








Issue	#	Recommendation	Actions Addressed	Initiatives	2016 Deliverables	City Initiative Lead(s)	2016 Financial Impact
 Housing Stability	1	Improve the quality of all affordable housing	1.1	Mayor's Task Force on Community Housing	Report and recommendations on Toronto Community Housing for Council consideration	Mayor's Office	Within Existing Resources
			1.1	Capital Repair Financing Strategy for Non-Profit Housing Providers	Strategy and recommendations on capital plans for non-TCH social housing providers	SSHA	Within Existing Resources
			1.2, 1.5	Rooming House Review	Report and recommendations on draft rooming house strategy for Council consideration	MLS	Within Existing Resources
			1.3, 1.4	High-Ris Retrofit Improvement Support Program (Hi-RIS) (Tower Renewal)	Loans to support energy retrofits at older apartment buildings	SDFA	Within Existing Resources
			1.4	STEP Program (Tower Renewal)	Assessments of improvement opportunities at 50 older apartment towers focusing on the areas of energy, water, waste, safety, operation and community building, and undertake continuous engagement with stakeholders on improvement actions	SDFA	Within Existing Resources
			1.3	Toronto Renovates Rooming Housing & Lower-Income Homeowner Program	Repair and modification funding to improve health, safety and accessibility for rooming house and lower-income homeowners	AHO	Within Existing Resources – External Funding
			1.2	Multi-Residential Apartment Building Audit Program (MRAB)	Implement recommendations on cost recovery for the MRAB audit program for Council consideration	MLS	Within Existing Resources
			1.1, 1.3	Raising the Bar Initiative	Draft standards for housing providers to enhance capacity and ensure quality outcomes	SSHA	Within Existing Resources
			1.2, 1.3	Rent Safe Program	Report on possibility of licensing multi-tenant rental properties for Council consideration	MLS	Within Existing Resources
	2	Assist low-income individuals and families to secure affordable housing	2.1	Housing Allowance Framework	Draft framework; Implement new housing allowances through the Investment in Affordable Housing Program	SSHA	Within Existing Resources
2.1			Housing First Pilot	Request for Proposal to community agency to provide follow-up housing supports	SSHA	Within Existing Resources – External Funding	



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 Housing Stability	3	Increase the supply of affordable housing	3.1	Mayor's Open Door Program	Implement Mayor's Open Door Program to create new affordable rental and ownership homes across the city by leveraging land, funding, incentives and expedited planning processes, to achieve the City's corporate housing targets	AHO	Within Existing Resources
			3.1	New Affordable Rental and Ownership Housing	Creation of new affordable rental and ownership homes	AHO	Within Existing Resources – External Funding
			3.1, 3.2	Large Developments Policy Framework	Request for Proposal to conduct review of large developments (5 hectares or 1,200 units)	Planning	Within Existing Resources
			3.2	Official Plan Review	Official plan amendments on housing policy	Planning	Within Existing Resources
			3.3	Inclusionary Zoning Advocacy	Submission on Bill 73, Planning Act reforms	Planning	Within Existing Resources
			3.1, 3.5	Housing Opportunities Toronto Affordable Housing Action Plan 2010-2029 - 5 Year Review and Update	Midterm review of City's Housing Plan, including interdivisional working group and consultations	AHO, SSHA	Within Existing Resources
			3.6	George Street Revitalization (GSR)	Contribute to capital development of a men's shelter and community hub; Adjust the 60:40 preferred to basic accommodation ratio to 40:60 for individuals seeking admission to the 378 bed long-term care home	LTCHS, SSHA	2016 Capital Budget Request
			3.1, 3.5	Build Toronto - Affordable Housing	Strengthen efforts to fulfill affordable housing mandate	AHO	Within Existing Resources
			3.7	Expiry of Operating Agreements (EOA) Housing Providers Partnership Model Pilot	Partnership framework	SSHA	Within Existing Resources
3.6	389 Church Street Renovation	Capital funding request for modernization and renovation of 389 Church Street for Council consideration	SSHA	Within Existing Resources			



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 Service Access	4	Increase service access and availability	4.1	Library Digital Innovation Hubs and Portable Pop-ups	Implement 5 hubs; Introduce Wi-Fi hotspot lending in branches serving Neighbourhood Improvement Areas	TPL	2016 Operating Budget Request
			4.1	Library Sunday Service Expansions	Add Sunday service at 6 library branches and extend to year-round Sunday service at 8 library branches serving Neighbourhood Improvement Areas	TPL	2016 Operating Budget Request
			4.1	Internet WiFi Hotspot Lending	Pilot targeted free internet access in branches serving neighbourhood improvements areas for low-income customers who cannot afford internet access	TPL	2016 Operating Budget Request
			4.2	Library Fine Forgiveness Program Review	Review results of 2015 fine forgiveness program to revise fines policy in order to remove systemic barriers	TPL	Within Existing Resources
			4.3	Priority Registration Day	Expand utilization of TESS locations to support residents registering for community recreation programs	PFR	Within Existing Resources
			4.3	Restorative Justice (Toronto Youth Equity Strategy)	4 pilot interdivisional tables to investigate barriers to youth participation in City services	SDFA, TPH PFR	Within Existing Resources
			4.6	Personal Tax Clinics	Expand free personal tax preparation clinics in Neighbourhood Improvement Areas to ensure low income residents leverage and maximize tax credits and deductions	SDFA, TESS	Within Existing Resources
			4.7	Shelter Service Rate Increase	Funding for inflationary impacts for purchase of service from 32 community not-for-profit agencies operating 49 shelter sites	SSHA	Within Existing Resources
			4.7	Shelter Capacity Expansion	Consultations to discuss ward impacts regarding 2 new shelter sites for remaining 60 beds of 121-bed increase	SSHA	Within Existing Resources
			4.7	Warming Centres Enhancement	24-hour warming centres through January and February	SSHA	2016 Operating Budget Request

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 Service Access	5	Improve access to high quality programs for children and youth	5.1	Licensed Child Care Growth and Demand Study	Research report with information about demand for and affordability of licensed child care for Council consideration	CS	Within Existing Resources
			5.2	Children's Services Capital Plan	Implement year one of 5-year capital plan to increase number of childcare spaces	CS	Within Existing Resources
			5.3	Middle Childhood Strategy	Implementation of quality standards across many different school-aged programs	CS	Within Existing Resources
			5.3	Youth Lounges	4 new PFR youth spaces as phase 3 of Youth Lounge Expansion	PFR	2016 Operating Budget Request
			5.3	Study Spaces and Supports for TCHC Youth	Identify opportunities to create or designate and furnish quiet workspaces in TCHC building and enable partnerships for students to complete homework and/or distance education and receive tutoring and mentorship	SDFA	Within Existing Resources
			5.3	Library Youth Hubs	2 new youth hubs at Maria A. Shchuka and Fairview branches	TPL	2016 Operating Budget Request
 Transit Equity	6	Make transit more affordable for low-income residents	6.2	Presto Technology Roll Out	Technology to support fare-gated-to-income options	TTC	Within Existing Resources
			6.3	Transit Fare Equity Strategy	Report and recommendations on concessions for low-income Torontonians for Council approval	SDFA, TPH	Within Existing Resources - 2017 Budget Implications
			6.4	Accessibility Improvements	Funding request to Council as part of TTC capital budget submission; Accessibility retrofits in 2 subway stations	TTC	Within Existing Resources
	7	Improve transit services in the inner suburbs	7.4	Transportation Planning	Health equity criteria for evaluation framework for transportation infrastructure priorities	TPH	Within Existing Resources

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 Food Access	8	Eliminate Hunger	8.1	Student Nutrition Expansion	Report and recommendations on 2016 budget request and municipal funding plan to 2018 for Board of Health and Council Consideration	TPH	2016 Operating Budget Request
			8.3	Nutritious Food in Summer Programs	Explore opportunities to provide nutritious food in City of Toronto summer programs for children and youth in Neighbourhood Improvement Areas and Emerging Neighbourhoods	PRU	Within Existing Resources
			8.2, 8.3	Food Reach Portal (Social Procurement Strategy)	Pilot portal for use by City Divisions and Agencies	TPH, SSHA	Within Existing Resources
	9	Increase access to affordable, nutritious and culturally appropriate food	9.1	Food Starter Incubator	Assist 15 food entrepreneurs in launching food businesses	EDC	Within Existing Resources
			9.1	Healthy Corner Stores Pilot	Expand program to 8-10 convenience stores	TPH	Within Existing Resources
			9.6	Mobile Good Food Market	Expand program to second mobile good food bus	TPH	Within Existing Resources
			9.1, 9.2	Residential Apartment Commercial (RAC) Zoning Change (Tower Renewal)	Monitor and implement policy	Planning	Within Existing Resources
			9.1, 9.3	Commercial Signage Bylaw Review	Update bylaw to allow outdoor signs for businesses in Residential Apartment (RA) zoned buildings	MLS Building	Within Existing Resources
			9.2	City-owned Food Assets Review	Report and recommendations	TPH, PFR	Within Existing Resources
			9.3, 9.4	Commercial Activity in City Parks Review	Report and recommendations	PFR	Within Existing Resources
			9.3, 9.4	CEED Garden Pilots (Toronto Agriculture Program)	5 new Community Engagement and Entrepreneur Development (CEED) Gardens in hydro corridors; Year 1 review	SDFA, TPH	Within Existing Resources

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 Quality Jobs & Livable Incomes	10	Improve the quality and access of income supports	10.1	Intensive Case Management Pilot	Report on results of intensive case management pilots aimed at improving services to Ontario Works clients who are distant from the labour market	TESS	2016 Operating Budget Request
			10.1, 14.2	Human Service Integration	New online access channel as first point of contact for city residents seeking information about core City income support services	TESS, SSHACS	Within Existing Resources
			10.1, 4.3, 5.3	Investing in Families	Support for over 3,500 families with children on OW to access key resources and supports	TESS, PFR TPH, TPL, CS	Within Existing Resources
			10.3	Dental Service Expansion to Adult Ontario Works Clients	Increase service by 5%; Best practices for further expansions	TESS	Within Existing Resources
			10.4	Children's Services Engagement Strategy	Engagement strategy on outreach strategies for low-income residents	CS	Within Existing Resources
	11	Create employment opportunities for low-income groups with high unemployment rates	11.1	Partnership to Advance Youth Employment (PAYE) Enhancement	Increase participation to 2,200 youth and 120 employers	TESS, EDC	2016 Operating Budget Request
			11.1	City of Toronto Job and Career Fairs	Hold job and career fairs for City of Toronto opportunities in Neighbourhood Improvement Areas and Emerging Neighbourhoods	TESS	Within Existing Resources
			11.1	Job Incentive Program Enhancement	Expand program to 150 new clients	TESS	2016 Operating Budget Request
			11.1	Alternative Education Pipeline to Municipal Careers	Explore options with Toronto District School Board, pursuant to TDSB Alternative Schools policy (PR.584 CUR), to create an alternative high school or high school program at Old City Hall that can operate as a pathway to a career in municipal government at the City of Toronto	SDFA	Within Existing Resources
			11.1	Youth Employment Partnership Program (Toronto Youth Equity Strategy)	Mobile youth employment service for the most marginalized youth	SDFA	2016 Operating Budget Request
			11.1	Youth Micro-Loans Program	Re-launch program along with Business in the Streets to provide micro-finance and mentoring for young entrepreneurs	SDFA	Within Existing Resources
			11.1, 13.3	Workforce Development Pipeline (Social Procurement Strategy, Workforce Development Strategy)	Model to connect youth to workforce pathways in the trades for public sector capital projects	SDFA, TESS	Within Existing Resources
			11.1, 11.2	Job Fairs for Youth on Probation or Parole (Toronto Youth Equity Strategy)	Job fairs for youth or young adults with a record of offenses	SDFA	Within Existing Resources

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 Quality Jobs & Livable Incomes	11	Create employment opportunities for low-income groups with high unemployment rates	11.1	Starter Company Program at Crossways Incubator	Assist 25 young people on Ontario Works to start their own businesses	EDC	Within Existing Resources
			11.1	Worked-based Learning Initiatives	Expand Workforce Development initiatives that provide mentoring, apprenticeship and work-based training opportunities for youth on OW	TESS	Within Existing Resources
			11.1	Paramedic Training Program	Enroll 15 Ontario Works clients in the 16 month program. Program outcomes will be available upon course completion at the end of January 2016	TPS, TESS	Within Existing Resources
			11.1	Food Service Opportunity at Toronto City Hall (Community Benefits Framework, Social Procurement Strategy)	Potential selection of a social enterprise for food service opportunity at Toronto City Hall	RES, SDFA	Within Existing Resources
	12	Improve the quality of jobs	12.4	Job Quality Assessment Tool & Living Wage Standard	Rubric to assess job quality; Living wage standard and methodology	SDFA	Within Existing Resources
 Systemic Change	13	Leverage the economic power of the City to stimulate job growth, support local businesses, and drive inclusive economic growth	13.1, 13.3	Community Benefits Framework	Community Benefits protocol framework	SDFA	Within Existing Resources
			13.2, 13.3	Social Procurement Strategy	Revise purchasing policies and procedures to enable corporate-wide social procurement; Hire Purchasing Coordinator, Social Procurement to provide staff support; Development of business/vendor outreach and support material	SDFA, PMMD	2016 Operating Budget Request
			13.2	Public Sector Social Procurement Community of Practice (Social Procurement Strategy)	Report on lessons learned, tools to advance public sector social procurement, and advanced practice based on the collective spend	SDFA	Within Existing Resources – External Funding
			13.4	Capacity Building Program to Promote Economic Revitalization in Distressed Retail Areas	Implement report recommendations	EDC	Within Existing Resources
	14	Create a seamless social support system	14.1	Community Investment Strategy	Report and recommendations for Council consideration on Community Investment funding program, including community consultation, and development of program guidelines and feedback tools; New/revised grant programs finalized for Council approval	SDFA	Within Existing Resources
			14.3	Discharge Planning Review	Partnership with LIHN as part of 2016/2017 Service Plan implementation	SSHA	Within Existing Resources

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 Systemic Change	14	Create a seamless social support system	14.3	Homemakers and Nurses Services (HMNS) Program	Expand HMNS to meet needs of vulnerable seniors and address program waitlist	LTCHS	2016 Operating Budget Request
			14.3	City of Toronto - 5 GTA LHIN Leadership Table	Identify opportunities for City first responders to participate in targeted early detection and intervention of medical conditions prevalent in low-income and racialized groups	SDFA, TPS, Fire, Paramedics	Within Existing Resources
			14.3	Supportive Youth Corridor Framework	Framework for an effective seamless corridor between local schools and City and community-based programs and spaces, including mental health, nutrition, recreation, and homework programs	SDFA	Within Existing Resources
			14.4, 16.3	Neighborhood Action Planning Tables (Toronto Strong Neighbourhoods Strategy 2020)	Develop local planning tables with residents and stakeholders in Neighbourhood Improvement Areas to enhance service responses to residents' needs	SDFA	Within Existing Resources
			14.5	Community Hubs (Toronto Strong Neighbourhoods Strategy 2020)	Proposal for pilot community hub in response to Community Hubs in Ontario Framework and Action Plan	SDFA, EDC	Within Existing Resources
			14.6	Toronto Urban Health Fund Inflationary Increase & Expansion	Funding for inflationary impacts to community health service providers	TPH	2016 Operating Budget Request
			14.6	Partnerships Opportunities Legacy (POL) Fund (Toronto Strong Neighbourhoods Strategy 2020)	Advance capital projects in Neighbourhood Improvement Areas to support local service capacity	SDFA	Within Existing Resources
 Systemic Change	15	Coordinate and evaluate the implementation of TO Prosperity	15.1, 15.2	Director, Poverty Reduction (Program Management)	Formation of a Toronto Poverty Reduction Unit to develop TO Prosperity Implementation and Accountability Structure, advance measurement and evaluation work, and support ongoing community engagement, intergovernmental and strategic alignments	PRU, SDFA	2016 Operating Budget Request
	16	Engage City staff and residents on poverty reduction efforts	16.2	Participatory Budgeting (Toronto Strong Neighbourhoods Strategy 2020)	Report on participatory budgeting pilots	S&CP, SDFA	Within Existing Resources
	17	Channel funding to poverty reduction actions	17.2	Long-Term Fiscal Plan	Identify proposed revenue sources for poverty reduction	Finance	Within Existing Resources

*LEGEND: City Divisions, Agencies, and Commissions					
AHO	Affordable Housing Office	HSI	Human Service Integration	Stratcom	Strategic Communications
Building	Toronto Building	LTCHS	Long-Term Care Homes & Services	TCHC	Toronto Community Housing Corporation
Clerks	City Clerk's Office	MLS	Municipal Licenses and Standards	TESS	Toronto Employment and Social Services
CMO	City Manager's Office	PFR	Parks, Forestry and Recreation	TOP	Toronto Office of Partnerships
CS	Children's Services	PRU	Poverty Reduction Unit	Paramedics	Toronto Paramedic Services
EDC	Economic Development and Culture	Planning	City Planning	TPS	Toronto Police Services
EDHR	Equity, Diversity & Human Rights	PMMD	Purchasing and Material Management Division	TPH	Toronto Public Health
Facilities	Facilities Management	RES	Real Estate Services	TPL	Toronto Public Libraries
Finance	Corporate Finance	S&CP	Strategic and Corporate Policy	TTC	Toronto Transit Commission
	Financial Planning	SDFA	Social Development, Finance, and Administration	Transportation	Transportation Services
HR	Human Resources	SSHA	Shelter, Support, and Housing Administration	SSHA	Shelter, Support, and Housing Administration