

Toronto 2017 BUDGET



CAPITAL BUDGET NOTES



Economic Development and Culture

2017 – 2026 CAPITAL BUDGET AND PLAN OVERVIEW

Economic Development and Culture's (EDC) 10-Year Capital Plan supports the Program's mission to advance the City's prosperity, opportunity and liveability by fostering employment and investment, cultural expression and experiences and engaging partners in the planning and development of the City's cultural and economic resources.

The 2017-2026 Capital Budget and Plan of \$167.254 million focuses on maintaining EDC's heritage buildings in a state of good repair (SOGR), revitalizing neighbourhoods and generating economic growth through capital works such as BIA Streetscape Improvement and the maintenance of public art.

The Economic Development and Culture Division's 10-Year Capital Plan also includes service improvement and growth initiatives such as the Guild Revitalization, Montgomery's Inn, Economic Competitiveness Data Management Systems, and public art development projects at various locations.

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CONTENTS

Overview

1: Preliminary 10-Year Capital Plan [5](#)

2: Issues for Discussion [18](#)

Appendices:

1. 2016 Performance [23](#)

2. Preliminary 10-Year Capital Plan Summary [24](#)

3. 2017 Preliminary Capital Budget; 2018-2026 Preliminary Capital Plan [25](#)

4. 2017 Cash Flow & Future Year Commitments [35](#)

5. 2017 Capital Projects with Financing Detail [43](#)

6. 2017 Reserve / Reserve Fund Review [49](#)

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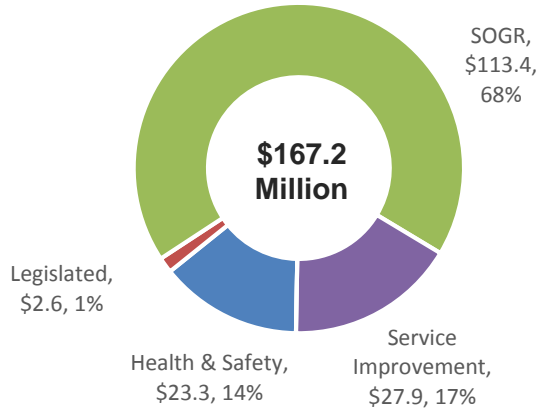
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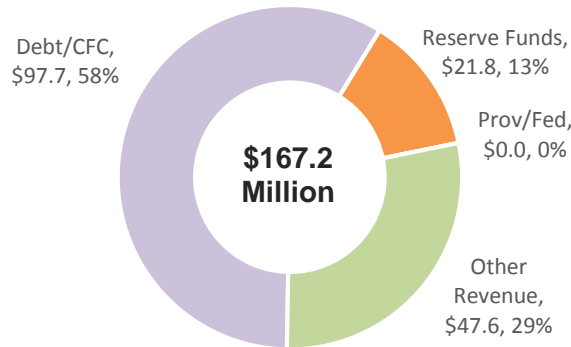
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Capital Spending and Financing

**2017-2026 Capital Budget and Plan
By Project Category**



By Funding Source



Where the money goes:

The 2017–2026 Preliminary Capital Budget and Plan totalling \$167.254 million provides funding for:

- City owned museums, heritage sites and theatres;
- BIA Streetscape improvements;
- Public art maintenance; and
- Information technology (IT) initiatives.

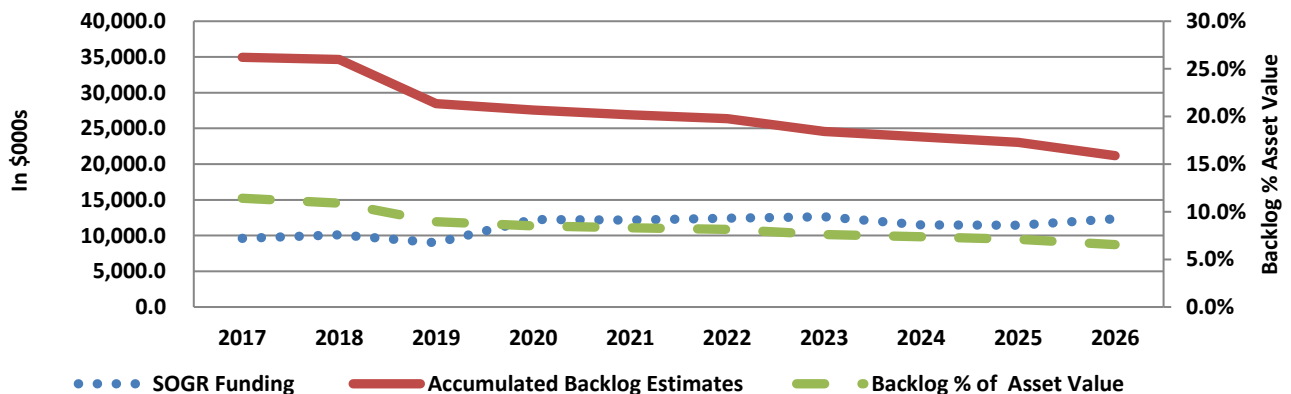
Where the money comes from:

The Preliminary 10-Year Capital Plan requires:

- Debt funding of \$97.744 million (58.4%), reflecting an increase in debt funding of \$1.110 million above the debt affordability target to increase investment in information technology initiatives and replace St. Lawrence Centre for the Arts' roof.
- Reserve funds of \$21.838 million which represents 13.1% of the total funding over the ten-year planning period.
- Federal subsidy for \$0.066 million or 0.04% of the total funding for Canada 150 projects.
- Other revenues of \$47.606 million account for 28.5% of the total funding, including matching funding from the BIAs for the BIA Streetscape projects and Section 37 funds.

State of Good Repair Backlog

The Preliminary 10-Year Capital Plan includes cash flow funding of \$113.446 million for State of Good Repair to address SOGR backlog. The SOGR backlog as a % of asset replacement value will decrease from 11.4% in 2017 to 6.6% in 2026.



Our Key Issues & Priority Actions

- **Review of Capital Projects and Spending** resulted in adjustments to EDC's 2017 and 2018 cash flows, arising from its BIA Equal Share Funding project.

 - ✓ To improve the spending rates, the cash flows have been deferred by realigning the expenditures to actual project timelines. It will not affect the overall project cost which will ensure BIAs continue its streetscape improvements without delays.

- **New Capital Projects** were added to the 10-Year Capital Plan which will increase EDC's debt funding requirements but it is necessary to make investments in IT projects for improving efficiency and client relationship management, and replace the roof at the St. Lawrence Centre to address critical health and safety issues.

 - ✓ Debt funding of \$20.244 million over the 2-year period in 2017 and 2018 exceeds the debt targets by \$1.110 million due to the addition of the above critical sub-projects.

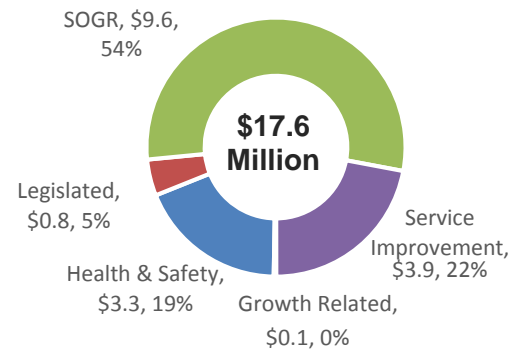


2017 Capital Budget Highlights

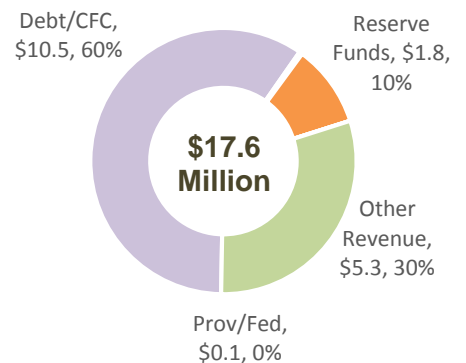
The 2017 Preliminary Capital Budget for Economic Development and Culture of \$17.640 million, excluding carry forward funding, will:

- Continue the BIA Streetscape, Commercial Façade Improvement and Mural projects to invest in BIAs for \$7.310 million.
- Commence the Cultural Infrastructure Development project, including \$0.500 million for Public Art Development at 11 Wellesley, and \$0.100 for Guild Revitalization.
- Continue the Service Enhancement projects, including \$1.270 million for Montgomery's Inn Circulation and \$0.406 million for John Street Roundhouse Machine Shop for \$2.114 million.
- Restore and preserve heritage elements, including \$2.190 million for Casa Loma exterior restoration and \$0.380 million for Fort York restoration for the total of \$4.377 million.
- Continue Major Maintenance projects, providing maintenance for the St. Lawrence Centre Roof replacement of \$1.100 million, and the Berkeley Theatre of \$0.500 million.
- Commence IT initiatives including \$0.550 for a new Film Online Permitting system, and \$0.500 million for a new Customer Relationship Management solution.

2017 Capital Budget By Project Category



By Funding Source



Actions for Consideration

Approval of the 2017 Preliminary Capital Budget as presented in these notes requires that:

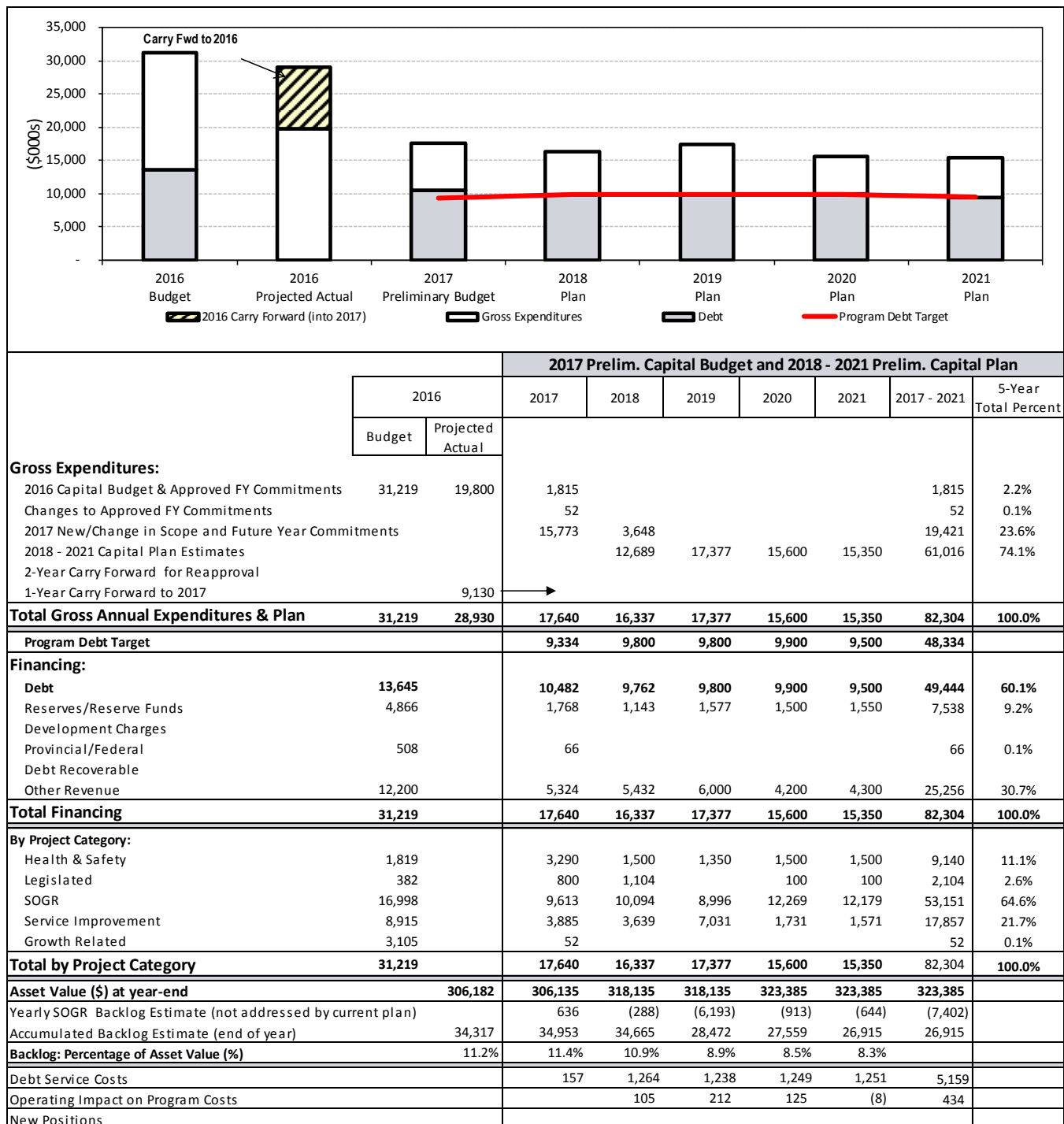
1. City Council approve the 2017 Preliminary Capital Budget for Economic Development & Culture with a total project cost of \$19.421 million, and 2017 cash flow of \$26.770 million and future year commitments of \$3.648 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 36 new / change in scope sub-projects with a 2017 total project cost of \$19.421 million that requires cash flow of \$15.773 million in 2017 and future year cash flow commitments of \$3.648 million for 2018;
 - ii. 6 previously approved sub-projects with a 2017 cash flow of \$1.867 million;
 - b) 2016 approved cash flow for 31 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$9.130 million.
2. City Council approve the 2018 - 2026 Preliminary Capital Plan for Economic Development and Culture totalling \$145.966 million in project estimates, comprised of \$12.689 million for 2018; \$17.377 million for 2019; \$15.600 million for 2020; \$15.350 million for 2021; \$15.850 million for 2022; \$19.500 million for 2023; \$16.450 million for 2024; \$16.515 million for 2025 and \$16.635 million in 2026.
3. City Council consider the operating costs of \$0.105 million net in 2018; \$0.212 million net in 2019; \$0.125 million net in 2020; and (\$0.008) million net in 2021 resulting from the approval of the 2017 Preliminary Capital Budget for inclusion in the 2017 and future year operating budgets.
4. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2017 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.



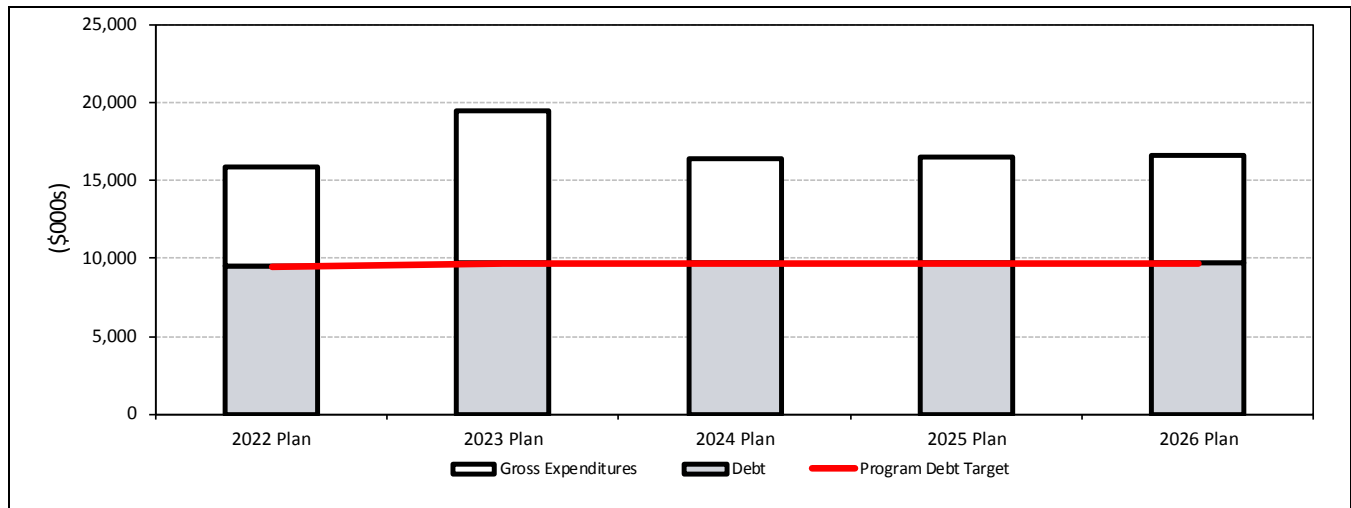
Part 1:

2017-2026 Preliminary Capital Plan

**Figure 1a
10-Year Capital Plan
2017 Preliminary Capital Budget and 2018 - 2021 Preliminary Capital Plan**



**Table 1b
10-Year Capital Plan
2022 - 2026 Preliminary Capital Plan**



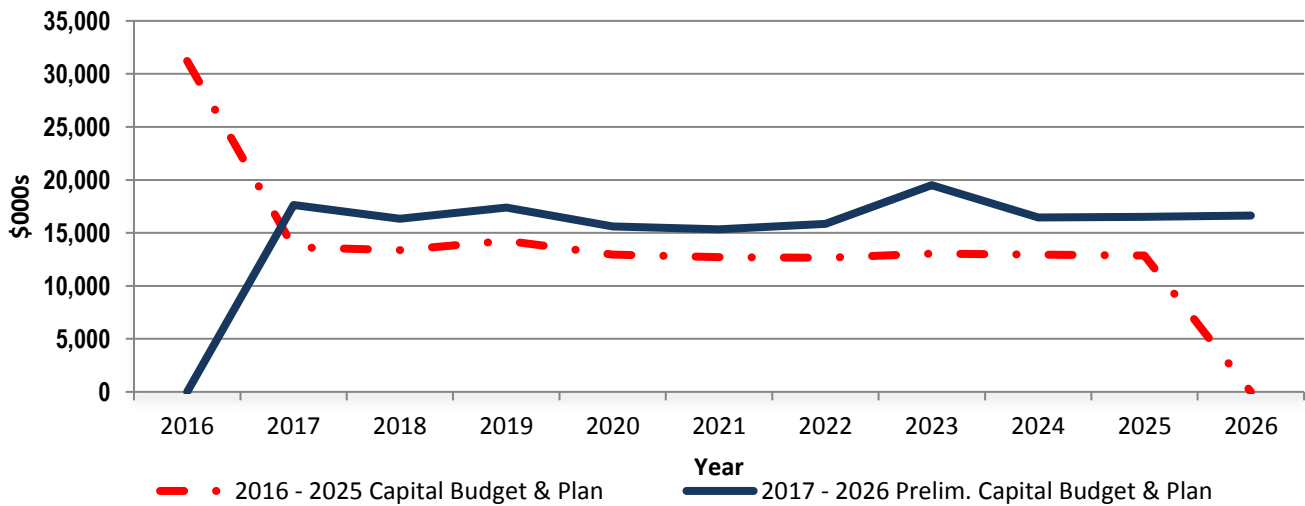
	2022 - 2026 Preliminary Capital Plan						10-Year Total Percent
	2022	2023	2024	2025	2026	2017 - 2026	
Gross Expenditures:							
2016 Capital Budget & Approved FY Commitments						1,815	1.1%
Changes to Approved FY Commitments						52	0.0%
2017 New/Change in Scope and Future Year Commitments						19,421	11.6%
2022 - 2026 Capital Plan Estimates	15,850	19,500	16,450	16,515	16,635	145,966	87.3%
2-Year Carry Forward for Reapproval							
Total Gross Annual Expenditures & Plan	15,850	19,500	16,450	16,515	16,635	167,254	100.0%
Program Debt Target	9,500	9,700	9,700	9,700	9,700	96,634	
Financing:							
Debt	9,500	9,700	9,700	9,700	9,700	97,744	58.4%
Reserves/Reserve Funds	2,000	5,300	2,250	2,315	2,435	21,838	13.1%
Development Charges							
Provincial/Federal						66	0.04%
Debt Recoverable							
Other Revenue	4,350	4,500	4,500	4,500	4,500	47,606	28.5%
Total Financing	15,850	19,500	16,450	16,515	16,635	167,254	100.0%
By Project Category:							
Health & Safety	2,000	5,250	2,250	2,315	2,385	23,340	14.0%
Legislated	50	100	100	100	100	2,554	1.5%
SOGR	12,429	12,629	11,479	11,429	12,329	113,446	67.8%
Service Improvement	1,371	1,521	2,621	2,671	1,821	27,862	16.7%
Growth Related						52	0.0%
Total by Project Category	15,850	19,500	16,450	16,515	16,635	167,254	100.0%
Asset Value(\$) at year-end	323,385	323,385	323,385	323,385	323,385	323,385	
Yearly SOGR Backlog Estimate (not addressed by current plan)	(558)	(1,764)	(791)	(770)	(1,847)	(13,132)	
Accumulated Backlog Estimate (end of year)	26,357	24,593	23,802	23,032	21,185	21,185	
Backlog: Percentage of Asset Value (%)	8.2%	7.6%	7.4%	7.1%	6.6%		
Debt Service Costs	1,208	1,212	1,234	1,234	1,234	11,282	
Operating Impact on Program Costs						434	
New Positions							

Key Changes to the 2016 - 2025 Approved Capital Plan

The 2017 Preliminary Capital Budget and the 2018 – 2026 Preliminary Capital Plan reflects an increase of \$17.625 million in capital funding from the 2016 - 2025 Approved Capital Plan.

The chart and table below provide a breakdown of the \$17.625 million or 11.8% increase in the capital program on an annual basis from 2016 to 2026.

Chart 1
Changes to the 2016 - 2025 Approved Capital Plan (In \$000s)



(\$000s)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	10-Year Total
2016 - 2025	31,219	13,633	13,385	14,242	12,950	12,700	12,650	13,050	12,950	12,850		149,629
2017 - 2026		17,640	16,337	17,377	15,600	15,350	15,850	19,500	16,450	16,515	16,635	167,254
Change %		29.4%	22.1%	22.0%	20.5%	20.9%	25.3%	49.4%	27.0%	28.5%		11.8%
Change \$		4,007	2,952	3,135	2,650	2,650	3,200	6,450	3,500	3,665		17,625

As made evident in the chart above, the capital program has increased by \$17.625 million to provide additional funds for the Cultural Infrastructure Development of \$1.020 million which includes the Guild Revitalization Project with no impact to debt and public art development, increased funding for the Casa Loma Exterior Restoration project over the 10-year period of \$16.644 million, increased funds for BIA financed funding projects, and three new sub-projects totalling \$1.950 million which includes two IT initiatives and the St. Lawrence Centre Roof replacement.

As reflected in Table 2 on the following page, changes to the 2016 – 2025 Approved Capital Plan, specifically the \$32.209 million increase in capital funding over the nine common years of the Capital Plan (2017 – 2025) arise from the reprioritization of Economic Development and Culture's capital projects based on the following factors:

- Adjustment of the cash flow for various projects such as the BIA Equal Share Funding project based on actual experience, availability and readiness of work sites.
- An expanded scope of work for Casa Loma's Rehabilitation of Exterior.
- Increased funding for BIA Financed Funding projects.
- Three new sub-projects added from the unmet needs list: St. Lawrence Roof Replacement, and two IT initiatives based on critical needs and as part of the City's modernization agenda.

A summary of project changes for the years 2017 to 2025 totalling \$32.209 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

\$000s	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2017 - 2025 Total
2016 - 2025 Capital Budget & Plan	31,219	13,633	13,385	14,242	12,950	12,700	12,650	13,050	12,950	12,850		118,410
2017 - 2026 Prelim. Capital Budget & Plan		17,640	16,337	17,377	15,600	15,350	15,850	19,500	16,450	16,515	16,635	150,619
Capital Budget & Plan Changes (2017 - 2025)		4,007	2,952	3,135	2,650	2,650	3,200	6,450	3,500	3,665		32,209

	Total Project Cost	2017	2018	2019	2020	2021	2022	2023	2024	2025	2017 - 2025	2026	Revised Total Project Cost
Previously Approved													
Cultural Infrastructure Development	52	52									52		52
Total Previously Approved	52	52									52		52
New													
Cultural Infrastructure Development	5,730	(678)	489	2,859	(600)	(300)	(300)	(600)	(150)		720	300	6,750
Service Enhancement	11,487	400	(300)	(280)	370	(50)	500	-	250	(200)	690	650	12,827
Restoration/Preservation of Heritage Elements	22,557	969	1,350	476	1,300	1,150	1,200	5,100	1,750	2,115	15,410	4,885	42,852
Refurbishment and Rehabilitation	2,997	(247)	100	200			(150)				103	500	3,600
Economic Competitiveness Data Management System	1,700	850							200		850		2,550
Collections Care	2,327	7		(600)							(593)	400	2,134
Major Maintenance	9,543	1,398	39	(870)	230	500	600	600	100	400	2,997	1,500	14,040
BIA Equal Share Funding	44,433	(1,602)	(76)								(1,678)	5,381	48,136
BIA Financed Funding	9,882	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	12,150	2,448	24,480
Mural Program	971											50	1,021
Commercial Façade Improvement Program	3,868											521	4,389
2017 PAR St. Lawrence Market Neighbourhood		1,000									1,000		1,000
2017 PAR Hillcrest Village		50									50		50
2017 PAR Bloor by the Park		438									438		438
2017 PAR Village of Islington		20									20		20
Total New	115,495	3,955	2,952	3,135	2,650	2,650	3,200	6,450	3,500	3,665	32,157	16,635	164,287
Total Changes	115,547	4,007	2,952	3,135	2,650	2,650	3,200	6,450	3,500	3,665	32,209	16,635	164,339

Significant Capital Project Changes in Economic Development and Culture:

Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

Project Cost Increases:

- *Cultural Infrastructure Development* – This project adds a new public art project as part of a parkland design in Ward 27 that is currently under development. The expected completion is 2018.
- *Service Enhancement* – The *Montgomery's Inn Circulation* project cost has increased by \$0.410 million to redesign the space at the Inn and improve visitor experience via an enhanced accessibility and visitor flow within the building.
- *Restoration/Preservation of Heritage Elements* – The project cost for the *Casa Loma Exterior* capital project, fully funded from increased rent receipt, has increased as it has been expanded from the main building to include the grounds and boundary walls, Stables and potting shed, Hunting Lodge and the tunnel that connects these together.
- *Economic Competitiveness Data Management System* – Two new IT projects are included: customer relationship management solution to simplify and increase efficiency to the administrative processes, and implement an online solution for film permit access and tracking services.
- *Major Maintenance* – \$1.100 million has been added in 2017 to address the health and safety issues with the roof at the St. Lawrence Centre for the Arts Theatre.
- *BIA Financed Funding* – This partnership program is cost-shared on a 35/65 basis between the City of Toronto and its Business Improvement Areas (BIAs), with the City's share capped at \$0.350 million per project. Capital funding has increased by \$14.598 million gross and \$0 debt over ten years to meet the growing demand for cost-shared BIA streetscape improvements.

Deferrals/Accelerations:

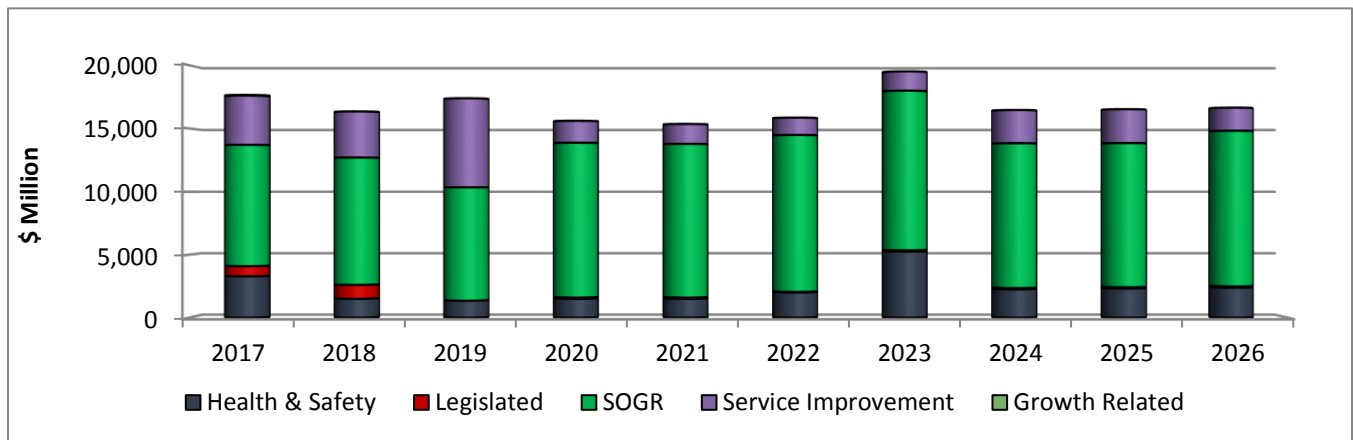
- *BIA Equal Share Funding* – The cash flow timing for the BIA streetscape improvement projects was re-aligned based on historical first-year spending rates of 35.5% in 2015 and 34.6% in 2016, and 100% completion rates within the 2-year guideline. See Issues section for details.

New Projects:

- Four BIAs (St. Lawrence Market Neighbourhood, Hillcrest Village, Bloor by the Park, Village of Islington) secured Section 37 funding for their respective streetscape improvement projects all of which are fully funded by this source.

2017 – 2026 Preliminary Capital Plan

Chart 2
2017 – 2026 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the Preliminary 10-Year Capital Plan for Economic Development and Culture of \$167.254 million allocates 67.8% of funding for State of Good Repair (SOGR) projects as priorities and 16.7% for Service Improvement projects. Health & Safety and Legislative projects represent 15.5% which Growth Related projects represent the remaining 0.03% over the 10-year period.

- The remaining funding of \$2.554 million is required for Legislated projects such as public art development at 11 Wellesley, mechanical and electrical upgrades at public use sites, and restoration work of the water infrastructure at Windfields Estate.
- Funding of \$23.340 million is allocated to Health & Safety projects to restore Casa Loma's Exterior to ensure a safe and stable condition, and urgently replace the St. Lawrence Centre for the Arts roof.
- The greatest level of cash flow funding has been dedicated to State of Good Repair projects for restoration/preservation and maintenance of museums, historical and cultural sites, outdoor public art and streetscape improvements.
- Service Improvement projects include the Guild Revitalization, Fort York Visitor Centre, Mackenzie House Transformation, Montgomery's Inn Circulation, Economic Competitiveness Data Management Systems, and Commercial Façade Improvements.
- A public art capital project at Toronto Transit Commission's (TTC) Leslie Barns location to the one Growth-Related project for EDC.

The following table details, by project category, the capital projects in the 2017 – 2026 Preliminary Capital Budget and Plan for Economic Development and Culture:

Table 3
2017 - 2026 Capital Plan by Project Category (In \$000s)

	Total App'd Cash Flows to Date*	2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2017 - 2026 Total
Total Expenditures by Category												
Health & Safety												
Restoration/Preservation of Heritage Elements		2,190	1,500	1,350	1,500	1,500	2,000	5,250	2,250	2,315	2,385	22,240
Major Maintenance		1,100										1,100
Sub-Total		3,290	1,500	1,350	1,500	1,500	2,000	5,250	2,250	2,315	2,385	23,340
Legislated												
Cultural Infrastructure Development		500	1,000									1,500
Restoration/Preservation of Heritage Elements		150										150
Major Maintenance		150	104		100	100	50	100	100	100	100	904
Sub-Total		800	1,104	-	100	100	50	100	100	100	100	2,554
State of Good Repair												
Restoration/Preservation of Heritage Elements		2,037	1,718	1,237	3,110	2,250	1,800	2,900	2,000	1,800	2,500	21,352
Refurbishment and Rehabilitation		50	100	300		800	1,350		200		200	3,000
Collections Care		88	346		200		150	200	100	250	400	1,734
Major Maintenance		699	977	430	1,730	1,700	1,700	1,700	1,350	1,550	1,400	13,236
BIA Equal Share Funding		2,783	4,505	4,581	4,781	4,981	4,981	5,381	5,381	5,381	5,381	48,136
BIA Financed Funding		2,448	2,448	2,448	2,448	2,448	2,448	2,448	2,448	2,448	2,448	24,480
2017 PAR St. Lawrence Market Neighbourhood		1,000										1,000
2017 PAR Hillcrest Village		50										50
2017 PAR Bloor by the Park		438										438
2017 PAR Village of Islington		20										20
Sub-Total		-	9,613	10,094	8,996	12,269	12,179	12,429	12,629	11,479	11,429	113,446
Service Improvements												
Cultural Infrastructure Development		100	1,100	3,750							300	5,250
Service Enhancement		2,114	1,468	2,210	660	900	500	950	1,850	2,000	650	13,302
Refurbishment and Rehabilitation		50				100			200		300	650
Collections Care							300			100		400
Economic Competitiveness Data Mgmt System		1,050	500	500	500							2,550
Commercial Façade Improvement Program		521	521	521	521	521	521	521	521	521	521	5,210
Mural Program		50	50	50	50	50	50	50	50	50	50	500
Sub-Total		-	3,885	3,639	7,031	1,731	1,571	1,371	1,521	2,621	1,821	27,862
Growth Related												
Cultural Infrastructure Development		52										52
Sub-Total		52										52
Total Expenditures by Category (excluding carry forward)		-	17,640	16,337	17,377	15,600	15,350	15,850	19,500	16,450	16,515	167,254

*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2016, excluding ongoing capital projects (i.e. Civic Improvement projects)

2017 – 2026 Capital Projects

The Preliminary 10-Year Capital Plan supports Economic Development and Culture's objectives of creating an environment in which business and culture can thrive, with capital budget priorities focussed on maintaining and supporting the heritage and culture sites and partnering with the BIAs on streetscape projects.

Health and Safety

- Major Health and Safety projects include:
 - *Cultural Infrastructure Development (\$22.240 million)* – This is a Casa Loma capital project which is focussed on restoring the public use site to ensure that the buildings are in a safe and stable condition, and is funded from rents received from the current tenant.
 - *Major Maintenance (\$1.100 million)* – This project will replace the roof at St. Lawrence Centre to prevent further damage and rectify health hazards.

Legislated

- Major Legislated projects total \$2.554 or 1.5% of the total Preliminary 10-Year Capital Plan's expenditures for:
 - *Cultural Infrastructure Development (\$1.500 million)* – This is a public art project as part of a parkland design in Ward 27 that is currently under development. The expected completion is 2018.
 - *Major Maintenance (\$0.904 million)* – This project will ensure that mechanical and electrical upgrades are made at public use sites meet current standards.
 - *Restoration/Preservation of Heritage Elements (\$0.150 million)* – Replacement of the water meter, chamber and fire hydrant at the Windfields Estate, as required by Toronto Water and Toronto Fire.

State of Good Repair (SOGR)

- SOGR projects account for \$113.446 million or 67.8% of the total Preliminary 10-Year Capital Plan's spending plan which is dedicated for the following new SOGR capital projects:
 - *Restoration/Preservation of Heritage Elements (\$21.352 million)* – This project includes small restoration and preservation projects, spread throughout the 10-year period at museum and historical sites such as the Zion Church and Fort York projects, as well as outdoor public art maintenance.
 - *Refurbishment and Rehabilitation (\$3.000 million)* – This project provides funding for refurbishment work on the interiors of various museums and heritage sites such as the Montgomery's Inn, the Colborne Lodge and the Gibson House.
 - *Collections Care (\$1.734 million)* – This project will maintain the historical collection of artifacts, including outdoor items and the collection facilities.
 - *Major Maintenance (\$13.236 million)* – This project will provide maintenance at cultural sites that are owned by the City, such as St. Lawrence Centre for the Arts Theatre, Alumnae Theatre, Berkley Theatre, Young People's Theatre, Neilson Park Creative Centre and Franklin Carmichael Gallery.
 - *BIA Equal Share Funding (\$48.136 million)* – The Business Improvement Area (BIA) equal share funding model provides 50% debt funding towards streetscape improvement capital projects while the balance of the funding is provided by the BIAs.
 - *BIA Financed Funding (\$24.480 million)* – The BIA Financing Program supports larger streetscape improvements by providing 35% debt funding up to \$0.350 million, and a loan to the participating BIA, with repayment over 10 years, for the BIA's share of project costs.
 - The secured Section 37 funds of \$1.508 million will support the BIAs' new streetscape improvements projects for the St. Lawrence Market Neighbourhood; Hillcrest Village; Bloor by the Park; and Village of Islington BIAs.

Service Improvements

- Service Improvement projects account for \$27.862 million or 16.7% of the total Preliminary 10-Year Capital Plan.
 - *Cultural Infrastructure Development (\$5.250 million)* – The Guild Revitalization project involves an agreement with a third-party organization to restore and operate the Bickford Residence as a focus of an expanded banquet facility and community centre.
 - *Service Enhancement (\$13.302 million)* – This project will make improvements to various heritage sites, a number of projects at Fort York such as exhibits and visitor centre façade extension, and Montgomery Inn's visitor experience through a strategic redesign of the visitor orientation and flow.
 - *Refurbishment and Rehabilitation (\$0.650 million)* – Planning and refurbishment work will be performed at the museums and in Mackenzie House's interiors.
 - *Collections Care (\$0.400 million)* – This project will address the building envelope needs at Chaplin Crescent which also houses the Cultural Assets Storage Workshop.
 - *Economic Competitiveness Data Management System (\$2.550 million)* – EDC will improve customer outreach and serve more clients efficiently with IT projects such as a new customer relationship management solution, and implementation of an online platform for issuing film permits.
 - *Commercial Façade Improvement Program (\$5.210 million)* – This project provides funding for grants of up to 50% toward costs of restored and improved facades, assisting in the revitalization of commercial areas, which leads to increased assessment values, preservation and enhancement of building stock and other benefits.
 - *Mural Program (\$0.500 million)* – This program will provide funding for grants of up to \$0.005 million to BIAs to undertake murals in commercial or employment districts with preference given to the City's under-served neighbourhoods in order to beautify neglected spaces and create a positive commercial neighbourhood identity.

Growth Related

- One Growth Related project is included that has cash flow funding of \$0.052 or 0.03% of the total Preliminary 10-Year Capital Plan's expenditures.
 - *Cultural Infrastructure Development (\$0.052 million)* – EDC's Arts and Culture Services will finalize and implement the Public Art Master Plan commissioned by the TTC at its Leslie Barns facility.

2017 Preliminary Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2017 Preliminary Capital Budget and Future Year Commitments, that consists of 2017 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

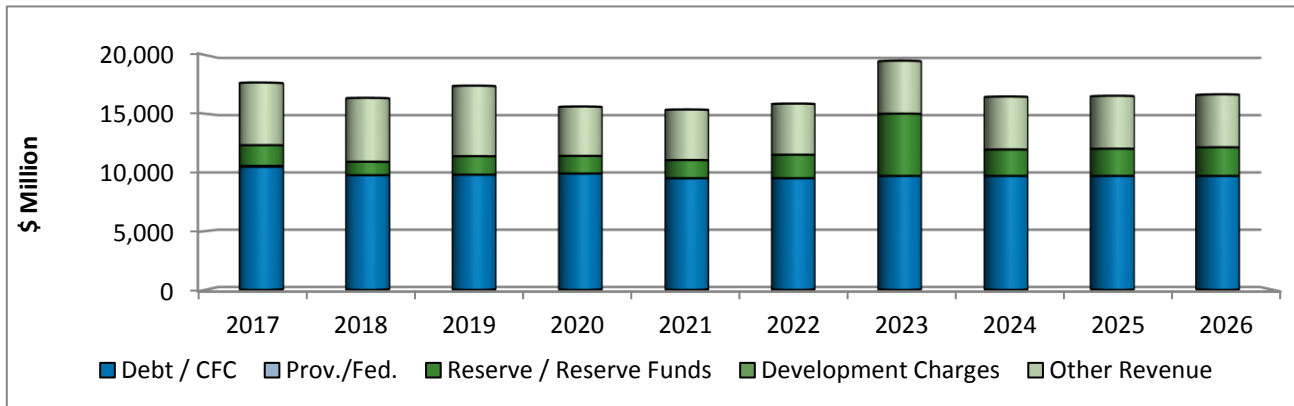
- Table 3a below lists the 2017 Preliminary Capital Budget and Future Year Commitments for Economic Development and Culture:

Table 3a
2017 Cash Flow & Future Year Commitments (In \$000s)

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total 2017 Cash Flow & FY Commits
Expenditures:											
Previously Approved											
<i>Cultural Infrastructure Development</i>	52										52
<i>Service Enhancement</i>	475										475
<i>Restoration/Preservation of Heritage Elements</i>	890										890
<i>Refurbishment and Rehabilitation</i>	50										50
<i>Major Maintenance</i>	100										100
<i>Commercial Façade Improvement Program</i>	300										300
Subtotal	1,867										1,867
Change in Scope											
<i>Major Maintenance</i>	1,100										1,100
Subtotal	1,100										1,100
New w/Future Year											
<i>Cultural Infrastructure Development</i>	600	1,000									1,600
<i>Service Enhancement</i>	1,639	248									1,887
<i>Restoration/Preservation of Heritage Elements</i>	3,487	180									3,667
<i>Refurbishment and Rehabilitation</i>	50										50
<i>Collections Care</i>	88										88
<i>Major Maintenance</i>	749	315									1,064
<i>Economic Competitiveness Data Mgmt System</i>	1,050										1,050
<i>BIA Equal Share Funding</i>	2,783	1,605									4,388
<i>BIA Financed Funding</i>	2,448										2,448
<i>Commercial Façade Improvement Program</i>	221	300									521
<i>Mural Program</i>	50										50
<i>2017 PAR St. Lawrence Market Neighbourhood</i>	1,000										1,000
<i>2017 PAR Hillcrest Village</i>	50										50
<i>2017 PAR Bloor by the Park</i>	438										438
<i>2017 PAR Village of Islington</i>	20										20
Subtotal	14,673	3,648									18,321
Total Expenditure	17,640	3,648									21,288
Financing:											
Debt/CFC	10,482	1,846									12,328
Debt Recoverable											
Other	5,324	1,802									7,126
Reserves/Res Funds	1,768										1,768
Development Charges											
Provincial/Federal	66										66
Total Financing	17,640	3,648									21,288

- Approval of the 2017 Preliminary Capital Budget of \$17.640 million will result in future year funding commitments of \$3.648 million in 2018.

Chart 3
2017 – 2026 Preliminary Capital Plan by Funding Source (In \$000s)



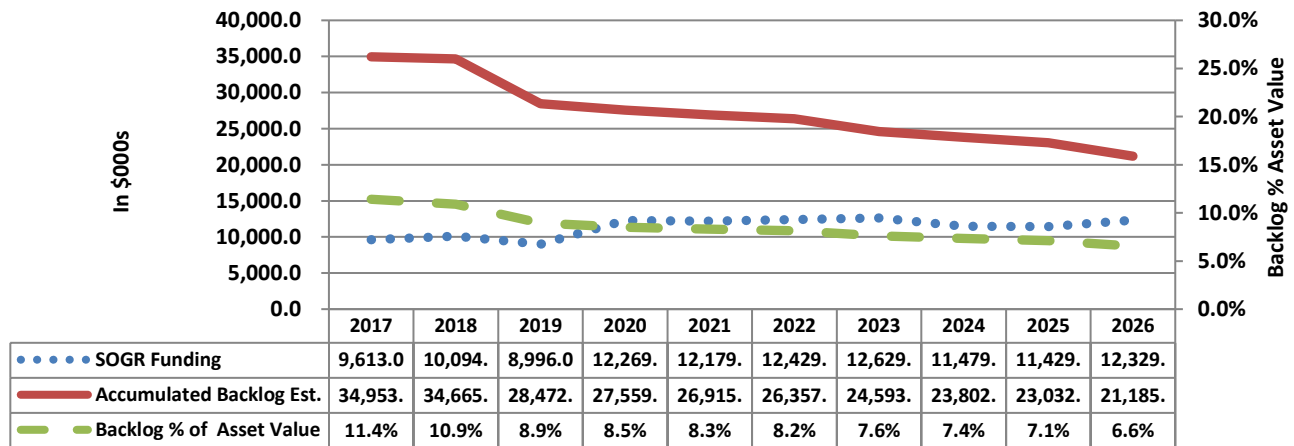
The Preliminary 10-Year Capital Plan of \$167.254 million cash flow funding will be financed by the following sources:

- Debt accounts for \$97.744 million or 58.4% of the financing over the 10-year period.
 - The debt funding is above the 10-year debt affordability target of \$96.634 million allocated to this Program by \$1.110 million, driven by 3 new sub-projects, added following a review of unmet needs:
 - Two IT Initiatives which will implement a new customer relationship management solution, and an online tool for film permits. Further details are provided on page 20.
 - St. Lawrence Centre for the Arts' roof project which requires an urgent need for a replacement. Further details are provided on page 20.
 - The debt funding of \$96.596 million, excluding the above three sub-projects, is allocated to such SOGR and Service Improvements projects as:
 - Restoration and Preservation of Heritage Elements.
 - BIA Streetscape Improvement projects including both the equal share and financed funding models.
 - Service Enhancements at various heritage sites and museums.
 - Cultural Infrastructure Development which includes public art.
- Federal grants of \$0.066 million or 0.04% will help fund Preliminary 10-Year Capital Plan's projected expenditures.
 - The Goulding Massey Estate received a Canada 150 federal grant to fund the SOGR work as identified in a recent building condition audit.
- Reserve and Reserve Funds constitute \$21.838 million or 13.1% of required funding over 10 years for the following major projects:
 - Casa Loma Exterior Restoration work will be funded by the Casa Loma Capital Maintenance Reserve Fund (XR1501)
 - The John St. Roundhouse Machine Shop to build and animate spaces for museum programs and rentals as part of the overall Roundhouse Park, partially funded by the Land Acquisition – Parks, Forestry and Recreation Reserve Fund (XR1214).

- Other sources of funding, which account for \$47.606 million or 28.5% will be utilized for the following redevelopment/revitalization projects:
 - BIA Streetscape Improvement projects account for \$42.166 or 88.6% of the total "other sources of funding" which represent the BIAs' share of funding requirements to complete the streetscape improvements.
 - Secured cash donations of \$2.270 million will contribute to the service enhancement work at Fort York's Visitor Centre for the planned façade extension and addition of a kitchen.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



- The 10-Year Capital Plan dedicates \$113.446 million to SOGR spending over 10 years, which on average is \$11.345 million annually.
- The replacement value of Economic Development and Culture's assets is estimated at \$306.182 million at 2016 year-end.
 - Economic Development and Culture is responsible for 100 heritage buildings and over 200 public art installations, many of which are over 100 years old, making it difficult to estimate their replacement value.
 - Maintenance of these assets requires a specialized understanding of the high conservation and restoration standards set out in nationally and internationally accepted charters such as the "Standards and Guidelines for the Conservation of Historic Places in Canada".
- At the end of 2016, Economic Development and Culture will have a backlog of state of good repair work for infrastructure renewal estimated at \$34.317 million, representing 11.2% of the asset replacement value.
- The SOGR funding included in the 10-Year Capital Plan is projected to reduce the SOGR backlog from \$34.953 million in 2017 to \$21.185 million or 6.6% of the asset replacement value by 2026. EDC's 10-Year Capital Plan prioritizes SOGR work and accounts for 67.8% of the total which will help bring the backlog down to 6.6% as made evident in the above Chart 4.

10-Year Capital Plan: Net Operating Budget Impact

Table 5
Net Operating Impact Summary (In \$000s)

Projects	2017 Budget		2018 Plan		2019 Plan		2020 Plan		2021 Plan		2017 - 2021		2017 - 2026	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
New Projects - Future Years														
<i>Cultural Infrastructure Development</i>			5.0		212.0		125.0		(8.0)		334.0		334.0	
<i>Economic Competitiveness Data Mgmt System</i>			100.0								100.0		100.0	
Total (Net)			105.0		212.0		125.0		(8.0)		434.0		434.0	

The Preliminary 10-Year Capital Plan will increase future year Operating Budgets by a total of \$0.434 million net over the 2017 – 2026 period, as shown in the table above.

This is comprised of funding to sustain the following capital projects:

- *Cultural Infrastructure Development* – Includes operating impacts of \$0.005 million in 2018, \$0.212 million in 2019, \$0.125 million in 2020, and (\$0.008) million in 2021, arising from the Guild Revitalization Project to pay for salaries and benefits, equipment rental fees, and service and rent fees.
- *Economic Competitive Data Management System* – The new customer relationship management tool will result in an operating impact of \$0.100 million in 2018 for licences.

These future operating impacts will be reviewed each year as part of the annual Budget process.

There are no new temporary capital positions arising from the approval of Economic Development and Culture's 10-Year Preliminary Capital Budget and Plan.



Part 2:

Issues for Discussion

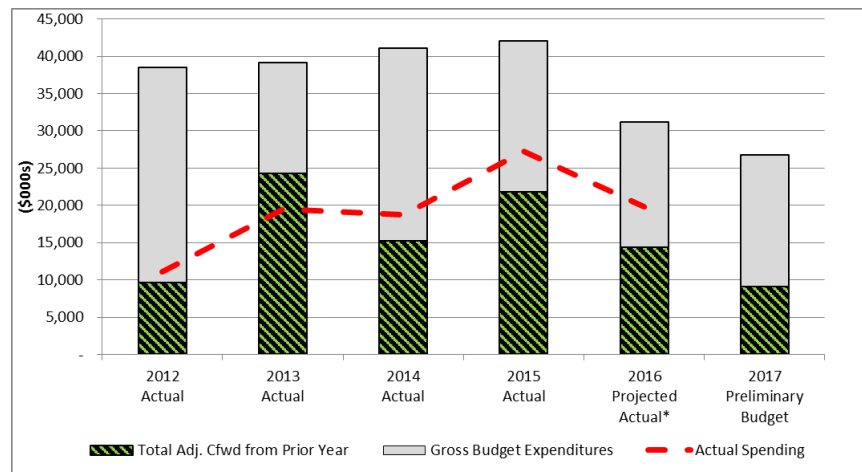
Issues Impacting the 2017 Capital Budget

Review of Capital Projects and Spending

- City Council, at its meeting of July 12, 2016 considered the report entitled "2017 Budget Process – Budget Directions and Schedule EX16.37" and directed staff to:
 - Submit their 2017 – 2026 Capital Budget and Plans requiring that annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
- Economic Development & Culture has averaged a spending rate over the past 5 years (2012 to 2016) of 46.4%, and as of the third quarter, the 2016 year end spending rate is projected to be 63.4%. Underspensing was primarily driven by BIA streetscape improvement projects, the deferral of St. Lawrence Centre's roof replacement, and Phase 9 of the Casa Loma involving architectural work.

Category	2012			2013			2014			2015			2016			Spending Rate 5 Year 2012-2016 Avg. %
	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Projected Actual *	Spending Rate %	
Health & Safety	5,002	3,018	60.3%	3,357	1,580	47.1%	3,566	1,934	54.2%	5,446	4,181	76.8%	1,819	860	47.3%	60.3%
Legislated							50	5	10.0%	246	52	21.1%	382	294	77.0%	51.8%
SOGR	3,884	933	24.0%	16,896	7,452	44.1%	35,943	11,345	31.6%	46,747	29,732	63.6%	16,998	10,957	64.5%	50.2%
Service Improvement	50,553	6,451	12.8%	45,923	21,194	46.2%	34,432	18,889	54.9%	26,764	17,736	66.3%	8,915	6,763	75.9%	42.6%
Growth Related				520	181	34.9%	3,489	676	19.4%	4,794	2,845	59.3%	3,105	927	29.9%	38.9%
Total	59,439	10,402	17.5%	66,696	30,407	45.6%	77,478	32,848	42.4%	83,997	54,545	64.9%	31,219	19,801	63.4%	46.4%

Note - 2016 Projection based on the 2016 Q3 Capital Variance Report



- While the average spending rate has improved over the 5 years, much of the underspensing has occurred in SOGR projects, primarily driven by BIA cost-shared projects.
- The 2017 cash flows for the BIA Equal Share Funding project was revised to align with past historical first year spending rates of 35.5% in 2015, and 34.6% in 2016, and 100% completion within the 2-year guideline, excluding carry forward funding:

\$000's	Approved Cash Flows			Project Cost	Life-To-Date	YTD Spend Rate	YE Spend Rate
	Budget	Year-to-Date	Year-End				
2015 BIA Equal Share Funding	4,654		1,652	4,654	1,652		35.5%
2016 BIA Equal Share Funding*	4,217	34	1,460	4,217	455	0.8%	34.6%
Grand Total	8,871	34	3,112	8,871	2,107		35.1%

*As of September 30, 2016

- As a result, cash flow funds of \$1.605 million in 2017 and \$0.075 million in 2018 were deferred by one year for every year going forward through the Plan:

\$000's	2017	2018
Original Submission - 2017 BIA Equal Share Funding	4,387	4,581
2017 Preliminary Capital Budget - 2017 BIA Equal Share Funding	2,782	4,506
Deferred Cash Flows	1,605	75

- Although the cash flows have been deferred, the overall project cost for the BIA Equal Share Funding remains the same to ensure streetscape improvement work can be committed when awarded.

Unmet Needs Projects Included in the Preliminary 2017 – 2026 Capital Plan

- Debt funding of \$97.744 million representing 58.4% of the 10-Year Preliminary Capital Budget and Plan's funding exceeds the 10-year debt affordability target by \$1.110 million, arising from 3 new sub-projects which were added after a detailed review of the unmet needs list:
 - *St. Lawrence Centre Roof Replacement (\$1.100 million)* – The roof at the St. Lawrence Centre for the Arts Theatre requires major replacement work due to health and safety concerns to staff and patrons. The roof, as stated in the specialized roof audit, requires immediate replacement to prevent further damage.
 - *EDC Customer Relationship Management Solution (\$0.500 million)* – This project will implement a new tool for EDC which will facilitate and improve tracking and management of economic development opportunities. Currently, EDC does not have a central contact information system for staff to record, track and manage business and cultural organization contacts, service delivery interactions and reference data to easily identify economic development opportunities and economic performance metrics (outputs and outcomes), such as jobs created and investment attracted.
 - *EDC Film Online Permitting (\$0.550 million)* – This project will introduce an online solution for film permit submission and tracking. This will improve operational efficiency, location conflict checks, automate the permits management system, and allow the Film Officers to spend more time attracting clients rather than manually managing each film permit application.

Reporting on Major Capital Projects: Status Update

- Economic Development and Culture Division is responsible for major capital projects such as Fort York Visitor Centre, Casa Loma Phase 8, The Guild Revitalization, and Toronto Centre for the Arts Mainstage Re-configuration, as outlined below:

Project Name	Total Project Cost		2016 Cash Flow**		
	Approved	Life-To-Date	Approved	Year-To-Date	Year-End
Fort York Visitors Centre Exhibits	23,424	23,105	1,512	1,193	1,350
Casa Loma Phase 8	6,115	5,595	1,252	732	800
The Guild Revitalization	1,700	855	902	54	402
Toronto Centre for the Arts Mainstage re-configuration	8,425	7,939	1,655	1,168	1,655

*All values in \$000's

**As of September 30, 2016

- *Fort York Visitors Centre Exhibits* – The Fort York Visitor Centre is located at the entrance to the National Historic Site. The new building is Fort York's front door, welcoming and orienting visitors and providing Fort York's first secure exhibit place. The Visitor Centre has been open since September 2014 for public visitation and its permanent exhibit is complete.
 - Initial project experienced major delays due to its dependency on secured fundraising as a primary of its funding and its timeline extended beyond its original plan to be fully operational in time for securing the first exhibits.
 - Capital project spending has totaled \$23.105 million of the approved project cost of \$23.424 million as of September 30, 2016.
- *Casa Loma Phase 8*: The restoration and rebuild of the castle's Norman Tower/Observation Tower at the southwest corner was completed April 2016. To preserve its heritage aspect, each stone was cleaned, identified, photographed and arranged to ensure they were reinserted back in the same location.
 - Capital project expenditures total \$5.595 million of the approved project cost of \$6.115 million.
- *The Guild Revitalization*: The Guild Revitalization project involves an agreement with a third-party organization to restore and operate the Bickford Residence as a focus of an expanded banquet facility and community centre.
 - EDC has responsibility for the public art and monument collection, completing the condition audit and relocating all pieces that are affected by the new venue construction.
 - Capital spending to date is \$0.855 million of the approved project cost of \$1.700 million.
 - Dynamic Hospitality, the new development partner, completed the Site Plan Agreement to develop the former Bickford House as a banquet facility and construction has commenced.
 - The monument conservation and relocation, environmental remediation of three heritage buildings, and market study for arts programming are completed.
 - Planning for the Cultural Precinct and restoration of cabins are underway, with the contract award to the Architect for the design of Building 191.
 - An additional \$4.850 million is included for this project in the Capital Plan for 2018 - 2019.
- *Toronto Centre for the Arts Mainstage Re-configuration*: Phase 1 of the project, the Stage Tower Theatre, was completed in April 2015 and has been hosting programming since that time. The completion of Phase 2, originally scheduled for September 2015, was substantially completed in the fall of 2016, with only minor deficiencies outstanding, and official opening scheduled for January 2017.
 - Anomalies in the design build section of the theatre, specifically, the sloped floor required extensive use of scaffolding which has resulted in re-sequencing the project. The extended construction period has increased costs by \$1.400 million funded by the Toronto Centre for the Arts Reserve Fund (XR3007).
 - A report entitled "*Adjustment to the 2016-2025 Economic Development and Culture Capital Budget and Plan for the Toronto Centre for the Arts Stage Reconfiguration (EX17.32)*" was approved by City Council on October 5th, 2016 which increased the project cost from \$8.449 million to \$9.849 million and provided explanation for the delay.
 - Capital project expenditures have totaled \$7.939 million of the approved project cost of \$8.425 million, and is expected to be complete by December 2016.



Appendices

Appendix 1

2016 Performance

2016 Key Accomplishments

In 2016, Economic Development & Culture made significant progress and/or accomplished the following:

- ✓ Fabrication and installation of the permanent exhibits at the Fort York Visitor Centre
- ✓ Completion of final details of Phase 8 of Casa Loma restoration which included restoration and rebuild of the castle's Norman Tower at the south west corner. The observation deck re-opened to the public after almost 20 years.
- ✓ Completion of phase 2 of the Guild Inn Cultural Precinct project (including Building Condition Audits for all three historic buildings and architectural contract awarded for design of the arts centre at Building 191).
- ✓ Completion of phase 2, the Lyric Theatre, of Toronto Centre for the Arts Main Stage Theatre reconfiguration.
- ✓ Re-restoration of Salmon Run, the public art and fountain between the CN Tower, Rogers' Centre and Ripley's Aquarium.
- ✓ Completion of streetscape improvements to the College Promenade BIA, including sidewalk paving, parkettes, public art installations and tree planting, through Financed Funding (loan) provided to the BIA.

2016 Financial Performance

2016 Budget Variance Analysis (in \$000's)

2016 Budget	As of Sept. 30, 2016		Projected Actuals at Year-End		Unspent Balance	
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
31,219	8,901	28.5%	19,801	63.4%	11,418	36.6%

* Based on 2016 Third Quarter Capital Variance Report

Economic Development and Culture Division reported a third quarter spending rate of 28.5% and a year-end projected spending rate of 63.4%. The delays were driven primarily by SOGR projects such as the BIA streetscape improvements, St. Lawrence Centre roof repair work, and refurbishment/rehabilitation work at such sites as Montgomery's Inn and Fort York.

For additional information regarding the 2016 Q3 capital variances and year-end projections for Economic Development and Culture, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2016*" considered by City Council at its meeting on December 13, 2016.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX20.26>

Impact of the 2016 Capital Variance on the 2017 Preliminary Capital Budget

- As a result of the delays in the capital projects, as described in the 2016 Q3 Capital Variance Report, funding of \$1.135 million is being carried forward to the 2017 Preliminary Capital Budget to continue the capital work.
 - Specifically, BIA Equal Share Funding project cash flows have been adjusted in 2017 and 2018 to reflect more accurately, both the actual spending levels and project timelines and readiness.

Appendix 2

2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan (\$000s)

Project	Prior Year Carry Forward	2017	2018	2019	2020	2021	2017 - 2021	2022	2023	2024	2025	2026	2017 - 2026 Total
Health & Safety:													
Restoration/Preservation of Heritage Elements	507	2,190	1,500	1,350	1,500	1,500	8,547	2,000	5,250	2,250	2,315	2,385	22,747
Major Maintenance		1,100					1,100						1,100
Sub-Total	507	3,290	1,500	1,350	1,500	1,500	9,647	2,000	5,250	2,250	2,315	2,385	23,847
Legislated:													
Cultural Infrastructure Development		500	1,000				1,500						1,500
Restoration/Preservation of Heritage Elements		150					150						150
Major Maintenance	74	150	104		100	100	528	50	100	100	100	100	978
Sub-Total	74	800	1,104		100	100	2,178	50	100	100	100	100	2,628
State of Good Repair:													
Restoration/Preservation of Heritage Elements	1,413	2,037	1,718	1,237	3,110	2,250	11,765	1,800	2,900	2,000	1,800	2,500	22,765
Refurbishment and Rehabilitation	272	50	100	300		800	1,522	1,350		200		200	3,272
Collections Care		88	346		200		634	150	200	100	250	400	1,734
Major Maintenance	1,013	699	977	430	1,730	1,700	6,549	1,700	1,700	1,350	1,550	1,400	14,249
BIA Equal Share Funding	2,756	2,783	4,505	4,581	4,781	4,981	24,387	4,981	5,381	5,381	5,381	5,381	50,892
BIA Financed Funding		2,448	2,448	2,448	2,448	2,448	12,240	2,448	2,448	2,448	2,448	2,448	24,480
2017 PAR St. Lawrence Market Neighbourhood		1,000					1,000						1,000
2017 PAR Hillcrest Village		50					50						50
2017 PAR Bloor by the Park		438					438						438
2017 PAR Village of Islington		20					20						20
Sub-Total	5,454	9,613	10,094	8,996	12,269	12,179	58,605	12,429	12,629	11,479	11,429	12,329	118,900
Service Improvements:													
Cultural Infrastructure Development	500	100	1,100	3,750			5,450					300	5,750
Service Enhancement	1,251	2,114	1,468	2,210	660	900	8,603	500	950	1,850	2,000	650	14,553
Refurbishment and Rehabilitation		50				100	150			200		300	650
Collections Care								300			100		400
Economic Competitiveness Data Mgmt System		1,050	500	500	500		2,550						2,550
Commercial Façade Improvement Program		521	521	521	521	521	2,605	521	521	521	521	521	5,210
Mural Program		50	50	50	50	50	250	50	50	50	50	50	500
Sub-Total	1,751	3,885	3,639	7,031	1,731	1,571	19,608	1,371	1,521	2,621	2,671	1,821	29,613
Growth Related:													
Cultural Infrastructure Development	1,274	52					1,326						1,326
Restoration/Preservation of Heritage Elements	70						70						70
Sub-Total	1,344	52					1,396						1,396
Total	9,130	17,640	16,337	17,377	15,600	15,350	91,434						176,384

Appendix 3

2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan**Economic Development and Culture**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ACH000010 Cultural Infrastructure Development																								
1 52	The Guild Revitalize Project - FY	43	S6	04	0	1,100	3,750	0	0	4,850	300	5,150	0	0	0	0	0	0	0	0	5,150	0	5,150	
10 77	Public Art Development Dundas-Islington	05	S2	05	258	0	0	0	0	258	0	258	0	0	0	142	0	0	116	0	0	0	258	
0 81	Prince Edward Viaduct Illumination - Luminous Veil	27	S2	05	27	0	0	0	0	27	0	27	0	0	0	0	27	0	0	0	0	0	27	
2 83	The Guild Revitalize Project-2015	43	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
5 84	Cloverhill Park-2015	CW	S2	05	179	0	0	0	0	179	0	179	0	0	0	0	0	0	179	0	0	0	179	
0 90	Public Art -Scarborough Centre 2016	38	S2	05	150	0	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150	
1 91	Guild Revitalization-2017	43	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100	
2 92	Public Art Development 11 Wellesley-2017&18	27	S4	02	500	1,000	0	0	0	1,500	0	1,500	0	0	0	0	0	0	1,500	0	0	0	1,500	
0 93	Public Art - TTC Leslie Barns	32	S2	05	712	0	0	0	0	712	0	712	0	0	0	0	0	0	52	0	660	0	712	
Sub-total						2,426	2,100	3,750	0	0	8,276	300	8,576	0	0	0	292	127	0	1,847	0	6,310	0	8,576
ACH000011 Service Enhancement																								
3 29	Todmorden Mills Brewery Papermill-2015	29	S2	04	220	0	0	0	0	220	0	220	0	0	0	0	0	0	0	0	220	0	220	
3 30	Montgomery's Inn Briary Room -FY	04	S6	04	0	0	0	350	0	350	800	1,150	0	0	0	0	0	0	0	0	1,150	0	1,150	
14 31	Canada 150 Assembly Hall Seating	06	S2	04	81	0	0	0	0	81	0	81	0	24	0	0	0	0	57	0	0	0	81	
3 34	Fort York Exhibits- FY	19	S6	04	0	0	0	0	0	0	1,050	1,050	0	0	0	0	0	0	0	0	1,050	0	1,050	
3 37	Market Gallery - FY	28	S6	04	0	0	110	240	0	350	150	500	0	0	0	0	0	0	0	0	500	0	500	
3 39	Fort York Adding New Buildings -FY	19	S6	04	0	0	0	0	0	0	400	400	0	0	0	0	0	0	0	0	400	0	400	
3 48	John St. Roundhouse Machine Shop-FY	20	S6	04	0	0	200	70	300	570	600	1,170	0	0	0	0	200	0	0	0	970	0	1,170	
3 49	Scarborough Museum Kennedy Gallery - FY	38	S6	04	0	0	0	0	600	600	0	600	0	0	0	0	0	0	0	0	600	0	600	
3 53	Fort York Landscape-FY	19	S6	04	0	850	0	0	0	850	500	1,350	0	0	0	0	0	0	0	0	1,350	0	1,350	
2 57	Montgomery's Inn Circulation-FY	04	S6	04	0	0	0	0	0	0	700	700	0	0	0	0	0	0	0	0	700	0	700	
3 58	Mackenzie House Transformation-FY	27	S6	04	0	0	0	0	0	0	1,400	1,400	0	0	0	0	0	0	0	0	1,400	0	1,400	
3 59	Fort York Visitor Centre Facade Extension	19	S6	04	0	270	1,500	0	0	1,770	0	1,770	0	0	0	0	0	0	0	1,770	0	1,770		
1 62	Montgomery's Inn Circulation-2016	04	S2	04	536	0	0	0	0	536	0	536	0	0	0	0	0	0	0	0	536	0	536	

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Economic Development and Culture

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
ACH000011 Service Enhancement																								
3	63	Cedar Ridge Studio Improvements-FY	43	S6	04	0	0	0	0	0	0	350	350	0	0	0	0	0	0	0	0	350	0	350
16	64	Fort York Landscape-2016	19	S2	04	127	0	0	0	0	127	0	127	0	0	0	0	0	0	127	0	0	0	127
3	65	Fort York Kitchen-FY	19	S6	04	0	100	400	0	0	500	0	500	0	0	0	0	0	0	0	500	0	0	500
0	67	Canada 150 Fort York Liquid Landscape	19	S2	04	600	0	0	0	0	600	0	600	0	200	0	0	0	0	0	400	0	0	600
0	68	Fort York Visitor Centre	19	S2	04	162	0	0	0	0	162	0	162	0	0	0	0	0	0	162	0	0	0	162
2	69	John St Roundhouse Machine Shop-2017	20	S4	04	406	0	0	0	0	406	0	406	0	0	0	0	0	0	0	0	406	0	406
0	70	Fort York Landscape-2017&18	19	S4	04	240	150	0	0	0	390	0	390	0	0	0	0	0	0	0	0	390	0	390
1	71	Montgomery's Inn Circulation-2017	04	S4	04	795	0	0	0	0	795	0	795	0	0	0	0	0	0	0	0	795	0	795
2	72	Cedar Ridge Studio Improvements-2017&18	43	S4	04	198	98	0	0	0	296	0	296	0	0	0	0	0	0	0	0	296	0	296
Sub-total						3,365	1,468	2,210	660	900	8,603	5,950	14,553	0	224	0	0	200	0	346	2,670	11,113	0	14,553
ACH000012 Restoration/Preservation of Heritage Elements																								
3	101	Scarborough Museum Restoration - FY	38	S6	03	0	0	275	0	0	275	100	375	0	0	0	0	0	0	0	0	375	0	375
3	102	Montgomery's Inn Kitchen-FY	04	S6	03	0	0	220	250	0	470	750	1,220	0	0	0	0	0	0	0	0	1,220	0	1,220
2	103	Mackenzie House Restoration - FY	27	S6	03	0	0	0	250	0	250	200	450	0	0	0	0	0	0	0	0	450	0	450
3	104	Colborne Lodge - Restoration - FY	13	S6	03	0	0	0	0	200	200	350	550	0	0	0	0	0	0	0	0	550	0	550
3	105	Gibson House Restoration - FY	23	S6	03	0	221	0	250	0	471	200	671	0	0	0	0	0	0	0	0	671	0	671
3	106	Zion Schoolhouse Roof & Masonry - FY	33	S6	03	0	0	0	350	400	750	500	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250
1	111	Casa Loma Extrior Restore -FY	22	S6	01	0	1,500	1,350	1,500	1,500	5,850	14,200	20,050	0	0	0	0	19,693	0	0	0	357	0	20,050
2	112	Preventive Maintenance - FY	CW	S6	03	0	275	220	250	200	945	1,250	2,195	0	0	0	0	0	0	0	0	2,195	0	2,195
3	113	Todmorden Mills Centre - FY	29	S6	03	0	0	0	350	200	550	1,000	1,550	0	0	0	0	0	0	0	0	1,550	0	1,550
2	114	Outdoor Public Art Maintenance-FY	CW	S6	03	0	0	0	250	250	500	1,350	1,850	0	0	0	0	0	0	50	0	1,800	0	1,850
3	115	Fort York Restoration - FY	19	S6	03	0	175	200	150	200	725	900	1,625	0	0	0	0	0	0	0	0	1,625	0	1,625
2	116	Windfields Estate Restoration - FY	25	S6	03	0	0	0	110	300	410	700	1,110	0	0	0	0	0	0	0	0	1,110	0	1,110
3	117	Spadina Restoration - FY	22	S6	03	0	158	0	0	200	358	600	958	0	0	0	0	0	0	0	0	958	0	958

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Economic Development and Culture

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By													
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing			
ACH000012 Restoration/Preservation of Heritage Elements																										
3	126	Cedar Ridge CRC Restore -FY	43	S6	03	0	0	0	200	300	500	500	1,000	0	0	0	0	0	0	0	0	0	0	1,000	0	1,000
3	141	John Bales House - FY	10	S6	03	0	140	0	100	0	240	400	640	0	0	0	0	0	0	0	0	0	0	640	0	640
3	163	Canada 150 Goulding Massey Estate -FY	31	S6	03	0	0	0	100	0	100	1,000	1,100	0	0	0	0	0	0	0	0	0	0	1,100	0	1,100
26	167	Outdoor Public Art -2015	CW	S2	03	239	0	0	0	0	239	0	239	0	0	0	0	0	0	239	0	0	0	0	0	239
4	168	Fort York Restoration -2015	19	S2	03	140	0	0	0	0	140	0	140	0	0	0	0	0	0	140	0	0	0	0	0	140
6	170	Goulding Massey Estate-2015	31	S2	03	196	0	0	0	0	196	0	196	0	0	0	0	0	0	96	0	100	0	0	0	196
3	171	Lambton House-FY	13	S6	03	0	0	0	100	0	100	500	600	0	0	0	0	0	0	0	0	0	0	600	0	600
1	172	Casa Loma Exterior Restoration-2016	22	S2	01	1,397	0	0	0	0	1,397	0	1,397	0	0	0	0	544	0	0	507	346	0	0	0	1,397
11	173	Preventive Maintenance-2016	CW	S2	03	95	0	0	0	0	95	0	95	0	0	0	0	0	0	95	0	0	0	0	0	95
3	175	Outdoor Public Art - Howard Monument-FY	13	S6	03	0	75	0	0	0	75	0	75	0	0	0	0	0	0	0	0	0	0	75	0	75
22	177	Mackenzie House Restoration-2016	27	S2	03	148	0	0	0	0	148	0	148	0	0	0	0	0	0	148	0	0	0	0	0	148
19	178	Colborne Lodge Restoration-2016	13	S2	03	154	0	0	0	0	154	0	154	0	0	0	0	0	0	154	0	0	0	0	0	154
20	179	Lambton House-2016	13	S2	03	166	0	0	0	0	166	0	166	0	0	0	0	0	0	166	0	0	0	0	0	166
3	180	John McKenzie House-FY	23	S6	03	0	205	0	200	0	405	200	605	0	0	0	0	0	0	0	0	0	0	605	0	605
18	181	Heritage Landscape Features-2016	CW	S2	03	175	0	0	0	0	175	0	175	0	0	0	0	0	0	175	0	0	0	0	0	175
3	182	Heritage Landscape Features-FY	CW	S6	03	0	0	118	200	0	318	400	718	0	0	0	0	0	0	0	0	0	0	718	0	718
0	183	Outdoor Public Art - Jacob's Ladder	28	S2	05	70	0	0	0	0	70	0	70	0	0	0	0	0	0	70	0	0	0	0	0	70
0	184	Canada 150 Outdoor Public Art Stanley Gates	43	S2	03	100	0	0	0	0	100	0	100	0	34	0	0	0	0	0	66	0	0	0	0	100
2	186	Outdoor Public Art - Elevated Wetlands-FY	29	S6	03	0	289	204	0	0	493	0	493	0	0	0	0	0	0	0	0	0	0	493	0	493
2	187	Outdoor Public Art - Sundial Folly-2017	28	S4	03	240	0	0	0	0	240	0	240	0	0	0	0	0	0	60	0	180	0	0	0	240
2	188	Zion Church - Roof-2017	33	S4	03	200	0	0	0	0	200	0	200	0	0	0	0	0	0	0	0	0	0	200	0	200
2	189	Zion Church - Roof-FY	33	S6	03	0	0	0	0	0	0	100	100	0	0	0	0	0	0	0	0	0	0	100	0	100
3	190	Mackenzie House Restoration-2017	27	S4	03	120	0	0	0	0	120	0	120	0	0	0	0	0	0	0	0	0	0	120	0	120
2	191	Gibson House-2017	23	S4	03	99	0	0	0	0	99	0	99	0	0	0	0	0	0	0	0	0	0	99	0	99

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>ACH000015 Collections Care</u>																									
3	15	Cultural Assets Storage Workshop - FY	16	S6	04	0	0	0	0	0	400	400	0	0	0	0	0	0	0	0	0	400	0	400	
3	17	Large Artifact Care - FY	CW	S6	03	0	99	0	200	0	299	300	0	0	0	0	0	0	0	0	0	599	0	599	
3	18	Collections Facilities -FY	14	S6	03	0	247	0	0	0	247	800	0	0	0	0	0	0	0	0	0	1,047	0	1,047	
2	29	Large Artifact Care-2017	CW	S4	03	88	0	0	0	0	88	0	88	0	0	0	0	0	0	0	0	88	0	88	
Sub-total						88	346	0	200	0	634	1,500	2,134	0	0	0	0	0	0	0	0	2,134	0	2,134	
<u>ACH000016 Major Maintenance</u>																									
3	1	Young People's Theatre - FY	28	S6	03	0	0	0	350	400	750	400	1,150	0	0	0	0	50	0	0	0	1,100	0	1,150	
3	57	Alumnae Theatre Accessibility - FY	28	S6	03	0	0	0	0	400	400	850	1,250	0	0	0	0	0	0	0	0	1,250	0	1,250	
3	58	Franklin Carmichael - FY	01	S6	03	0	0	0	100	0	100	100	200	0	0	0	0	0	0	0	0	200	0	200	
2	59	Berkley Theatre Capital Maintenance- FY	28	S6	03	0	240	0	200	200	640	1,400	2,040	0	0	0	0	0	0	0	0	2,040	0	2,040	
3	63	St. Lawrence Centre - FY	28	S6	03	0	230	0	300	500	1,030	2,350	3,380	0	0	0	0	0	0	0	0	3,380	0	3,380	
3	64	Legislated Mech. & Elect. - FY	CW	S6	02	0	104	0	100	100	304	450	754	0	0	0	0	0	0	0	0	754	0	754	
4	66	John St. Roundhouse Museu 2010-CF	20	S2	03	269	0	0	0	0	269	0	269	0	0	0	0	269	0	0	0	0	0	269	
3	68	Theatre Passe Muraille - FY	20	S6	03	0	0	82	200	0	282	1,100	1,382	0	0	0	0	127	0	0	0	1,255	0	1,382	
3	69	Neilson Park Roof-FY	03	S6	03	0	0	100	280	0	380	600	980	0	0	0	0	0	0	0	0	980	0	980	
1	94	St Lawrence Centre Roof-2015	28	S2	03	545	0	0	0	0	545	0	545	0	0	0	0	0	0	545	0	0	0	545	
21	96	Legislated Mechanical & Electrical-2016	CW	S2	02	74	0	0	0	0	74	0	74	0	0	0	0	0	0	74	0	0	0	74	
15	97	Theatre Passe Muraille-2016	20	S2	03	199	0	0	0	0	199	0	199	0	0	0	0	50	0	149	0	0	0	199	
1	98	Berkeley Theatre- Capital Maintenance-2016	28	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100	
2	99	Assembly Hall Mechanical -FY	06	S6	03	0	192	248	300	200	940	900	1,840	0	0	0	0	0	0	0	0	1,840	0	1,840	
1	100	Berkeley Theatre- Capital Maintenance-2017	28	S4	03	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	0	500	0	500	
2	101	Theatre Passe Muraille -2017	20	S4	03	99	315	0	0	0	414	0	414	0	0	0	0	0	0	0	0	414	0	414	
1	102	Neilson Park - Electrical-2017	03	S4	02	150	0	0	0	0	150	0	150	0	0	0	0	0	0	0	0	150	0	150	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Economic Development and Culture

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other 2	Debt - Recoverable Debt	Total Financing							
Priority	SubProj No.	Sub-project Name				2017	2018	2019	2020	2021	2017-2021	2022-2026	2017-2026												
<u>ACH000016 Major Maintenance</u>																									
1	103	St. Lawrence Centre - Roof	28	S3	01	1,100	0	0	0	0	1,100	0	1,100	0	0	0	0	0	0	0	1,100	0	1,100		
Sub-total						3,036	1,081	430	1,830	1,800	8,177	8,150	16,327	0	0	0	0	496	0	768	0	15,063	0	16,327	
<u>ECT907743 Economic Competitiveness Data Mgmt System</u>																									
2	16	EDC Electronic Service Delivery Phase 2-FY CW	S6	04		0	500	500	500	0	1,500	0	1,500	0	0	0	0	0	0	0	1,500	0	1,500		
0	22	EDC Customer Relationship Mgmt Solution CW	S4	04		500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	500	0	500		
0	23	EDC Film Online Permitting-Implementation CW	S4	04		200	0	0	0	0	200	0	200	0	0	0	0	0	0	0	200	0	200		
0	26	EDC Film Online Permitting-Implementation CW	S4	04		350	0	0	0	0	350	0	350	0	0	0	0	0	0	0	350	0	350		
Sub-total						1,050	500	500	500	0	2,550	0	2,550	0	0	0	0	0	0	0	0	2,550	0	2,550	
<u>ECT907936 2018-2026 BIA Equal Share Funding</u>																									
1	1	2018-2026 BIA Equal Share Funding CW	S6	03		0	2,900	4,581	4,781	4,981	17,243	26,505	43,748	0	0	0	0	0	0	0	20,160	23,588	0	43,748	
Sub-total						0	2,900	4,581	4,781	4,981	17,243	26,505	43,748	0	0	0	0	0	0	0	20,160	23,588	0	43,748	
<u>ECT908066 2018-2026 BIA Financed Funding</u>																									
1	1	2018-2026 BIA Financed Funding CW	S6	03		0	2,448	2,448	2,448	2,448	9,792	12,240	22,032	0	0	0	0	0	0	0	18,000	4,032	0	22,032	
Sub-total						0	2,448	2,448	2,448	2,448	9,792	12,240	22,032	0	0	0	0	0	0	0	0	18,000	4,032	0	22,032
<u>ECT908153 2016 BIA Equal Share Funding</u>																									
1	1	2016 BIA Equal Share Funding CW	S2	03		2,756	0	0	0	0	2,756	0	2,756	0	0	0	0	0	0	1,378	1,378	0	0	2,756	
Sub-total						2,756	0	0	0	0	2,756	0	2,756	0	0	0	0	0	0	0	1,378	1,378	0	0	2,756
<u>ECT908155 2016 Commercial Facade Improvement Program</u>																									
1	1	2016 Commercial Facade Improvement Program CW	S2	04		300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	300	0	0	300	
Sub-total						300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	0	300
<u>ECT908318 2017 BIA Equal Share Funding</u>																									
1	1	2017 BIA Equal Share Funding CW	S4	03		2,783	1,605	0	0	0	4,388	0	4,388	0	0	0	0	0	0	0	2,006	2,382	0	4,388	
Sub-total						2,783	1,605	0	0	0	4,388	0	4,388	0	0	0	0	0	0	0	0	2,006	2,382	0	4,388
<u>ECT908319 2017 BIA Financed Funding</u>																									
1	1	2017 BIA Financed Funding CW	S4	03		2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448	
Sub-total						2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	0	2,000	448	0	2,448

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By																
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing						
<u>ECT908320 2017 Commercial Facade Improvement Program</u>																													
2	1	2017 Commercial Facade Improvement Program	CW	S4	04	221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	0	0	0	521	0	521		
Sub-total						221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	0	0	0	521	0	521		
<u>ECT908321 2017 Mural Program</u>																													
2	1	2017 Mural Program	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	0	0	0	50	0	50		
Sub-total						50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	0	0	0	50	0	50		
<u>ECT908404 2017 PAR St Lawrence Market Neighbourhood</u>																													
0	1	2017 PAR St Lawrence Market Neighbourhood	28	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	0	0	0	0	1,000		
Sub-total						1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	0	0	0	0	1,000		
<u>ECT908412 2017 PAR Hillcrest Village</u>																													
0	1	2017 PAR Hillcrest Village	21	S4	03	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	50	0	0	0	0	0	50		
Sub-total						50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	50	0	0	0	0	0	50		
<u>ECT908431 2017 PAR Bloor by the Park</u>																													
0	1	2017 PAR Bloor by the Park	14	S4	03	438	0	0	0	0	438	0	438	0	0	0	0	0	0	0	438	0	0	0	0	0	438		
Sub-total						438	0	0	0	0	438	0	438	0	0	0	0	0	0	0	438	0	0	0	0	0	438		
<u>ECT908432 2017 PAR Village of Islington</u>																													
0	1	2017 PAR Village of Islington	05	S4	03	20	0	0	0	0	20	0	20	0	0	0	0	0	0	0	20	0	0	0	0	0	20		
Sub-total						20	0	0	0	0	20	0	20	0	0	0	0	0	0	0	20	0	0	0	0	0	20		
<u>EDV906518 2018-2026 Mural Program</u>																													
2	1	2018-2026 Mural Program	CW	S6	04	0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	0	0	0	450	0	450		
Sub-total						0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	0	0	0	0	450	0	450	
<u>EDV906519 2018-2026 Commercial Facade Improvement Program</u>																													
2	1	2018-2026 Commercial Facade Improvement Program	CW	S6	04	0	221	521	521	521	1,784	2,605	4,389	0	0	0	0	0	0	0	0	0	0	0	4,389	0	4,389		
Sub-total						0	221	521	521	521	1,784	2,605	4,389	0	0	0	0	0	0	0	0	0	0	0	0	4,389	0	4,389	
Total Program Expenditure						26,770	16,337	17,377	15,600	15,350	91,434	84,950	176,384	0	324	0	292	22,184	0	7,440	46,721	99,423	0	0	0	0	176,384		

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

Economic Development and Culture					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.	2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
Financed By:																						
	Federal Subsidy				324	0	0	0	0	324	0	324	0	324	0	0	0	0	0	0	0	324
	Reserves (Ind. "XQ" Ref.)				292	0	0	0	0	292	0	292	0	0	0	292	0	0	0	0	0	292
	Reserve Funds (Ind."XR" Ref.)				2,114	1,143	1,577	1,500	1,550	7,884	14,300	22,184	0	0	0	0	22,184	0	0	0	0	22,184
	Other1 (Internal)				6,390	1,000	0	0	0	7,390	50	7,440	0	0	0	0	0	0	7,440	0	0	7,440
	Other2 (External)				5,489	4,432	6,000	4,200	4,300	24,421	22,300	46,721	0	0	0	0	0	0	0	46,721	0	46,721
	Debt				12,161	9,762	9,800	9,900	9,500	51,123	48,300	99,423	0	0	0	0	0	0	0	0	99,423	99,423
Total Program Financing					26,770	16,337	17,377	15,600	15,350	91,434	84,950	176,384	0	324	0	292	22,184	0	7,440	46,721	99,423	176,384

Status Code	Description
S2	S2 Prior Year (With 2017 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2017 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2018 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

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Appendix 4

2017 Cash Flow and Future Year Commitments

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2017 Cash Flow and Future Year Commitments**

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ACH000010 Cultural Infrastructure Development																									
10	77	Public Art Development Dundas-Islington	05	S2	05	258	0	0	0	0	258	0	258	0	0	0	142	0	0	116	0	0	0	258	
0	81	Prince Edward Viaduct Illumination - Luminous Veil	27	S2	05	27	0	0	0	0	27	0	27	0	0	0	0	27	0	0	0	0	0	27	
2	83	The Guild Revitalize Project-2015	43	S2	04	500	0	0	0	0	500	0	500	0	0	0	0	0	0	0	500	0	0	500	
5	84	Cloverhill Park-2015	CW	S2	05	179	0	0	0	0	179	0	179	0	0	0	0	0	0	179	0	0	0	179	
0	90	Public Art -Scarborough Centre 2016	38	S2	05	150	0	0	0	0	150	0	150	0	0	0	150	0	0	0	0	0	0	150	
1	91	Guild Revitalization-2017	43	S4	04	100	0	0	0	0	100	0	100	0	0	0	0	100	0	0	0	0	0	100	
2	92	Public Art Development 11 Wellesley-2017&18	27	S4	02	500	1,000	0	0	0	1,500	0	1,500	0	0	0	0	0	0	1,500	0	0	0	1,500	
0	93	Public Art - TTC Leslie Barns	32	S2	05	712	0	0	0	0	712	0	712	0	0	0	0	0	0	52	0	660	0	712	
Sub-total						2,426	1,000	0	0	0	3,426	0	3,426	0	0	0	292	127	0	1,847	0	1,160	0	3,426	
ACH000011 Service Enhancement																									
3	29	Todmorden Mills Brewery Papermill-2015	29	S2	04	220	0	0	0	0	220	0	220	0	0	0	0	0	0	0	220	0	0	220	
14	31	Canada 150 Assembly Hall Seating	06	S2	04	81	0	0	0	0	81	0	81	0	24	0	0	0	0	57	0	0	0	81	
1	62	Montgomery's Inn Circulation-2016	04	S2	04	536	0	0	0	0	536	0	536	0	0	0	0	0	0	0	536	0	0	536	
16	64	Fort York Landscape-2016	19	S2	04	127	0	0	0	0	127	0	127	0	0	0	0	0	0	127	0	0	0	127	
0	67	Canada 150 Fort York Liquid Landscape	19	S2	04	600	0	0	0	0	600	0	600	0	200	0	0	0	0	0	400	0	0	600	
0	68	Fort York Visitor Centre	19	S2	04	162	0	0	0	0	162	0	162	0	0	0	0	0	0	162	0	0	0	162	
2	69	John St Roundhouse Machine Shop-2017	20	S4	04	406	0	0	0	0	406	0	406	0	0	0	0	0	0	0	406	0	0	406	
0	70	Fort York Landscape-2017&18	19	S4	04	240	150	0	0	0	390	0	390	0	0	0	0	0	0	0	390	0	0	390	
1	71	Montgomery's Inn Circulation-2017	04	S4	04	795	0	0	0	0	795	0	795	0	0	0	0	0	0	0	795	0	0	795	
2	72	Cedar Ridge Studio Improvements-2017&18	43	S4	04	198	98	0	0	0	296	0	296	0	0	0	0	0	0	0	296	0	0	296	
Sub-total						3,365	248	0	0	0	3,613	0	3,613	0	224	0	0	0	0	346	400	2,643	0	3,613	
ACH000012 Restoration/Preservation of Heritage Elements																									
26	167	Outdoor Public Art -2015	CW	S2	03	239	0	0	0	0	239	0	239	0	0	0	0	0	0	239	0	0	0	239	
4	168	Fort York Restoration -2015	19	S2	03	140	0	0	0	0	140	0	140	0	0	0	0	0	0	140	0	0	0	140	

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 4 - 2017 Cash Flow and Future Year Commitments**

Economic Development and Culture

Sub-Project No.	Project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments								Current and Future Year Cash Flow Commitments Financed By											
					2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ECT908153 2016 BIA Equal Share Funding																								
1	1	2016 BIA Equal Share Funding	CW	S2	03	2,756	0	0	0	0	2,756	0	2,756	0	0	0	0	0	0	1,378	1,378	0	0	2,756
		Sub-total				2,756	0	0	0	0	2,756	0	2,756	0	0	0	0	0	0	1,378	1,378	0	0	2,756
ECT908155 2016 Commercial Facade Improvement Program																								
1	1	2016 Commercial Facade Improvement Program	CW	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
		Sub-total				300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
ECT908318 2017 BIA Equal Share Funding																								
1	1	2017 BIA Equal Share Funding	CW	S4	03	2,783	1,605	0	0	0	4,388	0	4,388	0	0	0	0	0	0	0	2,006	2,382	0	4,388
		Sub-total				2,783	1,605	0	0	0	4,388	0	4,388	0	0	0	0	0	0	0	2,006	2,382	0	4,388
ECT908319 2017 BIA Financed Funding																								
1	1	2017 BIA Financed Funding	CW	S4	03	2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448
		Sub-total				2,448	0	0	0	0	2,448	0	2,448	0	0	0	0	0	0	0	2,000	448	0	2,448
ECT908320 2017 Commercial Facade Improvement Program																								
2	1	2017 Commercial Facade Improvement Program	CW	S4	04	221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521
		Sub-total				221	300	0	0	0	521	0	521	0	0	0	0	0	0	0	0	521	0	521
ECT908321 2017 Mural Program																								
2	1	2017 Mural Program	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50
		Sub-total				50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50
ECT908404 2017 PAR St Lawrence Market Neighbourhood																								
0	1	2017 PAR St Lawrence Market Neighbourhood	28	S4	03	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000	
		Sub-total				1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	0	1,000	0	0	0	1,000	
ECT908412 2017 PAR Hillcrest Village																								
0	1	2017 PAR Hillcrest Village	21	S4	03	50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	50	
		Sub-total				50	0	0	0	0	50	0	50	0	0	0	0	0	50	0	0	0	50	
ECT908431 2017 PAR Bloor by the Park																								
0	1	2017 PAR Bloor by the Park	14	S4	03	438	0	0	0	0	438	0	438	0	0	0	0	0	438	0	0	0	438	
		Sub-total				438	0	0	0	0	438	0	438	0	0	0	0	0	438	0	0	0	438	
ECT908432 2017 PAR Village of Islington																								

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2017 Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>ECT908432 2017 PAR Village of Islington</u>																								
0	1	2017 PAR Village of Islington			05 S4 03	20	0	0	0	0	20	0	20	0	0	0	0	0	20	0	0	0	20	
Sub-total						20	0	0	0	0	20	0	20	0	0	0	0	20	0	0	0	20		
Total Program Expenditure						26,770	3,648	0	0	0	30,418	0	30,418	0	324	0	292	2,114	0	7,390	6,291	14,007	0	30,418

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2017 Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name Priority SubProj No. Sub-project Name Ward Stat. Cat.					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By										
					2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt
Financed By:																					
Federal Subsidy					324	0	0	0	0	324	0	324	0	0	0	0	0	0	0	0	324
Reserves (Ind. "XQ" Ref.)					292	0	0	0	0	292	0	292	0	292	0	0	0	0	0	0	292
Reserve Funds (Ind."XR" Ref.)					2,114	0	0	0	0	2,114	0	2,114	0	2,114	0	0	0	0	0	0	2,114
Other1 (Internal)					6,390	1,000	0	0	0	7,390	0	7,390	0	0	0	7,390	0	0	0	0	7,390
Other2 (External)					5,489	802	0	0	0	6,291	0	6,291	0	0	0	0	6,291	0	0	0	6,291
Debt					12,161	1,846	0	0	0	14,007	0	14,007	0	0	0	0	14,007	0	0	0	14,007
Total Program Financing					26,770	3,648	0	0	0	30,418	0	30,418	0	292	2,114	0	7,390	6,291	14,007	0	30,418

Status Code	Description
S2	S2 Prior Year (With 2017 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2017 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

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Appendix 5

2017 Preliminary Capital Budget with Financing Detail

(Phase 2) 03-Economic Development and Culture Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
Appendix 5 - 2017 Preliminary Capital Budget with Financing Detail
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>ECT908404</u> 2017 PAR St Lawrence Market Neighbourhood													
0	1 2017 PAR St Lawrence Market Neighbourhood	01/01/2017	12/31/2017	1,000	0	0	0	0	0	0	1,000	0	0	0
	Project Sub-total:			1,000	0	0	0	0	0	0	1,000	0	0	0
0	<u>ECT908412</u> 2017 PAR Hillcrest Village													
0	1 2017 PAR Hillcrest Village	01/01/2017	12/31/2017	50	0	0	0	0	0	0	50	0	0	0
	Project Sub-total:			50	0	0	0	0	0	0	50	0	0	0
0	<u>ECT908431</u> 2017 PAR Bloor by the Park													
0	1 2017 PAR Bloor by the Park	01/01/2017	12/31/2017	438	0	0	0	0	0	0	438	0	0	0
	Project Sub-total:			438	0	0	0	0	0	0	438	0	0	0
0	<u>ECT908432</u> 2017 PAR Village of Islington													
0	1 2017 PAR Village of Islington	01/01/2017	12/31/2017	20	0	0	0	0	0	0	20	0	0	0
	Project Sub-total:			20	0	0	0	0	0	0	20	0	0	0
1	<u>ACH000012</u> Restoration/Preservation of Heritage Elements													
0	183 Outdoor Public Art - Jacob's Ladder	10/08/2015	12/31/2016	70	0	0	0	0	0	0	70	0	0	0
0	184 Canada 150 Outdoor Public Art Stanley Gates	01/01/2016	12/31/2016	100	0	34	0	0	0	0	66	0	0	0
1	172 Casa Loma Exterior Restoration-2016	01/01/2016	12/31/2017	1,397	0	0	0	0	544	0	0	507	346	0
1	192 Casa Loma Exterior Restoration-2017	01/01/2017	12/31/2017	1,300	0	0	0	0	1,124	0	0	0	176	0
1	196 Windfields Estate - Water Service-2017	01/01/2020	12/31/2026	150	0	0	0	0	0	0	0	0	150	0
1	198 Canada 150 Goulding Massey Estate-2017&18	01/01/2017	12/31/2018	198	0	66	0	0	0	0	0	0	132	0
1	199 Lambton House - Foundations-2017	01/01/2017	12/31/2017	200	0	0	0	0	0	0	0	0	200	0
2	187 Outdoor Public Art - Sundial Folly-2017	01/01/2017	12/31/2017	240	0	0	0	0	0	0	60	0	180	0
2	188 Zion Church - Roof-2017	01/01/2017	12/31/2017	200	0	0	0	0	0	0	0	0	200	0
2	191 Gibson House-2017	01/01/2017	12/31/2017	99	0	0	0	0	0	0	0	0	99	0
2	193 Preventive Maintenance-2017	01/01/2017	12/31/2017	250	0	0	0	0	0	0	0	0	250	0
2	194 Outdoor Public Art Maintenance-2017	01/01/2017	12/31/2017	50	0	0	0	0	0	0	0	0	50	0
2	195 Fort York Restoration-2017	01/01/2017	12/31/2017	380	0	0	0	0	0	0	0	0	380	0
2	197 Spadina Restoration - Windows-2017	01/01/2017	12/31/2017	250	0	0	0	0	0	0	0	0	250	0
2	200 Heritage Landscape Features-2017	01/01/2017	12/31/2017	50	0	0	0	0	0	0	0	0	50	0
3	190 Mackenzie House Restoration-2017	01/01/2017	12/31/2017	120	0	0	0	0	0	0	0	0	120	0
4	168 Fort York Restoration -2015	01/01/2015	12/31/2016	140	0	0	0	0	0	0	140	0	0	0
6	170 Goulding Massey Estate-2015	01/01/2015	12/31/2016	196	0	0	0	0	0	0	96	0	100	0
11	173 Preventive Maintenance-2016	01/01/2016	12/31/2016	95	0	0	0	0	0	0	95	0	0	0
18	181 Heritage Landscape Features-2016	01/01/2016	12/31/2016	175	0	0	0	0	0	0	175	0	0	0
19	178 Colborne Lodge Restoration-2016	01/01/2016	12/31/2016	154	0	0	0	0	0	0	154	0	0	0



CITY OF TORONTO

Appendix 5 - 2017 Preliminary Capital Budget with Financing Detail
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017	Financing											
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
1	<u>ACH000012</u>	<u>Restoration/Preservation of Heritage Elements</u>														
20	179 Lambton House-2016	01/01/2016	12/31/2017	166	0	0	0	0	0	0	166	0	0	0	0	0
22	177 Mackenzie House Restoration-2016	01/01/2016	12/31/2016	148	0	0	0	0	0	0	148	0	0	0	0	0
26	167 Outdoor Public Art -2015	01/01/2015	12/31/2016	239	0	0	0	0	0	0	239	0	0	0	0	0
	Project Sub-total:			6,367	0	100	0	0	0	1,668	0	1,409	507	2,683	0	0
1	<u>ECT907743</u>	<u>Economic Competitiveness Data Mgmt System</u>														
0	22 EDC Customer Relationship Mgmt Solution	01/01/2017	12/31/2017	500	0	0	0	0	0	0	0	0	0	500	0	0
0	23 EDC Film Online Permitting-Implementation	01/01/2017	12/31/2017	200	0	0	0	0	0	0	0	0	0	200	0	0
0	26 EDC Film Online Permitting-Implementation	01/01/2017	12/31/2017	350	0	0	0	0	0	0	0	0	0	350	0	0
	Project Sub-total:			1,050	0	0	0	0	0	0	0	0	0	1,050	0	0
1	<u>ECT908153</u>	<u>2016 BIA Equal Share Funding</u>														
1	1 2016 BIA Equal Share Funding	01/01/2016	12/31/2017	2,756	0	0	0	0	0	0	1,378	1,378	0	0	0	0
	Project Sub-total:			2,756	0	0	0	0	0	0	1,378	1,378	0	0	0	0
1	<u>ECT908318</u>	<u>2017 BIA Equal Share Funding</u>														
1	1 2017 BIA Equal Share Funding	01/01/2017	12/31/2017	2,783	0	0	0	0	0	0	0	1,204	1,579	0	0	0
	Project Sub-total:			2,783	0	0	0	0	0	0	0	1,204	1,579	0	0	0
1	<u>ECT908319</u>	<u>2017 BIA Financed Funding</u>														
1	1 2017 BIA Financed Funding	01/01/2017	12/31/2017	2,448	0	0	0	0	0	0	0	2,000	448	0	0	0
	Project Sub-total:			2,448	0	0	0	0	0	0	0	2,000	448	0	0	0
2	<u>ACH000016</u>	<u>Major Maintenance</u>														
1	94 St Lawrence Centre Roof-2015	01/01/2015	12/31/2016	545	0	0	0	0	0	0	545	0	0	0	0	0
1	98 Berkeley Theatre- Capital Maintenance-2016	01/01/2016	12/31/2017	100	0	0	0	0	0	0	0	0	100	0	0	0
1	100 Berkeley Theatre- Capital Maintenance-2017	01/01/2017	12/31/2017	500	0	0	0	0	0	0	0	0	500	0	0	0
1	102 Neilson Park - Electrical-2017	01/01/2017	12/31/2017	150	0	0	0	0	0	0	0	0	150	0	0	0
1	103 St. Lawrence Centre - Roof	01/01/2017	12/31/2017	1,100	0	0	0	0	0	0	0	0	1,100	0	0	0
2	101 Theatre Passe Muraille -2017	01/01/2017	12/31/2017	99	0	0	0	0	0	0	0	0	99	0	0	0
4	66 John St. Roundhouse Museu 2010-CF	01/01/2011	12/31/2016	269	0	0	0	0	269	0	0	0	0	0	0	0
15	97 Theatre Passe Muraille-2016	01/01/2016	12/31/2016	199	0	0	0	0	50	0	149	0	0	0	0	0
21	96 Legislated Mechanical & Electrical-2016	01/01/2016	12/31/2016	74	0	0	0	0	0	0	74	0	0	0	0	0
	Project Sub-total:			3,036	0	0	0	0	319	0	768	0	1,949	0	0	0
2	<u>ECT908155</u>	<u>2016 Commercial Facade Improvement Program</u>														
1	1 2016 Commercial Facade Improvement Program	01/01/2016	12/31/2017	300	0	0	0	0	0	0	0	0	300	0	0	0
	Project Sub-total:			300	0	0	0	0	0	0	0	0	300	0	0	0



CITY OF TORONTO
Appendix 5 - 2017 Preliminary Capital Budget with Financing Detail
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
2	<u>ECT908320</u>	<u>2017 Commercial Facade Improvement Program</u>															
2	1 2017 Commercial Facade Improvement Program	01/01/2017	12/31/2018	221	0	0	0	0	0	0	0	0	0	0	221	0	
	Project Sub-total:			221	0	0	0	0	0	0	0	0	0	0	221	0	
2	<u>ECT908321</u>	<u>2017 Mural Program</u>															
2	1 2017 Mural Program	01/01/2017	12/31/2017	50	0	0	0	0	0	0	0	0	0	0	50	0	
	Project Sub-total:			50	0	0	0	0	0	0	0	0	0	0	50	0	
3	<u>ACH000011</u>	<u>Service Enhancement</u>															
0	67 Canada 150 Fort York Liquid Landscape	01/01/2015	12/31/2015	600	0	200	0	0	0	0	0	0	400	0	0	0	
0	68 Fort York Visitor Centre	01/01/2016	12/31/2016	162	0	0	0	0	0	0	162	0	0	0	0	0	
0	70 Fort York Landscape-2017&18	01/01/2017	12/31/2017	240	0	0	0	0	0	0	0	0	0	240	0	0	
1	62 Montgomery's Inn Circulation-2016	01/01/2016	12/31/2017	536	0	0	0	0	0	0	0	0	0	536	0	0	
1	71 Montgomery's Inn Circulation-2017	01/01/2017	12/31/2017	795	0	0	0	0	0	0	0	0	0	795	0	0	
2	69 John St Roundhouse Machine Shop-2017	01/01/2017	12/31/2017	406	0	0	0	0	0	0	0	0	0	406	0	0	
2	72 Cedar Ridge Studio Improvements-2017&18	01/01/2017	12/31/2018	198	0	0	0	0	0	0	0	0	0	198	0	0	
3	29 Todmorden Mills Brewery Papermill-2015	01/01/2015	12/31/2016	220	0	0	0	0	0	0	0	0	0	220	0	0	
14	31 Canada 150 Assembly Hall Seating	01/01/2016	12/31/2017	81	0	24	0	0	0	0	57	0	0	0	0	0	
16	64 Fort York Landscape-2016	01/01/2016	12/31/2016	127	0	0	0	0	0	0	127	0	0	0	0	0	
	Project Sub-total:			3,365	0	224	0	0	0	0	346	400	2,395	0	0	0	
3	<u>ACH000015</u>	<u>Collections Care</u>															
2	29 Large Artifact Care-2017	01/01/2017	12/31/2017	88	0	0	0	0	0	0	0	0	0	88	0	0	
	Project Sub-total:			88	0	0	0	0	0	0	0	0	0	88	0	0	
5	<u>ACH000010</u>	<u>Cultural Infrastructure Development</u>															
0	81 Prince Edward Viaduct Illumination - Luminous Veil	01/01/2014	12/31/2014	27	0	0	0	0	27	0	0	0	0	0	0	0	
0	90 Public Art -Scarborough Centre 2016	01/29/2016	12/31/2016	150	0	0	0	150	0	0	0	0	0	0	0	0	
0	93 Public Art - TTC Leslie Barns	09/01/2016	12/31/2018	712	0	0	0	0	0	52	0	660	0	0	0	0	
1	91 Guild Revitalization-2017	01/01/2017	12/31/2017	100	0	0	0	0	100	0	0	0	0	0	0	0	
2	83 The Guild Revitalize Project-2015	01/01/2015	12/31/2016	500	0	0	0	0	0	0	0	0	500	0	0	0	
2	92 Public Art Development 11 Wellesley-2017&18	01/01/2017	12/31/2017	500	0	0	0	0	0	500	0	0	0	0	0	0	
5	84 Cloverhill Park-2015	01/01/2015	12/31/2016	179	0	0	0	0	0	179	0	0	0	0	0	0	
10	77 Public Art Development Dundas-Islington	01/01/2014	12/31/2015	258	0	0	0	142	0	0	116	0	0	0	0	0	
	Project Sub-total:			2,426	0	0	0	292	127	0	847	0	1,160	0	0	0	
6	<u>ACH000013</u>	<u>Refurbishment and Rehabilitation</u>															
1	45 Montgomery's Inn Interiors-2016	01/01/2016	12/31/2017	188	0	0	0	0	0	0	0	0	188	0	0	0	
3	47 Museum Interiors Planning-2017	01/01/2017	12/31/2017	50	0	0	0	0	0	0	0	0	50	0	0	0	

(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5 - 2017 Preliminary Capital Budget with Financing Detail

Economic Development and Culture

Sub-Project Summary

Project/Financing				2017	Financing										
Priority	Project	Project Name	Start Date	Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
6	ACH000013	Refurbishment and Rehabilitation													
7	43	Montgomery's Inn Interiors-2015	01/01/2015	12/31/2016	50	0	0	0	0	0	0	50	0	0	0
26	17	Fort York Interiors-2016	01/01/2016	12/31/2016	84	0	0	0	0	0	0	84	0	0	0
Project Sub-total:					372	0	0	0	0	0	0	134	0	238	0
Program Total:					26,770	0	324	0	292	2,114	0	6,390	5,489	12,161	0

Status Code	Description
S2	S2 Prior Year (With 2017 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

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Appendix 6

Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific (\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Casa Loma Capital Maintenance Reserve Fund (XR1501)	Beginning Balance	829	829	161	18	(333)	(833)	(1,333)	(2,333)	(6,583)	(7,833)	(9,148)	
	Withdrawals (-)												
	<i>Casa Loma Exterior Restoration - FY</i>			(1,143)	(1,350)	(1,500)	(1,500)	(2,000)	(5,250)	(2,250)	(2,315)	(2,385)	(19,693)
	<i>Casa Loma Exterior Restoration - 2016</i>		(544)										(544)
	<i>Casa Loma Exterior Restoration - 2017</i>		(1,124)										(1,124)
	Total Withdrawals		(1,668)	(1,143)	(1,350)	(1,500)	(1,500)	(2,000)	(5,250)	(2,250)	(2,315)	(2,385)	(21,361)
	Contributions (+)		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
	Total Contributions		1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000
Total Reserve Fund Balance at Year-End		829	161	18	(333)	(833)	(1,333)	(2,333)	(6,583)	(7,833)	(9,148)	(10,533)	(11,361)

* Based on the 2016 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
16 Ryerson Capital Maintenance Reserve Fund (XR3213)	Beginning Balance	228	228	248	268	261	261	261	261	211	211	211	
	Withdrawals (-)												
	<i>Theatre Passe Muraille - FY</i>				(27)				(50)				(127)
	Total Withdrawals				(27)				(50)				(127)
	Contributions (+)		20	20	20								
	Total Contributions		20	20	20								
Total Reserve Fund Balance at Year-End		228	248	268	261	261	261	261	211	211	211	161	(127)

* Based on the 2016 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Heritage Reserve Fund (XR1019)	Beginning Balance	33	33	33	33	33	33	(17)	(17)	(17)	(17)	(17)	
	Withdrawals (-)												
	<i>Young People's Theatre</i>						(50)						(50)
	Total Withdrawals						(50)						(50)
	Contributions (+)												
	Total Contributions												
Total Reserve Fund Balance at Year-End		33	33	33	33	33	(17)	(17)	(17)	(17)	(17)	(17)	(50)

* Based on the 2016 Q3 Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Guild Inn (XR3002)	Beginning Balance	105	105	5	5	5	5	5	5	5	5	5	
	Withdrawals (-)												
	<i>Guild Revitalization - 2017</i>		(100)										(100)
	Total Withdrawals		(100)										(100)
	Contributions (+)												
	Total Contributions												
Total Reserve Fund Balance at Year-End		105	5	5	5	5	5	5	5	5	5	5	(100)

* Based on the 2016 Q3 Variance Report

Reserve / Reserve Fund Review - Other
(\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Land Acquisition - Parks, Forestry and Recreation Reserve Fund (XR1214)	Beginning Balance	1,013	1,013	1,013	1,013	813	813	813	813	813	813	813	813	
	Withdrawals (-)													
	<i>John St. Roundhouse Machine Shop</i>				(200)									(200)
	Total Withdrawals				(200)									(200)
	Contributions (+)													
	Total Contributions													
Other Program/Agency Net Withdrawals (-) and Contributions (+)														
Total Reserve Fund Balance at Year-End		1,013	1,013	1,013	813	813	813	813	813	813	813	813	813	(200)

* Based on the 2016 Q3 Variance Report