



Toronto 2016 BUDGET

CAPITAL BUDGET NOTES



Economic Development & Culture

2016 – 2025 CAPITAL BUDGET AND PLAN OVERVIEW

Economic Development and Culture's (EDC) 10-Year Capital Plan supports the Program's mission to advance the City's prosperity, opportunity and liveability by fostering employment & investment, cultural expression and experiences and engaging partners in the planning & development of the City's cultural and economic resources.

The 2016-2025 Capital Budget and Plan of \$134.240 million focuses on maintaining EDC's heritage buildings in a state of good repair, revitalizing neighbourhoods and the generation of economic growth through capital works such as BIA Streetscape Improvement and the maintenance of public art.

The Economic Development and Culture's 10-Year Capital Plan also includes service improvement and growth initiatives such as the Guild Revitalization, completion of the Fort York Visitor Centre, and public art development projects at various locations.

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Highlights

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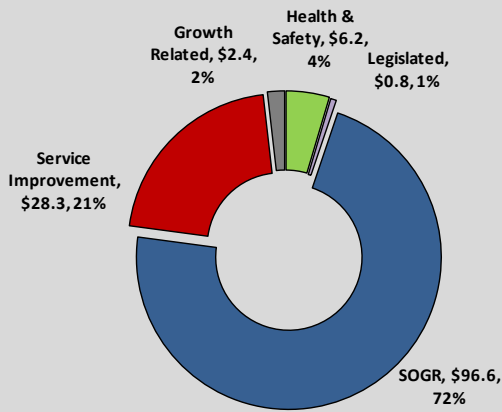
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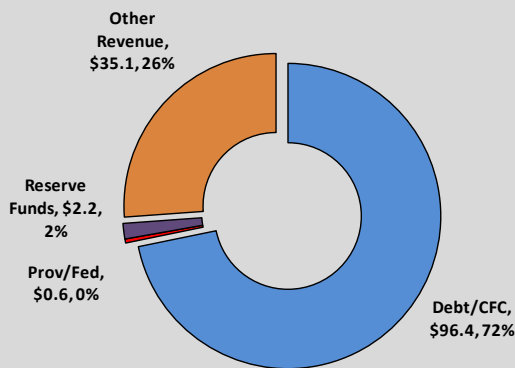
Capital Spending and Financing

2016-2025 Capital Budget and Plan by Expenditures Category



\$134.240 Million

2016-2025 Capital Budget and Plan by Funding Source



\$134.240 Million

Where does the money go?

The 2016–2025 Capital Budget and Plan totalling \$134.240 million provides funding for projects in these major areas:

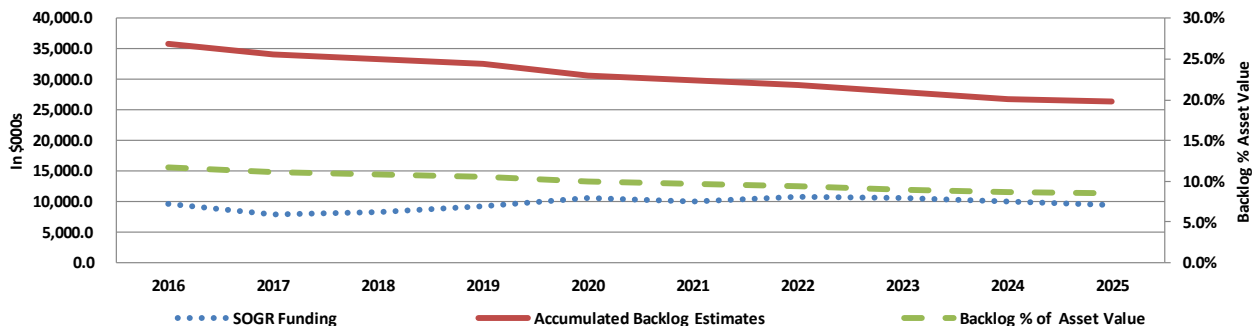
- City owned museums, heritage sites and theatres;
- BIA Streetscape and commercial district improvements;
- Public art maintenance; and
- Information technology initiatives.

Where does the money come from?

- New debt funding of \$96.355 million comprises 71.8% of the total funding and meets debt affordability target over the 10-year planning period, although under the target in 2016 and 2017 and over the target in 2020.
- Reserve funds of \$2.211 million represent 1.6% of the total funding over the ten-year planning period.
- Provincial and federal funding accounts for \$0.574 million or 0.4% of the total funding and includes the federal grant for Canada 150 projects.
- Other revenues of \$35.100 million account for 26.1% of the total funding, including matching funding from the BIAs for the BIA Streetscape projects and Section 37 funds.

State of Good Repair Backlog

The 10-Year Capital Plan includes cash flow funding of \$96.552 million for State of Good Repair to address the backlog. The SOGR backlog as a % of asset replacement value will decrease from 11.7% in 2016 to 8.5% in 2025.



Key Issues & Priority Actions

State of Good Repair Backlog – The SOGR backlog in EDC's current portfolio is \$37.157 million at year-end 2015, which includes both occupied and unoccupied properties.

- ✓ The 10-Year Capital Plan for EDC provides \$96.552 million for SOGR repairs, reducing the known backlog from \$37.157 million in 2015 to \$26.356 million in 2025.

Preservation of Toronto's City Owned Heritage – EDC will improve opportunities for the public to experience and appreciate the history of Toronto by investing:

- ✓ \$26.323 million over 10 years to restore/preserve heritage elements, including museums, historical sites, theatres and outdoor public art.
- ✓ \$3.350 million to refurbish and rehabilitate the heritage museum interiors.
- ✓ \$12.206 million to maintain major City-owned cultural sites and historical collection artifacts, including large outdoor artifacts.

Universal Accessibility – With the deadline for accessibility approaching, although some heritage buildings are exempted, completion of all locations by the deadline remains a significant challenge.

- ✓ EDC will develop and implement a plan to meet the AODA compliance deadline of 2025.

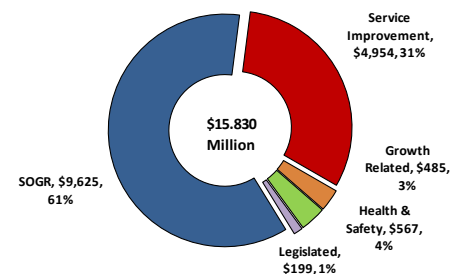
2016 Capital Budget Highlights

The 2016 Capital Budget for Economic Development and Culture of \$15.830 million, excluding carry forward funding, will provide:

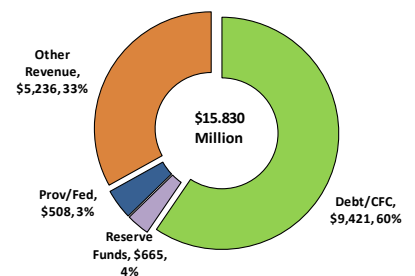
- \$6.386 million for BIA Streetscape, Commercial Façade Improvement and Mural projects to invest in BIAs and commercial districts.
- \$0.949 million for Cultural Infrastructure Development, including \$0.500 million for Guild Inn Revitalization and \$0.199 for public art development.
- \$3.538 million for Service Enhancement projects, including \$1.512 million for Fort York Visitor Centre.
- \$2.785 million for Restoration/Preservation of Heritage elements, including \$0.567 million for Casa Loma restoration.
- \$1.463 million for Major Maintenance projects, including \$0.570 million for the John Street Roundhouse museum.



2016 Capital Budget by Project Category



2016 Capital Budget by Funding Source



Actions for Consideration

Approval of the 2016 Preliminary Budget as presented in these notes requires that:

1. City Council approve the 2016 Capital Budget for Economic Development and Culture with a total project cost of \$13.914 million, and 2016 cash flow of \$25.097 million and future year commitments of \$1.815 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 25 new / change in scope sub-projects with a 2016 total project cost of \$13.914 million that requires cash flow of \$12.099 million in 2016 and future year cash flow commitments of \$1.815 million for 2017;
 - ii. 9 previously approved sub-projects with a 2016 cash flow of \$2.524 million;
 - iii. 7 previously approved sub-projects with carry forward funding from 2014 and prior years requiring 2016 cash flow of \$1.207 million that requires Council to reaffirm its commitment; and
 - b) 2015 approved cash flow for 33 previously approved sub-projects with carry forward funding from 2015 into 2016 totalling \$9.267 million.
2. City Council approve the 2017 - 2025 Capital Plan for Economic Development and Culture totalling \$116.595 million in project estimates, comprised of \$11.818 million in 2017; \$13.385 million for 2018; \$14.242 million for 2019; \$12.950 million for 2020; \$12.700 million for 2021; \$12.650 million for 2022; \$13.050 million for 2023; \$12.950 million for 2024; and \$12.850 million in 2025.
3. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2016 and if such funding is not forthcoming, their priority and funding be reassessed relative to other City-financed priorities and needs.
4. City Council direct that the General Manager of Economic Development and Culture and the Deputy City Manager and Chief Financial Officer review the agreement with the Theatre Passe Muraille and the funding of the 16 Ryerson Avenue Capital Maintenance Reserve Fund (XR3213) to develop a realistic plan for required contributions and capital maintenance, and report back in June 2016, prior to the 2017 Budget process.

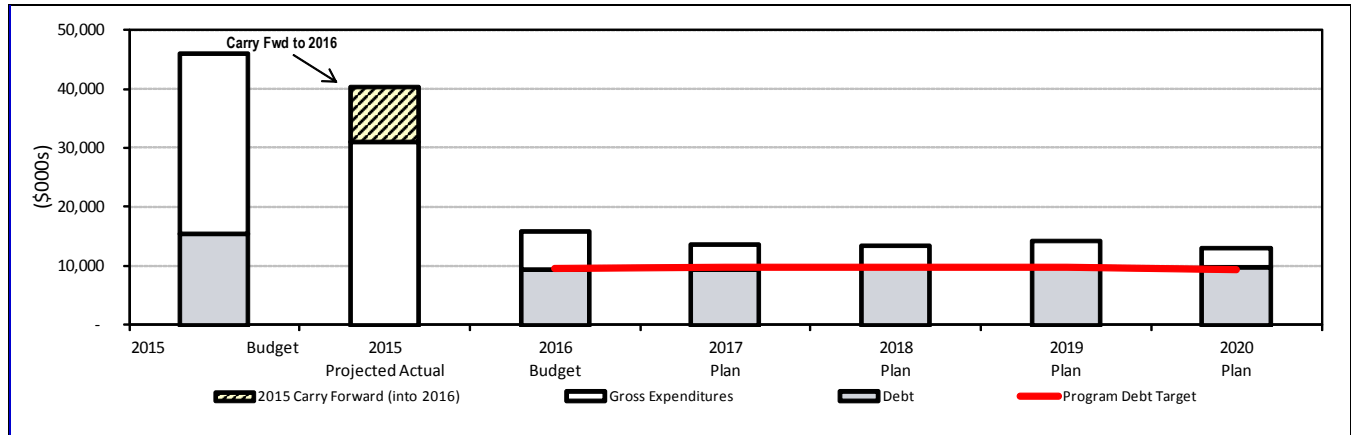


Part I:

10-Year Capital Plan

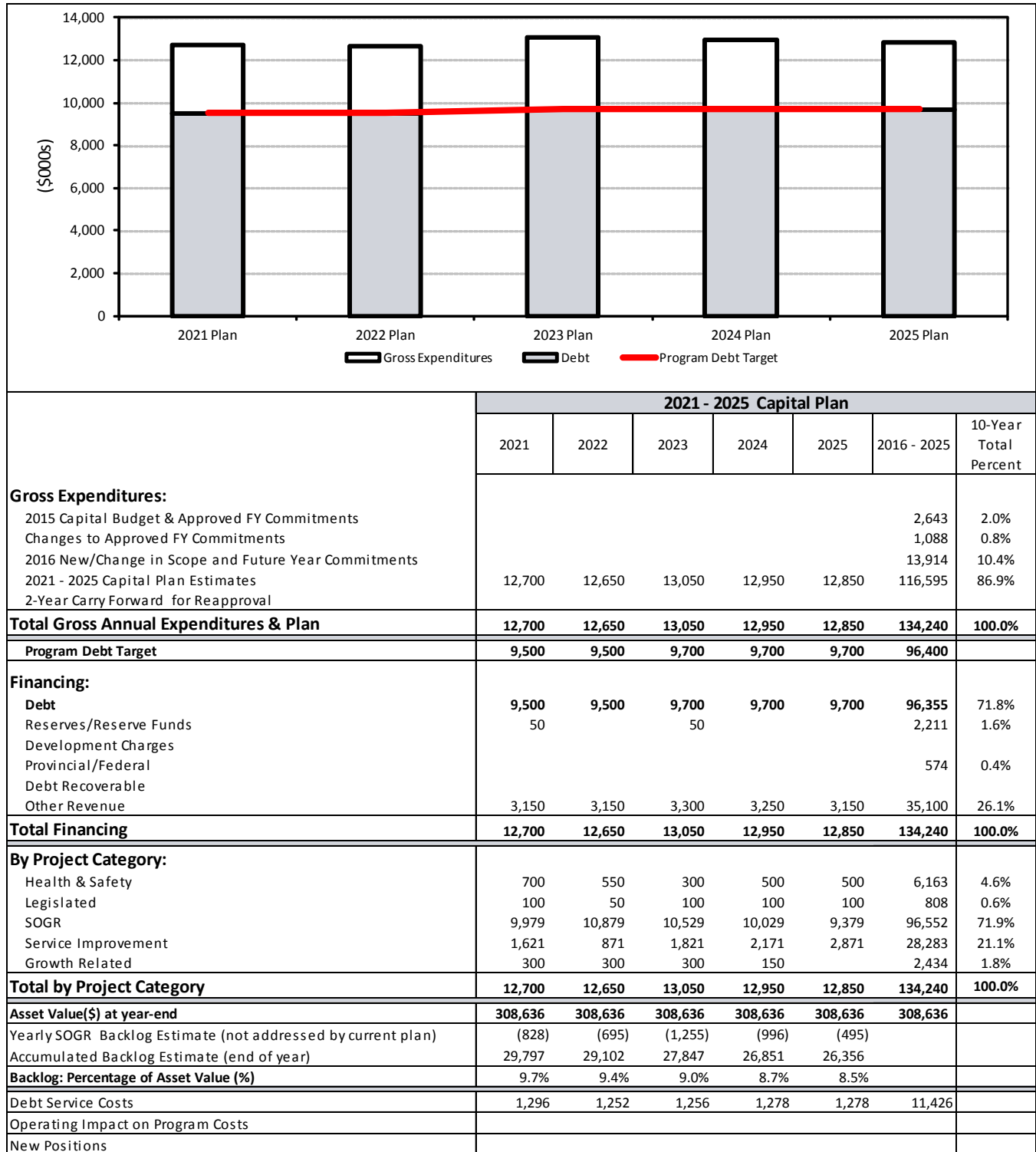
10 Year Capital Plan

Table 1a
2016 Preliminary Budget, 2017-2020 Preliminary Capital Plan



	2016 Capital Budget and 2017 - 2020 Capital Plan								5-Year Total Percent
	2015		2016	2017	2018	2019	2020	2016 - 2020	
	Budget	Projected Actual							
Gross Expenditures:									
2015 Capital Budget & Approved FY Commitments	45,998	31,137	2,643					2,643	3.8%
Changes to Approved FY Commitments			1,088					1,088	1.6%
2016 New/Change in Scope and Future Year Commitments			12,099	1,815				13,914	19.9%
2017 - 2020 Capital Plan Estimates				11,818	13,385	14,242	12,950	52,395	74.8%
2-Year Carry Forward for Reapproval									
1-Year Carry Forward to 2016		9,267							
Total Gross Annual Expenditures & Plan	45,998	289,690	15,830	13,633	13,385	14,242	12,950	70,040	100.0%
Program Debt Target			9,600	9,700	9,800	9,800	9,400	48,300	
Financing:									
Debt	15,577		9,421	9,334	9,800	9,800	9,900	48,255	68.9%
Reserves/Reserve Funds	8,296		665	1,419		27		2,111	3.0%
Development Charges									
Provincial/Federal	268		508	66				574	0.8%
Debt Recoverable									
Other Revenue	21,857		5,236	2,814	3,585	4,415	3,050	19,100	27.3%
Total Financing	45,998		15,830	13,633	13,385	14,242	12,950	70,040	100.0%
By Project Category:									
Health & Safety	5,441		567	1,890	357	499	300	3,613	5.2%
Legislated	246		199		59		100	358	0.5%
SOGR	18,222		9,625	7,980	8,272	9,291	10,589	45,757	65.3%
Service Improvement	17,461		4,954	3,708	4,400	4,155	1,711	18,928	27.0%
Growth Related	4,628		485	55	297	297	250	1,384	2.0%
Total by Project Category	45,998		15,830	13,633	13,385	14,242	12,950	70,040	100.0%
Asset Value (\$) at year-end		306,136	306,136	306,136	307,136	308,636	308,636	308,636	
Yearly SOGR Backlog Estimate (not addressed by current plan)			(1,274)	(1,720)	(874)	(680)	(1,984)	(6,532)	
Accumulated Backlog Estimate (end of year)		37,157	35,883	34,163	33,289	32,609	30,625	30,625	
Backlog: Percentage of Asset Value (%)		12.1%	11.7%	11.2%	10.8%	10.6%	9.9%		
Debt Service Costs			125	1,141	1,216	1,291	1,293	5,067	
Operating Impact on Program Costs									
New Positions									

Table 1b
2021 - 2025 Preliminary Capital Plan

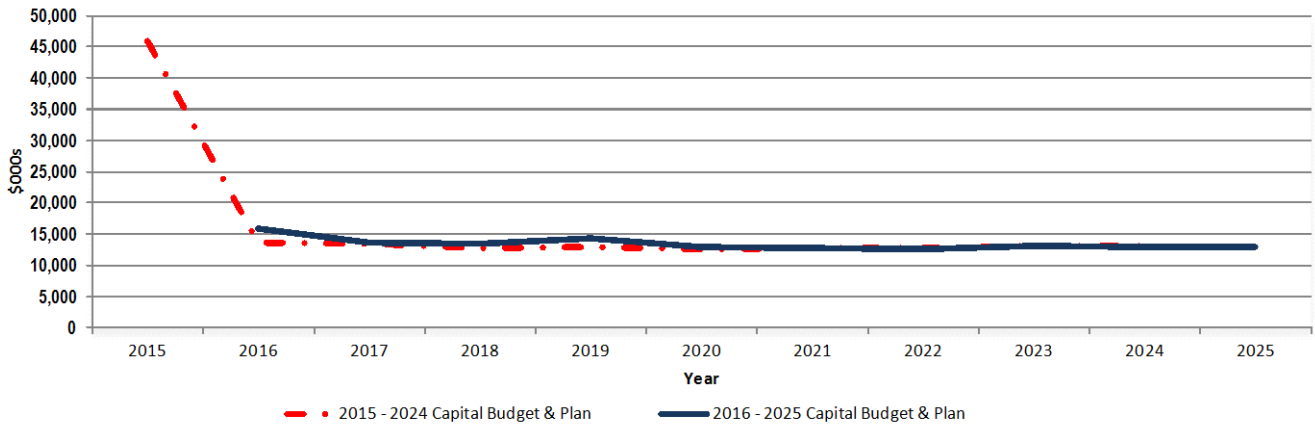


Key Changes to the 2015 - 2024 Approved Capital Plan

The 2016 Capital Budget and the 2017 - 2025 Capital Plan reflects a decrease of \$28.895 million in capital funding from the 2015 - 2024 Approved Capital Plan.

The table and chart below provide a breakdown of the \$28.895 million or 17.7% decrease in the Capital Program on an annual basis from 2015 to 2025.

Chart 1
Changes to the 2015 -2024 Approved Capital Plan (In \$000s)



(\$000s)	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	10-Year Total
2015 - 2024 Capital Budget & Plan	45,998	13,670	13,520	12,835	12,862	12,520	12,770	12,770	13,120	13,070		163,135
2016 - 2025 Capital Budget & Plan		15,830	13,633	13,385	14,242	12,950	12,700	12,650	13,050	12,950	12,850	134,240
Change %		15.8%	0.8%	4.3%	10.7%	3.4%	(0.5%)	(0.9%)	(0.5%)	(0.9%)		(17.7%)
Change \$		2,160	113	550	1,380	430	(70)	(120)	(70)	(120)		(28,895)

As made evident in the chart above, the \$28.895 million decrease in the Capital Program reflects the fact that the 2015 Capital Budget included \$21.985 million in carry forward funding from 2014 for such projects as Fort York Visitor Centre and Casa Loma Restoration. This 2014 carry forward funding significantly increased the total available funding in 2015.

As reflected in Table 2 on the following page, changes to the 2015 – 2024 Approved Capital Plan, specifically the \$4.253 million increase in capital funding over the nine common years of the Capital Plans (2016 – 2024) arise from the reprioritization of Economic Development and Culture's capital projects based on the following factors:

- Adjustment of the timing for various projects based on the availability and readiness of work sites.
- Phasing of the IT projects in order to distinguish between the concept development/detailed design phase and subsequent implementation phase.
- Adjustments to six capital projects to replace debt with federal funding that will be received through Canada 150 Community Infrastructure Program.
- Reallocation of funding from a number of projects (including projects receiving Canada 150 federal funding) to the Fort York Visitor Centre capital project to support its completion in 2016.

A summary of project changes for the years 2016 to 2024 totalling \$4.253 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

\$000s	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2016 - 2024 Total	
2015 - 2024 Capital Budget & Plan	45,998	13,670	13,520	12,835	12,862	12,520	12,770	12,770	13,120	13,070			117,137
2016 - 2025 Capital Budget & Plan		15,830	13,633	13,385	14,242	12,950	12,700	12,650	13,050	12,950	12,850		121,390
Capital Budget & Plan Changes (2016 - 2024)		2,160	113	550	1,380	430	(70)	(120)	(70)	(120)			4,253

	Total Project Cost	2016	2017	2018	2019	2020	2021	2022	2023	2024	2016 - 2024	2025	Revised Total Project Cost
<i>Cultural Infrastructure Development</i>	6,195	(738)	882	340							484		6,679
<i>Service Enhancement</i>	10,113	1,274	(205)	768	1,500	50	(150)	(200)	150		3,187	2,200	15,500
<i>Restoration/Preservation of Heritage Elements</i>	24,333	1,131	606	(238)		(500)		(700)	(400)		(101)	2,000	26,232
<i>Refurbishment & Rehabilitation</i>	3,550									(200)	(200)		3,350
<i>Economic Competitiveness Data Mgt System</i>	2,000	(200)	(300)			500					-		2,000
<i>Collections Care</i>	1,533		(156)			200		400			444	350	2,327
<i>Major Maintenance</i>	10,083	171	(598)	(200)		300	200	500	300	200	873	1,250	12,206
<i>BIA Equal Share</i>	44,876	(147)	(179)	(183)	(183)	(183)	(183)	(183)	(183)	(183)	(1,607)	5,381	48,650
<i>BIA Financing Program</i>	9,000	598	98	98	98	98	98	98	98	98	1,382	1,098	11,480
<i>Commercial Façade Improvement Program</i>	5,454	(35)	(35)	(35)	(35)	(35)	(35)	(35)	(35)	(35)	(315)	571	5,710
<i>Village of Islington</i>		106									106		106
Total Approved	117,137	2,160	113	550	1,380	430	(70)	(120)	(70)	(120)	4,253	12,850	134,240
Total Changes		2,160	113	550	1,380	430	(70)	(120)	(70)	(120)	4,253	12,850	

Significant Capital Project Changes in Economic Development and Culture:

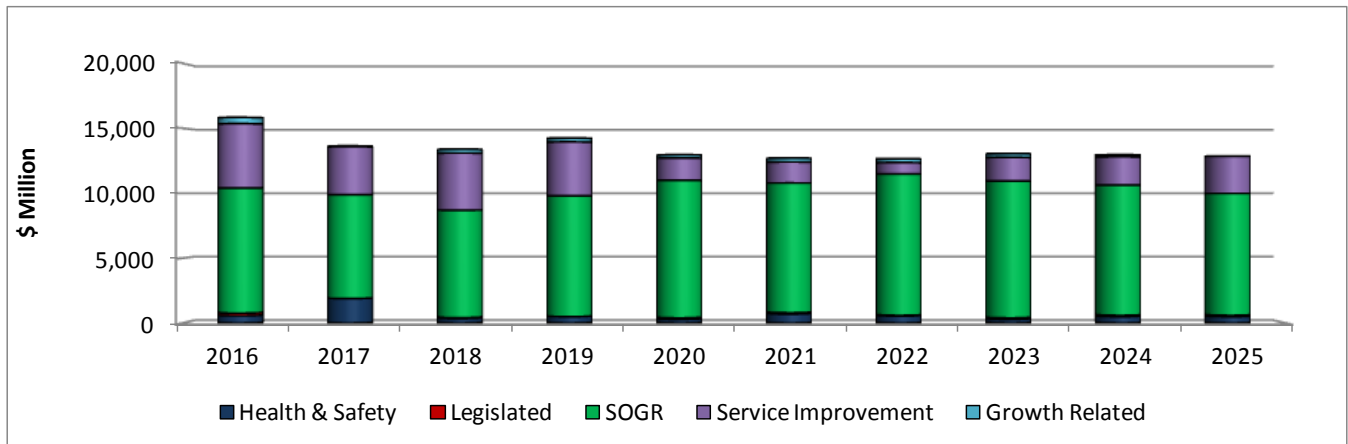
Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

- *Cultural Infrastructure Development:* The Guild Revitalization project's future year cash flow has been revised to account for delays in receiving site plan approval for the Dynamic Hospitality project.
- *Service Enhancements:*
 - The cash flow for the John St. Roundhouse Machine Shop capital project was deferred to future years due to delays in accessing the John St. Roundhouse Museum site.
 - The Fort York Visitor Centre Façade Extension project has been deferred from 2016 - 2017 to 2018 – 2019 to reflect the additional time required to raise funds.
- *Restoration/Preservation of Heritage Elements:* The project was revised by accelerating funding from future years to 2016 and 2017 for capital sub-projects approved to receive federal funding through the Canada 150 Community Infrastructure Program.
- *Economic Competitiveness Data Management System:* Cash flow funding for this IT projects has been phased out to ensure completion of the design phase prior to implementation phase.
- *Collections Care:* \$0.156 million was deferred from 2017 to 2020 and increased to \$0.200 million for large artifact care. In 2022, additional funding of \$0.400 million was included to address the growing state of good repair backlog on the tugboat Ned Hanlan, the triple-expansion engine and the sub-standard artifact storage conditions at the workshop at 329 Chaplin Crescent.
- *Major Maintenance:* Cash flow funding has been revised to reflect emerging maintenance needs and readiness to proceed.

- *BIA Equal Share Funding and BIA Financing Strategy:* The cash flow for each year has been revised to reflect the BIA program's priorities.

2016 – 2025 Preliminary Capital Plan

Chart 2
2016 – 2025 Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the 10-Year Capital Plan for Economic Development and Culture of \$134.240 million provides 71.9% funding for State of Good Repair (SOGR) projects and 21.1% for Service Improvement projects. Health & Safety and Legislative mandated projects represent 5.2% and Growth Related projects represent the remaining 1.8% over the 10-year period.

- Funding of \$96.552 million is dedicated to State of Good Repair projects for restoration/preservation and maintenance of museums, historical and cultural sites, outdoor public art and streetscape improvements.
- Service Improvement projects require funding of \$28.283 million for such projects as Guild Revitalization, Fort York Visitor Centre, Mackenzie House Transformation and Commercial Façade Improvements.
- Growth Related projects require funding of \$2.434 million to support the development of public art in public places.
- Funding of \$6.163 million is allocated to the Health & Safety projects to restore buildings such as Casa Loma in order to ensure they are in a safe and stable condition.
- The remaining funding of \$0.808 million is required for Legislated projects to carry out mechanical and electrical upgrades at public use sites to meet current standards.

The following table provides details by project category within the 2016 – 2025 Capital Budget and Plan for Economic Development and Culture:

Table 3
Summary of Capital Plan by Project Category (In \$000s)

	Total App'd Cash Flows to Date*	2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2016 - 2025 Total
Total Expenditures by Category												
Health & Safety												
Restoration/Preservation of Heritage Elements		567	1,890	357	499	300	700	550	300	500	500	6,163
Sub-Total		567	1,890	357	499	300	700	550	300	500	500	6,163
Legislated												
Restoration/Preservation of Heritage Elements		100										100
Major Maintenance		99		59		100	100	50	100	100	100	708
Sub-Total		199	-	59	-	100	100	50	100	100	100	808
State of Good Repair												
Restoration/Preservation of Heritage Elements	398	2,037	1,518	1,511	1,612	3,010	1,900	2,050	2,750	2,000	1,500	19,888
Refurbishment and Rehabilitation	50	303	347		100		800	1,500		200		3,250
Collections Care			81	99	600	200		150	200	100	250	1,680
Major Maintenance	545	1,364	551	983	1,300	1,500	1,200	1,100	1,100	1,250	1,150	11,498
BIA Equal Share Funding		4,217	4,385	4,581	4,581	4,781	4,981	4,981	5,381	5,381	5,381	48,650
BIA Financed Funding		1,598	1,098	1,098	1,098	1,098	1,098	1,098	1,098	1,098	1,098	11,480
Village of Islington		106										106
Sub-Total	993	9,625	7,980	8,272	9,291	10,589	9,979	10,879	10,529	10,029	9,379	96,552
Service Improvements												
Cultural Infrastructure Development	500	545	1,223	1,314	594	350			300			4,326
Service Enhancements	400	3,538	1,714	1,768	2,490	290	950		950	1,600	2,200	15,500
Refurbishment and Rehabilitation							100					100
Collections Care				247				300			100	647
Economic Competitiveness Data Mgmt System		300	200	500	500	500						2,000
Commercial Façade Improvement Program	300	521	521	521	521	521	521	521	521	521	521	5,210
Mural Program		50	50	50	50	50	50	50	50	50	50	500
Sub-Total	1,200	4,954	3,708	4,400	4,155	1,711	1,621	871	1,821	2,171	2,871	28,283
Growth Related												
Cultural Infrastructure Development	250	404	55	297	297	250	300	300	300	150		2,353
Restoration/Preservation of Heritage Elements		81										81
Sub-Total	250	485	55	297	297	250	300	300	300	150	-	2,434
Total Expenditures by Category (excluding carry forward)	2,443	15,830	13,633	13,385	14,242	12,950	12,700	12,650	13,050	12,950	12,850	134,240

*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2016, excluding ongoing capital projects (i.e. Civic Improvement projects)

2016 – 2025 Capital Projects

The 10-Year Capital Plan supports Economic Development and Culture's objectives of creating an environment in which business and culture can thrive, with Capital Budget priorities focussed on maintaining and supporting the heritage and culture sites and partnering with the BIAs on Streetscape projects.

Health and Safety

- Health & Safety projects include cash flow funding of \$6.163 or 4.6% of the total 10-Year Capital Plan and include funding for restoration of the Casa Loma capital project which is focussed on restoring the public use site to ensure that the buildings are in a safe and stable condition.

Legislated

- Legislated projects include cash flow funding of \$0.808 or 0.6% of the total 10-Year Capital Plan for the following:
 - Mechanical and electrical upgrades that are required at public use sites to meet current standards (\$0.708 million).

- Replacement of the water meter, chamber and fire hydrant at the Windfields Estate, as required by Toronto Water and Toronto Fire (\$0.100 million).

State of Good Repair (SOGR)

- SOGR projects account for \$96.552 million or 71.9% of the total 10-Year Capital Plan and provide funding for the following initiatives:
 - Restoration and preservation of heritage elements which includes small restoration and preservation projects, spread through the 10-year period at museum and historical sites, as well as outdoor public art maintenance (\$19.888 million).
 - Refurbishment and rehabilitation of various heritage museum interiors (\$3.250 million).
 - Maintenance of the historical collection artifacts, including outdoor items (\$1.680 million).
 - Major maintenance at cultural sites that are owned by the City, such as St. Lawrence Centre for the Arts, Alumnae Theatre, Berkley Theatre, Young People's Theatre, Neilson Park Creative Centre and Franklin Carmichael Gallery (\$11.498 million).
 - Streetscape improvements as part of the BIA Cost-Share Program, which provides 50% debt funding while the balance of the funding is provided by the BIAs (\$48.650 million).
 - The BIA Financing Program which supports larger streetscape improvements by providing 35% debt funding and a loan to the participating BIA, with repayment over 10 years, for the remaining 65% of the project cost (\$11.480 million).

Service Improvements

- Service Improvement projects account for \$28.283 million or 21.1% of the total 10-Year Capital Plan and provide funding for the following:
 - Public art development and the revitalization of the Guild Cultural Precinct site with a new third party development partner for the hospitality component of the plan (\$4.326 million).
 - Service improvements at heritage sites, a number of projects at Fort York, and transforming the Mackenzie House into a more dynamic space exploring new themes of advocacy and justice (\$15.500 million).
 - Planning and development of changes to museums' interior designs (\$0.100 million).
 - Improvements to the Cultural Assets carpentry workshop, located at the former Chaplin Crescent Parks garage, which is also used for large artifacts storage (\$0.647 million).
 - IT projects such as Event & Film Online Permitting and Electronic Service Delivery program that will address EDC's future technology needs (\$2.000 million).
 - The Mural Program that provides funding for grants of up to \$0.005 million to community groups to undertake murals in commercial or employment districts with preference given to City's under-served neighbourhoods in order to promote local themes and facilitate commercial neighbourhood identity (\$0.500 million).
 - The Commercial Façade Improvement Program that provides funding for grants of up to 50% toward costs of restored and improved facades, assisting in the revitalization of commercial

areas, which leads to increased assessment values, presentation and enhancement of other building stock and other benefits (\$5.210 million).

Growth Related

- Growth Related projects include cash flow funding of \$2.434 or 1.8% of the total 10-Year Capital Plan for the following:
 - Development of public art in public places, often by providing support to the design phase, resulting in the inclusion of art in parks and public spaces (\$2.353 million).
 - Development of a children's activity area at the Berczy park (\$0.081 million).

2016 Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2016 Budget and Future Year Commitments, that consists of 2016 and future year cash flows for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

- Table 3a below lists the 2016 Cash Flow and Future Year Commitments for Economic Development and Culture:

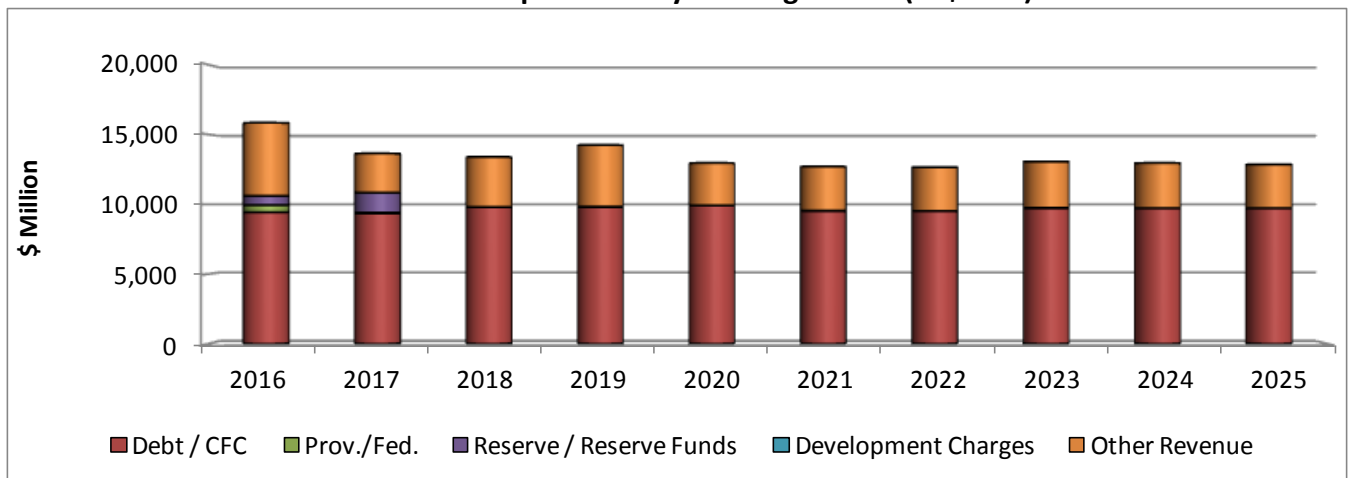
**Table 3a
2016 Cash Flow & Future Year Commitments (In \$000s)**

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	Total 2016 Cash Flow & FY Commits
Expenditures:											
Previously Approved											
<i>Cultural Infrastructure Development</i>	894										894
<i>Service Enhancement</i>	787										787
<i>Restoration/Preservation of Heritage Elements</i>	479										479
<i>Refurbishment & Rehabilitation</i>	50										50
<i>Major Maintenance</i>	1,115										1,115
<i>Commercial Façade Improvement</i>	300										300
<i>BIA Village of Islington</i>	106										106
Subtotal	3,731	-	-	-	-	-	-	-	-	-	3,731
Change in Scope											
<i>Economic Competitiveness Data Mgt System</i>	300										300
Subtotal	300	-	-	-	-	-	-	-	-	-	300
New w/Future Year											
<i>Cultural Infrastructure Development</i>	55										55
<i>Service Enhancement</i>	2,751	475									3,226
<i>Restoration/Preservation of Heritage Elements</i>	2,306	890									3,196
<i>Refurbishment & Rehabilitation</i>	253	50									303
<i>Major Maintenance</i>	348	100									448
<i>BIA Equal Share Funding</i>	4,217										4,217
<i>BIA Financed Funding</i>	1,598										1,598
<i>Commercial Façade Improvement</i>	221	300									521
<i>Mural Program</i>	50										50
Subtotal	11,799	1,815	-	-	-	-	-	-	-	-	13,614
Total Expenditure	15,830	1,815	-	-	-	-	-	-	-	-	17,645
Financing:											
Debt/CFC	9,421	1,271									10,692
Debt Recoverable											-
Other	5,236										5,236
Reserves/Res Funds	665	544									1,209
Development Charges											-
Provincial/Federal	508										508
Total Financing	15,830	1,815	-	-	-	-	-	-	-	-	17,645

Approval of the 2016 Capital Budget of \$15.830 million will result in the future year cash flows commitments of \$1.815 million in 2017.

- The 2016 Capital Budget provides funding of \$3.731 million for previously approved projects that are already underway. The cash flow funding is dedicated to ongoing and multi-year projects for the following:
 - Public art development and restoration of the Guild Inn;
 - Service enhancements refurbishments of the Todmorden Mills Brewery Papermill;
 - Restoration and preservation of the heritage elements at the Goulding Massey Estate;
 - Refurbishment and rehabilitation of the Montgomery's Inn interiors;
 - Development of the St. John Roundhouse museum and major maintenance for the St. Lawrence Centre roof; and
 - Commercial façade improvements at various locations.
- The change in scope funding of \$0.300 million for the Economic Competitiveness Data Management System capital project reflects an adjustment to this previously approved project to distinguish between the design phase and subsequent implementation phase.
- New and multi-year funding of \$11.799 million is included in the 2016 Capital Budget for the following initiatives:
 - Various service enhancements at the Fort York Visitor Centre and Montgomery Inn;
 - Restoration of the Mackenzie House, Colborne Lodge, Lambton House and Casa Loma;
 - Refurbishment and rehabilitation of the interiors at Fort York and Montgomery's Inn;
 - Major maintenance at the Theatre Passe Muraille and various legislated mechanical and electrical upgrades at other locations; and
 - BIA cost shared projects, commercial façade improvement and the mural programs.

Chart 3
2016 – 2025 Capital Plan by Funding Source (In \$000s)

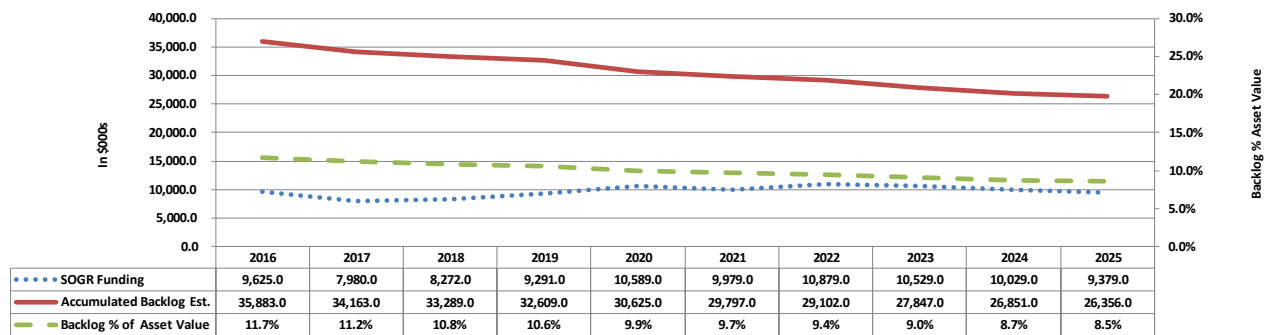


The 10-Year Capital Plan of \$134.240 million cash flow funding will be financed by the following sources:

- Debt accounts for \$96.355 million or 71.8% of the financing over the 10-year period.
 - The debt funding is in line with the 10-year debt affordability guidelines of \$96.355 million allocated to this Program.
- Federal/Provincial Grants fund \$0.574 million or 0.4% of the 10-Year Capital Plan's projected expenditures and provide funding for the Fort York Visitor Centre and projects that were approved as part of the Federal Canada 150 Community Infrastructure Program.
- Reserve and Reserve Funds constitute \$2.211 million or 1.6% of required funding over 10 years and fund exterior restorations of the Casa Loma and development of the John St. Roundhouse museum.
- Other sources of funding, which account for \$35.100 million or 26.1% of the 10-year funding, mostly consists funding form the BIAs participating in cost shared Streetscape projects with a lesser amount arising from donations for such projects as the Fort York Centre Façade Extension.

State of Good Repair (SOGR) Backlog

**Chart 4
SOGR Funding & Backlog (In \$000s)**



- The 10-Year Capital Plan dedicates \$96.522 million to SOGR spending over 10 years, which on average is \$9.652 million annually.
- The replacement value of Economic Development and Culture's assets is estimated at \$306.136 million at 2015 year-end.
 - Economic Development and Culture is responsible for 100 heritage buildings and over 200 public art installations, many of which are over 100 years old, making it difficult to estimate their replacement value.
 - Maintenance of these assets requires a specialized understanding of the high conservation and restoration standards set out in nationally and internationally accepted charters such as the "Standards and Guidelines for the Conservation of Historic Places in Canada".
- At the end of 2015, Economic Development and Culture will have a backlog of state of good repair work for infrastructure renewal estimated at \$37.157 million, representing 12.1% of the asset replacement value.
- The SOGR funding included in the 10-Year Capital Plan will help bring down the SOGR backlog to from \$35.883 million in 2016 to \$26.356 million or 8.5% of the asset replacement value by 2025.



Part III:

Issues for Discussion

Issues for Discussion

Issues Impacting the 2016 Capital Budget

Review of Capital Projects and Spending

- A detailed review of EDC's capital requirements was conducted as part of the 2016 Capital Budget process to ensure that debt affordability targets continue to be maintained and that the Division has the readiness and capacity to deliver and spend.
 - Debt funding of \$96.355 million meets debt affordability target over the 10-year planning period, although under the target in 2016 and 2017 and over the target in 2020.
 - EDC's average spending rate over the past 4 years from 2011 to 2014 was 37.6% of its Capital Budget. Year-end underspending is mostly driven by obtaining third party funding, required coordination with other projects and site conditions. In addition, delays for the Fort York Visitor Centre also hindered the spending rate as it was set back by a full year when the original tender exceeded the approved project budget.
- The following changes were implemented to the EDC's Capital Plan to boost the Division's spending year in 2016 and future years:
 - Funding for six capital projects has been revised to replace debt with federal funding that will be received through Canada 150 Community Infrastructure Program. The federal funding reduced the amount of debt required for the 10-Year Capital Plan.
 - Funding from a number of projects (including projects receiving Canada 150 federal funding) has been reallocated to the Fort York Visitor Centre capital project to support its completion in 2016.
- EDC's Information Technology projects were reviewed on a City wide basis with the objective of optimizing investment returns from limited funds available by identifying opportunities for synergy and leveraging existing IT investments.
 - Cash flow funding of \$0.500 million for the Event & Film Online Permitting project has been phased over 2016 and 2017 to ensure coordination with other City applications with the concept development/detailed design phase in 2016 and implementation phase in 2017
 - The Electronic Service Delivery Phase 2 was deferred to start in 2018 with funding of \$1.500 million over 3 years.
- In addition, the Capital Plan was carefully reviewed for operating impacts resulting from completed capital projects in order to clearly understand future operating requirements.
- As a result, the 10-Year Capital Plan for EDC demonstrates a commitment to achieve a balance between maintaining existing assets and growth by focusing on investment in state of good repair and addressing service gaps and priorities through service improvement and growth related projects.

Canada 150

- The Government of Canada announced Canada 150 Community Infrastructure Program that will invest \$150 million over two years to support projects that will rehabilitate existing community facilities across Canada, and ensure a lasting legacy resulting from Canada 150.
- The Economic Development and Culture Division has successfully applied for \$0.574 million in Canada 150 infrastructure funds. The Canada 150 funding will represent one third of the total funding required for the submitted projects and will replace debt funding.
- The following projects qualified for funding through the Canada 150 Community Infrastructure Program:

Project Name	Total Project Cost	Canada 150 Funding	%	Cash Flow	
				2016	2017
Fort York Landscape - Liquid Landscape	600.0	200.0	33%	600.0	
Stanley Gates	200.0	66.6	33%	200.0	
Spadina House Restoration	290.0	96.6	33%	290.0	
Goulding Massey Estate	198.0	65.9	33%		198.0
Windfields (Canadian Film Centre) Water distribution upgrade	100.0	33.3	33%	100.0	
Assembly Hall Seating	381.0	111.2	33%	381.0	
Total	1,769.0	573.6		1,571.0	198.0

- *Fort York Landscape – Liquid Landscape* project includes completion of the liquid landscape and events dock features at the south side of the Fort York Visitor Centre. Along with the east facade extension, completion of this special landscape will fulfill the architectural vision of the Centre.
- *Stanley Gates* project will provide funding for the conservation of iron gates and masonry piers that mark the Kingston Road entrance to the Guildwood neighbourhood. The gates are an iconic community landmark and are original to Stanley Barracks.
- *Spadina House Restoration* project will provide funding to replace the mansard (third story) cedar roof. This would be a major conservation enhancement to this historic 1866 community landmark and museum.
- *Goulding Massey Estate* project will provide funding to restore 120 leaded windows in this estate of significant heritage value. The estate was part of the Dentonia Park Farm founded by the prominent Toronto family of Walter and Susan Denton Massey as an experimental model dairy from 1897.
- *Windfields Water Distribution Upgrade* project will provide funding to replace the water meter, chamber and fire hydrant as required by Toronto Water and Toronto Fire. Windfields was the home of E.P. Taylor, financier and breeder and owner of Northern Dancer, and is now home of the Canadian Film Centre.

- *Assembly Hall Seating* project will provide funding to replace the retractable seating unit which is at the end of its useful life. It was custom-designed for the space and must be replaced with a similar unit. The Assembly Hall is a multi-purpose performance hall which services many of Toronto's arts, heritage and community groups in South Etobicoke.

Theatre Passe Muraille Agreement Review

- According to the terms of agreement, capital projects at the Theatre Passe Muraille are to be funded entirely from the 16 Ryerson Avenue Capital Maintenance Reserve Fund (XR3213), that the Reserve Fund shall never be permitted to fall below \$0.200 million and that the annual contribution to the Reserve Fund be \$0.020 million by the tenant.
- Details of the agreement as outlined in the staff report entitled *Theatre Passe Muraille - City Acquisition of 16 Ryerson Avenue* can be found at the following link (EX10.46) <http://www.toronto.ca/legdocs/mmis/2007/ex/bgrd/backgroundfile-5238.pdf>
- The \$0.275 million balance of the Passe Muraille Reserve Fund at November 30, 2015 is not projected to grow at the magnitude and momentum required to fund the proposed projects at the Theatre Passe Muraille. These projects, including improvements to accessibility, cannot be accomplished in small increments.
- To address this, EDC redirected debt funding to the Theatre Passe Muraille capital project to carry out maintenance work in order to avoid unplanned emergency repairs.
- It is recommended that the General Manager of EDC and the Deputy City Manager and Chief Financial Officer review the agreement with the Theatre Passe Muraille and the funding of the 16 Ryerson Avenue Capital Maintenance Reserve Fund (XR3213) to develop a realistic plan for required contributions and capital maintenance, and report back in June 2016 prior to the 2017 Budget process.

Major Capital Projects – Status Update

- Economic Development and Culture Division is responsible for such major capital projects as Fort York Visitor Centre, Casa Loma Phase 8 and the Guild Cultural Precinct Revitalization, as outlined below:

(‘000s)

Project Name	2015 Cash Flow			Total Project Cost	
	Approved	YTD	YE	Approved	LTD
Fort York Visitor Centre	1,322	563	1,710	21,912	21,154
Casa Loma Phase 8	5,442	2,939	5,442	6,115	3,613
Guild Cultural Precinct Revitalization	1,111	180	620	1,200	269

- *Fort York Visitor Centre:* The Fort York Visitor Centre located at the entrance to the National Historic Site opened in the fall of 2014. The new building is Fort York’s front door, welcoming and orienting visitors and providing Fort York's first secure exhibit space.
 - The capital project expenditures have totalled \$21.154 million of the approved project cost of \$21.912 million as of September 30, 2015.

- Funding in 2016 will enable the fabrication and installation of exhibits, including display of artifacts from the City’s collection that illustrate the history of the city’s founding site.
- *Casa Loma Phase 8:* The restoration and rebuild of the castle's Norman Tower/Observation Tower at the southwest corner involves reviewing each of the stones of the tower by architects to determine if they need replacing. In order to preserve heritage aspect, each stone is cleaned, identified, photographed and arranged to ensure they are reinserted back in the same location.
 - The capital expenditures for this project totalled \$3.613 million of the approved project cost of \$6.115 million as of September 30, 2015. The project is on schedule for completion in December 2015.
- *The Guild Cultural Precinct Revitalization:* The Guild Cultural Precinct Revitalization project will restore the site's identity as a cultural precinct by:
 - developing the remaining parkland around the Guild Inn Complex (Bickford House);
 - restoring the setting for its architectural fragments and sculpture garden; and
 - re-establishing active arts and crafts programming in the other historic buildings on site.
- There is also a separate major project involving Parks, Forestry and Recreation and Facilities Management to restore Bickford House and construct a new building that will house a restaurant and special event venue (to be undertaken by a third party).

Issues Impacting the 10-Year Capital Plan

Unmet Needs – EDC Customer Relationship Management Solution (CRM)

- In addition to the projects included in the 10-Year Capital Plan, Economic Development and Culture has identified the need for additional future year funding for Customer Relationship Management Solution capital project, as outlined below.

(’000s)

Project Name	2016	2017	2018	2019	2020	2016-2020	2021-2025	Total
EDC Customer Relationship Management Solution - Design		100				100		100
EDC Customer Relationship Management Solution - Implementation		400				400		400
Total		500				500		500

- Currently, EDC does not have a central contact information system for staff to record, track and manage business and cultural organization contacts, service delivery interactions and reference data to identify economic development opportunities and economic performance metrics.
- The EDC Customer Relationship Management System request must be coordinated with other contact management system needs across the City and was excluded from the current 10-Year Capital Plan due to funding limitations.



Appendices

Appendix 1 2015 Performance

2015 Key Accomplishments

In 2015, Economic Development and Culture made significant progress and/or accomplished the following:

- ✓ Completed Phase 8 of Casa Loma restoration which included restoration and rebuild of the castle's Norman Tower at the south west corner, and the observation deck will re-open to the public in the Spring.
- ✓ Completed phase 1 of Toronto Centre for the Arts Main Stage Theatre reconfiguration which reconfigures the Main Stage Theatre (1,727 seats) into two smaller venues (850 seats). The Greenwin Theatre was complete in April 2015 and is being actively programmed. Phase 2, the Lyric Theatre is scheduled to open spring 2016.
- ✓ Completed Phase I of the Guild Inn Cultural Precinct project, which included relocation of public art and monuments and related landscaping to allow for Guild Inn revitalization by Dynamic Hospitality, as well as the environmental abatement of Building 191 in advance of its restoration as an arts program space.
- ✓ Completed Montgomery's Inn Landscape restoration which involved extensive re-grading to resolve chronic drainage problems, and recreated the historic Inn landscape, adapting period features for current program uses.
- ✓ Completed Berkeley Street Theatre roof project. This project included the main theatre roof, the flat roof over the dressing rooms, and all cornices and specialty eaves troughs. The main theatre roof required additional structural repair, as well as replacement of rooftop mechanical systems.
- ✓ Completed Phase 1 of the Prince Edward Viaduct Illumination which implemented the lighting of the Luminous Veil in time for the Pan Am Games.
- ✓ Delivered 75% completion rate of BIA streetscape improvement projects worth over \$11.4 million.

2015 Financial Performance

**Table 9
2015 Budget Variance Analysis (In \$000's)**

2015 Approved	As of Sept. 30, 2015		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
45,998	17,182	37.4%	31,137	67.7%	14,861	32.3%

* Based on 2015 Third Quarter Capital Variance Report

2015 Experience

At its meeting on December 9, 2015, Council approved the 2015 Capital Variance Report for the nine months ended September 30, 2015. Please refer to the attached link for the staff report regarding the details of variance explanations and year-end projections for Economic Development and Culture:

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.EX10.28>

Impact of the 2015 Capital Variance on the 2016 Preliminary Budget

- As a result of the delays in the capital projects, as described in the 2015 Q3 Capital Variance Report, funding of \$9.267 million is being carried forward to the 2016 Capital Budget to continue the capital work.
- A detailed review of the 2016 – 2025 Capital Budget and Plan has been conducted and the necessary adjustments have been made to the timing of cash flow funding for such projects as the Guild Cultural Precinct Revitalization, John St. Roundhouse Museum and Fort York Visitor Centre which are the major contributors to annual under-spending. By deferring the cash flow funding to future years, the 2016 Capital Budget reflects readiness to proceed and will lead to a higher rate of spending.

Appendix 2

Table 10
2016 Capital Budget; 2017 to 2025 Capital Plan (\$000s)

Project	Prior Year Carry Forward	2016	2017	2018	2019	2020	2016 - 2020	2021	2022	2023	2024	2025	2016 - 2025 Total
Health & Safety:													
<i>Restoration/Preservation of Heritage Elements</i>		567	1,890	357	499	300	3,613	700	550	300	500	500	6,163
Sub-Total	-	567	1,890	357	499	300	3,613	700	550	300	500	500	6,163
Legislated:													
<i>Restoration/Preservation of Heritage Elements</i>		100					100						100
<i>Major Maintenance</i>	92	99		59		100	350	100	50	100	100	100	800
Sub-Total	92	199	-	59	-	100	450	100	50	100	100	100	900
State of Good Repair:													
<i>Restoration/Preservation of Heritage Elements</i>	1,285	2,037	1,518	1,511	1,612	3,010	10,973	1,900	2,050	2,750	2,000	1,500	21,173
<i>Refurbishment and Rehabilitation</i>	72	303	347		100		822	800	1,500		200		3,322
<i>Collections Care</i>	122		81	99	600	200	1,102		150	200	100	250	1,802
<i>Major Maintenance</i>	924	1,364	551	983	1,300	1,500	6,622	1,200	1,100	1,100	1,250	1,150	12,422
<i>BIA Equal Share Funding</i>	3,504	4,217	4,385	4,581	4,581	4,781	26,049	4,981	4,981	5,381	5,381	5,381	52,154
<i>BIA Financed Funding</i>		1,598	1,098	1,098	1,098	1,098	5,990	1,098	1,098	1,098	1,098	1,098	11,480
<i>Village of Islington</i>		106					106						106
Sub-Total	5,907	9,625	7,980	8,272	9,291	10,589	51,664	9,979	10,879	10,529	10,029	9,379	102,459
Service Improvements:													
<i>Cultural Infrastructure Development</i>	500	545	1,223	1,314	594	350	4,526			300			4,826
<i>Service Enhancements</i>	1,858	3,538	1,714	1,768	2,490	290	11,658	950		950	1,600	2,200	17,358
<i>Refurbishment and Rehabilitation</i>	68						68	100					168
<i>Collections Care</i>				247			247		300			100	647
<i>Economic Competitiveness Data Mgmt System</i>		300	200	500	500	500	2,000						2,000
<i>Commercial Façade Improvement Program</i>	4	521	521	521	521	521	2,609	521	521	521	521	521	5,214
<i>Mural Program</i>	7	50	50	50	50	50	257	50	50	50	50	50	507
Sub-Total	2,437	4,954	3,708	4,400	4,155	1,711	21,365	1,621	871	1,821	2,171	2,871	30,720
Growth Related:													
<i>Cultural Infrastructure Development</i>	831	404	55	297	297	250	2,134	300	300	300	150		3,184
<i>Restoration/Preservation of Heritage Elements</i>		81					81						81
Sub-Total	831	485	55	297	297	250	2,215	300	300	300	150	-	3,265
Total	9,267	15,830	13,633	13,385	14,242	12,950	79,307	12,700	12,650	13,050	12,950	12,850	143,507

Appendix 3

2016 Capital Budget; 2017 to 2025 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan

Economic Development and Culture

							Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
Sub-Project No.	Project No.	Project Name	Ward	Stat.	Cat.		2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other 2	Debt - Recoverable Debt	Total Financing		
ACH000010 Cultural Infrastructure Development																										
28	52	The Guild Revitalize Project - FY	43	S6	04		0	1,223	1,314	594	350	3,481	300	3,781	0	0	0	0	0	0	0	0	3,781	0	3,781	
53	59	Public Art Canada 150 -FY	CW	S6	05		0	0	242	242	250	734	850	1,584	0	0	0	0	0	0	1,030	0	554	0	1,584	
44	60	Public Art Development Competitions-FY	CW	S6	05		0	55	55	55	0	165	200	365	0	0	0	0	0	0	0	0	365	0	365	
2	73	The Guild Revitalization-2014 PA	43	S2	04		500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
3	74	Public Art Development -Pan Am	CW	S2	05		155	0	0	0	0	155	0	155	0	0	0	45	0	0	0	0	110	0	155	
11	76	Public Art Development Viella Tarragona	11	S2	05		133	0	0	0	0	133	0	133	0	0	0	0	0	0	133	0	0	0	133	
10	77	Public Art Development Dundas-Islington	05	S2	05		286	0	0	0	0	286	0	286	0	0	0	142	0	0	144	0	0	0	286	
9	78	Public Art Development Bathurst-Vaughan	21	S2	05		81	0	0	0	0	81	0	81	0	0	0	0	0	0	81	0	0	0	81	
0	82	Public Art Development North York Arts Park	23	S2	04		45	0	0	0	0	45	0	45	0	0	0	0	0	0	45	0	0	0	45	
2	83	The Guild Revitalize Project-2015	43	S2	04		500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
5	84	Cloverhill Park-2015	CW	S2	05		475	0	0	0	0	475	0	475	0	0	0	0	0	0	475	0	0	0	475	
21	85	Public Art Development Competition-2015	CW	S2	05		50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50	
23	89	Public Art Development-Competitions-2016	CW	S4	05		55	0	0	0	0	55	0	55	0	0	0	0	0	0	0	0	55	0	55	
Sub-total							2,280	1,278	1,611	891	600	6,660	1,350	8,010	0	0	0	187	0	0	1,958	0	5,865	0	8,010	
ACH000011 Service Enhancement																										
3	29	Todmorden Mills Brewery Papermill-2015	29	S2	04		500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
60	30	Montgomery's Inn Briary Room -FY	04	S6	04		0	0	0	440	0	440	1,000	1,440	0	0	0	0	0	0	0	0	1,440	0	1,440	
14	31	Canada 150 Assembly Hall Seating	06	S4	04		381	0	0	0	0	381	0	381	0	111	0	0	0	0	0	0	270	0	381	
76	34	Fort York Exhibits- FY	19	S6	04		0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900	
59	37	Market Gallery - FY	28	S6	04		0	0	0	110	240	350	150	500	0	0	0	0	0	0	0	0	500	0	500	
79	39	Fort York Adding New Buildings -FY	19	S6	04		0	0	0	0	0	0	250	250	0	0	0	0	0	0	0	0	250	0	250	
42	48	John St. Roundhouse Machine Shop-FY	20	S6	04		0	406	0	440	0	846	300	1,146	0	0	0	0	0	0	0	0	1,146	0	1,146	
71	49	Scarborough Museum Kennedy Gallery - FY	38	S6	04		0	0	0	0	0	0	600	600	0	0	0	0	0	0	0	0	600	0	600	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan

Economic Development and Culture

Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>ACH000011 Service Enhancement</u>																										
6	51	Todmorden Mills Museum Brewery-2014	29	S2	04	153	0	0	0	0	153	0	153	0	0	0	0	0	0	0	0	0	153	0	153	
7	52	Fort York Landscape -2014	19	S2	04	887	0	0	0	0	887	0	887	0	0	0	0	0	0	0	887	0	0	887	0	887
40	53	Fort York Landscape-FY	19	S6	04	0	240	1,000	0	0	1,240	200	1,440	0	0	0	0	0	0	0	0	1,440	0	0	1,440	
28	55	Market Gallery -2015	28	S2	04	5	0	0	0	0	5	0	5	0	0	0	0	0	0	5	0	0	0	0	5	
29	56	John St. Roundhouse Machine Shop-2015	20	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	0	0	250	
30	57	Montgomery's Inn Circulation-FY	04	S6	04	0	295	0	0	0	295	500	795	0	0	0	0	0	0	0	0	795	0	0	795	
77	58	Mackenzie House Transformation	27	S6	04	0	0	0	0	0	0	1,400	1,400	0	0	0	0	0	0	0	0	1,400	0	0	1,400	
69	59	Fort York Visitor Centre Facade Extension	19	S6	04	0	0	270	1,500	0	1,770	0	1,770	0	0	0	0	0	0	0	1,770	0	0	1,770		
7	60	Fort York Landscape 2015	19	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	0	100		
0	61	Toronto Centre for the Arts -Main Stage-2015	23	S2	04	750	0	0	0	0	750	0	750	0	0	0	750	0	0	0	0	0	0	0	750	
13	62	Montgomery's Inn Circulation-2016	04	S4	04	116	475	0	0	0	591	0	591	0	0	0	0	0	0	0	0	591	0	0	591	
39	63	Cedar Ridge Studio Improvements	43	S6	04	0	198	98	0	0	296	350	646	0	0	0	0	0	0	0	0	646	0	0	646	
16	64	Fort York Landscape-2016	19	S4	04	142	0	0	0	0	142	0	142	0	0	0	0	0	0	0	0	142	0	0	142	
41	65	Fort York Kitchen	19	S6	04	0	100	400	0	0	500	0	500	0	0	0	0	0	0	0	500	0	0	500		
68	66	Fort York Liquid Landscape	19	S6	04	0	0	0	0	50	50	50	100	0	0	0	0	0	0	0	100	0	0	100		
0	67	Canada 150 Fort York Liquid Landscape	19	S4	04	600	0	0	0	0	600	0	600	0	200	0	0	0	0	0	400	0	0	600		
0	68	Fort York Visitor Centre	19	S4	04	1,512	0	0	0	0	1,512	0	1,512	0	0	0	0	0	0	217	0	1,295	0	0	1,512	
Sub-total						5,396	1,714	1,768	2,490	290	11,658	5,700	17,358	0	311	0	0	750	0	472	3,757	12,068	0	0	17,358	
<u>ACH000012 Restoration/Preservation of Heritage Elements</u>																										
58	101	Scarborough Museum Restoration - FY	38	S6	03	0	0	0	275	0	275	100	375	0	0	0	0	0	0	0	0	375	0	0	375	
56	102	Montgomery's Inn Restoration - FY	04	S6	03	0	0	0	220	250	470	750	1,220	0	0	0	0	0	0	0	0	1,220	0	0	1,220	
45	103	Mackenzie House Restoration - FY	27	S6	03	0	120	0	0	250	370	200	570	0	0	0	0	0	0	0	0	570	0	0	570	
70	104	Colborne Lodge - Restoration - FY	13	S6	03	0	0	0	0	0	0	450	450	0	0	0	0	0	0	0	0	450	0	0	450	
46	105	Gibson House Restoration - FY	23	S6	03	0	99	221	0	250	570	500	1,070	0	0	0	0	0	0	0	0	1,070	0	0	1,070	

CITY OF TORONTO**Gross Expenditures (\$000's)
Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan****Economic Development and Culture**

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing	
ACH000012 Restoration/Preservation of Heritage Elements																								
67	106	Zion Schoolhouse Roof & Masonry - FY	33	S6	03	0	0	0	0	350	350	300	650	0	0	0	0	0	0	0	0	650	0	650
27	111	Casa Loma Extrior Restore -FY	22	S6	01	0	1,000	357	499	300	2,156	2,550	4,706	0	0	0	0	824	0	0	0	3,882	0	4,706
31	112	Preventive Maintenance - FY	CW	S6	03	0	220	275	220	250	965	1,150	2,115	0	0	0	0	0	0	0	0	2,115	0	2,115
63	113	Todmorden Mills Centre - FY	29	S6	03	0	0	0	0	350	350	600	950	0	0	0	0	0	0	0	0	950	0	950
32	114	Outdoor Public Art -FY	CW	S6	03	0	160	157	149	150	616	850	1,466	0	0	0	0	0	0	110	0	1,356	0	1,466
34	115	Fort York Restoration - FY	19	S6	03	0	446	175	200	150	971	400	1,371	0	0	0	0	0	0	0	0	1,371	0	1,371
62	116	Windfields Estate Restoration - FY	25	S6	03	0	0	0	0	110	110	750	860	0	0	0	0	0	0	0	0	860	0	860
49	117	Spadina Restoration - FY	22	S6	03	0	0	158	0	0	158	450	608	0	0	0	0	0	0	0	0	608	0	608
64	126	Cedar Ridge CRC Restore -FY	43	S6	03	0	0	0	0	200	200	800	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
48	141	John Bales House - FY	10	S6	03	0	0	140	100	100	340	1,000	1,340	0	0	0	0	0	0	0	0	1,340	0	1,340
13	159	Todmorden Mills Centre-2014	29	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
8	161	Fort York Restoration-2014	19	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
36	163	Canada 150 Goulding Massey Estate -FY	31	S6	03	0	198	180	130	100	608	1,000	1,608	0	66	0	0	0	0	0	0	1,542	0	1,608
27	164	Gibson House Natural Gas	23	S2	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	175	0	0	0	175
24	165	Zion Schoolhouse Roof & Masonry-2015	33	S2	03	135	0	0	0	0	135	0	135	0	0	0	0	0	0	135	0	0	0	135
25	166	Preventive Maintenance-2015	CW	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150
26	167	Outdoor Public Art -2015	CW	S2	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	175	0	0	0	175
4	168	Fort York Restoration -2015	19	S2	03	390	0	0	0	0	390	0	390	0	0	0	0	0	0	0	0	390	0	390
19	169	John Bales House -2015	10	S2	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
6	170	Goulding Massey Estate-2015	31	S2	03	308	0	0	0	0	308	0	308	0	0	0	0	10	0	0	0	298	0	308
57	171	Lambton House-FY	13	S6	03	0	0	0	200	100	300	500	800	0	0	0	0	0	0	0	0	800	0	800
9	172	Casa Loma Exterior Restoration-2016	22	S4	01	567	890	0	0	0	1,457	0	1,457	0	0	0	0	544	0	0	510	403	0	1,457
11	173	Preventive Maintenance-2016	CW	S4	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan**

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
ACH000012 Restoration/Preservation of Heritage Elements																								
10	174	Outdoor Public Art Italian War Memorial-2016	CW	S4	03	206	0	0	0	0	206	0	206	0	0	0	0	0	0	100	0	106	0	206
33	175	Outdoor Public Art - Howard Monument	13	S6	03	0	75	0	0	0	75	0	75	0	0	0	0	0	0	0	0	75	0	75
17	176	Canada 150 Spadina Restoration Roof-2016	19	S4	03	290	0	0	0	0	290	0	290	0	97	0	0	0	0	0	0	193	0	290
22	177	Mackenzie House Restoration-2016	27	S4	03	165	0	0	0	0	165	0	165	0	0	0	0	0	0	0	0	165	0	165
19	178	Colborne Lodge Restoration-2016	13	S4	03	172	0	0	0	0	172	0	172	0	0	0	0	0	0	0	0	172	0	172
20	179	Lambton House-2016	13	S4	03	206	0	0	0	0	206	0	206	0	0	0	0	0	0	0	0	206	0	206
35	180	John Mackenzie House-FY	23	S6	03	0	150	205	0	200	555	0	555	0	0	0	0	51	0	0	0	504	0	555
18	181	Heritage Landscape Features-2016	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250
37	182	Heritage Landscape Features-FY	CW	S6	03	0	50	0	118	200	368	400	768	0	0	0	0	0	0	0	0	768	0	768
0	183	Outdoor Public Art - Jacob's Ladder	28	S2	05	81	0	0	0	0	81	0	81	0	0	0	0	0	0	81	0	0	0	81
0	184	Canada 150 Outdoor Public Art Stanley Gates	43	S4	03	200	0	0	0	0	200	0	200	0	67	0	0	0	0	0	0	133	0	200
0	185	Canada 150 Windfields Estate Water Service	25	S4	02	100	0	0	0	0	100	0	100	0	33	0	0	0	0	0	0	67	0	100
Sub-total						4,070	3,408	1,868	2,111	3,310	14,767	12,750	27,517	0	263	0	0	1,429	0	976	510	24,339	0	27,517
ACH000013 Refurbishment and Rehabilitation																								
26	17	Fort York Interiors-2016	19	S4	03	99	0	0	0	0	99	0	99	0	0	0	0	0	0	0	0	99	0	99
78	18	Montgomery's Inn Interiors - FY	04	S6	03	0	0	0	0	0	0	200	200	0	0	0	0	0	0	0	0	200	0	200
74	27	Scarborough Museum Interiors- FY	38	S6	03	0	0	0	0	0	0	500	500	0	0	0	0	0	0	0	0	500	0	500
61	30	Zion Schoolhouse Interiors - FY	33	S6	03	0	0	0	100	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
72	34	Museums Interiors Planning - FY	CW	S6	04	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	100	0	100
73	37	Gibson House Interiors - FY	23	S6	03	0	0	0	0	0	0	900	900	0	0	0	0	0	0	0	0	900	0	900
47	38	Colborne Lodge Interiors - FY	13	S6	03	0	297	0	0	0	297	900	1,197	0	0	0	0	0	0	0	0	1,197	0	1,197
7	43	Montgomery's Inn Interiors-2015	04	S2	03	122	0	0	0	0	122	0	122	0	0	0	0	0	0	0	0	122	0	122
36	44	Museum Interiors Planning-2015	CW	S2	04	68	0	0	0	0	68	0	68	0	0	0	0	0	0	68	0	0	0	68

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.					Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
					2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ACH000013 Refurbishment and Rehabilitation																								
25	45	Montgomery's Inn Interiors-2016	04	S4	03	154	50	0	0	0	204	0	204	0	0	0	0	0	0	0	0	204	0	204
Sub-total					443	347	0	100	0	890	2,600	3,490	0	0	0	0	0	0	68	0	3,422	0	3,490	
ACH000015 Collections Care																								
75	15	Cultural Assets Storage Workshop - FY	16	S6	04	0	0	247	0	0	247	400	647	0	0	0	0	0	0	0	0	647	0	647
43	17	Large Artifact Care - FY	CW	S6	03	0	81	99	0	200	380	300	680	0	0	0	0	0	0	0	0	680	0	680
55	18	Collections Facilities -FY	14	S6	03	0	0	0	600	0	600	400	1,000	0	0	0	0	0	0	0	0	1,000	0	1,000
32	27	Large Artifact Care-2015	CW	S2	03	51	0	0	0	0	51	0	51	0	0	0	0	0	0	51	0	0	0	51
30	28	Collections Facilities-2015	14	S2	03	71	0	0	0	0	71	0	71	0	0	0	0	0	0	71	0	0	0	71
Sub-total					122	81	346	600	200	1,349	1,100	2,449	0	0	0	0	0	0	122	0	2,327	0	2,449	
ACH000016 Major Maintenance																								
38	1	Young People's Theatre - FY	28	S6	03	0	352	198	248	350	1,148	800	1,948	0	0	0	0	50	0	0	0	1,898	0	1,948
80	57	Alumnae Theatre Accessibility - FY	28	S6	03	0	0	0	0	0	0	1,250	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250
66	58	Franklin Carmichael - FY	01	S6	03	0	0	0	0	100	100	100	200	0	0	0	0	0	0	0	0	200	0	200
65	59	Berkley Theatre FY	28	S6	03	0	0	240	0	200	440	850	1,290	0	0	0	0	0	0	0	0	1,290	0	1,290
29	63	St. Lawrence Centre - FY	28	S6	03	0	99	545	200	300	1,144	600	1,744	0	0	0	0	0	0	0	0	1,744	0	1,744
50	64	Legislated Mech. & Elect. - FY	CW	S6	02	0	0	59	0	100	159	450	609	0	0	0	0	0	0	0	0	609	0	609
4	66	John St. Roundhouse Museu 2010-CF	20	S2	03	570	0	0	0	0	570	0	570	0	0	0	0	570	0	0	0	0	0	570
51	68	Theatre Passe Muraille - FY	20	S6	03	0	0	0	82	200	282	500	782	0	0	0	0	77	0	0	0	705	0	782
54	69	Neilson Park Roof-FY	03	S6	03	0	0	0	330	50	380	600	980	0	0	0	0	0	0	0	0	980	0	980
31	90	Life Safety Security Updates - 2015	CW	S2	02	92	0	0	0	0	92	0	92	0	0	0	0	0	0	92	0	0	0	92
5	91	Berkley Theatre Capital Maintenance 2014	28	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
1	94	St Lawrence Centre Roof-2015	28	S2	03	1,369	0	0	0	0	1,369	0	1,369	0	0	0	0	0	0	0	0	1,369	0	1,369
21	96	Legislated Mechanical & Electrical-2016	CW	S4	02	99	0	0	0	0	99	0	99	0	0	0	0	0	0	0	0	99	0	99
15	97	Theatre Passe Muraille-2016	20	S4	03	249	0	0	0	0	249	0	249	0	0	0	0	50	0	0	0	199	0	249

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Gross Expenditures (\$000's)

Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan

Economic Development and Culture

						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By														
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>ACH000016 Major Maintenance</u>																										
24	98	Berkeley Theatre- Capital Maintenance-2016	28	S4	03	0	100	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100		
52	99	Assembly Hall	06	S6	03	0	0	0	440	300	740	1,100	1,840	0	0	0	0	0	0	0	0	1,840	0	1,840		
Sub-total						2,479	551	1,042	1,300	1,600	6,972	6,250	13,222	0	0	0	0	747	0	92	0	12,383	0	13,222		
<u>ECT907743 Economic Competitiveness Data Mgmt System</u>																										
2	16	EDC Electronic Service Delivery Phase 2-FY	CW	S6	04	0	0	500	500	500	1,500	0	1,500	0	0	0	0	0	0	0	0	1,500	0	1,500		
1	19	EDC Event & Film Online Permitting-Design	CW	S3	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300		
0	21	EDC Event & Film Online Permitting-Implementation	CW	S6	04	0	200	0	0	0	200	0	200	0	0	0	0	0	0	0	0	200	0	200		
Sub-total						300	200	500	500	500	2,000	0	2,000	0	0	0	0	0	0	0	0	0	2,000	0	2,000	
<u>ECT907936 2017-2025 BIA Equal Share Funding</u>																										
1	1	2017-2025 BIA Equal Share Funding	CW	S6	03	0	4,385	4,581	4,581	4,781	18,328	26,105	44,433	0	0	0	0	0	0	0	0	20,504	23,929	0	44,433	
Sub-total						0	4,385	4,581	4,581	4,781	18,328	26,105	44,433	0	0	0	0	0	0	0	0	20,504	23,929	0	44,433	
<u>ECT908066 2017-2025 BIA Financed Funding</u>																										
1	1	2017-2025 BIA Financed Funding	CW	S6	03	0	1,098	1,098	1,098	1,098	4,392	5,490	9,882	0	0	0	0	0	0	0	0	5,850	4,032	0	9,882	
Sub-total						0	1,098	1,098	1,098	1,098	4,392	5,490	9,882	0	0	0	0	0	0	0	0	0	5,850	4,032	0	9,882
<u>ECT908067 2015 BIA Equal Share Funding</u>																										
1	1	2015 BIA Equal Share Funding	CW	S2	03	3,504	0	0	0	0	3,504	0	3,504	0	0	0	0	0	0	0	1,752	1,752	0	0	3,504	
Sub-total						3,504	0	0	0	0	3,504	0	3,504	0	0	0	0	0	0	0	0	1,752	1,752	0	0	3,504
<u>ECT908069 2015 Commercial Facade Improvement Program</u>																										
2	1	2015 Commercial Facade Improvement Program - CF	CW	S2	04	4	0	0	0	0	4	0	4	0	0	0	0	0	0	0	4	0	0	0	4	
2	2	2015 Commercial Facade Improvement Program - PA	CW	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	300	0	300	
Sub-total						304	0	0	0	0	304	0	304	0	0	0	0	0	0	0	4	0	300	0	304	
<u>ECT908071 2015 Mural Program</u>																										
2	1	2015 Mural Program	CW	S2	04	7	0	0	0	0	7	0	7	0	0	0	0	0	0	0	7	0	0	0	7	
Sub-total						7	0	0	0	0	7	0	7	0	0	0	0	0	0	0	7	0	0	0	7	
<u>ECT908153 2016 BIA Equal Share Funding</u>																										

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>ECT908153 2016 BIA Equal Share Funding</u>																									
1	1	2016 BIA Equal Share Funding	CW	S4	03	4,217	0	0	0	0	4,217	0	4,217	0	0	0	0	0	0	0	1,936	2,281	0	4,217	
Sub-total						4,217	0	0	0	0	4,217	0	4,217	0	0	0	0	0	0	0	0	1,936	2,281	0	4,217
<u>ECT908154 2016 BIA Financed Funding</u>																									
1	1	2016 BIA Financed Funding	CW	S4	03	1,598	0	0	0	0	1,598	0	1,598	0	0	0	0	0	0	0	1,150	448	0	1,598	
Sub-total						1,598	0	0	0	0	1,598	0	1,598	0	0	0	0	0	0	0	0	1,150	448	0	1,598
<u>ECT908155 2016 Commercial Facade Improvement Program</u>																									
1	1	2016 Commercial Facade Improvement Program	CW	S4	04	221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521	
Sub-total						221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	0	521	0	521
<u>ECT908156 2016 Mural Program</u>																									
1	1	2016 Mural Program	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
Sub-total						50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	0	50	0	50
<u>ECT908246 2014 PAR Village of Islington</u>																									
1	1	2014 PAR Village of Islington	CW	S2	03	106	0	0	0	0	106	0	106	0	0	0	0	0	0	106	0	0	0	106	
Sub-total						106	0	0	0	0	106	0	106	0	0	0	0	0	0	0	106	0	0	0	106
<u>EDV906518 2017-2025 Mural Program</u>																									
2	1	2017-2025 Mural Program	CW	S6	04	0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450	
Sub-total						0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	0	450	0	450
<u>EDV906519 2017-2025 Commercial Facade Improvement Pro</u>																									
2	1	2017-2025 Commercial Facade Improvement Program	CW	S6	04	0	221	521	521	521	1,784	2,605	4,389	0	0	0	0	0	0	0	0	4,389	0	4,389	
Sub-total						0	221	521	521	521	1,784	2,605	4,389	0	0	0	0	0	0	0	0	0	4,389	0	4,389
Total Program Expenditure						25,097	13,633	13,385	14,242	12,950	79,307	64,200	143,507	0	574	0	187	2,926	0	5,557	35,459	98,804	0	143,507	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3: 2016 Capital Budget; 2017 to 2025 Capital Plan

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Financed By:																								
Federal Subsidy						508	66	0	0	0	574	0	574	0	574	0	0	0	0	0	574			
Reserves (Ind. "XQ" Ref.)						187	0	0	0	0	187	0	187	0	187	0	0	0	0	187				
Reserve Funds (Ind."XR" Ref.)						1,380	1,419	0	27	0	2,826	100	2,926	0	2,926	0	0	0	0	2,926				
Other1 (Internal)						4,417	60	165	165	150	4,957	600	5,557	0	0	0	5,557	0	0	5,557				
Other2 (External)						6,735	2,754	3,420	4,250	2,900	20,059	15,400	35,459	0	0	0	0	35,459	0	0	35,459			
Debt						11,870	9,334	9,800	9,800	9,900	50,704	48,100	98,804	0	0	0	0	98,804	0	98,804				
Total Program Financing						25,097	13,633	13,385	14,242	12,950	79,307	64,200	143,507	0	574	0	187	2,926	0	5,557	35,459	98,804	0	143,507

Status Code	Description
S2	S2 Prior Year (With 2016 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2016 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2017 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4

2016 Cash Flow and Future Year Commitments

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2016 Cash Flow and Future Year Commitments**Economic Development and Culture**

Sub- Project No. Project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>ACH000010 Cultural Infrastructure Development</u>																								
2	73	The Guild Revitalization-2014 PA	43	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	500	0	500	
3	74	Public Art Development -Pan Am	CW	S2	05	155	0	0	0	0	155	0	155	0	0	0	45	0	0	0	0	110	0	155
11	76	Public Art Development Viella Tarragona	11	S2	05	133	0	0	0	0	133	0	133	0	0	0	0	0	133	0	0	0	133	
10	77	Public Art Development Dundas-Islington	05	S2	05	286	0	0	0	0	286	0	286	0	0	0	142	0	0	144	0	0	0	286
9	78	Public Art Development Bathurst-Vaughan	21	S2	05	81	0	0	0	0	81	0	81	0	0	0	0	0	0	81	0	0	0	81
0	82	Public Art Development North York Arts Park	23	S2	04	45	0	0	0	0	45	0	45	0	0	0	0	0	45	0	0	0	45	
2	83	The Guild Revitalize Project-2015	43	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	500	0	500	
5	84	Cloverhill Park-2015	CW	S2	05	475	0	0	0	0	475	0	475	0	0	0	0	0	475	0	0	0	475	
21	85	Public Art Development Competition-2015	CW	S2	05	50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	50	
23	89	Public Art Development-Competitions-2016	CW	S4	05	55	0	0	0	0	55	0	55	0	0	0	0	0	0	0	55	0	55	
Sub-total						2,280	0	0	0	0	2,280	0	2,280	0	0	0	187	0	0	928	0	1,165	0	2,280
<u>ACH000011 Service Enhancement</u>																								
3	29	Todmorden Mills Brewery Papermill-2015	29	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	500	0	500	
14	31	Canada 150 Assembly Hall Seating	06	S4	04	381	0	0	0	0	381	0	381	0	111	0	0	0	0	0	270	0	381	
6	51	Todmorden Mills Museum Brewery-2014	29	S2	04	153	0	0	0	0	153	0	153	0	0	0	0	0	0	0	153	0	153	
7	52	Fort York Landscape -2014	19	S2	04	887	0	0	0	0	887	0	887	0	0	0	0	0	0	887	0	0	887	
28	55	Market Gallery -2015	28	S2	04	5	0	0	0	0	5	0	5	0	0	0	0	0	5	0	0	0	5	
29	56	John St. Roundhouse Machine Shop-2015	20	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	250	0	0	0	250	
7	60	Fort York Landscape 2015	19	S2	04	100	0	0	0	0	100	0	100	0	0	0	0	0	0	100	0	0	100	
0	61	Toronto Centre for the Arts -Main Stage-2015	23	S2	04	750	0	0	0	0	750	0	750	0	0	0	750	0	0	0	0	0	750	
13	62	Montgomery's Inn Circulation-2016	04	S4	04	116	475	0	0	0	591	0	591	0	0	0	0	0	0	0	591	0	591	
16	64	Fort York Landscape-2016	19	S4	04	142	0	0	0	0	142	0	142	0	0	0	0	0	0	0	142	0	142	
0	67	Canada 150 Fort York Liquid Landscape	19	S4	04	600	0	0	0	0	600	0	600	0	200	0	0	0	0	0	400	0	600	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2016 Cash Flow and Future Year Commitments

Economic Development and Culture

					Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>ACH000011 Service Enhancement</u>																							
0 68	Fort York Visitor Centre	19	S4	04	1,512	0	0	0	0	1,512	0	1,512	0	0	0	0	0	0	217	0	1,295	0	1,512
Sub-total					5,396	475	0	0	0	5,871	0	5,871	0	311	0	0	750	0	472	1,387	2,951	0	5,871
<u>ACH000012 Restoration/Preservation of Heritage Elements</u>																							
13 159	Todmorden Mills Centre-2014	29	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
8 161	Fort York Restoration-2014	19	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
27 164	Gibson House Natural Gas	23	S2	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	175	0	0	0	175
24 165	Zion Schoolhouse Roof & Masonry-2015	33	S2	03	135	0	0	0	0	135	0	135	0	0	0	0	0	0	135	0	0	0	135
25 166	Preventive Maintenance-2015	CW	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	150	0	0	0	150
26 167	Outdoor Public Art -2015	CW	S2	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	175	0	0	0	175
4 168	Fort York Restoration -2015	19	S2	03	390	0	0	0	0	390	0	390	0	0	0	0	0	0	0	0	390	0	390
19 169	John Bales House -2015	10	S2	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	50	0	0	0	50
6 170	Goulding Massey Estate-2015	31	S2	03	308	0	0	0	0	308	0	308	0	0	0	10	0	0	0	0	298	0	308
9 172	Casa Loma Exterior Restoration-2016	22	S4	01	567	890	0	0	0	1,457	0	1,457	0	0	0	544	0	0	510	403	0	0	1,457
11 173	Preventive Maintenance-2016	CW	S4	03	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150
10 174	Outdoor Public Art Italian War Memorial-2016	CW	S4	03	206	0	0	0	0	206	0	206	0	0	0	0	0	0	100	0	106	0	206
17 176	Canada 150 Spadina Restoration Roof-2016	19	S4	03	290	0	0	0	0	290	0	290	0	97	0	0	0	0	0	0	193	0	290
22 177	Mackenzie House Restoration-2016	27	S4	03	165	0	0	0	0	165	0	165	0	0	0	0	0	0	0	0	165	0	165
19 178	Colborne Lodge Restoration-2016	13	S4	03	172	0	0	0	0	172	0	172	0	0	0	0	0	0	0	0	172	0	172
20 179	Lambton House-2016	13	S4	03	206	0	0	0	0	206	0	206	0	0	0	0	0	0	0	0	206	0	206
18 181	Heritage Landscape Features-2016	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	0	0	0	0	0	250	0	250
0 183	Outdoor Public Art - Jacob's Ladder	28	S2	05	81	0	0	0	0	81	0	81	0	0	0	0	0	0	81	0	0	0	81
0 184	Canada 150 Outdoor Public Art Stanley Gates	43	S4	03	200	0	0	0	0	200	0	200	0	67	0	0	0	0	0	0	133	0	200
0 185	Canada 150 Windfields Estate Water Service	25	S4	02	100	0	0	0	0	100	0	100	0	33	0	0	0	0	0	0	67	0	100
Sub-total					4,070	890	0	0	0	4,960	0	4,960	0	197	0	0	554	0	866	510	2,833	0	4,960

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2016 Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
<u>ECT908069</u> 2015 Commercial Facade Improvement Program																									
2	1	2015 Commercial Facade Improvement Program - CF	CW	S2	04	4	0	0	0	0	4	0	4	0	0	0	0	0	0	4	0	0	0	4	
2	2	2015 Commercial Facade Improvement Program - PA	CW	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300	
Sub-total						304	0	0	0	0	304	0	304	0	0	0	0	0	0	4	0	300	0	304	
<u>ECT908071</u> 2015 Mural Program																									
2	1	2015 Mural Program	CW	S2	04	7	0	0	0	0	7	0	7	0	0	0	0	0	0	7	0	0	0	7	
Sub-total						7	0	0	0	0	7	0	7	0	0	0	0	0	0	7	0	0	0	0	7
<u>ECT908153</u> 2016 BIA Equal Share Funding																									
1	1	2016 BIA Equal Share Funding	CW	S4	03	4,217	0	0	0	0	4,217	0	4,217	0	0	0	0	0	0	0	1,936	2,281	0	4,217	
Sub-total						4,217	0	0	0	0	4,217	0	4,217	0	0	0	0	0	0	0	1,936	2,281	0	0	4,217
<u>ECT908154</u> 2016 BIA Financed Funding																									
1	1	2016 BIA Financed Funding	CW	S4	03	1,598	0	0	0	0	1,598	0	1,598	0	0	0	0	0	0	0	1,150	448	0	1,598	
Sub-total						1,598	0	0	0	0	1,598	0	1,598	0	0	0	0	0	0	0	1,150	448	0	0	1,598
<u>ECT908155</u> 2016 Commercial Facade Improvement Program																									
1	1	2016 Commercial Facade Improvement Program	CW	S4	04	221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521	
Sub-total						221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	0	521	0	521
<u>ECT908156</u> 2016 Mural Program																									
1	1	2016 Mural Program	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
Sub-total						50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	0	50	0	50
<u>ECT908246</u> 2014 PAR Village of Islington																									
1	1	2014 PAR Village of Islington	CW	S2	03	106	0	0	0	0	106	0	106	0	0	0	0	0	0	106	0	0	0	106	
Sub-total						106	0	0	0	0	106	0	106	0	0	0	0	0	0	106	0	0	0	0	106
Total Program Expenditure						25,097	1,815	0	0	0	26,912	0	26,912	0	508	0	187	1,924	0	4,417	6,735	13,141	0	0	26,912

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4: 2016 Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By										
					2016	2017	2018	2019	2020	Total 2016-2020	Total 2021-2025	Total 2016-2025	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt
Financed By:																					
Federal Subsidy					508	0	0	0	0	508	0	508	0	0	0	0	0	0	0	508	
Reserves (Ind. "XQ" Ref.)					187	0	0	0	0	187	0	187	0	187	0	0	0	0	0	187	
Reserve Funds (Ind."XR" Ref.)					1,380	544	0	0	0	1,924	0	1,924	0	1,924	0	0	0	0	0	1,924	
Other1 (Internal)					4,417	0	0	0	0	4,417	0	4,417	0	0	0	4,417	0	0	0	4,417	
Other2 (External)					6,735	0	0	0	0	6,735	0	6,735	0	0	0	0	6,735	0	0	6,735	
Debt					11,870	1,271	0	0	0	13,141	0	13,141	0	0	0	0	13,141	0	0	13,141	
Total Program Financing					25,097	1,815	0	0	0	26,912	0	26,912	0	187	1,924	0	4,417	6,735	13,141	0	26,912

Status Code	Description
S2	S2 Prior Year (With 2016 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2016 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2016 Capital Budget with Financing Detail



CITY OF TORONTO
Appendix 5: 2016 Capital Budget with Financing Details
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2016	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
1	<u>ECT908154</u>	<u>2016 BIA Financed Funding</u>															
1	1 2016 BIA Financed Funding	01/01/2016	12/31/2016	1,598	0	0	0	0	0	0	0	0	1,150	448	0		
	Project Sub-total:			1,598	0	0	0	0	0	0	0	0	1,150	448	0		
1	<u>ECT908246</u>	<u>2014 PAR Village of Islington</u>															
1	1 2014 PAR Village of Islington	01/01/2015	12/31/2016	106	0	0	0	0	0	0	106	0	0	0	0		
	Project Sub-total:			106	0	0	0	0	0	0	106	0	0	0	0		
2	<u>ACH000016</u>	<u>Major Maintenance</u>															
1	94 St Lawrence Centre Roof-2015	01/01/2015	12/31/2016	1,369	0	0	0	0	0	0	0	0	0	1,369	0		
4	66 John St. Roundhouse Museu 2010-CF	01/01/2011	12/31/2016	570	0	0	0	0	570	0	0	0	0	0	0		
5	91 Berkley Theatre Capital Maintenance 2014	01/01/2014	12/31/2016	100	0	0	0	0	0	0	0	0	0	100	0		
15	97 Theatre Passe Muraille-2016	01/01/2016	12/31/2016	249	0	0	0	0	50	0	0	0	0	199	0		
21	96 Legislated Mechanical & Electrical-2016	01/01/2016	12/31/2016	99	0	0	0	0	0	0	0	0	0	99	0		
31	90 Life Safety Security Updates - 2015	01/01/2015	12/31/2016	92	0	0	0	0	0	0	92	0	0	0	0		
	Project Sub-total:			2,479	0	0	0	0	620	0	92	0	0	1,767	0		
2	<u>ECT908069</u>	<u>2015 Commercial Facade Improvement Program</u>															
2	1 2015 Commercial Facade Improvement Program - CF	01/01/2015	12/31/2016	4	0	0	0	0	0	0	4	0	0	0	0		
2	2 2015 Commercial Facade Improvement Program - PA	01/01/2015	12/31/2016	300	0	0	0	0	0	0	0	0	0	300	0		
	Project Sub-total:			304	0	0	0	0	0	0	4	0	0	300	0		
2	<u>ECT908071</u>	<u>2015 Mural Program</u>															
2	1 2015 Mural Program	01/01/2015	12/31/2016	7	0	0	0	0	0	0	7	0	0	0	0		
	Project Sub-total:			7	0	0	0	0	0	0	7	0	0	0	0		
2	<u>ECT908155</u>	<u>2016 Commercial Facade Improvement Program</u>															
1	1 2016 Commercial Facade Improvement Program	01/01/2016	12/31/2016	221	0	0	0	0	0	0	0	0	0	221	0		
	Project Sub-total:			221	0	0	0	0	0	0	0	0	0	221	0		
2	<u>ECT908156</u>	<u>2016 Mural Program</u>															
1	1 2016 Mural Program	01/01/2016	12/31/2016	50	0	0	0	0	0	0	0	0	0	50	0		
	Project Sub-total:			50	0	0	0	0	0	0	0	0	0	50	0		
3	<u>ACH000011</u>	<u>Service Enhancement</u>															
0	61 Toronto Centre for the Arts -Main Stage-2015	01/01/2015	12/31/2016	750	0	0	0	0	750	0	0	0	0	0	0		
0	67 Canada 150 Fort York Liquid Landscape	01/01/2015	12/31/2015	600	0	200	0	0	0	0	0	400	0	0	0		
0	68 Fort York Visitor Centre	01/01/2016	12/31/2016	1,512	0	0	0	0	0	0	217	0	1,295	0			
3	29 Todmorden Mills Brewery Papermill-2015	01/01/2015	12/31/2016	500	0	0	0	0	0	0	0	0	500	0			
6	51 Todmorden Mills Museum Brewery-2014	01/01/2014	12/31/2016	153	0	0	0	0	0	0	0	0	153	0			

(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
Appendix 5: 2016 Capital Budget with Financing Details
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2016	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
3	<u>ACH000011</u>	<u>Service Enhancement</u>															
7	52 Fort York Landscape -2014	01/01/2014	12/31/2016	887	0	0	0	0	0	0	0	0	887	0	0		
7	60 Fort York Landscape 2015	01/01/2015	12/31/2016	100	0	0	0	0	0	0	0	0	100	0	0		
13	62 Montgomery's Inn Circulation-2016	01/01/2016	12/31/2017	116	0	0	0	0	0	0	0	0	0	116	0		
14	31 Canada 150 Assembly Hall Seating	01/01/2016	12/31/2017	381	0	111	0	0	0	0	0	0	0	270	0		
16	64 Fort York Landscape-2016	01/01/2016	12/31/2016	142	0	0	0	0	0	0	0	0	0	142	0		
28	55 Market Gallery -2015	01/01/2015	12/31/2016	5	0	0	0	0	0	0	0	5	0	0	0		
29	56 John St. Roundhouse Machine Shop-2015	01/01/2015	12/31/2016	250	0	0	0	0	0	0	0	250	0	0	0		
	Project Sub-total:			5,396	0	311	0	0	750	0	472	1,387	2,476	0			
3	<u>ACH000015</u>	<u>Collections Care</u>															
30	28 Collections Facilities-2015	01/01/2015	12/31/2016	71	0	0	0	0	0	0	71	0	0	0	0		
32	27 Large Artifact Care-2015	01/01/2015	12/31/2016	51	0	0	0	0	0	0	51	0	0	0	0		
	Project Sub-total:			122	0	0	0	0	0	122	0	0	0	0			
5	<u>ACH000010</u>	<u>Cultural Infrastructure Development</u>															
0	82 Public Art Development North York Arts Park	02/07/2014	12/31/2016	45	0	0	0	0	0	0	45	0	0	0	0		
2	73 The Guild Revitalization-2014 PA	01/01/2014	12/31/2016	500	0	0	0	0	0	0	0	0	500	0	0		
2	83 The Guild Revitalize Project-2015	01/01/2015	12/31/2016	500	0	0	0	0	0	0	0	0	500	0	0		
3	74 Public Art Development -Pan Am	01/01/2014	12/31/2016	155	0	0	0	45	0	0	0	0	110	0	0		
5	84 Cloverhill Park-2015	01/01/2015	12/31/2016	475	0	0	0	0	0	0	475	0	0	0	0		
9	78 Public Art Development Bathurst-Vaughan	01/01/2014	12/31/2016	81	0	0	0	0	0	0	81	0	0	0	0		
10	77 Public Art Development Dundas-Islington	01/01/2014	12/31/2015	286	0	0	0	142	0	0	144	0	0	0	0		
11	76 Public Art Development Viella Tarragona	01/01/2014	12/31/2016	133	0	0	0	0	0	0	133	0	0	0	0		
21	85 Public Art Development Competition-2015	01/01/2015	12/31/2016	50	0	0	0	0	0	0	50	0	0	0	0		
23	89 Public Art Development-Competitions-2016	01/01/2016	12/31/2016	55	0	0	0	0	0	0	0	0	55	0	0		
	Project Sub-total:			2,280	0	0	0	187	0	0	928	0	1,165	0			
6	<u>ACH000013</u>	<u>Refurbishment and Rehabilitation</u>															
7	43 Montgomery's Inn Interiors-2015	01/01/2015	12/31/2016	122	0	0	0	0	0	0	0	0	122	0	0		
25	45 Montgomery's Inn Interiors-2016	01/01/2016	12/31/2017	154	0	0	0	0	0	0	0	0	154	0	0		
26	17 Fort York Interiors-2016	01/01/2016	12/31/2016	99	0	0	0	0	0	0	0	0	99	0	0		
36	44 Museum Interiors Planning-2015	01/01/2015	12/31/2016	68	0	0	0	0	0	0	68	0	0	0	0		
	Project Sub-total:			443	0	0	0	0	0	0	68	0	375	0			
Program Total:				25,097	0	508	0	187	1,380	0	4,417	6,735	11,870	0			

Status Code	Description
S2	S2 Prior Year (With 2016 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2016 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

Reserve / Reserve Fund Review

Table 11: Reserve / Reserve Fund – Program Specific (\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)											2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Casa Loma Capital Maintenance Reserve Fund (XR1501)	Beginning Balance	926	926	1,726	1,702	2,502	2,502	2,502	2,502	2,502	2,502	2,502	2,502	
	Withdrawals (-)													
	<i>Casa Loma Restoration 2016</i>			(544)										(544)
	<i>Casa Loma Restoration FY</i>			(824)										(824)
	Total Withdrawals		-	(824)	-	-	-	-	-	-	-	-	-	-
	Contributions (+)		800	800	800									2,400
	Total Contributions		800	800	800									2,400
Total Reserve Fund Balance at Year-End		926	1,726	1,702	2,502	2,502	2,502	2,502	2,502	2,502	2,502	2,502	2,502	

* Based on the 2015 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)											2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan			
16 Ryerson Capital Maintenance Reserve Fund (XR3213)	Beginning Balance	295	295	265	285	305	278	278	278	278	278	278	228	228	
	Withdrawals (-)														
	<i>Theatre Passe Muraille</i>		(50)			(27)						(50)		(127)	
	Total Withdrawals		(50)	-	-	(27)	-	-	-	-	-	(50)	-	-	(127)
	Contributions (+)		20	20	20										60
	Total Contributions		20	20	20									60	
Total Reserve Fund Balance at Year-End		295	265	285	305	278	278	278	278	278	228	228	228		

* Based on the 2015 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)											2016 - 2025 Total Contributions / (Withdrawals)
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Heritage Reserve Fund (XR1019)	Beginning Balance	115	115	125	94	114	114	114	64	64	64	64	64	
	Withdrawals (-)													
	<i>John Mckenzie House</i>			(51)										(51)
	<i>Young People's Theatre</i>							(50)						(50)
	<i>Goulding Massey Estage</i>		(10)											(10)
	Total Withdrawals		(10)	(51)	-	-	-	(50)	-	-	-	-	-	(111)
	Contributions (+)		20	20	20									60
	Total Contributions		20	20	20									60
Total Reserve Fund Balance at Year-End		115	125	94	114	114	114	64	64	64	64	64	64	

* Based on the 2015 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)											2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan			
Toronto Centre for the Arts Improvement Reserve Fund (XR3007)	Beginning Balance	4,007	4,007	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257		
	Withdrawals (-)		(750)											(750)	
	<i>TCA - Main Stage</i>														
	Total Withdrawals		(750)	-	-	-	-	-	-	-	-	-	-	-	(750)
	Contributions (+)														-
	Total Contributions														
Total Reserve Fund Balance at Year-End		4,007	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257	3,257		

* Based on the 2015 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Public Arts Reserve (XQ4002)	Beginning Balance	175	175	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	-
	Withdrawals (-)													
	Public Art Development - Dundas Islington		(142)											(142)
	Public Art Development - Pan Am		(45)											(45)
	Total Withdrawals		(187)	-	-	-	-	-	-	-	-	-	-	(187)
	Contributions (+)													
Total Contributions			-	-	-	-	-	-	-	-	-	-	-	
		175	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	(12)	

* Based on the 2015 Q3 Variance Report

**Reserve / Reserve Fund – Other
(\$000s)**

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2015 *	Contributions / (Withdrawals)										2016 - 2025 Total Contributions / (Withdrawals)	
			2016 Budget	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan		
Land Acquisition - Parks, Forestry and Recreation Reserve Fund (XR1214)	Beginning Balance	1,594	1,594	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	-
	Withdrawals (-)													
	John St. Roundhouse Museum		(570)											(570)
	Total Withdrawals		(570)	-	-	-	-	-	-	-	-	-	-	(570)
	Contributions (+)													
	Total Contributions			-	-	-	-	-	-	-	-	-	-	-
		1,594	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	1,024	

* Based on the 2015 Q3 Variance Report