



STAFF REPORT ACTION REQUIRED

Toronto Water 2014 Year End Capital Budget Adjustment and Accelerations/Deferrals

Date:	April 9, 2015
To:	Budget Committee
From:	General Manager, Toronto Water
Wards:	All
Reference Number:	P:\2015\Cluster B\TW\BC15006

SUMMARY

This report requests City Council's authority to amend Toronto Water's Approved 2014 Capital Budget by adjusting project costs and cash flows contained within the Budget and Plan, respectively, to reflect the actual year expenditures and progress completion. The adjustments will have a zero dollar impact on the 2014 Capital Budget and will align 2014 expenditures with Toronto Water's capital project delivery schedule and program requirements.

RECOMMENDATIONS

The General Manager of Toronto Water recommends that

1. City Council authorize the reallocation of funds within Toronto Water's approved 2014 Water Capital Budget in the amount of \$50.006 million, for acceleration and deferral of projects, as presented in Schedule A (Part A & B), with a zero Budget impact.
2. City Council authorize the reallocation of funds in Toronto Water's approved Capital Budget in the amount of \$11.600 million from projects that have been completed to those requiring additional funding in the same amount as presented in Schedule A (Part C), with a zero Budget impact.

Financial Impact

Toronto Water achieved a delivery rate of 95% of its 2014 approved Capital Budget of \$617 million. The delivery of a number of projects exceeded 2014 cash flow forecasts while some others fell behind schedule resulting in the need to amend the 2014 Approved Budget to reflect project accelerations and deferrals as outlined in Appendix A (Part A & B). As the majority of these projects are multi-year projects, a second reallocation report will be submitted with the Q1 Variance Report to align the 2015 approved cashflows with the changes to the capital project delivery schedule made in 2014.

In addition, a number of projects have been completed, and committed funds have been released, while a couple capital projects have fallen behind schedule in project invoicing in 2014. As a result, funding from these projects is available for reallocation to address projects that incurred additional expenditures in 2014 as outlined in Appendix A (Part C).

There are no additional costs to the City as a result of the approval of this report. The recommended adjustments will align 2014 expenditures with Toronto Water's capital project delivery schedule and program requirements.

The Deputy City Manager & Chief Financial Officer has reviewed this report and agrees with the financial impact information.

DECISION HISTORY

City Council at its meeting of December 16 and 17, 2013 approved Toronto Water's 2014 Capital Budget and 2015-2023 Capital Plan, which included approval of a 2014 Capital Budget cash flow of \$476.713 million and 2013 carry-forward funding of \$138.057 million. The Council Decision Document can be found at:

<http://app.toronto.ca/tmmis/viewPublishedReport.do?function=getCouncilDecisionDocumentReport&meetingId=6814>

Additional budget adjustments were approved by Budget Committee on May 1, 2014 (BU54.6 Toronto Water 2014 Capital Budget and 2015-2023 Capital Plan Reallocations and Accelerations/Deferrals) with a zero gross budget impact and can be found at:

<http://app.toronto.ca/tmmis/viewPublishedReport.do?function=getDecisionDocumentReport&meetingId=8369>

Further budget adjustments were approved by Budget Committee on August 6, 2014 (BU56.9 Toronto Water 2014 Capital Budget and 2015-2023 Capital Plan Reallocations and Accelerations/Deferrals) with a \$12 million budget impact and can be found at:

<http://app.toronto.ca/tmmis/viewPublishedReport.do?function=getDecisionDocumentReport&meetingId=8371>

Additional budget adjustments were approved by Executive Committee on January 22, 2015 (EX2.6 Toronto Water 2014 Capital Budget and 2015-2023 Capital Plan Reallocations and Accelerations/Deferrals) with a zero gross budget impact and can be found at:

<http://app.toronto.ca/tmmis/viewPublishedReport.do?function=getDecisionDocumentReport&meetingId=9721>

ISSUE BACKGROUND

Toronto Water requires the amendment of the 2014 Approved Budget to align the cash flows with 2014 actual expenditures to better reflect capital project delivery and program requirements resulting from changes in project delivery schedules and in-year expenditures.

The majority of capital projects being delivered for Toronto Water are multi-year complex infrastructure projects. Project acceleration as listed in Part A of Schedule A can result from favourable weather/site conditions, and strong consultant/contractor performance.

Project under-spending as listed in Part B of Schedule A can arise from projects being completed under budget or from project delays. Delays can arise from: delays in completing designs due to complexities within the infrastructure, unforeseen ground/site conditions, delays resulting from inclement weather, delays resulting from technical coordination to maintain operations 24/7, consultant/contractor performance issues, and negotiation of final payments.

A few project funding reallocations are required to address additional project costs as detailed in Part C of Schedule A.

COMMENTS

Approval is being sought to amend Toronto Water's Approved 2014 Capital Budget as outlined in the attached Schedule A to better align cash flows to the 2014 year end expenditures to reflect the project and program requirements, in accordance with Section 71-9 B to E of the Financial Control By-Law.

These amendments include the provision of additional funding for projects proceeding ahead of schedule and projects that incurred additional costs beyond what was planned. It is proposed that this additional funding be drawn from projects that are under budget and projects which have fallen behind schedule due to on-site coordination constraints and vendor performance issues.

CONTACT

Graham Harding, P.Eng.
Director
Water Infrastructure Management
Toronto Water
Tel.: (416) 397-4631
E-mail: ghardin2@toronto.ca

Annette Kopec, P.Eng.
Manager, Capital Programming &
Facilities Asset Planning
Water Infrastructure Management
Toronto Water
Tel: (416) 392-8845
E-mail: akopec@toronto.ca

SIGNATURE

Lou Di Gironimo
General Manager, Toronto Water

ATTACHMENTS

Schedule A – Toronto Water 2014 Capital Budget Adjustments, Deferrals/Accelerations

Schedule A – Part A

Toronto Water 2014 Capital Budget Accelerations

Program	Sub-Project	WBS#	2014 Plan	Reallocation
HORGAN FILTRATION PLANT	DESIGN	CPW002-2	621,000	90,875
WATER STORAGE & PUMPING STATIONS	CORROSION CONTROL	CPW020-25	5,576,813	266,677
BUSINESS & TECHNOLOGY	NETWORK EQUIPMENT REPLACEMENT	CPW039-03	565,000	50,036
TRUNK WATERMAIN	SPADINA-RIVER WM CONSTRUCTION (GERRARD)	CPW059-04	19,019,000	3,274,779
WATER STORAGE & PUMPING STATIONS	SCARBOROUGH PS - PUMP REPLC	CPW060-05	300,000	370,009
WATER STORAGE & PUMPING STATIONS	EGLINTON PS -PUMP REPLC	CPW060-06	300,000	806,839
HARRIS FILTRATION PLANT	FACILITY & PROCESS UPGRADES	CPW061-03	923,743	27,451
CLARK FILTRATION PLANT	FACILITY & PROCESS UPGRADES	CPW063-01	282,235	4,520
CLARK FILTRATION PLANT	PROCESS EQUIPMENT UPGRADE CONSTRUCTION	CPW063-10	2,326,000	740,778
ISLAND TREATMENT PLANT	ISLAND ENWAVE/RETROFIT PROJECT	CPW064-15	174,000	22,045
WATER STORAGE & PUMPING STATIONS	SYSTEM SUSTAINABILITY	CPW069-01	350,000	42,062
AUTOMATED METER READING PROGRAM	AMR PROJECT	CPW532-02	47,418,000	4,929,254
WATERMAIN REPLACEMENT	WATERMAIN UPGRADES - 2014	CPW542-15	5,407,000	2,225,895
WATERMAIN REHABILITATION	WATERMAIN STRUCTURAL LINING	CPW543-04	26,981,457	7,922,742
ASHBRIDGES BAY TREATMENT PLANT	STANDBY POWER GENERATION	CWW019-03	5,293,000	479,805
YARDS & FACILITIES	DIVISIONAL SECURITY	CWW034-01	591,344	171,324
YARDS & FACILITIES	ACCOMMODATION PLAN	CWW034-06	800,000	68,189
HIGHLAND CREEK TREATMENT PLANT	BUILDING REHAB AND SITE IMPROVEMENTS	CWW036-01	800,000	708,683
HIGHLAND CREEK TREATMENT PLANT	BIOSOLIDS TREATMENT UPGRADES	CWW036-03	8,310,963	3,787,084
HIGHLAND CREEK TREATMENT PLANT	ELEC SYSTEM UPGRADES - CONSTR	CWW036-09	1,300,000	179,543
HIGHLAND CREEK TREATMENT PLANT	ELECTRICAL UPGRADES - ECAR	CWW036-12	2,212,000	271,477
HUMBER TREATMENT PLANT	NEW SUBSTATION	CWW037-06	5,150,000	1,092,247
HUMBER TREATMENT PLANT	NEW GROUNDSKEEPING BUILDING	CWW037-07	500,000	528,812
ASHBRIDGES BAY TREATMENT PLANT	FINE BUBBLE AERATION AND PILOT TESTING O	CWW040-01	5,182,244	377,847
ASHBRIDGES BAY TREATMENT PLANT	PRIMARY TREATMENT UPGRADE CONT #1	CWW040-07	26,101,000	8,436,780
HIGHLAND CREEK TREATMENT PLANT	ODOUR CONTROL UPGRADES - PHASE 1 ENG	CWW045-01	460,000	370,486
HIGHLAND CREEK TREATMENT PLANT	WAS THICKENING AND DEWATERING CONSTR	CWW047-01	4,608,000	1,338,350
HIGHLAND CREEK TREATMENT PLANT	HCTP - BIOSOLIDS IMPLEMENTATION	CWW047-02	350,000	18,369
HUMBER TREATMENT PLANT	ODOUR CONTROL IMPLEMENTATION - PH 1 C	CWW050-01	5,000,000	2,971,091
HUMBER TREATMENT PLANT	SECONDARY TREATMENT UPGRADES	CWW052-01	4,021,244	3,790,052
BASEMENT FLOODING	BASEMENT FLOODING RELIEF - DESIGN	CWW421-06	1,425,000	473,891

Program	Sub-Project	WBS#	2014 Plan	Reallocation
PUMPING STATIONS	GROUP 2 & 3 SEWAGE P.S. UPGRADES	CWW465-02	506,000	427,908
SEWER REHABILITATION	CCTV INSPECTION	CWW465-03	1,417,533	65,536
SEWER REHABILITATION	DRAIN LINING	CWW465-04	500,000	151,639
SEWER REHABILITATION	SEWER REHAB	CWW465-06	26,155,000	3,522,593
			SUB-TOTAL	50,005,668

Schedule A – Part B Toronto Water 2014 Capital Budget Deferrals

Program	Sub-Project	WBS#	2014 Plan	Reallocation
BUSINESS & TECHNOLOGY	BUSINESS & TECH IMPROVEMENT - PHASE 2	CPW039-10	2,955,000	(1,866,934)
BUSINESS & TECHNOLOGY	PCS UPGRADES FOR WATER SUPPLY	CPW039-15	1,209,000	(807,548)
TRUNK WATERMAIN	AVENUE RD WM CONSTRUCTION - HI LEVELTO	CPW040-02	705,000	(206,365)
ISLAND FILTRATION PLANT	CHEMICAL & RESIDUALS MANAGMENT ENGINEERI	CPW043-07	150,000	(146,741)
BUSINESS & TECHNOLOGY	DISASTER RECOVERY - TIFFFIELD DATA CENTRE	CPW048-03	225,000	(77,173)
TRUNK WATERMAIN	CAST IRON TRUNK REPLC - PHASE 2	CPW058-13	1,499,000	(975,991)
TRUNK WATERMAIN	CAST IRON TRUNK REPLC - PHASE 3 - ENGINE	CPW058-14	300,000	(100,000)
WATER STORAGE & PUMPING STATIONS	TRANS FACILITIES REHAB	CPW060-01	1,572,047	(130,260)
WATER STORAGE & PUMPING STATIONS	RESERVOIR REHAB/WATER QUALITY PROTECTION	CPW060-07	300,000	(76,979)
HARRIS FILTRATION PLANT	BUILDING ENVELOPE REHAB	CPW061-02	255,000	(169,343)
HARRIS FILTRATION PLANT	REHAB OF SETTLING BASIN ROOF & SLUICE GA	CPW061-13	684,673	(332,174)
HORGAN FILTRATION PLANT	FACILITY & PROCESS UPGRADES	CPW062-05	858,000	(79,866)
HORGAN FILTRATION PLANT	RAW WATER PUMP UPGRADES	CPW062-08	950,000	(950,000)
CLARK FILTRATION PLANT	EVALUATION & COMMUNICATION SYSTEMS	CPW063-12	871,000	(455,861)
ISLAND FILTRATION PLANT	FACILITY & PROCESS UPGRADES	CPW064-01	1,367,000	(186,006)
ISLAND FILTRATION PLANT	ISLAND FILTER AIR SCOUR SYSTEM	CPW064-11	767,539	(212,967)
ISLAND FILTRATION PLANT	LOWER FILTER BLDG ROOF REPLACEMENT	CPW064-14	216,000	(192,595)
ISLAND FILTRATION PLANT	CONDITION ASSESSMENT & REHAB OF RAW WATE	CPW064-19	100,000	(64,961)
TRUNK WATERMAIN	JOS WM SCAR PUMPING STATIONS TO ST CLAIR AND MIDLAND -	CPW066-06	600,000	(200,000)
WATER STORAGE & PUMPING STATIONS	ARC FLASH ANALYSIS	CPW067-03	282,000	(124,430)
WATER STORAGE & PUMPING STATIONS	TRANSMISSION OPERATIONS OPTIMIZER	CPW068-01	573,000	(470,019)
WATERMAIN REPLACEMENT	DIST W/MAINS NEW	CPW535-01	302,651	(56,614)
LINEAR ENGINEERING	CAPITAL PRGMG & FACILITY ASSET PLANNING	CPW537-03	486,532	(378,128)
LINEAR ENGINEERING	WATERMAIN ASSET PLANNING	CPW537-04	990,000	(211,315)
LINEAR ENGINEERING	EASEMENT AQUISITION	CPW537-05	299,977	(134,304)
WATERMAIN REPLACEMENT	WATERMAIN REPLACEMENT 2012	CPW542-10	4,357,000	(2,288,037)
WATERMAIN REPLACEMENT	DIST W/M REPLACEMENT 2013	CPW542-12	5,017,000	(250,474)
WATERMAIN REPLACEMENT	WATERMAIN UPGRADES	CPW542-13	4,025,000	(1,142,737)
WATERMAIN REPLACEMENT	DIST WM REPLACEMENT - 2014	CPW542-14	26,022,011	(1,670,389)
WATERMAIN REHABILITATION	HYDRANT & VALVE REPAIR	CPW543-02	1,000,000	(544,787)
WATERMAIN REHABILITATION	CATHODIC PROTECTION	CPW543-05	4,035,000	(540,715)
WATER SERVICE REPLACEMENT	STAND-ALONE WATER SERVICE REPLACEMENT	CPW544-07	1,324,000	(390,806)

Program	Sub-Project	WBS#	2014 Plan	Reallocation
WATER SERVICE REPLACEMENT	2013 WATER SERVICE REPLACEMENT -SOGR	CPW544-11	1,293,000	(335,109)
LINEAR ENGINEERING	CONSULTING FEES	CPW545-02	5,332,000	(388,457)
LINEAR ENGINEERING	SALARIES: DISTRICT OPERATIONS	CPW545-09	623,000	(621,295)
HUMBER TREATMENT PLANT	EQUIPMENT REPLACEMENT	CWW005-123	520,000	(121,647)
HUMBER TREATMENT PLANT	EQUIP-HTP-SOUTH PRIMARY S TANK#1-4 REHAB	CWW005-23	170,000	(134,588)
TRUNK SEWERS	EQUIP-HCTP-AUTOMATED CHAMBERS REHAB	CWW005-76	200,000	(198,547)
HUMBER TREATMENT PLANT	HTP II - WAS UPGRADE CONTRACT	CWW008-44	20,000	(20,000)
TRUNK SEWERS	TRUNK SEWER REHAB-2012	CWW014-14	5,571,000	(1,479,487)
TRUNK SEWERS	TRUNK SEWER REHABILITATION - 2014	CWW014-15	455,000	(262,272)
ASHBRIDGES BAY TREATMENT PLANT	REHAB OF BUILDINGS	CWW019-13	579,000	(579,000)
ASHBRIDGES BAY TREATMENT PLANT	ODOUR CTRL ENGINEERING	CWW019-21	1,410,000	(119,231)
ASHBRIDGES BAY TREATMENT PLANT	PROCESS AND EQUIPMENT	CWW019-25	2,100,000	(579,418)
ASHBRIDGES BAY TREATMENT PLANT	FACILITY AND GROUNDS	CWW019-26	996,000	(837,342)
ASHBRIDGES BAY TREATMENT PLANT	POLYMER UPGRADE	CWW019-27	560,000	(210,121)
ASHBRIDGES BAY TREATMENT PLANT	M&T IMPROVEMENTS	CWW029-04	1,817,000	(155,904)
ASHBRIDGES BAY TREATMENT PLANT	INSTRUMENT AIR REHAB	CWW029-07	2,400,000	(1,429,899)
HUMBER TREATMENT PLANT	HEADHOUSE UPGRADES	CWW030-06	718,000	(485,415)
HIGHLAND CREEK TREATMENT PLANT	WAS THICKENING IMPROVEMENTS	CWW031-01	875,000	(148,911)
YARDS & FACILITIES	DESIGNATED SUBSTANCE ABATEMENT	CWW034-11	84,518	(83,837)
HIGHLAND CREEK TREATMENT PLANT	MECH & ELECTRICAL UPGRADE ENGINEERING	CWW036-06	803,000	(79,863)
HIGHLAND CREEK TREATMENT PLANT	DIGESTERS CLEANING REHAB 10 YEAR PLAN	CWW036-13	1,290,769	(586,016)
HIGHLAND CREEK TREATMENT PLANT	PLANT FIRM CAPACITY - CONCEPT DESIGN	CWW036-14	400,000	(253,609)
HUMBER TREATMENT PLANT	BUILDING UPGRADE ENGINEERING	CWW037-01	537,000	(83,649)
HUMBER TREATMENT PLANT	CHLORINE FACILITY UPGRADE	CWW037-02	4,400,000	(1,593,190)
HUMBER TREATMENT PLANT	HVAC UPGRADES	CWW037-12	600,000	(150,000)
ASHBRIDGES BAY TREATMENT PLANT	OUTFALL AND DISINFECTION UPGRADES ENGINE	CWW039-01	900,000	(92,050)
ASHBRIDGES BAY TREATMENT PLANT	WORK AREA 5 REHAB	CWW040-06	80,000	(80,000)
ASHBRIDGES BAY TREATMENT PLANT	MESI UPGRADES	CWW041-03	2,290,387	(516,732)
HIGHLAND CREEK TREATMENT PLANT	ODOUR CONTROL UPGRADES PHASE 1 CONST	CWW045-02	4,940,000	(1,825,484)
ASHBRIDGES BAY TREATMENT PLANT	NTPP-ELECTRICAL UPGRADES	CWW046-01	766,593	(317,271)
HIGHLAND CREEK TREATMENT PLANT	BUILDING REHABILITATION	CWW048-01	1,498,000	(874,272)
HUMBER TREATMENT PLANT	GAS COMPRESSOR LUBE SYSTEM	CWW049-01	7,564,000	(2,373,551)
HUMBER TREATMENT PLANT	PROCESS EQUIPMENT UPGRADES	CWW049-02	250,000	(232,915)
BASEMENT FLOODING	BASEMENT FLOODING RELIEF - GROUP 2 - DES	CWW421-08	6,659,000	(1,046,536)
BASEMENT FLOODING	NEW BASEMENT FLOODING RELIEF GROUP 1A	CWW421-09	20,193,800	(1,215,273)

Program	Sub-Project	WBS#	2014 Plan	Reallocation
BASEMENT FLOODING	ROAD RESTORATION FOR BSMT FLDG	CWW421-10	3,647,000	(80,598)
BASEMENT FLOODING	BASEMENT FLOODING RELIEF- GROUP 2	CWW421-12	17,050,000	(1,361,815)
BASEMENT FLOODING	BASEMENT FLOODING DESIGN - GROUP 3	CWW421-13	1,187,000	(606,325)
WET WEATHER FLOW	RESIDENT DOWNSPOUT DISCONNECT	CWW438-01	150,000	(108,839)
WET WEATHER FLOW	EARL BALES SWM FACILITY - PHASE 2	CWW441-10	1,500,000	(1,498,071)
WET WEATHER FLOW	SWM INA-EA	CWW447-01	380,000	(274,440)
WET WEATHER FLOW	WET WEATHER FLOWMMP IMPLEMENTATION	CWW447-06	1,300,000	(450,770)
LINEAR ENGINEERING	SEWER ASSET PLANNING	CWW452-04	1,054,000	(393,455)
LINEAR ENGINEERING	SEWER SYSTEM INSPECTION	CWW452-05	7,640,000	(3,046,193)
LINEAR ENGINEERING	PPD - INFRASTRUCTURE PLANNING STUDIES	CWW452-06	150,000	(120,000)
NEW SEWERS	DIST SEWER NEW	CWW453-02	402,000	(65,354)
WET WEATHER FLOW	WESTERN BEACHES RETROFIT	CWW457-01	1,115,000	(615,152)
PUMPING STATIONS	PUMPING STATIONS SCADA UPGRADES	CWW465-05	684,000	(453,701)
PUMPING STATIONS	SEWAGE PUMPING STATION STANDBY POWER	CWW465-07	1,340,000	(364,044)
PUMPING STATIONS	GROUP 5 SEWAGE PUMPING STATION UPGRADES	CWW465-08	215,000	(183,915)
WET WEATHER FLOW - Stream	STREAM RESTORATION-CRITICAL LOCATIONS	CWW466-04	210,000	(49,952)
SEWER REPLACEMENT	ROAD RESTORATION	CWW470-01	2,652,000	(535,085)
LINEAR ENGINEERING	CONSULTING FEES	CWW470-02	2,035,765	(147,908)
PUMPING STATIONS	SEWAGE FORCEMAIN REPLACEMENT	CWW472-07	898,000	(172,018)
SEWER REPLACEMENT	SEWER REPLACEMENT -2014	CWW472-13	9,281,000	(2,957,886)
SEWER REPLACEMENT	SEWER REPLACEMENT - LESLIE ST	CWW472-14	10,000,000	(290,354)
WET WEATHER FLOW	SCARBOROUGH EA	CWW473-03	1,500,000	(1,284,385)
SUB-TOTAL				(50,005,668)

Schedule A – Part C

Toronto Water 2014 Capital Budget Reallocations

Program	Sub-Project	WBS#	2014 Plan	Reallocation	Comments
PROJECTS REQUIRING REALLOCATION					
NEW SERVICE CONNECTIONS	NEW SERVICE CONNECTIONS - SITE SERVICING	CPW600-02	18,351,000	2,578,799	Higher demand for new service connections funded through fees
WATERMAIN REHABILITATION	CUT REPAIRS	CPW543-03	1,994,000	2,542,862	Higher volume of invoicing for permanent restoration of cuts
WATER SERVICE REPLACEMENT	ALL DISTRICT WSR - LEAD REPLACEMENT	CPW544-03	12,549,000	2,278,697	A high demand for stand-alone water service replacement and higher than expected sub-standard services were exposed during construction requiring replacement
WATER SERVICE REPLACEMENT	WSR CUT REPAIRS	CPW544-10	2,122,000	1,253,943	Higher volume of invoicing for permanent restoration of cuts
LINEAR ENGINEERING	ECS SALARIES	CWW470-07	12,033,000	1,137,457	Higher interdepartmental charges
LINEAR ENGINEERING	ROAD RESTORATION	CPW545-01	6,342,508	994,712	Higher volume of invoicing for permanent restoration of cuts
LINEAR ENGINEERING	ECS SALARIES	CPW545-10	12,033,000	813,722	Higher interdepartmental charges
SUB-TOTAL				11,600,191	
WATER EFFICIENCY PROGRAM	ANCILLIARY COSTS	CPW009-13	70,000	(1,924)	Expenditure aligns with current demand for the program
BUSINESS & TECHNOLOGY	WMS IMPROVEMENTS	CPW039-08	200,000	(30,492)	Delay in project schedule
HUMBER TREATMENT PLANT	RAS MOTORS & VFDs	CWW030-04	61,713	(61,713)	Project completed
TRUNK WATERMAIN	CROSSTOWN TUNNEL REHAB	CPW058-10	325,000	(70,763)	Project nearing completion, under-budget
ASHBRIDGES BAY TREATMENT PLANT	WORK AREA 4 REHAB	CWW040-03	148,000	(71,855)	Projects completed under budget
TRUNK SEWERS	TRUNK SEWER REHABILITATION	CWW014-13	170,000	(110,021)	Projects completed under budget
WATER EFFICIENCY PROGRAM	PUBLIC EDUC & PROMO	CPW009-12	150,000	(110,400)	Expenditure aligns with current demand for the program
WATER STORAGE & PUMPING STATIONS	CONTROLLED SUBSTANCES ID AND ABATEMENT	CPW020-22	200,000	(137,197)	Limited controlled substances (e.g. asbestos) found during construction
WATER EFFICIENCY PROGRAM	ICI INDOOR WATER AUDIT	CPW009-11	300,000	(147,403)	Lower demand for water audits
WATER SERVICE REPLACEMENT	15709_DOWNTOWN TORONTO LEAD WATER SERVIC	CPW850-01	180,000	(160,639)	Projects completed under budget
WATER SERVICE REPLACEMENT	15710_WATERMAIN REPLACEMENT THROUGHOUT T	CPW850-02	290,000	(225,753)	Projects completed under budget
ASHBRIDGES BAY TREATMENT PLANT	CONTROLLED SUBSTANCE IDENTIFICATION AND	CWW038-02	270,000	(238,602)	Limited controlled substances (e.g. asbestos) found during construction
WATERMAIN REPLACEMENT	DIST WM REPLACEMENT - 2011	CPW542-08	288,967	(253,768)	Projects completed under budget
SEWAGE PUMPING STATIONS	SCOTT STREET PS UPGRADES	CWW476-01	710,000	(313,652)	Project nearing completion, under-budget

Program	Sub-Project	WBS#	2014 Plan	Reallocation	Comments
WET WEATHER FLOW	SWM CONVEYANCE 2012	CWW447-08	585,000	(361,490)	Projects completed under budget
WET WEATHER FLOW	STREAM RESTORATION - ALL DISTRICTS	CWW466-01	618,000	(445,564)	Project completed, account to be closed
WATER STORAGE & PUMPING STATIONS	INDOOR/OUTDOOR SWITCHGEAR (5 Stations Ph	CPW067-04	675,000	(501,811)	Delays in the project schedule
SEWER REPLACEMENT	SEWER REPLACEMENT 2012	CWW472-08	2,319,000	(855,283)	Projects completed under budget
WATERFRONT	WATERFRONT SANITARY SERVICING INFRASTRURE	CWW472-12	3,251,861	(3,251,861)	Invoicing delayed
WATERFRONT	WATERFRONT STORMWATER INFRASTRUCTURE	CWW472-11	4,250,000	(4,250,000)	Invoicing delayed
SUB-TOTAL				(11,600,191)	