

TORONTO PAN AM SPORTS CENTRE INC.
2014 ANNUAL REPORT AND AUDITED FINANCIAL STATEMENTS

Date: June 11, 2015

From: Ira Jacobs, Chair, Board of Directors, Toronto Pan Am Sports Centre Inc.

The Board of Directors is very proud to present this 2014 annual report in the inaugural fiscal year of Toronto Pan Am Sports Centre Inc., in addition to its audited financial statements.

Toronto Pan Am Sports Centre (TPASC) opened its doors on September 8, 2014 after years of planning, design, construction and coordination. Jointly owned by the City of Toronto and the University of Toronto, TPASC will be a legacy of the Toronto 2015 Pan and Parapan American Games, thanks to the foresight and vision of the federal, provincial, and municipal levels of government that funded its construction together with the students of the University of Toronto Scarborough campus.

The combination of strategic guidance and oversight by a knowledgeable and passionate board of directors, and operational management by a highly skilled management team, has resulted in an exciting first year of TPASC operations that has unfolded in accordance with plans and expectations. Through extensive planning and strategic design by the owners and its construction partners, TPASC is a LEED (Leadership in Energy and Environmental Design) Gold Standard Building.

TPASC has quickly earned a reputation as a jewel in the crown of Canada's sports infrastructure. With continued sound financial planning, diversified revenue streams, and expanded programming, TPASC is in a strong position to nurture that reputation by continuing to serve a wide range of stakeholders for decades to come.

Over the course of its first fiscal year of operation, the Toronto Pan Am Sports Centre (TPASC) has welcomed thousands of patrons through its doors. From City of Toronto programming through its Department of Parks, Forestry and Recreation, to sport and intramural activities through the University of Toronto Scarborough Department of Athletics and Recreation, to TPASC fitness members, to high performance sport user groups and athletes – TPASC has been an inspirational place for personal growth.

TPASC is committed to cultivating innovation in sport and recreation facilities and programs. We are equally committed to establishing a motivating place to work for hundreds of full time and part time employees. Simultaneous with the construction and opening of TPASC has been the birth of a new organization. TPASC has just begun to realize its endless opportunities.

The Financial Statements and Auditor's Report provide financial results for Toronto Pan Am Sports Centre Inc. in its first year of operations. Incorporated on December 18, 2013, the organization commenced activities during 2014, and built a staffing team to manage the activities of the Toronto Pan Am Sports Centre (TPASC), which opened to the public in September 2014. There is no prior period historical data for comparison purposes, however, a comparison to the budget estimates is provided.

Under the guidance of a strategic board of directors and through the collaboration of a host of construction partners, Toronto Pan Am Sports Centre Inc. successfully opened the doors to a world-class facility and operated in a manner consistent with the integrity of its ownership. The attached audited financial statements reflect the prudent fiscal responsibility performed by the Corporation throughout its inaugural budgetary period.