



Josh  
Colle



Chair, Toronto Transit Commission

Toronto City Councillor

Ward 15 Eglinton-Lawrence

March 23, 2015

Mayor John Tory, Chair of Executive Committee

As you are aware, as part of the 2015 City Budget deliberations Council adopted my motion to have the City Manager seek a third party review of the TTC's major capital projects program. This review will assess the TTC's delivery of major capital projects, including adherence to budget and scheduling targets, processes for reporting these results to the Commission and City, and any organizational changes that would enhance results, all for consideration by the Commission in the fall of 2015.

In addition, under my direction, the TTC has been aggressively reviewing the manner in which it is delivering the Toronto-York Spadina Subway Extension (TYSSE) project. A report about the project delivery and budget implications will be considered by the Commission at its meeting on Thursday, March 26, 2015, and I anticipate that this report will be referred to Council for consideration at its March 31, 2015 meeting.

Both the TTC and City share a duty to Toronto residents to deliver major capital infrastructure projects efficiently and on schedule. In light of the challenges experienced with the YYSSE project, and the resulting delays and cost over runs, I would propose that Council direct the City Manager to submit to the next meeting of the Executive Committee a report dealing with options for improved project delivery, including procurement and project management, for the Scarborough Subway Extension.

The options should include the full spectrum of procurement strategies, including Alternative Financing and Procurement and/or Public-Private-Partnerships, and the role that Infrastructure Ontario can play in the delivery of such projects. This direction would align with the position of Toronto City Council and comply with Federal grant application requirements. At the time of project approval in October of 2013 (CC39.5, 6d)), Council directed staff to "aggressively pursue the Federal P3 screen process, so that any project cost savings arising from a P3 partnership with the City can be applied to reduce any dedicated tax rate increases needed to support the Scarborough Subway".

Accordingly, I would ask that Executive Committee consider and recommend the attached motion to Council for consideration at its meeting on March 31, 2015, in conjunction with the TTC report entitled Toronto-York Spadina Subway Extension – Schedule and Budget Change.

Thank you for your consideration of this matter.

Sincerely,

Josh Colle  
Chair, TTC

c. Joe Pennachetti, City Manager, City of Toronto  
Andy Byford, CEO, TTC