



CITY OF TORONTO
2017 EXECUTIVE COMMITTEE RECOMMENDED OPERATING BUDGET
GROSS EXPENDITURE

Appendix 4.1

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 EC Recommended Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Citizen Centred Services "A"								
Affordable Housing Office	3,020	3,474	454	15.0%		3,474	454	15.0%
Children's Services	473,539	480,216	6,677	1.4%	3,458	483,674	10,135	2.1%
Court Services	50,002	51,104	1,103	2.2%	855	51,959	1,958	3.9%
Economic Development & Culture	78,163	79,419	1,257	1.6%	1,635	81,054	2,892	3.7%
Toronto Paramedic Services	204,913	210,484	5,571	2.7%		210,484	5,571	2.7%
Long-Term Care Homes & Services	254,570	255,639	1,069	0.4%	1,342	256,981	2,411	0.9%
Parks, Forestry & Recreation	451,957	452,327	369	0.1%	5,002	457,328	5,371	1.2%
Shelter, Support & Housing Administration	697,737	823,484	125,747	18.0%	6,100	829,583	131,847	18.9%
Social Development, Finance & Administration	54,159	49,212	(4,947)	(9.1%)	259	49,471	(4,688)	(8.7%)
Toronto Employment & Social Services	1,100,880	1,083,234	(17,646)	(1.6%)		1,083,234	(17,646)	(1.6%)
Sub-Total Citizen Centred Services "A"	3,368,939	3,488,592	119,654	3.6%	18,650	3,507,242	138,304	4.1%
Citizen Centred Services "B"								
City Planning	45,752	46,808	1,055	2.3%	1,267	48,075	2,323	5.1%
Fire Services	433,981	439,160	5,179	1.2%	665	439,826	5,844	1.3%
Municipal Licensing & Standards	50,735	51,865	1,130	2.2%	1,257	53,122	2,387	4.7%
Policy, Planning, Finance & Administration	22,208	23,071	864	3.9%	229	23,301	1,093	4.9%
Engineering & Construction Services	71,416	72,634	1,219	1.7%	612	73,247	1,831	2.6%
Toronto Building	53,825	54,852	1,027	1.9%	1,185	56,037	2,211	4.1%
Transportation Services	388,902	394,181	5,279	1.4%	3,258	397,439	8,537	2.2%
Sub-Total Citizen Centred Services "B"	1,066,819	1,082,572	15,753	1.5%	8,474	1,091,046	24,227	2.3%
Internal Services								
Office of the Chief Financial Officer	16,731	16,673	(58)	(0.3%)	318	16,991	260	1.6%
Office of the Treasurer	76,796	70,853	(5,944)	(7.7%)	1,931	72,784	(4,012)	(5.2%)
Facilities, Real Estate, Environment & Energy	194,264	194,646	382	0.2%	333	194,979	715	0.4%
Fleet Services	52,088	53,907	1,819	3.5%		53,907	1,819	3.5%
311 Toronto	18,975	17,624	(1,351)	(7.1%)		17,624	(1,351)	(7.1%)
Information & Technology	125,833	127,805	1,972	1.6%	10	127,815	1,982	1.6%
Sub-Total Internal Services	484,689	481,508	(3,181)	(0.7%)	2,593	484,101	(588)	(0.1%)
City Manager								
City Manager's Office	55,309	54,131	(1,177)	(2.1%)	1,399	55,531	222	0.4%
Sub-Total City Manager	55,309	54,131	(1,177)	(2.1%)	1,399	55,531	222	0.4%
Other City Programs								
City Clerk's Office	50,279	50,438	159	0.3%	150	50,588	309	0.6%
Legal Services	50,921	52,847	1,926	3.8%	4,936	57,783	6,862	13.5%
Mayor's Office	2,311	2,251	(60)	(2.6%)		2,251	(60)	(2.6%)
City Council	20,938	20,435	(503)	(2.4%)		20,435	(503)	(2.4%)
Sub-Total Other City Programs	124,449	125,971	1,521	1.2%	5,086	131,056	6,607	5.3%
Accountability Offices								
Auditor General's Office	5,033	4,902	(131)	(2.6%)	1,000	5,902	869	17.3%
Integrity Commissioner's Office	485	507	22	4.5%		507	22	4.5%
Office of the Lobbyist Registrar	1,156	1,154	(2)	(0.2%)		1,154	(2)	(0.2%)
Office of the Ombudsman	1,834	1,810	(24)	(1.3%)		1,810	(24)	(1.3%)
Sub-Total Council Appointed Programs	8,508	8,373	(135)	(1.6%)	1,000	9,373	865	10.2%
TOTAL - CITY OPERATIONS	5,108,713	5,241,148	132,435	2.6%	37,202	5,278,350	169,637	3.3%
Agencies								
Toronto Public Health	244,079	241,951	(2,128)	(0.9%)	2,717	244,667	588	0.2%
Toronto Public Library	194,767	198,371	3,603	1.9%	289	198,660	3,893	2.0%
Association of Community Centres	7,970	8,105	135	1.7%		8,105	135	1.7%
Exhibition Place	36,575	37,282	707	1.9%		37,282	707	1.9%
Heritage Toronto	766	795	29	3.8%		795	29	3.8%
Theatres	23,123	28,425	5,302	22.9%	633	29,058	5,935	25.7%
Toronto Zoo	51,065	52,086	1,021	2.0%		52,086	1,021	2.0%
Arena Boards of Management	8,642	9,013	371	4.3%		9,013	371	4.3%
Yonge-Dundas Square	2,332	2,352	20	0.9%		2,352	20	0.9%
Toronto & Region Conservation Authority	43,044	43,532	488	1.1%		43,532	488	1.1%
Toronto Transit Commission - Conventional	1,736,756	1,802,885	66,128	3.8%	1,398	1,804,282	67,526	3.9%
Toronto Transit Commission - Wheel Trans	123,666	151,169	27,503	22.2%		151,169	27,503	22.2%
Toronto Police Service	1,132,208	1,127,817	(4,391)	(0.4%)		1,127,817	(4,391)	(0.4%)
Toronto Police Services Board	3,052	2,809	(243)	(8.0%)		2,809	(243)	(8.0%)
TOTAL - AGENCIES	3,608,046	3,706,592	98,546	2.7%	5,036	3,711,628	103,583	2.9%



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(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 EC Recommended Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current	212,607	293,902	81,295	38.2%		293,902	81,295	38.2%
Technology Sustainment	17,912	17,912				17,912		
Debt Charges	486,679	529,529	42,850	8.8%		529,529	42,850	8.8%
Capital & Corporate Financing	717,198	841,343	124,145	17.3%		841,343	124,145	17.3%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	61,420	105,395	43,975	71.6%		105,395	43,975	71.6%
Assessment Function (MPAC)	40,670	42,270	1,600	3.9%		42,270	1,600	3.9%
Temporary Borrowing				n/a				n/a
Funding of Employee Related Liabilities	65,875	70,829	4,953	7.5%		70,829	4,953	7.5%
Tax Rebates for Registered Charities	7,157	7,157				7,157		
Programs Funded from Reserve Funds	130,435	140,881	10,447	8.0%		140,881	10,447	8.0%
Other Corporate Expenditures	53,632	50,763	(2,869)	(5.3%)		50,763	(2,869)	(5.3%)
Insurance Premiums & Claims	300	4,300	4,000	1333.3%		4,300	4,000	1333.3%
Parking Tag Enforcement & Operations Exp	65,580	65,701	121	0.2%	440	66,141	561	0.9%
Vacancy Rebate Program	23,000	17,500	(5,500)	(23.9%)		17,500	(5,500)	(23.9%)
Heritage Property Taxes Rebate	2,000	1,750	(250)	(12.5%)		1,750	(250)	(12.5%)
Street & Expressway Lighting Services				n/a				n/a
Pandemic Influenza Stockpiling		500	500	n/a		500	500	n/a
Solid Waste Management Services Rebate	153,802	144,302	(9,500)	(6.2%)		144,302	(9,500)	(6.2%)
Non-Program Expenditures	603,870	651,347	47,477	7.9%	440	651,787	47,917	7.9%
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes				n/a				n/a
Supplementary Taxes				n/a				n/a
Tax Penalty Revenue				n/a				n/a
Municipal Land Transfer Tax	46,428	47,810	1,381	3.0%		47,810	1,381	3.0%
Third Party Sign Tax	1,116	1,116				1,116		
Interest/Investment Earnings	1,132	1,151	19	1.6%		1,151	19	1.6%
Other Corporate Revenues	2,092	4,762	2,670	127.7%		4,762	2,670	127.7%
Dividend Income				n/a				n/a
Provincial Gas Tax				n/a				n/a
Parking Authority Revenues	9,380		(9,380)	(100.0%)			(9,380)	(100.0%)
Administrative Support Recoveries - Water				n/a				n/a
Administrative Support Recoveries - Health & EMS				n/a				n/a
Parking Tag Enforcement & Operations Rev				n/a				n/a
Other Tax Revenues				n/a				n/a
Woodbine Slots Revenues				n/a				n/a
Gaming & Registry Revenues	709	709				709		
Non-Program Revenues	60,857	55,548	(5,310)	(8.7%)		55,548	(5,310)	(8.7%)
TOTAL - CORPORATE ACCOUNTS	1,381,925	1,548,238	166,312	12.0%	440	1,548,678	166,752	12.1%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE								
	10,098,684	10,495,977	397,293	3.9%	42,678	10,538,656	439,972	4.4%
Assessment Growth								
TOTAL LEVY OPERATING BUDGET	10,098,684	10,495,977	397,293	3.9%	42,678	10,538,656	439,972	4.4%
Special Levy for Scarborough Subway								
	40,699	40,699				40,699		
City Building Fund								
						14,046		
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	10,139,383	10,536,676	397,293	3.9%	42,678	10,593,401	454,018	4.5%
NON LEVY OPERATION								
Solid Waste Management Services	388,938	398,006	9,068	2.3%	117	398,124	9,185	2.4%
Toronto Parking Authority	84,743	92,637	7,894	9.3%		92,637	7,894	9.3%
Toronto Water	1,158,713	1,231,928	73,216	6.3%		1,231,928	73,216	6.3%
TOTAL NON LEVY OPERATING BUDGET	1,632,394	1,722,572	90,178	5.5%	117	1,722,689	90,295	5.5%
GRAND TOTAL	11,771,777	12,259,248	487,471	4.1%	42,796	12,316,090	544,313	4.6%

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Citizen Centred Services "A"								
Affordable Housing Office	1,819	2,304	485	26.7%		2,304	485	26.7%
Children's Services	395,417	400,693	5,277	1.3%		400,693	5,277	1.3%
Court Services	41,457	41,858	401	1.0%	11	41,869	412	1.0%
Economic Development & Culture	19,221	18,099	(1,122)	(5.8%)	1,455	19,554	333	1.7%
Toronto Paramedic Services	125,991	132,295	6,303	5.0%		132,295	6,303	5.0%
Long-Term Care Homes & Services	206,077	208,316	2,239	1.1%	1,342	209,658	3,581	1.7%
Parks, Forestry & Recreation	135,872	135,665	(207)	(0.2%)	3,009	138,674	2,802	2.1%
Shelter, Support & Housing Administration	349,322	422,422	73,100	20.9%	100	422,521	73,199	21.0%
Social Development, Finance & Administration	22,136	17,018	(5,119)	(23.1%)	259	17,276	(4,860)	(22.0%)
Toronto Employment & Social Services	963,137	972,683	9,546	1.0%		972,683	9,546	1.0%
Sub-Total Citizen Centred Services "A"	2,260,449	2,351,352	90,903	4.0%	6,175	2,357,527	97,078	4.3%
Citizen Centred Services "B"								
City Planning	30,058	31,516	1,457	4.8%	1,267	32,783	2,725	9.1%
Fire Services	15,329	16,087	758	4.9%	1,015	17,101	1,773	11.6%
Municipal Licensing & Standards	30,842	31,339	497	1.6%	2,407	33,746	2,905	9.4%
Policy, Planning, Finance & Administration	12,448	13,963	1,515	12.2%	229	14,192	1,744	14.0%
Engineering & Construction Services	63,799	68,697	4,898	7.7%	494	69,191	5,392	8.5%
Toronto Building	64,580	65,607	1,027	1.6%	1,185	66,791	2,211	3.4%
Transportation Services	181,260	179,036	(2,223)	(1.2%)	6,905	185,941	4,682	2.6%
Sub-Total Citizen Centred Services "B"	398,315	406,244	7,929	2.0%	13,502	419,747	21,431	5.4%
Internal Services								
Office of the Chief Financial Officer	6,904	7,102	198	2.9%	178	7,280	376	5.4%
Office of the Treasurer	47,813	43,459	(4,354)	(9.1%)	1,103	44,562	(3,252)	(6.8%)
Facilities, Real Estate, Environment & Energy	124,939	127,090	2,151	1.7%		127,090	2,151	1.7%
Fleet Services	52,088	54,079	1,991	3.8%		54,079	1,991	3.8%
311 Toronto	9,080	7,986	(1,094)	(12.0%)		7,986	(1,094)	(12.0%)
Information & Technology	51,584	53,126	1,542	3.0%		53,126	1,542	3.0%
Sub-Total Internal Services	292,408	292,841	433	0.1%	1,281	294,122	1,714	0.6%
City Manager								
City Manager's Office	7,754	7,685	(69)	(0.9%)	899	8,584	830	10.7%
Sub-Total City Manager	7,754	7,685	(69)	(0.9%)	899	8,584	830	10.7%
Other City Programs								
City Clerk's Office	17,813	18,000	187	1.0%	150	18,150	337	1.9%
Legal Services	30,587	33,323	2,736	8.9%	2,069	35,392	4,805	15.7%
Mayor's Office				n/a				n/a
City Council	40	80	40	100.0%		80	40	100.0%
Sub-Total Other City Programs	48,440	51,402	2,962	6.1%	2,219	53,621	5,181	10.7%
Accountability Offices								
Auditor General's Office				n/a				n/a
Integrity Commissioner's Office				n/a				n/a
Office of the Lobbyist Registrar				n/a				n/a
Office of the Ombudsman				n/a				n/a
Sub-Total Council Appointed Programs				n/a				n/a
TOTAL - CITY OPERATIONS	3,007,366	3,109,525	102,159	3.4%	24,076	3,133,602	126,235	4.2%
Agencies								
Toronto Public Health	185,156	183,411	(1,745)	(0.9%)	460	183,870	(1,286)	(0.7%)
Toronto Public Library	17,593	19,608	2,016	11.5%		19,608	2,016	11.5%
Association of Community Centres	273	296	23	8.4%		296	23	8.4%
Exhibition Place	36,732	37,445	713	1.9%		37,445	713	1.9%
Heritage Toronto	460	497	37	8.1%		497	37	8.1%
Theatres	17,627	23,172	5,546	31.5%		23,172	5,546	31.5%
Toronto Zoo	39,180	40,512	1,332	3.4%		40,512	1,332	3.4%
Arena Boards of Management	8,652	9,033	381	4.4%		9,033	381	4.4%
Yonge-Dundas Square	1,945	1,975	30	1.5%		1,975	30	1.5%
Toronto & Region Conservation Authority	39,570	39,971	401	1.0%		39,971	401	1.0%
Toronto Transit Commission - Conventional	1,243,130	1,257,436	14,307	1.2%		1,257,436	14,307	1.2%
Toronto Transit Commission - Wheel Trans	6,954	8,492	1,538	22.1%		8,492	1,538	22.1%
Toronto Police Service	127,464	123,352	(4,112)	(3.2%)		123,352	(4,112)	(3.2%)
Toronto Police Services Board	750	500	(250)	(33.3%)		500	(250)	(33.3%)
TOTAL - AGENCIES	1,725,484	1,745,700	20,216	1.2%	460	1,746,160	20,676	1.2%

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Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current				n/a				n/a
Technology Sustainment				n/a				n/a
Debt Charges	23,306	24,180	874	3.7%		24,180	874	3.7%
Capital & Corporate Financing	23,306	24,180	874	3.7%		24,180	874	3.7%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	32,204	28,895	(3,309)	(10.3%)		28,895	(3,309)	(10.3%)
Assessment Function (MPAC)				n/a				n/a
Temporary Borrowing				n/a				n/a
Funding of Employee Related Liabilities				n/a				n/a
Tax Rebates for Registered Charities	7,157	7,157				7,157		
Programs Funded from Reserve Funds	130,435	140,881	10,447	8.0%		140,881	10,447	8.0%
Other Corporate Expenditures	9,346	6,264	(3,082)	(33.0%)		6,264	(3,082)	(33.0%)
Insurance Premiums & Claims				n/a				n/a
Parking Tag Enforcement & Operations Exp				n/a				n/a
Vacancy Rebate Program				n/a				n/a
Heritage Property Taxes Rebate				n/a				n/a
Street & Expressway Lighting Services				n/a				n/a
Pandemic Influenza Stockpiling				n/a				n/a
Solid Waste Management Services Rebate				n/a				n/a
Non-Program Expenditures	179,142	183,198	4,056	2.3%		183,198	4,056	2.3%
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes	102,830	100,523	(2,307)	(2.2%)		100,523	(2,307)	(2.2%)
Supplementary Taxes	40,700	35,000	(5,700)	(14.0%)		35,000	(5,700)	(14.0%)
Tax Penalty Revenue	29,000	29,000				29,000		
Municipal Land Transfer Tax	532,028	715,810	183,781	34.5%		715,810	183,781	34.5%
Third Party Sign Tax	11,952	12,152	200	1.7%		12,152	200	1.7%
Interest/Investment Earnings	117,995	101,557	(16,438)	(13.9%)		101,557	(16,438)	(13.9%)
Other Corporate Revenues	11,221	13,921	2,700	24.1%		13,921	2,700	24.1%
Dividend Income	67,500	75,000	7,500	11.1%		75,000	7,500	11.1%
Provincial Gas Tax	91,600	91,600				91,600		
Parking Authority Revenues	56,327	49,034	(7,292)	(12.9%)		49,034	(7,292)	(12.9%)
Administrative Support Recoveries - Water	18,973	18,973				18,973		
Administrative Support Recoveries - Health & EMS	16,327	16,327				16,327		
Parking Tag Enforcement & Operations Rev	102,414	106,455	4,042	3.9%	6,112	112,567	10,154	9.9%
Other Tax Revenues	13,499	13,095	(405)	(3.0%)		13,095	(405)	(3.0%)
Woodbine Slots Revenues	15,500	16,000	500	3.2%		16,000	500	3.2%
Gaming & Registry Revenues	4,297	4,530	234	5.4%		4,530	234	5.4%
Non-Program Revenues	1,232,163	1,398,978	166,815	13.5%	6,112	1,405,089	172,927	14.0%
TOTAL - CORPORATE ACCOUNTS	1,434,611	1,606,356	171,745	12.0%	6,112	1,612,468	177,857	12.4%
				n/a				
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	6,167,461	6,461,581	294,120	4.8%	30,648	6,492,229	324,768	5.3%
Assessment Growth								
TOTAL LEVY OPERATING BUDGET	6,167,461	6,461,581	294,120	4.8%	30,648	6,492,229	324,768	5.3%
Special Levy for Scarborough Subway								
City Building Fund								
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	6,167,461	6,461,581	294,120	4.8%	30,648	6,492,229	324,768	5.3%
NON LEVY OPERATION								
Solid Waste Management Services	388,938	398,124	9,185	2.4%		398,124	9,185	2.4%
Toronto Parking Authority	136,988	156,051	19,063	13.9%		156,051	19,063	13.9%
Toronto Water	1,158,713	1,231,928	73,215	6.3%		1,231,928	73,215	6.3%
TOTAL NON LEVY OPERATING BUDGET	1,684,640	1,786,103	101,463	6.0%		1,786,103	101,463	6.0%
GRAND TOTAL	7,852,101	8,247,684	395,583	5.0%	30,648	8,278,332	426,231	5.4%

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			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Citizen Centred Services "A"								
Affordable Housing Office	1,201	1,170	(31)	(2.6%)		1,170	(31)	(2.6%)
Children's Services	78,122	79,523	1,400	1.8%	3,458	82,981	4,859	6.2%
Court Services	8,545	9,246	701	8.2%	844	10,090	1,546	18.1%
Economic Development & Culture	58,941	61,321	2,379	4.0%	180	61,501	2,559	4.3%
Toronto Paramedic Services	78,922	78,189	(732)	(0.9%)		78,189	(732)	(0.9%)
Long-Term Care Homes & Services	48,493	47,323	(1,170)	(2.4%)		47,323	(1,170)	(2.4%)
Parks, Forestry & Recreation	316,085	316,662	577	0.2%	1,993	318,654	2,569	0.8%
Shelter, Support & Housing Administration	348,415	401,062	52,647	15.1%	6,000	407,062	58,647	16.8%
Social Development, Finance & Administration	32,023	32,194	172	0.5%		32,194	172	0.5%
Toronto Employment & Social Services	137,743	110,551	(27,192)	(19.7%)		110,551	(27,192)	(19.7%)
Sub-Total Citizen Centred Services "A"	1,108,490	1,137,240	28,750	2.6%	12,475	1,149,715	41,226	3.7%
Citizen Centred Services "B"								
City Planning	15,694	15,292	(402)	(2.6%)		15,292	(402)	(2.6%)
Fire Services	418,653	423,074	4,421	1.1%	(349)	422,725	4,072	1.0%
Municipal Licensing & Standards	19,893	20,526	633	3.2%	(1,150)	19,376	(517)	(2.6%)
Policy, Planning, Finance & Administration	9,759	9,108	(651)	(6.7%)		9,108	(651)	(6.7%)
Engineering & Construction Services	7,617	3,937	(3,680)	(48.3%)	118	4,056	(3,561)	(46.8%)
Toronto Building	(10,755)	(10,755)	(0)	0.0%		(10,755)	(0)	0.0%
Transportation Services	207,642	215,145	7,503	3.6%	(3,647)	211,498	3,855	1.9%
Sub-Total Citizen Centred Services "B"	668,504	676,328	7,824	1.2%	(5,029)	671,299	2,795	0.4%
Internal Services								
Office of the Chief Financial Officer	9,828	9,571	(256)	(2.6%)	140	9,711	(117)	(1.2%)
Office of the Treasurer	28,983	27,394	(1,590)	(5.5%)	829	28,223	(761)	(2.6%)
Facilities, Real Estate, Environment & Energy	69,326	67,556	(1,769)	(2.6%)	333	67,890	(1,436)	(2.1%)
Fleet Services		(172)	(172)	n/a		(172)	(172)	n/a
311 Toronto	9,895	9,638	(257)	(2.6%)		9,638	(257)	(2.6%)
Information & Technology	74,249	74,679	430	0.6%	10	74,689	440	0.6%
Sub-Total Internal Services	192,280	188,667	(3,614)	(1.9%)	1,312	189,979	(2,302)	(1.2%)
City Manager								
City Manager's Office	47,555	46,447	(1,108)	(2.3%)	500	46,947	(608)	(1.3%)
Sub-Total City Manager	47,555	46,447	(1,108)	(2.3%)	500	46,947	(608)	(1.3%)
Other City Programs								
City Clerk's Office	32,466	32,438	(28)	(0.1%)		32,438	(28)	(0.1%)
Legal Services	20,334	19,524	(810)	(4.0%)	2,867	22,391	2,057	10.1%
Mayor's Office	2,311	2,251	(60)	(2.6%)		2,251	(60)	(2.6%)
City Council	20,898	20,355	(543)	(2.6%)		20,355	(543)	(2.6%)
Sub-Total Other City Programs	76,009	74,568	(1,441)	(1.9%)	2,867	77,435	1,426	1.9%
Accountability Offices								
Auditor General's Office	5,033	4,902	(131)	(2.6%)	1,000	5,902	869	17.3%
Integrity Commissioner's Office	485	507	22	4.5%		507	22	4.5%
Office of the Lobbyist Registrar	1,156	1,154	(2)	(0.2%)		1,154	(2)	(0.2%)
Office of the Ombudsman	1,834	1,810	(24)	(1.3%)		1,810	(24)	(1.3%)
Sub-Total Council Appointed Programs	8,508	8,373	(135)	(1.6%)	1,000	9,373	865	10.2%
TOTAL - CITY OPERATIONS	2,101,347	2,131,623	30,276	1.4%	13,125	2,144,748	43,401	2.1%
Agencies								
Toronto Public Health	58,923	58,540	(383)	(0.6%)	2,257	60,797	1,874	3.2%
Toronto Public Library	177,175	178,762	1,588	0.9%	289	179,052	1,877	1.1%
Association of Community Centres	7,696	7,808	112	1.5%		7,808	112	1.5%
Exhibition Place	(157)	(163)	(6)	3.7%		(163)	(6)	3.7%
Heritage Toronto	306	298	(8)	(2.6%)		298	(8)	(2.6%)
Theatres	5,497	5,253	(244)	(4.4%)	633	5,886	389	7.1%
Toronto Zoo	11,885	11,574	(311)	(2.6%)		11,574	(311)	(2.6%)
Arena Boards of Management	(10)	(20)	(10)	99.7%		(20)	(10)	99.7%
Yonge-Dundas Square	387	377	(10)	(2.6%)		377	(10)	(2.6%)
Toronto & Region Conservation Authority	3,474	3,561	87	2.5%		3,561	87	2.5%
Toronto Transit Commission - Conventional	493,627	545,448	51,822	10.5%	1,398	546,846	53,219	10.8%
Toronto Transit Commission - Wheel Trans	116,712	142,678	25,965	22.2%		142,678	25,965	22.2%
Toronto Police Service	1,004,744	1,004,465	(280)	(0.0%)		1,004,465	(280)	(0.0%)
Toronto Police Services Board	2,302	2,309	7	0.3%		2,309	7	0.3%
TOTAL - AGENCIES	1,882,562	1,960,892	78,330	4.2%	4,577	1,965,469	82,907	4.4%

(In \$000's)	2016 Budget	2017 Base Budget	Change from 2016 Approved Budget		2017 New / Enh. Budget	2017 EC Recommended Operating Budget	Change from 2016 Approved Budget	
			\$ Incr / (Dcr)	%			\$ Incr / (Dcr)	%
Corporate Accounts								
<u>Capital & Corporate Financing</u>								
Capital from Current	212,607	293,902	81,295	38.2%		293,902	81,295	38.2%
Technology Sustainment	17,912	17,912				17,912		
Debt Charges	463,373	505,349	41,976	9.1%		505,349	41,976	9.1%
Capital & Corporate Financing	693,891	817,163	123,271	17.8%		817,163	123,271	17.8%
<u>Non Program Expenditures</u>								
Tax Deficiencies/Write offs	29,216	76,499	47,284	161.8%		76,499	47,284	161.8%
Assessment Function (MPAC)	40,670	42,270	1,600	3.9%		42,270	1,600	3.9%
Temporary Borrowing				n/a				n/a
Funding of Employee Related Liabilities	65,875	70,829	4,953	7.5%		70,829	4,953	7.5%
Tax Rebates for Registered Charities				n/a				n/a
Programs Funded from Reserve Funds		(0)	(0)	n/a		(0)	(0)	n/a
Other Corporate Expenditures	44,286	44,498	213	0.5%		44,498	213	0.5%
Insurance Premiums & Claims	300	4,300	4,000	1333.3%		4,300	4,000	1333.3%
Parking Tag Enforcement & Operations Exp	65,580	65,701	121	0.2%	440	66,141	561	0.9%
Vacancy Rebate Program	23,000	17,500	(5,500)	(23.9%)		17,500	(5,500)	(23.9%)
Heritage Property Taxes Rebate	2,000	1,750	(250)	(12.5%)		1,750	(250)	(12.5%)
Street & Expressway Lighting Services				n/a				n/a
Pandemic Influenza Stockpiling		500	500	n/a		500	500	n/a
Solid Waste Management Services Rebate	153,802	144,302	(9,500)	(6.2%)		144,302	(9,500)	(6.2%)
Non-Program Expenditures	424,728	468,149	43,421	10.2%	440	468,589	43,861	10.3%
<u>Non Program Revenues</u>								
Payments in Lieu of Taxes	(102,830)	(100,523)	2,307	(2.2%)		(100,523)	2,307	(2.2%)
Supplementary Taxes	(40,700)	(35,000)	5,700	(14.0%)		(35,000)	5,700	(14.0%)
Tax Penalty Revenue	(29,000)	(29,000)				(29,000)		
Municipal Land Transfer Tax	(485,600)	(668,000)	(182,400)	37.6%		(668,000)	(182,400)	37.6%
Third Party Sign Tax	(10,836)	(11,036)	(200)	1.8%		(11,036)	(200)	1.8%
Interest/Investment Earnings	(116,863)	(100,406)	16,457	(14.1%)		(100,406)	16,457	(14.1%)
Other Corporate Revenues	(9,130)	(9,160)	(30)	0.3%		(9,160)	(30)	0.3%
Dividend Income	(67,500)	(75,000)	(7,500)	11.1%		(75,000)	(7,500)	11.1%
Provincial Gas Tax	(91,600)	(91,600)				(91,600)		
Parking Authority Revenues	(46,947)	(49,034)	(2,088)	4.4%		(49,034)	(2,088)	4.4%
Administrative Support Recoveries - Water	(18,973)	(18,973)				(18,973)		
Administrative Support Recoveries - Health & EMS	(16,327)	(16,327)				(16,327)		
Parking Tag Enforcement & Operations Rev	(102,414)	(106,455)	(4,042)	3.9%	(6,112)	(112,567)	(10,154)	9.9%
Other Tax Revenues	(13,499)	(13,095)	405	(3.0%)		(13,095)	405	(3.0%)
Woodbine Slots Revenues	(15,500)	(16,000)	(500)	3.2%		(16,000)	(500)	3.2%
Gaming & Registry Revenues	(3,588)	(3,822)	(234)	6.5%		(3,822)	(234)	6.5%
Non-Program Revenues	(1,171,305)	(1,343,430)	(172,125)	14.7%	(6,112)	(1,349,542)	(178,236)	15.2%
TOTAL - CORPORATE ACCOUNTS	(52,686)	(58,118)	(5,432)	10.3%	(5,672)	(63,790)	(11,104)	21.1%
				n/a				
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	3,931,223	4,034,396	103,173	2.6%	12,030	4,046,426	115,204	2.9%
<u>Assessment Growth</u>								
Assessment Adjustments Per New Regulation						(52,150)	(52,150)	
TOTAL LEVY OPERATING BUDGET	3,931,223	4,034,396	103,173	2.6%	12,030	3,987,404	56,182	1.4%
<u>Special Levy for Scarborough Subway</u>								
Special Levy for Scarborough Subway	40,699	40,699				40,699		
<u>City Building Fund</u>								
City Building Fund						14,046		
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	3,971,922	4,075,095	103,173	2.6%	12,030	4,101,171	129,250	3.3%
<u>NON LEVY OPERATION</u>								
Solid Waste Management Services		(117)	(117)	n/a	117	0	0	n/a
Toronto Parking Authority	(52,245)	(63,414)	(11,169)	21.4%		(63,414)	(11,169)	21.4%
Toronto Water		0	0	n/a		0	0	n/a
TOTAL NON LEVY OPERATING BUDGET	(52,245)	(63,531)	(11,286)	21.6%	117	(63,414)	(11,168)	21.4%



City of Toronto
2017 Executive Committee Recommended Staff Complement
Operating vs Capital

Program/Agency	2016 Council Approved Complement			2017 EC Recommended Staff Complement (includes Base & New)			Change from 2016 Council Approved Complement		
	Operating	Capital	Total	Operating	Capital	Total	Operating	Capital	Total
Citizen Centred Services "A"									
Affordable Housing Office	23.0		23.0	23.0		23.0			
Children's Services	981.9	9.0	990.9	973.5	9.0	982.5	(8.4)		(8.4)
Court Services	288.0		288.0	252.0		252.0	(36.0)		(36.0)
Economic Development & Culture	307.5	16.0	323.5	284.5	16.0	300.5	(23.0)		(23.0)
Toronto Paramedic Services	1,449.8	0.5	1,450.3	1,445.8	0.5	1,446.3	(4.0)		(4.0)
Long Term Care Homes & Services	2,372.0		2,372.0	2,373.9		2,373.9	1.9		1.9
Parks, Forestry & Recreation	4,512.7	96.0	4,608.7	4,283.9	149.1	4,433.0	(228.7)	53.0	(175.7)
Shelter, Support & Housing Administration	770.4	1.0	771.4	770.1	19.0	789.1	(0.2)	18.0	17.8
Social Development, Finance & Administration	148.5		148.5	147.0		147.0	(1.5)		(1.5)
Toronto Employment & Social Services	2,120.0		2,120.0	2,012.0		2,012.0	(108.0)		(108.0)
Sub-Total Citizen Centred Services "A"	12,957.8	122.5	13,096.3	12,514.4	193.6	12,759.3	(408.1)	71.0	(337.0)
Cluster B									
City Planning	366.5	9.5	376.0	376.5	9.5	386.0	10.0		10.0
Fire Services	3,167.3	1.0	3,168.3	3,175.3	1.0	3,176.3	8.0		8.0
Municipal Licensing & Standards	470.0	3.0	473.0	476.5	3.0	479.5	6.5		6.5
Policy, Planning, Finance & Administration	196.4		196.4	189.4		189.4	(7.0)		(7.0)
Engineering & Construction Services	123.9	442.2	566.1	127.7	446.4	574.1	3.7	4.3	8.0
Toronto Building	455.0	1.0	456.0	467.0	1.0	468.0	12.0		12.0
Transportation Services	1,027.2	101.7	1,129.0	1,010.1	107.8	1,118.0	(17.1)	6.1	(11.0)
Sub-Total Citizen Centred Services "B"	5,806.4	558.4	6,364.8	5,806.8	566.5	6,391.3	16.1	10.4	26.5
Internal Services									
Office of the Chief Financial Officer	103.0	12.0	115.0	105.0	12.0	117.0	2.0		2.0
Office of the Treasurer	660.2	43.0	703.2	646.2	9.0	655.2	(14.0)	(34.0)	(48.0)
Facilities, Real Estate, Environment & Energy	935.5	88.0	1,023.5	923.0	83.0	1,006.0	(12.5)	(5.0)	(17.5)
Fleet Services	186.0	8.0	194.0	178.0	3.0	181.0	(8.0)	(5.0)	(13.0)
Information & Technology	613.0	235.0	848.0	628.0	218.0	846.0	15.0	(17.0)	(2.0)
311 Toronto	164.0	21.3	185.3	160.0	13.0	173.0	(4.0)	(8.3)	(12.3)
Sub-Total Internal Services	2,661.2	407.8	3,069.0	2,633.2	338.0	2,978.2	(21.5)	(69.3)	(90.8)
City Manager									
City Manager's Office	412.0	17.0	429.0	411.0	21.0	432.0	(1.0)	4.0	3.0
Sub-Total City Manager	412.0	17.0	429.0	408.0	20.0	432.0	(1.0)	4.0	3.0
Other City Programs									
City Clerk's Office	403.0	10.9	413.9	386.3	16.3	402.6	(16.7)	5.5	(11.2)
Legal Services	307.9	2.5	310.4	356.4	2.5	358.9	48.5		48.5
Mayor's Office	20.0		20.0	20.0		20.0			
City Council	180.0		180.0	180.0		180.0			
Auditor General's Office	31.5		31.5	32.0		32.0	0.5		0.5
Office of the Lobbyist Registrar	8.3		8.3	8.3		8.3			
Integrity Commissioner's Office	3.0		3.0	3.0		3.0			
Office of the Ombudsman	12.0		12.0	12.0		12.0			
Corporate Accounts	3.0		3.0	3.0		3.0			
Sub-Total Other City Programs	968.7	13.4	982.0	994.0	18.8	1,019.8	32.3	5.5	37.8
TOTAL - CITY OPERATIONS	22,806.0	1,119.0	23,941.1	22,356.3	1,136.9	23,580.5	(382.1)	21.6	(360.6)
Agencies									
Toronto Public Health	1,840.9	23.7	1,864.6	1,813.8	17.1	1,831.0	(27.1)	(6.5)	(33.6)
Toronto Public Library	1,741.0		1,741.0	1,732.3		1,732.3	(8.7)		(8.7)
Association of Community Centres	77.9		77.9	77.9		77.9			
Exhibition Place	356.0	5.0	361.0	354.0	5.0	359.0	(2.0)		(2.0)
Heritage Toronto	7.0		7.0	7.0		7.0			
Theatres	171.9		171.9	187.7		187.7	15.8		15.8
Toronto Zoo	394.0		394.0	394.0		394.0			
Arena Boards of Management	67.7		67.7	67.7		67.7			
Yonge-Dundas Square	6.5		6.5	6.5		6.5			
Parking Tag Enforcement & Operations	394.0		394.0	394.0		394.0			
Toronto & Region Conservation Authority	426.6		426.6	426.6		426.6			
Toronto Transit Commission - Conventional	11,870.0	2,105.0	13,975.0	11,798.0	2,212.0	14,010.0	(72.0)	107.0	35.0
Toronto Transit Commission - Wheel Trans	565.0		565.0	571.0		571.0	6.0		6.0
Toronto Police Service	7,881.0		7,881.0	7,881.0		7,881.0			
Toronto Police Services Board	7.0		7.0	7.0		7.0			
Sub-Total Agencies	25,806.5	2,133.7	27,940.1	25,712.0	2,234.1	27,952.6	(88.0)	100.5	12.5
Total Tax Supported Operations	48,612.5	3,252.7	51,881.2	48,068.3	3,371.0	51,533.1	(470.1)	122.1	(348.1)

City of Toronto
2017 Executive Committee Recommended Operating Budget
Summary of Service Adjustments

Cluster / Division / Business Case Description (\$000s)	2017			2018 Incremental		2019 Incremental	
	Gross	Net	Position	Net	Position	Net	Position
Citizen Centred Service "A"							
Children's Services							
Close Capri TELCCCs due to H & S issues & low enrollment	(358)	(358)	(6.5)	(315)	(1.5)	(16)	0.0
Children's Services Total	(358)	(358)	(6.5)	(315)	(1.5)	(16)	0.0
Economic Development & Culture							
Discontinue Op. Zion Church Cultural Centre as an EDC Prog.	0	0	0.0	(30)	0.0	0	0.0
Reduce Funding for Cultural Hotspots	(50)	(50)	0.0	0	0.0	0	0.0
Reduce Previously Budgeted Nuit Blanche Enhancements in 2016	(142)	(142)	0.0	0	0.0	0	0.0
Economic Development & Culture Total	(192)	(192)	0.0	(30)	0.0	0	0.0
Long-Term Care Homes & Services							
Realignment of Staff	(630)	(630)	(3.0)	(5)	0.0	(5)	0.0
Reduction to backfill staff on Mandatory Education Training	(686)	(686)	0.0	0	0.0	0	0.0
Long-Term Care Homes & Services Total	(1,316)	(1,316)	(3.0)	(5)	0.0	(5)	0.0
Parks, Forestry & Recreation							
Close Toronto Island Ropes Course	(57)	(50)	(1.4)	0	0.0	0	0.0
Parks, Forestry & Recreation Total	(57)	(50)	(1.4)	0	0.0	0	0.0
Shelter, Support & Housing Administration							
Reduction of Complement through Attrition	(1,048)	(1,048)	(10.3)	(28)	0.0	(29)	0.0
Shelter, Support & Housing Administration Total	(1,048)	(1,048)	(10.3)	(28)	0.0	(29)	0.0
Toronto Paramedic Services							
Discontinue the Public Awareness Campaign	(150)	(75)	0.0	0	0.0	0	0.0
Toronto Paramedic Services Total	(150)	(75)	0.0	0	0.0	0	0.0
Citizen Centred Service "A" Total	(3,120)	(3,039)	(21.1)	(378)	(1.5)	(49)	0.0
Citizen Centred Service "B"							
Policy, Planning, Finance & Administration							
Discontinue Emergency Cooling Centre Program Provided by OEM	(30)	(30)	0.0	0	0.0	0	0.0
Policy, Planning, Finance & Administration Total	(30)	(30)	0.0	0	0.0	0	0.0
Transportation Services							
Reduce Street Sweeping - Local Roads	(315)	(315)	0.0	0	0.0	0	0.0
Reduce Street Sweeping on Arterial Roads to 1 per month	(2,000)	(2,000)	0.0	0	0.0	0	0.0
Transportation Services Total	(2,315)	(2,315)	0.0	0	0.0	0	0.0
Citizen Centred Service "B" Total	(2,345)	(2,345)	0.0	0	0.0	0	0.0
Internal Services							
Facilities, Real Estate, Environment & Energy							
Move to Standard Custodial Service Delivery-Toronto Police	(850)	(0)	(4.0)	0	0.0	0	0.0
Facilities, Real Estate, Environment & Energy Total	(850)	(0)	(4.0)	0	0.0	0	0.0
Information & Technology							
Reduced Capacity to Provide Critical Business App Support	(313)	(313)	(3.0)	0	0.0	0	0.0
Reduced Capacity to Provide Geospatial & Open Data Support	(272)	(272)	(3.0)	0	0.0	0	0.0
Reduced Capacity to Provide Geospatial Data/Analytics Supp	(204)	(204)	(2.0)	0	0.0	0	0.0
Reduced Capacity to Provide Public Facing Web App. Support	(115)	(115)	(1.0)	0	0.0	0	0.0
Reduced Capacity to Provide Sharepoint Application Support	(204)	(204)	(2.0)	0	0.0	0	0.0
Information & Technology Total	(1,108)	(1,108)	(11.0)	0	0.0	0	0.0
Internal Services Total	(1,958)	(1,108)	(15.0)	0	0.0	0	0.0
City Manger's Office							
City Manager's Office							
Delays in Addressing Audit Recommendations for e-Learning	(302)	(302)	(3.0)	(13)	0.0	(13)	0.0
Delays in Responses to Corporate Initiatives	(110)	(110)	(1.0)	(9)	0.0	(5)	0.0
Impact to Delivery of Governance and Govt-wide Initiatives	(130)	(130)	(1.0)	(7)	0.0	(6)	0.0
Reduced Capacity for Early Grievance Resolution	(189)	(189)	(2.0)	(8)	0.0	(8)	0.0
Reduced Capacity to Coord. & Lead Bus. Transformation Proj.	(34)	(34)	0.0	0	0.0	0	0.0
Reduced Services Levels in Hiring Process for Divisions	(200)	(200)	(2.0)	(5)	0.0	(8)	0.0
Reduced Support for Early Return to Work	(168)	(168)	(2.0)	(8)	0.0	(7)	0.0
City Manager's Office Total	(1,134)	(1,134)	(11.0)	(49)	0.0	(48)	0.0
City Manger's Office Total	(1,134)	(1,134)	(11.0)	(49)	0.0	(48)	0.0
Other City Programs							
City Clerk's Office							
Service Delivery Model Review	(108)	(108)	(2.0)	(36)	0.0	0	0.0
City Clerk's Office Total	(108)	(108)	(2.0)	(36)	0.0	0	0.0
Other City Programs Total	(108)	(108)	(2.0)	(36)	0.0	0	0.0
Agencies							
Toronto Public Health							
Health Promotion Efficiencies	(97)	(24)	(2.0)	(25)	0.0	0	0.0
Management Rationalization & Restructuring	(471)	(118)	(4.0)	(28)	0.0	0	0.0
Toronto Public Health Total	(567)	(142)	(6.0)	(53)	0.0	0	0.0
Agencies Total	(567)	(142)	(6.0)	(53)	0.0	0	0.0
Grand Total	(9,233)	(7,877)	(55.1)	(516)	(1.5)	(98)	0.0

City of Toronto
2017 Executive Committee Recommended Operating Budget
Summary of New & Enhanced Services

Category / Business Case Description (\$000s)	2017			2018 Incremental		2019 Incremental	
	Gross	Net	Position	Net	Position	Net	Position
Investing in Arts & Culture							
Bring in New Leadership for Civic Theatres	633	633	1.0	(633)	(1.0)	0	0.0
Growing Toronto's Screen Industry - A Film Friendly City	180	180	0.0	0	0.0	0	0.0
Mackenzie House Laneway Improvement	10	0	0.0	0	0.0	0	0.0
Museum and Heritage Services - Photography	20	0	0.0	0	0.0	0	0.0
Planned Arts & Culture Spending Increase (\$25/Capita)	0	0	0.0	2,000	0.0	0	0.0
Zion School House Desk Configuration	25	0	0.0	0	0.0	0	0.0
Investing in Arts & Culture Total	868	813	1.0	1,367	(1.0)	0	0.0
Expanding Tree Canopy							
Advancement of Tree Maintenance	2,100	0	5.0	0	0.0	(0)	(5.0)
Cost Recovery- Enf. & Compliance for Dangerous Private Trees	200	(25)	0.0	0	0.0	0	0.0
Growing Toronto's Tree Canopy - Private Lands	176	0	2.0	0	0.0	(0)	0.0
Tree Planting - Council Priority to Maintain 2016 Level	1,200	1,200	0.0	0	0.0	0	0.0
Tree Planting & Care on Private Lands-Private Partnerships	1,060	1,060	0.0	0	0.0	0	0.0
Expanding Tree Canopy Total	4,736	2,235	7.0	0	0.0	(0)	(5.0)
Promoting Community Wellness							
Community Recreation Programming Development	(2)	(2)	(2.4)	6	0.0	6	0.0
Health Hazard and Food Safety Inspections	166	41	2.5	22	0.0	0	0.0
Overdose Response Enhancement	297	74	4.0	22	0.0	0	0.0
Prov. funded pos. to meet leg stds for resident acuity needs	1,342	0	6.8	8	0.0	9	0.0
Tennis Pilot Permit Project	8	0	0.0	0	0.0	0	0.0
Promoting Community Wellness Total	1,811	114	10.9	58	0.0	15	0.0
Advancing Environment Sustainability							
Implementation of 2017 TransformTO Key Priorities	333	333	6.0	293	0.0	(626)	(6.0)
Temporary Complement to support TR Energy Retrofit Program	139	0	1.0	0	0.0	0	(1.0)
Tower Residents & Staff Engagement Initiative	50	0	0.0	0	0.0	0	0.0
Youth Civic Engagement Food Justice Project - TNO	70	0	0.0	0	0.0	0	0.0
Advancing Environment Sustainability Total	592	333	7.0	293	0.0	(626)	(7.0)
Improving Access to Child Care							
4 Temporary Staff To Help Administer System Growth	455	455	4.0	18	0.0	19	0.0
Add 75 Child Care Subsidies as Directed by Council in 2016	750	750	0.0	0	0.0	0	0.0
Additional 225 subsidies to enhance access to child care	2,253	2,253	0.0	0	0.0	0	0.0
Improving Access to Child Care Total	3,458	3,458	4.0	18	0.0	19	0.0
Strengthening City Building Support							
Add a Permanent Director, Committee of Adjustment	202	0	1.0	0	0.0	0	0.0
Additional Staffing Resources for DARP Review	656	0	5.0	0	0.0	(0)	(5.0)
Audit Function (evaluate contracts, etc.)	136	(0)	1.0	0	0.0	0	0.0
Canada 150 Grant for Bentway Programming	175	0	0.0	0	0.0	0	0.0
DARP - Additional Staff Resources (Staff Report)	260	0	3.0	0	0.0	0	(3.0)
International Trade Strategy	1,400	0	0.0	0	0.0	0	0.0
New Engineer for MCIC from Metrolinx	229	0	1.0	0	(1.0)	0	0.0
Positions Increase for Processing Development Applications	448	(0)	4.0	176	0.0	26	0.0
Proj Mgmt to Deliver Infrastructure after Completion of EAs	240	0	2.0	(0)	0.0	(0)	0.0
Review Impacts of Other Gov't / Agency Projects	118	118	1.0	5	0.0	5	0.0
Review Work for Metrolinx	118	0	1.0	(0)	0.0	0	0.0
Support new CA requirement - Support zoning incr. volumes	1,185	0	12.0	0	0.0	(0)	0.0
Toronto International Trade Funding	150	0	0.0	0	0.0	0	0.0
UR-Additional Staffing Resources for Development Review	890	0	9.0	0	0.0	0	(9.0)
Strengthening City Building Support Total	6,207	118	40.0	181	(1.0)	31	(17.0)
Strengthening Financial Management, Oversight & Support							
Additional dedicated support SW	103	0	1.0	(4)	0.0	5	0.0
Additional Solicitors for Fire Services	140	0	1.0	0	0.0	0	0.0
Conveyance Clerk to process Fire Code Violations	56	56	0.0	28	0.0	0	0.0
Conveyance Clerk to support Fire Services	56	0	1.0	0	0.0	0	0.0
Expanding Internal Audit Functions	500	500	3.0	0	0.0	0	0.0
Increased in Legal Insurance Claims Support	768	0	4.0	(0)	0.0	(0)	0.0
Licensing Framework Rental Apartment Buildings (MRAB)	507	(1,150)	12.0	(451)	0.0	32	0.0
Mgmt of Contaminated Lands-Sr Environ Proj Mgr (Regulatory)	142	142	1.0	6	0.0	6	0.0
ML&S Grant to the Toronto Wildlife Centre	750	0	0.0	0	0.0	0	0.0
New Risk & Insurance Mgmt Pos Dedicated to Transportation	79	0	1.0	0	0.0	0	0.0
Open Source Data Pilot Initiative	10	10	0.0	(20)	0.0	10	0.0
PMMD Program Review Funded by Base Reduction in Treasurer	1,829	829	8.0	3,489	7.0	1,107	(1.0)
Provide added capacity for long term financial planning	140	140	1.0	6	0.0	6	0.0
Snr. Financial Analyst Position for TCHC Funded by SSHA	100	0	0.0	0	0.0	0	0.0
Solicitor Required to Address Fire Code & Safety Violations	140	140	0.0	70	0.0	0	0.0
Sr Financial Planning Analyst pos. Supporting Social Housing	100	0	1.0	(0)	0.0	(0)	0.0
Street Lighting Assets Condition Assessment	800	800	0.0	(800)	0.0	0	0.0
Temporary Increase in Auditor General's Office Budget	1,000	1,000	0.0	1,500	0.0	1,400	0.0
Strengthening Financial Management, Oversight & Support Total	7,220	2,467	34.0	3,823	7.0	2,567	(1.0)
Investing in Transformation & Modernization							

City of Toronto
2017 Executive Committee Recommended Operating Budget
Summary of New & Enhanced Services

Category / Business Case Description (\$000s)	2017			2018 Incremental		2019 Incremental	
	Gross	Net	Position	Net	Position	Net	Position
Bloomberg Innovation Team	500	0	0.0	0	0.0	0	0.0
Divisional Service Delivery Review	1,000	1,000	0.0	(1,000)	0.0	0	0.0
Increase In Parking Tag Revenue		(6,112)	0.0	(5,215)	0.0	0	0.0
New Administrative Penalty System for Parking Violations	855	855	7.0	505	0.0	22	0.0
PEU - Contribution for Replacing Digital	440	440	0.0	0	0.0	0	0.0
Positions Increase for the New Administrative Penalty System	2,867	2,867	30.5	(432)	(9.0)	(86)	0.0
Transformation Plan - Staffing & Re-Inspection Fees	469	(546)	8.0	(519)	0.0	9	0.0
Investing in Transformation & Modernization Total	6,131	(1,496)	45.5	(6,661)	(9.0)	(55)	0.0
Investing in Poverty Reduction							
Internet Wi Fi hotspot lending enhancement	150	150	0.0	0	0.0	0	0.0
Student Nutrition Program - Expansion	958	958	0.0	1,068	0.0	0	0.0
Student Nutrition Program-Strengthen Current Pgm	1,145	1,145	0.0	1,396	0.0	0	0.0
Sunday open hours - year round service at District branches	139	139	0.0	106	0.0	0	0.0
Toronto Urban Health Fund - Year 3	150	38	0.0	150	0.0	150	0.0
Trsf to TCHC for Completion of Phase 3 of Regent Park	6,000	6,000	0.0	0	0.0	0	0.0
Investing in Poverty Reduction Total	8,543	8,431	0.0	2,720	0.0	150	0.0
Investing in Safe Transportation							
Capital Infrastructure Planning Unit - Project Lead	115	40	1.0	0	0.0	0	0.0
Cycling Network Plan Delivery	339	0	4.0	(0)	2.0	0	0.0
Fit for Duty	1,300	1,300	0.0	0	0.0	0	0.0
Road Safety Plan Delivery	747	90	7.0	219	2.0	14	0.0
Stations Transformation agency positions	0	0	0.0	45,252	388.0	(5,250)	0.0
Traffic Congestion Management - Project Lead (Capital)	115	(0)	1.0	0	0.0	0	0.0
Transit Enforcement Officers - Increased Powers	98	98	5.0	1,200	0.0	0	0.0
Transit Initiatives & Federal Infrastructure Programs	399	0	3.0	0	0.0	0	(3.0)
Investing in Safe Transportation Total	3,113	1,528	21.0	46,671	392.0	(5,236)	(3.0)
Grand Total	42,678	18,001	170.4	48,471	388.0	(3,137)	(33.0)

*Please note "New Investments" Table does not include New User Fees. When New User Fees are incorporated the Net figure becomes \$12.030 million.



CITY OF TORONTO

2017 - 2026 EXECUTIVE COMMITTEE CAPITAL BUDGET & PLAN

Programs(\$000)	2017				2017 - 2026			
	Executive Committee		Debt Target	Over/ (Under)	Executive Committee		Debt Target	Over/ (Under)
	Gross	Debt/ CFC			Gross	Debt/ CFC		
Citizen Centred Services - A								
Children's Services	26,386	2,469	2,469		69,131	16,002	16,002	
Economic Development and Culture	17,640	10,437	9,334	1,103	167,254	97,699	96,634	1,065
Long Term Care Homes Services	10,298	7,565	7,565		84,789	68,299	68,299	
Parks, Forestry & Recreation	143,411	48,979	62,882	(13,903)	1,204,807	684,211	684,736	(525)
Shelter, Support & Housing Administration	36,525	21,032	21,032		100,674	77,047	77,837	(790)
Toronto Employment & Social Services	2,850				2,850			
Toronto Paramedic Services	11,680	8,954	8,954		65,617	32,686	32,686	
Citizen Centred Services - A	248,790	99,436	112,236	(12,800)	1,695,122	975,944	976,194	(250)
Citizen Centred Services - B								
City Planning	7,098	4,355	4,003	352	62,432	40,274	38,674	1,600
Fire Services	9,802	5,278	4,528	750	45,987	16,273	15,038	1,235
Transportation Services	418,468	270,087	255,714	14,373	5,291,968	4,156,611	3,315,864	840,747
Waterfront Revitalization Initiative	95,942	4,968	11,233	(6,265)	1,381,662	77,236	37,564	39,672
Citizen Centred Services - B	531,310	284,688	275,478	9,210	6,782,049	4,290,394	3,407,140	883,254
Internal Services								
311 Toronto	1,201	1,201	3,925	(2,724)	20,331	20,331	20,331	
Facilities Management, Real Estate & Environment	184,649	75,090	92,801	(17,712)	1,030,831	677,072	708,094	(31,023)
Financial Services	15,193	12,287	10,518	1,769	52,552	39,406	37,906	1,500
Fleet Services	48,050				576,594			
Information & Technology	54,992	29,448	25,778	3,670	437,660	195,156	176,545	18,611
Internal Services	304,085	118,026	133,022	(14,997)	2,117,968	931,965	942,876	(10,912)
Other City Programs								
Accountability Offices					1,400	1,400	1,400	
City Clerk's Office	7,447	5,248	5,608	(360)	52,604	41,393	41,393	
Corporate Initiatives	208,066	39,433	1,500	37,933	4,019,250	1,817,010	1,500	1,815,510
IT Related Projects	(3,544)	(3,544)	(3,544)		(10,636)	(10,636)	(10,636)	
Other City Programs	211,969	41,137	3,564	37,573	4,062,618	1,849,167	33,657	1,815,510
Total - City Operations	1,296,154	543,287	524,300	18,987	14,657,757	8,047,470	5,359,867	2,687,603
Agencies								
Exhibition Place	4,390	4,390	4,390		97,263	97,263	96,763	500
GO Transit	60,000	60,000		60,000	60,000	60,000		60,000
Sony Centre (Hummingbird)	5,884	5,209	2,800	2,409	8,634	7,959	5,550	2,409
Toronto & Region Conservation Authority	15,275	3,000	3,000		183,897	38,000	38,000	
Toronto Police Service	46,811	17,511	21,411	(3,900)	522,984	224,254	232,459	(8,205)
Toronto Public Health	3,981	2,217	2,217		27,787	26,023	26,023	
Toronto Public Library	29,525	19,967	16,565	3,402	275,367	182,312	159,432	22,880
Toronto Zoo	6,500	6,000	6,000		61,000	60,000	60,000	
Yonge-Dundas Square			50	(50)	450	450	500	(50)
Agencies	172,366	118,294	56,433	61,861	1,237,382	696,261	618,727	77,534
Tax Supported before TTC	1,468,520	661,581	580,733	80,848	15,895,139	8,743,731	5,978,594	2,765,137
Toronto Transit Commission								
Toronto Transit Commission	1,100,258	376,563	524,818	(148,255)	6,841,741	2,576,745	2,142,358	434,387
Scarborough Subway Extension	22,807		146,000	(146,000)	3,397,850	439,004	439,000	4
Spadina Subway Extension	183,543	20,463	20,462	1	343,798	34,425	34,424	1
Toronto Transit Commission	1,306,608	397,026	691,280	(294,254)	10,583,389	3,050,174	2,615,782	434,392
Tax Supported Programs	2,775,129	1,058,607	1,272,013	(213,406)	26,478,529	11,793,905	8,594,376	3,199,529
Rate Supported Programs								
Solid Waste Management	103,777				667,096			
Toronto Parking Authority	99,049				519,094			
Toronto Water	729,565				12,080,155			
Rate Supported Programs	932,391				13,266,345			
Total - All Programs	3,707,520	1,058,607	1,272,013	(213,406)	39,744,874	11,793,905	8,594,376	3,199,529