on the City's websites. The City also provides public notices of all budget meetings in 15 newspapers and in 10 languages. All decisions made during the review meetings, including wrap-up notes that document actions taken and requests made at the meetings are recorded and posted on the City's website. The re-orientation of the operating budget to a service view has also contributed to the transparency of how resources are allocated in the budget.

## The 2015 Recommended Budget Process

In accordance with CoTA, in election years, the annual budgets must be approved in the budget year. This requires an accelerated budget process to ensure timely approval of all Capital and Operating Budgets. While the 2015 Budget process has been modified to meet the timelines, every effort has been made to ensure that the key elements of a good budget process are maintained. The Chart below summarizes the major stages and timelines of the 2015 Budget Process.



### Budget Development and Administrative Review

At the beginning of the budget process, City Programs and Agencies develop their budgets based on the directions and guidelines issued by the City Manager and Deputy City Manager & Chief Financial Officer. In collaboration with City Divisions and Agencies, the review process provides structure and consistency in establishing predictable capital spending and debt limits by focusing on project readiness and capacity to deliver, as well as assessing projects based on needs and benefits. This approach incorporates resource allocation, prioritization, evaluation of internal and external factors, and cost analysis, to arrive at a recommended budget and plan.

### Committee and Council Reviews

The review of the budget during this phase incorporates public input and focuses on major fiscal and policy issues. The final stage of the budget review process ends with Council confirming and adopting a budget that will implement the City's priorities in a fiscally sustainable manner.

## **Conclusion**

The 2015 - 2024 Budget Committee Recommended Capital Budget and Plan, addresses the increasing demand in concise Capital needs in both state of good repair and service improvement needs and stabilizes increases in SOGR backlog. In addition, the 10-Year plan helps to solve the funding shortfall from the Provincial Pooling Compensation funding loss, while maintaining the Debt Service Ratio at just below 15% of Tax Levy on an annual basis. The staff have been requested to commence a detailed review of the City's 2016 – 2025 capital requirements as part of the City's 2016 Capital Budget process to ensure that debt affordability targets continue to be maintained. As well, 2015-2024 Capital Plan continues to support the construction of Scarborough Subway Extension project, as well as other major Transit and Transportation projects through on-going non-debt financing strategies.

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## **SIGNATURE**

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Joseph P. Pennachetti  
City Manager

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Roberto Rossini  
Deputy City Manager & Chief Financial Officer

## **ATTACHMENTS**

### **2015 BC Recommended Capital Budget and Future Year Commitments by Program and Funding Source**

- Appendix 1 – Including 2014 Carry Forward Funding
  - 1(i) – Excluding 2014 Carry Forward Funding
  - 1(ii) – New and Change in Scope
  - 1(iii) – Previously Approved

### **2015 BC Recommended Capital Budget by Program and Funding Source**

- Appendix 1(iv) - Including 2014 Carry Forward Funding
- 1(v) - Excluding 2014 Carry Forward Funding
- 1(vi) - 2014 Carry Forward

### **2015 – 2024 BC Recommended Capital Budget and Plan**

- Appendix 2 - by Category and Funding Source
  - 2(i) - by Program and Category

### **2015 – 2024 BC Recommended Capital Budget and Plan by Program**

- Appendix 3 - by Year, Excluding 2014 Carry Forward Funding

### **2015 -2024 BC Recommended Capital Budget and Plan by Program and Funding Source**

- Appendix 4 - Total 10-Years, Excluding 2014 Carry Forward Funding
  - 4(i) - First 5 Years, Excluding 2014 Carry Forward Funding
  - 4(ii) - Last 5 Years, Excluding 2014 Carry Forward Funding

### **Program Recommendations**

- Appendix 5



**2015 Budget Committee Recommended Capital Budget and Future Year Commitments - Including 2014 Carry Forward**  
**- by Program and Funding Source**

**APPENDIX 1**

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(S000s)															
<b>Citizen Centred Services "A"</b>															
Children's Services	15,835	5,088	4,861	4,586	1,300			7,292		495		3,743	4,305		
Court Services															
Economic Development and Culture	37,481	34,838	2,643						852	7,444	268	9,315	19,602		
Emergency Medical Services	28,835	8,485	14,250	6,100				2,491	5,760			3,670	16,914		
Long Term Care Homes Services	44,240	32,940	11,300							1,650			32,680	9,910	
Parks, Forestry & Recreation	327,419	219,549	42,336	38,577	17,854	9,103		57,932	8,176	68,561		122,106	70,644		
Shelter, Support & Housing Administration	7,237	7,237								2,061		460	4,716		
Toronto Employment & Social Services															
<b>Total Citizen Centred Services "A"</b>	<b>461,046</b>	<b>308,136</b>	<b>75,390</b>	<b>49,263</b>	<b>19,154</b>	<b>9,103</b>		<b>67,715</b>	<b>14,788</b>	<b>80,211</b>	<b>268</b>	<b>139,293</b>	<b>148,861</b>	<b>9,910</b>	
<b>Citizen Centred Services "B"</b>															
City Planning	7,726	6,895	831					3,512					4,214		
Fire Services	36,973	20,715	13,433	2,825				9,851	4,898	3,956		5,828	12,440		
Transportation Services	1,444,730	463,852	250,009	275,591	278,967	130,610	45,701	48,996	302,812	14,242		80,684	997,996		
Waterfront Revitalization Initiative	125,292	31,436	34,620	19,155	24,925	14,956	200	49,360		4,969			70,963		
<b>Total Citizen Centred Services "B"</b>	<b>1,614,721</b>	<b>522,898</b>	<b>298,893</b>	<b>297,571</b>	<b>303,892</b>	<b>145,566</b>	<b>45,901</b>	<b>111,719</b>	<b>307,710</b>	<b>23,167</b>		<b>86,512</b>	<b>1,085,613</b>		
<b>Internal Services</b>															
Facilities Management and Real Estate	542,376	248,297	207,644	86,172	130	133		108,499	5,000	20,770	43,380	58,841	41,451	171,630	
311 Toronto	12,265	6,673	5,592							1,500			10,765		
Financial Services	51,883	21,039	15,068	5,115	9,705	956		363	49	5,168		2,461	43,842		
Fleet Services	91,459	70,762	20,697							91,459					
Information & Technology	106,839	65,232	23,246	12,983	2,945	2,117	316			36,518		100	70,221		
<b>Total Internal Services</b>	<b>804,822</b>	<b>412,003</b>	<b>272,247</b>	<b>104,270</b>	<b>12,780</b>	<b>3,206</b>	<b>316</b>	<b>108,499</b>	<b>5,363</b>	<b>150,296</b>	<b>48,548</b>	<b>58,841</b>	<b>44,012</b>	<b>296,458</b>	
<b>Other City Programs</b>															
Accountability Offices	1,225	623	602										1,225		
City Clerk's Office	26,769	4,758	17,961	2,880	750	420			117	5,562			21,090		
Pan Am Games	3,935	3,935								165		1,812	1,958		
Radio Replacement Project	10,577	10,577										6,791	3,786		
Corporate Initiatives	7,500	4,500	1,500	1,500									7,500		
Sustainable Energy Plan	24,974	21,910	2,330	367	367				5,600	5,273				14,101	
IT Related Projects	(17,724)	(3,544)	(3,544)	(3,544)	(3,546)	(3,546)							(17,724)		
<b>Total Other City Programs</b>	<b>57,256</b>	<b>42,759</b>	<b>18,849</b>	<b>1,203</b>	<b>(2,429)</b>	<b>(3,126)</b>				<b>5,717</b>	<b>11,000</b>		<b>8,603</b>	<b>17,835</b>	
<b>Total City Operations</b>	<b>2,937,846</b>	<b>1,285,797</b>	<b>665,379</b>	<b>452,307</b>	<b>333,397</b>	<b>154,749</b>	<b>46,217</b>	<b>108,499</b>	<b>184,797</b>	<b>478,511</b>	<b>162,926</b>	<b>59,109</b>	<b>278,420</b>	<b>1,548,766</b>	
<b>Agencies</b>															
Exhibition Place	9,613	7,383	2,230							600		1,973	7,040		
GO Transit															
Sony Centre (Hummingbird)	4,917	4,917						300		225	550	2,054	1,788		
Toronto & Region Conservation Authority	14,069	14,069										11,069	3,000		
Toronto Police Service	63,553	53,099	4,768	5,686				6,000	24,349				33,204		





**2015 Budget Committee Recommended Capital Budget and Future Year Commitments - Including 2014 Carry Forward  
- by Program and Funding Source**

**APPENDIX 1**

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(S000s)															
Toronto Public Health	8,093	5,233	2,047	813				676						7,417	
Toronto Public Library	89,075	21,184	25,587	22,832	11,275	8,197			22,677	580	3		9,485	56,330	
Toronto Zoo	19,885	12,440	4,945	2,500									2,835	17,050	
Yonge-Dundas Square															
<b>Total Agencies</b>	<b>209,205</b>	<b>118,325</b>	<b>39,577</b>	<b>31,831</b>	<b>11,275</b>	<b>8,197</b>		676	28,977	24,929	828	550	27,416	125,829	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>3,147,051</b>	<b>1,404,122</b>	<b>704,956</b>	<b>484,138</b>	<b>344,672</b>	<b>162,946</b>	<b>46,217</b>	<b>109,175</b>	<b>213,774</b>	<b>503,440</b>	<b>163,754</b>	<b>59,659</b>	<b>305,836</b>	<b>1,674,595</b>	<b>116,817</b>
<b>Toronto Transit Commission (TTC)</b>															
Toronto Transit Commission	5,538,218	1,077,357	1,136,698	914,547	754,126	624,604	1,030,886	831,181	501,104	739,770		1,156,601	131,350	2,178,212	
Scarborough Subway Extension	50,258	50,258									35,258			15,000	
Spadina Subway Extension	890,010	444,180	445,830					453,999	12,959			136,314	198,903	87,835	
<b>Total TTC</b>	<b>6,478,486</b>	<b>1,571,795</b>	<b>1,582,528</b>	<b>914,547</b>	<b>754,126</b>	<b>624,604</b>	<b>1,030,886</b>	<b>1,285,180</b>	<b>514,063</b>	<b>739,770</b>	<b>35,258</b>	<b>1,292,915</b>	<b>330,253</b>	<b>2,281,047</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>9,625,537</b>	<b>2,975,917</b>	<b>2,287,484</b>	<b>1,398,685</b>	<b>1,098,798</b>	<b>787,550</b>	<b>1,077,103</b>	<b>1,394,355</b>	<b>727,837</b>	<b>1,243,210</b>	<b>199,012</b>	<b>1,352,574</b>	<b>636,089</b>	<b>3,955,642</b>	<b>116,817</b>
<b>RATE SUPPORTED PROGRAM</b>															
Solid Waste Management	307,723	76,007	87,292	47,863	32,231	15,410	48,921				95,047				212,676
Toronto Parking Authority	61,767	47,725	14,042								500		61,267		
Toronto Water	3,765,172	782,403	848,766	755,157	468,080	297,114	613,652		221,123		3,505,587		38,462		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>4,134,662</b>	<b>906,135</b>	<b>950,100</b>	<b>803,020</b>	<b>500,311</b>	<b>312,524</b>	<b>662,573</b>		<b>221,123</b>		<b>3,601,134</b>		<b>99,729</b>		<b>212,676</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>13,760,199</b>	<b>3,882,051</b>	<b>3,237,584</b>	<b>2,201,705</b>	<b>1,599,109</b>	<b>1,100,074</b>	<b>1,739,676</b>	<b>1,394,355</b>	<b>948,960</b>	<b>1,243,210</b>	<b>3,800,146</b>	<b>1,352,574</b>	<b>735,818</b>	<b>3,955,642</b>	<b>329,493</b>



**2015 Budget Committee Recommended Capital Budget & Future Year Commitments - Excluding 2014 Carry Forward  
- by Program and Funding Source**

**APPENDIX 1(i)**

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(S000s)															
<b>Citizen Centred Services "A"</b>															
Children's Services	14,787	4,040	4,861	4,586	1,300			6,965		460		3,507	3,855		
Court Services															
Economic Development and Culture	27,530	24,887	2,643						797	4,935	268	5,833	15,697		
Emergency Medical Services	28,035	7,685	14,250	6,100				2,491	5,760			3,670	16,114		
Long Term Care Homes Services	38,440	27,140	11,300							1,650			26,880	9,910	
Parks, Forestry & Recreation	282,004	174,134	42,336	38,577	17,854	9,103		53,097	8,176	59,135		95,052	66,544		
Shelter, Support & Housing Administration	6,384	6,384								2,061			4,323		
Toronto Employment & Social Services															
<b>Total Citizen Centred Services "A"</b>	<b>397,180</b>	<b>244,270</b>	<b>75,390</b>	<b>49,263</b>	<b>19,154</b>	<b>9,103</b>		<b>62,553</b>	<b>14,733</b>	<b>68,241</b>	<b>268</b>	<b>108,062</b>	<b>133,413</b>	<b>9,910</b>	
<b>Citizen Centred Services "B"</b>															
City Planning	6,226	5,395	831					3,012					3,214		
Fire Services	26,919	10,661	13,433	2,825				6,998	4,851	3,956			11,114		
Transportation Services	1,313,124	332,246	250,009	275,591	278,967	130,610	45,701	40,319	301,517	9,260		32,124	929,904		
Waterfront Revitalization Initiative	118,567	24,711	34,620	19,155	24,925	14,956	200	49,360		3,244			65,963		
<b>Total Citizen Centred Services "B"</b>	<b>1,464,836</b>	<b>373,013</b>	<b>298,893</b>	<b>297,571</b>	<b>303,892</b>	<b>145,566</b>	<b>45,901</b>	<b>99,689</b>	<b>306,368</b>	<b>16,460</b>		<b>32,124</b>	<b>1,010,195</b>		
<b>Internal Services</b>															
Facilities Management and Real Estate	404,194	110,115	207,644	86,172	130	133		73,195		20,770	30,000	37,170	28,639	131,146	
311 Toronto	10,471	4,879	5,592							1,500			8,971		
Financial Services	43,397	12,553	15,068	5,115	9,705	956		263	49	5,127		2,203	35,755		
Fleet Services	84,555	63,858	20,697							84,555					
Information & Technology	101,061	59,454	23,246	12,983	2,945	2,117	316			34,962			66,099		
<b>Total Internal Services</b>	<b>643,678</b>	<b>250,859</b>	<b>272,247</b>	<b>104,270</b>	<b>12,780</b>	<b>3,206</b>	<b>316</b>	<b>73,195</b>	<b>263</b>	<b>141,836</b>	<b>35,127</b>	<b>37,170</b>	<b>30,842</b>	<b>241,971</b>	
<b>Other City Programs</b>															
Accountability Offices	1,225	623	602										1,225		
City Clerk's Office	25,761	3,750	17,961	2,880	750	420			110	4,970			20,681		
Pan Am Games	1,604	1,604								165		1,232	207		
Radio Replacement Project	3,786	3,786											3,786		
Corporate Initiatives	7,500	4,500	1,500	1,500									7,500		
Sustainable Energy Plan	17,101	14,037	2,330	367	367				5,000	2,301				9,800	
IT Related Projects	(17,724)	(3,544)	(3,544)	(3,544)	(3,546)	(3,546)							(17,724)		
<b>Total Other City Programs</b>	<b>39,253</b>	<b>24,756</b>	<b>18,849</b>	<b>1,203</b>	<b>(2,429)</b>	<b>(3,126)</b>				<b>5,110</b>	<b>7,436</b>		<b>1,232</b>	<b>15,675</b>	
<b>Total City Operations</b>	<b>2,544,947</b>	<b>892,898</b>	<b>665,379</b>	<b>452,307</b>	<b>333,397</b>	<b>154,749</b>	<b>46,217</b>	<b>73,195</b>	<b>162,505</b>	<b>468,047</b>	<b>127,264</b>	<b>37,438</b>	<b>172,260</b>	<b>1,401,254</b>	
<b>Agencies</b>															
Exhibition Place	7,435	5,205	2,230									695	6,740		

**2015 Budget Committee Recommended Capital Budget & Future Year Commitments - Excluding 2014 Carry Forward  
- by Program and Funding Source**

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(S000s)															
GO Transit															
Sony Centre (Hummingbird)	3,563	3,563							300		225	550	700	1,788	
Toronto & Region Conservation Authority	14,069	14,069											11,069	3,000	
Toronto Police Service	53,761	43,307	4,768	5,686					6,000	21,415				26,346	
Toronto Public Health	6,832	3,972	2,047	813				676						6,156	
Toronto Public Library	87,225	19,334	25,587	22,832	11,275	8,197			22,677	580	3		8,685	55,280	
Toronto Zoo	15,135	7,690	4,945	2,500									2,535	12,600	
Yonge-Dundas Square															
<b>Total Agencies</b>	<b>188,020</b>	<b>97,140</b>	<b>39,577</b>	<b>31,831</b>	<b>11,275</b>	<b>8,197</b>		676	28,977	21,995	228	550	23,684	111,910	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>2,732,967</b>	<b>990,038</b>	<b>704,956</b>	<b>484,138</b>	<b>344,672</b>	<b>162,946</b>	<b>46,217</b>	<b>73,871</b>	<b>191,482</b>	<b>490,042</b>	<b>127,492</b>	<b>37,988</b>	<b>195,944</b>	<b>1,513,164</b>	<b>102,985</b>
<b>Toronto Transit Commission (TTC)</b>															
Toronto Transit Commission	5,282,327	821,466	1,136,698	914,547	754,126	624,604	1,030,886	817,013	501,104	739,770		1,156,601	131,350	1,936,489	
Scarborough Subway Extention	37,204	37,204									24,704			12,500	
Spadina Subway Extension	591,713	145,883	445,830					331,607	9,420			94,964	155,722		
<b>Total TTC</b>	<b>5,911,244</b>	<b>1,004,553</b>	<b>1,582,528</b>	<b>914,547</b>	<b>754,126</b>	<b>624,604</b>	<b>1,030,886</b>	<b>1,148,620</b>	<b>510,524</b>	<b>739,770</b>	<b>24,704</b>	<b>1,251,565</b>	<b>287,072</b>	<b>1,948,989</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>8,644,211</b>	<b>1,994,591</b>	<b>2,287,484</b>	<b>1,398,685</b>	<b>1,098,798</b>	<b>787,550</b>	<b>1,077,103</b>	<b>1,222,491</b>	<b>702,006</b>	<b>1,229,812</b>	<b>152,196</b>	<b>1,289,553</b>	<b>483,016</b>	<b>3,462,153</b>	<b>102,985</b>
<b>RATE SUPPORTED PROGRAM</b>															
Solid Waste Management	299,640	67,924	87,292	47,863	32,231	15,410	48,921				89,168				210,473
Toronto Parking Authority	41,970	27,928	14,042										41,970		
Toronto Water	3,709,190	726,421	848,766	755,157	468,080	297,114	613,652		216,530		3,454,496		38,164		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>4,050,800</b>	<b>822,273</b>	<b>950,100</b>	<b>803,020</b>	<b>500,311</b>	<b>312,524</b>	<b>662,573</b>		<b>216,530</b>		<b>3,543,664</b>		<b>80,134</b>		<b>210,473</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>12,695,011</b>	<b>2,816,864</b>	<b>3,237,584</b>	<b>2,201,705</b>	<b>1,599,109</b>	<b>1,100,074</b>	<b>1,739,676</b>	<b>1,222,491</b>	<b>918,536</b>	<b>1,229,812</b>	<b>3,695,860</b>	<b>1,289,553</b>	<b>563,150</b>	<b>3,462,153</b>	<b>313,458</b>

2015 Budget Committee Recommended Capital Budget and Future Year Commitments - New and Change in Scope  
- by Program and Funding Source

(S000s)	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources								
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable	
<b>Citizen Centred Services "A"</b>																
Children's Services	7,880	2,980	2,670	2,230				3,510			125		390	3,855		
Court Services																
Economic Development and Culture	15,077	12,434	2,643							600	975		3,060	10,442		
Emergency Medical Services	14,265	4,960	5,205	4,100						5,760			1,870	6,635		
Long Term Care Homes Services	8,690	6,890	1,800								1,650			7,040		
Parks, Forestry & Recreation	124,487	87,568	20,104	9,907	6,908			22,304			25,012		18,488	58,683		
Shelter, Support & Housing Administration	3,323	3,323												3,323		
Toronto Employment & Social Services																
<b>Total Citizen Centred Services "A"</b>	<b>173,722</b>	<b>118,155</b>	<b>32,422</b>	<b>16,237</b>	<b>6,908</b>			<b>25,814</b>		<b>6,360</b>	<b>27,762</b>		<b>23,808</b>	<b>89,978</b>		
<b>Citizen Centred Services "B"</b>																
City Planning	6,226	5,395	831					3,012						3,214		
Fire Services	10,045	3,320	6,725					660	3,900					5,485		
Transportation Services	1,071,033	201,695	223,608	249,942	259,179	121,451	15,158	38,999	226,453	8,410			31,396	765,775		
Waterfront Revitalization Initiative	4,673	(11,786)	(10,016)	14,143	3,720	8,656	(44)	8,755		899				(4,981)		
<b>Total Citizen Centred Services "B"</b>	<b>1,091,977</b>	<b>198,624</b>	<b>221,148</b>	<b>264,085</b>	<b>262,899</b>	<b>130,107</b>	<b>15,114</b>	<b>51,426</b>	<b>230,353</b>	<b>9,309</b>			<b>31,396</b>	<b>769,493</b>		
<b>Internal Services</b>																
Facilities Management and Real Estate	68,116	34,414	28,160	5,279	130	133		2,026			10,000	1,500	3,500	50,690	400	
311 Toronto	4,732	786	3,946											4,732		
Financial Services	11,796	5,991	5,805							159			217	11,420		
Fleet Services	56,145	35,448	20,697							56,145						
Information & Technology	55,469	48,879	12,579	5,353	(13,115)	1,457	316			16,701			(12,000)	50,768		
<b>Total Internal Services</b>	<b>196,258</b>	<b>125,518</b>	<b>71,187</b>	<b>10,632</b>	<b>(12,985)</b>	<b>1,590</b>	<b>316</b>	<b>2,026</b>		<b>72,846</b>	<b>10,159</b>	<b>1,500</b>	<b>(8,283)</b>	<b>117,610</b>	<b>400</b>	
<b>Other City Programs</b>																
Accountability Offices	1,225	623	602											1,225		
City Clerk's Office	21,640	1,585	17,205	2,680	350	(180)				10	4,570			17,060		
Pan Am Games	(1,000)	(1,000)												(1,000)		
Radio Replacement Project	3,786	3,786												3,786		
Corporate Initiatives	7,500	4,500	1,500	1,500										7,500		
Sustainable Energy Plan	12,473	10,595	1,878							5,000					7,473	
IT Related Projects																
<b>Total Other City Programs</b>	<b>45,624</b>	<b>20,089</b>	<b>21,185</b>	<b>4,180</b>	<b>350</b>	<b>(180)</b>				<b>5,010</b>	<b>4,570</b>			<b>28,571</b>	<b>7,473</b>	
<b>Total City Operations</b>	<b>1,507,581</b>	<b>462,386</b>	<b>345,942</b>	<b>295,134</b>	<b>257,172</b>	<b>131,517</b>	<b>15,430</b>	<b>2,026</b>	<b>77,240</b>	<b>314,569</b>	<b>51,800</b>	<b>1,500</b>	<b>46,921</b>	<b>1,005,652</b>	<b>7,873</b>	
<b>Agencies</b>																
Exhibition Place	6,735	4,505	2,230										695	6,040		
GO Transit																
Sony Centre (Hummingbird)	2,563	2,563								225	550			1,788		
Toronto & Region Conservation Authority	14,069	14,069											11,069	3,000		
Toronto Police Service	48,409	37,955	4,768	5,686				6,000	21,415					20,994		
Toronto Public Health	3,191	1,015	1,363	813				493						2,698		

**2015 Budget Committee Recommended Capital Budget and Future Year Commitments - New and Change in Scope  
- by Program and Funding Source**

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(S000s)															
Toronto Public Library	49,743	8,865	11,837	11,508	9,336	8,197			16,744				4,937	28,062	
Toronto Zoo	1,250	1,250												1,250	
Yonge-Dundas Square															
<b>Total Agencies</b>	<b>125,960</b>	<b>70,222</b>	<b>20,198</b>	<b>18,007</b>	<b>9,336</b>	<b>8,197</b>		493	22,744	21,415	225	550	16,701	63,832	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>1,633,541</b>	<b>532,608</b>	<b>366,140</b>	<b>313,141</b>	<b>266,508</b>	<b>139,714</b>	<b>15,430</b>	<b>2,519</b>	<b>99,984</b>	<b>335,984</b>	<b>52,025</b>	<b>2,050</b>	<b>63,622</b>	<b>1,069,484</b>	<b>7,873</b>
<b>Toronto Transit Commission (TTC)</b>															
Toronto Transit Commission	1,666,095	13,714	368,963	258,478	278,163	213,930	532,847	258,271	149,884	149,026		460,852	36,454	611,608	
Scarborough Subway Extension	37,204	37,204									24,704			12,500	
Spadina Subway Extension															
<b>Total TTC</b>	<b>1,703,299</b>	<b>50,918</b>	<b>368,963</b>	<b>258,478</b>	<b>278,163</b>	<b>213,930</b>	<b>532,847</b>	<b>258,271</b>	<b>149,884</b>	<b>149,026</b>	<b>24,704</b>	<b>460,852</b>	<b>36,454</b>	<b>624,108</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>3,336,840</b>	<b>583,526</b>	<b>735,103</b>	<b>571,619</b>	<b>544,671</b>	<b>353,644</b>	<b>548,277</b>	<b>260,790</b>	<b>249,868</b>	<b>485,010</b>	<b>76,729</b>	<b>462,902</b>	<b>100,076</b>	<b>1,693,592</b>	<b>7,873</b>
<b>RATE SUPPORTED PROGRAM</b>															
Solid Waste Management	17,340	(44,079)	26,184	21,381	11,411	(2,517)	4,961				21,649				(4,310)
Toronto Parking Authority	41,970	27,928	14,042										41,970		
Toronto Water	1,120,571	42,771	218,605	227,416	173,716	111,014	347,049		111,323		1,010,446		(1,198)		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>1,179,881</b>	<b>26,620</b>	<b>258,831</b>	<b>248,797</b>	<b>185,127</b>	<b>108,497</b>	<b>352,010</b>		<b>111,323</b>		<b>1,032,095</b>		<b>40,772</b>		<b>(4,310)</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>4,516,721</b>	<b>610,146</b>	<b>993,934</b>	<b>820,416</b>	<b>729,798</b>	<b>462,141</b>	<b>900,287</b>	<b>260,790</b>	<b>361,191</b>	<b>485,010</b>	<b>1,108,824</b>	<b>462,902</b>	<b>140,848</b>	<b>1,693,592</b>	<b>3,563</b>



2015 Budget Committee Recommended Capital Budget and Future Year Commitments - Previously Approved

APPENDIX 1(iii)

- by Program and Funding Source

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(\$000s)															
<b>Citizen Centred Services "A"</b>															
Children's Services	6,907	1,060	2,191	2,356	1,300			3,455			335		3,117		
Court Services															
Economic Development and Culture	12,453	12,453								197	3,960	268	2,773	5,255	
Emergency Medical Services	13,770	2,725	9,045	2,000				2,491					1,800	9,479	
Long Term Care Homes Services	29,750	20,250	9,500											19,840	9,910
Parks, Forestry & Recreation	157,517	86,566	22,232	28,670	10,946	9,103		30,793	8,176	34,123			76,564	7,861	
Shelter, Support & Housing Administration	3,061	3,061								2,061				1,000	
Toronto Employment & Social Services															
<b>Total Citizen Centred Services "A"</b>	<b>223,458</b>	<b>126,115</b>	<b>42,968</b>	<b>33,026</b>	<b>12,246</b>	<b>9,103</b>		<b>36,739</b>	<b>8,373</b>	<b>40,479</b>	<b>268</b>	<b>84,254</b>	<b>43,435</b>	<b>9,910</b>	
<b>Citizen Centred Services "B"</b>															
City Planning															
Fire Services	16,874	7,341	6,708	2,825				6,338	951	3,956				5,629	
Transportation Services	242,091	130,551	26,401	25,649	19,788	9,159	30,543	1,320	75,064	850			728	164,129	
Waterfront Revitalization Initiative	113,894	36,497	44,636	5,012	21,205	6,300	244	40,605		2,345				70,944	
<b>Total Citizen Centred Services "B"</b>	<b>372,859</b>	<b>174,389</b>	<b>77,745</b>	<b>33,486</b>	<b>40,993</b>	<b>15,459</b>	<b>30,787</b>	<b>48,263</b>	<b>76,015</b>	<b>7,151</b>			<b>728</b>	<b>240,702</b>	
<b>Internal Services</b>															
Facilities Management and Real Estate	336,078	75,701	179,484	80,893				71,169		20,770	20,000	35,670	25,139	80,456	82,875
311 Toronto	5,739	4,093	1,646							1,500				4,239	
Financial Services	31,601	6,562	9,263	5,115	9,705	956		263	49	4,968			1,986	24,335	
Fleet Services	28,410	28,410								28,410					
Information & Technology	45,592	10,575	10,667	7,630	16,060	660				18,261			12,000	15,331	
<b>Total Internal Services</b>	<b>447,420</b>	<b>125,341</b>	<b>201,060</b>	<b>93,638</b>	<b>25,765</b>	<b>1,616</b>		<b>71,169</b>	<b>263</b>	<b>68,990</b>	<b>24,968</b>	<b>35,670</b>	<b>39,125</b>	<b>124,361</b>	<b>82,875</b>
<b>Other City Programs</b>															
Accountability Offices															
City Clerk's Office	4,121	2,165	756	200	400	600				100	400			3,621	
Pan Am Games	2,604	2,604									165		1,232	1,207	
Radio Replacement Project															
Corporate Initiatives															
Sustainable Energy Plan	4,628	3,442	452	367	367					2,301					2,327
IT Related Projects	(17,724)	(3,544)	(3,544)	(3,544)	(3,546)	(3,546)								(17,724)	
<b>Total Other City Programs</b>	<b>(6,371)</b>	<b>4,667</b>	<b>(2,336)</b>	<b>(2,977)</b>	<b>(2,779)</b>	<b>(2,946)</b>				<b>100</b>	<b>2,866</b>		<b>1,232</b>	<b>(12,896)</b>	<b>2,327</b>
<b>Total City Operations</b>	<b>1,037,366</b>	<b>430,512</b>	<b>319,437</b>	<b>157,173</b>	<b>76,225</b>	<b>23,232</b>	<b>30,787</b>	<b>71,169</b>	<b>85,265</b>	<b>153,478</b>	<b>75,464</b>	<b>35,938</b>	<b>125,339</b>	<b>395,602</b>	<b>95,112</b>
Agencies															



2015 Budget Committee Recommended Capital Budget and Future Year Commitments - Previously Approved

APPENDIX 1(iii)

- by Program and Funding Source

	Total Cash Flow 2015 - 2024	Budget and Commitment						Funding Sources							
		2015	2016	2017	2018	2019	2020 to 2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Recoverable
(S000s)															
Exhibition Place	700	700												700	
GO Transit															
Sony Centre (Hummingbird)	1,000	1,000							300				700		
Toronto & Region Conservation Authority															
Toronto Police Service	5,352	5,352												5,352	
Toronto Public Health	3,641	2,957	684					183						3,458	
Toronto Public Library	37,482	10,469	13,750	11,324	1,939				5,933	580	3		3,748	27,218	
Toronto Zoo	13,885	6,440	4,945	2,500									2,535	11,350	
Yonge-Dundas Square															
<b>Total Agencies</b>	<b>62,060</b>	<b>26,918</b>	<b>19,379</b>	<b>13,824</b>	<b>1,939</b>			183	6,233	580	3		6,983	48,078	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>1,099,426</b>	<b>457,430</b>	<b>338,816</b>	<b>170,997</b>	<b>78,164</b>	<b>23,232</b>	<b>30,787</b>	<b>71,352</b>	<b>91,498</b>	<b>154,058</b>	<b>75,467</b>	<b>35,938</b>	<b>132,322</b>	<b>443,680</b>	<b>95,112</b>
<b>Toronto Transit Commission (TTC)</b>															
Toronto Transit Commission	3,616,232	807,752	767,735	656,069	475,963	410,674	498,039	558,742	351,220	590,744		695,749	94,896	1,324,881	
Scarborough Subway Extension															
Spadina Subway Extension	591,713	145,883	445,830					331,607	9,420			94,964	155,722		
<b>Total TTC</b>	<b>4,207,945</b>	<b>953,635</b>	<b>1,213,565</b>	<b>656,069</b>	<b>475,963</b>	<b>410,674</b>	<b>498,039</b>	<b>890,349</b>	<b>360,640</b>	<b>590,744</b>		<b>790,713</b>	<b>250,618</b>	<b>1,324,881</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>5,307,371</b>	<b>1,411,065</b>	<b>1,552,381</b>	<b>827,066</b>	<b>554,127</b>	<b>433,906</b>	<b>528,826</b>	<b>961,701</b>	<b>452,138</b>	<b>744,802</b>	<b>75,467</b>	<b>826,651</b>	<b>382,940</b>	<b>1,768,561</b>	<b>95,112</b>
<b>RATE SUPPORTED PROGRAM</b>															
Solid Waste Management	282,301	112,003	61,108	26,482	20,820	17,928	43,960				67,518				214,782
Toronto Parking Authority															
Toronto Water	2,588,619	683,650	630,161	527,741	294,364	186,100	266,603		105,207		2,444,050		39,362		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>2,870,920</b>	<b>795,653</b>	<b>691,269</b>	<b>554,223</b>	<b>315,184</b>	<b>204,028</b>	<b>310,563</b>		<b>105,207</b>		<b>2,511,568</b>		<b>39,362</b>		<b>214,782</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>8,178,290</b>	<b>2,206,718</b>	<b>2,243,650</b>	<b>1,381,289</b>	<b>869,311</b>	<b>637,934</b>	<b>839,389</b>	<b>961,701</b>	<b>557,345</b>	<b>744,802</b>	<b>2,587,035</b>	<b>826,651</b>	<b>422,302</b>	<b>1,768,561</b>	<b>309,894</b>



**2015 Budget Committee Recommended Capital Budget – Including 2014 Carry Forward  
- by Program and Funding Source**

APPENDIX 1(iv)

(\$000s)	2015 Cash Flow	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Rec.
<b>Citizen Centred Services "A"</b>									
Children's Services	5,088		1,731		266		286	2,805	
Court Services									
Economic Development and Culture	34,838			852	7,444	268	9,065	17,209	
Emergency Medical Services	8,485		1,005	2,585			995	3,900	
Long Term Care Homes Services	32,940				1,650			22,780	8,510
Parks, Forestry & Recreation	219,549		36,277	974	60,585		64,558	57,155	
Shelter, Support & Housing Administration	7,237				2,061		460	4,716	
Toronto Employment & Social Services									
<b>Total Citizen Centred Services "A"</b>	<b>308,136</b>		<b>39,013</b>	<b>4,411</b>	<b>72,006</b>	<b>268</b>	<b>75,363</b>	<b>108,565</b>	<b>8,510</b>
<b>Citizen Centred Services "B"</b>									
City Planning	6,895		3,131					3,764	
Fire Services	20,715		3,789	247	2,926		5,828	7,925	
Transportation Services	463,852		25,944	61,845	14,242		69,070	292,751	
Waterfront Revitalization Initiative	31,436		5,927		2,569			22,940	
<b>Total Citizen Centred Services "B"</b>	<b>522,898</b>		<b>38,791</b>	<b>62,092</b>	<b>19,737</b>		<b>74,898</b>	<b>327,380</b>	
<b>Internal Services</b>									
Facilities Management and Real Estate	248,297	42,163	5,000		31,875	26,402	15,660	98,409	28,789
311 Toronto	6,673			1,500				5,173	
Financial Services	21,039		225	49	203		1,255	19,307	
Fleet Services	70,762			70,762					
Information & Technology	65,232			25,301			100	39,831	
<b>Total Internal Services</b>	<b>412,003</b>	<b>42,163</b>	<b>5,225</b>	<b>97,612</b>	<b>32,078</b>	<b>26,402</b>	<b>17,015</b>	<b>162,720</b>	<b>28,789</b>
<b>Other City Programs</b>									
Accountability Offices	623							623	
City Clerk's Office	4,758			57	1,542			3,159	
Pan Am Games	3,935				165		1,812	1,958	
Radio Replacement Project	10,577						6,791	3,786	
Corporate Initiatives	4,500							4,500	
Sustainable Energy Plan	21,910			5,600	4,172				12,138
IT Related Projects	(3,544)							(3,544)	
<b>Total Other City Programs</b>	<b>42,759</b>			<b>5,657</b>	<b>5,879</b>		<b>8,603</b>	<b>10,482</b>	<b>12,138</b>
<b>Total City Operations</b>	<b>1,285,797</b>	<b>42,163</b>	<b>83,029</b>	<b>169,772</b>	<b>129,700</b>	<b>26,670</b>	<b>175,879</b>	<b>609,146</b>	<b>49,437</b>
<b>Agencies</b>									





**2015 Budget Committee Recommended Capital Budget – Including 2014 Carry Forward  
- by Program and Funding Source**

APPENDIX 1(iv)

(\$000s)	2015 Cash Flow	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Rec.
Exhibition Place	7,383				600		1,973	4,810	
GO Transit									
Sony Centre (Hummingbird)	4,917		300		225	550	2,054	1,788	
Toronto & Region Conservation Authority	14,069						11,069	3,000	
Toronto Police Service	53,099		6,000	24,349				22,750	
Toronto Public Health	5,233	576						4,657	
Toronto Public Library	21,184		3,477		3		2,204	15,500	
Toronto Zoo	12,440						1,990	10,450	
Yonge-Dundas Square									
<b>Total Agencies</b>	<b>118,325</b>	<b>576</b>	<b>9,777</b>	<b>24,349</b>	<b>828</b>	<b>550</b>	<b>19,290</b>	<b>62,955</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>1,404,122</b>	<b>42,739</b>	<b>92,806</b>	<b>194,121</b>	<b>130,528</b>	<b>27,220</b>	<b>195,169</b>	<b>672,101</b>	<b>49,437</b>
<b>Toronto Transit Commission (TTC)</b>									
Toronto Transit Commission	1,077,357	97,196	32,131	228,085		152,200	33,588	534,157	
Scarborough Subway Extension	50,258				35,258			15,000	
Spadina Subway Extension	444,180	200,928	12,959			64,691	77,767	87,835	
<b>Total TTC</b>	<b>1,571,795</b>	<b>298,124</b>	<b>45,090</b>	<b>228,085</b>	<b>35,258</b>	<b>216,891</b>	<b>111,355</b>	<b>636,992</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>2,975,917</b>	<b>340,863</b>	<b>137,896</b>	<b>422,206</b>	<b>165,786</b>	<b>244,111</b>	<b>306,524</b>	<b>1,309,093</b>	<b>49,437</b>
<b>RATE SUPPORTED PROGRAM</b>									
Solid Waste Management	76,007				36,687				39,320
Toronto Parking Authority	47,725				500		47,225		
Toronto Water	782,403		51,359		721,097		9,947		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>906,135</b>		<b>51,359</b>		<b>758,284</b>		<b>57,172</b>		<b>39,320</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>3,882,051</b>	<b>340,863</b>	<b>189,255</b>	<b>422,206</b>	<b>924,070</b>	<b>244,111</b>	<b>363,696</b>	<b>1,309,093</b>	<b>88,757</b>

**2015 Budget Committee Recommended Capital Budget – Excluding 2014 Carry Forward**

**- by Program and Funding Source**

(\$000s)	2015 Budget	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Rec.
<b>Citizen Centred Services "A"</b>									
Children's Services	4,040		1,404		231		50	2,355	
Court Services									
Economic Development and Culture	24,887			797	4,935	268	5,583	13,304	
Emergency Medical Services	7,685		1,005	2,585			995	3,100	
Long Term Care Homes Services	27,140				1,650			16,980	8,510
Parks, Forestry & Recreation	174,134		31,442	974	51,159		37,504	53,055	
Shelter, Support & Housing Administration	6,384				2,061			4,323	
Toronto Employment & Social Services									
<b>Total Citizen Centred Services "A"</b>	<b>244,270</b>		<b>33,851</b>	<b>4,356</b>	<b>60,036</b>	<b>268</b>	<b>44,132</b>	<b>93,117</b>	<b>8,510</b>
<b>Citizen Centred Services "B"</b>									
City Planning	5,395		2,631					2,764	
Fire Services	10,661		936	200	2,926			6,599	
Transportation Services	332,246		17,267	60,550	9,260		20,510	224,659	
Waterfront Revitalization Initiative	24,711		5,927		844			17,940	
<b>Total Citizen Centred Services "B"</b>	<b>373,013</b>		<b>26,761</b>	<b>60,750</b>	<b>13,030</b>		<b>20,510</b>	<b>251,962</b>	
<b>Internal Services</b>									
Facilities Management and Real Estate	110,115	6,859			18,495	4,731	2,848	57,925	19,258
311 Toronto	4,879			1,500				3,379	
Financial Services	12,553		125	49	162		997	11,220	
Fleet Services	63,858			63,858					
Information & Technology	59,454			23,745				35,709	
<b>Total Internal Services</b>	<b>250,859</b>	<b>6,859</b>	<b>125</b>	<b>89,152</b>	<b>18,657</b>	<b>4,731</b>	<b>3,845</b>	<b>108,233</b>	<b>19,258</b>
<b>Other City Programs</b>									
Accountability Offices	623							623	
City Clerk's Office	3,750			50	950			2,750	
Pan Am Games	1,604				165		1,232	207	
Radio Replacement Project	3,786							3,786	
Corporate Initiatives	4,500							4,500	
Sustainable Energy Plan	14,037			5,000	1,200				7,837
IT Related Projects	(3,544)							(3,544)	
<b>Total Other City Programs</b>	<b>24,756</b>			<b>5,050</b>	<b>2,315</b>		<b>1,232</b>	<b>8,322</b>	<b>7,837</b>
<b>Total City Operations</b>	<b>892,898</b>	<b>6,859</b>	<b>60,737</b>	<b>159,308</b>	<b>94,038</b>	<b>4,999</b>	<b>69,719</b>	<b>461,634</b>	<b>35,605</b>
<b>Agencies</b>									
Exhibition Place	5,205						695	4,510	

**2015 Budget Committee Recommended Capital Budget – Excluding 2014 Carry Forward**

**- by Program and Funding Source**

(\$000s)	2015 Budget	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt CFC	Debt Rec.
GO Transit									
Sony Centre (Hummingbird)	3,563		300		225	550	700	1,788	
Toronto & Region Conservation Authority	14,069						11,069	3,000	
Toronto Police Service	43,307		6,000	21,415				15,892	
Toronto Public Health	3,972	576						3,396	
Toronto Public Library	19,334		3,477		3		1,404	14,450	
Toronto Zoo	7,690						1,690	6,000	
Yonge-Dundas Square									
<b>Total Agencies</b>	<b>97,140</b>	<b>576</b>	<b>9,777</b>	<b>21,415</b>	<b>228</b>	<b>550</b>	<b>15,558</b>	<b>49,036</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>990,038</b>	<b>7,435</b>	<b>70,514</b>	<b>180,723</b>	<b>94,266</b>	<b>5,549</b>	<b>85,277</b>	<b>510,670</b>	<b>35,605</b>
<b>Toronto Transit Commission (TTC)</b>									
Toronto Transit Commission	821,466	83,028	32,131	228,085		152,200	33,588	292,434	
Scarborough Subway Extension	37,204				24,704			12,500	
Spadina Subway Extension	145,883	78,536	9,420			23,341	34,586		
<b>Total TTC</b>	<b>1,004,553</b>	<b>161,564</b>	<b>41,551</b>	<b>228,085</b>	<b>24,704</b>	<b>175,541</b>	<b>68,174</b>	<b>304,934</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>1,994,591</b>	<b>168,999</b>	<b>112,065</b>	<b>408,808</b>	<b>118,970</b>	<b>181,090</b>	<b>153,451</b>	<b>815,604</b>	<b>35,605</b>
<b>RATE SUPPORTED PROGRAM</b>									
Solid Waste Management	67,924				30,808				37,116
Toronto Parking Authority	27,928						27,928		
Toronto Water	726,421		46,766		670,006		9,649		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>822,273</b>		<b>46,766</b>		<b>700,814</b>		<b>37,577</b>		<b>37,116</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>2,816,864</b>	<b>168,999</b>	<b>158,831</b>	<b>408,808</b>	<b>819,784</b>	<b>181,090</b>	<b>191,028</b>	<b>815,604</b>	<b>72,721</b>



**2015 Budget Committee Recommended Capital Budget - 2014 Carry Forward  
- by Program and Funding Source**

**APPENDIX 1(vi)**

(\$000s)	2015 Carry-forward	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Rec.
<b>Citizen Centred Services "A"</b>									
Children's Services	1,048		327		35		236	450	
Court Services									
Economic Development and Culture	9,951			55	2,509		3,482	3,905	
Emergency Medical Services	800							800	
Long Term Care Homes Services	5,800							5,800	
Parks, Forestry & Recreation	45,415		4,835		9,426		27,054	4,100	
Shelter, Support & Housing Administration	853						460	393	
Toronto Employment & Social Services									
<b>Total Citizen Centred Services "A"</b>	<b>63,867</b>		<b>5,162</b>	<b>55</b>	<b>11,970</b>		<b>31,232</b>	<b>15,448</b>	
<b>Citizen Centred Services "B"</b>									
City Planning	1,500		500					1,000	
Fire Services	10,054		2,853	47			5,828	1,326	
Transportation Services	131,606		8,677	1,295	4,982		48,560	68,092	
Waterfront Revitalization Initiative	6,725				1,725			5,000	
<b>Total Citizen Centred Services "B"</b>	<b>149,885</b>		<b>12,030</b>	<b>1,342</b>	<b>6,707</b>		<b>54,388</b>	<b>75,418</b>	
<b>Internal Services</b>									
Facilities Management and Real Estate	138,182	35,304	5,000		13,380	21,671	12,812	40,484	9,531
311 Toronto	1,794							1,794	
Financial Services	8,486		100		41		258	8,087	
Fleet Services	6,904			6,904					
Information & Technology	5,778			1,556			100	4,122	
<b>Total Internal Services</b>	<b>161,144</b>	<b>35,304</b>	<b>5,100</b>	<b>8,460</b>	<b>13,421</b>	<b>21,671</b>	<b>13,170</b>	<b>54,487</b>	<b>9,531</b>
<b>Other City Programs</b>									
Accountability Offices									
City Clerk's Office	1,008			7	592			409	
Pan Am Games	2,331						580	1,751	
Radio Replacement Project	6,791						6,791		
Corporate Initiatives									
Sustainable Energy Plan	7,873			600	2,972				4,301
IT Related Projects									
<b>Total Other City Programs</b>	<b>18,003</b>			<b>607</b>	<b>3,564</b>		<b>7,371</b>	<b>2,160</b>	<b>4,301</b>
<b>Total City Operations</b>	<b>392,899</b>	<b>35,304</b>	<b>22,292</b>	<b>10,464</b>	<b>35,662</b>	<b>21,671</b>	<b>106,161</b>	<b>147,513</b>	<b>13,832</b>
<b>Agencies</b>									
Exhibition Place	2,178				600		1,278	300	



**2015 Budget Committee Recommended Capital Budget - 2014 Carry Forward  
- by Program and Funding Source**

**APPENDIX 1(vi)**

(\$000s)	2015 Carry-forward	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Rec.
GO Transit									
Sony Centre (Hummingbird)	1,354						1,354		
Toronto & Region Conservation Authority									
Toronto Police Service	9,792			2,934				6,858	
Toronto Public Health	1,261							1,261	
Toronto Public Library	1,850						800	1,050	
Toronto Zoo	4,750						300	4,450	
Yonge-Dundas Square									
<b>Total Agencies</b>	<b>21,185</b>			<b>2,934</b>	<b>600</b>		<b>3,732</b>	<b>13,919</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>414,084</b>	<b>35,304</b>	<b>22,292</b>	<b>13,398</b>	<b>36,262</b>	<b>21,671</b>	<b>109,893</b>	<b>161,432</b>	<b>13,832</b>
<b>Toronto Transit Commission (TTC)</b>									
Toronto Transit Commission	255,891	14,168						241,723	
Scarborough Subway Extension	13,054				10,554			2,500	
Spadina Subway Extension	298,297	122,392	3,539			41,350	43,181	87,835	
<b>Total TTC</b>	<b>567,242</b>	<b>136,560</b>	<b>3,539</b>		<b>10,554</b>	<b>41,350</b>	<b>43,181</b>	<b>332,058</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>981,326</b>	<b>171,864</b>	<b>25,831</b>	<b>13,398</b>	<b>46,816</b>	<b>63,021</b>	<b>153,074</b>	<b>493,490</b>	<b>13,832</b>
<b>RATE SUPPORTED PROGRAM</b>									
Solid Waste Management	8,083				5,879				2,204
Toronto Parking Authority	19,797				500		19,297		
Toronto Water	55,982		4,593		51,091		298		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>83,862</b>		<b>4,593</b>		<b>57,470</b>		<b>19,595</b>		<b>2,204</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>1,065,188</b>	<b>171,864</b>	<b>30,424</b>	<b>13,398</b>	<b>104,286</b>	<b>63,021</b>	<b>172,669</b>	<b>493,490</b>	<b>16,036</b>

**2015 Council Approved Capital Budget and 2016 to 2024 Capital Plan (Tax Supported Programs)**  
**- by Category and Funding Source**

Expenditures:	2015 - 2019							2020 - 2024							2015 - 2024	
	2015	2016	2017	2018	2019	Total	%	2020	2021	2022	2023	2024	Total	%	Total	%
Health and Safety	34	34	30	15	17	130	1.1%	19	16	19	20	25	99	1.3%	229	1.2%
Legislated	77	107	89	97	81	451	3.8%	69	20	15	14	16	134	1.7%	585	3.0%
State of Good Repair	1,271	1,573	1,557	1,482	1,396	7,280	61.3%	1,096	993	941	935	921	4,886	62.8%	12,166	61.9%
Service Improvement and Growth Related	257	409	242	131	97	1,136	9.6%	64	58	46	56	58	283	3.6%	1,419	7.2%
	355	764	390	468	908	2,885	24.3%	841	693	533	254	62	2,384	30.6%	5,268	26.8%
<b>Total Expenditures</b>	<b>1,995</b>	<b>2,888</b>	<b>2,309</b>	<b>2,192</b>	<b>2,498</b>	<b>11,881</b>	<b>100%</b>	<b>2,090</b>	<b>1,780</b>	<b>1,553</b>	<b>1,279</b>	<b>1,082</b>	<b>7,785</b>	<b>100%</b>	<b>19,667</b>	<b>100%</b>
<b>Funded By:</b>																
Provincial	169	484	241	282	555	1,730	14.6%	495	433	347	208	89	1,573	20.2%	3,303	16.8%
Federal	181	262	196	222	313	1,174	9.9%	304	287	259	214	173	1,237	15.9%	2,411	12.3%
Reserves	409	380	360	280	285	1,714	14.4%	232	153	177	194	174	931	12.0%	2,645	13.4%
Reserve Funds	119	77	63	58	43	360	3.0%	37	27	19	15	11	111	1.4%	470	2.4%
Debt Rec	36	73	31	14	16	170	1.4%	16	16	15	15	15	77	1.0%	247	1.3%
DC	112	161	170	172	172	787	6.6%	165	159	89	61	64	538	6.9%	1,325	6.7%
Other	153	233	108	65	60	619	5.2%	47	52	55	58	48	261	3.4%	880	4.5%
Capital from Current	199	226	306	345	379	1,455	12.2%	417	459	505	555	611	2,547	32.7%	4,002	20.4%
Debt	617	992	833	755	676	3,873	32.6%	376	193	88	(43)	(104)	510	6.6%	4,383	22.3%
<b>Total Funding</b>	<b>1,995</b>	<b>2,888</b>	<b>2,309</b>	<b>2,192</b>	<b>2,498</b>	<b>11,881</b>	<b>100%</b>	<b>2,090</b>	<b>1,780</b>	<b>1,553</b>	<b>1,279</b>	<b>1,082</b>	<b>7,785</b>	<b>100%</b>	<b>19,667</b>	<b>100%</b>

	2015 - 2024 Plan	Category				
		Health & Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
(S000s)						
<b>Citizen Centred Services "A"</b>						
Children's Services	41,532			13,893	27,639	
Court Services	130		130			
Economic Development and Culture	142,024	11,854	809	93,017	31,709	4,635
Emergency Medical Services	71,123	23,832		10,820	1,210	35,261
Long Term Care Homes Services	111,604	33,754	29,750	48,100		
Parks, Forestry & Recreation	1,155,819		3,055	625,748	284,310	242,706
Shelter, Support & Housing Administration	95,962			11,500	84,462	
Toronto Employment & Social Services						
<b>Total Citizen Centred Services "A"</b>	<b>1,618,194</b>	<b>69,440</b>	<b>33,744</b>	<b>803,078</b>	<b>429,330</b>	<b>282,602</b>
<b>Citizen Centred Services "B"</b>						
City Planning	54,302		5,430			48,872
Fire Services	60,193	27,178	500	5,435	6,122	20,958
Transportation Services	3,899,977	87,153		3,104,195	183,028	525,601
Waterfront Revitalization Initiative	118,567					118,567
<b>Total Citizen Centred Services "B"</b>	<b>4,133,039</b>	<b>114,331</b>	<b>5,930</b>	<b>3,109,630</b>	<b>189,150</b>	<b>713,998</b>
<b>Internal Services</b>						
Facilities Management and Real Estate	920,783	43,220	17,956	525,311	324,296	10,000
311 Toronto	27,975			18,102	9,873	
Financial Services	58,047		5,253	40,282	12,249	263
Fleet Services	487,728		1,029	478,080	8,619	
Information & Technology	409,415			286,327	123,088	
<b>Total Internal Services</b>	<b>1,903,948</b>	<b>43,220</b>	<b>24,238</b>	<b>1,348,102</b>	<b>478,125</b>	<b>10,263</b>
<b>Other City Programs</b>						
Accountability Offices	2,585			2,455	130	
City Clerk's Office	49,063	685	38,812	9,566		
Pan Am Games	1,604					1,604
Radio Replacement Project	3,786			3,786		
Corporate Initiatives	7,500					7,500
Sustainable Energy Plan	159,251				159,251	
IT Related Projects	(17,724)			(8,862)	(8,862)	
<b>Total Other City Programs</b>	<b>206,065</b>	<b>685</b>	<b>38,812</b>	<b>6,945</b>	<b>150,519</b>	<b>9,104</b>
<b>Total City Operations</b>	<b>7,861,246</b>	<b>227,676</b>	<b>102,724</b>	<b>5,267,755</b>	<b>1,247,124</b>	<b>1,015,967</b>

(\$000s)	2015 - 2024 Plan	Category				
		Health & Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
<b>Agencies</b>						
Exhibition Place	83,813	813	430	71,570	11,000	
GO Transit						
Sony Centre (Hummingbird)	8,293	154		7,139	1,000	
Toronto & Region Conservation Authority	169,591			167,991	1,600	
Toronto Police Service	543,057			519,713	23,344	
Toronto Port Authority						
Toronto Public Health	30,388		676	9,498	20,214	
Toronto Public Library	242,367			202,836	3	39,528
Toronto Zoo	63,535			57,321	6,214	
Yonge-Dundas Square	450			450		
<b>Total Agencies</b>	<b>1,141,494</b>	<b>967</b>	<b>1,106</b>	<b>1,036,518</b>	<b>63,375</b>	<b>39,528</b>
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>9,002,740</b>	<b>228,643</b>	<b>103,830</b>	<b>6,304,273</b>	<b>1,310,499</b>	<b>1,055,495</b>
<b>Toronto Transit Commission (TTC)</b>						
Toronto Transit Commission	6,663,061		481,329	5,861,525	108,046	212,161
Scarborough Subway Extention	3,409,000					3,409,000
Spadina Subway Extension	591,713					591,713
<b>Total TTC</b>	<b>10,663,774</b>		<b>481,329</b>	<b>5,861,525</b>	<b>108,046</b>	<b>4,212,874</b>
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>19,666,514</b>	<b>228,643</b>	<b>585,159</b>	<b>12,165,798</b>	<b>1,418,545</b>	<b>5,268,369</b>
<b>RATE SUPPORTED PROGRAM</b>						
Solid Waste Management	671,755		245,661	69,437	356,658	
Toronto Parking Authority	389,604			55,600	334,004	
Toronto Water	10,984,090	34,256	1,034,158	5,658,043	3,273,229	984,404
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>12,045,449</b>	<b>34,256</b>	<b>1,279,819</b>	<b>5,783,080</b>	<b>3,963,891</b>	<b>984,404</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>31,711,963</b>	<b>262,899</b>	<b>1,864,978</b>	<b>17,948,877</b>	<b>5,382,435</b>	<b>6,252,773</b>



	Total 10 Years	2015 Budget	Plan									
			2016	2017	2018	2019	2020	2021	2022	2023	2024	
(S000s)												
<b>Citizen Centred Services "A"</b>												
Children's Services	41,532	4,040	6,403	6,555	4,443	3,515	3,396	4,767	3,097	2,658	2,658	
Court Services	130			130								
Economic Development and Culture	142,024	24,887	13,670	13,520	12,835	12,862	12,520	12,770	12,770	13,120	13,070	
Emergency Medical Services	71,123	7,685	17,360	9,630	2,257	6,606	2,285	2,980	10,700	2,450	9,170	
Long Term Care Homes Services	111,604	27,140	19,990	8,690	8,690	8,690	7,727	7,727	7,650	7,650	7,650	
Parks, Forestry & Recreation	1,155,819	174,134	134,365	148,567	135,167	105,718	106,624	102,619	91,827	81,496	75,302	
Shelter, Support & Housing Administration	95,962	6,384	15,541	21,032	21,032	22,449	3,424	900	900	2,400	1,900	
Toronto Employment & Social Services												
<b>Total Citizen Centred Services "A"</b>	<b>1,618,194</b>	<b>244,270</b>	<b>207,329</b>	<b>208,124</b>	<b>184,424</b>	<b>159,840</b>	<b>135,976</b>	<b>131,763</b>	<b>126,944</b>	<b>109,774</b>	<b>109,750</b>	
<b>Citizen Centred Services "B"</b>												
City Planning	54,302	5,395	5,916	5,403	5,431	5,303	5,334	5,268	5,268	5,268	5,716	
Fire Services	60,193	10,661	15,633	8,775	820	1,150	4,450	1,250	150	8,186	9,118	
Transportation Services	3,899,977	332,246	364,985	426,398	421,789	404,329	416,776	422,975	413,029	349,569	347,881	
Waterfront Revitalization Initiative	118,567	24,711	34,620	19,155	24,925	14,956	200					
<b>Total Citizen Centred Services "B"</b>	<b>4,133,039</b>	<b>373,013</b>	<b>421,154</b>	<b>459,731</b>	<b>452,965</b>	<b>425,738</b>	<b>426,760</b>	<b>429,493</b>	<b>418,447</b>	<b>363,023</b>	<b>362,715</b>	
<b>Internal Services</b>												
Facilities Management and Real Estate	920,783	110,115	247,061	144,870	65,608	53,701	50,843	52,749	52,315	71,239	72,282	
311 Toronto	27,975	4,879	6,917	2,465	1,807	3,427	1,696	1,696	1,696	1,696	1,696	
Financial Services	58,047	12,553	16,101	8,262	10,095	1,281	4,550	3,505	125	375	1,200	
Fleet Services	487,728	63,858	62,619	37,780	40,031	50,420	45,356	34,802	61,798	52,050	39,014	
Information & Technology	409,415	59,454	63,187	45,993	35,786	37,669	39,441	32,421	27,795	30,919	36,750	
<b>Total Internal Services</b>	<b>1,903,948</b>	<b>250,859</b>	<b>395,885</b>	<b>239,370</b>	<b>153,327</b>	<b>146,498</b>	<b>141,886</b>	<b>125,173</b>	<b>143,729</b>	<b>156,279</b>	<b>150,942</b>	
<b>Other City Programs</b>												
Accountability Offices	2,585	623	1,262							700		
City Clerk's Office	49,063	3,750	18,386	3,882	3,350	3,465	4,005	4,625	2,900	2,500	2,200	
Pan Am Games	1,604	1,604										
Radio Replacement Project	3,786	3,786										
Corporate Initiatives	7,500	4,500	1,500	1,500								
Sustainable Energy Plan	159,251	14,037	20,830	17,017	14,367	16,000	16,000	16,000	15,000	15,000	15,000	
IT Related Projects	(17,724)	(3,544)	(3,544)	(3,544)	(3,546)	(3,546)						
<b>Total Other City Programs</b>	<b>206,065</b>	<b>24,756</b>	<b>38,434</b>	<b>18,855</b>	<b>14,171</b>	<b>15,919</b>	<b>20,005</b>	<b>20,625</b>	<b>17,900</b>	<b>18,200</b>	<b>17,200</b>	
<b>Total City Operations</b>	<b>7,861,246</b>	<b>892,898</b>	<b>1,062,802</b>	<b>926,080</b>	<b>804,888</b>	<b>747,995</b>	<b>724,627</b>	<b>707,054</b>	<b>707,020</b>	<b>647,276</b>	<b>640,607</b>	

	Total 10 Years	2015 Budget	Plan									
			2016	2017	2018	2019	2020	2021	2022	2023	2024	
(S000s)												
<b>Agencies</b>												
Exhibition Place	83,813	5,205	4,715	4,390	4,465	5,345	11,820	11,538	11,415	12,985	11,935	
GO Transit												
Sony Centre (Hummingbird)	8,293	3,563	130	81	477	350	562	687	938	753	752	
Toronto & Region Conservation Authority	169,591	14,069	14,171	15,275	15,382	16,992	17,104	17,219	17,337	20,958	21,084	
Toronto Police Service	543,057	43,307	52,403	70,425	62,917	66,851	57,386	44,399	30,932	58,351	56,086	
Toronto Public Health	30,388	3,972	3,492	3,388	3,363	3,373	3,400	3,000	2,500	2,200	1,700	
Toronto Public Library	242,367	19,334	27,291	32,836	31,863	24,079	20,236	23,868	24,709	22,045	16,106	
Toronto Zoo	63,535	7,690	6,845	6,500	6,500	6,000	6,000	6,000	6,000	6,000	6,000	
Yonge-Dundas Square	450		50	50	50	50	50	50	50	50	50	
<b>Total Agencies</b>	<b>1,141,494</b>	<b>97,140</b>	<b>109,097</b>	<b>132,945</b>	<b>125,017</b>	<b>123,040</b>	<b>116,558</b>	<b>106,761</b>	<b>93,881</b>	<b>123,342</b>	<b>113,713</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>9,002,740</b>	<b>990,038</b>	<b>1,171,899</b>	<b>1,059,025</b>	<b>929,905</b>	<b>871,035</b>	<b>841,185</b>	<b>813,815</b>	<b>800,901</b>	<b>770,618</b>	<b>754,320</b>	
<b>Toronto Transit Commission (TTC)</b>												
Toronto Transit Commission	6,663,061	821,466	1,150,407	1,064,480	993,892	869,702	537,702	348,019	287,542	292,978	296,873	
Scarborough Subway Extention	3,409,000	37,204	120,118	185,550	268,162	756,903	711,403	618,395	464,992	215,273	31,000	
Spadina Subway Extension	591,713	145,883	445,830									
<b>Total TTC</b>	<b>10,663,774</b>	<b>1,004,553</b>	<b>1,716,355</b>	<b>1,250,030</b>	<b>1,262,054</b>	<b>1,626,605</b>	<b>1,249,105</b>	<b>966,414</b>	<b>752,534</b>	<b>508,251</b>	<b>327,873</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>19,666,514</b>	<b>1,994,591</b>	<b>2,888,254</b>	<b>2,309,055</b>	<b>2,191,959</b>	<b>2,497,640</b>	<b>2,090,290</b>	<b>1,780,229</b>	<b>1,553,435</b>	<b>1,278,869</b>	<b>1,082,193</b>	
<b>RATE SUPPORTED PROGRAM</b>												
Solid Waste Management	671,755	67,924	103,277	75,843	100,144	85,269	86,897	61,838	30,455	29,289	30,819	
Toronto Parking Authority	389,604	27,928	74,447	43,485	57,312	33,439	23,068	24,297	31,027	34,659	39,942	
Toronto Water	10,984,090	726,421	998,187	1,065,040	1,173,027	1,231,464	1,214,277	1,248,191	1,171,325	1,082,018	1,074,140	
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>12,045,449</b>	<b>822,273</b>	<b>1,175,911</b>	<b>1,184,368</b>	<b>1,330,483</b>	<b>1,350,172</b>	<b>1,324,242</b>	<b>1,334,326</b>	<b>1,232,807</b>	<b>1,145,966</b>	<b>1,144,901</b>	
<b>TOTAL CAPITAL PROGRAM</b>	<b>31,711,963</b>	<b>2,816,864</b>	<b>4,064,164</b>	<b>3,493,423</b>	<b>3,522,442</b>	<b>3,847,812</b>	<b>3,414,532</b>	<b>3,114,556</b>	<b>2,786,242</b>	<b>2,424,835</b>	<b>2,227,094</b>	

2015 Budget Committee Recommended Capital Budget and 2016 to 2024 Capital Plan - Excluding 2014 Carry  
- by Program & Funding Source

	2015 - 2024 Budget & Plan	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Recoverable
(S000s)									
<b>Citizen Centred Services "A"</b>									
Children's Services	41,532		19,819		1,199		3,507	17,007	
Court Services	130			130					
Economic Development and Culture	142,024			2,157	5,112	268	34,483	100,004	
Emergency Medical Services	71,123		14,218	15,685			3,670	37,550	
Long Term Care Homes Services	111,604				16,000			85,694	9,910
Parks, Forestry & Recreation	1,155,819		221,019	8,203	149,397		125,087	652,114	
Shelter, Support & Housing Administration	95,962				2,061			93,901	
Toronto Employment & Social Services									
<b>Total Citizen Centred Services "A"</b>	<b>1,618,194</b>		<b>255,056</b>	<b>26,175</b>	<b>173,769</b>	<b>268</b>	<b>166,747</b>	<b>986,270</b>	<b>9,910</b>
<b>Citizen Centred Services "B"</b>									
City Planning	54,302		21,685					32,617	
Fire Services	60,193		14,204	19,214	3,956			22,819	
Transportation Services	3,899,977		187,121	762,635	44,635		80,860	2,824,726	
Waterfront Revitalization Initiative	118,567		49,360		3,244			65,963	
<b>Total Citizen Centred Services "B"</b>	<b>4,133,039</b>		<b>272,370</b>	<b>781,849</b>	<b>51,835</b>		<b>80,860</b>	<b>2,946,125</b>	
<b>Internal Services</b>									
Facilities Management and Real Estate	920,783	76,843		20,770	30,000	37,170	28,639	639,586	87,775
311 Toronto	27,975			1,500				26,475	
Financial Services	58,047		1,283	549	6,342		2,203	47,670	
Fleet Services	487,728			487,728					
Information & Technology	409,415			190,639	891			217,885	
<b>Total Internal Services</b>	<b>1,903,948</b>	<b>76,843</b>	<b>1,283</b>	<b>701,186</b>	<b>37,233</b>	<b>37,170</b>	<b>30,842</b>	<b>931,616</b>	<b>87,775</b>
<b>Other City Programs</b>									
Accountability Offices	2,585							2,585	
City Clerk's Office	49,063			2,420	9,770			36,873	
Pan Am Games	1,604				165		1,232	207	
Radio Replacement Project	3,786							3,786	
Corporate Initiatives	7,500							7,500	
Sustainable Energy Plan	159,251			8,000	2,301				148,950
IT Related Projects	(17,724)							(17,724)	
<b>Total Other City Programs</b>	<b>206,065</b>			<b>10,420</b>	<b>12,236</b>		<b>1,232</b>	<b>33,227</b>	<b>148,950</b>
<b>Total City Operations</b>	<b>7,861,246</b>	<b>76,843</b>	<b>528,709</b>	<b>1,519,630</b>	<b>275,073</b>	<b>37,438</b>	<b>279,681</b>	<b>4,897,238</b>	<b>246,635</b>
<b>Agencies</b>									
Exhibition Place	83,813						1,695	82,118	

2015 Budget Committee Recommended Capital Budget and 2016 to 2024 Capital Plan - Excluding 2014 Carry  
- by Program & Funding Source

	2015 - 2024 Budget & Plan	Funding Sources							
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Recoverable
(S000s)									
GO Transit									
Sony Centre (Hummingbird)	8,293		300		225	550	700	6,518	
Toronto & Region Conservation Authority	169,591						135,591	34,000	
Toronto Police Service	543,057		53,388	247,617				242,052	
Toronto Public Health	30,388	676						29,712	
Toronto Public Library	242,367		62,899	580	3		25,650	153,235	
Toronto Zoo	63,535						3,535	60,000	
Yonge-Dundas Square	450							450	
<b>Total Agencies</b>	<b>1,141,494</b>	<b>676</b>	<b>116,587</b>	<b>248,197</b>	<b>228</b>	<b>550</b>	<b>167,171</b>	<b>608,085</b>	
<b>(Excl.TTC)</b>	<b>9,002,740</b>	<b>77,519</b>	<b>645,296</b>	<b>1,767,827</b>	<b>275,301</b>	<b>37,988</b>	<b>446,852</b>	<b>5,505,323</b>	<b>246,635</b>
<b>Toronto Transit Commission (TTC)</b>									
Toronto Transit Commission	6,663,061	980,464	511,664	876,947		1,643,772	277,267	2,372,947	
Scarborough Subway Extension	3,409,000	1,913,711	158,679		194,904	634,707		506,999	
Spadina Subway Extension	591,713	331,607	9,420			94,964	155,722		
<b>Total TTC</b>	<b>10,663,774</b>	<b>3,225,782</b>	<b>679,763</b>	<b>876,947</b>	<b>194,904</b>	<b>2,373,443</b>	<b>432,989</b>	<b>2,879,946</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>19,666,514</b>	<b>3,303,301</b>	<b>1,325,059</b>	<b>2,644,774</b>	<b>470,205</b>	<b>2,411,431</b>	<b>879,841</b>	<b>8,385,269</b>	<b>246,635</b>
<b>RATE SUPPORTED PROGRAM</b>									
Solid Waste Management	671,755				283,314	48,000			340,441
Toronto Parking Authority	389,604				17,000		372,604		
Toronto Water	10,984,090		570,013		10,317,423		96,654		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>12,045,449</b>		<b>570,013</b>		<b>10,617,737</b>	<b>48,000</b>	<b>469,258</b>		<b>340,441</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>31,711,963</b>	<b>3,303,301</b>	<b>1,895,072</b>	<b>2,644,774</b>	<b>11,087,942</b>	<b>2,459,431</b>	<b>1,349,099</b>	<b>8,385,269</b>	<b>587,076</b>

	Total 2015 to 2019	2015 Budget	Plan				Funding Sources										
			2016	2017	2018	2019	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Recoverable			
(S000s)																	
<b>Citizen Centred Services "A"</b>																	
Children's Services	24,956	4,040	6,403	6,555	4,443	3,515		10,925		900			3,507		9,624		
Court Services	130			130					130								
Economic Development and Culture	77,774	24,887	13,670	13,520	12,835	12,862			1,457	5,062	268	18,783		52,204			
Emergency Medical Services	43,538	7,685	17,360	9,630	2,257	6,606		6,477	7,480			3,670		25,911			
Long Term Care Homes Services	73,200	27,140	19,990	8,690	8,690	8,690				8,250				55,040		9,910	
Parks, Forestry & Recreation	697,951	174,134	134,365	148,567	135,167	105,718		144,355	8,203	113,746		122,587		309,061			
Shelter, Support & Housing Administration	86,438	6,384	15,541	21,032	21,032	22,449				2,061				84,377			
Toronto Employment & Social Services																	
<b>Total Citizen Centred Services "A"</b>	<b>1,003,987</b>	<b>244,270</b>	<b>207,329</b>	<b>208,124</b>	<b>184,424</b>	<b>159,840</b>		<b>161,757</b>	<b>17,270</b>	<b>130,019</b>	<b>268</b>	<b>148,547</b>		<b>536,217</b>		<b>9,910</b>	
<b>Citizen Centred Services "B"</b>																	
City Planning	27,448	5,395	5,916	5,403	5,431	5,303		11,536						15,912			
Fire Services	37,039	10,661	15,633	8,775	820	1,150		6,998	8,476	3,956				17,609			
Transportation Services	1,949,747	332,246	364,985	426,398	421,789	404,329		113,917	353,876	29,635		56,360		1,395,959			
Waterfront Revitalization Initiative	118,367	24,711	34,620	19,155	24,925	14,956		49,360		3,244				65,763			
<b>Total Citizen Centred Services "B"</b>	<b>2,132,601</b>	<b>373,013</b>	<b>421,154</b>	<b>459,731</b>	<b>452,965</b>	<b>425,738</b>		<b>181,811</b>	<b>362,352</b>	<b>36,835</b>		<b>56,360</b>		<b>1,495,243</b>			
<b>Internal Services</b>																	
Facilities Management and Real Estate	621,355	110,115	247,061	144,870	65,608	53,701	74,701		20,770	30,000	37,170	28,639		342,300		87,775	
311 Toronto	19,495	4,879	6,917	2,465	1,807	3,427			1,500					17,995			
Financial Services	48,292	12,553	16,101	8,262	10,095	1,281		783	49	5,252		2,203		40,005			
Fleet Services	254,708	63,858	62,619	37,780	40,031	50,420			254,708								
Information & Technology	242,089	59,454	63,187	45,993	35,786	37,669			103,413	891				137,785			
<b>Total Internal Services</b>	<b>1,185,939</b>	<b>250,859</b>	<b>395,885</b>	<b>239,370</b>	<b>153,327</b>	<b>146,498</b>	<b>74,701</b>	<b>783</b>	<b>380,440</b>	<b>36,143</b>	<b>37,170</b>	<b>30,842</b>		<b>538,085</b>		<b>87,775</b>	
<b>Other City Programs</b>																	
Accountability Offices	1,885	623	1,262											1,885			
City Clerk's Office	32,833	3,750	18,386	3,882	3,350	3,465			1,990	4,970				25,873			
Pan Am Games	1,604	1,604								165		1,232		207			
Radio Replacement Project	3,786	3,786												3,786			
Corporate Initiatives	7,500	4,500	1,500	1,500										7,500			
Sustainable Energy Plan	82,251	14,037	20,830	17,017	14,367	16,000			8,000	2,301						71,950	
IT Related Projects	(17,724)	(3,544)	(3,544)	(3,544)	(3,546)	(3,546)								(17,724)			
<b>Total Other City Programs</b>	<b>112,135</b>	<b>24,756</b>	<b>38,434</b>	<b>18,855</b>	<b>14,171</b>	<b>15,919</b>			<b>9,990</b>	<b>7,436</b>		<b>1,232</b>		<b>21,527</b>		<b>71,950</b>	
<b>Total City Operations</b>	<b>4,434,662</b>	<b>892,898</b>	<b>1,062,802</b>	<b>926,080</b>	<b>804,888</b>	<b>747,995</b>	<b>74,701</b>	<b>344,351</b>	<b>770,052</b>	<b>210,433</b>	<b>37,438</b>	<b>236,981</b>		<b>2,591,072</b>		<b>169,635</b>	

2015 Budget Committee Recommended Capital Budget and 2016 to 2019 Capital Plan – Excluding 2014  
- by Program & Funding Source

	Total 2015 to 2019	2015 Budget	Plan				Funding Sources									
			2016	2017	2018	2019	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Recoverable		
(5000s)																
<b>Agencies</b>																
Exhibition Place	24,120	5,205	4,715	4,390	4,465	5,345						695	23,425			
GO Transit																
Sony Centre (Hummingbird)	4,601	3,563	130	81	477	350		300		225	550	700	2,826			
Toronto & Region Conservation Authority	75,889	14,069	14,171	15,275	15,382	16,992						60,889	15,000			
Toronto Police Service	295,903	43,307	52,403	70,425	62,917	66,851		27,167	126,278				142,458			
Toronto Public Health	17,588	3,972	3,492	3,388	3,363	3,373	676						16,912			
Toronto Public Library	135,403	19,334	27,291	32,836	31,863	24,079		42,919	580	3		12,282	79,619			
Toronto Zoo	33,535	7,690	6,845	6,500	6,500	6,000						3,535	30,000			
Yonge-Dundas Square	200		50	50	50	50							200			
<b>Total Agencies</b>	<b>587,239</b>	<b>97,140</b>	<b>109,097</b>	<b>132,945</b>	<b>125,017</b>	<b>123,040</b>	<b>676</b>	<b>70,386</b>	<b>126,858</b>	<b>228</b>	<b>550</b>	<b>78,101</b>	<b>310,440</b>			
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>5,021,901</b>	<b>990,038</b>	<b>1,171,899</b>	<b>1,059,025</b>	<b>929,905</b>	<b>871,035</b>	<b>75,377</b>	<b>414,737</b>	<b>896,910</b>	<b>210,661</b>	<b>37,988</b>	<b>315,082</b>	<b>2,901,512</b>	<b>169,635</b>		
<b>Toronto Transit Commission (TTC)</b>																
Toronto Transit Commission	4,899,947	821,466	1,150,407	1,064,480	993,892	869,702	614,684	302,849	817,030		806,664	148,145	2,210,575			
Scarborough Subway Extension	1,367,937	37,204	120,118	185,550	268,162	756,903	708,614	60,051		148,946	234,327		215,999			
Spadina Subway Extension	591,713	145,883	445,830				331,607	9,420			94,964	155,722				
<b>Total TTC</b>	<b>6,859,597</b>	<b>1,004,553</b>	<b>1,716,355</b>	<b>1,250,030</b>	<b>1,262,054</b>	<b>1,626,605</b>	<b>1,654,905</b>	<b>372,320</b>	<b>817,030</b>	<b>148,946</b>	<b>1,135,955</b>	<b>303,867</b>	<b>2,426,574</b>			
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>11,881,498</b>	<b>1,994,591</b>	<b>2,888,254</b>	<b>2,309,055</b>	<b>2,191,959</b>	<b>2,497,640</b>	<b>1,730,282</b>	<b>787,057</b>	<b>1,713,940</b>	<b>359,607</b>	<b>1,173,943</b>	<b>618,949</b>	<b>5,328,086</b>	<b>169,635</b>		
<b>RATE SUPPORTED PROGRAM</b>																
Solid Waste Management	432,457	67,924	103,277	75,843	100,144	85,269				175,488	28,000					228,969
Toronto Parking Authority	236,611	27,928	74,447	43,485	57,312	33,439				6,000		230,611				
Toronto Water	5,194,139	726,421	998,187	1,065,040	1,173,027	1,231,464		293,558		4,840,276		60,305				
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>5,863,207</b>	<b>822,273</b>	<b>1,175,911</b>	<b>1,184,368</b>	<b>1,330,483</b>	<b>1,350,172</b>	<b>-</b>	<b>293,558</b>	<b>-</b>	<b>5,021,764</b>	<b>28,000</b>	<b>290,916</b>	<b>-</b>	<b>228,969</b>		
<b>TOTAL CAPITAL PROGRAM</b>	<b>17,744,705</b>	<b>2,816,864</b>	<b>4,064,164</b>	<b>3,493,423</b>	<b>3,522,442</b>	<b>3,847,812</b>	<b>1,730,282</b>	<b>1,080,615</b>	<b>1,713,940</b>	<b>5,381,371</b>	<b>1,201,943</b>	<b>909,865</b>	<b>5,328,086</b>	<b>398,604</b>		

(S000s)	Total 2020 to 2024	Plan					Funding Sources							
		2020	2021	2022	2023	2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Recoverable
<b>Citizen Centred Services "A"</b>														
Children's Services	16,576	3,396	4,767	3,097	2,658	2,658		8,894		299			7,383	
Court Services														
Economic Development and Culture	64,250	12,520	12,770	12,770	13,120	13,070			700	50	15,700	47,800		
Emergency Medical Services	27,585	2,285	2,980	10,700	2,450	9,170		7,741	8,205			11,639		
Long Term Care Homes Services	38,404	7,727	7,727	7,650	7,650	7,650			7,750			30,654		
Parks, Forestry & Recreation	457,868	106,624	102,619	91,827	81,496	75,302		76,664	35,651		2,500	343,053		
Shelter, Support & Housing Administration	9,524	3,424	900	900	2,400	1,900						9,524		
Toronto Employment & Social Services														
<b>Total Citizen Centred Services "A"</b>	<b>614,207</b>	<b>135,976</b>	<b>131,763</b>	<b>126,944</b>	<b>109,774</b>	<b>109,750</b>		<b>93,299</b>	<b>8,905</b>	<b>43,750</b>	<b>18,200</b>	<b>450,053</b>		
<b>Citizen Centred Services "B"</b>														
City Planning	26,854	5,334	5,268	5,268	5,268	5,716		10,149				16,705		
Fire Services	23,154	4,450	1,250	150	8,186	9,118		7,206	10,738			5,210		
Transportation Services	1,950,230	416,776	422,975	413,029	349,569	347,881		73,204	408,759	15,000	24,500	1,428,767		
Waterfront Revitalization Initiative	200	200										200		
<b>Total Citizen Centred Services "B"</b>	<b>2,000,438</b>	<b>426,760</b>	<b>429,493</b>	<b>418,447</b>	<b>363,023</b>	<b>362,715</b>		<b>90,559</b>	<b>419,497</b>	<b>15,000</b>	<b>24,500</b>	<b>1,450,882</b>		
<b>Internal Services</b>														
Facilities Management and Real Estate	299,428	50,843	52,749	52,315	71,239	72,282	2,142					297,286		
311 Toronto	8,480	1,696	1,696	1,696	1,696	1,696						8,480		
Financial Services	9,755	4,550	3,505	125	375	1,200		500	500	1,090		7,665		
Fleet Services	233,020	45,356	34,802	61,798	52,050	39,014			233,020					
Information & Technology	167,326	39,441	32,421	27,795	30,919	36,750			87,226			80,100		
<b>Total Internal Services</b>	<b>718,009</b>	<b>141,886</b>	<b>125,173</b>	<b>143,729</b>	<b>156,279</b>	<b>150,942</b>	<b>2,142</b>	<b>500</b>	<b>320,746</b>	<b>1,090</b>		<b>393,531</b>		
<b>Other City Programs</b>														
Accountability Offices	700				700							700		
City Clerk's Office	16,230	4,005	4,625	2,900	2,500	2,200			430	4,800		11,000		
Pan Am Games														
Radio Replacement Project														
Corporate Initiatives														
Sustainable Energy Plan	77,000	16,000	16,000	15,000	15,000	15,000						77,000		
IT Related Projects														
<b>Total Other City Programs</b>	<b>93,930</b>	<b>20,005</b>	<b>20,625</b>	<b>17,900</b>	<b>18,200</b>	<b>17,200</b>			<b>430</b>	<b>4,800</b>		<b>11,700</b>	<b>77,000</b>	
<b>Total City Operations</b>	<b>3,426,584</b>	<b>724,627</b>	<b>707,054</b>	<b>707,020</b>	<b>647,276</b>	<b>640,607</b>	<b>2,142</b>	<b>184,358</b>	<b>749,578</b>	<b>64,640</b>	<b>42,700</b>	<b>2,306,166</b>	<b>77,000</b>	

(S000s)	Total 2020 to 2024	Plan					Funding Sources							
		2020	2021	2022	2023	2024	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Debt Recoverable
<b>Agencies</b>														
Exhibition Place	59,693	11,820	11,538	11,415	12,985	11,935					1,000	58,693		
GO Transit														
Sony Centre (Hummingbird)	3,692	562	687	938	753	752							3,692	
Toronto & Region Conservation Authority	93,702	17,104	17,219	17,337	20,958	21,084					74,702	19,000		
Toronto Police Service	247,154	57,386	44,399	30,932	58,351	56,086		26,221	121,339				99,594	
Toronto Public Health	12,800	3,400	3,000	2,500	2,200	1,700							12,800	
Toronto Public Library	106,964	20,236	23,868	24,709	22,045	16,106		19,980			13,368	73,616		
Toronto Zoo	30,000	6,000	6,000	6,000	6,000	6,000						30,000		
Yonge-Dundas Square	250	50	50	50	50	50						250		
<b>Total Agencies</b>	<b>554,255</b>	<b>116,558</b>	<b>106,761</b>	<b>93,881</b>	<b>123,342</b>	<b>113,713</b>		<b>46,201</b>	<b>121,339</b>		<b>89,070</b>	<b>297,645</b>		
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)</b>	<b>3,980,839</b>	<b>841,185</b>	<b>813,815</b>	<b>800,901</b>	<b>770,618</b>	<b>754,320</b>	<b>2,142</b>	<b>230,559</b>	<b>870,917</b>	<b>64,640</b>		<b>131,770</b>	<b>2,603,811</b>	<b>77,000</b>
<b>Toronto Transit Commission (TTC)</b>														
Toronto Transit Commission	1,763,114	537,702	348,019	287,542	292,978	296,873	365,780	208,815	59,917		837,108	129,122	162,372	
Scarborough Subway Extension	2,041,063	711,403	618,395	464,992	215,273	31,000	1,205,097	98,628		45,958	400,380		291,000	
Spadina Subway Extension														
<b>Total TTC</b>	<b>3,804,177</b>	<b>1,249,105</b>	<b>966,414</b>	<b>752,534</b>	<b>508,251</b>	<b>327,873</b>	<b>1,570,877</b>	<b>307,443</b>	<b>59,917</b>	<b>45,958</b>	<b>1,237,488</b>	<b>129,122</b>	<b>453,372</b>	
<b>TOTAL TAX SUPPORTED CAPITAL PROGRAM</b>	<b>7,785,016</b>	<b>2,090,290</b>	<b>1,780,229</b>	<b>1,553,435</b>	<b>1,278,869</b>	<b>1,082,193</b>	<b>1,573,019</b>	<b>538,002</b>	<b>930,834</b>	<b>110,598</b>	<b>1,237,488</b>	<b>260,892</b>	<b>3,057,183</b>	<b>77,000</b>
<b>RATE SUPPORTED PROGRAM</b>														
Solid Waste Management	239,298	86,897	61,838	30,455	29,289	30,819				107,826	20,000			111,472
Toronto Parking Authority	152,993	23,068	24,297	31,027	34,659	39,942				11,000		141,993		
Toronto Water	5,789,951	1,214,277	1,248,191	1,171,325	1,082,018	1,074,140		276,455		5,477,147		36,349		
<b>TOTAL RATE SUPPORTED PROGRAM</b>	<b>6,182,242</b>	<b>1,324,242</b>	<b>1,334,326</b>	<b>1,232,807</b>	<b>1,145,966</b>	<b>1,144,901</b>	<b>-</b>	<b>276,455</b>	<b>-</b>	<b>5,595,973</b>	<b>20,000</b>	<b>178,342</b>	<b>-</b>	<b>111,472</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>13,967,258</b>	<b>3,414,532</b>	<b>3,114,556</b>	<b>2,786,242</b>	<b>2,424,835</b>	<b>2,227,094</b>	<b>1,573,019</b>	<b>814,457</b>	<b>930,834</b>	<b>5,706,571</b>	<b>1,257,488</b>	<b>439,234</b>	<b>3,057,183</b>	<b>188,472</b>



## 2015 CAPITAL BUDGET RECOMMENDATIONS

### CITIZEN CENTRED SERVICES "A"

#### Children's Services

1. City Council approve the 2015 Recommended Capital Budget for Children's Services with a total project cost of \$7.880 million, with 2015 cash flow of \$5.088 million and future year commitments of \$10.747 million comprised of the following:
  - a. New Cash Flow Funding for:
    - i. 3 new / change in scope sub-projects with a 2015 total project cost of \$7.880 million that requires cash flow of \$2.980 million in 2015 and future year cash flow commitments of \$2.670 million in 2016; and, \$2.230 million in 2017; and
    - ii. 2 previously approved sub-projects requiring a 2015 cash flow of \$1.060 million; a 2016 cash flow of \$2.191 million; a 2017 cash flow of \$2.356 million; and a 2018 cash flow of \$1.300 million; and
  - b. 2014 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2014 into 2015 totaling \$1.048 million.
2. City Council approve new debt service costs of \$0.039 million in 2015 and incremental debt costs of \$0.262 million in 2016; \$0.120 million in 2017; and \$0.055 million in 2018 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
3. City Council approve the 2016-2024 Recommended Capital Plan for Children's Services totaling \$26.745 million in project estimates, comprised of \$1.542 million in 2016; \$1.969 million in 2017; \$3.143 million in 2018; \$3.515 million in 2019; \$3.396 million in 2020; \$4.767 million in 2021; \$3.097 million in 2022; \$2.658 million in 2023; and, \$2.658 million in 2024.
4. City Council approve 2.0 temporary capital positions for delivery of the 2015 capital projects and that the duration for each temporary position does not exceed the life and funding of its respective capital projects / sub projects.
5. City Council recommend all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2015, and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## **Economic Development and Culture**

6. City Council approve the 2015 Recommended Capital Budget for Economic Development and Culture with a total project cost of \$15.077 million, and 2015 cash flow of \$34.838 million and future year commitments of \$2.643 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 30 new / change in scope sub-projects with a 2015 total project cost of \$15.077 million that requires cash flow of \$12.434 million in 2015 and future year cash flow commitments of \$2.643 million in 2016;
    - ii. 17 previously approved sub-projects with a 2015 cash flow of \$11.529 million; and
    - iii. 3 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$0.924 million that requires Council to reaffirm its commitment; and
  - b. 2014 approved cash flow for 33 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$9.951 million.
7. City Council approve the new debt service costs of \$0.134 million in 2015 and incremental debt costs of \$0.982 million in 2016; and \$1.013 million in 2017; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
8. City Council approve the 2016-2024 Recommended Capital Plan for Economic Development and Culture totalling \$117.137 million in project estimates, comprised of \$13.670 million in 2016; \$13.520 million for 2017; \$12.835 million for 2018; \$12.862 million for 2019; \$12.520 million for 2020; \$12.770 million for 2021; \$12.770 million for 2022; \$13.120 million for 2023; and \$13.070 million in 2024.
9. City Council consider the operating costs of \$0.010 million net in 2015 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
10. City Council conditionally approve all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## **Long-Term Care Homes and Services**

11. City Council approve the 2015 Recommended Capital Budget for Long-Term Care Homes and Services with a total project cost of \$6.890 million, and 2015 cash flow of \$32.940 million and future year commitments of \$11.300 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 7 new / change in scope sub-projects with a 2015 total project cost of \$8.690 million that requires cash flow of \$6.890 million in 2015 and \$1.800 million in 2016; and
    - ii. 2 previously approved sub-project with a 2015 cash flow of \$20.250 and a future year cash flow commitment of \$9.500 million in 2016; and
  - b. 2014 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$5.800 million.
12. City Council approve the new debt service costs of \$0.117 million in 2015 and incremental debt costs of \$0.717 million in 2016 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
13. City Council consider operating costs of \$2.200 million net and related increase of 118 positions in 2016, emanating from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
14. City Council approve the 2016-2024 Recommended Capital Plan for Long-Term Care Homes and Services totalling \$73.164 million in project estimates, comprised of \$8.690 million in 2016; \$8.690 million for 2017; \$8.690 million for 2018; \$8.690 million for 2019; \$7.727 million for 2020; \$7.727 million for 2021; \$7.650 million for 2022; \$7.650 million for 2023; and \$7.650 million in 2024.

## **Parks, Forestry and Recreation**

15. City Council approve the 2015 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$124.487 million, and 2015 cash flow of \$219.549 million and future year commitments of \$107.870 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 149 new / change in scope sub-projects with a 2015 total project cost of \$124.487 million that requires cash flow of \$87.568 million in 2015 and

future year cash flow commitments of \$20.104 million in 2016; \$9.907 million for 2017; and \$6.908 million for 2018;

- ii. 46 previously approved sub-projects with a 2015 cash flow of \$48.846 million; and future years cash flow commitments of \$22.232 million in 2016; \$28.670 million for 2017; \$10.946 million for 2018; and \$9.103 million for 2019; and
  - iii. 56 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$37.720 million that requires Council to reaffirm its commitment; and
- b. 2014 approved cash flow for 113 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$45.415 million.
16. City Council approve the new debt service costs of \$0.881 million in 2015 and incremental debt costs of \$5.508 million in 2016, \$0.639 million for 2017; \$0.697 million for 2018; and \$0.349 million for 2019 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
17. City Council approve the 2016-2024 Recommended Capital Plan for Parks, Forestry and Recreation totalling \$873.815 million in project estimates, comprised of \$92.029 million in 2016; \$109.990 million for 2017; \$117.313 million for 2018; \$96.615 million for 2019; \$106.624 million for 2020; \$102.619 million for 2021; \$91.827 million for 2022; \$81.496 million for 2023; and \$75.302 million in 2024.
18. City Council consider the operating costs of \$0.228 million net in the 2015, \$2.957 million net in 2016; \$1.499 million net in 2017; \$0.554 million net in 2018; and \$1.166 million in 2019 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
19. City Council approve conditionally all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
20. City Council approve 7 temporary and 3 permanent capital positions for the delivery of new 2015 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.

### **Shelter, Support and Housing Administration**

21. City Council approve the 2015 Recommended Capital Budget for Shelter, Support and Housing Administration with a total project cost of \$3.323 million, and 2015 cash flow

of \$7.237 million, comprised of the following:

- a. New Cash Flow Funding for:
    - i. four new sub-projects with a 2015 total project cost of \$3.323 million that require cash flow of \$3.323 million in 2015;
    - ii. one previously approved sub-project that requires cash flow of \$1.000 million in 2015; and
    - iii. one previously approved sub-project with carry forward funding from 2013 into 2015 totaling \$2.061 million; and,
  - b. 2014 approved cash flow for two previously approved sub-projects with carry forward funding from 2014 into 2015 totaling \$0.853 million.
22. City Council approve new debt service costs of \$0.072 million in 2015 and incremental debt costs resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
  23. City Council approve the 2016-2024 Recommended Capital Plan for Shelter, Support and Housing Administration totaling \$89.578 million in project estimates, comprised of \$15.541 million in 2016; \$21.032 million in 2017; \$21.032 million in 2018; \$22.449 million in 2019; and, \$9.524 million for 2020 - 2024.
  24. City Council approve one new temporary capital position for the delivery of the 2015 capital projects and that the duration for the temporary position does not exceed the life of the funding of its respective capital projects / sub projects.
  25. City Council request the General Manager, Shelter, Support and Housing Administration in collaboration with Long-Term Care Homes and Services to report to Budget Committee through the Executive Committee on the details of the George Street Revitalization proposal including the financing plan by the third quarter of 2015 in time for the 2016 Budget process.

### **Toronto Paramedic Services**

26. City Council approve the 2015 Recommended Capital Budget for Toronto Paramedic Services with a total project cost of \$14.265 million, and 2015 cash flow of \$8.485 million and future year commitments of \$20.350 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 6 new / change in scope sub-projects with a 2015 total project cost of \$14.265 million that requires cash flow of \$4.960 million in 2015 and

increases in future year cash flow commitments of \$5.205 million in 2016; and \$4.100 million for 2017;

- ii. 4 previously approved sub-projects with a 2015 cash flow of \$1.380 million; and future years cash flow commitments of \$9.045 million in 2016; and \$2.000 million for 2017; and
  - iii. 1 previously approved sub-project with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$1.345 million that requires Council to reaffirm its commitment; and
- b. 2014 approved cash flow for 1 previously approved sub-project with carry forward funding from 2014 into 2015 totalling \$0.800 million.
27. City Council approve new debt service costs of \$0.024 million in 2015 and incremental debt costs of \$0.181 million in 2016, \$0.284 million in 2017 and \$0.308 million in 2018 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
28. City Council consider operating cost (savings) of (\$0.075 million) net in 2015, \$0.709 million net in 2016; (\$0.355 million) net in 2017 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
29. City Council approve the 2016-2024 Recommended Capital Plan for Toronto Paramedic Services totaling \$43.088 million in project estimates, comprised of \$3.110 million in 2016; \$3.530 million in 2017; \$2.257 million in 2018; \$6.606 million in 2019; \$2.285 million in 2020; \$2.980 million in 2021; \$10.700 million in 2022; \$2.450 million in 2023; and \$9.170 million in 2024.
30. City Council approve conditionally sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
31. City Council request the Chief and General Manager, Toronto Paramedic Services to report back in time for the 2016 Budget process on potential operational efficiencies and capital savings in its operational strategy of moving to a multi-function station system which may entail the consolidation of Toronto Paramedic Services' 45 geographically dispersed ambulance stations and service district centres.
32. City Council request the Chief and General Manager, Toronto Paramedic Services to provide an update in time for the 2016 Budget process on the Power Stretchers project with a total project cost of \$8.000 million based on the progress of the pilot project that is scheduled to be completed by the end of 2015.

## **CITIZEN CENTRED SERVICES "B"**

### **City Planning**

33. City Council approve the 2015 Recommended Capital Budget for City Planning with a total project cost of \$6.226 million, and 2015 cash flow of \$6.895 million and future year commitments of \$0.831 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 8 new / change in scope sub-projects with a 2015 total project cost of \$6.226 million that requires cash flow of \$5.395 million in 2015 and a future year cash flow commitments of \$0.831 million in 2016; and
    - ii. 2014 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$1.500 million.
34. City Council approve the new debt service costs of \$0.046 in 2015 and incremental debt costs of \$0.292 million in 2016; and \$0.049 million for 2017; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
35. City Council approve the 2016-2024 Recommended Capital Plan for City Planning totalling \$48.076 million in project estimates, comprised of \$5.085 million in 2016; \$5.403 million for 2017; \$5.431 million for 2018; \$5.303 million for 2019; \$5.334 million for 2020; \$5.268 million for 2021; \$5.268 million for 2022; \$5.268 million for 2023; and \$5.716 million in 2024.
36. City Council approve 2.0 temporary capital positions for the delivery of 2015 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

### **Fire Services**

37. City Council approve the 2015 Recommended Capital Budget for Fire Services with a total project cost of \$10.045 million, and 2015 cash flow of \$20.715 million and future year commitments of \$16.258 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 10 new / change in scope sub-projects with a 2015 total project cost of \$10.045 million that requires cash flow of \$3.320 million in 2015 and increases in future year cash flow commitments of \$6.725 million in 2016;
    - ii. 4 previously approved sub-projects with a 2015 cash flow of \$4.433

million; and future years cash flow commitments of \$6.708 million in 2016 and \$2.825 million for 2017; and

- iii. 2 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$2.908 million that requires Council to reaffirm its commitment; and
  - b. 2014 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$10.054 million.
38. City Council approve the new debt service costs of \$0.101 million in 2015 and incremental debt costs of \$0.667 million in 2016, \$0.255 million for 2017; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
39. City Council consider the operating costs of \$0.176 million net in the 2016 including 1 positions, \$2.300 million net in 2017 including 21 positions; \$2.012 million net in 2018 including 21 positions; (\$0.048 million) in 2019 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
40. City Council approve the 2016-2024 Recommended Capital Plan for Fire Services totalling \$33.274 million in project estimates, comprised of \$2.200 million in 2016; \$5.950 million for 2017; \$0.820 million for 2018; \$1.150 million for 2019; \$4.450 million for 2020; \$1.250 million for 2021; \$0.150 million for 2022; \$8.186 million for 2023; and \$9.118 million in 2024.
41. City Council approve 2.0 temporary capital positions for the delivery of 2015 capital projects and that the duration of each temporary position not exceed the life and funding of its respective project/sub-project.
42. City Council approve the 2015 Recommended Capital Budget for the Radio Communication System Replacement project with a total project cost of \$3.786 million, and 2015 cash flow of \$10.557 million comprised of the following:
- a. New Cash Flow Funds for:
    - i. 1 change in scope sub-project with a 2015 total project cost of \$3.786 million that requires cash flow of \$3.786 million in 2015; and
  - b. 2014 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$6.791 million.
43. City Council amend the existing contract with Motorola Solutions Canada to increase the contract value by \$3.030 million subject to the approval of the 2015 Recommended Capital Budget for Radio Communication Replacement project.



## Transportation Services

44. City Council approve the 2015 Recommended Capital Budget for Transportation Services with a total project cost of \$1.071 billion, and 2015 cash flow of \$463.852 million and future year commitments of \$980.878 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 62 new / change in scope sub-projects with a 2015 total project cost of \$1.071 billion that requires cash flow of \$201.495 million in 2015 and increases / (decreases) in future year cash flow commitments of \$223.608 million in 2016; \$249.942 million for 2017; \$259.179 million for 2018; \$121.451 million for 2019; \$4.485 million for 2020; \$4.497 million for 2021; \$(0.017) million for 2022; \$(0.907) million for 2023; and \$7.100 million for 2024; and
    - ii. 36 previously approved sub-projects with a 2015 cash flow of \$130.751 million; and future years cash flow commitments of \$26.401 million in 2016; \$25.649 million for 2017; \$19.788 million for 2018; \$9.159 million for 2019; \$7.688 million for 2020; \$7.431 million for 2021; \$7.617 million for 2022; and \$7.807 million for 2023.
  - b. 2014 approved cash flow for 55 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$131.606 million.
45. City Council approve the new debt service costs of \$2.220 million in 2015 and incremental debt costs of \$17.315 million in 2016, \$21.530 million for 2017; \$22.007 million for 2018; \$23.964 million for 2019; \$11.781 million for 2020; \$0.602 million for 2021; and \$0.493 million for 2022; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
46. City Council consider the operating costs of \$0.321 million net in 2015 and \$0.216 million net in 2016 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
47. City Council approve the 2016-2024 Recommended Capital Plan for Transportation Services totalling \$2.587 billion in project estimates, comprised of \$114.976 million in 2016; \$150.807 million for 2017; \$142.822 million for 2018; \$273.719 million for 2019; \$404.603 million for 2020; \$411.047 million for 2021; \$405.429 million for 2022; \$342.669 million for 2023; and \$340.781 million in 2024.
48. City Council direct that following condition assessments of existing capital infrastructure, the General Manager of Transportation Services incorporate any required adjustments to current accumulated state of good repair backlog for each of Transportation Services' asset categories as part of the 2016 Budget process.

49. City Council direct the General Manager, Transportation Services to prepare a list of environmental assessments for transportation initiatives (including the estimated cost of each) that have not been funded in the current 2015-2024 Capital Plan, along with a recommended set of criteria to identify priorities for funding and report through Public Works and Infrastructure Committee and subsequently through Budget Committee for consideration during the 2016 Budget process.

### **Waterfront Revitalization Initiative**

50. City Council approve the 2015 Recommended Capital Budget for the Waterfront Revitalization Initiative with a total project cost of \$4.673 million, and 2015 cash flow of \$24.711 million and future year commitments of \$93.856 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 12 new / change in scope sub-projects with a 2015 total project cost of \$4.673 million that results in a cash flow decrease of \$11.786 million in 2015 and a future year cash flow commitments of a decrease of \$10.016 million in 2016; increases of \$14.143 million in 2017; \$3.720 million in 2018; \$8.656 million in 2019; and a decrease of \$0.044 million in 2020; and
    - ii. 15 previously approved sub-projects with a 2015 cash flow of \$36.497 million; and a future year cash flow commitment of \$44.636 million in 2016; \$5.012 million in 2017; \$21.205 million in 2018; \$6.300 million in 2019; and \$0.244 million in 2020; and
  - b. 2014 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$6.725 million.
51. City Council approve the new debt service costs of \$0.059 in 2015 and incremental increased/ (decreased) debt costs of (\$0.135 million) in 2016; (\$0.206 million) in 2017; \$0.213 million in 2018; (\$0.251 million) in 2019; (\$0.039 million) in 2020 and (\$0.002 million) in 2021; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
52. City Council consider the operating costs of \$0.108 million net in the 2015, \$2.246 million net in 2016; \$0.368 million net in 2017; \$1.371 million net in 2018; and \$4.401 million in 2019 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.

## INTERNAL SERVICES AND OTHER CITY PROGRAMS

### 311 Toronto

53. City Council approve the 2015 Recommended Capital Budget for 311 Toronto with a total project cost of \$4.732 million, and 2015 cash flow of \$6.672 million and future year commitments of \$5.592 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 3 new / change in scope sub-projects with a 2015 total project cost of \$4.732 million that requires cash flow of \$0.786 million in 2015 and a future year cash flow commitments of \$3.946 million in 2016; and
    - ii. 2 previously approved sub-projects with a 2015 cash flow of \$4.093 million and a future year cash flow commitments of \$1.646 million in 2016; and
  - b. 2014 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$1.793 million.
54. City Council approve the new debt service costs of \$0.013 million in 2015 and incremental debt costs of \$0.169 million in 2016, \$0.425 million for 2017; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
55. City Council consider the operating costs of \$0.694 million net in 2016 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
56. City Council approve the 2016-2024 Recommended Capital Plan for 311 Toronto totalling \$17.504 million in project estimates, comprised of \$1.325 million for 2016; \$2.465 million for 2017; \$1.807 million for 2018; \$3.427 million for 2019; \$1.696 million for 2020; \$1.696 million for 2021; \$1.696 million for 2022; \$1.696 million for 2023; and \$1.696 million in 2024.
57. City Council approve 3.75 temporary capital positions for the delivery of 2015 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.
58. City Council request the Director, 311 Toronto to report the results after further assessment and study regarding the future service integrations with Municipal Licensing and Standards and Toronto Building as part of the 2016 Budget process.

## Facilities Management and Real Estate Services

59. City Council approve the 2015 Recommended Capital Budget for Facilities Management and Real Estate Services with a total project cost of \$68.116 million, and 2015 cash flow of \$248.297 million and future year commitments of \$294.078 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 67 new / change in scope sub-projects with a 2015 total project cost of \$68.116 million that requires cash flow of \$34.414 million in 2015 and future year cash flow commitments of \$28.160 million in 2016; \$5.279 million for 2017; \$0.130 million for 2018; and \$0.133 million for 2019; and
    - ii. 82 previously approved sub-projects with a 2015 cash flow of \$75.702 million; and future year cash flow commitments of \$179.484 million in 2016 and \$80.893 million for 2017; and
  - b. 2014 approved cash flow for 89 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$138.182 million.
60. City Council approve the new debt service costs of \$0.403 million in 2015 and incremental debt costs of \$3.048 million in 2016, \$2.790 million for 2017; \$0.100 million for 2018; \$0.018 million for 2019; and \$0.015 million for 2020 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
61. City Council consider the operating costs of \$0.070 million net in 2016; \$0.015 million net in 2017; and \$0.015 million net in 2018 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
62. City Council approve the 2016 - 2024 Recommended Capital Plan for Facilities Management and Real Estate Services totalling \$516.589 million in project estimates, comprised of \$39.417 million in 2016; \$58.698 million for 2017; \$65.478 million for 2018; \$53.568 million for 2019; \$50.843 million for 2020; \$52.749 million for 2021; \$52.315 million for 2022; \$71.239 million for 2023; and \$72.282 million in 2024.
63. City Council approve conditionally all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## **Financial Services**

64. City Council approve the 2015 Recommended Capital Budget for Financial Services with a total project cost of \$26.446 million, and 2015 cash flow of \$21.039 million and future year commitments of \$30.844 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 7 new / change in scope sub-projects with a 2015 total project cost of \$11.796 million that requires cash flow of \$5.991 million in 2015 and a future year cash flow commitments of \$5.805 million in 2016; and
    - ii. 10 previously approved sub-projects with a 2015 cash flow of \$6.562 million; and a future year cash flow commitment of \$9.263 million in 2016; \$5.115 million in 2017; \$9.705 million in 2018 and \$0.956 million in 2019; and
  - b. 2014 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$8.486 million.
65. City Council approve the new debt service costs of \$0.186 million in 2015 and incremental debt costs of \$1.481 million in 2016; \$1.777 million in 2017; \$0.848 million in 2018; \$0.711 million in 2019; \$0.226 million in 2020; \$0.520 million in 2021; \$0.342 million in 2022 and \$0.012 million for 2024 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
66. City Council consider operating costs of \$0.115 million net in 2016, emanating from the approval of the 2015 Capital Budget for inclusion in the 2015 and future year operating budgets.
67. City Council approve the 2016-2024 Recommended Capital Plan for Financial Services totalling \$14.650 million in project estimates, comprised of \$1.033 million in 2016; \$3.147 million for 2017; \$0.390 million for 2018; \$0.325 million for 2019; \$4.550 million for 2020; \$3.505 million for 2021; \$0.125 million for 2022; \$0.375 million for 2023; and \$1.200 million in 2024; and
68. City Council approve 21.0 temporary capital positions for the delivery of 2015 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

## **Fleet Services**

69. City Council approve the 2015 Recommended Capital Budget for Fleet Services with a total project cost of \$56.145 million, and 2015 cash flow of \$70.762 million and future year commitments of \$20.697 million comprised of the following:

- a. New Cash Flow Funds for:
    - i. 23 new / change in scope sub-projects with a 2015 total project cost of \$56.145 million that requires cash flow of \$35.448 million in 2015 and future year cash flow commitments of \$20.697 million in 2016;
    - ii. 18 previously approved sub-projects with a 2015 cash flow of \$27.933 million; and
    - iii. 11 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$0.477 million that requires Council to reaffirm its commitment; and
  - b. 2014 approved cash flow for 21 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$6.904 million.
70. City Council approve the 2016-2024 Recommended Capital Plan for Fleet Services totalling \$403.173 million in project estimates, comprised of \$41.922 million in 2016; \$37.780 million for 2017; \$40.031 million for 2018; \$50.420 million for 2019; \$45.356 million for 2020; \$34.802 million for 2021; \$61.798 million for 2022; \$52.050 million for 2023; and \$39.014 million in 2024.
71. City Council direct the 2015 Capital Budget for Fleet Services be adjusted to agree with Programs' 2015 budgeted contributions to the Vehicles Reserves to reflect any changes to the contributions that may occur during the 2015 Budget process, and the funding availability of the Programs' vehicle reserve account.

### **Information and Technology**

72. City Council approve the 2015 Recommended Capital Budget for Information and Technology with a total project cost of \$69.235 million, and 2015 cash flow of \$65.232 million and future year commitments of \$41.607 million comprised of the following:
- a. New Cash Flow Funds for:
    - i. 51 new / change in scope sub-projects with a 2015 total project cost of \$69.235 million that requires cash flow of \$48.879 million in 2015 and a future year cash flow commitment of \$6.590 million in 2016; and
    - ii. 9 previously approved sub-projects with a 2015 cash flow of \$10.575 million; and a future year cash flow commitment of \$10.667 million in 2016; \$7.630 million in 2017; \$16.060 million in 2018 and \$0.660 million in 2019; and
  - b. 2014 approved cash flow for 8 previously approved sub-projects with carry

forward funding from 2014 into 2015 totalling \$5.778 million.

73. City Council approve the new debt service costs of \$0.593 million in 2015 and incremental debt costs of \$4.587 million in 2016; \$5.120 million in 2017; \$3.035 million in 2018; \$2.590 million in 2019; \$2.203 million in 2020; \$2.078 million in 2021; \$2.078 million in 2022, \$2.109 million in 2023 and \$0.012 million for 2024 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
74. City Council consider operating costs of \$0.625 million net in 2015, \$5.254 million in 2016; \$3.055 million in 2017 and \$0.980 million in 2018 emanating from the approval of the 2015 Capital Budget for inclusion in the 2015 and future year operating budgets.
75. City Council approve the 2016-2024 Recommended Capital Plan for Information and Technology totalling \$308.354 million in project estimates, comprised of \$39.941 million in 2016; \$33.010 million for 2017; \$32.841 million for 2018; \$35.552 million for 2019; \$39.125 million for 2020; \$32.421 million for 2021; \$27.795 million for 2022; \$30.919 million for 2023; and \$36.750 million in 2024.
76. City Council approve 49.0 temporary capital positions for the delivery of 2015 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project / sub-project.

**Accountability Offices:**

77. City Council approve the 2015 Recommended Capital Budget for the Accountability Offices with a total project cost of \$1.225 million, and 2015 cash flow of \$0.623 million and future year commitments of \$0.602 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 2 new / change in scope sub-projects with a 2015 total project cost of \$1.225 million that requires cash flow of \$0.623 million in 2015 and a future year cash flow commitment of \$0.602 million in 2016.
78. City Council approve the new debt service costs of \$0.010 million in 2015 and incremental debt costs of \$0.077 million for 2016; \$0.065 million for 2017 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
79. City Council consider the operating costs of \$0.005 million net in 2017 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
80. City Council approve the 2016-2024 Recommended Capital Plan for the Accountability Offices totalling \$1.360 million in project estimates, composed of \$0.660 million in

2016 and \$0.700 million in 2023.

### **Sustainable Energy Plan**

81. City Council approve the 2015 Recommended Capital Budget for the Sustainable Energy Plan with a total project cost of \$15.473 million, and 2015 cash flow of \$14.037 million and future year commitments of \$6.314 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 10 new / change in scope sub-projects with a 2015 total project cost of \$15.473 million that requires cash flow of \$10.595 million in 2015 and decreases in future year cash flow commitments of \$4.878 million in 2016; and
    - ii. 8 previously approved sub-projects with a 2015 cash flow of \$3.442 million; and future year cash flow commitments of \$0.452 million in 2016; \$0.367 million for 2017; and \$0.367 million for 2018; and
  - b. 2014 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$7.873 million.
82. City Council consider the operating savings of \$0.082 million in 2019, \$0.015 million in 2020, and \$0.161 million in 2024 emanating from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
83. City Council approve the 2016-2024 Recommended Capital Plan for the Sustainable Energy Plan totalling \$139.150 million in project estimates, comprised of \$15.500 million in 2016; \$16.650 million for 2017; \$14.000 million for 2018; \$16.000 million for 2019; \$16.000 million for 2020; \$16.000 million for 2021; \$15.000 million for 2022; \$15.000 million for 2023; and \$15.000 million in 2024.
84. City Council approve that any project utilizing the recoverable debt model completely repay all associated costs necessary to bring the project into use, including operating costs, prior to any operational savings being realized by the Program or Agency.
85. City Council direct the Environment and Energy Division and Financial Planning to monitor and report energy consumption and any associated operating savings through the City's annual budget process.

### **City Clerk's Office**

86. City Council approve the 2015 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$21.640 million, and 2015 cash flow of \$4.758 million and future year commitments of \$22.011 million comprised of the following:



- a. New Cash Flow Funds for:
    - i. 11 new / change in scope sub-projects with a 2015 total project cost of \$21.640 million that requires cash flow of \$1.585 million in 2015 and future year cash flow commitments of \$17.205 million in 2016; \$2.680 million for 2017; \$0.350 million for 2018; and decrease of \$0.180 million for 2019; and
    - ii. 8 previously approved sub-projects with a 2015 cash flow of \$2.165 million; and future years cash flow commitments of \$0.756 million in 2016; \$0.200 million for 2017; \$0.400 million for 2018; and \$0.600 million for 2019; and
  - b. 2014 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$1.008 million.
87. City Council approve the new debt service costs of \$0.046 million in 2015 and incremental debt costs of \$0.651 million in 2016, \$1.824 million for 2017; \$0.261 million for 2018; \$0.307 million for 2019; \$0.335 million for 2020; \$0.335 million for 2021; \$0.323 million for 2022; \$0.268 million for 2023; and \$0.268 million in 2024 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
88. City Council consider the operating costs of \$0.308 million net in the 2015, \$0.433 million net in 2016; \$0.407 million net in 2017; \$0.075 million net in 2018; and \$0.085 million in 2019 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
89. City Council approve the 2016-2024 Recommended Capital Plan for City Clerk's Office totalling \$23.302 million in project estimates, comprised of \$0.425 million in 2016; \$1.002 million for 2017; \$2.600 million for 2018; \$3.045 million for 2019; \$4.005 million for 2020; \$4.625 million for 2021; \$2.900 million for 2022; \$2.500 million for 2023; and \$2.200 million in 2024.
90. City Council approve 9.25 temporary capital positions for the delivery of new 2015 capital projects and that the duration of each temporary position not exceed the life and funding of its respective project / sub-project.

**Pan Am Games**

91. City Council approve the 2015 Recommended Capital Budget for Pan/Parapan American Games with a total project cost decrease of \$1.000 million that requires 2015 cash flow of \$3.935 million comprised of the following:
- a. New Cash Flow Funds for:

- i. 3 new / change in scope sub-projects with a 2015 total project cost decrease of \$1.000 million that require a cash flow decrease of \$1.000 million in 2015;
    - ii. 4 previously approved sub-projects with a 2015 cash flow of \$2.439 million; and
    - iii. 1 previously approved sub-projects with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$0.165 million that requires Council to reaffirm its commitment; and
  - b. 2014 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$2.331 million.
92. City Council approve the new debt service costs of \$0.003 in 2015 and incremental debt costs of \$0.021 million in 2016 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
93. City Council approve conditionally all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
94. City Council request the City Manager to report back at the end of 2015 on final capital costs for the Pan Am projects.

## **AGENCIES**

### **Exhibition Place**

95. City Council approve the 2015 Recommended Capital Budget for Exhibition Place with a total project cost of \$6.735 million, and 2015 cash flow of \$7.383 million and future year commitments of \$2.230 million comprised of the following:
- a. New Cash Flow Funds for:
    - i. 13 new / change in scope sub-projects with a 2015 total project cost of \$6.735 million that requires cash flow of \$4.505 million in 2015 and a future year cash flow commitments of \$2.230 million in 2016; and
    - ii. 1 previously approved sub-project with a 2015 cash flow of \$0.700 million; and
  - b. 2014 approved cash flow for 5 previously approved sub-projects with carry

forward funding from 2014 into 2015 totalling \$2.178 million.

96. City Council approve the new debt service costs of \$4.510 million in 2015 and incremental debt costs of \$4.715 million in 2016, \$4.390 million for 2017; \$4.465 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for 2021; \$11.415 million for 2022; and \$11.985 million for 2023; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
97. City Council approve the 2016-2024 Recommended Capital Plan for Exhibition Place totalling \$76.378 million in project estimates, comprised of \$2.485 million in 2016; \$4.390 million for 2017; \$4.465 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for 2021; \$11.415 million for 2022; \$12.985 million for 2023; and \$11.935 million in 2024.
98. City Council approve conditionally all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### **Sony Centre for the Performing Arts**

99. City Council approve the 2015 Recommended Capital Budget for Sony Centre for the Performing Arts with a total project cost of \$3.563 million, and 2015 cash flow of \$4.917 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 9 new / change in scope sub-projects with a 2015 total project cost of \$2.563 million that requires cash flow of \$2.563 million in 2015; and
    - ii. 1 previously approved sub-project with carry forward funding from 2013 and prior years requiring 2015 cash flow of \$1.000 million that requires Council to reaffirm its commitment; and
  - b. 2014 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$1.354 million.
100. City Council approve the new debt service costs of \$0.030 million in 2015 and incremental debt costs of \$0.182 million in 2016 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
101. City Council approve the 2016-2024 Recommended Capital Plan for Sony Centre for the Performing Arts totalling \$4.730 million in project estimates, comprised of \$0.130 million in 2016; \$0.0081 million for 2017; \$0.477 million for 2018; \$0.350 million for

2019; \$0.562 million for 2020; \$0.687 million for 2021; \$0.938 million for 2022; \$0.753 million for 2023; and \$0.752 million in 2024.

102. City Council approve conditionally all sub-projects with third party financing, subject to grant approval or the receipt of such funding in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
103. Sony Centre for the Performing Arts report back on the availability of the federal grant during the 2015 Budget process, and if such funding is not forthcoming, the 2015 Recommended Capital Budget and 2016-2024 Capital Plan be amended as follows:
  - a. The "Specialized Equipment" sub-project of \$1.1 million gross in 2015 be deleted;
  - b. The 2015 Recommended Capital Budget be revised to \$2.498 million gross and \$1.498 million net, excluding carry forward funding from 2014 into 2015; and
  - c. The 2017 Recommended Capital Plan be revised to \$0.371 million gross and net.

#### **Toronto and Region Conservation Authority**

104. City Council approve the 2015 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2015 cash flow of \$14.069 million.
105. City Council approve the new debt service costs of \$0.050 million in 2015 and incremental debt costs of \$0.306 million in 2016 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
106. City Council approve the 2016-2024 Recommended Capital Plan for Toronto and Region Conservation Authority totalling \$155.522 million in project estimates, comprised of \$14.171 million in 2016; \$15.275 million for 2017; \$15.382 million for 2018; \$16.992 million for 2019; \$17.104 million for 2020; \$17.219 million for 2021; \$17.337 million for 2022; \$20.958 million for 2023; and \$21.084 million in 2024.
107. City Council request that the General Manager, Toronto Water and the Chief Administrative Officer, Toronto and Region Conservation Authority, in consultation with Financial Planning, work more closely together on the selection of priorities for erosion control and source water protection projects in the City of Toronto, in light of the additional City investment for these initiatives.

#### **Toronto Police Service**

108. City Council approve the 2015 Recommended Capital Budget for Toronto Police

Service with a total project cost of \$47.648 million, and 2015 cash flow of \$53.099 million and future year commitments of \$10.454 million comprised of the following:

- a. New Cash Flow Funds for:
    - i. 21 new / change in scope sub-projects with a 2015 total project cost of \$47.648 million that requires cash flow of \$37.194 million in 2015 and future year cash flow commitments of \$4.768 million in 2016 and \$5.686 million for 2017; and
    - ii. 2 previously approved sub-projects with a 2015 cash flow of \$6.113 million; and
  - b. 2014 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$9.792 million.
109. City Council approve the new debt service costs of \$0.175 million in 2015 and incremental debt costs of \$1.181 million in 2016, \$0.652 million for 2017 and \$0.623 million for 2018 resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
  110. City Council consider the operating costs of \$2.755 million net in the 2015, \$0.051 million net in 2016; \$0.509 million net in 2017; \$0.925 million net in 2018; (\$0.033) million in 2019; \$0.017 million in 2020; \$0.017 million in 2021; \$0.017 million in 2022; \$0.017 million in 2023; and \$0.017 million in 2024 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
  111. City Council approve the 2016-2024 Recommended Capital Plan for Toronto Police Service totalling \$499.750 million in project estimates, comprised of \$52.403 million in 2016; \$70.425 million for 2017; \$62.917 million for 2018; \$66.851 million for 2019; \$57.386 million for 2020; \$44.399 million for 2021; \$30.932 million for 2022; \$58.351 million for 2023; and \$56.086 million in 2024.
  112. Toronto Police Service staff continue discussions with the City to identify any potential shared services opportunities and report back on the outcomes prior to submitting the Service's 2016-2025 Capital Budget and Plan request.
  113. Toronto Police Service report on the project location and construction plans, including any changes to the project cost, for the Peer to Peer Site project to the Deputy City Manager and Chief Financial Officer once the location is finalized and prior to submitting the Service's 2016-2025 Capital Budget and Plan request.
  114. Toronto Police Service report back on the results of the Service's review of the required State of Good Repair work, State of Good Repair backlog and plan to address it prior to submitting the Service's 2016-2025 Capital Budget and Plan request.

## **Toronto Public Health**

115. City Council approve the 2015 Recommended Capital Budget for Toronto Public Health with a total project cost of \$3.191 million, and 2015 cash flow of \$5.233 million and future year commitments of \$2.860 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. One new sub-project and four change in scope sub-projects with a 2015 total project cost of \$3.191 million that requires cash flow of \$1.015 million in 2015 and increases/ (decreases) in future year cash flow commitments of \$1.363 million in 2016; and \$0.813 million for 2017; and
    - ii. Three previously approved sub-projects with a 2015 cash flow of \$2.957 million; and future years cash flow commitments of \$0.684 million in 2016; and
  - b. 2014 approved cash flow for three previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$1.261 million.
116. City Council approve the new debt service costs of \$0.010 million in 2015 and incremental debt costs of \$0.092 million in 2016, \$0.156 million for 2017; and \$0.089 million for 2018; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
117. City Council approve the 2016-2024 Recommended Capital Plan for Toronto Public Health totalling \$23.556 million in project estimates, comprised of \$1.445 million in 2016; \$2.575 million for 2017; \$3.363 million for 2018; \$3.373 million for 2019; \$3.400 million for 2020; \$3.000 million for 2021; \$2.500 million for 2022; \$2.200 million for 2023; and \$1.700 million in 2024.
118. City Council approve 33.5 temporary positions for the delivery of new 2015 capital projects and that the duration for each temporary position not exceed the life and funding of its respective project/sub-project.
119. City Council approve conditionally all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
120. City Council request Toronto Public Health work with Financial Planning to capture any operating savings to be realized from the implementation of proposed system enhancements as well as identify on-going system maintenance costs for inclusion in future year budget submissions.

## Toronto Public Library

121. City Council approve the 2015 Recommended Capital Budget for Toronto Public Library with a total project cost of \$49.743 million, and 2015 cash flow of \$ 21.184 million and future year commitments of \$67.891 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 11 new / change in scope sub-projects with a 2015 total project cost of \$49.743 million that requires cash flow of \$8.865 million in 2015 and increases in future year cash flow commitments of \$11.837 million in 2016; \$11.508 million for 2017; \$9.336 million for 2018; and \$8.197 million for 2019; and
    - ii. 9 previously approved sub-projects with a 2015 cash flow of \$10.469 million; and future years cash flow commitments of \$13.750 million in 2016; \$11.234 million for 2017; and \$1.939 million for 2018; and
  - b. 2014 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$ 1.850 million.
122. City Council approve the new debt service costs of \$0.147 million in 2015 and incremental debt costs of \$1.169 million in 2016, \$1.556 million for 2017; \$1.490 million for 2018; \$1.224 million for 2019; and \$0.899 million for 2020; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
123. City Council consider the operating costs of \$0.767 million net in the 2015, \$0.083 million net in 2016; \$0.099 million net in 2017; \$0.969 million net in 2018; \$0.915 million in 2019; \$0.018 million in 2020; \$0.048 million in 2021; \$0.112 million in 2022; \$0.082 million in 2023; and \$0.021 million in 2024 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
124. City Council approve the 2016-2024 Recommended Capital Plan for Toronto Public Library totalling \$155.142 million in project estimates, comprised of \$1.704 million in 2016; \$10.004 million for 2017; \$20.588 million for 2018; \$15.882 million for 2019; \$20.236 million for 2020; \$23.868 million for 2021; \$24.709 million for 2022; \$22.045 million for 2023; and \$16.106 million in 2024.
125. City Council approve conditionally all sub-projects with third party financing, subject to the receipt of such financing in 2015 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
126. City Council direct Toronto Public Library to provide the State of Good Repair

requirements across all branches grouped and prioritized by asset category to enable the City and Toronto Public Library to monitor and evaluate the impact of State of Good Repair investment on the Program's backlog in time for the 2016 Budget process.

### **Toronto Transit Commission**

127. City Council approve the 2015 Recommended Capital Budget for the Toronto Transit Commission (TTC) with a total project cost of \$1.666 billion, and 2015 cash flow of \$1.077 billion and future year commitments of \$4.447 billion comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 47 new / change in scope sub-projects with a 2015 total project cost of \$1.666 billion that results in a cash flow increases of \$13.714 million in 2015 and future year cash flow commitments of \$368.963 million in 2016; \$258.478 million for 2017; \$278.163 million for 2018; \$213.930 million for 2019; \$219.882 million for 2020; \$115.429 million for 2021; \$38.667 million for 2022; \$74.049 million for 2023; and \$84.820 million for 2024;
    - ii. 51 previously approved sub-projects with a 2015 cash flow of \$807.752 million; and future years cash flow commitments of \$767.735 million in 2016; \$656.069 million for 2017; \$475.963 million for 2018; \$410.674 million for 2019; \$170.963 million for 2020; \$81.463 million for 2021; \$100.552 million for 2022; \$73.368 million for 2023; and \$71.693 million for 2024; and
  - b. 2014 approved cash flow for 25 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$255.891 million.
128. City Council approve increases / (decreases) in new debt service costs of (\$1.678) million in 2015 and incremental debt costs of (\$7.039) million in 2016, \$6.355 million for 2017; \$11.852 million for 2018; \$14.208 million for 2019; \$6.772 million for 2020; \$0.803 million for 2021; (\$0.416) million for 2022; (\$2.827) million for 2023; and \$0.068 million for 2024; resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
129. City Council consider the operating costs (savings) of (\$1.814) million net in the 2015, \$0.036 million net in 2016; \$1.838 million net in 2017; \$0.029 million net in 2018; (\$0.675) million in 2019; (\$0.067) million in 2020; \$0.149 million in 2021; \$0.118 million in 2022; \$0.112 million in 2023; and \$0.142 million in 2024 resulting from the approval of the 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
130. City Council approve the 2016-2024 Recommended Capital Plan for Toronto Transit



Commission totalling \$1.381 billion in project estimates, comprised of \$13.709 million in 2016; \$149.933 million for 2017; \$239.766 million for 2018; \$245.098 million for 2019; \$146.857 million for 2020; \$151.127 million for 2021; \$148.323 million for 2022; \$145.561 million for 2023; and \$140.360 million in 2024.

131. City Council approve a transfer in 2015 to provide capital funding from the capital reserve (the amount to include carry forward funding of 2014 unspent funds) of \$71.224 million from the Provincial Gas Tax Revenues for Public Transit Reserve Fund (XR3018).
132. City Council direct Toronto Transit Commission to assess its future fleet procurement requirements outside of the 2015-2024 10-year horizon and develop a strategy for the replacement of the next generation of Subway Cars, Streetcars and Buses intermittently over an extended period in order to minimize substantial concurrent capital costs.
133. City Council direct Toronto Transit Commission to maintain the State of Good Repair backlog, developed during the 2015-2024 Capital Planning process, and to review the State of Good Repair backlog each year during future budget processes to ensure that critical State of Good Repair work is being performed.
134. City Council direct Toronto Transit Commission to work with the City's Information and Technology and Financial Planning Divisions on leveraging SAP technology.
135. City Council direct Toronto Transit Commission staff to report back to Budget Committee prior to the 2016 budget process to identify the full operating impacts from the SAP-ERP Implementation Program, and the PRESTO fare system.
136. City Council direct the Toronto Transit Commission, City Manager, and the Deputy City Manager and Chief Financial Officer to pursue a tri-party partnership between the Federal government, Provincial government, and the City of Toronto for a dedicated, long-term, stable funding plan to address its rolling stock, State of Good Repair, capacity building, service improvement and growth needs.
137. City Council approve the 2015 Capital Budget for the Toronto-York Spadina Subway Extension with no new project cost, and 2015 cash flow of \$444.180 million and future year commitments of \$445.830 million comprised of the following:
  - a. New Cash Flow Funding for:
    - i. 1 previously approved sub-project with a 2015 cash flow of \$444.180 million; and a future year cash flow commitment of \$445.830 million in 2016; and,
  - b. 2015 approved cash flow for 1 previously approved sub-project with carry forward funding from 2014 into 2015 totalling \$298.297 million.

138. City Council consider operating costs of \$13.599 million net in 2016, \$13.130 million net in 2017, \$0.240 million net in 2018 resulting from the approval of the Toronto-York Spadina Subway Extension 2015 Recommended Capital Budget for inclusion in the 2015 and future year operating budgets.
139. City Council approve the 2015 Capital Budget for the Scarborough Subway Extension with a total project cost of \$37.204 million, and 2015 cash flow of \$50.258 million and no future year commitments comprised of the following:
  - a. New Cash Flow Funding for:
    - i. 1 previously approved sub-project with a 2015 cash flow of \$37.204 million in 2015; and no future year cash flow commitments; and,
  - b. 2015 approved cash flow for 1 previously approved sub-project with carry forward funding from 2014 into 2015 totalling \$13.054 million.
140. City Council direct the Toronto Transit Commission to seek City Council approval of any additional cash flow funding required for the Scarborough Subway Extension in 2015 and cash flow funding commitments for 2016-2024 as cash flows between 2016-2024 will be budgeted as planned forecasts with no authority to spend; and
141. City Council approve the 2016-2024 Capital Plan for the Scarborough Subway Extension totalling \$3.372 in project estimates, comprised of \$120.118 million in 2016; \$185.550 million in 2017; \$268.162 million in 2018; \$756.903 million in 2019; \$711.403 million in 2020; \$618.395 million in 2021; \$464.992 million in 2022; \$215.273 million in 2023; and \$31.000 million in 2024.

### **Toronto Zoo**

142. City Council approve the 2015 Recommended Capital Budget for the Toronto Zoo with a total project cost of \$1.250 million, and 2015 cash flow of \$12.440 million and future year commitments of \$7.445 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 4 new sub-projects with a 2015 total project cost of \$1.250 million that require cash flow of \$1.250 million in 2015; and
    - ii. 2 previously approved sub-projects with a 2015 cash flow of \$6.440 million; and future years cash flow commitments of \$4.945 million in 2016; and \$2.500 million in 2017; and
  - b. 2014 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2014 into 2015 totalling \$4.750 million.

143. City Council approve the new debt service costs of \$0.021 million in 2015 and incremental debt costs of \$0.170 million in 2016, \$0.290 million for 2017, and \$0.530 million for 2018, resulting from the approval of the 2015 Recommended Capital Budget, to be included in the 2015 and future year operating budgets.
144. City Council approve the 2016-2024 Recommended Capital Plan for the Toronto Zoo totalling \$55.845 million in project estimates, comprised of \$6.845 million in 2016; \$6.500 million for 2017; \$6.500 million for 2018; \$6.000 million for 2019; \$6.000 million for 2020; \$6.000 million for 2021; \$6.000 million for 2022; \$6.000 million for 2023; and \$6.000 million in 2024.
145. City Council request the Chief Executive Officer, Toronto Zoo report to the City Manager and the Deputy City Manager and Chief Financial Officer on the Toronto Zoo's new Capital Master Plan prior to the 2016 Capital Budget process.

### **Yonge-Dundas Square**

146. City Council approve the 2016-2024 Recommended Capital Plan for Yonge-Dundas Square totalling \$0.450 million in project estimates, comprised of \$0.050 million in each of the years from 2016 to 2024.
147. City Council direct the Board of Management of Yonge-Dundas Square and Facilities Management to ensure that the structural review and facility audit report be completed in time to provide guidance for the development of the Yonge-Dundas Square's 2016-2025 Capital Budget and Plan submission.