

Toronto 2017 BUDGET



CAPITAL BUDGET NOTES



Facilities, Real Estate, Environment & Energy

2017 – 2026 CAPITAL BUDGET AND PLAN OVERVIEW

Facilities, Real Estate, Environment & Energy (FREEE) has lead responsibility for capital preservation, repairs and improvements for 457 City-owned facilities with an approximate replacement value of \$4.6 billion including Union Station, covering more than 11.8 million square feet.

The 2017 – 2026 Preliminary Capital Plan of \$1.0 billion focuses on addressing core state of good repair and essential life cycle replacement projects so that all users of City facilities can enjoy safe and functional environments. The 10-Year Capital Plan provides funding to address state of good repair backlog and to implement key service improvement initiatives including the revitalization of Union Station, the redevelopment of St. Lawrence Market North, piloting of the Office Modernization Program, implementation of the Channel & Counter Strategy and various renewable energy and energy efficiency projects in a manner that maximizes the utility of the City's capital assets.

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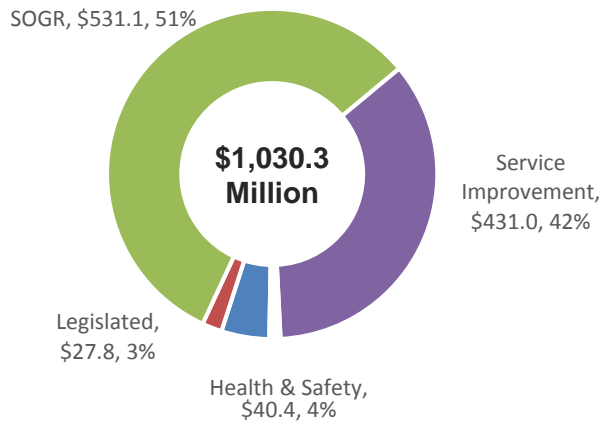
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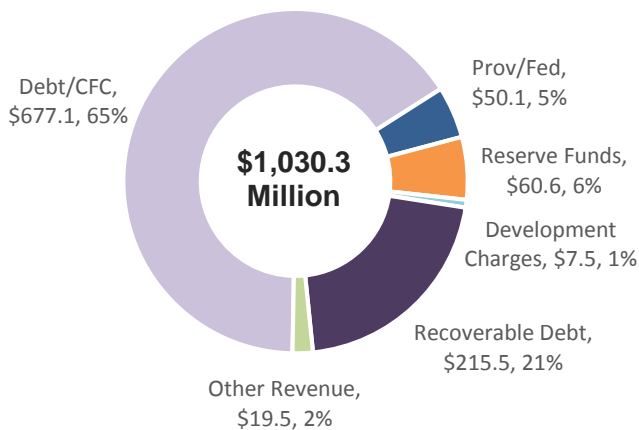
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Capital Spending and Financing

**2017-2026 Capital Budget and Plan
By Project Category**



By Funding Source



Where the money goes:

The 2017–2026 Preliminary Capital Budget and Plan totalling \$1.030 billion provides funding for:

- State of Good Repair (SOGR) projects representing the largest portion of funding, to maintain assets, including structural repairs, re-roofing, and renovations to mechanical and electrical systems.
- Service Improvements, which is comprised of Energy Retrofit and Renewable Energy Projects, and large scale, multi-year redevelopment and revitalization capital projects.
- Health and Safety projects for emergency repairs and corporate security.
- Legislated projects such as environmental remediation and barrier free/accessibility.

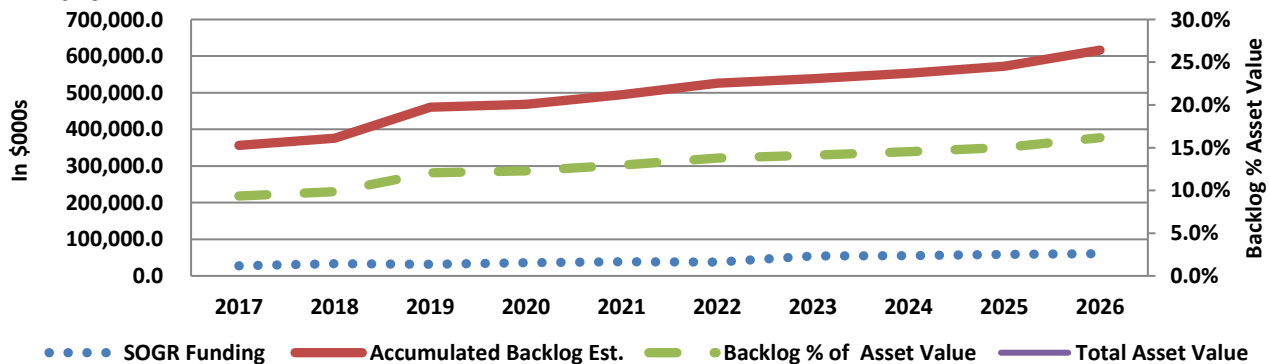
Where the money comes from:

The Preliminary 10-Year Capital Plan requires:

- Debt funding of \$677.072 million (65.7%), reflecting a \$31.023 million decrease in debt funding compared to the originally established guidelines for investment in FREEE priorities.
- Provincial/Federal contributions of \$50.104 million are allocated to fund the Union Station Revitalization project.
- Recoverable debt of \$215.524 million will be repaid through energy savings realized from sustainable energy projects, and future streams of leasing revenues and/or savings from Union Station and St. Lawrence Market North upon completion.
- Other sources of funding of \$87.617 million that include the use of reserve/reserve funds, development charges and funding from third parties such as Toronto Parking Authority and VIA Rail.

State of Good Repair Backlog

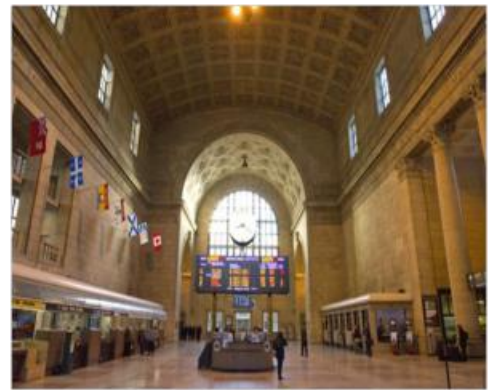
The Preliminary 10-Year Capital Plan includes cash flow funding of \$434.353 million for State of Good Repair to address the backlog. The SOGR backlog as a % of asset replacement value will increase from 9.3% in 2017 to 16.2% in 2026.



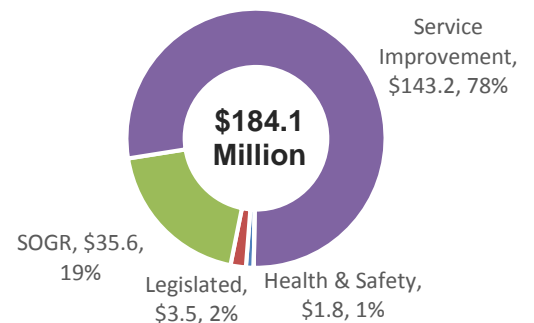
Our Key Issues & Priority Actions

- **Major Capital Project Delivery** – Revitalization of major public spaces while facilities remain open to the public.
 - ✓ Coordinating efforts with various stakeholders on major capital projects for public use facilities such as the Union Station Revitalization and St. Lawrence Market North Development, to minimize public disruption, construction delays and scheduling conflicts require tremendous effort while facilities remain active and open to the public. Public safety and security remain priorities during all phases of construction and development.

- **Capacity to Spend and Readiness to Proceed** – The Program has experienced low annual spend rates in the delivery of capital projects with an average of 50% over the past five years. The low spending rate is mainly attributable to large scale, multi-year capital projects. Actions taken to improve upon this include:
 - ✓ Creation of a Project Management Office (PMO) within the Facilities Management Division, which is responsible for developing executable plans and planning appropriate cash flows and procurement strategies to ensure projects are delivered on budget and on schedule.
 - ✓ FREEE is also responsible for capital project delivery for other City Programs with annual cash flows of approximately \$80 million per year. FREEE has been able to achieve higher spending rates due to its commitment on delivering strong client services and focus on these projects.
 - ✓ Projects have also been reviewed based on the Program's capacity to spend resulting in annual cash flow adjustments to better align to anticipated annual spending.



2017 Capital Budget By Project Category

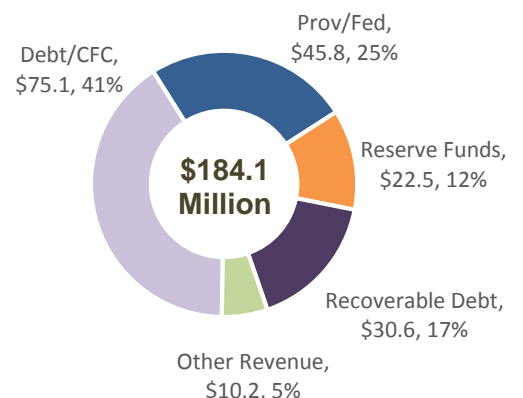


2017 Capital Budget Highlights

The 2017 Preliminary Capital Budget for FREEE of \$184.134 million, excluding carry forward funding, will:

- Continue to deliver the Sustainable Energy Program projects that range from identifying energy from sustainable sources to provide cleaner alternatives to generating energy from fossil fuels, to implementing energy generation and conservation solutions in facilities to build efficiencies and resiliency (\$20.737 million);
- Address State of Good Repair capital work (\$35.623 million); and
- Continue Service Improvement projects including delivery of the Union Station Revitalization (\$91.003 million), St. Lawrence Market North Redevelopment (\$15.421 million), Office Modernization Program (\$6.300 million), and Channel and Counter Strategy (\$1.500 million) projects.

By Funding Source



Actions for Consideration

Approval of the 2017 Preliminary Capital Budget as presented in these notes requires that:

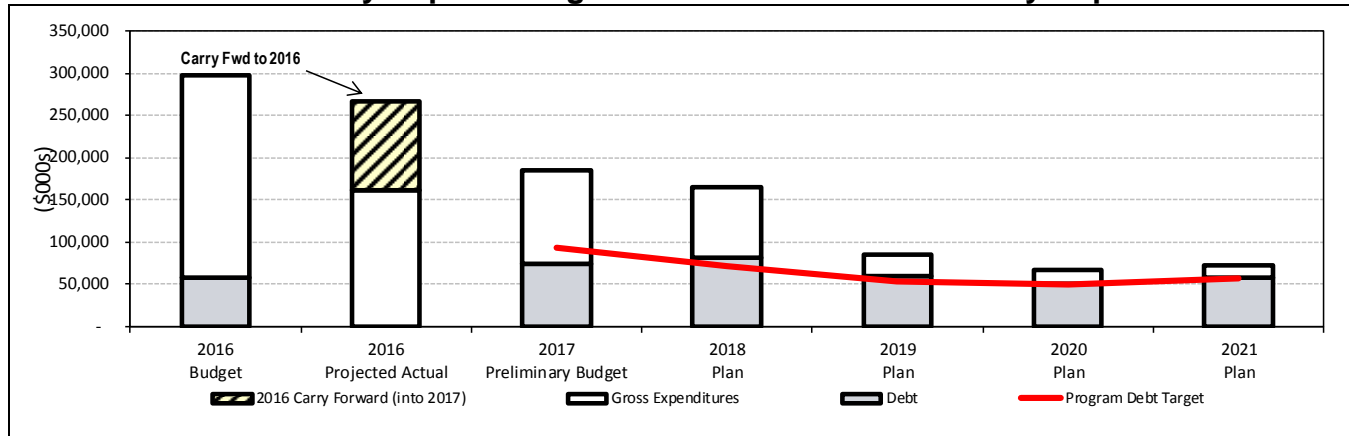
1. City Council approve the 2017 Preliminary Capital Budget for FREEE with a total project cost of \$73.216 million, and 2017 cash flow of \$289.355 million and future year commitments of \$183.376 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 72 new / change in scope sub-projects with a 2017 total project cost of \$73.216 million that requires cash flow of \$35.501 million in 2017 and future year cash flow commitments of \$17.833 million for 2018; \$6.779 million for 2019; \$3.598 million for 2020; \$7.005 million for 2021; and \$2.500 for 2022;
 - ii. 171 previously approved sub-projects with a 2017 cash flow of \$148.633 million; and future year cash flow commitments of \$111.137 million for 2018; \$27.874 million for 2019; \$5.565 million for 2020; and \$1.085 million for 2021; and
 - b) 2016 approved cash flow for 126 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$105.221 million.
2. City Council approve the 2018 - 2026 Preliminary Capital Plan for FREEE totalling \$662.806 million in project estimates, comprised of \$36.699 million for 2018; \$50.691 million for 2019; \$58.483 million for 2020; \$64.503 million for 2021; \$83.804 million for 2022; \$110.243 million for 2023; \$85.671 million for 2024; \$85.920 million for 2025 and \$86.792 million in 2026.
3. City Council consider the operating cost reductions of \$0.032 million net in 2017; \$0.030 million net in 2018; and \$0.027 million net in 2019 resulting from the approval of the 2017 Preliminary Capital Budget for inclusion in the 2017 and future year operating budgets.
4. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2017 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.



Part 1:

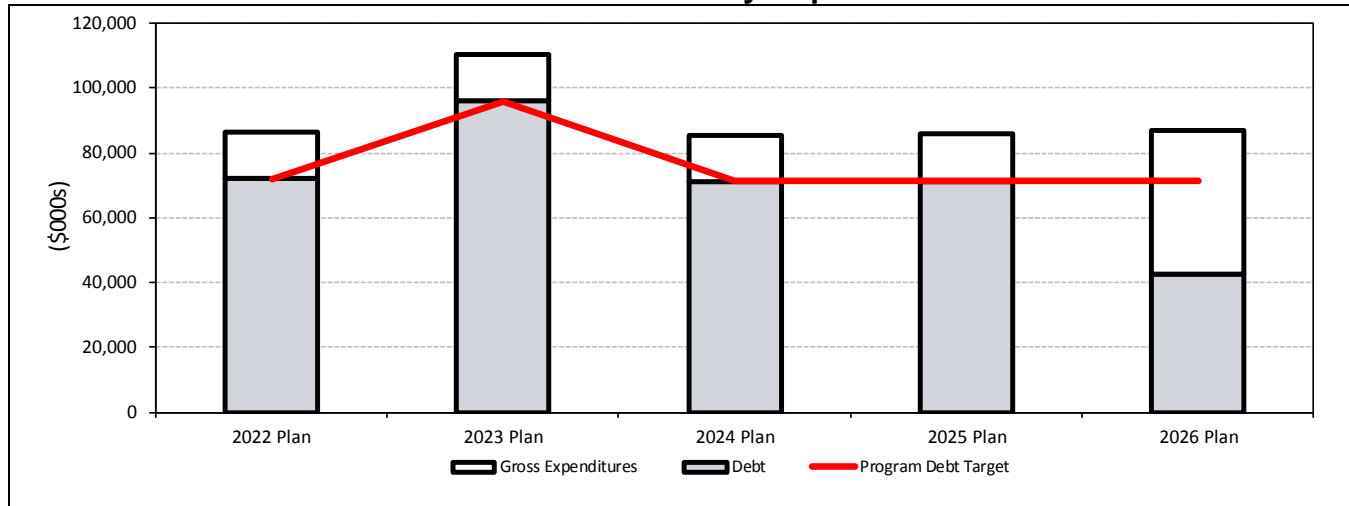
Preliminary 10-Year Capital Plan

**Figure 1a
10-Year Capital Plan
2017 Preliminary Capital Budget and 2018 - 2021 Preliminary Capital Plan**



| | | 2017 Prelim. Capital Budget and 2018 - 2021 Prelim. Capital Plan | | | | | | | 5-Year Total Percent | |
|--|--|--|------------------|------------------|------------------|------------------|------------------|------------------|----------------------|---------------|
| | | 2016 | | 2017 | 2018 | 2019 | 2020 | 2021 | 2017 - 2021 | |
| | | Budget | Projected Actual | | | | | | | |
| Gross Expenditures: | | | | | | | | | | |
| 2016 Capital Budget & Approved FY Commitments | | 298,324 | 161,562 | 201,248 | 81,465 | 12,625 | 450 | | 295,788 | 51.4% |
| Changes to Approved FY Commitments | | | | (52,615) | 29,672 | 15,249 | 5,115 | 1,085 | (1,494) | -0.3% |
| 2017 New/Change in Scope and Future Year Commitments | | | | 35,501 | 17,833 | 6,779 | 3,598 | 7,005 | 70,716 | 12.3% |
| 2018 - 2021 Capital Plan Estimates | | | | | 36,699 | 50,691 | 58,483 | 64,503 | 210,376 | 36.6% |
| 2-Year Carry Forward for Reapproval | | | | | | | | | | |
| 1-Year Carry Forward to 2017 | | | 105,221 | | | | | | | |
| Total Gross Annual Expenditures & Plan | | 298,324 | 289,690 | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 575,386 | 100.0% |
| Program Debt Target | | | | 92,801 | 71,253 | 53,700 | 50,448 | 57,389 | 325,591 | |
| Financing: | | | | | | | | | | |
| Debt | | 57,039 | | 75,090 | 81,728 | 58,919 | 50,445 | 57,387 | 323,568 | 56.2% |
| Reserves/Reserve Funds | | 55,767 | | 19,974 | 11,342 | 270 | | | 31,586 | 5.5% |
| Development Charges | | 1,991 | | 2,500 | 5,000 | | | | 7,500 | 1.3% |
| Provincial/Federal | | 56,880 | | 45,759 | 530 | 482 | 701 | 206 | 47,677 | 8.3% |
| Debt Recoverable | | 72,871 | | 30,587 | 58,764 | 24,673 | 16,500 | 15,000 | 145,524 | 25.3% |
| Other Revenue | | 53,777 | | 10,225 | 8,306 | 1,000 | | | 19,531 | 3.4% |
| Total Financing | | 298,324 | | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 575,386 | 100.0% |
| By Project Category: | | | | | | | | | | |
| Health & Safety | | 3,067 | 2,294 | 1,783 | 5,774 | 4,682 | 4,880 | 3,828 | 20,947 | 3.6% |
| Legislated | | 3,317 | 2,486 | 3,524 | 5,204 | 2,640 | 1,479 | 1,518 | 14,365 | 2.5% |
| SOGR | | 70,066 | 39,876 | 35,623 | 51,092 | 42,516 | 46,852 | 47,947 | 224,030 | 38.9% |
| Service Improvement | | 204,994 | 116,088 | 143,204 | 103,599 | 35,506 | 14,435 | 19,300 | 316,044 | 54.9% |
| Growth Related | | 16,881 | 819 | | | | | | | |
| Total by Project Category | | 298,324 | 161,562 | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 575,386 | 100.0% |
| Asset Value (\$) at year-end | | | | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | |
| Yearly SOGR Backlog Estimate (not addressed by current plan) | | | | (3,219) | 19,575 | 84,381 | 8,290 | 25,728 | 134,755 | |
| Accumulated Backlog Estimate (end of year) | | | 359,525 | 356,306 | 375,880 | 460,261 | 468,552 | 494,280 | 494,280 | |
| Backlog: Percentage of Asset Value (%) | | | | 9.3% | 9.9% | 12.1% | 12.3% | 13.0% | | |
| Debt Service Costs | | | | 1,126 | 9,259 | 9,904 | 7,326 | 6,556 | 34,171 | |
| Operating Impact on Program Costs | | | | 32 | 30 | 27 | | | 89 | |
| New Positions | | | | | | | | | | |

**Table 1b
10-Year Capital Plan
2022 - 2026 Preliminary Capital Plan**



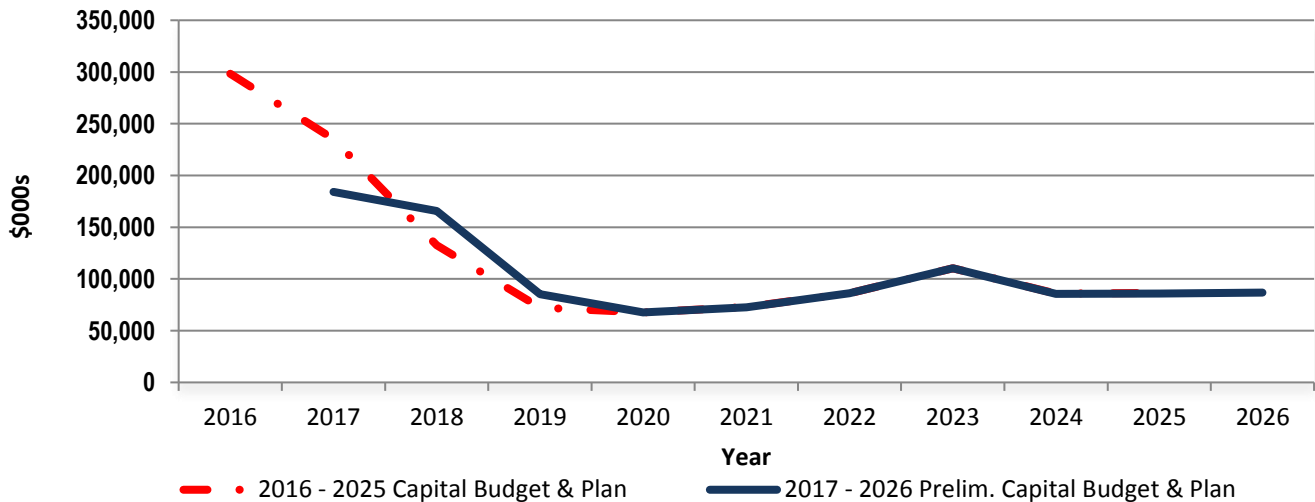
| | 2022 - 2026 Preliminary Capital Plan | | | | | | 10-Year Total Percent |
|--|--------------------------------------|------------------|------------------|------------------|------------------|------------------|-----------------------|
| | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2026 | |
| Gross Expenditures: | | | | | | | |
| 2016 Capital Budget & Approved FY Commitments | | | | | | 295,788 | 28.7% |
| Changes to Approved FY Commitments | | | | | | (1,494) | -0.1% |
| 2017 New/Change in Scope and Future Year Commitments | 2,500 | | | | | 73,216 | 7.1% |
| 2022 - 2026 Capital Plan Estimates | 83,804 | 110,243 | 85,671 | 85,920 | 86,792 | 662,806 | 64.3% |
| 2-Year Carry Forward for Reapproval | | | | | | | |
| Total Gross Annual Expenditures & Plan | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 1,030,316 | 100.0% |
| Program Debt Target | 72,203 | 96,101 | 71,403 | 71,398 | 71,398 | 708,094 | |
| Financing: | | | | | | | |
| Debt | 72,204 | 96,102 | 71,404 | 71,396 | 42,398 | 677,072 | 65.7% |
| Reserves/Reserve Funds | | | | | 29,000 | 60,586 | 5.9% |
| Development Charges | | | | | | 7,500 | 0.7% |
| Provincial/Federal | 101 | 141 | 267 | 524 | 1,394 | 50,104 | 4.9% |
| Debt Recoverable | 14,000 | 14,000 | 14,000 | 14,000 | 14,000 | 215,524 | 20.9% |
| Other Revenue | | | | | | 19,531 | 1.9% |
| Total Financing | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 1,030,316 | 100.0% |
| By Project Category: | | | | | | | |
| Health & Safety | 4,406 | 4,951 | 4,297 | 3,344 | 2,421 | 40,366 | 3.9% |
| Legislated | 1,908 | 4,100 | 4,142 | 1,686 | 1,600 | 27,801 | 2.7% |
| SOGR | 45,990 | 62,192 | 63,232 | 66,890 | 68,771 | 531,105 | 51.5% |
| Service Improvement | 34,000 | 39,000 | 14,000 | 14,000 | 14,000 | 431,044 | 41.8% |
| Growth Related | | | | | | | |
| Total by Project Category | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 1,030,316 | 100.0% |
| Asset Value(\$) at year-end | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | |
| Yearly SOGR Backlog Estimate (not addressed by current plan) | 31,783 | 12,368 | 15,138 | 18,752 | 43,996 | 256,791 | |
| Accumulated Backlog Estimate (end of year) | 526,063 | 538,431 | 553,569 | 572,321 | 616,316 | 616,316 | |
| Backlog: Percentage of Asset Value (%) | 13.8% | 14.1% | 14.5% | 15.0% | 16.2% | | |
| Debt Service Costs | 7,597 | 9,663 | 11,731 | 9,083 | 8,502 | 80,747 | |
| Operating Impact on Program Costs | | | | | | 89 | |
| New Positions | | | | | | | |

Key Changes to the 2016 - 2025 Approved Capital Plan

The 2017 Preliminary Capital Budget and the 2018 – 2026 Preliminary Capital Plan reflects a decrease of \$217.153 million in capital funding from the 2016 - 2025 Approved Capital Plan.

The chart and table below provide a breakdown of the \$217.153 million or 17.4% decrease in the Capital Program on an annual basis from 2016 to 2026.

Chart 1
Changes to the 2016 - 2025 Approved Capital Plan (In \$000s)



| (\$000s) | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 10-Year Total |
|-------------|---------|----------|---------|--------|--------|--------|--------|---------|--------|--------|--------|---------------|
| 2016 - 2025 | 298,324 | 235,213 | 132,605 | 72,182 | 67,630 | 72,748 | 86,318 | 110,242 | 85,752 | 86,455 | | 1,247,469 |
| 2017 - 2026 | | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 1,030,316 |
| Change % | | (21.7%) | 24.9% | 18.2% | 0.0% | (0.2%) | (0.0%) | 0.0% | (0.1%) | (0.6%) | | (17.4%) |
| Change \$ | | (51,079) | 33,064 | 13,162 | 16 | (155) | (14) | 1 | (81) | (535) | | (217,153) |

As made evident in the chart above, the \$217.153 million decrease in the Capital Program is attributed to a the difference in capital spending approved in 2016 as compared to planned capital investments in the year 2026. The 2016-2025 Approved Capital Plan also includes \$145.623 million in 2015 carry forward, partially offset by \$86.792 million in the Preliminary 2026 Capital Plan.

The Capital Program also reflects an initial deferral of projects from 2017 to 2018 and 2019 mainly driven by cash flow adjustment for the Union Station Revitalization and St. Lawrence Market North Redevelopment, with a gradual return to average funding levels for Facilities, Real Estate, Environment & Energy capital projects.

As reflected in Table 2 on the following page, changes to the 2016 – 2025 Approved Capital Plan, specifically the \$5.621 million decrease in capital funding over the nine common years of the Capital Plans (2017 – 2025) arise from the reprioritization of FREEE's capital projects based on the following factors:

- Reduction in State-of-Good Repair (SOGR) project expenditures, allocated to various project groupings that focus on the types of capital maintenance required: structural, mechanical maintenance, re-roofing, site work, renovations and electrical upgrades.

- The reduction is based on a re-evaluation of the Capital Plan, with a focus on the Program's capacity to spend on these types of projects. These adjustments then allowed for the addition of other competing priority initiatives.
- Deferrals in funding for the Union Station Revitalization, St. Lawrence Market North Redevelopment, and Toronto Strong Neighbourhoods Strategy based on a reassessment of timing of planned activities, and the readiness of the Program to proceed and execute on these projects.

A summary of project changes for the years 2017 to 2025 totalling \$5.621 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

| \$000s | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2025 Total |
|--|---------|-----------------|---------------|---------------|-----------|--------------|-------------|----------|-------------|--------------|--------|-------------------|
| 2016 - 2025 Capital Budget & Plan | 298,324 | 235,213 | 132,605 | 72,182 | 67,630 | 72,748 | 86,318 | 110,242 | 85,752 | 86,455 | | 949,145 |
| 2017 - 2026 Prelim. Capital Budget & Plan | | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 943,524 |
| Capital Budget & Plan Changes (2017 - 2025) | | (51,079) | 33,064 | 13,162 | 16 | (155) | (14) | 1 | (81) | (535) | | (5,621) |

| | Total Project Cost | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2017 - 2025 | 2026 | Revised Total Project Cost |
|---|--------------------|-----------------|---------------|---------------|-----------|--------------|-------------|----------|-------------|--------------|-----------------|----------|----------------------------|
| Previously Approved | | | | | | | | | | | | | |
| SOGR | | (18,091) | 5,687 | (172) | 16 | (155) | (14) | 1 | (81) | (535) | (13,344) | | |
| Sustainable Energy Plan | | (7,363) | 4,367 | (81) | | | | | | | (3,077) | | |
| Toronto Strong Neighbourhoods Strategy | 12,000 | (1,752) | 900 | 852 | | | | | | | - | | 12,000 |
| Union Station Revitalization | 800,700 | (25,000) | 25,000 | | | | | | | | - | | 800,700 |
| St. Lawrence Market North Redevelopment | 91,458 | (6,673) | (5,890) | 12,563 | | | | | | | - | | 91,458 |
| Total Previously Approved | 904,158 | (58,879) | 30,064 | 13,162 | 16 | (155) | (14) | 1 | (81) | (535) | (16,421) | - | 904,158 |
| New | | | | | | | | | | | | | |
| Channel and Counter Strategy | | 1,500 | | | | | | | | | 1,500 | | |
| Office Modernization Program | | 6,300 | 3,000 | | | | | | | | 9,300 | | |
| Total New | - | 7,800 | 3,000 | - | - | - | - | - | - | - | 10,800 | - | - |
| Total Changes | 904,158 | (51,079) | 33,064 | 13,162 | 16 | (155) | (14) | 1 | (81) | (535) | (5,621) | - | 904,158 |

Significant Capital Project Changes in FREEE:

Cash flow funding for the following previously approved capital projects have been adjusted based on historical spending rates, capacity and expected progress and completion of the projects, as outlined below:

Project Cost Decreases:

- *State-of-Good Repair (SOGR) projects* – The Preliminary 10-Year Capital Plan includes a decrease of \$13.344 million in funding following a reassessment of the SOGR portfolio. A significant portion of this reduction was made in 2017 (\$18.091 million) based on FREEE's historical spending capacity for SOGR projects.
 - This review resulted in the Program being able to free up debt spending capacity for other priority projects to continue, such as the Channel and Counter Strategy and Office Modernization Program.
- *Sustainable Energy Plan (SEP)* – The 10-Year Capital Plan includes a decrease of \$3.077 million in funding based on revised estimates and timing of planned activities. A substantial portion of this reduction was made in 2017 (\$7.363 million) with a partially offsetting increase of \$4.367 million in 2018 based on a re-evaluation of the scheduling of sustainable energy initiatives.

Deferrals/Accelerations:

- *Toronto Strong Neighbourhoods Strategy (TSNS)* – Social Development, Finance and Administration, the lead Division for this program, has requested revisions to realign cash flow funding estimates with the expected project timelines for TSNS in support of building healthy communities across the City of Toronto as identified through Neighbourhood Improvement Areas (NIA) for focused City attention.

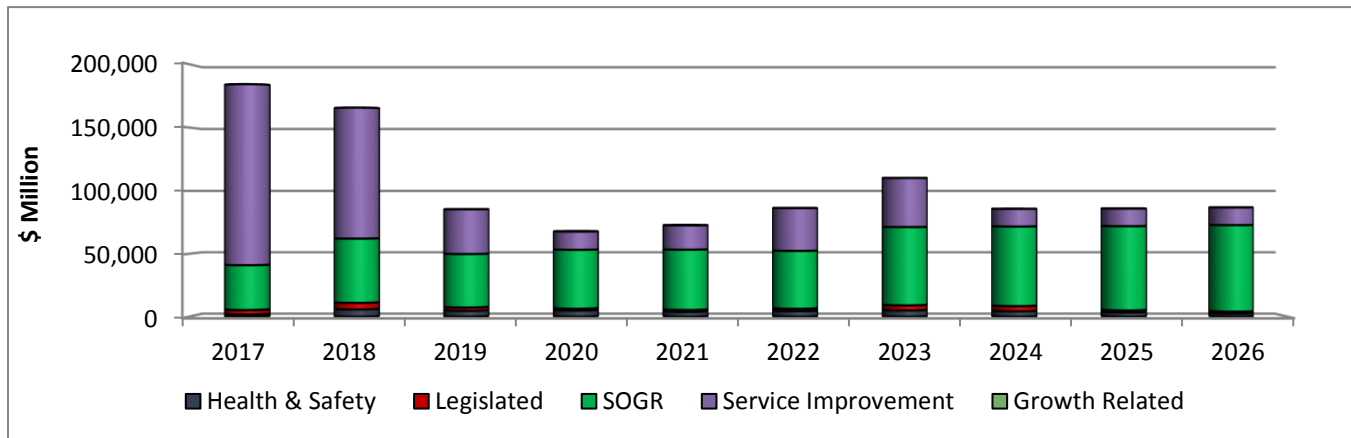
- Projects include the revitalization work to community outdoor spaces such as basketball courts, splash pads and parks; and accessibility redesign.
- *Union Station Revitalization (USR)* – \$25.0 million in cash flow funding has been deferred from 2017 to 2018 based on revised estimates from project teams on the timing of spending on planned activities.
 - Ongoing challenges faced include site conditions associated with Stage 2/3 of construction, performance issues with third party contractors and consultants, coordination of work amongst stakeholders and other projects, and transfers of work scope from Stage 1 to Stage 2/3 resulting in a deferral of planned cash flows.
- *St. Lawrence Market North Redevelopment (SLMN)* – \$12.563 million of funding was deferred to 2019 from 2017 (\$6.673 million) and 2018 (\$5.890 million) as a result of significant archaeological remains discovered during a four stage archeological assessment; as well as delays associated with finalizing project design, including value engineering. A delay of up to twelve months is expected as a result. The construction contract will be awarded in Q1 2017 with spending commencing thereafter. The initiative is expected to be completed in 2019.

New Projects:

- *Channel and Counter Strategy* – As a result of cash flow realignment and deferral of capital projects to future years in the Preliminary 10-Year Capital Plan, debt funding capacity was made available to include the 2017 cash flow funding for the Channel and Counter Strategy. Future year funding requirements of \$7.693 million for future phases of this project will remain on the list of unfunded capital priorities.
 - Debt funding of \$1.500 million for this project is included in the 2017 Preliminary Capital Budget to identify key areas to improve customer focused service delivery and increase channel offerings.
 - The Channel and Counter Strategy initiative is in support of the City of Toronto's Strategic Actions #19 "Improving Customer Service" and #21 "Improving Organizational Excellence".
- *Office Modernization Program (OMP)* – Further to the above, debt funding capacity was also made available to include cash flow funding of \$9.3 million (\$6.3 million in 2017, and \$3.0 million in 2018) in the Preliminary 10-Year Capital Plan for the OMP project, which will also require future year funding of \$78.0 million to complete this initiative that will remain on the unfunded capital priorities list.
 - Funding added to the Capital Plan will be used to complete four pilot projects over the two years: two at Metro Hall and two at City Hall.
 - The results of these pilot projects will form the basis of a subsequent report to Council in the spring of 2017 to report on the status of the OMP initiative and a business case for the rollout of the full initiative.

2017 – 2026 Preliminary Capital Plan

Chart 2
2017 – 2026 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in the chart on the previous page, the Preliminary 10-Year Capital Plan for FREEE of \$1.030 billion provides 51.5% funding for State of Good Repair (SOGR) projects as priorities and 41.8% for Service Improvement projects. Health & Safety and Legislative mandated projects represent the remaining 6.6% of projects over the 10-year period.

- Over half of all cash flow funding has been dedicated to State of Good Repair projects for various types of capital maintenance such as re-roofing, structural / building envelope, mechanical and electrical upgrades, site-work and renovations.
- Service Improvement projects account for 41.8% or \$431.044 million of capital funding for projects such as the Union Station Revitalization (\$121.535 million), St. Lawrence Market North Redevelopment (\$68.946 million), North West Path – Phase 2 (\$50.0 million), Renewable Energy Program (\$43.200 million), Energy Conservation & Demand Management (\$38.000 million), Combined Heat & Power (\$28.073 million), and other Environment & Energy project initiatives (\$54.632 million).

The following table details, by project category, the capital projects included in the 2017 – 2026 Preliminary Capital Budget and Plan for FREEE:

Table 3
2017 - 2026 Capital Plan by Project Category (In \$000s)

| | Total App'd Cash Flows to Date* | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | 2017 - 2026 Total | Total Project Cost |
|---|---------------------------------|----------------|----------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|-------------------|--------------------|
| Total Expenditures by Category | | | | | | | | | | | | | |
| Health & Safety | | | | | | | | | | | | | |
| Emergency Repairs | | 507 | 700 | 2,882 | 4,030 | 2,978 | 3,556 | 4,101 | 3,447 | 2,494 | 1,571 | 26,266 | |
| City-Wide Physical Security Enhancements | | 1,150 | 1,000 | 850 | 850 | 850 | 850 | 850 | 850 | 850 | 850 | 8,950 | |
| Others | | 126 | 4,074 | 950 | | | | | | | | 5,150 | |
| Sub-Total | | 1,783 | 5,774 | 4,682 | 4,880 | 3,828 | 4,406 | 4,951 | 4,297 | 3,344 | 2,421 | 40,366 | |
| Legislated | | | | | | | | | | | | | |
| Environmental Remediation | | 1,575 | 1,798 | 1,440 | 1,479 | 1,518 | 1,908 | 4,100 | 4,142 | 1,686 | 1,600 | 21,246 | |
| Barrier Free / Equity | | 1,509 | 3,000 | 1,200 | | | | | | | | 5,709 | |
| Others | | 440 | 406 | | | | | | | | | 846 | |
| Sub-Total | | 3,524 | 5,204 | 2,640 | 1,479 | 1,518 | 1,908 | 4,100 | 4,142 | 1,686 | 1,600 | 27,801 | |
| State of Good Repair | | | | | | | | | | | | | |
| Re-Roofing | | 2,170 | 2,525 | 330 | 795 | 748 | 1,558 | 4,595 | 7,060 | 1,262 | 3,338 | 24,381 | |
| Structural / Building Envelope | | 12,944 | 15,419 | 16,928 | 18,312 | 17,647 | 15,898 | 16,860 | 11,448 | 16,357 | 18,882 | 160,695 | |
| Mechanical and Electrical | | 9,586 | 16,392 | 15,414 | 13,748 | 14,130 | 14,364 | 19,180 | 20,335 | 23,230 | 21,010 | 167,389 | |
| Sitework | | 1,808 | 3,290 | 3,326 | 5,184 | 7,695 | 4,854 | 3,296 | 3,627 | 7,827 | 17,923 | 58,830 | |
| Renovations | | 2,964 | 5,833 | 4,066 | 7,553 | 6,337 | 8,116 | 17,061 | 7,762 | 16,947 | 6,071 | 82,710 | |
| Toronto Strong Neighbourhoods Strategy | 3,100 | 3,398 | 4,650 | 852 | | | | | | | | 8,900 | 12,000 |
| Others | | 2,753 | 2,983 | 1,600 | 1,260 | 1,390 | 1,200 | 1,200 | 13,000 | 1,267 | 1,547 | 28,200 | |
| Sub-Total | 3,100 | 35,623 | 51,092 | 42,516 | 46,852 | 47,947 | 45,990 | 62,192 | 63,232 | 66,890 | 68,771 | 531,105 | 12,000 |
| Service Improvements | | | | | | | | | | | | | |
| Community Energy Planning | | 7,264 | 3,828 | 1,270 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 19,362 | |
| Renewable Energy Program | | 9,400 | 10,300 | 6,000 | 4,500 | 3,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 43,200 | |
| District Energy Systems | | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 18,000 | |
| Demand Response Program | | - | 1,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 17,000 | |
| Energy Conservation & Demand Management | | 2,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 38,000 | |
| Combined Heat & Power (CHP) | | 2,073 | 2,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 28,073 | |
| Special Corporate Projects | | 1,369 | 414 | 432 | | | | | | | | 2,215 | |
| Channel and Counter Strategy | | 1,500 | | | | | | | | | | 1,500 | |
| Office Modernization Program | | 6,300 | 3,000 | | | | | | | | | 9,300 | |
| St. Lawrence Market North Redevelopment | 22,512 | 15,421 | 40,962 | 12,563 | | | | | | | | 68,946 | 91,458 |
| Union Station Revitalization | 679,165 | 91,003 | 30,532 | | | | | | | | | 121,535 | 800,700 |
| North West (NW) Path - Phase 2 | | | | | | 5,000 | 20,000 | 25,000 | | | | 50,000 | 50,000 |
| Others | | 6,874 | 5,563 | 4,241 | (2,065) | (700) | | | | | | 13,913 | |
| Sub-Total | 701,677 | 143,204 | 103,599 | 35,506 | 14,435 | 19,300 | 34,000 | 39,000 | 14,000 | 14,000 | 14,000 | 431,044 | 942,158 |
| Total Expenditures by Category (excluding carry forward) | 704,777 | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 1,030,316 | 954,158 |

*Life to Date approved cash flows are provided for multi-year capital projects with cash flow approvals prior to 2017, excluding ongoing capital projects (i.e. Civic Improvement projects)

2017 – 2026 Capital Projects

The Preliminary 10-Year Capital Plan is in keeping with FREEE's objectives to support environmental sustainability, maintain the State of Good Repair for more than 457 facilities and buildings and to implement existing and new service improvement projects for the City of Toronto and client Programs.

Health and Safety

- Major Health and Safety projects include:
 - *Emergency Repairs (\$26.226 million)* – Funding is in place in the Preliminary 2017-2026 Capital Budget and Plan for unforeseen emergency capital repairs to City-owned buildings.
 - *City-Wide Physical Security Enhancements (\$8.950 million)* – Funding is required for sustainment of enhancements of security and safety systems implemented such as access control upgrades, intrusion alarm systems, security desk enhancements, and emergency intercom installations to meet legislatively prescribed standards.

Legislated

- Major Legislated projects include cash flow funding of \$27.801 or 2.7% of the total Preliminary 10-Year Capital Plan's expenditures.
 - *Environmental Remediation (\$21.246 million)* – Funding is available for environmental remediation of designated substances, essential audits, and annual surveys and sampling.

- *Barrier Free / Equity (\$5.709 million)* – Funding for provincially and federally required programs such as retrofits to create barrier free accessibility.

State of Good Repair (SOGR)

- SOGR projects account for \$531.105 million or 51.5% of the total Preliminary 10-Year Capital Plan's investments.
- The Preliminary 10-Year Capital Plan incorporates a new investment of \$48.176 million dedicated to various SOGR project groupings that focus on required capital maintenance, including:
 - *Mechanical and Electrical System Repairs (\$21.585 million)*;
 - *Structural / Building Envelope Repairs (\$15.287 million)*;
 - *Sitework (\$6.067 million)*;
 - *Renovations (\$3.405 million)*; and
 - *Re-Roofing (\$1.832 million)*.

Service Improvements

- Service Improvement projects account for \$431.044 million or 41.8% of the total Preliminary 10-Year Capital Plan's expenditures.
 - *Union Station Revitalization (\$121.535 million)* – Union Station is the largest transportation hub in the country, handling 65 million passengers annually and expected to double by 2031. It is currently undergoing an entire revitalization in order to accommodate increasing volumes and turn the landmark facility into a transportation and community hub and destination. The project is expected to be completed in 2018.
 - *St. Lawrence Market North Redevelopment (\$68.946 million)* – The project requires demolishing the existing north building and replacing it with a multi-storey, multi-purpose facility housing a public market at ground level, compatible ancillary uses on a mezzanine overlooking the market hall, multi-levels of Provincial Offenses Act traffic courts for Court Services, and three levels of public parking below grade for the Toronto Parking Authority. The project is expected to be completed in 2019.
 - *North West (NW) Path – Phase 2 (\$50.0 million)* – The North West PATH - Phase 2 extension will connect the existing PATH system from Union Station, along York Street to Wellington Street, \$50.0 million in capital funding is planned in 2021-2023.
 - *Renewable Energy Program (\$43.200 million)* – This program encompasses projects that harness energy that comes from natural, sustainable sources, such as the sun, earth and biomass, which are cleaner alternatives to traditional energy sources and improve the health of residents and the general public.
 - *Energy Conservation & Demand Management (\$38.0 million)* – The Energy Conservation & Demand Management Plan was unanimously approved by City Council in 2014 and provides a clear roadmap for future energy conservation measures. The objective of the plan is to upgrade facilities infrastructure and energy performance while establishing Toronto as a leader among North American cities in energy efficiency and climate change mitigation.
 - *Combined Heat & Power (CHP) (\$28.073 million)* – The Combined Heat & Power projects involve the use of a heat engine or power station to simultaneously generate electricity and useful heat. CHP captures some or all of the by-product for heating very close to the plant. These initiatives will be implemented at City facilities and funded through recoverable debt.

- *Community Energy Planning (\$19.362 million)* – This program is an area-based approach to energy planning that models energy needs for existing and future development.
 - The objective is to integrate energy considerations, including water, solid waste and transportation choices, early into the land use planning process and seize opportunities to implement energy solutions such as conservation and peak demand reduction, resiliency, and energy growth.
 - The 2017-2026 Capital Budget and Plan includes funding for community based green energy projects including 4 YMCA buildings in the City of Toronto to reduce energy consumption by implementing the retrofit measures as described in the Energy Audit Reports conducted by Sheridan College, Centre for Advanced Manufacturing and Design Technologies (CAMDT) for each of the 4 sites.
- *District Energy Systems (\$18.0 million)* – District Energy System projects contribute to the Environment & Energy Division's focus on building resiliency to extreme weather events by offering a more efficient and lower carbon way of heating and cooling multiple buildings in an area. Environment & Energy, in collaboration with other City Divisions, is continuing to identify opportunities for implementation of this energy system integration.
- *Demand Response Program (\$17.0 million)* – This program enables a co-ordinated reduction of electricity demand by City end-users to balance province-wide demand and supply capabilities during periods when electricity supply is constrained, as determined by the Independent Electricity System Operator (IESO).
 - The Demand Response program is administered by the IESO and pays participants to reduce electricity use at periods of peak electrical demand. The City has participated in the Province's Demand Response Program since 2012.
 - Environment & Energy staff continue to work with City Programs, Agencies, and Corporations to identify demand response opportunities at City facilities and sites to develop a pipeline of potential Demand Response projects.

2017 Preliminary Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2017 Preliminary Capital Budget and Future Year Commitments, that consists of 2017 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

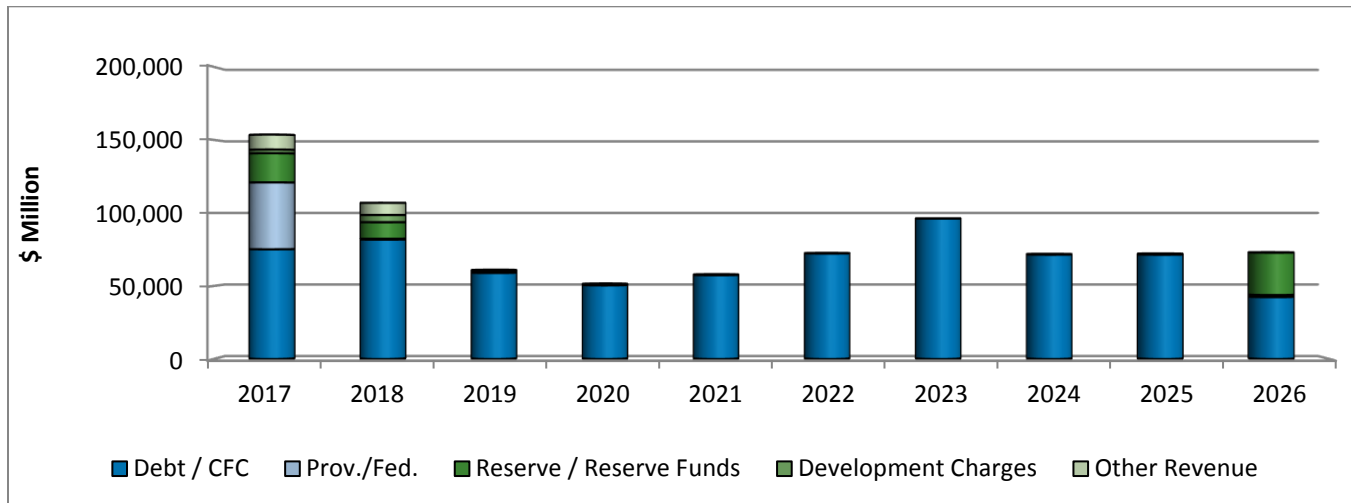
- Table 3a below lists the 2017 Preliminary Capital Budget and Future Year Commitments for FREEE:

Table 3a
2017 Cash Flow & Future Year Commitments (In \$000s)

| | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | Total 2017 Cash Flow & FY Commits |
|---|----------------|----------------|----------------|----------------|--------------|--------------|----------|----------|----------|----------|---|
| Expenditures: | | | | | | | | | | | |
| Previously Approved | | | | | | | | | | | - |
| Barrier Free / Equity | 1,509 | 3,000 | 1,200 | | | | | | | | 5,709 |
| Environmental Remediation | 607 | 133 | | | | | | | | | 740 |
| Mechanical and Electrical | 8,138 | 13,820 | 6,341 | | | | | | | | 28,299 |
| Renovations | 2,598 | 1,669 | 500 | 1,000 | 385 | | | | | | 6,152 |
| Re-Roofing | 2,600 | 700 | 200 | 250 | | | | | | | 3,750 |
| Sitework | 3,581 | 3,431 | 100 | 100 | | | | | | | 7,212 |
| Structural / Building Envelope | 8,857 | 8,762 | 6,200 | 3,965 | 700 | | | | | | 28,484 |
| Renewable Energy Program | 8,900 | 4,300 | | | | | | | | | 13,200 |
| Community Energy Planning | 2,264 | 2,828 | 270 | | | | | | | | 5,362 |
| Toronto Strong Neighbourhoods Strategy | 150 | 150 | | | | | | | | | 300 |
| St. Lawrence Market North Redevelopment | 15,421 | 40,962 | 12,563 | | | | | | | | 68,946 |
| Union Station Revitalization | 91,003 | 30,532 | | | | | | | | | 121,535 |
| Others | 3,005 | 850 | 500 | 250 | | | | | | | 4,605 |
| Subtotal | 148,633 | 111,137 | 27,874 | 5,565 | 1,085 | - | - | - | - | - | 294,294 |
| Change in Scope | | | | | | | | | | | |
| Mechanical and Electrical | (500) | | | | | | | | | | (500) |
| Renovations | (135) | | | | | | | | | | (135) |
| Re-Roofing | (450) | | | | | | | | | | (450) |
| Sitework | (2,272) | (1,210) | | | | | | | | | (3,482) |
| Structural / Building Envelope | (210) | (652) | (1,400) | (2,365) | (700) | | | | | | (5,327) |
| Combined Heat & Power (CHP) | 2,073 | | | | | | | | | | 2,073 |
| Toronto Strong Neighbourhoods Strategy | (150) | (150) | | | | | | | | | (300) |
| Others | 90 | | | | | | | | | | 90 |
| Subtotal | (1,554) | (2,012) | (1,400) | (2,365) | (700) | - | - | - | - | - | (8,031) |
| New w/Future Year | | | | | | | | | | | |
| Environmental Remediation | 971 | 395 | | | | | | | | | 1,366 |
| Emergency Repairs | 507 | | | | | | | | | | 507 |
| Mechanical and Electrical | 4,461 | 7,489 | 5,105 | 1,832 | 2,698 | | | | | | 21,585 |
| Renovations | 501 | 2,030 | 874 | | | | | | | | 3,405 |
| Re-Roofing | 20 | 1,812 | | | | | | | | | 1,832 |
| Sitework | 59 | 270 | 1,150 | 2,081 | 2,507 | | | | | | 6,067 |
| Structural / Building Envelope | 5,337 | 1,950 | 1,000 | 2,000 | 2,500 | 2,500 | | | | | 15,287 |
| Renewable Energy Program | 500 | | | | | | | | | | 500 |
| Community Energy Planning | 5,000 | | | | | | | | | | 5,000 |
| Energy Conservation & Demand Management | 2,000 | | | | | | | | | | 2,000 |
| Channel and Counter Strategy | 1,500 | | | | | | | | | | 1,500 |
| Office Modernization Program | 6,300 | 3,000 | | | | | | | | | 9,300 |
| Toronto Strong Neighbourhoods Strategy | 3,398 | 650 | | | | | | | | | 4,048 |
| Others | 6,501 | 2,249 | 50 | 50 | | | | | | | 8,850 |
| Subtotal | 37,055 | 19,845 | 8,179 | 5,963 | 7,705 | 2,500 | - | - | - | - | 81,247 |
| Total Expenditure | 184,134 | 128,970 | 34,653 | 9,163 | 8,090 | 2,500 | - | - | - | - | 367,510 |
| Financing: | | | | | | | | | | | |
| Debt/CFC | 75,090 | 63,015 | 26,710 | 9,163 | 8,090 | 2,500 | | | | | 184,568 |
| Debt Recoverable | 30,587 | 40,864 | 6,673 | | | | | | | | 78,124 |
| Other | 10,224 | 8,305 | 1,000 | | | | | | | | 19,529 |
| Reserves/Res Funds | 19,974 | 11,342 | 270 | | | | | | | | 31,586 |
| Development Charges | 2,500 | 5,000 | | | | | | | | | 7,500 |
| Provincial/Federal | 45,759 | 444 | | | | | | | | | 46,203 |
| Total Financing | 184,134 | 128,970 | 34,653 | 9,163 | 8,090 | 2,500 | - | - | - | - | 367,510 |

- Approval of the 2017 Preliminary Capital Budget of \$184.134 million will result in the future year funding commitments of \$128.970 million in 2018, \$34.653 million in 2019, \$9.163 million in 2020, \$8.090 million in 2021, and \$2.500 million in 2022 for a total of \$367.510 million.
- Extended multi-year commitments for ongoing SOGR work will enable Facilities Management to take advantage of multi-year contract awards which will improve the Program's delivery and spending rates.

Chart 3
2017 – 2026 Preliminary Capital Plan by Funding Source (In \$000s)



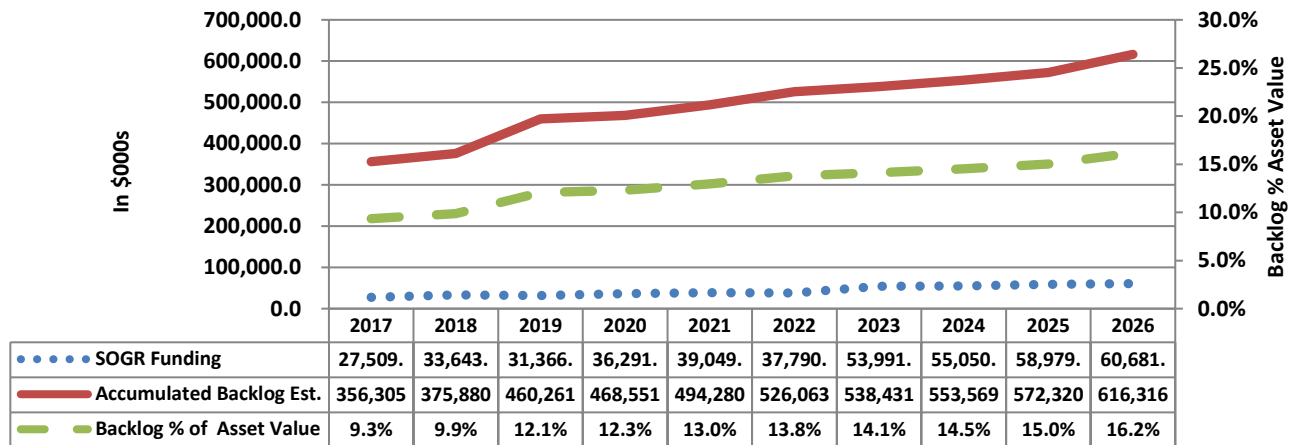
The Preliminary 10-Year Capital Plan of \$1,030.3 million will be financed by the following sources:

- Debt accounts for \$677.072 million or 65.7% of the financing over the 10-year period.
 - The debt funding is below the 10-year debt affordability guidelines of \$708.094 million allocated to this Program by \$31.023 million, dedicated to SOGR and Service Improvement projects:
 - Facilities Management initiatives (\$477.611 million) including:
 - ✓ Mechanical & Electrical (\$155.142 million),
 - ✓ Structural / Building Envelope (\$103.992 million),
 - ✓ Renovations (\$80.270 million),
 - ✓ Sitework (\$47.670 million),
 - ✓ Emergency Repairs (\$27.548 million),
 - ✓ Re-Roofing (\$24.624 million), and
 - ✓ Environmental Remediation(\$20.100 million)
 - Union Station Revitalization (including Union Station SOGR) (\$116.069 million)
 - Real Estate Services initiatives (\$17.100 million) including:
 - ✓ SOGR work at various leased facilities (\$11.800 million),
 - ✓ St. Lawrence Market South Renovations (\$2.000 million),
 - ✓ Portland Yards Consolidation Study and Analysis (\$1.5 million), and
 - ✓ Union Station Security and Operational Enhancements (\$0.750 million)
 - Corporate Security (\$13.477 million)
 - City-Wide Strategic Initiatives (\$13.100 million)
 - St. Lawrence Market North Redevelopment (\$10.400 million)
 - Toronto Strong Neighbourhoods Strategy (\$8.900 million)

- Federal/Provincial Grants fund \$50.104 million or 4.9% of the Preliminary 10-Year Capital Plan's planned expenditures. The majority of the funding is for the Union Station Revitalization capital project (\$45.406 million) which receive funding from other levels of government including Metrolinx and Transport Canada.
- Reserve and Reserve Funds constitute \$60.586 million or 5.9% of required funding over 10 years for the following major projects:
 - The *Union Station Revitalization* project is funded partially from the Union Station Reserve Fund (\$9.835 million); Strategic Infrastructure Partnership (\$2.200 million) and Capital Financing Reserve (\$0.175 million) as previously approved.
 - The *St. Lawrence Market North Redevelopment* is partially funded by the Capital Financing Reserve (\$15.000 million) and the Provincial Offense Courts Stabilization Reserve (\$3.525 million) as a contribution from Court Services towards the project for future court rooms to be built at St. Lawrence Market North building.
 - *Community Energy Planning* projects receive funding of \$0.851 million from the Toronto Energy Conservation Fund for community based green energy projects.
 - An additional \$29.0 million in various SOGR projects (Mechanical and Electrical, Structural / Building Envelope, and Sitework) will be funded from the Capital Financing Reserve in 2026, utilizing the reserve to support the completion of capital work required and avoid debt borrowing and associated debt servicing costs in the City's Operating Budget.
- Recoverable Debt, which provides \$215.524 million or 20.9% of the Preliminary 10-Year Capital Budget and Plan's funding, is dedicated primarily to the following major capital projects:
 - *Sustainable Energy projects* which are primarily funded through recoverable debt including Renewable Energy Program, Combined Heat & Power (CHP), District Energy Systems, Demand Response Program, Community Energy Planning and Energy Conservation & Demand Management (\$162.784 million)
 - *Union Station Revitalization* (\$24.719 million)
 - *St. Lawrence Market North Redevelopment* (\$26.021 million)
 - *St. Lawrence Market South Renovations* planned in 2017 and 2018 (\$2.0 million)
 - Recoverable debt will be repaid through energy savings and future streams of leasing revenues upon completion of the projects.
- Development Charges, which represent \$7.500 million or 0.7% of the Preliminary 10-Year Capital Budget and Plan's funding source, provides eligible funding to the *Union Station Revitalization* project.
- Other sources of funding, which account for \$19.531 million or 1.9% will be utilized for the following redevelopment/revitalization projects:
 - The *St. Lawrence Market North Redevelopment* project will receive a total of \$14.000 million from Toronto Parking Authority as a contribution towards the construction of three levels of parking below grade.
 - The *Union Station Revitalization* project will receive \$3.131 million from VIA Rail and other stakeholders.
 - The *Rehabilitation of Western Channel Dockwall* project will receive \$1.900 million from the Toronto Port Lands Company (TPLC) and \$0.500 million from the Toronto Port Authority, for a total of \$2.400 million. The total funding in the 2017 – 2026 Plan is \$3.9 million, with the remaining \$1.5 million funded through debt.

State of Good Repair (SOGR) Backlog

Chart 4
SOGR Funding & Backlog (In \$000s)



- Facilities Management is responsible for capital improvements and repairs at more than 457 facilities, covering over 11.8 million square feet with an approximate replacement value of \$4.6 billion including Union Station.
- The Facilities Management building portfolio noted above is comprised of a number assets utilized by City Programs and Agencies for their service delivery, including among others:
 - Toronto Police Services – 43 buildings / 2.3 million square feet
 - Fire Services – 97 buildings / 0.9 million square feet
 - Emergency Medical Services – 35 buildings / 0.4 million square feet
 - Facilities Management – 272 buildings / 8.0 million square feet
- Based on current funding levels, FREEE invests in State of Good Repairs (SOGR) at a rate of approximately 1 percent of the replacement value compared to the industry standard of 2 to 4 percent.
- With estimates of SOGR backlog escalating, it is critical to ensure that limited resources are optimally allocated in a manner that maximizes the utility of the City's capital assets. FREEE dedicates the debt funding envelope annually to address critical needs for these aging facilities and scheduled life cycle replacements of major components that are at the end of their service life.
- Due to the age of many of the City's buildings, the backlog will increase from \$356.305 million or 9.3% of replacement asset value in 2017 to \$616.316 million or 16.2% of replacement asset value by the end of 2026, as described in Chart 4.
- Facilities Management play a corporate stewardship role, and a leadership role in collaboration with City Programs and Agencies for setting standards and ensuring all City-owned facilities are maintained in a manner that meet operational needs and improve asset management. The following table provides a breakdown of SOGR by asset category.

Table 4
SOGR Backlog by Asset Category (In \$000s)

| Total | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|-------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| State of Good Repair Funding | 27,509 | 33,643 | 31,366 | 36,292 | 39,050 | 37,791 | 53,991 | 55,050 | 58,979 | 60,681 |
| Accumulated Backlog Est. (yr end) | 356,306 | 375,880 | 460,261 | 468,552 | 494,280 | 526,063 | 538,431 | 553,569 | 572,321 | 616,316 |
| Backlog %Asset Value | 9.3% | 9.9% | 12.1% | 12.3% | 13.0% | 13.8% | 14.1% | 14.5% | 15.0% | 16.2% |
| Asset Value | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 | 3,811,930 |
| Mechanical and Electrical | | | | | | | | | | |
| State of Good Repair Funding | 4,439 | 12,249 | 11,956 | 10,587 | 10,972 | 11,207 | 16,021 | 17,178 | 20,074 | 17,848 |
| Accumulated Backlog Est. (yr end) | 123,212 | 135,140 | 160,678 | 163,263 | 173,441 | 176,895 | 189,346 | 185,663 | 192,744 | 206,690 |
| Renovations | | | | | | | | | | |
| State of Good Repair Funding | 3,495 | 3,702 | 3,565 | 7,055 | 5,837 | 7,616 | 16,557 | 7,260 | 16,446 | 5,773 |
| Accumulated Backlog Est. (yr end) | 70,273 | 73,250 | 84,629 | 86,760 | 93,745 | 112,733 | 101,064 | 102,997 | 98,478 | 130,699 |
| Re-Roofing | | | | | | | | | | |
| State of Good Repair Funding | 2,170 | 2,525 | 331 | 798 | 748 | 1,559 | 4,596 | 7,079 | 1,571 | 3,337 |
| Accumulated Backlog Est. (yr end) | 20,162 | 20,544 | 28,648 | 28,656 | 32,894 | 38,329 | 39,141 | 33,954 | 38,288 | 39,954 |
| Sitework | | | | | | | | | | |
| State of Good Repair Funding | 1,383 | 2,880 | 3,326 | 5,184 | 7,694 | 4,854 | 3,298 | 3,627 | 7,870 | 18,182 |
| Accumulated Backlog Est. (yr end) | 58,410 | 59,899 | 77,696 | 83,430 | 85,140 | 87,184 | 87,386 | 90,565 | 90,092 | 78,251 |
| Structural/Building Envelope | | | | | | | | | | |
| State of Good Repair Funding | 11,024 | 10,197 | 9,928 | 10,409 | 11,539 | 10,296 | 11,258 | 17,647 | 10,758 | 13,280 |
| Accumulated Backlog Est. (yr end) | 86,281 | 88,288 | 108,430 | 105,588 | 107,365 | 107,455 | 111,988 | 125,821 | 136,212 | 144,905 |
| Other | | | | | | | | | | |
| State of Good Repair Funding | 4,998 | 2,091 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 | 2,260 |
| Accumulated Backlog Est. (yr end) | (2,032) | (1,241) | 180 | 855 | 1,696 | 3,468 | 9,506 | 14,569 | 16,507 | 15,818 |

- The accumulated SOGR backlog is determined based on the results of building condition assessments (BCA) which entails annual verification and full technical evaluation of each City building and all fixed components on a five-year cycle.
- Facilities, Real Estate, Environment & Energy has placed a greater emphasis on completing BCAs as part of its effort to improve asset lifecycle management and more accurately identify and represent critical SOGR needs in the portfolio.
- A major contributor to the increase in SOGR backlog is attributed to completing more BCAs than prior years. The number of BCAs completed over the last 12 months increased by 22, increasing the required SOGR work previously unidentified in buildings with no or outdated BCAs. Facilities Management is striving to complete BCAs on the entire building portfolio by 2018, at which point the SOGR backlog is expected to level off.

10-Year Capital Plan: Net Operating Budget Impact

Table 5
Net Operating Impact Summary (In \$000s)

| Projects | 2017 Budget | | 2018 Plan | | 2019 Plan | | 2017 - 2021 | | 2017 - 2026 | |
|---|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|-------------|-----------|
| | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions | \$000s | Positions |
| Previously Approved | | | | | | | | | | |
| <i>City-Wide Physical Security Enhancements</i> | | | 2.0 | | 2.0 | | 4.0 | - | 4.0 | - |
| <i>Solar Photovoltaic Program</i> | 57.6 | | 57.6 | | 57.6 | | 172.8 | - | 172.8 | - |
| <i>Technical Audits & Capital Project Validations</i> | | | (3.5) | | (6.8) | | (10.2) | - | (10.2) | - |
| New Projects - 2017 | | | | | | | | | | |
| <i>RES Asset Management - SAP System Replacement</i> | (26.0) | | (26.0) | | (26.0) | | (78.0) | - | (78.0) | - |
| Total (Net) | 31.6 | - | 30.1 | - | 26.8 | - | 88.5 | - | 88.5 | - |

The Preliminary 10-Year Capital Plan will increase future year Operating Budgets by a total of \$0.089 million net over the 2017 – 2026 period, as shown in the table above.

This is comprised of the following impacts to capital projects:

- *City-Wide Physical Security Enhancements* – additional funding represents an increase in operating costs under the new Security Incident Management software required as part of this initiative to implement security enhancements as various City-owned facilities.
- *Solar Photovoltaic Program* – Adjustment for the Solar Photovoltaic (PV) capital initiative to take into account the reduced forecasted revenues for 2017 resulting in a reduction of capital repayments and a net increase to the Preliminary 2017 Operating Budget.
- *Technical Audits & Capital Project Validations* – Adjustment for the inflationary component of salary increases related to the reduction of two temporary capital positions in the Project Management Office (PMO) as a result of the completion of this capital project.
- *Real Estate Services (RES) Asset Management - SAP System Replacement* – The current asset management software for Real Estate Services does not provide the functionality to meet the operating requirements of the business and requires a software replacement. The net increase in capital recovery of \$0.026 million represents adjusting from nine months of salary recovery to a full year recovery to deliver this capital initiative.

These future operating impacts will be reviewed each year as part of the annual Operating Budget process.



Part 2:

Issues for Discussion

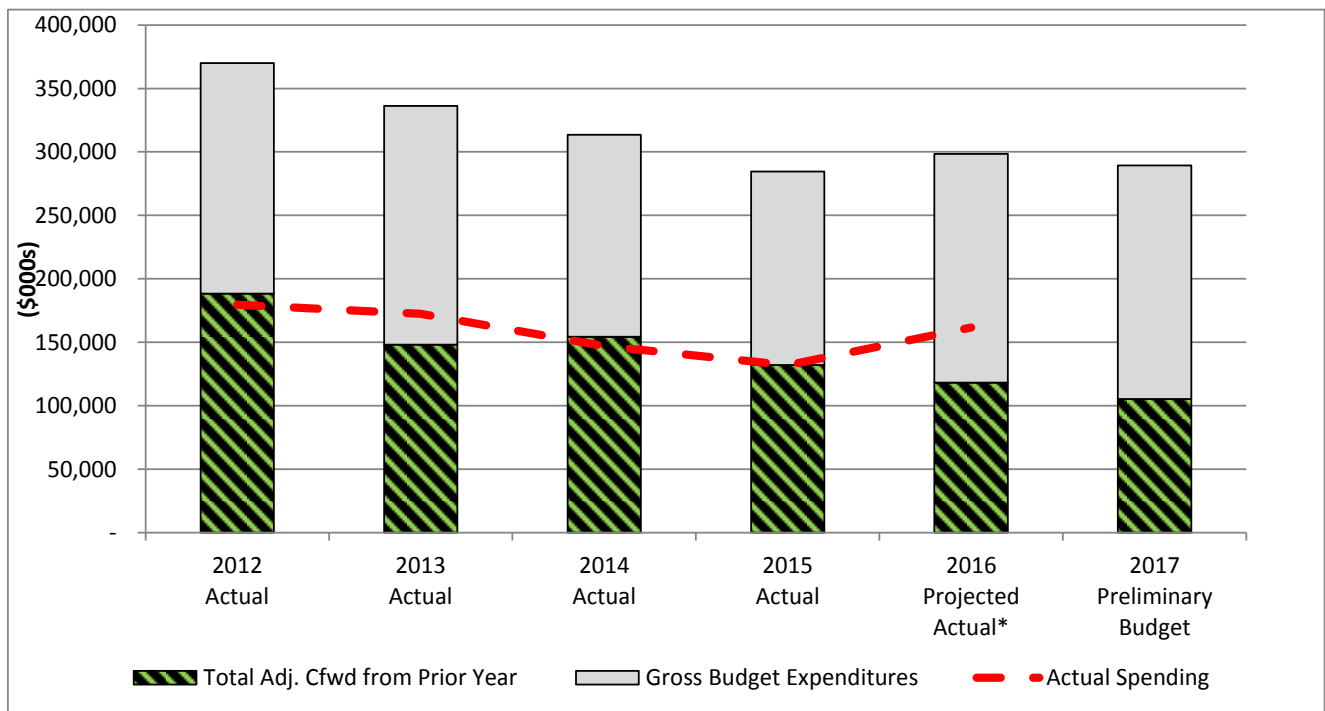
Issues Impacting the 2017 Capital Budget

Review of Capital Projects and Spending

- City Council, at its meeting of July 12, 2016 considered the report entitled "2017 Budget Process – Budget Directions and Schedule EX16.37" and directed staff to:
 - Submit their 2017 – 2026 Capital Budget and Plans requiring that annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
- The 2017 – 2026 Capital Budget and Plan for Facilities, Real Estate, Environment & Energy (FREEE) has been established following a review of capital requirements based on the reprioritization of capital needs; a review of the Program's spending capacity and the readiness to proceed of planned projects; as well as the ability to reduce overall debt funding and/or leverage non-debt funding sources.
 - The 10-Year Capital Plan includes the deferral of \$51.079 million in 2017 cash flows to future years based on project readiness and spending capacity by aligning to actual project timelines, and activities.
 - The Preliminary 2017 Capital Plan also reflects \$17.7 million in debt funding below the 2017 debt target of \$92.8 million and \$31.0 million under the 10-Year Capital Budget and Plan of \$708.1 million.
 - FREEE had an average annual spending rate over the past five years 2012 – 2016 of 49.5%, inclusive of large scale, multi-year major capital projects such as the Union Station Revitalization, St. Lawrence Market North Redevelopment, Nathan Phillips Square Revitalization, and Old City Hall HVAC. Average spending rates over this period for SOGR projects is 55.1%.
 - Facilities Management is also responsible for capital project delivery of client initiative and facilities-related projects. Spending rates within these projects is expected to be over 65% in 2016.
- The following tables illustrates FREEE's rate of spending from 2012 to 2016.

Capacity to Spend – Budget vs. Actual (In \$000s)

| Category | 2012 | | | 2013 | | | 2014 | | | 2015 | | | 2016 | | | Spending Rate 5 Year 2012-2016 Avg. % |
|---------------------|----------------|----------------|-----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|----------------|----------------|-----------------|----------------|-------------------|-----------------|---------------------------------------|
| | Budget | Actual | Spending Rate % | Budget | Actual | Spending Rate % | Budget | Actual | Spending Rate % | Budget | Actual | Spending Rate % | Budget | Projected Actual* | Spending Rate % | |
| Health & Safety | 4,058 | 1,311 | 32.3% | 6,272 | 3,447 | 55.0% | 5,652 | 3,013 | 53.3% | 9,766 | 8,343 | 85.4% | 3,067 | 2,294 | 74.8% | 63.9% |
| Legislated | 644 | 643 | 99.7% | 1,299 | 1,001 | 77.1% | 3,227 | 1,505 | 46.6% | 3,920 | 1,965 | 50.1% | 3,317 | 2,486 | 75.0% | 61.2% |
| SOGR | 72,526 | 36,338 | 50.1% | 45,247 | 24,374 | 53.9% | 47,417 | 29,978 | 63.2% | 59,018 | 31,715 | 53.7% | 70,066 | 39,876 | 56.9% | 55.1% |
| Service Improvement | 275,142 | 132,967 | 48.3% | 275,380 | 142,936 | 51.9% | 249,762 | 112,065 | 44.9% | 188,346 | 85,807 | 45.6% | 204,994 | 116,088 | 56.6% | 49.4% |
| Growth Related | 17,610 | 8,353 | 47.4% | 8,034 | 567 | 7.1% | 7,467 | 449 | 6.0% | 23,442 | 4,203 | 17.9% | 16,881 | 819 | 4.8% | 19.6% |
| Total | 369,981 | 179,611 | 48.5% | 336,231 | 172,324 | 51.3% | 313,525 | 147,009 | 46.9% | 284,492 | 132,033 | 46.4% | 298,324 | 161,562 | 54.2% | 49.5% |



- Factors contributing to the average 49.5% spend rate over the past five years include:
 - Projects completed under budget, with remaining funding not required.
 - Design and scope changes due to unplanned events such as found site conditions, required environmental assessments and remediation that delay projects from progressing, which is further highlighted by the diverse portfolio of facilities and the overall age of the City's building stock.
 - Projects deferred or cancelled, post-approval, based on business decisions or directives received.
 - Lack of standardization in terms of widely accepted and followed procurement and project management practices, which is being addressed through the newly created organizational structure in Facilities Management, implemented in the second half of 2016.
 - Coordination with key stakeholders on all major capital projects (specifically Union Station and the St. Lawrence Market North redevelopment projects) to ensure public disruption, and scheduling conflicts are minimized while facilities remain active and open to the public.

- The Facilities Management Division is currently implementing a number of initiatives and priority actions to improve capital spending rates in 2017. These actions include:
 - Emphasis on securing contracts and commitments in 2016 for work to be performed and projects to be implemented in 2017. As of September 30, 2016, under the core SOGR Facilities Management program, capital commitments were \$34.8 million compared to \$27.0 million at the same time last year (a 29% increase), demonstrating improvement in the setup and delivery of capital projects.
 - Implementation of the Project Management Office, including recruitment of staff with the required skill set, to improved planning, procurement and overall coordination of capital project delivery across the portfolio.
 - Introduction of new technology, including the Project Tracking Portal, to improve management of capital project execution by providing up-to-date project information on demand

- Better project planning and delivery through the use of programs within major categories of capital repairs across like facilities within the portfolio. This will optimize the use allocated funding, reduce duplication in the planning and procurement process of these projects, and address backlog in a more efficient manner.
- Through the Facilities Management Transformation initiative, greater alignment between preventative maintenance and SOGR plans.
- Adjustment of cash flows for SOGR and major projects to better reflect current plans and schedules. The most significant include:
 - St. Lawrence Market North Redevelopment: \$12.6 million deferred to 2019
 - Union Station Revitalization: \$25.0 million deferred to 2018
- Changes in the planning process of future year SOGR work, including steps to formalize and standardize this process through the use of industry measures such as the Facility Condition Index, and benchmarking against industry standards.

Unmet Capital Projects Included in the Preliminary 10-Year Capital Plan

The following is a list of capital projects are now included in the Preliminary 10-Year Capital Plan as a result of cash flow realignment, freeing up the debt capacity to accommodate unmet needs within the Program:

**Unmet Needs Included in the 2017-2026 Preliminary Capital Plan
(In \$000s)**

| Project Description | Criteria | Total Project Expenditure | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|--------------------------------------|----------|---------------------------|----------------|----------------|------|------|------|------|------|------|------|------|
| Office Modernization Program | 5 | 9,300.0 | 6,300.0 | 3,000.0 | | | | | | | | |
| Channel & Counter Strategy | 6 | 1,500.0 | 1,500.0 | | | | | | | | | |
| Portland Yards Consolidation | 5 | 1,500.0 | 750.0 | 750.0 | | | | | | | | |
| 1050 Ellesmere Building Enhancements | 1 | 2,000.0 | 500.0 | 1,500.0 | | | | | | | | |
| Total | | 14,300.0 | 9,050.0 | 5,250.0 | - | - | - | - | - | - | - | - |

Criteria to evaluate unfunded priority capital projects:

1. Approved capital projects that are over debt target due to cost escalation.
2. Capital projects to ensure legislative compliance.
3. Health & Safety or SOGR projects that need to be addressed to avoid service interruption or legal claims.
4. Capital projects that leverage an opportunity that would otherwise be missed (financial/timing/coordination).
5. Capital projects that effect operating savings/efficiencies or cost avoidance.
6. Capital projects to implement approved Council priorities.
7. SOGR projects that reduce backlog.
8. Capital projects to address a sustained service demand.

▪ **The Office Modernization Program (OMP)**

- The Office Modernization Program is an initiative to modernize and optimize the City's real estate portfolio. Modernization enhances employee collaboration and mobility, offering an open work environment, increased access to natural light, and improved energy efficiency, while targeting 10-15% cost savings through collapsed leases.

At its meeting on July 7, 8, and 9, 2015, Council adopted the report entitled "Office Modernization Program – Pilot Projects". This report requested funding of \$3.12 million to initiate projects at 3 locations to modernize City office space, develop office standards that allow for a more collaborative working environment, and allow for the collapse of leases at non-City owned space in an effort to maximize and optimize the use of City office space.

<http://www.toronto.ca/legdocs/mmis/2015/gm/bgrd/backgroundfile-81136.pdf>

- Through the 2016 Budget process, an additional \$6.03 million in funding was included to allow for construction of the 3 pilot locations, for a total of approx. \$9M to be used in the pilot phase.

- In 2016, the Program substantially completed two projects, comprised of two floors at Metro Hall. Design of the 1st floor at the North York Civic Centre was also completed with construction to be completed in 2017.
- A forthcoming staff report to City Council in the spring of 2017 will present a status update on OMP and results of the 3 pilot projects. The multi-year strategy and full program business case will be included with a report to City Council in the fall of 2017.
- For 2017, the Office Modernization Program is proposing an additional 4 pilot projects, targeting two at Metro Hall and City Hall, respectively. Financial payback of these locations range roughly 6 years with savings generated through space consolidation and lease savings. Further analysis and consultations are being conducted to develop optimal plans that maximize benefits to the City.
- The 2017-2026 Preliminary Capital Budget and Plan includes \$9.3 million for the OMP project, however additional of \$78.0 million is required, based on preliminary estimates, to continue with this initiative in future years.
- *Customer Service Center of Excellence – Channel and Counter Strategy*
 - As part of the Customer Service Centre of Excellence, a core stream of work is the Channel and Counter Strategy. The Chief Corporate Officer presented this plan for the Channel & Counter Strategy to the Government Management Committee (GMC) at its meeting on June 15, 2015.
<http://www.toronto.ca/legdocs/mmis/2015/gm/bgrd/backgroundfile-81551.pdf>
 - The main objective of this strategy is to outline the overall vision for the delivery of diverse channel options and optimal counter services across the City. This will include an assessment of 41 counters across Civic Centres.
 - Pilot initiatives are underway to coordinate service delivery at counters at York Civic Centre (Revenue and Courts counters) Metro Hall and Scarborough Civic Centre (Toronto Employment & Social Services (TESS) and Children's Services) and North York Civic Centre (Toronto Buildings and City Planning counters).
 - Included in the 2016 Approved Capital Plan for FREEE was \$2.565 million for business process reviews and the development of the plan and business case.
 - Work in 2016 included conducting business process review sessions with eight City programs with the intent to merge and migrate services to an online platform. One hundred and seven services were identified to be migrated online, resulting in potential monetary savings and decreased transactional volume at service counters.
 - In 2017, 8 City programs will be migrated to a digital service platform. In addition, phased business process reviews will be conducted for the balance of the 107 services to identify opportunities to migrate them online under the "Toronto at your Service" brand.
 - Any efficiencies or funding requirements resulting from this strategy's implementation plan will also be considered as part of future Budget processes. A forthcoming staff report in the spring of 2017 will present a multi-year strategy and full program business case.
- *Port Land Yards Consolidation*
 - In line with the City's Strategic Action #19 "Improve Customer Service" and #26 "Finance the City's Growth", FREEE has included \$1.5 million in the 2017-2026 Preliminary Capital Budget and Plan to fund the business case and study for the Port Land Yards consolidation.

- There are currently 7 City Yards in the Port Lands area. FREEE's goal is to consolidate these yards into a centralized "yards campus" that will provide new and improved facilities to meet the current and future operating demand. The consolidation will also bring operating efficiencies such as shared office space, outdoor storage, and other co-location synergies.
- The consolidation will also free up existing yard properties for potential development, new parks, or community space opportunities
- Funding included in the Preliminary 10-Year Capital Plan will be used to fund project studies, develop the conceptual design, and provide a cost estimates. The results of these will be reported back to Council in 2018.
- *1050 Ellesmere Building Enhancements*
 - In March 2016, a fire caused significant damage to the City's Ellesmere fleet maintenance facility. Rebuilding of the facility will be funded through insurance proceeds, however, FREEE has included \$2.0 million in the Preliminary 10-Year Capital Plan to fund additional enhancements to the building, which will ensure Fleet Services can meet current operational requirements and allow for better customer service.
 - Enhancement funding will allow for a larger building envelop and equipment required to service Compressed Natural Gas (CNG) vehicles, which was not feasible within the previous facility.

Reporting on Major Capital Projects: Status Update

- At its meeting of October 24th, 2012, the Audit Committee considered a report from the Auditor General entitled, a "*Mid-Term Review of the Union Station Revitalization: Managing Risks in a Highly Complex, Multi-Year, Multi-Stage, and Multi-Million Project*" (AU9.7). The report recommended enhanced oversight and reporting to promote accountability and transparency for the project.
<http://www.toronto.ca/legdocs/mmis/2012/au/bgrd/backgroundfile-50913.pdf>
- The action plan to implement the Auditor General's recommendations outlined is twofold:
 - 1) Since 2013, the quarterly capital variance report includes additional detail on large capital projects, including life-to-date information, milestones and milestone slippages and any cost escalations for all major City capital projects.
 - 2) Since 2013, detailed information has been provided in the Capital Budget Notes specifically on Union Station and other current or completed major capital projects including St. Lawrence Market North Redevelopment, Nathan Phillips Square Revitalization and Old City Hall HVAC and Electrical Upgrades.
- The following detailed information presents FREEE's major capital projects in accordance with that directive:

Union Station Revitalization Project

- Project Overview
 - Union Station is the largest transportation hub in the country, handling 65 million passengers annually and expected to double by 2031. It is currently undergoing an entire redevelopment and revitalization in order to accommodate the increasing volumes and turn the landmark facility into a transportation, community hub and destination.
 - This includes excavation for a new retail concourse level, construction of two new concourse for GO Transit, restoration of the VIA concourse and renovations to the West Wing and Centre Block and exterior restoration of the building.

- Project Status
 - The Union Station Revitalization Project is now in its sixth year of a multi-year construction schedule.
 - Stage 1 work substantial completed with handover of completed space to the head lessee of retail space beneath the York and VIA concourses and Promenade level underway; retail operations expected to start opening in Q2 2017.
 - Significant progress of the new Bay Street Concourse, VIA Concourse, Great Hall restoration, remaining retail areas, East Wing exterior façade, and moat areas.
- Project Challenges
 - The project has experienced challenges due to a number of factors, including found site conditions such as heritage, environmental elements including designated substances, and performance issues with the General Contractor/Construction Manager on Stage 1, the prime consultant, and certain subcontractors.
 - In addition, development of the stage 2/3 schedule, with the inclusion of transfers of work from Stage 1, has created further challenges.
 - To mitigate risks, project teams have responded with value engineering, constructability changes, challenging of tender results, retendering, minor scope adjustments, and consideration of different construction methodologies.
- Financial Update
 - Total project cost of \$800.7 million remains unchanged from the latest approved budget. Funding sources are outlined in the Table 1 below.

| External Funding Sources: | |
|-----------------------------------|--------------|
| GO / Metrolinx | 191.8 |
| Transport Canada | 133.0 |
| Transport Canada – Transit Secure | 6.5 |
| VIA Rail | 24.9 |
| Other Stakeholders | 2.4 |
| Total External Funding | 358.6 |
| Internal Funding Sources: | |
| City Debt | 180.5 |
| Recoverable Debt | 190.5 |
| Reserves | 60.4 |
| Development Charges | 7.9 |
| Section 16 Agreements | 2.8 |
| Total Internal Funding | 442.1 |
| Total Funding | 800.7 |

- The 2017 - 2026 Capital Budget and Plan has been updated to reflect the current annual cash flows expected for the remainder of the project. As of the end of 2016, it is estimated that \$627.052 million, or 78.3%, of the project budget will have been spent. As a result of the challenges noted above, an additional \$25.0 million in cash flow funding was deferred from 2017 to 2018. The revised project cash flows are outlined below in Table 2.

| | Estimated Life to Date (As of Dec 31, 201) | 2017 Budget | 2018 Plan | Total |
|---------------------|---|--------------------|------------------|--------------|
| USR Spending | 627.052 | 143.075 | 30.532 | 800.659 |

*Includes an expected \$52.072 million of 2016 carry forward.

St. Lawrence Market North (SLMN) Redevelopment Project.

▪ Project Overview

- This project requires demolishing the existing north building and replacing it with a multi-storey, multi-purpose facility housing a public market at ground level, compatible ancillary uses on a mezzanine overlooking the market hall, multi-levels of Provincial Offenses Act traffic courts for Court Services, and four levels of public parking below grade for the Toronto Parking Authority.

▪ Project Status

- Construction of the Temporary Market and client relocation was completed in June 2015.
- The Design Development Stage of the new North Market Building has been completed.
- Demolition of the existing North Market Building at 92 Front St., including archeological assessment and environmental remediation of the site in advance of new construction, is currently underway. Archeological evidence of previous Market builds dating 1831, 1851 and 1904 have been recovered.
- In light of these significant findings, a stage 4 (and final) archeological investigation/mitigation is needed requiring the existing building to be demolished to allow for full site access. This stage is expected to be completed by the end of 2016, subject to extent of archeological findings and regulatory approval requirements
- Tender and award of the permanent building construction contract is expected to be completed in Q1 2017, subject to the duration of the archeological assessment.
- The project is expected to be completed in early 2019, subject to confirmation from the contractor.

▪ Project Challenges

- To date, the project has experienced a considerable amount of redesign in order to come within budget.
- Design errors were also identified by City staff and raised with the consultant. Additional time was required to settle these changes and make the appropriate updates to the design documents.
- Project schedule continues to be a challenge given the rich history of market activity on this site and the requirements for archeological assessment as noted above.

▪ Financial Update

- Total project cost of \$91.458 million remains unchanged from the latest approved budget. Funding sources are outlined in the Table 1 below.

| | |
|--|-------------|
| Recoverable Debt | 39.7 |
| Contribution from Toronto Parking Authority for Underground Garage | 14.0 |
| Toronto Parking Authority – Yorkville Garage Joint Venture | 15.0 |
| Court Services Stabilization Reserve | 4.4 |
| Development Charges | 5.0 |
| Section 37/42/45 | 3.0 |
| Debt Funding | 10.4 |
| Total | 91.5 |

- The 2017 – 2026 Capital Budget and Plan has been updated to reflect the timing of annual cash flow funding expected for the remainder of the project. As of the end of 2016, it is estimated that \$11.343

million, or 12.4%, of the project budget will be spent. As a result of the challenges noted above, cash flows have been deferred to 2019. The revised project cash flows are outlined below in Table 2.

| | Estimated Life to Date (As of Dec 31, 2016) | 2017 Budget* | 2018 Plan | 2019 Plan | Total |
|----------------------|--|---------------------|------------------|------------------|--------------|
| SLMN Spending | 11.343 | 26.590 | 40.962 | 12.563 | 91.458 |

*Includes an expected \$11.169 of 2016 carry forward.

Old City Hall HVAC Project

- Project Overview
 - The Old City Hall HVAC project replaced new ventilation and air conditioning system throughout the building including associated new head-end equipment, Enwave 'Deep Lake' cooling infrastructure, new ductwork, piping and air conditioning units, new electrical service, new ceilings and shafts, new lighting, new power requirements, and plaster ceiling stabilization/consolidation.
- Project Status
 - The project achieved substantial completion in August 2015, with minor deficiency work and claim settlements outstanding.
 - A Statement of Claim Notice was received by the City from the project contractor and is under review with internal legal/project team.
- Financial Update
 - The construction project was completed within the approved budget of \$36.899 million, which is fully funded through City debt.
 - It is expected all project funding will be spent. Minor funding will be carried forward from 2016 into 2017 until the claim settlements are resolved. There is no 2017 Capital Budget or future year impact.

Issues Impacting the 10-Year Capital Plan

Unmet Needs

- The "Unmet Capital Needs" as identified in the table below, cannot be accommodated within the City's debt targets given the limitations on debt servicing costs and are therefore not included in the 2017 Preliminary Capital Budget and 2018-2026 Capital Plan for FREEE. The projects will be included on the list of "Unfunded Capital Priorities" considered for future funding in conjunction with the revenue options and tools identified in the report "The City of Toronto's Immediate and Longer-term Revenue Strategy Direction" from the City Manager and Deputy City Manager & CFO for the 2018 Budget process.

Unmet Needs (In \$000s)

| Project Description | Criteria | Total Project Expenditure | 2017 | 2018 | 2019 | 2020 | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 |
|--|----------|---------------------------|----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------------|----------------|
| AODA Initiative | 2 | 192,000.0 | | 2,428.6 | 25,610.1 | 38,848.0 | 49,657.3 | 38,389.9 | 25,152.0 | 11,914.1 | | |
| Electrical Resiliency Program | 6 | 16,300.0 | 2,400.0 | 5,600.0 | 6,100.0 | 2,100.0 | 100.0 | | | | | |
| Office Modernization Program - Future Year Funding | 5 | 78,000.0 | | 6,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 9,000.0 | 9,000.0 |
| Channel & Counter Strategy - Future Year Funding | 6 | 7,693.0 | | 2,565.0 | 2,565.0 | 2,563.0 | | | | | | |
| Asset Management System Replacement | 5 | 2,000.0 | | 1,000.0 | 1,000.0 | | | | | | | |
| City Hall - Café on the Square HVAC | 7 | 1,500.0 | 750.0 | 750.0 | | | | | | | | |
| Total | | 297,493.0 | 3,150.0 | 18,343.6 | 44,275.1 | 52,511.0 | 58,757.3 | 47,389.9 | 34,152.0 | 20,914.1 | 9,000.0 | 9,000.0 |

Criteria to evaluate unfunded priority capital projects:

1. Approved capital projects that are over debt target due to cost escalation.
2. Capital projects to ensure legislative compliance.
3. Health & Safety or SOGR projects that need to be addressed to avoid service interruption or legal claims.
4. Capital projects that leverage an opportunity that would otherwise be missed (financial/timing/coordination).
5. Capital projects that effect operating savings/efficiencies or cost avoidance.
6. Capital projects to implement approved Council priorities.
7. SOGR projects that reduce backlog.
8. Capital projects to address a sustained service demand.

▪ Accessibility for Ontarians with Disabilities Act (AODA) Compliance

- At its meeting on August 5, 2009, City Council approved a "Statement of Commitment Regarding Persons with Disabilities" (EX33.4) in which the City will support the goals of the AODA (Accessibility for Ontarians with Disabilities Act, 2005), and will establish policies, practices and procedures which are consistent with the accessibility standards established under legislation.
<http://www.toronto.ca/legdocs/mmis/2009/ex/bgrd/backgroundfile-21489.pdf>.
- Facilities Management is currently responsible for 457 facilities, along with a significant number of additional facilities of other client Divisions. The number of properties will increase as Facilities Management takes on AODA implementation responsibility for additional properties from other Divisions. FM will reach out to other Divisions moving forward to share information and coordinate City-wide AODA implementation commitments in support of the City Multi-Year Accessibility Plan.
- The AODA compliance by 2025 involves the following tasks:
 - Conducting accessibility audits for each building
 - Establishing the priority criteria for phased implementation
 - Developing feasibility studies to determine options for retrofit work and estimated costs
 - Design and tender of projects to implement modifications
- The criteria and assumptions for budget and typical project implementation costs is that the cost per project will range between \$0.2 million and \$1.0 million with an estimated 290 to over 400 projects resulting in a ten year estimated cost of close to \$200.0 million.
- It is projected all applicable accessibility audits will be completed by 2018. As audits continue to be done, FM is integrating AODA considerations in its design and construction projects for 2016 and 2017. Projects include barrier free entrances, accessible washrooms and accessible doors upgrades.
- The 2017 - 2026 Capital Plan for FREEE includes funding of \$5.7 million to complete much of the initial phases of work for 2017 only, which include audits of properties and the establishment of priorities for a phased implementation of future work.
- Through the 2017 Budget process, Facilities Management has revised the timing of the future year estimates. A total of \$192.0 million is required to ensure compliance by 2025.

- *Electrical Resiliency*
 - On July 8, 2014, City Council adopted two reports entitled, "*Resilient City – Preparing for a Changing Climate*" and "*Review of the City of Toronto's Emergency Response to the December 2013 Ice Storm*".
 - Council directed staff to identify proposals for consideration during the 2015 Budget process and beyond for financing required increases in the electrical standby capacity in critical City-owned buildings operated by Facilities Management.
<http://www.toronto.ca/legdocs/mmis/2014/pe/bgrd/backgroundfile-70623.pdf>
<http://www.toronto.ca/legdocs/mmis/2014/ex/bgrd/backgroundfile-70933.pdf>
 - Staff were also directed to pre-identify appropriate Community Recreation facilities to be used as emergency response centres and develop facility specific plans, including provision of backup power for operational response during an emergency event.
 - A "Critical Facilities" list has been developed, inclusive of four reception centres, as well as 20 other sites deemed critical for the various operations within the Facilities Management portfolio.
 - These facilities have been initially placed into 3 categories – Reception centres, critical, and essential.
 - The go-forward strategy is to assess these facilities, beginning with the most critical, and identify needs and a gap assessment.
 - Assessment studies on the most critical facilities began in 2015. Funding of \$2.9 million was included in the 2016 FREEE budget to complete assessments at targeted critical and essential sites.
 - Initial estimates indicate that an additional \$16.3 million would be required to improve the resiliency of the City's most critical and essential infrastructure to extreme weather and other events. Solutions may vary from temporary to permanent, and therefore initial cost estimates could fluctuate once design at each location is completed.
- *Office Modernization Program*
 - Future year estimated funding of \$78.000 million for years 2018 to 2026 is not included in the Preliminary 10-year Capital Plan. The funding need is based on a minimum of 3 targeted projects per year at an annual cost of \$3.0 million each. Cost will be refined as locations are identified and design and construction requirements confirmed.
 - The multi-year strategy and full program business case will be included with a report to City Council in the fall of 2017. A refined capital requirement over the next 10 years will be identified at that time.
- *Customer Service Centre of Excellence – Channel and Counter Strategy*
 - Future year estimated funding of \$7.693 million is not included in the Preliminary 10-year Capital Plan, and will be considered in future year budget processes after the business case, strategy report and implementation plan is reported to Council, which is planned for spring 2017.
- *Asset Management Replacement System*
 - The current asset management software for Real Estate Services does not provide the functionality to meet the operating requirements of the business. A software replacement to a more appropriate commercially available software is necessary to manage the full real estate asset lifecycle.
 - Future year estimated funding of \$2.0 million is not included in the 2017-2026 Capital Budget and Plan and has been identified for the 2018 and 2019 fiscal year to better align with the City Wide Real Estate Review.

- *City Hall – Café on the Square HVAC*
 - City Hall Café on the Square HVAC capital is needed to upgrade the existing system to ensure space is immediately ready and equipped for new tenants upon closing of the lease agreement.
 - Future year estimated funding of \$1.5 million is not included in the 2017-2026 Capital Budget and Plan. Real Estate Services is currently evaluating potential proposals for the future use of this space. Funding needs will be dependent on the outcome of these proposals.

Environment & Energy Initiatives

- *Solar Photovoltaic Installations on City Facilities*
 - On July 6, 2010, City Council adopted the report entitled "*Solar Photovoltaic Program for City Facilities*", which recommended a program between the City of Toronto and Toronto Hydro-Electric System Limited (THESL) to install solar photovoltaic (PV) systems on City buildings.
<http://www.toronto.ca/legdocs/mmis/2013/pe/bgrd/backgroundfile-61249.pdf>
 - At its meeting on Oct. 8 – 11, 2013, City Council adopted the report entitled "*Solar Photovoltaic Installations on City Facilities*" which authorized a new ownership ratio of 51% City / 49% THESL.
<http://www.toronto.ca/legdocs/mmis/2013/pe/bgrd/backgroundfile-61249.pdf>
 - At its meeting on February 3 and 4, 2016, City Council adopted the report entitled "*Amendments to Joint City of Toronto/Toronto Hydro Solar Program*", which amended the City of Toronto/Toronto Hydro solar photovoltaic (PV) program. Toronto Hydro will no longer co-invest in Solar PV projects on City-owned facilities and will act as the construction manager instead.
<http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-87092.pdf>
 - The 2017-2026 Capital Plan includes funding of \$8.9 million in 2017 and \$33.7 million in future years for Solar PV installations through the joint program with Toronto Hydro. Should changes to this program be approved through Council in 2017, changes to the Capital Program would also be required.
- *Energy Conservation and Demand Management*
 - The Energy Conservation and Demand Management Plan (ECDM) have identified 528 City facilities as having potential for energy conservation initiatives. There are a total of 4,809 City properties identified in the City of Toronto data base (SAP), which consist of a variety of types of properties, for example: water treatment plants, TTC facilities, parks, outdoor arenas.
 - The ECDM Plan includes all of the major energy-consuming buildings in the City's portfolio, and will be the focus for energy conservation planning in the near term. Smaller, seasonal and distributed lighting opportunities will be evaluated in turn.
 - Recoverable debt will be used to finance all aspects of project identification, scoping, engineering, implementation and monitoring & verification.
 - The risk associated with using recoverable debt to finance project identification and scoping phases can be addressed using several strategies including strategic prioritization of high potential projects, grouping of projects into portfolios and the use of non-recoverable funds.
 - The 2017 Capital Budget includes funding in the amount of \$2.0 million to implement projects within the highest potential for energy conservation. An additional \$36.0 million in funding between 2018 and 2026 within the Capital Plan is included to continue with the ECDM plan across the City's portfolio.

- Critical to the success of this Plan is cooperation and commitment from City Programs and Agencies to support the initiatives identified by the Environment & Energy group so the City can maximize the full benefits of these initiatives.
- *TransformTO*
 - At its meeting on November 17, 2016, the "*TransformTO: Climate Action for a Healthy Equitable, and Prosperous Toronto – Report #1*" staff report (PE15.1) was submitted for consideration and adopted by the Parks and Environment Committee regarding the short-term strategies to reduce greenhouse gas emissions by 80 percent by the year 2050 (low-carbon), compared to 1990 levels.
<http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98039.pdf>
 - Initiated in 2015, *TransformTO* is a community-wide, cross-corporate initiative designed to engage residents, experts, stakeholders and all City Programs, Agencies and Corporations on how Toronto can achieve a low-carbon future that meets the needs of all Torontonians.
 - The Preliminary 2017 Capital Budget includes funding in the amount of \$5.0 million, funded through recoverable debt, to implement capital projects that support aspects of the *TransformTO* strategy, namely providing loans to City Agencies, Corporations and third party non-profit entities to support the execution of green, environmental initiatives.
 - Additional funding requests will be included through the budget process in future years to support the greenhouse gas emission target by the year 2050.



Appendices

Appendix 1

2016 Performance

2016 Key Accomplishments

In 2016, FREEE made significant progress and/or accomplished the following:

Union Station Revitalization Project (\$800.7 million)

- ✓ Completed the remaining Stage 1 work including handover to the head lessee of retail space beneath the York and VIA Concourses, with retail operations beginning to open in Q2 2017.
- ✓ Significant progress made on the new Bay Street Concourse, VIA Concourse, Great Hall restoration, remaining retail areas, East Wing exterior façade, and moat areas.
- ✓ The City and Head Lessee entered into a retail enhancement agreement which will generate additional revenue for both the Head Lessee and the City through sponsorship and retail tenant percentage rent.

St. Lawrence Market North Redevelopment (\$91.5 million)

- ✓ Demolition of the existing North Market Building, including archeological assessment and environmental remediation of the site in advance of new construction.
- ✓ Completed the archeological assessments of the site by year-end, which uncovered remnants of the 1831, 1851 and 1904 versions of the market.
- ✓ Finalized the new building design and bid documents for construction contract award in Q1 2017.

Other significant projects to be completed in 2016 include:

- ✓ Energy related initiatives such as:
 - Completed LED lighting audits and retrofits for 28 arenas, resulting in approx. \$0.2 million in annual energy savings.
 - Completed installation of new BAS systems in 2 buildings and currently designing for 3 additional buildings.
 - Issued loans of approx. \$3 million to community organizations in support of energy retrofit and efficiency projects through the Community Green Energy initiative within the Sustainable Energy Plan.
 - Completed solar PV installations completed at approx. 10 locations through the MicroFIT and joint City & Toronto Hydro Solar PV programs and another 28 underway, resulting in revenue generation and promoting the use of renewable energy.
 - Issued loans through the Home Energy Loan Program to support over 47 residential deep energy retrofit projects.
- ✓ Office Modernization Program
 - Substantially completed the 15th and 2nd floors in Metro Hall, providing a modern and collaborative work space with the aim of achieving 10-15% cost savings through lease savings.
 - Design of the North York Civic Centre 1st floor with construction to be completed in 2017.
- ✓ Currently on track to complete approx. 81 state of good repair projects at various locations across the City, including work at Civic Centres, EMS Stations, Fire Stations, City Yards, etc.

2016 Financial Performance

2016 Budget Variance Analysis (in \$000's)

| 2016 Budget | As of Sept. 30, 2016 | | Projected Actuals at Year-End | | Unspent Balance | |
|-------------|----------------------|---------|-------------------------------|---------|-----------------|-----------|
| | \$ | % Spent | \$ | % Spent | \$ Unspent | % Unspent |
| 298,324 | 89,767 | 30.1% | 161,562 | 54.2% | 136,762 | 45.8% |

* Based on 2016 Third Quarter Capital Variance Report

FREEE is forecasted to spend \$161.6 million, or 54% of its 2016 Approved Capital Budget. Excluding the St. Lawrence Market Redevelopment (SLMN) and Union Station Revitalization (USR) Stage 1 construction, the Program is forecasted to spend 60% of the 2016 Approved Capital Budget. FREEE has experienced many challenges impacting their 2016 capital spending related to its major capital projects (USR and SLMN), as well as delays from projects carried over from 2015.

For additional information regarding the 2016 Q3 capital variances and year-end projections for FREEE, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2016*" considered by City Council at its meeting on December 13, 2016.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.BU26.5>

Impact of the 2016 Capital Variance on the 2017 Preliminary Capital Budget

The main drivers of the year-end forecasted variance are the Union Station Revitalization and St. Lawrence Market North redevelopment projects:

- Forecasted spending for USR is \$52.1 million under the 2016 Approved Capital Budget due to stage 1 contractor issues, unfavourable site conditions, honouring the heritage status of the site and co-ordination with projects with other levels of government. All unspent funding will be carried forward into the 2017 Preliminary Capital Budget.
- Forecasted spending for SLMN is \$11.2 million under the 2016 Approved Capital Budget due the on-going archeological assessment of the site. This will be carried forward into the 2017 Preliminary Capital Budget.
- Other factors contributing to the year-end forecasted variance include delays in SOGR projects, real estate property acquisitions, and Environment & Energy initiatives.
- As a result of delays in these capital projects, as described in the 2016 Q3 Capital Variance Report, funding of \$105.221 million is being carried forward to the 2017 Preliminary Capital Budget to continue the capital work.
- A detailed review of the 2017 – 2026 Preliminary Capital Budget and Plan has been conducted and the necessary adjustments have been made to the timing of cash flow funding for unique and major capital projects such as the Union Station Revitalization and St. Lawrence Market North Redevelopment which are the major contributors to annual under expenditures.
- By deferring the cash flow funding to future years based on readiness and project timelines and activities, the 2017 Preliminary Capital Budget reflects readiness to proceed and will lead to a higher rate of spending.

Appendix 2

2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan (\$000s)

| Project | Total Project Cost | Prior Year Carry Forward | 2017 | 2018 | 2019 | 2020 | 2021 | 2017 - 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2017 - 2026 Total |
|--|--------------------|--------------------------|----------------|----------------|---------------|---------------|---------------|----------------|---------------|----------------|---------------|---------------|---------------|-------------------|
| Health & Safety: | | | | | | | | | | | | | | |
| <i>Emergency Repairs</i> | | 587 | 507 | 700 | 2,882 | 4,030 | 2,978 | 11,684 | 3,556 | 4,101 | 3,447 | 2,494 | 1,571 | 26,853 |
| <i>City-Wide Physical Security Enhancements</i> | | | 1,150 | 1,000 | 850 | 850 | 850 | 4,700 | 850 | 850 | 850 | 850 | 850 | 8,950 |
| <i>Others</i> | | 275 | 126 | 4,074 | 950 | | | 5,425 | | | | | | 5,425 |
| Sub-Total | | 862 | 1,783 | 5,774 | 4,682 | 4,880 | 3,828 | 21,809 | 4,406 | 4,951 | 4,297 | 3,344 | 2,421 | 41,228 |
| Legislated: | | | | | | | | | | | | | | |
| <i>Environmental Remediation</i> | | 465 | 1,575 | 1,798 | 1,440 | 1,479 | 1,518 | 8,275 | 1,908 | 4,100 | 4,142 | 1,686 | 1,600 | 21,711 |
| <i>Barrier Free / Equity</i> | | 369 | 1,509 | 3,000 | 1,200 | | | 6,078 | | | | | | 6,078 |
| <i>Others</i> | | 442 | 440 | 406 | | | | 1,288 | | | | | | 1,288 |
| Sub-Total | | 1,276 | 3,524 | 5,204 | 2,640 | 1,479 | 1,518 | 15,641 | 1,908 | 4,100 | 4,142 | 1,686 | 1,600 | 29,077 |
| State of Good Repair: | | | | | | | | | | | | | | |
| <i>Re-Roofing</i> | | 1,386 | 2,170 | 2,525 | 330 | 795 | 748 | 7,954 | 1,558 | 4,595 | 7,060 | 1,262 | 3,338 | 25,767 |
| <i>Structural / Building Envelope</i> | | 8,434 | 12,944 | 15,419 | 16,928 | 18,312 | 17,647 | 89,684 | 15,898 | 16,860 | 11,448 | 16,357 | 18,882 | 169,129 |
| <i>Mechanical and Electrical</i> | | 9,733 | 9,586 | 16,392 | 15,414 | 13,748 | 14,130 | 79,003 | 14,364 | 19,180 | 20,335 | 23,230 | 21,010 | 177,122 |
| <i>Sitework</i> | | 847 | 1,808 | 3,290 | 3,326 | 5,184 | 7,695 | 22,150 | 4,854 | 3,296 | 3,627 | 7,827 | 17,923 | 59,677 |
| <i>Renovations</i> | | 7,512 | 2,964 | 5,833 | 4,066 | 7,553 | 6,337 | 34,265 | 8,116 | 17,061 | 7,762 | 16,947 | 6,071 | 90,222 |
| <i>Toronto Strong Neighbourhoods Strategy</i> | 12,000 | 2,647 | 3,398 | 4,650 | 852 | | | 11,547 | | | | | | 11,547 |
| <i>Others</i> | | 383 | 2,753 | 2,983 | 1,600 | 1,260 | 1,390 | 10,369 | 1,200 | 1,200 | 13,000 | 1,267 | 1,547 | 28,583 |
| Sub-Total | 12,000 | 30,942 | 35,623 | 51,092 | 42,516 | 46,852 | 47,947 | 254,972 | 45,990 | 62,192 | 63,232 | 66,890 | 68,771 | 562,047 |
| Service Improvements: | | | | | | | | | | | | | | |
| <i>Community Energy Planning</i> | | 505 | 7,264 | 3,828 | 1,270 | 1,000 | 1,000 | 14,867 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 19,867 |
| <i>Renewable Energy Program</i> | | 2,514 | 9,400 | 10,300 | 6,000 | 4,500 | 3,000 | 35,714 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 45,714 |
| <i>District Energy Systems</i> | | | | 2,000 | 2,000 | 2,000 | 2,000 | 8,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 18,000 |
| <i>Demand Response Program</i> | | 335 | | 1,000 | 2,000 | 2,000 | 2,000 | 7,335 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 17,335 |
| <i>Energy Conservation & Demand Management</i> | | 2,211 | 2,000 | 4,000 | 4,000 | 4,000 | 4,000 | 20,211 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 40,211 |
| <i>Special Corporate Projects</i> | | 57 | 1,369 | 414 | 432 | | | 2,272 | | | | | | 2,272 |
| <i>Combined Heat & Power (CHP)</i> | | 1,133 | 2,073 | 2,000 | 3,000 | 3,000 | 3,000 | 14,206 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 29,206 |
| <i>Channel and Counter Strategy</i> | | 1,411 | 1,500 | | | | | 2,911 | | | | | | 2,911 |
| <i>Office Modernization Program</i> | | 1,324 | 6,300 | 3,000 | | | | 10,624 | | | | | | 10,624 |
| <i>St. Lawrence Market North Redevelopment</i> | 91,458 | 11,169 | 15,421 | 40,962 | 12,563 | | | 80,115 | | | | | | 80,115 |
| <i>Union Station Revitalization</i> | 800,700 | 35,123 | 91,003 | 30,532 | | | | 156,658 | | | | | | 156,658 |
| <i>North West (NW) Path - Phase 2</i> | | | | | | | 5,000 | 5,000 | 20,000 | 25,000 | | | | 50,000 |
| <i>Others</i> | | 5,852 | 6,874 | 5,563 | 4,241 | (2,065) | (700) | 19,765 | | | | | | 19,765 |
| Sub-Total | 892,158 | 61,634 | 143,204 | 103,599 | 35,506 | 14,435 | 19,300 | 377,678 | 34,000 | 39,000 | 14,000 | 14,000 | 14,000 | 492,678 |
| Growth Related: | | | | | | | | | | | | | | |
| <i>Westwood</i> | | 3,407 | | | | | | 3,407 | | | | | | 3,407 |
| <i>Strategic Property Acquisitions</i> | | 7,100 | | | | | | 7,100 | | | | | | 7,100 |
| Sub-Total | | 10,507 | - | - | - | - | - | 10,507 | - | - | - | - | - | 10,507 |
| Total | 904,158 | 105,221 | 184,134 | 165,669 | 85,344 | 67,646 | 72,593 | 680,607 | 86,304 | 110,243 | 85,671 | 85,920 | 86,792 | 1,135,537 |

Appendix 3

2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|----|--|----|----|----|---|-------|-------|-------|-------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|--------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| ERP908006 Combined Heat & Power | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Combined Heat & Power CHP-Future Years | CW | S6 | 04 | 0 | 2,000 | 3,000 | 3,000 | 3,000 | 11,000 | 15,000 | 26,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26,000 | 26,000 |
| 0 | 2 | Combined Heat & Power-Resiliency at 4 Locations | CW | S2 | 04 | 1,133 | 0 | 0 | 0 | 0 | 1,133 | 0 | 1,133 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,133 | 1,133 |
| 0 | 3 | Combined Heat & Power- Resiliency at 4 Loc-2017 | CW | S3 | 04 | 2,073 | 0 | 0 | 0 | 0 | 2,073 | 0 | 2,073 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,073 | 2,073 |
| Sub-total | | | | | | 3,206 | 2,000 | 3,000 | 3,000 | 3,000 | 14,206 | 15,000 | 29,206 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 29,206 | 29,206 |
| ERP908007 Residential Energy Retrofit Program | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | HELP (RERP) - Pilot | CW | S2 | 04 | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 |
| Sub-total | | | | | | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 2,500 |
| ERP908130 Energy Conservation & Demand Management | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 2 | Energy Conservation & Demand Mngmt Plan-Future Yrs | CW | S6 | 04 | 0 | 4,000 | 4,000 | 4,000 | 4,000 | 16,000 | 20,000 | 36,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |
| 0 | 4 | Energy Conservation and Demand Managmnt Plan-2016 | CW | S2 | 04 | 2,211 | 0 | 0 | 0 | 0 | 2,211 | 0 | 2,211 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,211 | 2,211 |
| 0 | 5 | Energy Conservation & Demand Management Plan-2017 | CW | S4 | 04 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 2,000 |
| Sub-total | | | | | | 4,211 | 4,000 | 4,000 | 4,000 | 4,000 | 20,211 | 20,000 | 40,211 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,211 | 40,211 |
| FAC906179 Special Corporate Projects | | | | | | | | | | | | | | | | | | | | | | | | | |
| 91 | 34 | Westwood | CW | S2 | 05 | 3,407 | 0 | 0 | 0 | 0 | 3,407 | 0 | 3,407 | 0 | 0 | 0 | 0 | 3,407 | 0 | 0 | 0 | 0 | 0 | 0 | 3,407 |
| 0 | 49 | COO Business Intelligence Tool (MRI) | CW | S2 | 04 | 525 | 0 | 0 | 0 | 0 | 525 | 0 | 525 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 525 | 0 | 525 | |
| 0 | 51 | PTP Implementation | CW | S2 | 04 | 322 | 0 | 0 | 0 | 0 | 322 | 0 | 322 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 322 | 0 | 322 | |
| 0 | 56 | SAP Mobile Platform Upgrade | CW | S2 | 04 | 288 | 0 | 0 | 0 | 0 | 288 | 0 | 288 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 288 | 0 | 288 | |
| 0 | 60 | CCOO Management Reporting Initiative - Phase 2 | CW | S6 | 04 | 0 | 315 | 432 | 0 | 0 | 747 | 0 | 747 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 747 | 0 | 747 | |
| 0 | 61 | ProjectWise Implementation for FM | CW | S4 | 04 | 201 | 99 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | |
| 0 | 64 | CSU Development & Support | CW | S3 | 04 | 90 | 0 | 0 | 0 | 0 | 90 | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 0 | 90 | |
| Sub-total | | | | | | 4,833 | 414 | 432 | 0 | 0 | 5,679 | 0 | 5,679 | 0 | 0 | 0 | 0 | 3,407 | 0 | 0 | 0 | 2,272 | 0 | 5,679 | |
| FAC906391 Environmental | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 30 | Designated Substance&Environmental Work | CW | S4 | 02 | 700 | 395 | 0 | 0 | 0 | 1,095 | 0 | 1,095 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,095 | 0 | 1,095 | |
| 500 | 31 | Designated Substance&Environmental Work | CW | S6 | 02 | 0 | 1,124 | 0 | 0 | 0 | 1,124 | 0 | 1,124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,124 | 0 | 1,124 | |
| 500 | 32 | Designated Substance&Environmental Work | CW | S6 | 02 | 0 | 0 | 1,154 | 0 | 0 | 1,154 | 0 | 1,154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,154 | 0 | 1,154 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|-----|--|----|----|----|---|-------|-------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| FAC906392 Barrier Free/Equity | | | | | | | | | | | | | | | | | | | | | | | | |
| 50 | 18 | Barrier Free Essential Audits & Retrofits | CW | S2 | 02 | 82 | 0 | 0 | 0 | 0 | 82 | 0 | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 0 | 0 | 0 | 82 |
| 59 | 19 | Barrier Free Essential Audits & Retrofits | CW | S2 | 02 | 197 | 0 | 0 | 0 | 0 | 197 | 0 | 197 | 0 | 0 | 0 | 0 | 0 | 197 | 0 | 0 | 0 | 197 | |
| 0 | 29 | Var Locs - AODA initiative - Initial Phase | CW | S2 | 02 | 1,599 | 3,000 | 1,200 | 0 | 0 | 5,799 | 0 | 5,799 | 0 | 0 | 0 | 0 | 0 | 0 | 5,799 | 0 | 0 | 5,799 | |
| Sub-total | | | | | | 1,878 | 3,000 | 1,200 | 0 | 0 | 6,078 | 0 | 6,078 | 0 | 0 | 0 | 0 | 0 | 0 | 279 | 0 | 5,799 | 0 | 6,078 |
| FAC906393 Re-roofing | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 12 | 2900 Lawrence Ave E - Main Roof Replace & DHW | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 187 | 187 | 93 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 187 |
| 500 | 15 | 627 Queens Quay W-Replacement Of Roofing Systems | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 6 | 6 | 123 | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 0 | 129 |
| 11 | 16 | 89 Northline-Rpl Roof Section | 31 | S2 | 03 | 11 | 0 | 0 | 0 | 0 | 11 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 0 | 11 |
| 500 | 22 | 86 Blake-Rpl of Roof / F Alarm / Pavment | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 168 | 168 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 168 | 0 | 168 |
| 500 | 38 | 3325 Warden Ave-Replace Roofing Systems | 39 | S6 | 03 | 0 | 0 | 0 | 7 | 137 | 144 | 0 | 144 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 144 | 0 | 144 |
| 500 | 44 | 320 Bering-Rpl Rooftop Unit | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 111 | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 111 | 0 | 111 |
| 500 | 67 | 4560 Sheppard Ave E-Repl Roofing Systems | 41 | S6 | 03 | 0 | 0 | 0 | 7 | 131 | 138 | 0 | 138 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 138 | 0 | 138 |
| 500 | 70 | 821 Progress Ave - various SOGR | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 430 | 430 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 430 | 0 | 430 |
| 500 | 89 | 2 Civic Centre-Replacement Of Roofing | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 527 | 527 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 527 | 0 | 527 |
| 500 | 91 | 1135 Caledonia-Roof Replacement | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 226 | 226 | 114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112 | 0 | 226 |
| 500 | 95 | 100 Queen-Sub-Bsmt Reno, roof membrane | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,454 | 2,454 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,454 | 0 | 2,454 |
| 500 | 96 | 91 Front E- Rpl of Roof / Interior Stairs | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,444 | 3,444 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,444 | 0 | 3,444 |
| 500 | 102 | 1115 Queen St. West-Replace asphalt shingles | 18 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 106 | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 106 | 0 | 106 |
| 500 | 104 | 1401 CASTLEFIELD-Modified Bitumen Roof Replacement | 15 | S6 | 03 | 0 | 0 | 16 | 93 | 0 | 109 | 0 | 109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 109 | 0 | 109 |
| 500 | 105 | 2050 JANE-Pavement & Roofing | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,965 | 1,965 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,965 | 0 | 1,965 |
| 500 | 106 | 2050 JANE-Re-roofing & Ceiling | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,237 | 1,237 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,237 | 0 | 1,237 |
| 500 | 108 | 251 ESTHER SHINER BLVD-Main roof replacement | 24 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 472 | 472 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 472 | 0 | 472 |
| 0 | 109 | 259 QUEENS QUAY-Mech SOGR Projects | 20 | S6 | 03 | 0 | 13 | 96 | 8 | 61 | 178 | 0 | 178 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 178 | 0 | 178 |
| 0 | 110 | 3 DOHME AVE-Roof membrane replacement | 31 | S4 | 03 | 20 | 1,812 | 0 | 0 | 0 | 1,832 | 0 | 1,832 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,832 | 0 | 1,832 |

Report Phase 2 - Program 08 Facilities Management, Real Estate & Environment Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|------------------|-------------------------------------|---|-------|------|----|---|-------|------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>FAC906393</u> | <u>Re-roofing</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 112 | 301 Broadview Ave - Various Projects | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 63 |
| 500 | 113 | 320 BERING AVE-Main roof replacement | 05 | S6 | 03 | 0 | 0 | 8 | 275 | 0 | 283 | 0 | 283 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 283 | 0 | 283 |
| 500 | 114 | 330 BERING AVE-Main roof replacement | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 |
| 500 | 115 | 40 Rathnelly Ave-Replace asphalt shingles | 22 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 13 | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 | 0 | 13 |
| 500 | 116 | 433 EASTERN AVE-Metal Panel Roof Replacement | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,244 | 1,244 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,244 | 0 | 1,244 |
| 500 | 117 | 433 EASTERN AVE-Metal Panel Roof Replacement | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 109 | 109 | 1,103 | 1,212 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,212 | 0 | 1,212 |
| 500 | 119 | 49 Toryork Drive-Main Roof Replacement | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 0 | 485 |
| 500 | 121 | 891 Morningside Ave-Roof Replacement | 44 | S6 | 03 | 0 | 0 | 7 | 117 | 0 | 124 | 0 | 124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 124 | 0 | 124 |
| 500 | 125 | 891 Morningside Ave--Roof Replacement | 44 | S6 | 03 | 0 | 0 | 3 | 30 | 0 | 33 | 0 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 33 |
| 500 | 127 | 97 Main St - Various Projects | 32 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 119 | 119 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 119 | 0 | 119 |
| 25 | 130 | 97 Main-Rep of EPDM Roof Membrane of Upper roof | 32 | S2 | 03 | 143 | 0 | 0 | 0 | 0 | 143 | 0 | 143 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 143 | 0 | 0 | 0 | 143 |
| 0 | 132 | Various Locations - Roofing Program | CW | S2 | 03 | 3,832 | 700 | 200 | 250 | 0 | 4,982 | 0 | 4,982 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,959 | 0 | 4,982 |
| 500 | 133 | 111 KING ST E-Rplc. of Roofing Membrane | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 123 | 123 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 123 | 0 | 123 |
| 500 | 134 | 1401 CASTLEFIELD AVE -Built Up Roof Replacement | 40 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 756 | 756 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 756 | 0 | 756 |
| 500 | 136 | 185 FIFTH ST-Repalcment of Third Storey Roofing M | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 0 | 289 |
| 500 | 137 | 75 Toryork-Roofing,W/R Flooring,Carpet | 44 | S6 | 03 | 0 | 0 | 0 | 8 | 304 | 312 | 0 | 312 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 312 | 0 | 312 |
| 500 | 138 | 1076 PAPE AVE-Re-roofing | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 269 | 269 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 269 | 0 | 269 |
| 500 | 139 | 313 PHARMACY AVE-Low Sloped Roofing System | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 416 | 416 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 416 | 0 | 416 |
| 500 | 140 | 330 Bering Ave -Main roof replacement | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 152 | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 | 0 | 152 |
| 500 | 141 | 55 John St-Replacement of Roofing Membrane | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,181 | 1,181 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,181 | 0 | 1,181 |
| 0 | 143 | Various Locations-Roofing Program ChangeOfScope | CW | S3 | 03 | -450 | 0 | 0 | 0 | 0 | -450 | 0 | -450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -450 | 0 | -450 |
| Sub-total | | | | | | 3,556 | 2,525 | 330 | 795 | 748 | 7,954 | 17,813 | 25,767 | 230 | 0 | 0 | 0 | 0 | 0 | 0 | 143 | 0 | 25,394 | 0 | 25,767 |
| <u>FAC906394</u> | <u>Structural/Building Envelope</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 3 | 1050 Ellesmere (C)-Rpl OH drs,Rsrp aplt | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,779 | 1,779 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,779 | 0 | 1,779 |

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Gross Expenditures (\$000's)

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| Sub-Project No. | Project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|-----------------|---|------|-------|------|---|-------|-------|-------|-------|--------------------|--------------------|--------------------|---------------------------------------|---|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-----|-------|-----|
| | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | |
| | | | | | | | | | | | | | | | | | | | | | | | | | |
| FAC906394 | Structural/Building Envelope | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 10 | 16 Ossington-Rpl Windows | 19 | S6 | 03 | 0 | 0 | 0 | 10 | 117 | 127 | 0 | 127 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 127 | 0 | 127 |
| 500 11 | 97 Main -Repl Vertical Hung Windows | 32 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 285 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285 | 0 | 285 |
| 500 15 | 3 Lunness Road-Rpl of Windows-Ground Flr | 06 | S6 | 03 | 0 | 0 | 6 | 76 | 0 | 82 | 0 | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 0 | 82 | |
| 500 20 | 1530 Markham-Rev Doors Pavers Ceilings | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | |
| 500 21 | 2900 Lawrence E - Ext Wall/Window Rehab | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 10 | 10 | 87 | 97 | 49 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49 | 0 | 97 | |
| 26 28 | 840 Gerrard E-Rpl Slab and Install CO/NOx | 30 | S2 | 03 | 189 | 0 | 0 | 0 | 0 | 189 | 0 | 189 | 0 | 0 | 0 | 0 | 0 | 189 | 0 | 0 | 0 | 0 | 0 | 189 | |
| 500 35 | 5 Bathurst St-Strct Restoration of Silos | 19 | S6 | 03 | 0 | 0 | 100 | 600 | 3,300 | 4,000 | 3,000 | 7,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,000 | 0 | 7,000 | |
| 500 37 | 707 Dundas Street -Replace Windows | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 628 | 628 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 628 | 0 | 628 | |
| 500 40 | 1530 Markham-Windows&install glazng units | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 94 | 94 | 860 | 954 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 954 | 0 | 954 | |
| 500 46 | 58 Cecil Street - Repl of Original Wood Windows | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 276 | 276 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 276 | 0 | 276 | |
| 0 56 | Tech Audits & Capital Project Validations | CW | S4 | 03 | 1,190 | 0 | 0 | 0 | 0 | 1,190 | 0 | 1,190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,190 | 0 | 1,190 | |
| 500 88 | 111 King St E-Repl of Solarium Glazing | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 352 | 352 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 352 | 0 | 352 | |
| 500 93 | 755 Warden Ave-Complete Exterior Repainting | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 79 | 79 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 79 | 0 | 79 | |
| 500 131 | 2444 Eglinton Ave E-Rpl Windows/OH door | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 14 | 14 | 165 | 179 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 179 | 0 | 179 | |
| 500 133 | 756 Ossington- Windows & Rpr Ext Masonry Wall | 19 | S6 | 03 | 0 | 0 | 0 | 0 | 32 | 32 | 238 | 270 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 270 | 0 | 270 | |
| 500 135 | Tech Audits & Capital Project Validations | CW | S6 | 03 | 0 | 1,222 | 0 | 0 | 0 | 1,222 | 0 | 1,222 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,222 | 0 | 1,222 | |
| 500 139 | Tech Audits & Capital Project Validations | CW | S6 | 03 | 0 | 0 | 1,255 | 0 | 0 | 1,255 | 0 | 1,255 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,255 | 0 | 1,255 | |
| 500 143 | Tech Audits & Capital Project Validations | CW | S6 | 03 | 0 | 0 | 0 | 1,289 | 0 | 1,289 | 0 | 1,289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,289 | 0 | 1,289 | |
| 500 144 | Tech Audits & Capital Project Validations | CW | S6 | 03 | 0 | 0 | 0 | 0 | 1,324 | 1,324 | 0 | 1,324 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,324 | 0 | 1,324 | |
| 500 150 | 146 Crescent-Rpl F Alarm & Masonary | 27 | S6 | 03 | 0 | 0 | 21 | 352 | 0 | 373 | 0 | 373 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 373 | 0 | 373 | |
| 500 154 | 399 The West Mall-Repl Guards & Railings | 03 | S6 | 03 | 0 | 0 | 0 | 81 | 766 | 847 | 0 | 847 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 847 | 0 | 847 | |
| 0 163 | 55 John St-Parking Garage Rehab | 20 | S2 | 03 | 595 | 1,118 | 0 | 0 | 0 | 1,713 | 0 | 1,713 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,713 | 0 | 1,713 | |
| 97 181 | Var Locs-Struc Repairs @ City Facilities | CW | S2 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 100 | |
| 500 183 | 235 Cibola-Exterior wall rehabilitation | 28 | S6 | 03 | 0 | 0 | 18 | 210 | 0 | 228 | 0 | 228 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 228 | 0 | 228 | |

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| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | | |
|---|-----|--|----|----|----|---|-------|-------|-------|-------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|--------|-------|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | | |
| <u>FAC906394 Structural/Building Envelope</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 187 | 14 Dyas-Walkways,Stairs and Lower Roof | 34 | S6 | 03 | 0 | 15 | 0 | 0 | 0 | 15 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 15 | |
| 107 | 193 | SOGR @ Leased Facilities/Properties | CW | S2 | 03 | 170 | 0 | 0 | 0 | 0 | 170 | 0 | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170 | 0 | 0 | 0 | 0 | 170 | |
| 108 | 194 | SOGR @ Leased Facilities/Properties | CW | S2 | 03 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 0 | 500 | |
| 500 | 201 | 255 Spadina-rpl Windows and Doors | 22 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 327 | 327 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 327 | 0 | 327 | | |
| 500 | 204 | 1535 ALBION-Rpl Pavement,Window, Paints | 01 | S6 | 03 | 0 | 0 | 4 | 26 | 0 | 30 | 0 | 30 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 30 | | |
| 500 | 214 | 246 The Esplanade-Parking Garage Rehab | 28 | S6 | 03 | 0 | 0 | 0 | 73 | 2,589 | 2,662 | 0 | 2,662 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,662 | 0 | 2,662 | 0 | 2,662 | |
| 500 | 222 | 259 Horner Ave-RPL Garage Sys Membrane | 06 | S6 | 03 | 0 | 0 | 7 | 87 | 0 | 94 | 0 | 94 | 48 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46 | 0 | 94 | | |
| 500 | 228 | 100 Queen-Renos (Windows, interior) | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,867 | 1,867 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,867 | 0 | 1,867 | | |
| 0 | 230 | Var Locs-Struc Repairs @ City Facilities | CW | S4 | 03 | 1,347 | 0 | 0 | 0 | 0 | 1,347 | 0 | 1,347 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,347 | 0 | 1,347 | | |
| 500 | 232 | Var Locs-Struc Repairs @ City Facilities | CW | S6 | 03 | 0 | 600 | 0 | 0 | 0 | 600 | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | | |
| 500 | 244 | Var Locs-Struc Repairs @ City Facilities | CW | S6 | 03 | 0 | 0 | 600 | 0 | 0 | 600 | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | | |
| 0 | 274 | 1009 Sheppard-Rpl cladding, glass Unit | 10 | S6 | 03 | 0 | 0 | 0 | 13 | 224 | 237 | 0 | 237 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 237 | 0 | 237 | | |
| 500 | 275 | Tech Audits & Capital Project Validations | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,360 | 1,360 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,360 | 0 | 1,360 | | |
| 500 | 280 | 1600 Birchmount Rd-RPL DWHT, Boiler, Asph | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 73 | 73 | 852 | 925 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 925 | 0 | 925 | | |
| 0 | 281 | 100 QueenW-ConcreteSoffitSlatsGridHangersVer | 27 | S2 | 03 | 5,938 | 410 | 0 | 0 | 0 | 6,348 | 0 | 6,348 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,348 | 0 | 6,348 | | |
| 500 | 282 | 91 Front E-Exterior Doors & Windows | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,863 | 3,863 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,863 | 0 | 3,863 | | |
| 500 | 297 | Var Locs-Struc Repairs @ City Facilities | CW | S6 | 03 | 0 | 0 | 0 | 600 | 0 | 600 | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | | |
| 500 | 301 | 71 Front W-Union Station SOGR Projects | 28 | S6 | 03 | 0 | 2,500 | 5,000 | 5,000 | 5,000 | 17,500 | 25,000 | 42,500 | 0 | 0 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 37,500 | 0 | 42,500 | | |
| 500 | 302 | Var Locs-Struc Repairs @ City Facilities | CW | S6 | 03 | 0 | 0 | 0 | 0 | 600 | 600 | 0 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 600 | | |
| 500 | 312 | Var Locs-Struc Repairs @ City Facilities | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 | 3,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,000 | 0 | 3,000 | | |
| 500 | 317 | 100 Queen W Parking - Various SOGR Project | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,378 | 1,378 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,378 | 0 | 1,378 | | |
| 500 | 319 | 146 Crescent Road - Various Projects | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 253 | 253 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 253 | 0 | 253 | | |
| 500 | 321 | 175 Memorial Park Ave - Various Projects | 23 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 328 | 328 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 328 | 0 | 328 | | |
| 500 | 322 | 251 ESTHER SHINER BLVD-Wood Roof Framing Rehabilit | 24 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 65 | | |

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|---|-----|--|----|----|----|---|------|------|-------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| FAC906394 Structural/Building Envelope | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 324 | 2696 Eglinton W-VarStructArchMechSOGRProjects | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 736 | 736 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 736 | 0 | 736 |
| 500 | 325 | 2696 Eglinton -Building Envelope & Mech SOGR Proje | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 0 | 485 |
| 500 | 326 | 2900 Lawrence Ave E - Exterior Doors and Various R | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 127 | 127 | 64 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 127 |
| 500 | 328 | 3061 Birchmount Road - Various Projects | 39 | S6 | 03 | 0 | 0 | 0 | 6 | 72 | 78 | 0 | 78 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39 | 0 | 78 |
| 500 | 330 | 3100 EGLINTON E-Exterior & Overhead Door | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 308 | 308 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153 | 0 | 308 |
| 500 | 332 | 433 EASTERN AVE-Exterior Wall& Roof Structure | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,279 | 3,279 | 0 | 0 | 0 | 2,799 | 0 | 0 | 0 | 0 | 480 | 0 | 3,279 |
| 500 | 333 | 433 EASTERN AVE-Exterior Wall and Roof Structure R | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,917 | 2,917 | 0 | 0 | 0 | 2,482 | 0 | 0 | 0 | 0 | 435 | 0 | 2,917 |
| 500 | 335 | 4330 Dufferin Street Site - Various Projects - Arc | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 67 | 67 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 67 |
| 500 | 336 | 49 Toryork Drive-Wood roof framing rehabilitation | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 125 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125 | 0 | 125 |
| 500 | 337 | 50 Upjohn-Arch. & Struct. SOGR Projects | 34 | S6 | 03 | 0 | 89 | 950 | 1,210 | 0 | 2,249 | 0 | 2,249 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,249 | 0 | 2,249 |
| 500 | 338 | 51 PARLIAMENT-exterior heritage windows security d | 28 | S6 | 03 | 0 | 0 | 9 | 187 | 0 | 196 | 0 | 196 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 196 | 0 | 196 |
| 500 | 339 | 662 Jane-RplWindows&FrontEntrance | 11 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 118 | 118 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 118 | 0 | 118 |
| 500 | 340 | 703 Don Mills Road - Various Projects | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,755 | 1,755 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,755 | 0 | 1,755 |
| 500 | 341 | 786 Dundas St E - Various Projects | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 87 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 87 | 0 | 87 |
| 500 | 342 | 821 Progress Ave - Various Projects | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 0 | 258 |
| 500 | 344 | 891 Morningside Ave- Door Replacement | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 94 |
| 52 | 347 | 265 Manitoba-Exterior wall rehabilitation | 19 | S2 | 04 | 107 | 0 | 0 | 0 | 0 | 107 | 0 | 107 | 98 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 0 | 107 |
| 16 | 348 | 674 Markham-Exterior Wall Rehab & Repair Exterior | 20 | S2 | 03 | 14 | 0 | 0 | 0 | 0 | 14 | 0 | 14 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 |
| 45 | 349 | 703 Don Mills Road -Parking Garage Rehab | 26 | S2 | 03 | 22 | 0 | 0 | 0 | 0 | 22 | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 | 22 |
| 16 | 355 | 140 Bond-Foundation Wall, Roof Joists,Power Distrib | 34 | S2 | 03 | 44 | 0 | 0 | 0 | 0 | 44 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 0 | 0 | 0 | 44 |
| 17 | 356 | 1026 Finch-Rpl Garage Windows,Power Distribution E | 08 | S2 | 03 | 137 | 0 | 0 | 0 | 0 | 137 | 0 | 137 | 0 | 0 | 0 | 0 | 0 | 137 | 0 | 0 | 0 | 0 | 137 |
| 0 | 357 | 2 DYAS-Rpl Concrete Slab,Dom. HWT,Alarm check valv | 34 | S2 | 03 | 915 | 85 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 |
| 34 | 359 | 1631 QueenE-Var.Structural,Site,Interior,Mech.SO | 32 | S2 | 03 | 399 | 0 | 0 | 0 | 0 | 399 | 0 | 399 | 0 | 0 | 0 | 0 | 0 | 209 | 0 | 190 | 0 | 0 | 399 |
| 36 | 361 | 160 Borough-Rpl Podium Deck Waterproofing | 38 | S2 | 03 | 45 | 0 | 0 | 0 | 0 | 45 | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 0 | 0 | 45 |

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|---|-----|---|----|----|----|---|-------|-------|-------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906394 Structural/Building Envelope | | | | | | | | | | | | | | | | | | | | | | | | | |
| 113 | 362 | 5100 Yonge-Rpl Window Glazing System, Roof Membrane | 23 | S2 | 03 | 263 | 0 | 0 | 0 | 0 | 263 | 0 | 263 | 0 | 0 | 0 | 0 | 0 | 0 | 263 | 0 | 0 | 0 | 263 | |
| 0 | 363 | 100 Queen W-Replace Windows/Doors at the Base | 27 | S2 | 03 | 688 | 64 | 0 | 0 | 0 | 752 | 0 | 752 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 752 | 0 | 752 | |
| 0 | 364 | 34 Yorkville-Clock Tower Rehabilitation | 27 | S2 | 03 | 275 | 26 | 0 | 0 | 0 | 301 | 0 | 301 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 301 | 0 | 301 | |
| 500 | 365 | Various Locations - Technical Audits & Capital Pro | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,269 | 2,269 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,269 | 0 | 2,269 | |
| 500 | 366 | Various Locations - Technical Audits & Capital Pro | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,330 | 2,330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,330 | 0 | 2,330 | |
| 0 | 368 | 5 Eirrean Quay-Rehabil. of Western Channel Dockwal | 20 | S2 | 03 | 1,000 | 2,900 | 1,000 | 0 | 0 | 4,900 | 0 | 4,900 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 4,400 | 0 | 0 | 4,900 | |
| 0 | 369 | 5100 Yonge-Rpl Window Glazing System, Roof Membrane | 23 | S2 | 03 | 3,209 | 2,700 | 3,700 | 1,600 | 0 | 11,209 | 0 | 11,209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,209 | 0 | 11,209 | |
| 0 | 372 | 100 Queen St W - Replace exterior doors | 27 | S2 | 03 | 435 | 40 | 0 | 0 | 0 | 475 | 0 | 475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475 | 0 | 475 | |
| 0 | 373 | 700 Eglinton Ave W- Repl Windows of Library | 21 | S2 | 03 | 206 | 19 | 0 | 0 | 0 | 225 | 0 | 225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225 | 0 | 225 | |
| 500 | 374 | 2700 Eglinton - Exterior Wall Rehabilitation | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 628 | 628 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 628 | 0 | 628 | |
| 500 | 375 | 615 ROYAL YORK RD-Rehabilitation of Exterior Brick | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 37 | 37 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37 | 0 | 37 | |
| 500 | 376 | 115 Parkway-Roof, Windows, Mech | 33 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 578 | 578 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 578 | 0 | 578 | |
| 500 | 378 | 30 NORTHLINE RD-Exterior Wall Rehabilitation - de | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 555 | 555 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 555 | 0 | 555 | |
| 500 | 379 | 30 NORTHLINE RD-Exterior Wall Rehabilitation | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 262 | 262 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 262 | 0 | 262 | |
| 500 | 380 | 476 LAWRENCE AVE W- Replacement of DHW Heater and | 16 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 45 | |
| 500 | 381 | 97 Main - Exterior Masonry Wall Restoration | 32 | S6 | 03 | 0 | 0 | 6 | 75 | 0 | 81 | 0 | 81 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 81 | 0 | 81 | |
| 500 | 382 | 280 Burnhanthorpe Rd-Replace Exterior Windows and | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 552 | 552 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 552 | 0 | 552 | |
| 0 | 383 | 60 Queen W-Replace Windows | 27 | S4 | 03 | 50 | 450 | 1,000 | 2,000 | 2,500 | 6,000 | 2,500 | 8,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 | 8,500 | |
| 500 | 384 | 433 Eastern Ave-Window and Door Repairs | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 132 | 132 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 132 | 0 | 132 | |
| 500 | 386 | 61 TORYORK-Window and Door Repairs | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 459 | 459 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 459 | 0 | 459 | |
| 500 | 387 | 441 BLOOR ST E-Structural Slab/PreCast, Interior | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 239 | 239 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 239 | 0 | 239 | |
| 500 | 388 | 59 CURLEW DR -Replace Roofing, Repair OWSJ | 34 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 382 | 382 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 382 | 0 | 382 | |
| 500 | 389 | 2753 Jane St-Replace Roofing, Exterior Doors and W | 09 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 420 | 420 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 420 | 0 | 420 | |
| 0 | 390 | 1535 ALBION RD-Window Replacement, Exterior Wall R | 01 | S6 | 03 | 0 | 25 | 303 | 0 | 0 | 328 | 0 | 328 | 164 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 164 | 0 | 328 | |

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| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|---|-----|--|----|----|----|---|-------|-------|-------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|-----|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906394 Structural/Building Envelope | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 391 | 30 Northline Rd-Exterior Wall Rehabilitation | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 262 | 262 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 262 | 0 | 262 | |
| 500 | 392 | 7 LAPSLEY RD-Rplc Roof, Prm/Sec Distri, Ext Lght, | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 297 | 297 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 297 | 0 | 297 | |
| 500 | 393 | 745 Meadowvale Rd-Rehab. Ext. W, Repl Parking | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 233 | 233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 233 | 0 | 233 | |
| 500 | 394 | 1401 CASTLEFIELD AVE-Window and Door Repl | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 39 | 39 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 39 | 0 | 39 | |
| 500 | 395 | 61 TORYORK-Exterior Wall Rehabilitation | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 345 | 345 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 345 | 0 | 345 | |
| 500 | 397 | 267 Humberline Dr-Replacement of fire detection, | 01 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 297 | 297 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 297 | 0 | 297 | |
| 0 | 400 | 40 COLLEGE ST-Recalk Exterior Cladding Panels (No | 27 | S6 | 03 | 0 | 161 | 721 | 721 | 0 | 1,603 | 0 | 1,603 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,603 | 0 | 1,603 | |
| 500 | 401 | 891 MORNINGSIDE AVE -Exterior Wall Rehabilitation | 40 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 227 | 227 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 227 | 0 | 227 | |
| 500 | 402 | 320 BERING AVE-Exterior Wall and Structural Rehabi | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 311 | 311 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 311 | 0 | 311 | |
| 500 | 403 | 339 Queen's Quay W-Replace Upper Flat Roofing, Sum | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 563 | 563 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 563 | 0 | 563 | |
| 500 | 404 | 441 BLOOR ST E-Rehabilitation of Exterior Walls, R | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 500 | 405 | 840 GERRARD-Smoke Alarms, Repaint Int. Finishes, R | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 32 | 32 | 201 | 233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 233 | 0 | 233 | |
| 500 | 406 | 100 Queen W-Ext Wall Rehab, Roof | 27 | S6 | 03 | 0 | 0 | 53 | 1,125 | 0 | 1,178 | 104 | 1,282 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,282 | 0 | 1,282 | |
| 500 | 407 | 891 MORNINGSIDE AVE-Windows and Door Replacement | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 148 | 148 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 148 | 0 | 148 | |
| 500 | 408 | 241 ESTHER SHINER-Windows and exterior doors repla | 24 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 593 | 593 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 593 | 0 | 593 | |
| 500 | 409 | 524 OAKWOOD AVE-Replace windows and exterior doors | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 301 | 301 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 301 | 0 | 301 | |
| 500 | 410 | 61 TORYORK-Storage Shed Replacement | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 485 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 485 | 0 | 485 | |
| 500 | 411 | 3325 Warden Ave-Repair Parking Lot Elements, Repla | 39 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 189 | 189 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 189 | 0 | 189 | |
| 500 | 412 | 4562 Sheppard Avenue E-Replace Ext Windows Doors, | 41 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 340 | 340 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 340 | 0 | 340 | |
| 500 | 413 | 2 Hobson - Masonry Facade Repairs | 34 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 265 | 265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 265 | 0 | 265 | |
| 500 | 414 | Various locations -Technical Audits & Capital Proj | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,380 | 2,380 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,380 | 0 | 2,380 | |
| 88 | 417 | Various Locations- Structural Program | CW | S2 | 03 | 822 | 0 | 0 | 0 | 0 | 822 | 0 | 822 | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 390 | 0 | 321 | 0 | 822 |
| 0 | 418 | Various Locations- Building Envelope Program | CW | S2 | 03 | 1,262 | 1,400 | 1,500 | 2,365 | 700 | 7,227 | 0 | 7,227 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,127 | 0 | 7,227 | |
| 0 | 419 | Dockwall - Change in Funding and Scope | 20 | S2 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -500 | 0 | 0 | 0 | 0 | 0 | 0 | -1,000 | 1,500 | 0 | 0 | |

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| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|--|------|-------|------|--|---|--------|--------|--------|--------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---------|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>FAC906394 Structural/Building Envelope</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 422 | 18 DYAS-Cladding&JointSealant | 34 | S6 | 03 | | 0 | 0 | 45 | 406 | 0 | 451 | 0 | 451 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 451 | 0 | 451 |
| 0 423 | 308 Prince Edward-Roofing | 05 | S6 | 03 | | 0 | 10 | 100 | 0 | 0 | 110 | 0 | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 110 |
| 0 425 | 60 Queen W-FoundationWall&PodiumDeck | 27 | S6 | 03 | | 0 | 26 | 225 | 0 | 0 | 251 | 0 | 251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 251 | 0 | 251 |
| 0 426 | 55 John-CurtainWall | 20 | S6 | 03 | | 0 | 50 | 200 | 200 | 200 | 650 | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 650 | 0 | 650 |
| 500 427 | Technical Audits & Capital Project Validations | CW | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 2,444 | 2,444 | 0 | 0 | 0 | 1,890 | 0 | 0 | 0 | 0 | 0 | 554 | 0 | 2,444 |
| 0 428 | 86 Ingram-Roofing | 12 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 535 | 535 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 535 | 0 | 535 |
| 0 429 | 89 Northline-Facade | 31 | S6 | 03 | | 0 | 9 | 105 | 0 | 0 | 114 | 0 | 114 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 114 | 0 | 114 |
| 0 430 | Var Locs-Struc Repairs@City Facilities-placeholder | CW | S4 | 03 | | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 |
| 0 431 | Various Location - Building Envelop COS | CW | S3 | 04 | | -210 | -652 | -1,400 | -2,365 | -700 | -5,327 | 0 | -5,327 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -5,327 | 0 | -5,327 |
| 0 432 | 91 Front St. East - Interior and Exterior Painting | 28 | S4 | 04 | | 750 | 0 | 0 | 0 | 0 | 750 | 0 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 750 |
| 0 433 | 91 Front St. East - Heritage Lighting Installation | 28 | S4 | 04 | | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 |
| 0 434 | Various Structural Program | CW | S2 | 03 | | 63 | 0 | 0 | 0 | 0 | 63 | 0 | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 0 | 0 | 63 |
| 0 435 | 1050 Ellesmere Building Enhancements | 37 | S4 | 03 | | 500 | 1,500 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 |
| Sub-total | | | | | | 22,525 | 14,767 | 15,528 | 15,947 | 16,947 | 85,714 | 79,445 | 165,159 | 891 | 0 | 0 | 12,171 | 0 | 0 | 2,119 | 3,400 | 146,579 | 0 | 165,159 | |
| <u>FAC906395 Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 3 | 235 Cibola Ave - Unit Heater & Other | 28 | S6 | 03 | | 0 | 0 | 7 | 60 | 0 | 67 | 0 | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 | 0 | 67 |
| 500 4 | 539 Queens Quay W-Rpl Fire Alarm Panels | 20 | S6 | 03 | | 0 | 0 | 0 | 22 | 267 | 289 | 0 | 289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 0 | 289 |
| 500 11 | 313 Pharmacy-Replace Boiler, HVAC Unit | 35 | S6 | 03 | | 0 | 0 | 0 | 0 | 24 | 24 | 235 | 259 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 259 | 0 | 259 |
| 0 15 | 703 Don Mills Rd-Repl F Alarm System & Controls | 26 | S6 | 03 | | 0 | 154 | 1,000 | 1,236 | 0 | 2,390 | 0 | 2,390 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,390 | 0 | 2,390 |
| 70 46 | 150 Borough Dr-Fire Alarm System | 38 | S2 | 03 | | 304 | 13 | 0 | 0 | 0 | 317 | 0 | 317 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 150 | 0 | 317 | |
| 500 49 | 150 BoroughDr-Repl.circulation pumps.fire pumps | 38 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 414 | 414 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 414 | 0 | 414 |
| 500 59 | 100 Queen-Retrofit elevator lower level | 27 | S6 | 03 | | 0 | 0 | 0 | 0 | 1,330 | 1,330 | 0 | 1,330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,330 | 0 | 1,330 |
| 500 61 | 255 Spadina-Rpl Chiller,Exhaust Fans | 22 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 151 | 151 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 151 | 0 | 151 |
| 500 73 | 1652 Keele-Rpl Boilers, Pumps, Pipes | 12 | S6 | 03 | | 0 | 0 | 0 | 0 | 45 | 45 | 338 | 383 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 383 | 0 | 383 |

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| Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | | | |
|--|----------------------------------|--|--|--|--|---|------|------|------|------|-----------|-----------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|-------|-----|-------|-----|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total | Total | Total | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | | | |
| | | | | | | | | | | | 2017-2021 | 2022-2026 | 2017-2026 | | | | | | | | | | | | | | | |
| <u>FAC906395</u> | <u>Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 74 | 1305 Ellesmere Rd-Var Reno Projects | | | | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 71 | 71 | 791 | 862 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 862 | 0 | 862 | |
| 500 | 76 | 1435 Eglinton W- Elec Dist Equipment | | | | 21 | S6 | 03 | 0 | 0 | 0 | 0 | 19 | 19 | 199 | 218 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 218 | 0 | 218 | |
| 500 | 87 | 83 Deforest Rd-Rpl of Gas-Fired Unit Heater | | | | 13 | S6 | 03 | 0 | 0 | 1 | 11 | 0 | 12 | 0 | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 | 0 | 12 | |
| 500 | 88 | 850 Coxwell-VAV Terminal Air Units | | | | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 102 | 102 | 810 | 912 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 912 | 0 | 912 | |
| 500 | 104 | 4330 Dufferin -Cooling Tower CT-1 | | | | 08 | S6 | 03 | 0 | 60 | 185 | 389 | 0 | 634 | 0 | 634 | 316 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 316 | 0 | 634 | |
| 500 | 110 | 524 Oakwood Ave-Rpl Five Rooftop Units | | | | 15 | S6 | 03 | 0 | 0 | 0 | 50 | 593 | 643 | 0 | 643 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 643 | 0 | 643 | |
| 500 | 115 | 555 Oakwood Ave-Replace Rooftop HVAC Units | | | | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 99 | 99 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 99 | 0 | 99 | |
| 500 | 123 | 1050 EllesmereRd-RepL.existing fuel dispensing pmp | | | | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 185 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 0 | 185 | |
| 500 | 128 | 2 Civic Centre-Rpl Heater, Compressor | | | | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052 | 1,052 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,052 | 0 | 1,052 | |
| 500 | 132 | 703 Don Mills Rd-Replace AHU SF-1, SF-2 & RF-1 | | | | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 140 | 140 | 1,216 | 1,356 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,356 | 0 | 1,356 | |
| 500 | 137 | 703 Don Mills Rd-Rpl A/C Units | | | | 26 | S6 | 03 | 0 | 0 | 0 | 107 | 844 | 951 | 0 | 951 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 951 | 0 | 951 | |
| 500 | 143 | 1008 Yonge-new Oil Interceptor / various | | | | 27 | S6 | 03 | 0 | 0 | 33 | 231 | 0 | 264 | 0 | 264 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 264 | 0 | 264 | |
| 500 | 144 | 150 Disco - Replace rooftop A/C units | | | | 02 | S6 | 03 | 0 | 0 | 0 | 0 | 71 | 71 | 890 | 961 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 961 | 0 | 961 |
| 500 | 146 | 150 Disco-Electrical Distribution Upgrades | | | | 02 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 217 | 217 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 217 | 0 | 217 | |
| 0 | 149 | 5700 Bathurst St-RepL Gas-fired Roof Top Units | | | | 10 | S6 | 03 | 0 | 0 | 25 | 217 | 0 | 242 | 0 | 242 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 242 | 0 | 242 | |
| 500 | 151 | 91 Front St - Replace Exhaust Fans | | | | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 0 | 275 | |
| 500 | 153 | 170 Jarvis St - Exhaust Fans | | | | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 69 | 69 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 69 | 0 | 69 | |
| 500 | 154 | 255 Spadina-Hot Water Heater | | | | 22 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 42 | 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42 | 0 | 42 | |
| 500 | 174 | 843 Palmerston Ave - Painting, RTUs & Exhausts | | | | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 0 | 289 | |
| 500 | 176 | 157 King St E - Repl of Exhaust Fans | | | | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 0 | 57 | |
| 500 | 225 | 40 College St -Rpl of Heating & Cooling Equip | | | | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 4,563 | 4,563 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,563 | 0 | 4,563 | |
| 500 | 226 | 1530 Markham-Rpl Boilers, Pumps, Pipes | | | | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 642 | 642 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 642 | 0 | 642 | |
| 500 | 230 | 5700 Bathurst St-Replace Five Roof Exhaust Fans | | | | 10 | S6 | 03 | 0 | 0 | 0 | 6 | 61 | 67 | 0 | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 | 0 | 67 | |
| 23 | 232 | 277 Victoria St-Rpl Main Switchboard | | | | 27 | S2 | 03 | 38 | 0 | 0 | 0 | 0 | 38 | 0 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 38 | |

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|---|-----|--|----|----|----|---|------|------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|----|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>FAC906395 Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 237 | 900 Tapscott -Repl Domestic Hot Water Heater | 42 | S6 | 03 | 0 | 0 | 0 | 2 | 24 | 26 | 0 | 26 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26 | 0 | 26 |
| 500 | 241 | ECC - Mech SOGR projects | 03 | S6 | 03 | 0 | 0 | 0 | 83 | 789 | 872 | 0 | 872 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 872 | 0 | 872 | |
| 500 | 244 | 2753 Jane-Replace Gas-Fire Roof Top Units | 07 | S6 | 03 | 0 | 0 | 5 | 62 | 0 | 67 | 0 | 67 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67 | 0 | 67 | |
| 500 | 245 | 850 Coxwell Ave- Rpl Exhaust Fans | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,312 | 1,312 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,312 | 0 | 1,312 | |
| 500 | 252 | 786 Dundas St-Rpl heating boiler in bsmt | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 189 | 189 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 189 | 0 | 189 | |
| 500 | 256 | 843 Palmerston Ave-Rpl of Main Switch | 20 | S6 | 03 | 0 | 0 | 0 | 3 | 40 | 43 | 0 | 43 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | 0 | 43 | |
| 500 | 259 | 20 Beffort-Upgrade Office Area Power | 09 | S6 | 03 | 0 | 0 | 0 | 5 | 20 | 25 | 0 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 0 | 25 | |
| 500 | 266 | 707 Dundas Street - Heaters, Heating Pumps | 20 | S6 | 03 | 0 | 0 | 16 | 181 | 0 | 197 | 0 | 197 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197 | 0 | 197 | |
| 0 | 268 | 1109 Leslie-Rpl Heaters&solar heat sys | 25 | S6 | 03 | 0 | 4 | 37 | 0 | 0 | 41 | 0 | 41 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41 | 0 | 41 | |
| 500 | 269 | 2 Civic Centre-Rpl Int.Lghtg, Ceiling Tiles | 03 | S6 | 03 | 0 | 0 | 0 | 65 | 228 | 293 | 452 | 745 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 745 | 0 | 745 | |
| 0 | 270 | 116 Dorset Dr-Replace DHW Heater | 36 | S6 | 03 | 0 | 2 | 18 | 0 | 0 | 20 | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 20 | |
| 0 | 275 | 390 The West Mall - Fire alarm,transformers,chille | 03 | S2 | 03 | 1,121 | 500 | 0 | 0 | 0 | 1,621 | 0 | 1,621 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,621 | 0 | 1,621 | |
| 500 | 280 | 519 Church-Repl Existing AC Units | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 23 | 23 | 255 | 278 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 278 | 0 | 278 | |
| 500 | 281 | 627 Queens Quay W-Elevator Modernization | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 74 | 74 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 74 | 0 | 74 | |
| 500 | 282 | 390 The West Mall-Rpl of Chiller | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,265 | 1,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,265 | 0 | 1,265 | |
| 500 | 283 | 1076 Pape-Rtroft Ltg Sys, Rpl Fire Alarm Sys | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 213 | 213 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 213 | 0 | 213 | |
| 500 | 292 | 399 The West Mall- North Block Main Swtchbrd | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,251 | 2,251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,251 | 0 | 2,251 | |
| 500 | 359 | 399 The West Mall-Int Lighting Systems | 03 | S6 | 03 | 0 | 0 | 0 | 168 | 513 | 681 | 1,047 | 1,728 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,728 | 0 | 1,728 | |
| 500 | 364 | 4330 Dufferin Street - Replace UPS Batteries | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 252 | 252 | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 126 | 0 | 252 | |
| 500 | 390 | 111 Wellesley E-Smoke Evacuation Fans | 27 | S6 | 03 | 0 | 23 | 232 | 0 | 0 | 255 | 0 | 255 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 255 | 0 | 255 | |
| 0 | 393 | 765 Queen St-Rpl Fire Alarm System | 30 | S4 | 03 | 79 | 776 | 0 | 0 | 0 | 855 | 0 | 855 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 855 | 0 | 855 | |
| 500 | 398 | 703 Don Mills - Replace Plumbing Fixtures | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 781 | 781 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 781 | 0 | 781 | |
| 500 | 400 | 241 Esther Shiner-Retrofit Lighting Sys | 24 | S6 | 03 | 0 | 0 | 0 | 0 | 8 | 8 | 88 | 96 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 96 | 0 | 96 | |
| 500 | 401 | 246 The Esplanade-Elevator modernization | 28 | S6 | 03 | 0 | 0 | 379 | 0 | 0 | 379 | 0 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 379 | 0 | 379 | |

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|---|-----|--|----|----|----|---|------|-------|-------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906395 Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 402 | 277 Victoria-Repl Heat Pumps | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 259 | 259 | 2,496 | 2,755 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,755 | 0 | 2,755 |
| 500 | 406 | 2075 BAYVIEW AVE-CO Detection | 25 | S6 | 03 | 0 | 0 | 0 | 9 | 82 | 91 | 0 | 91 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 91 |
| 500 | 407 | 3 Dohme Ave-Rpl Rooftop HVAC Sys | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 528 | 528 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 528 | 0 | 528 |
| 0 | 414 | 765 Queen-Rpl Sprinkler Alarm,Hardwood Fl | 30 | S4 | 03 | 10 | 100 | 0 | 0 | 0 | 110 | 0 | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 110 |
| 0 | 415 | Various Locations_Installation of New Backflow Pre | CW | S2 | 02 | 942 | 0 | 0 | 0 | 0 | 942 | 0 | 942 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 942 | 0 | 942 |
| 500 | 418 | 140 Princess-Repl DHW Heater& OH Door | 19 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 113 | 113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 113 | 0 | 113 |
| 500 | 420 | 207 Front E-Rpl Garage Heater, Roof Fans | 28 | S6 | 03 | 0 | 0 | 3 | 32 | 0 | 35 | 0 | 35 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35 | 0 | 35 |
| 500 | 421 | 235 Cibola-Rpl Aparatus Bay, Wshrm, Fans | 28 | S6 | 03 | 0 | 0 | 8 | 36 | 0 | 44 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 0 | 44 |
| 500 | 422 | 1535 Kingston - Rpl garage Ventilation | 36 | S6 | 03 | 0 | 0 | 24 | 321 | 0 | 345 | 0 | 345 | 173 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172 | 0 | 345 |
| 500 | 424 | 35 Spadina Rd-Replace Fire Alarm System | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 76 | 76 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76 | 0 | 76 |
| 500 | 428 | 786 Dundas St E_Replace existing heater boiler... | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 241 | 241 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 241 | 0 | 241 |
| 500 | 429 | 786DundasStE_Replace existing dust collection syst | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 372 | 372 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 372 | 0 | 372 |
| 0 | 456 | 821 Progress-Rpl Pavement,Elevator | 38 | S4 | 03 | 74 | 674 | 0 | 0 | 0 | 748 | 0 | 748 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 748 | 0 | 748 |
| 500 | 476 | 707 Dundas W-Repl Valves Heaters | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 250 |
| 500 | 522 | 100 Queen-Rpl Swchbrd, Dist Equip | 27 | S6 | 03 | 0 | 160 | 1,845 | 0 | 0 | 2,005 | 0 | 2,005 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,005 | 0 | 2,005 |
| 500 | 524 | 100 Queen-Wet Sprnklr Control Valves | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,733 | 2,733 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,733 | 0 | 2,733 |
| 500 | 527 | 1026 Finch W-Rpl Tailpipe Exh Fans EF | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 46 | 46 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46 | 0 | 46 |
| 500 | 530 | 16 Montgomery-RPL Boiler, New HVAC Unit | 16 | S6 | 03 | 0 | 17 | 195 | 0 | 0 | 212 | 0 | 212 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212 | 0 | 212 |
| 500 | 532 | 23 Grange Rd- Interior ME | 20 | S6 | 03 | 0 | 0 | 0 | 23 | 85 | 108 | 0 | 108 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 108 | 0 | 108 |
| 500 | 533 | 55 John-Rpl HW Heating Pumps&Other Mech | 20 | S6 | 03 | 0 | 0 | 0 | 139 | 1,490 | 1,629 | 0 | 1,629 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,629 | 0 | 1,629 |
| 500 | 534 | 55 John - Supply Fans, Exhaust Fans | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 4,045 | 4,045 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,045 | 0 | 4,045 |
| 500 | 535 | 850 Coxwell Ave-RPL Chillers, Condensers | 29 | S6 | 03 | 0 | 0 | 164 | 1,570 | 0 | 1,734 | 0 | 1,734 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,734 | 0 | 1,734 |
| 500 | 536 | 277 Victoria St-Rpl Exh Fans, HW Boiler | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 366 | 366 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 366 | 0 | 366 |
| 500 | 537 | 5100 Yonge - Storm & Sanitary Piping, Valves | 23 | S6 | 03 | 0 | 0 | 0 | 30 | 238 | 268 | 0 | 268 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 268 | 0 | 268 |

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|---|-----|---|----|----|----|---|------|------|-------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-----------------------|------|--------------------|---|---|-------|-------|-------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Debt | Total Financing | | | | | | |
| <u>FAC906395 Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 538 | 5100 Yonge-rpl Switchgear, Server Rm A/C | 23 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,126 | 1,126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,126 | 0 | 1,126 |
| 500 | 540 | 60 Queen W - Repl of Existing Elec Dist Equip | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 613 | 613 | 0 | 613 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 613 | 0 | 613 |
| 500 | 541 | 60 Queen St W-Rpl Fire Alarm Sys | 27 | S6 | 03 | 0 | 0 | 121 | 1,441 | 0 | 1,562 | 0 | 1,562 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,562 | 0 | 1,562 | |
| 98 | 558 | Var Locs-Mech Repairs @ City Facilities | CW | S2 | 03 | 1,354 | 0 | 0 | 0 | 0 | 1,354 | 0 | 1,354 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,234 | 0 | 120 | 0 | 0 | 0 | 1,354 | | |
| 500 | 570 | 100 Queen-Rpl Taxi Tunel Lighting | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 86 | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 | 0 | 86 | |
| 500 | 571 | 399 The West Mall-Repl A/C #1 & 2 | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 767 | 767 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 767 | 0 | 767 | |
| 0 | 572 | 40 College St - Rpl ATS#3 to ATS#6 | 27 | S6 | 03 | 0 | 47 | 422 | 0 | 0 | 0 | 469 | 0 | 469 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 469 | 0 | 469 | |
| 500 | 573 | 91 Front E - Repl of Elec Dist Equip | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 40 | 40 | 394 | 434 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 434 | 0 | 434 | |
| 500 | 606 | 16 Montgomery-RPL Lighting & Power Dist | 16 | S6 | 03 | 0 | 12 | 39 | 0 | 0 | 0 | 51 | 0 | 51 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51 | 0 | 51 | |
| 500 | 607 | 10 William Carson-Rpl Furnaces | 25 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 0 | 55 | |
| 500 | 608 | 12 Canterbury-Replace DHW Heater | 23 | S6 | 03 | 0 | 18 | 84 | 0 | 0 | 0 | 102 | 0 | 102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 102 | 0 | 102 | |
| 500 | 609 | 235 CIBOLA AVE - Garage Unit Heater | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 38 | |
| 29 | 612 | 40 College-Fire Alarm and Fish Pond | 27 | S2 | 03 | 173 | 0 | 0 | 0 | 0 | 0 | 173 | 0 | 173 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 173 | 0 | 0 | 0 | 0 | 173 | |
| 500 | 613 | 91 Front St E- Rpl of Switchboards | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 686 | 686 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 686 | 0 | 686 | |
| 500 | 621 | 2 Civic Centre-Elevator Cab Finishes Upgrade | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,401 | 1,401 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,401 | 0 | 1,401 | |
| 500 | 637 | 89 Northline Rd-Rpl Rooftop HVAC Unit#4 | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 45 | |
| 500 | 642 | 399 The West Mall-Control Modern-Elev | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 348 | 348 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 348 | 0 | 348 | |
| 0 | 655 | Var Locs-Mech Repairs @ City Facilities | CW | S4 | 03 | 900 | 0 | 0 | 0 | 0 | 0 | 900 | 0 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 0 | 900 | |
| 500 | 656 | Var Locs-Mech Repairs @ City Facilities | CW | S6 | 03 | 0 | 900 | 0 | 0 | 0 | 0 | 900 | 0 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 0 | 900 | |
| 0 | 657 | Var Locs - Customer Support - SOGR | CW | S4 | 03 | 258 | 0 | 0 | 0 | 0 | 0 | 258 | 0 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 0 | 258 | |
| 500 | 658 | Var Locs - Customer Support - SOGR | CW | S6 | 03 | 0 | 258 | 0 | 0 | 0 | 0 | 258 | 0 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 0 | 258 | |
| 106 | 678 | Var Locs - BAS & Component Renewals | CW | S2 | 03 | 400 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | |
| 0 | 679 | Var Locs - BAS & Component Renewals | CW | S4 | 03 | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | |
| 500 | 691 | Var Locs - Customer Support - SOGR | CW | S6 | 03 | 0 | 0 | 260 | 0 | 0 | 0 | 260 | 0 | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260 | 0 | 260 | |

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|---|-----|--|----|----|----|---|------|------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-----------------------|--------------------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | |
| <u>FAC906395 Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 877 | 3 Dohme Ave - Various Projects | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 0 | 135 |
| 0 | 878 | 301 ST CLAIR W-Rooftop unit & Heater | 22 | S6 | 03 | 0 | 8 | 78 | 0 | 0 | 86 | 0 | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 | 0 | 86 |
| 500 | 879 | 3100 EGLINTON AVE E - Various Projects | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 38 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18 | 0 | 38 |
| 500 | 880 | 313 Pharmacy Ave - Various Projects | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 139 | 139 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139 | 0 | 139 |
| 500 | 882 | 320 BERING AVE-Air Make-up Units # 1 and 2 | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 180 | 180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180 | 0 | 180 |
| 500 | 883 | 320 BERING-Lighting Sys. signs & emerg.battery | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 |
| 500 | 884 | 330 BERING AVE-Rep.Rooftop HVAC Units | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 86 | 86 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 86 | 0 | 86 |
| 500 | 885 | 399 The West Mall-AHUs, Humidifier, Fans, Urinals | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,650 | 1,650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,650 | 0 | 1,650 |
| 500 | 886 | 433 EASTERN AVE-Distribution and Lighting Panels | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 205 | 205 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 205 | 0 | 205 |
| 500 | 888 | 4330 Dufferin Str - Various Projects - Mech.2 | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 738 | 738 | 368 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 370 | 0 | 738 |
| 500 | 889 | 4330 Dufferin St - Various Projects - Electrical 1 | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 68 | 35 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 68 |
| 500 | 890 | 4330 Dufferin St - Various Projects | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 634 | 634 | 317 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 317 | 0 | 634 |
| 500 | 891 | 4330 Dufferin St - Various Projects - Mechanical 1 | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | 43 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 | 0 | 43 |
| 500 | 892 | 4330 Dufferin St -Various Projects - Mech.1 | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 386 | 386 | 191 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195 | 0 | 386 |
| 500 | 893 | 4330 DUFFERIN ST - Repl of Switchboards & MCCs | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | 43 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 | 0 | 43 |
| 0 | 894 | 50 UPJOHN-Mech SOGR Projects | 34 | S6 | 03 | 0 | 0 | 48 | 478 | 0 | 526 | 0 | 526 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 526 | 0 | 526 |
| 500 | 895 | 5100 Yonge -Mech SOGR Projects | 23 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 121 | 121 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 121 | 0 | 121 |
| 500 | 896 | 55 John -Mech SOGR Projects | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,884 | 3,884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,884 | 0 | 3,884 |
| 500 | 897 | 55 John -Sprinkler Pump Parking Fans VAV | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,250 | 2,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,250 | 0 | 2,250 |
| 500 | 898 | 55 John Street -Standpipe Pump VAV Transformers | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 4,429 | 4,429 | 0 | 0 | 0 | 3,000 | 0 | 0 | 0 | 0 | 1,429 | 0 | 4,429 |
| 500 | 899 | 55 John -Compartment units & VAV | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,527 | 2,527 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,527 | 0 | 2,527 |
| 500 | 900 | 55 John - Var Mech SOGR Projects | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,954 | 2,954 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,954 | 0 | 2,954 |
| 0 | 902 | 60 Queen St W - Various Projects - Mechanical 1 | 27 | S6 | 03 | 0 | 100 | 950 | 0 | 0 | 1,050 | 0 | 1,050 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,050 | 0 | 1,050 |
| 500 | 903 | 60 Queen W -Var Mech SOGR Projects | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 295 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 295 | 0 | 295 |

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|---|-----|--|----|----|----|---|-------|-------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|-----|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906395 Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 904 | 61 Toryork- Carbon Monoxide Detection | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 112 | 112 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112 | 0 | 112 |
| 500 | 905 | 700 EGLINTON AVE W-Fire Alarm System | 21 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 109 | 109 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 109 | 0 | 109 |
| 500 | 906 | 703 Don Mills-VarMechanicalSOGRProjects | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,476 | 1,476 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,476 | 0 | 1,476 | |
| 500 | 907 | 703 Don Mills Rd-Replace Cooling Tower #1 & Mech | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 167 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 167 | |
| 500 | 908 | 703 Don Mills - Replace UPS#1 Wet Cell Batteries | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 454 | 454 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 454 | 0 | 454 | |
| 500 | 910 | 765 Queen St-Replace rooftop HVAC unit #1 | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 98 | 98 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98 | 0 | 98 | |
| 500 | 911 | 821 Progress Ave - Replacement of All Power Distri | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 176 | 176 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 176 | 0 | 176 | |
| 500 | 912 | 850 Coxwell -Var Mech SOGR Projects | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 440 | 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440 | 0 | 440 | |
| 500 | 913 | 850 COXWELL AVE-Replace Fire Alarm System | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,063 | 1,063 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,063 | 0 | 1,063 | |
| 500 | 914 | 850 Coxwell -Var Mech SOGR Projects | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,217 | 2,217 | 0 | 0 | 0 | 1,414 | 0 | 0 | 0 | 0 | 803 | 0 | 2,217 | |
| 0 | 921 | 703 Don Mills Road-RelocateCommunicatinRoom | 26 | S2 | 03 | 1,351 | 1,500 | 300 | 0 | 0 | 3,151 | 0 | 3,151 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,151 | 0 | 3,151 | |
| 0 | 922 | 703 DonMills-Rpl Chilled Water Systm,CT&pumps Phll | 26 | S2 | 03 | 1,000 | 1,360 | 0 | 0 | 0 | 2,360 | 0 | 2,360 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,360 | 0 | 2,360 | |
| 20 | 924 | 700 EglintonW-Rpl Chiller,Cooling Tower | 21 | S2 | 03 | 195 | 0 | 0 | 0 | 0 | 195 | 0 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 195 | 0 | 0 | 0 | 195 | |
| 21 | 925 | 1285 Dufferin-Rpl Power Distribution,Stair Railing | 18 | S2 | 03 | 55 | 0 | 0 | 0 | 0 | 55 | 0 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 0 | 0 | 0 | 55 | |
| 23 | 926 | 895 EASTERN AVE - Elevator Modernization | 32 | S2 | 03 | 33 | 0 | 0 | 0 | 0 | 33 | 0 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 33 | |
| 28 | 928 | 674 Markham-SI Central HVAC Systems | 20 | S2 | 04 | 25 | 0 | 0 | 0 | 0 | 25 | 0 | 25 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | |
| 89 | 930 | 277 Victoria-Ltg contactors-Penthouse Swb-Dist | 27 | S2 | 03 | 59 | 0 | 0 | 0 | 0 | 59 | 0 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 59 | 0 | 0 | 0 | 59 | |
| 37 | 931 | 30 Northline-Road Inspection Storage,Upgrade elect | 31 | S2 | 03 | 24 | 0 | 0 | 0 | 0 | 24 | 0 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 0 | 24 | |
| 0 | 932 | Var Locs-Emergency Generator for Fire Halls | CW | S2 | 04 | 1,200 | 0 | 0 | 0 | 0 | 1,200 | 0 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 | 0 | 1,200 | |
| 40 | 936 | 4330 Dufferin St-Upgrade HVAC for FIRE 3rd floor | 08 | S2 | 04 | 293 | 0 | 0 | 0 | 0 | 293 | 0 | 293 | 0 | 0 | 0 | 0 | 0 | 0 | 293 | 0 | 0 | 0 | 293 | |
| 0 | 940 | 100 Queen W-CC- HVAC | 27 | S2 | 03 | 1,525 | 285 | 0 | 0 | 0 | 1,810 | 0 | 1,810 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 1,710 | 0 | 1,810 | |
| 0 | 942 | 703 Don Mills - Resiliency (Design) | 26 | S2 | 04 | 707 | 56 | 0 | 0 | 0 | 763 | 0 | 763 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 663 | 0 | 763 | |
| 0 | 945 | Var Locs-Emerg. Generator for FH (Change in Scope) | CW | S2 | 04 | 721 | 3,009 | 5,091 | 0 | 0 | 8,821 | 0 | 8,821 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,821 | 0 | 8,821 | |
| 45 | 946 | 5100 Yonge-Rpl Building Drainage Piping | 23 | S2 | 03 | 379 | 0 | 0 | 0 | 0 | 379 | 0 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 379 | 0 | 379 | |

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|---|---------------------------|--|----|----|----|---|-------|-------|------|-------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906395 | Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 947 | 703 Don Mills-Revised Scope (Risk Mitigation) | 26 | S2 | 01 | 266 | 4,484 | 950 | 0 | 0 | 5,700 | 0 | 5,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,700 | 0 | 5,700 |
| 0 | 951 | 1009 Sheppard - Replace Fire Alarm System, HVAC Ov | 10 | S2 | 03 | 432 | 40 | 0 | 0 | 0 | 472 | 0 | 472 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 472 | 0 | 472 |
| 0 | 952 | 674 Markham - Vent Replacement | 20 | S2 | 03 | 70 | 6 | 0 | 0 | 0 | 76 | 0 | 76 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 76 |
| 0 | 953 | 519 Church - HVAC Unit, Roofing System Replacemen | 27 | S2 | 03 | 436 | 40 | 0 | 0 | 0 | 476 | 0 | 476 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 476 | 0 | 476 |
| 0 | 954 | 175 Memorial - Replace Hot Water Heating Boilers | 29 | S2 | 03 | 137 | 13 | 0 | 0 | 0 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 |
| 82 | 956 | 4330 Dufferin - Modernization of Main Elevator | 08 | S2 | 03 | 227 | 0 | 0 | 0 | 0 | 227 | 0 | 227 | 117 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 0 | 0 | 0 | 227 |
| 0 | 957 | 86 Blake - Elevator Repairs | 30 | S2 | 03 | 156 | 15 | 0 | 0 | 0 | 171 | 0 | 171 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 171 | 0 | 171 |
| 0 | 958 | 399 The West Mall - Replace Generator | 03 | S2 | 03 | 229 | 1,021 | 0 | 0 | 0 | 1,250 | 0 | 1,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 0 | 1,250 |
| 94 | 959 | 100 Queen W-Installation of Aut. Fire Sprinkle Sys | 27 | S2 | 03 | 20 | 0 | 0 | 0 | 0 | 20 | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 20 |
| 500 | 960 | 462 Runnymed Rd-DHW Heater and Interior Fire | 13 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 |
| 500 | 961 | 755 Warden -Replace Air Handling Unit, Boiler, Pum | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 289 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 289 | 0 | 289 |
| 500 | 962 | 2700 Eglinton - Elevator Modernization | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 14 | 14 | 94 | 108 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 108 | 0 | 108 |
| 80 | 964 | 255 Spadina-Chiller 1&2, Humidifier | 22 | S2 | 03 | 249 | 0 | 0 | 0 | 0 | 249 | 0 | 249 | 0 | 0 | 0 | 0 | 0 | 0 | 249 | 0 | 0 | 0 | 0 | 249 |
| 0 | 965 | 100 Queen-TSSA requirements -Vent Stack & Diesel S | 27 | S2 | 03 | 523 | 597 | 0 | 0 | 0 | 1,120 | 0 | 1,120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,120 | 0 | 1,120 |
| 0 | 967 | 2050 Jane - Replacement of Existing Generator, Rep | 12 | S6 | 03 | 0 | 0 | 37 | 328 | 0 | 365 | 0 | 365 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 365 | 0 | 365 |
| 500 | 968 | 433 Eastern Ave-Replac. of the Domestic Hot Water | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 40 | 40 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40 | 0 | 40 |
| 500 | 969 | 433 Eastern Ave -Replc. of Fan Coil Unit, Compress | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 0 | 135 |
| 500 | 970 | 433 Eastern Ave-Replac. of the disconnect switches | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 0 | 61 |
| 500 | 971 | 49 TORYORK-Electrical Equipment | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 20 |
| 500 | 972 | 95 Lavinia Ave-Replace A/C # 4, 8 and AC unit | 13 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 101 | 101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 101 | 0 | 101 |
| 500 | 973 | 313 Pharmacy Ave-Replace Existing Activity Room Ro | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 155 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155 | 0 | 155 |
| 500 | 974 | 20 Beffort-Boilers, Sump pump, rooftop exhaust fan | 09 | S6 | 03 | 0 | 0 | 54 | 456 | 0 | 510 | 0 | 510 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 510 | 0 | 510 |
| 500 | 975 | 150 Borough - Major Control Modernization | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 38 | 38 | 1,211 | 1,249 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,249 | 0 | 1,249 |
| 0 | 976 | 150 Borough-Rpl Generator&StructuralUpgrade | 38 | S4 | 03 | 100 | 1,683 | 1,355 | 832 | 2,698 | 6,668 | 0 | 6,668 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,668 | 0 | 6,668 |

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|--|---------------------------|--|----|----|----|---|------|------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-----|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| FAC906395 | Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 977 | 1305 Ellesmere Road -Replace Plumbing Fixtures | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 140 | 140 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140 | 0 | 140 |
| 500 | 978 | 1401 Castlefield Ave-Replac. of the Domestic H W | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 | 22 |
| 500 | 979 | 627 Queens Quay W-Rpl. of Plumbing and fixtures fo | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 252 | 252 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 252 | 0 | 252 |
| 500 | 980 | 627 Queens Quay W-Replacement of Fire Alarm System | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 361 | 361 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 361 | 0 | 361 |
| 500 | 981 | 320 Bering Ave-Replc of Air Compressor in Parking/ | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 62 | 62 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62 | 0 | 62 |
| 500 | 982 | 320 Bering Ave-Replc of the Distribution switchboa | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 198 | 198 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 198 | 0 | 198 |
| 0 | 984 | 627 Queens Quay - Elevator Modernization, Fire Ala | 20 | S6 | 03 | 0 | 0 | 19 | 172 | 0 | 191 | 0 | 191 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 191 | 0 | 191 |
| 500 | 985 | 627 Queens Quay W-Replacement of Air Handling Unit | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 283 | 283 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 283 | 0 | 283 |
| 500 | 986 | 765 Queen St E-Replace 2 hot water heating boiler | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 127 | 127 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 127 | 0 | 127 |
| 500 | 987 | 30 Northline Rd-Replacement of the Domestic Hot Wa | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 69 | 69 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 69 | 0 | 69 |
| 500 | 988 | 30 Northline Rd Replacement of Rooftop HVAC Units | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 120 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 | 0 | 120 |
| 500 | 989 | 30 Northline Rd-Lighting System, Exit signs & Emer | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 127 | 127 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 127 | 0 | 127 |
| 500 | 990 | 320 Bering Ave- Rplc.Domestic Hot Water Heater | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 | 22 |
| 500 | 991 | 40 Coronation Dr-Asphalt Repairs & Painted Lines, | 43 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 186 | 186 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 186 | 0 | 186 |
| 500 | 992 | 4560 SHEPPARD AVE E-Replace Fire Alarm, Install Co | 41 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 185 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 185 | 0 | 185 |
| 500 | 993 | 900 TAPSCOTT RD-Replace Emergency Lighting | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 3 | 3 | 19 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 | 22 |
| 500 | 994 | 5318 LAWRENCE AVE E-Rplc Pri Sec Dis Panel, Emr Lg | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 287 | 287 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 287 | 0 | 287 |
| 500 | 995 | 150 Borough - Replacement of distribution panels a | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 520 | 520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520 | 0 | 520 |
| 500 | 997 | 433 Eastern Ave-Rplc of the Hot Water Heating Boi | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 58 | 58 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58 | 0 | 58 |
| 500 | 998 | 433 Eastern Ave -Rplc of Sprinkler System Alarm Ch | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 0 | 104 |
| 500 | 999 | 891 Morningside Ave-Rplc of the Air Make-up Unit f | 36 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 59 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 59 | 0 | 59 |
| 500 | 1000 | 524 OAKWOOD AVE -Replace Fire Alarm System | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 138 | 138 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 138 | 0 | 138 |
| 500 | 1001 | 320 Bering Ave-Rplc of South Office HVAC Unit # 2 | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 66 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66 | 0 | 66 |
| 500 | 1004 | 1305 Ellesmere Rd-Replace Fire Alarm System | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 0 | 104 |

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|---|---------------------------|--|----|----|----|---|------|------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-----------------------|--------------------|-----|--|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | | | |
| FAC906395 | Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 1005 | 111 KING ST E-Replace Existing Rooftop HVAC Units | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 167 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 167 | | |
| 500 | 1006 | 433 Eastern Ave-Rplc of the Domestic Hot Water Hea | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 34 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 | 0 | 34 | | |
| 500 | 1007 | 61 Toryork-Lighting System incl Exit signs | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 0 | 135 | | |
| 500 | 1008 | 662 JANE ST -Replace heating furnace and air condi | 11 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 57 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 57 | 0 | 57 | | |
| 500 | 1009 | 320 BERING AVE-Replace Indirect Gas-fired unit hea | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 111 | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 111 | 0 | 111 | | |
| 500 | 1010 | 2340 Birchmount Rd-Replace Interior, exterior Lig | 40 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 295 | 295 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 295 | 0 | 295 | | |
| 0 | 1011 | 23 Grange - Replacement of Original Panel Boards | 20 | S6 | 03 | 0 | 0 | 13 | 112 | 0 | 125 | 0 | 125 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125 | 0 | 125 | | |
| 500 | 1012 | 5100 Yonge St-Replacement of Electrical Distributi | 23 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 757 | 757 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 757 | 0 | 757 | | |
| 500 | 1013 | 1401 Castlefield Ave-Lighting System including Exi | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 251 | 251 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 251 | 0 | 251 | | |
| 500 | 1014 | 1401 CASTLEFIELD AVE-Rplc of the Heating Unit in t | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 0 | 44 | | |
| 500 | 1015 | 433 Eastern Ave-Replacement of Building Make-up U | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 0 | 129 | | |
| 500 | 1016 | 44 BEECHWOOD DR-Replace existing power distributio | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 154 | 154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 154 | 0 | 154 | | |
| 500 | 1017 | 320 BERING AVE-Rplc of the Unit Heaters | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 80 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80 | 0 | 80 | | |
| 500 | 1018 | 320 BERING AVE-Replacement of electrical distribu | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 235 | 235 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235 | 0 | 235 | | |
| 0 | 1019 | 58 Cecil - Replace Various Exhaust Fans | 20 | S6 | 03 | 0 | 7 | 90 | 68 | 0 | 165 | 0 | 165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165 | 0 | 165 | | |
| 500 | 1020 | 2700 Eglinton Ave W-Replace rooftop VAV unit AHU-2 | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 353 | 353 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 353 | 0 | 353 | | |
| 500 | 1021 | 433 Eastern Ave-Rplc of the Distribution Panels an | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 283 | 283 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 283 | 0 | 283 | | |
| 500 | 1022 | 277 Victoria St-Replace Fire Alarm Panels & System | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 851 | 851 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 851 | 0 | 851 | | |
| 500 | 1023 | 313 PHARMACY AVE-Replace Existing Front Office & | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 171 | 171 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 171 | 0 | 171 | | |
| 500 | 1024 | 627 QUEENS QUAY W-Replacement of Hot Water Boilers | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 364 | 364 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 364 | 0 | 364 | | |
| 500 | 1025 | 1401 CASTLEFIELD AVE-Rplc of Exhaust Fans EF-3 a | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 38 | | |
| 500 | 1026 | 1652 Keele - Replacement of Original Power Service | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 104 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 104 | 0 | 104 | | |
| 500 | 1027 | 2733 Brimley Rd-Replace Interior, Exterior Lightin | 41 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 194 | 194 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 194 | 0 | 194 | | |
| 500 | 1028 | 433 Eastern Ave-Rplc of Paint Booth Exhaust | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 32 | 32 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32 | 0 | 32 | | |

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|---|------|--|----|----|----|---|--------|--------|--------|--------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| FAC906395 Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 1029 | 61 TORYORK-Exhaust Fan No. 2 | 07 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 23 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23 | 0 | 23 |
| 500 | 1030 | 1401 CASTLEFIELD AVE -Rplc of Gas Fired Infrared | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 92 | 92 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 92 | 0 | 92 |
| 500 | 1031 | 30 NORTHLINE RD-Replc of Rooftop HVAC Unit # 1 | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 12 | 12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12 | 0 | 12 |
| 500 | 1032 | 320 BERING AVE -Rplc of existing electrical panels | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 38 |
| 0 | 1034 | 5100 Yonge-rpl MotorControlCentre | 23 | S4 | 03 | 100 | 600 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 700 |
| 0 | 1036 | 4330 Dufferin-Main Fire Alarm CntrlPanel,Aux.divce | 08 | S2 | 03 | 397 | 881 | 0 | 0 | 0 | 1,278 | 0 | 1,278 | 645 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 633 | 0 | 1,278 |
| 0 | 1038 | 100 Queen W-Installation of Aut. Fire Sprinkle Sys | 27 | S4 | 03 | 500 | 3,250 | 3,750 | 1,000 | 0 | 8,500 | 0 | 8,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 | 8,500 |
| 0 | 1039 | 703 Don Mills-Elevators | 26 | S4 | 02 | 440 | 406 | 0 | 0 | 0 | 846 | 0 | 846 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 846 | 0 | 846 |
| 0 | 1041 | 55 John-HX bundle -DHW | 20 | S6 | 03 | 0 | 17 | 150 | 0 | 0 | 167 | 0 | 167 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 167 |
| 0 | 1043 | 55 John-VAVBoxes | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,276 | 1,276 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,276 | 0 | 1,276 |
| 0 | 1044 | 703 Don Mills-EmergGenerator1 | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,931 | 1,931 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,931 | 0 | 1,931 |
| 0 | 1045 | 703 Don Mills-OriginalFans | 26 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,095 | 1,095 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,095 | 0 | 1,095 |
| 0 | 1051 | Various Locations-Installation of New Backflow Pre | CW | S3 | 02 | -500 | 0 | 0 | 0 | 0 | -500 | 0 | -500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -500 | 0 | -500 |
| Sub-total | | | | | | 23,688 | 24,347 | 21,455 | 13,748 | 14,130 | 97,368 | 98,119 | 195,487 | 2,626 | 0 | 0 | 6,414 | 0 | 0 | 3,494 | 0 | 182,953 | 0 | 195,487 |
| FAC906396 Sitework | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | 539 Queens Quay W-Repl Asphalt&Concrete | 20 | S4 | 03 | 50 | 130 | 1,150 | 2,081 | 2,507 | 5,918 | 0 | 5,918 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,918 | 0 | 5,918 |
| 500 | 22 | 2050 Jane-Rpl Gas Fired DHWT,Sprinkler Pump | 12 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 112 | 112 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112 | 0 | 112 |
| 500 | 28 | 86 Blake St-Proposed expansion | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 285 | 285 | 2,555 | 2,840 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,840 | 0 | 2,840 |
| 500 | 61 | 786 Dundas St E_Resurface the asphalted west yard | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 184 | 184 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 184 | 0 | 184 |
| 500 | 67 | 399 The West Mall-Concrete Sidewalks, Curbs | 03 | S6 | 03 | 0 | 0 | 0 | 186 | 851 | 1,037 | 875 | 1,912 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,912 | 0 | 1,912 |
| 500 | 70 | 390 The West Mall-Asphalt Pavement | 03 | S6 | 03 | 0 | 0 | 0 | 31 | 363 | 394 | 0 | 394 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 394 | 0 | 394 |
| 500 | 71 | 60 Queen St-Upgrade Main Centre,Hard Surfaces | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 701 | 701 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 701 | 0 | 701 |
| 500 | 74 | 100 Queen-Rehab Elevated Walkways | 27 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 5,292 | 5,292 | 0 | 0 | 0 | 4,035 | 0 | 0 | 0 | 0 | 1,257 | 0 | 5,292 |
| 500 | 82 | 5100 Yonge ST_CCTV Camera renewal in the Square | 23 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 169 | 169 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 169 | 0 | 169 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|---|-----|--|----|----|----|---|-------|------|------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906396 Sitework | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 85 | 12 Canterbury Pl- Various Renovation Projects | 23 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 106 | 106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 106 | 0 | 106 |
| 500 | 87 | 1313 Woodbine Ave-Variou Projects | 31 | S6 | 03 | 0 | 0 | 0 | 0 | 11 | 11 | 228 | 239 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 239 | 0 | 239 |
| 500 | 88 | 20 Beffort Rd-RPL Water Heater & Asphalt | 09 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 600 | 0 | 600 |
| 22 | 133 | 850 Coxwell-exterior pavers, curbs and finishes | 29 | S2 | 03 | 198 | 0 | 0 | 0 | 0 | 198 | 0 | 198 | 0 | 0 | 0 | 0 | 0 | 0 | 198 | 0 | 0 | 0 | 0 | 198 |
| 500 | 135 | 1050 Ellesmere Rd - Bldg D - Various Projects | 37 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 573 | 573 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 573 | 0 | 573 |
| 500 | 136 | 1300 Sheppard W -SiteWork Interior Finishes Mech S | 08 | S6 | 03 | 0 | 0 | 38 | 671 | 0 | 709 | 0 | 709 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 709 | 0 | 709 |
| 500 | 137 | 150 Borough Dr - Various Projects | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,445 | 1,445 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,445 | 0 | 1,445 |
| 500 | 138 | 1535 Albion Road - Various Projects | 01 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 54 | 54 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 | 0 | 54 |
| 500 | 140 | 200 TRETHERWEY-Asphalt Pavement Wall Rehab | 12 | S6 | 03 | 0 | 0 | 0 | 80 | 1,545 | 1,625 | 0 | 1,625 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,625 | 0 | 1,625 |
| 500 | 141 | 3300 Bayview-Pavement&Painting | 24 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 103 | 103 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 103 | 0 | 103 |
| 500 | 143 | 4330 Dufferin-Roof Replmnt&Various-Architectural1 | 08 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 422 | 422 | 210 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212 | 0 | 422 |
| 500 | 144 | 9 Clendenan Ave - Various Projects | 13 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 105 | 105 | 52 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53 | 0 | 105 |
| 26 | 145 | 1549 Albion-Asphalt Pavement Replacement | 01 | S2 | 03 | 71 | 0 | 0 | 0 | 0 | 71 | 0 | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 71 | 0 | 0 | 0 | 71 |
| 48 | 147 | 140 Landsdowne-Sitework Roofing & Windows (FH426) | 14 | S2 | 03 | 73 | 0 | 0 | 0 | 0 | 73 | 0 | 73 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 73 | 0 | 0 | 0 | 73 |
| 49 | 148 | 33 Claremont-Sitework Roofing & Mech (FireHall 33) | 19 | S2 | 03 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 200 |
| 119 | 149 | 1549 Albion-Sitework Doors & Mech (Fire Hall 413) | 01 | S2 | 03 | 65 | 0 | 0 | 0 | 0 | 65 | 0 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 | 65 |
| 50 | 150 | 260 Adelaide W-H&S pavement repair Fire Hall 312 | 20 | S2 | 03 | 61 | 0 | 0 | 0 | 0 | 61 | 0 | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 0 | 61 |
| 0 | 151 | 4100 Keele - Site Grading and Drainage | 08 | S2 | 03 | 339 | 31 | 0 | 0 | 0 | 370 | 0 | 370 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 370 | 0 | 370 |
| 0 | 153 | 55 John - Metro Square (DPS) Stone Replacement | 20 | S2 | 03 | 50 | 950 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 |
| 500 | 154 | 2 Hobson - Exterior Hard Landscaping Repairs | 34 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 134 | 134 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 134 | 0 | 134 |
| 0 | 155 | Various Locations- Paving Program | CW | S2 | 03 | 3,371 | 2,450 | 100 | 100 | 0 | 6,021 | 0 | 6,021 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,021 | 0 | 6,021 |
| 0 | 156 | 100 Queen W-Ceremonial Ramp Rehabilitation | 27 | S6 | 03 | 0 | 100 | 758 | 0 | 0 | 858 | 0 | 858 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 858 | 0 | 858 |
| 500 | 157 | 1401 CASTLEFIELD AVE-Replacement of Metal Guardrai | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | 43 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | 0 | 43 |
| 500 | 158 | 1401 CASTLEFIELD AVE-Replacement of Chain-Link Fen | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 172 | 172 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172 | 0 | 172 |

CITY OF TORONTO

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Facilities Management, Real Estate & Environment

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | |
|--------------------|--------------|--|-------|------|----|---|-------|-------|---------------------------------|-----------------|---------------------|-----------|---|----------------------|---------|--------|--------------------|-----------------|---|---|-------|---|-------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | Total | Total | Total | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | | | | | |
| Priority | SubProj No. | Sub-project Name | | | | 2017 | 2018 | 2019 | 2020 | 2021 | 2017-2021 | 2022-2026 | 2017-2026 | | | | | | | | | | |
| FAC906396 Sitework | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 159 | 150 Borough - Asphalt Replacement (2) | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,154 | 1,154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,154 | 0 | 1,154 |
| 500 | 160 | 433 Eastern Ave-Rplc of Asphalt Pavement in Parkin | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 573 | 573 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 573 | 0 | 573 |
| 500 | 161 | 49 TORYORK-Concrete Sidewalks and Concrete Curbs | 39 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 0 | 61 |
| 500 | 162 | 49 TORYORK-Asphalt Pavement in Visitor Parking Lot | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,684 | 1,684 | 0 | 0 | 0 | 1,604 | 0 | 0 | 0 | 80 | 0 | 1,684 |
| 500 | 164 | 891 MORNINGSIDE AVE-Rplc of Deteriorated Chain-Lin | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 95 | 95 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 95 | 0 | 95 |
| 500 | 166 | 1401 CASTLEFIELD Replacement of Asphalt Pavement i | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 763 | 763 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 763 | 0 | 763 |
| 500 | 167 | 891 MORNINGSIDE AVE-Replacement of Metal Guardrail | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 107 | 107 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 107 | 0 | 107 |
| 500 | 168 | 1401 CASTLEFIELD AVE -Repl of Retaining Wall | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 66 | 66 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66 | 0 | 66 |
| 500 | 169 | 891 MORNINGSIDE AVE-Recpl of Asphalt Pavement (Vis | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 930 | 930 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 930 | 0 | 930 |
| 500 | 171 | 150 Borough - Replace Concrete Steps, Walkways and | 38 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,405 | 1,405 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,405 | 0 | 1,405 |
| 500 | 172 | 330 Bering Ave-Replacement of Asphalt pavement | 40 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 13 | 13 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13 | 0 | 13 |
| 500 | 173 | 59 CURLEW DR-Rplc Prking Elmets, DHW, Fire Alrm, | 34 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 436 | 436 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 436 | 0 | 436 |
| 500 | 174 | 75 Toryork-Asphalt Paving | 07 | S6 | 03 | 0 | 0 | 16 | 319 | 0 | 335 | 0 | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 335 | 0 | 335 |
| 500 | 175 | 241 ESTHER SHINER BLVD-Recpl of asphalt pavement a | 24 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 530 | 530 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 530 | 0 | 530 |
| 500 | 178 | 433 Eastern Ave -Recpl of Asphalt Pavement in Sou | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,662 | 1,662 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,662 | 0 | 1,662 |
| 500 | 179 | 150 Borough - Replace Concrete Steps, Slabs and Pi | 36 | S6 | 03 | 0 | 0 | 0 | 54 | 1,121 | 1,175 | 0 | 1,175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,175 | 0 | 1,175 |
| 500 | 180 | 1652 Keele - Replacement of Asphalt Pavement | 40 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 264 | 264 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 264 | 0 | 264 |
| 500 | 181 | Various Transportation Facilities-PPFA | CW | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 2,762 | 2,762 | 0 | 0 | 0 | 2,251 | 0 | 0 | 0 | 511 | 0 | 2,762 |
| 500 | 182 | 251 ESTHER SHINER-asphalt pavement on east PWD | 43 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 214 | 214 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 214 | 0 | 214 |
| 500 | 183 | 1401 CASTLEFIELD AVE-Replacement of Asphalt Paveme | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 980 | 980 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 980 | 0 | 980 |
| 500 | 184 | 30 NORTHLINE RD -Replacement of Asphalt Pavement | 39 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 913 | 913 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 913 | 0 | 913 |
| 500 | 185 | 433 Eastern Ave-Replacement of Asphalt Pavement in | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 483 | 483 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 483 | 0 | 483 |
| 500 | 186 | 891 MORNINGSIDE AV-Replacement of Asphalt Pavemen | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 3,741 | 3,741 | 0 | 0 | 0 | 2,525 | 0 | 0 | 0 | 1,216 | 0 | 3,741 |
| 500 | 187 | 1401 CASTLEFIELD AVE -Replacement of Concrete Side | 42 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 84 | 84 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 84 | 0 | 84 |

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Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub-Project No. | Project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|--------------------|--|------|-------|------|---|-------|-------|-------|-------|-----------------|-----------------|-----------------|---------------------------------|---|---------------------|----------|---------------|----------------------|---------|---------|--------------------|-----------------|--------|-------|--------|
| | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other 2 | Debt - Recoverable | Total Financing | | | |
| FAC906396 | | | | | | | | | | | | | | | | | | | | | | | | | |
| <u>Sitework</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 188 | 433 Eastern Ave-Replacement of Chain-Link Fence, M | 44 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 280 | 280 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280 | 0 | 280 |
| 500 189 | 891 MORNINGSIDE AVE-Replacement of Remaining Chai | 41 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 510 | 510 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 510 | 0 | 510 |
| 500 190 | 1401 CASTLEFIELD AVE -Replacement of Asphalt Pave | 43 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,037 | 1,037 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,037 | 0 | 1,037 | |
| 500 191 | 320 BERING AVE -Replacement of Chain Link Fencing | 40 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 0 | 55 |
| 500 192 | 891 MORNINGSIDE AVE-Replacement of Asphalt Paveme | 43 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,271 | 1,271 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,271 | 0 | 1,271 |
| 500 193 | 3600 Danforth Ave-Replace Parking Lot Elements | 36 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 267 | 267 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 267 | 0 | 267 |
| 500 194 | 100 Queen W- Clean exterior concrete | 39 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 252 | 252 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 252 | 0 | 252 |
| 500 195 | 313 Pharmacy Ave-Replace Stair Chairclimber | 43 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 50 |
| 0 197 | 433 Eastern-Slab-ChangeInScope | 30 | S3 | 03 | -1,832 | -800 | 0 | 0 | 0 | -2,632 | 0 | -2,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -2,632 | 0 | -2,632 |
| 0 198 | 146 The East Mall-SiteWork&DHWT | 05 | S4 | 03 | 9 | 140 | 0 | 0 | 0 | 149 | 0 | 149 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149 | 0 | 149 |
| 0 199 | 100 Queen W-RaisedSlabSouthWest | 27 | S6 | 03 | 0 | 0 | 339 | 1,012 | 1,012 | 2,363 | 1,012 | 3,375 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,375 | 0 | 3,375 |
| 0 200 | 40 Toryork-Paving | 07 | S6 | 03 | 0 | 87 | 425 | 400 | 0 | 912 | 0 | 912 | 456 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 456 | 0 | 912 |
| 0 201 | 895 Eastern-Paving | 32 | S6 | 03 | 0 | 202 | 500 | 250 | 0 | 952 | 0 | 952 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 952 | 0 | 952 |
| 0 203 | Various Location - Paving Program ChangeOfScope | CW | S3 | 01 | -440 | -410 | 0 | 0 | 0 | -850 | 0 | -850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -850 | 0 | -850 |
| Sub-total | | | | | 2,215 | 2,880 | 3,326 | 5,184 | 7,695 | 21,300 | 37,527 | 58,827 | 745 | 0 | 0 | 10,415 | 0 | 0 | 607 | 0 | 47,060 | 0 | 58,827 | | |
| FAC906397 | | | | | | | | | | | | | | | | | | | | | | | | | |
| <u>Renovations</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 2 | 86 Blake - Renewal of Interior Finishes | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 7 | 7 | 61 | 68 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 0 | 68 |
| 500 8 | 23 Grange Rd - Roofing and Wall Ties | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 1,031 | 1,031 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,031 | 0 | 1,031 |
| 500 11 | 700 Eglinton Ave-Renew Vinyl Flooring | 21 | S6 | 03 | 0 | 0 | 0 | 0 | 15 | 15 | 243 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 0 | 258 |
| 24 14 | 100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil | 17 | S2 | 03 | 27 | 0 | 0 | 0 | 0 | 27 | 0 | 27 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| 0 22 | 5100 Yonge-Repl Ceiling Tiles,Light Fixtures | 23 | S2 | 03 | 458 | 1,043 | 0 | 0 | 0 | 1,501 | 0 | 1,501 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,501 | 0 | 1,501 |
| 500 23 | 555 Martin Grove Rd- Interior Renos | 04 | S6 | 03 | 0 | 0 | 0 | 4 | 68 | 72 | 0 | 72 | 36 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 36 | 0 | 72 |
| 500 27 | 1135 Caledonia - Repl Flooring & Reno WR | 15 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 65 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 32 | 0 | 65 |
| 500 29 | 555 Martin Grove Rd-Reno WR Paint | 04 | S6 | 03 | 0 | 0 | 10 | 74 | 0 | 84 | 0 | 84 | 42 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42 | 0 | 84 |

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Facilities Management, Real Estate & Environment

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|---|-----|--|----|----|----|---|------|------|------|-------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-----|-------|-----|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | |
| FAC906397 Renovations | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 33 | 157 King- Windows Washrooms Carpets AHU | 28 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 352 | 352 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 352 | 0 | 352 |
| 61 | 55 | Mgmt&Audits of Movable Assets@ Corp Fac | CW | S2 | 03 | 50 | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 50 |
| 500 | 66 | 1076 Pape-Replacement of All Flooring | 29 | S6 | 03 | 0 | 0 | 0 | 0 | 18 | 18 | 196 | 214 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 214 | 0 | 214 | |
| 500 | 67 | 786 Dundas St E_Repaint general workshop areas | 30 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 0 | 82 | |
| 500 | 75 | 313 Pharmacy Ave-Repaint Ceilings, Floors | 35 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 351 | 351 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 351 | 0 | 351 | |
| 0 | 95 | 175 Memorial Park - Carpet & Barrier Free Retrofit | 29 | S2 | 03 | 101 | 9 | 0 | 0 | 0 | 110 | 0 | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 110 | |
| 0 | 103 | 5110 Yonge-Reno of Burgundy Room | 23 | S6 | 03 | 0 | 13 | 135 | 0 | 0 | 148 | 0 | 148 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 148 | 0 | 148 | |
| 500 | 104 | 1288 Queen St.W-Reno Washrooms & Kitchen | 14 | S6 | 03 | 0 | 0 | 0 | 0 | 10 | 10 | 96 | 106 | 53 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53 | 0 | 106 | |
| 500 | 105 | 235 Cibola-Interior Repainting | 28 | S6 | 03 | 0 | 0 | 7 | 83 | 0 | 90 | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 0 | 90 | |
| 500 | 107 | 2 Civic Centre-Rpl Stairwell Rails, Ceiling Tiles | 03 | S6 | 03 | 0 | 0 | 0 | 133 | 1,251 | 1,384 | 0 | 1,384 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,384 | 0 | 1,384 | |
| 500 | 108 | 2 Civic Centre - Rpl Older Carpet | 03 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 968 | 968 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 968 | 0 | 968 | |
| 500 | 109 | 4219 Dundas St-Interior Finishes | 05 | S6 | 03 | 0 | 0 | 0 | 4 | 65 | 69 | 0 | 69 | 35 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 | 0 | 69 | |
| 51 | 110 | 170 Jarvis-Rehab Front Elevation & Int. Fin | 27 | S2 | 03 | 373 | 0 | 0 | 0 | 0 | 373 | 0 | 373 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 373 | 0 | 373 | |
| 500 | 112 | 399 The West Mall-Rpl Carpeting Ceiling Tiles | 03 | S6 | 03 | 0 | 0 | 765 | 500 | 1,366 | 2,631 | 444 | 3,075 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,075 | 0 | 3,075 | |
| 500 | 138 | 55 John-Renew Finishes 3rd Fl Meeting Room | 20 | S6 | 03 | 0 | 0 | 0 | 0 | 93 | 93 | 851 | 944 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 944 | 0 | 944 | |
| 500 | 139 | 140 Princes Blvd-Flooring, Roof, RePaint | 19 | S6 | 03 | 0 | 0 | 0 | 0 | 8 | 8 | 299 | 307 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 307 | 0 | 307 | |
| 500 | 141 | 146 The East Mall-Various Projects | 05 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 486 | 486 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 486 | 0 | 486 | |
| 500 | 143 | 259 Horner-Renovations Mech Sitework | 06 | S6 | 03 | 0 | 0 | 0 | 3 | 38 | 41 | 0 | 41 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21 | 0 | 41 | |
| 500 | 144 | 185 Fifth St-Roof Membrane&Int Finishes | 06 | S6 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 782 | 782 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 782 | 0 | 782 | |
| 0 | 148 | Feasibility Study on Special projects | CW | S2 | 03 | 648 | 0 | 0 | 0 | 0 | 648 | 0 | 648 | 0 | 0 | 0 | 0 | 0 | 0 | 348 | 0 | 300 | 0 | 648 | | |
| 6 | 159 | Various Loc - Grouped SOGR to Var Yard&Market Fac | CW | S2 | 03 | 155 | 0 | 0 | 0 | 0 | 155 | 0 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 155 | 0 | 0 | 0 | 0 | 155 | |
| 500 | 189 | Feasibility Study on Special projects | CW | S6 | 03 | 0 | 200 | 300 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 500 | 194 | Feasibility Study on Special projects | CW | S6 | 03 | 0 | 0 | 200 | 300 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 500 | 195 | Feasibility Study on Special projects | CW | S6 | 03 | 0 | 0 | 0 | 200 | 300 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|------------------|--|------|-------|------|--|---|------|------|------|------|-----------------|---|-----------------|---------------------------------|-----------------|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|---|-------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>FAC906397</u> | <u>Renovations</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 320 | 100 Queen W - Basement Renovations | 27 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 1,091 | 1,091 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,091 | 0 | 1,091 |
| 500 321 | 308 Prince Edward Dr-Repair Interior Fire Separati | 05 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 79 | 79 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 79 | 0 | 79 |
| 500 322 | 320 BERING AVE-Renovate Washrooms | 05 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 77 | 77 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 77 | 0 | 77 |
| 500 323 | 433 Eastern Ave -Renovate Washroom | 30 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 94 |
| 500 324 | 160 Eglinton - Flooring replacement on 1st floor | 22 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 328 | 328 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 328 | 0 | 328 |
| 500 325 | 2700 Eglinton - Refinish Public Area Walls | 12 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 328 | 328 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 328 | 0 | 328 |
| 500 326 | 700 EGLINTON AVE W-Refurbish terrazzo floors | 33 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 155 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155 | 0 | 155 |
| 500 327 | 251 ESTHER SHINER-Interior Repainting | 24 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 152 | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 | 0 | 152 |
| 500 328 | 320 BERING-Renovate Washrooms | 05 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 72 | 72 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72 | 0 | 72 |
| 500 329 | 320 BERING AVE Bldg D-Interior Repainting | 05 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 166 | 166 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 166 | 0 | 166 |
| 500 330 | 330 Bering Ave-Interior Painting | 05 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 49 | 49 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 49 | 0 | 49 |
| 500 331 | 30 NORTHLINE RD -Interior Repainting | 31 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 34 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34 | 0 | 34 |
| 500 332 | 891 MORNINGSIDE AVE-Interior Painting | 44 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 63 |
| 500 333 | 891 MORNINGSIDE AVE-Renovate Washroom | 44 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 0 | 82 |
| 500 334 | 891 MORNINGSIDE AVE-Interior repainting | 44 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 68 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68 | 0 | 68 |
| 0 335 | 1550 Midland-Replace Fire Alarm System | 37 | S6 | 03 | | 0 | 0 | 9 | 78 | 0 | 87 | 0 | 87 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 87 | 0 | 87 |
| 500 336 | 150 Borough-renovate WCs and Kitchenette | 38 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 818 | 818 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 818 | 0 | 818 |
| 500 337 | 891 MORNINGSIDE AVE -Replace Entire Flooring | 44 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 180 | 180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180 | 0 | 180 |
| 500 338 | 891 MORNINGSIDE AVE-Renovate Kitchen | 44 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 56 | 56 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 56 | 0 | 56 |
| 500 339 | 207 Front-Bsmt ceiling rehab, etc | 28 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 529 | 529 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 529 | 0 | 529 |
| 500 340 | 83 Deforest Rd_Smoke Alarms, Repair Int. Fire Sept | 13 | S6 | 03 | | 0 | 0 | 0 | 0 | 35 | 35 | 129 | 164 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 164 | 0 | 164 |
| 500 341 | 320 BERING AVE-Replace entire flooring | 05 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 165 | 165 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 165 | 0 | 165 |
| 500 342 | 2700 Eglinton - Replace Public Area Flooring | 12 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 622 | 622 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 622 | 0 | 622 |
| 500 343 | 256 Cosburn Ave.-Replace Carpet, Vinyl, Fire Separ | 29 | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 259 | 259 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 259 | 0 | 259 |

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Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|--|------|-------|------|--|---|-------|-------|-------|-------|-----------------|-----------------|---|---------------------------------|-----------------|---------------------|----------|---------------|----------------------|---------|---------|-------------------------|-----------------|--------|-------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other 2 | Debt - Recoverable Debt | Total Financing | | |
| FAC906397 Renovations | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 374 | Var Facilities-Feasibility Study on Special Projec | CW | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | |
| 0 376 | Management and Audits of Movable Assets at Corpora | CW | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 120 | 120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 120 | 0 | 120 | |
| 0 377 | St Lawrence Market - South - Renovations | 28 | S5 | 03 | | 100 | 1,900 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 2,000 | |
| 0 379 | 140 Princes Boulevard Site | 19 | S3 | 03 | | -135 | 0 | 0 | 0 | 0 | -135 | 0 | -135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -135 | 0 | -135 | |
| Sub-total | | | | | | 10,476 | 5,833 | 4,066 | 7,553 | 6,337 | 34,265 | 55,957 | 90,222 | 550 | 0 | 0 | 0 | 2,516 | 0 | 928 | 0 | 81,753 | 4,475 | 90,222 | |
| FAC906399 Emergency | | | | | | | | | | | | | | | | | | | | | | | | | |
| 48 13 | Various Locations - Emergency Capital Repairs | CW | S2 | 01 | | 129 | 0 | 0 | 0 | 0 | 129 | 0 | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 0 | 0 | 0 | 129 | |
| 67 15 | Emergency Capital Repairs | CW | S2 | 01 | | 458 | 0 | 0 | 0 | 0 | 458 | 0 | 458 | 0 | 0 | 0 | 0 | 0 | 0 | 458 | 0 | 0 | 0 | 458 | |
| 0 29 | Emergency Capital Repairs | CW | S4 | 01 | | 507 | 0 | 0 | 0 | 0 | 507 | 0 | 507 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 507 | 0 | 507 | |
| 500 30 | Emergency Capital Repairs | CW | S6 | 01 | | 0 | 700 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 700 | |
| 500 31 | Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 2,882 | 0 | 0 | 2,882 | 0 | 2,882 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,882 | 0 | 2,882 | |
| 500 32 | Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 0 | 4,030 | 0 | 4,030 | 0 | 4,030 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,030 | 0 | 4,030 | |
| 500 33 | Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 2,978 | 2,978 | 0 | 2,978 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,978 | 0 | 2,978 | |
| 500 34 | Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 0 | 0 | 3,556 | 3,556 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,556 | 0 | 3,556 | |
| 500 35 | Various Locations-Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 0 | 0 | 4,101 | 4,101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,101 | 0 | 4,101 | |
| 500 36 | Various Locations - Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 0 | 0 | 3,447 | 3,447 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,447 | 0 | 3,447 | |
| 500 37 | Various Locations - Emergency Capital Repairs | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 0 | 0 | 4,065 | 4,065 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,065 | 0 | 4,065 | |
| Sub-total | | | | | | 1,094 | 700 | 2,882 | 4,030 | 2,978 | 11,684 | 15,169 | 26,853 | 0 | 0 | 0 | 0 | 0 | 0 | 587 | 0 | 26,266 | 0 | 26,853 | |
| FAC907227 Corporate Facilities Refurbishment Program | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 9 | CFRP Phase II - Project 9 - Various Clients & Loc. | CW | S2 | 03 | | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 0 10 | CFRP Phase II - Project 10 - Various Clients & Loc | CW | S4 | 03 | | 500 | 500 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| 500 11 | CFRP Phase II - Project 11 - Various Client & Loc | CW | S6 | 03 | | 0 | 400 | 400 | 0 | 0 | 800 | 0 | 800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 800 | 0 | 800 | |
| Sub-total | | | | | | 1,000 | 900 | 400 | 0 | 0 | 2,300 | 0 | 2,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,300 | 0 | 2,300 |
| FAC907228 Yards Consolidation Study | | | | | | | | | | | | | | | | | | | | | | | | | |
| 102 3 | Yards & City Wide Property Audit | CW | S2 | 04 | | 65 | 0 | 0 | 0 | 0 | 65 | 0 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 | 65 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|--|---|------|-------|------|--|---|--------|--------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|--------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | |
| <u>FAC907228 Yards Consolidation Study</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 6 | Yards SOGR - Future Years | CW | S6 | 03 | | 0 | 0 | 0 | 0 | 190 | 190 | 0 | 190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 190 | 0 | 190 |
| 0 7 | Portland Yards Consolidation | CW | S4 | 04 | | 750 | 750 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | |
| Sub-total | | | | | | 815 | 750 | 0 | 0 | 190 | 1,755 | 0 | 1,755 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 1,690 | 0 | 1,755 |
| <u>FAC907554 St. Lawrence Market North Property</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 2 | Redevelopment of St. Lawrence Market North | 28 | S2 | 04 | | 26,590 | 40,562 | 12,563 | 0 | 0 | 79,715 | 0 | 79,715 | 0 | 0 | 0 | 18,125 | 0 | 0 | 14,000 | 0 | 10,400 | 37,190 | 79,715 | |
| 0 3 | SLM North - Additional Funding for Moving Costs | 28 | S2 | 04 | | 0 | 400 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | |
| Sub-total | | | | | | 26,590 | 40,962 | 12,563 | 0 | 0 | 80,115 | 0 | 80,115 | 0 | 0 | 0 | 18,525 | 0 | 0 | 14,000 | 0 | 10,400 | 37,190 | 80,115 | |
| <u>FAC907577 SOGR and Base Building Improvements</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 2 | Additional Funding to Address Backlog | CW | S6 | 03 | | 0 | 0 | 0 | 60 | 0 | 60 | 11,800 | 11,860 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,860 | 0 | 11,860 | |
| 0 3 | SOGR Funding - Design | CW | S2 | 03 | | 31 | 0 | 0 | 0 | 0 | 31 | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 31 | |
| Sub-total | | | | | | 31 | 0 | 0 | 60 | 0 | 91 | 11,800 | 11,891 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 11,860 | 0 | 11,891 |
| <u>FAC907599 Divisional SOGR</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 28 | Various EMS Locations - various SOGR projects | CW | S6 | 03 | | 0 | 0 | 0 | 0 | 0 | 0 | 414 | 414 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 208 | 0 | 414 | |
| Sub-total | | | | | | 0 | 0 | 0 | 0 | 0 | 0 | 414 | 414 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 208 | 0 | 414 |
| <u>FAC907744 Security</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 88 5 | Re-Design Security Control Centre | 26 | S2 | 03 | | 159 | 0 | 0 | 0 | 0 | 159 | 0 | 159 | 0 | 0 | 0 | 0 | 0 | 0 | 159 | 0 | 0 | 0 | 159 | |
| 0 6 | CCTV Infrastructure Enhancement | CW | S2 | 04 | | 500 | 500 | 500 | 250 | 0 | 1,750 | 0 | 1,750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750 | 0 | 1,750 | |
| 105 13 | City-Wide Physical Security Enhancements | CW | S2 | 03 | | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 | |
| 0 14 | City-Wide Physical Security Enhancements | CW | S4 | 01 | | 1,150 | 0 | 0 | 0 | 0 | 1,150 | 0 | 1,150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,150 | 0 | 1,150 | |
| 500 15 | City-Wide Physical Security Enhancements | CW | S6 | 01 | | 0 | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| 500 16 | City-Wide Physical Security Enhancements | CW | S6 | 01 | | 0 | 0 | 850 | 0 | 0 | 850 | 0 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 850 | |
| 500 17 | City-Wide Physical Security Enhancements | CW | S6 | 01 | | 0 | 0 | 0 | 850 | 0 | 850 | 0 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 850 | |
| 500 18 | City-Wide Physical Security Enhancements | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 850 | 850 | 0 | 850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850 | 0 | 850 | |
| 500 19 | City-Wide Physical Security Enhancements | CW | S6 | 01 | | 0 | 0 | 0 | 0 | 0 | 0 | 4,250 | 4,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,250 | 0 | 4,250 | |
| 114 22 | Card/Pin Access Control System for Various FHalls | CW | S2 | 04 | | 20 | 0 | 0 | 0 | 0 | 20 | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 0 | 0 | 20 | |

Report Phase 2 - Program 08 Facilities Management, Real Estate & Environment Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Priority | Project No. SubProj No. | Project Name Sub-project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | | |
|---|----------------------------|---|------|-------|------|---|-------|-------|-------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|--------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | |
| <u>FAC907744 Security</u> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 23 | Physical Security Capital Plans - Future | CW | S6 | 03 | 0 | 750 | 0 | 0 | 0 | 750 | 0 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 750 |
| 0 | 24 | AOCs - Security Improvement & Maintenance | CW | S2 | 04 | 825 | 350 | 0 | 0 | 0 | 1,175 | 0 | 1,175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,175 | 0 | 1,175 |
| 0 | 25 | Access Control System Self Serve Project | CW | S2 | 04 | 327 | 0 | 0 | 0 | 0 | 327 | 0 | 327 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 327 | 0 | 327 |
| 113 | 26 | SLM - Surveillance & Access Control Updates | CW | S2 | 04 | 25 | 0 | 0 | 0 | 0 | 25 | 0 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | 0 | 0 | 0 | 0 | 25 |
| 0 | 28 | Physical Security Capital Plans - 2017 | CW | S4 | 03 | 750 | 0 | 0 | 0 | 0 | 750 | 0 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 750 |
| Sub-total | | | | | | 3,856 | 2,600 | 1,350 | 1,100 | 850 | 9,756 | 4,250 | 14,006 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 304 | 0 | 13,702 | 0 | 14,006 | |
| <u>FAC908014 Toronto Strong Neighbourhoods Strategy</u> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 1 | Toronto Strong Neighbourhoods - POL Funding | CW | S6 | 03 | 0 | 2,000 | 852 | 0 | 0 | 2,852 | 0 | 2,852 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,852 | 0 | 2,852 |
| 0 | 2 | TSNS - Mornelle Court Hub (POL2) | 43 | S2 | 04 | 380 | 0 | 0 | 0 | 0 | 380 | 0 | 380 | 0 | 0 | 0 | 0 | 0 | 0 | 380 | 0 | 0 | 0 | 0 | 0 | 380 |
| 0 | 3 | Community Revitalization in Ionview Park | 37 | S2 | 04 | 197 | 0 | 0 | 0 | 0 | 197 | 0 | 197 | 0 | 0 | 0 | 0 | 0 | 0 | 197 | 0 | 0 | 0 | 0 | 0 | 197 |
| 0 | 4 | Allied Neighbourhoods Community Kitchen | 35 | S2 | 04 | 348 | 0 | 0 | 0 | 0 | 348 | 0 | 348 | 0 | 0 | 0 | 0 | 0 | 0 | 348 | 0 | 0 | 0 | 0 | 0 | 348 |
| 0 | 5 | Youth Friendly Space | 09 | S2 | 04 | 80 | 0 | 0 | 0 | 0 | 80 | 0 | 80 | 0 | 0 | 0 | 0 | 0 | 0 | 80 | 0 | 0 | 0 | 0 | 0 | 80 |
| 0 | 6 | Spenny Valley Park Splash Pad | 09 | S2 | 04 | 34 | 0 | 0 | 0 | 0 | 34 | 0 | 34 | 0 | 0 | 0 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 0 | 0 | 34 |
| 0 | 7 | Driftwood Outdoor Basketball Pad Revitalization | 08 | S2 | 04 | 133 | 0 | 0 | 0 | 0 | 133 | 0 | 133 | 0 | 0 | 0 | 0 | 0 | 0 | 133 | 0 | 0 | 0 | 0 | 0 | 133 |
| 0 | 8 | Elm Park Splash Pad | 08 | S2 | 04 | 50 | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 50 |
| 0 | 9 | 1021 Birchmount Hub | 37 | S2 | 04 | 450 | 0 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| 0 | 10 | 2585 Jane Street Basketball Refurbishment | 09 | S2 | 04 | 60 | 0 | 0 | 0 | 0 | 60 | 0 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 60 | 0 | 0 | 0 | 0 | 0 | 60 |
| 0 | 11 | Gilder Drive Outdoor Recreational Rejuvenation | 37 | S2 | 04 | 450 | 0 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 450 |
| 0 | 12 | Dawes Road Hub | 31 | S2 | 04 | 15 | 0 | 0 | 0 | 0 | 15 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 0 | 15 |
| 0 | 13 | Participatory Budgeting | CW | S2 | 04 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 300 |
| 0 | 14 | TSNS - Project Manager | CW | S2 | 03 | 300 | 150 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 0 | 450 |
| 0 | 15 | Dawes Road Hub | 31 | S6 | 03 | 0 | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 1,000 |
| 0 | 17 | Project Manager - TSNS | CW | S3 | 03 | -150 | -150 | 0 | 0 | 0 | -300 | 0 | -300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -300 | 0 | 0 | -300 |
| 0 | 18 | The Roding Park Refresh Project | 09 | S4 | 03 | 520 | 0 | 0 | 0 | 0 | 520 | 0 | 520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520 | 0 | 520 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | | |
|---|----|--|----|----|----|---|-------|------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|-------|-------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | | |
| <u>FAC908014 Toronto Strong Neighbourhoods Strategy</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 19 | Revitalization of Friends of Angela James Arena Pr | CW | S4 | 03 | 440 | 0 | 0 | 0 | 0 | 440 | 0 | 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440 | 0 | 440 | | |
| 0 | 20 | 1652 Keele Alliance Welcoming Initiative | CW | S4 | 03 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | | |
| 0 | 21 | Kingston Galloway Partnership Opportunities | CW | S4 | 03 | 400 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | | |
| 0 | 22 | Lawrence Galloway Community Project | CW | S4 | 03 | 425 | 0 | 0 | 0 | 0 | 425 | 0 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425 | 0 | 425 | | |
| 0 | 23 | Lawrence Orton Splash Pad&Outdoor Area Revitalizat | CW | S4 | 03 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 184 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 184 | 0 | 184 | | |
| 0 | 24 | Jane Firgrove Playground and Outdoor Space Revita | CW | S4 | 03 | 183 | 0 | 0 | 0 | 0 | 183 | 0 | 183 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 183 | 0 | 183 | | |
| 0 | 25 | Rec Room Rejuvenation/ Markham and Eglinton | CW | S4 | 03 | 170 | 0 | 0 | 0 | 0 | 170 | 0 | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170 | 0 | 170 | | |
| 0 | 26 | 415 Resident Space Accessibility Redesign | CW | S4 | 03 | 126 | 0 | 0 | 0 | 0 | 126 | 0 | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 126 | 0 | 126 | | |
| 0 | 27 | Gordonridge Community Grow | CW | S4 | 03 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | | |
| 0 | 28 | Thornclyff Hub | CW | S6 | 03 | 0 | 1,000 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | | |
| 0 | 29 | 731 Runnymede Community Space | CW | S4 | 03 | 350 | 650 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | | |
| Sub-total | | | | | | 6,045 | 4,650 | 852 | 0 | 0 | 11,547 | 0 | 11,547 | 0 | 0 | 0 | 0 | 0 | 0 | 2,482 | 0 | 9,065 | 0 | 11,547 | | | |
| <u>FAC908129 Property Acquisitions</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 94 | 1 | Strategic Property Acquisitions | CW | S2 | 05 | 7,100 | 0 | 0 | 0 | 0 | 7,100 | 0 | 7,100 | 0 | 0 | 0 | 0 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 | 7,100 | | |
| Sub-total | | | | | | 7,100 | 0 | 0 | 0 | 0 | 7,100 | 0 | 7,100 | 0 | 0 | 0 | 0 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,100 | |
| <u>FAC908192 Centre of Excellence</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 4 | Channel & Counter - 2016 | CW | S2 | 04 | 1,411 | 0 | 0 | 0 | 0 | 1,411 | 0 | 1,411 | 0 | 0 | 0 | 0 | 0 | 0 | 1,411 | 0 | 0 | 0 | 0 | 1,411 | | |
| 0 | 5 | Channel & Counter Strategy - 2017 | CW | S4 | 04 | 1,500 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | | |
| Sub-total | | | | | | 2,911 | 0 | 0 | 0 | 0 | 2,911 | 0 | 2,911 | 0 | 0 | 0 | 0 | 0 | 0 | 1,411 | 0 | 1,500 | 0 | 0 | 0 | 2,911 | |
| <u>FAC908193 Resiliency Program</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Electrical Resiliency Program | CW | S2 | 04 | 1,600 | 0 | 0 | 0 | 0 | 1,600 | 0 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600 | 0 | 1,600 | | |
| Sub-total | | | | | | 1,600 | 0 | 0 | 0 | 0 | 1,600 | 0 | 1,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,600 | 0 | 1,600 |
| <u>FAC908244 Office Modernization Program</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | OMP - Pilot Projects | CW | S2 | 04 | 1,324 | 0 | 0 | 0 | 0 | 1,324 | 0 | 1,324 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,324 | 0 | 1,324 | | |

Report Phase 2 - Program 08 Facilities Management, Real Estate & Environment Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO**Gross Expenditures (\$000's)****Facilities Management, Real Estate & Environment**

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | | |
|---|----|--|----|----|----|---|--------|-------|-------|-------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|-----|--------|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | | |
| <u>FAC908244 Office Modernization Program</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 4 | OMP - 2017 | CW | S4 | 04 | 6,300 | 3,000 | 0 | 0 | 0 | 9,300 | 0 | 9,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,300 | 0 | 9,300 | |
| | | Sub-total | | | | 7,624 | 3,000 | 0 | 0 | 0 | 10,624 | 0 | 10,624 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,624 | 0 | 10,624 | |
| <u>FAC908278 NW PATH - Phase 2</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 500 | 1 | NW PATH - Phase 2 Design and Const. | 27 | S6 | 04 | 0 | 0 | 0 | 0 | 5,000 | 5,000 | 45,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | |
| | | Sub-total | | | | 0 | 0 | 0 | 0 | 5,000 | 5,000 | 45,000 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 | 0 | 50,000 | |
| <u>FAC908346 Real Estate Services</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Replacement of SAP System for Real Estate Services | CW | S6 | 04 | 0 | 650 | 0 | 0 | 0 | 650 | 0 | 650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 650 | 0 | 650 | |
| 0 | 2 | SOGR @ Leased Facilities/Properties | CW | S4 | 03 | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| 0 | 3 | SOGR @ Leased Facilities/Properties | CW | S6 | 03 | 0 | 1,200 | 1,200 | 1,200 | 1,200 | 4,800 | 6,000 | 10,800 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,800 | 0 | 10,800 | |
| 0 | 4 | Security bollards Union Stn Traffic By-Law signage | CW | S4 | 01 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | |
| 0 | 7 | Future Uses for Old City Hall | CW | S4 | 04 | 500 | 500 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| 0 | 8 | 1st Parliament?Archaeology Assessment&Heritage Pln | CW | S4 | 04 | 300 | 200 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 0 | 9 | Wellington Incinerator | CW | S4 | 04 | 300 | 150 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 450 | |
| 0 | 11 | Integrated Workplace Management Software (IWMS) | CW | S4 | 04 | 300 | 50 | 50 | 50 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 450 | |
| 0 | 12 | Signage & Way finding. New Obelisks at Union Stati | CW | S4 | 04 | 250 | 0 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | 0 | 250 | |
| 0 | 13 | Tunnel Access and Traffic Management,Union Station | CW | S4 | 04 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | |
| | | Sub-total | | | | 3,150 | 2,750 | 1,250 | 1,250 | 1,200 | 9,600 | 6,000 | 15,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,600 | 0 | 15,600 | |
| <u>UN907600 Union Station Redevelopment and Revitalization</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 12 | Fees and Permits - Additional Funding | 28 | S2 | 04 | 1,236 | 0 | 0 | 0 | 0 | 1,236 | 0 | 1,236 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,236 | 0 | 1,236 | |
| 0 | 13 | Fees & Permits - Additional 2014 | 28 | S2 | 04 | 250 | 0 | 0 | 0 | 0 | 250 | 0 | 250 | 0 | 0 | 0 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 | |
| 0 | 14 | Internal City Charges - Additional 2014 | 28 | S2 | 04 | 1,677 | 532 | 0 | 0 | 0 | 2,209 | 0 | 2,209 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 1,477 | 532 | 2,209 | |
| | | Sub-total | | | | 3,163 | 532 | 0 | 0 | 0 | 3,695 | 0 | 3,695 | 0 | 0 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 2,713 | 532 | 3,695 | |
| <u>UN907745 USR - Construction Contracts</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | Phase 2 - Construction | 28 | S2 | 04 | 52,459 | 25,000 | 0 | 0 | 0 | 77,459 | 0 | 77,459 | 14,434 | 20,000 | 0 | 0 | 2,200 | 0 | 0 | 2,631 | 14,450 | 23,744 | 77,459 | 0 | 77,459 | |
| 0 | 3 | Phase 3 - Construction | 28 | S2 | 04 | 23,496 | 5,000 | 0 | 0 | 0 | 28,496 | 0 | 28,496 | 12,981 | 1,065 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,950 | 0 | 28,496 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Priority | Project No. SubProj No. | Project Name Sub-project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | | | |
|---|----------------------------|--|------|-------|------|---|---------|--------|--------|--------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|---------|--------------------|--------|-----------|-------|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | | Total Financing | | | | |
| <u>UNS907745 USR - Construction Contracts</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 6 | Other Construction | 28 | S2 | 04 | 1,749 | 0 | 0 | 0 | 0 | 1,749 | 0 | 1,749 | 773 | 0 | 0 | 175 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 458 | 343 | 1,749 | |
| 0 | 12 | Third Party Construction | 28 | S2 | 04 | 8,968 | 0 | 0 | 0 | 0 | 8,968 | 0 | 8,968 | 8,468 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 8,968 | | |
| 0 | 15 | Heritage Lighting | 28 | S2 | 04 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | | |
| 0 | 16 | Construction Cost Adjustments - 2014 | 28 | S2 | 04 | 21,381 | 0 | 0 | 0 | 0 | 21,381 | 0 | 21,381 | 996 | 0 | 0 | 0 | 7,885 | 0 | 0 | 0 | 0 | 0 | 1,400 | 11,100 | 21,381 | | |
| Sub-total | | | | | | 110,053 | 30,000 | 0 | 0 | 0 | 140,053 | 0 | 140,053 | 37,652 | 21,065 | 7,500 | 175 | 12,085 | 0 | 0 | 3,131 | 23,258 | 35,187 | | | 140,053 | | |
| <u>UNS907746 USR - Professional Services</u> | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | Phase 3 - Professional Services | 28 | S2 | 04 | 152 | 0 | 0 | 0 | 0 | 152 | 0 | 152 | 0 | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 | |
| 0 | 6 | Other Professional Services | 28 | S2 | 04 | 9,650 | 0 | 0 | 0 | 0 | 9,650 | 0 | 9,650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,650 | 0 | 9,650 | | |
| 0 | 10 | Heritage Interpretation Plan | 28 | S2 | 04 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 184 | | |
| 0 | 11 | Adjustments - Professional Services 2013 | 28 | S2 | 04 | 761 | 0 | 0 | 0 | 0 | 761 | 0 | 761 | 0 | 761 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 761 | | |
| 0 | 12 | UNS - Walks and Garden Trust Commemoration | 28 | S2 | 03 | 93 | 0 | 0 | 0 | 0 | 93 | 0 | 93 | 0 | 0 | 0 | 0 | 93 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93 | | |
| 0 | 13 | Professional Fees Adjustments - 2014 | 28 | S2 | 04 | 2,163 | 0 | 0 | 0 | 0 | 2,163 | 0 | 2,163 | 0 | 563 | 0 | 0 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 2,163 | | |
| Sub-total | | | | | | 13,003 | 0 | 0 | 0 | 0 | 13,003 | 0 | 13,003 | 0 | 1,476 | 0 | 0 | 1,777 | 0 | 0 | 0 | 0 | 9,650 | 100 | | 13,003 | | |
| Total Program Expenditure | | | | | | 289,355 | 165,669 | 85,344 | 67,646 | 72,593 | 680,607 | 454,930 | 1,135,537 | 42,900 | 22,541 | 7,500 | 47,700 | 31,255 | 0 | 26,544 | 6,531 | 703,999 | 246,568 | | | 1,135,537 | | |

Report Phase 2 - Program 08 Facilities Management, Real Estate & Environment Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name Priority SubProj No. Sub-project Name | | Current and Future Year Cash Flow Commitments and Estimates | | | | | | | | | Current and Future Year Cash Flow Commitments and Estimates Financed By | | | | | | | | | |
|--|--|---|----------------|---------------|---------------|---------------|--------------------|--------------------|--------------------|---------------------------------------|---|------------------------|---------------|------------------|----------------------------|---------------|--------------|-------------------------------|--------------------|------------------|
| | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| Financed By: | | | | | | | | | | | | | | | | | | | | |
| Provincial Grants & Subsidies | | 38,555 | 530 | 482 | 701 | 206 | 40,473 | 2,427 | 42,900 | 42,900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 42,900 | |
| Federal Subsidy | | 22,541 | 0 | 0 | 0 | 0 | 22,541 | 0 | 22,541 | 0 | 22,541 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,541 | |
| Development Charges | | 2,500 | 5,000 | 0 | 0 | 0 | 7,500 | 0 | 7,500 | 0 | 0 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 | 7,500 | |
| Reserves (Ind. "XQ" Ref.) | | 7,675 | 11,025 | 0 | 0 | 0 | 18,700 | 29,000 | 47,700 | 0 | 0 | 0 | 47,700 | 0 | 0 | 0 | 0 | 0 | 47,700 | |
| Reserve Funds (Ind."XR" Ref.) | | 30,668 | 317 | 270 | 0 | 0 | 31,255 | 0 | 31,255 | 0 | 0 | 0 | 0 | 31,255 | 0 | 0 | 0 | 0 | 31,255 | |
| Other1 (Internal) | | 19,638 | 6,906 | 0 | 0 | 0 | 26,544 | 0 | 26,544 | 0 | 0 | 0 | 0 | 0 | 26,544 | 0 | 0 | 0 | 26,544 | |
| Other2 (External) | | 4,131 | 1,400 | 1,000 | 0 | 0 | 6,531 | 0 | 6,531 | 0 | 0 | 0 | 0 | 0 | 0 | 6,531 | 0 | 0 | 6,531 | |
| Debt | | 102,017 | 81,728 | 58,919 | 50,445 | 57,387 | 350,495 | 353,504 | 703,999 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 703,999 | 0 | 703,999 | |
| Debt - Recoverable | | 61,631 | 58,764 | 24,673 | 16,500 | 15,000 | 176,568 | 70,000 | 246,568 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 246,568 | 246,568 | |
| Total Program Financing | | 289,355 | 165,669 | 85,344 | 67,646 | 72,593 | 680,607 | 454,930 | 1,135,537 | 42,900 | 22,541 | 7,500 | 47,700 | 31,255 | 0 | 26,544 | 6,531 | 703,999 | 246,568 | 1,135,537 |

| Status Code | Description |
|-------------|--|
| S2 | S2 Prior Year (With 2017 and/or Future Year Cashflow) |
| S3 | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost\Cashflow) |
| S4 | S4 New - Stand-Alone Project (Current Year Only) |
| S5 | S5 New (On-going or Phased Projects) |
| S6 | S6 New - Future Year (Commencing in 2018 & Beyond) |

| Category Code | Description |
|---------------|---|
| 01 | Health and Safety C01 |
| 02 | Legislated C02 |
| 03 | State of Good Repair C03 |
| 04 | Service Improvement and Enhancement C04 |
| 05 | Growth Related C05 |
| 06 | Reserved Category 1 C06 |
| 07 | Reserved Category 2 C07 |

Appendix 4

2017 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|---|----|--|----|----|----|---|-------|------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing |
| ERP906993 Energy Retrofit Projects | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 20 | ERP - Water Retrofits in Civic Centres | CW | S2 | 04 | 171 | 0 | 0 | 0 | 0 | 171 | 0 | 171 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 171 | 171 |
| Sub-total | | | | | | 171 | 0 | 0 | 0 | 0 | 171 | 0 | 171 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 171 | 171 |
| ERP907354 Sustainable Energy Plan - Various | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Community Energy Planning | CW | S2 | 04 | 769 | 317 | 270 | 0 | 0 | 1,356 | 0 | 1,356 | 0 | 0 | 0 | 0 | 1,356 | 0 | 0 | 0 | 0 | 1,356 |
| 0 | 7 | Community Based Green Energy Projects - YMCA | CW | S2 | 04 | 2,000 | 2,511 | 0 | 0 | 0 | 4,511 | 0 | 4,511 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,511 | 4,511 |
| 0 | 9 | Community Based Green Energy Projects - Various | CW | S4 | 04 | 5,000 | 0 | 0 | 0 | 0 | 5,000 | 0 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 | 5,000 |
| Sub-total | | | | | | 7,769 | 2,828 | 270 | 0 | 0 | 10,867 | 0 | 10,867 | 0 | 0 | 0 | 0 | 1,356 | 0 | 0 | 0 | 9,511 | 10,867 |
| ERP907661 Renewable Energy Program | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | Renewable Energy Program - Study | CW | S2 | 04 | 64 | 0 | 0 | 0 | 0 | 64 | 0 | 64 | 0 | 0 | 0 | 0 | 64 | 0 | 0 | 0 | 0 | 64 |
| 0 | 19 | Biomass - 2016 | CW | S2 | 04 | 350 | 0 | 0 | 0 | 0 | 350 | 0 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350 | 350 |
| 0 | 23 | Solar PV Installations - FIT Program Toronto Hydro | CW | S2 | 04 | 11,000 | 4,300 | 0 | 0 | 0 | 15,300 | 0 | 15,300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,300 | 15,300 |
| 0 | 25 | GeoExchange - 2017 | CW | S4 | 04 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 500 |
| Sub-total | | | | | | 11,914 | 4,300 | 0 | 0 | 0 | 16,214 | 0 | 16,214 | 0 | 0 | 0 | 0 | 64 | 0 | 0 | 0 | 16,150 | 16,214 |
| ERP907833 Demand Response Program | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 1 | Demand Response - 2013 | CW | S2 | 04 | 335 | 0 | 0 | 0 | 0 | 335 | 0 | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 335 | 335 |
| Sub-total | | | | | | 335 | 0 | 0 | 0 | 0 | 335 | 0 | 335 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 335 | 335 |
| ERP908006 Combined Heat & Power | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | Combined Heat & Power-Resiliency at 4 Locations | CW | S2 | 04 | 1,133 | 0 | 0 | 0 | 0 | 1,133 | 0 | 1,133 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,133 | 1,133 |
| 0 | 3 | Combined Heat & Power- Resiliency at 4 Loc-2017 | CW | S3 | 04 | 2,073 | 0 | 0 | 0 | 0 | 2,073 | 0 | 2,073 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,073 | 2,073 |
| Sub-total | | | | | | 3,206 | 0 | 0 | 0 | 0 | 3,206 | 0 | 3,206 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,206 | 3,206 |
| ERP908007 Residential Energy Retrofit Program | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | HELP (RERP) - Pilot | CW | S2 | 04 | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 | 0 | 2,500 |
| Sub-total | | | | | | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 2,500 | 0 | 0 | 0 | 0 | 2,500 | 0 | 0 | 0 | 0 | 2,500 |
| ERP908130 Energy Conservation & Demand Management Plan-2016 | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 4 | Energy Conservation and Demand Managment Plan-2016 | CW | S2 | 04 | 2,211 | 0 | 0 | 0 | 0 | 2,211 | 0 | 2,211 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,211 | 2,211 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|---|----|---|----|----|----|---|-------|-------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| ERP908130 Energy Conservation & Demand Management | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 5 | Energy Conservation & Demand Management Plan-2017 | CW | S4 | 04 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 2,000 | |
| Sub-total | | | | | | 4,211 | 0 | 0 | 0 | 0 | 4,211 | 0 | 4,211 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,211 | 4,211 |
| FAC906179 Special Corporate Projects | | | | | | | | | | | | | | | | | | | | | | | | |
| 91 | 34 | Westwood | CW | S2 | 05 | 3,407 | 0 | 0 | 0 | 0 | 3,407 | 0 | 3,407 | 0 | 0 | 0 | 0 | 3,407 | 0 | 0 | 0 | 0 | 3,407 | |
| 0 | 49 | COO Business Intelligence Tool (MRI) | CW | S2 | 04 | 525 | 0 | 0 | 0 | 0 | 525 | 0 | 525 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 525 | 0 | 525 | |
| 0 | 51 | PTP Implementation | CW | S2 | 04 | 322 | 0 | 0 | 0 | 0 | 322 | 0 | 322 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 322 | 0 | 322 | |
| 0 | 56 | SAP Mobile Platform Upgrade | CW | S2 | 04 | 288 | 0 | 0 | 0 | 0 | 288 | 0 | 288 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 288 | 0 | 288 | |
| 0 | 61 | ProjectWise Implementation for FM | CW | S4 | 04 | 201 | 99 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | |
| 0 | 64 | CSU Development & Support | CW | S3 | 04 | 90 | 0 | 0 | 0 | 0 | 90 | 0 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 0 | 90 | |
| Sub-total | | | | | | 4,833 | 99 | 0 | 0 | 0 | 4,932 | 0 | 4,932 | 0 | 0 | 0 | 0 | 3,407 | 0 | 0 | 0 | 1,525 | 0 | 4,932 |
| FAC906391 Environmental | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 30 | Designated Substance&Environmental Work | CW | S4 | 02 | 700 | 395 | 0 | 0 | 0 | 1,095 | 0 | 1,095 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,095 | 0 | 1,095 | |
| 65 | 40 | Emergency Environmental Remediation | CW | S2 | 02 | 94 | 0 | 0 | 0 | 0 | 94 | 0 | 94 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 0 | 0 | 94 | |
| 0 | 41 | Emergency Environmental Remediation | CW | S4 | 02 | 271 | 0 | 0 | 0 | 0 | 271 | 0 | 271 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 271 | 0 | 271 | |
| 9 | 47 | Designated Substance&Environmental Work | CW | S2 | 02 | 218 | 0 | 0 | 0 | 0 | 218 | 0 | 218 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 218 | 0 | 218 | |
| 0 | 48 | Designated Substance&Environmental Work | CW | S2 | 02 | 757 | 0 | 0 | 0 | 0 | 757 | 0 | 757 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 757 | 0 | 757 | |
| 0 | 49 | 150 Borough-Asbestos Remediation in Atrium Areas | 38 | S2 | 03 | 3 | 133 | 0 | 0 | 0 | 136 | 0 | 136 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 136 | 0 | 136 | |
| Sub-total | | | | | | 2,043 | 528 | 0 | 0 | 0 | 2,571 | 0 | 2,571 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 2,477 | 0 | 2,571 |
| FAC906392 Barrier Free/Equity | | | | | | | | | | | | | | | | | | | | | | | | |
| 50 | 18 | Barrier Free Essential Audits & Retrofits | CW | S2 | 02 | 82 | 0 | 0 | 0 | 0 | 82 | 0 | 82 | 0 | 0 | 0 | 0 | 0 | 82 | 0 | 0 | 0 | 82 | |
| 59 | 19 | Barrier Free Essential Audits & Retrofits | CW | S2 | 02 | 197 | 0 | 0 | 0 | 0 | 197 | 0 | 197 | 0 | 0 | 0 | 0 | 0 | 197 | 0 | 0 | 0 | 197 | |
| 0 | 29 | Var Locs - AODA initiative - Initial Phase | CW | S2 | 02 | 1,599 | 3,000 | 1,200 | 0 | 0 | 5,799 | 0 | 5,799 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,799 | 0 | 5,799 | |
| Sub-total | | | | | | 1,878 | 3,000 | 1,200 | 0 | 0 | 6,078 | 0 | 6,078 | 0 | 0 | 0 | 0 | 0 | 279 | 0 | 5,799 | 0 | 6,078 | |
| FAC906393 Re-roofing | | | | | | | | | | | | | | | | | | | | | | | | |
| 11 | 16 | 89 Northline-Rpl Roof Section | 31 | S2 | 03 | 11 | 0 | 0 | 0 | 0 | 11 | 0 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 0 | 11 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|---|-----|---|----|----|----|---|-------|------|------|------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|-------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| <u>FAC906393 Re-roofing</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 110 | 3 DOHME AVE-Roof membrane replacement | 31 | S4 | 03 | 20 | 1,812 | 0 | 0 | 0 | 1,832 | 0 | 1,832 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,832 | 0 | 1,832 | |
| 25 | 130 | 97 Main-Repl of EPDM Roof Membrane of Upper roof | 32 | S2 | 03 | 143 | 0 | 0 | 0 | 0 | 143 | 0 | 143 | 0 | 0 | 0 | 0 | 0 | 143 | 0 | 0 | 0 | 143 | |
| 0 | 132 | Various Locations - Roofing Program | CW | S2 | 03 | 3,832 | 700 | 200 | 250 | 0 | 4,982 | 0 | 4,982 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 4,959 | 0 | 4,982 | |
| 0 | 143 | Various Locations-Roofing Program ChangeOfScope | CW | S3 | 03 | -450 | 0 | 0 | 0 | 0 | -450 | 0 | -450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -450 | 0 | -450 | |
| Sub-total | | | | | | 3,556 | 2,512 | 200 | 250 | 0 | 6,518 | 0 | 6,518 | 23 | 0 | 0 | 0 | 0 | 0 | 143 | 0 | 6,352 | 0 | 6,518 |
| <u>FAC906394 Structural/Building Envelope</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 26 | 28 | 840 Gerrard E-Rpl Slab and Install CO/NOx | 30 | S2 | 03 | 189 | 0 | 0 | 0 | 0 | 189 | 0 | 189 | 0 | 0 | 0 | 0 | 0 | 189 | 0 | 0 | 0 | 189 | |
| 0 | 56 | Tech Audits & Capital Project Validations | CW | S4 | 03 | 1,190 | 0 | 0 | 0 | 0 | 1,190 | 0 | 1,190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,190 | 0 | 1,190 | |
| 0 | 163 | 55 John St-Parking Garage Rehab | 20 | S2 | 03 | 595 | 1,118 | 0 | 0 | 0 | 1,713 | 0 | 1,713 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,713 | 0 | 1,713 | |
| 97 | 181 | Var Locs-Struc Repairs @ City Facilities | CW | S2 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 100 | |
| 107 | 193 | SOGR @ Leased Facilities/Properties | CW | S2 | 03 | 170 | 0 | 0 | 0 | 0 | 170 | 0 | 170 | 0 | 0 | 0 | 0 | 0 | 170 | 0 | 0 | 0 | 170 | |
| 108 | 194 | SOGR @ Leased Facilities/Properties | CW | S2 | 03 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 | 500 | |
| 0 | 230 | Var Locs-Struc Repairs @ City Facilities | CW | S4 | 03 | 1,347 | 0 | 0 | 0 | 0 | 1,347 | 0 | 1,347 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,347 | 0 | 1,347 | |
| 0 | 281 | 100 QueenW-ConcreteSoffitSlatsGridHangersVer | 27 | S2 | 03 | 5,938 | 410 | 0 | 0 | 0 | 6,348 | 0 | 6,348 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,348 | 0 | 6,348 | |
| 52 | 347 | 265 Manitoba-Exterior wall rehabilitation | 19 | S2 | 04 | 107 | 0 | 0 | 0 | 0 | 107 | 0 | 107 | 98 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 0 | 107 | |
| 16 | 348 | 674 Markham-Exterior Wall Rehab & Repair Exterior | 20 | S2 | 03 | 14 | 0 | 0 | 0 | 0 | 14 | 0 | 14 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14 | |
| 45 | 349 | 703 Don Mills Road -Parking Garage Rehab | 26 | S2 | 03 | 22 | 0 | 0 | 0 | 0 | 22 | 0 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 | 22 | |
| 16 | 355 | 140 Bond-Foundation Wall, Roof Joists, Power Distrib | 34 | S2 | 03 | 44 | 0 | 0 | 0 | 0 | 44 | 0 | 44 | 0 | 0 | 0 | 0 | 0 | 44 | 0 | 0 | 0 | 44 | |
| 17 | 356 | 1026 Finch-Rpl Garage Windows, Power Distribution E | 08 | S2 | 03 | 137 | 0 | 0 | 0 | 0 | 137 | 0 | 137 | 0 | 0 | 0 | 0 | 0 | 137 | 0 | 0 | 0 | 137 | |
| 0 | 357 | 2 DYAS-Rpl Concrete Slab, Dom. HWT, Alarm check valv | 34 | S2 | 03 | 915 | 85 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| 34 | 359 | 1631 QueenE-Var.Structural, Site, Interior, Mech. SOI | 32 | S2 | 03 | 399 | 0 | 0 | 0 | 0 | 399 | 0 | 399 | 0 | 0 | 0 | 0 | 0 | 209 | 0 | 190 | 0 | 399 | |
| 36 | 361 | 160 Borough-Rpl Podium Deck Waterproofing | 38 | S2 | 03 | 45 | 0 | 0 | 0 | 0 | 45 | 0 | 45 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 0 | 0 | 45 | |
| 113 | 362 | 5100 Yonge-Rpl Window Glazing System, Roof Membrane | 23 | S2 | 03 | 263 | 0 | 0 | 0 | 0 | 263 | 0 | 263 | 0 | 0 | 0 | 0 | 0 | 263 | 0 | 0 | 0 | 263 | |
| 0 | 363 | 100 Queen W-Replace Windows/Doors at the Base | 27 | S2 | 03 | 688 | 64 | 0 | 0 | 0 | 752 | 0 | 752 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 752 | 0 | 752 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

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|--|-----|---|----|----|----|---|--------|--------|--------|-------|-----------|-----------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total | Total | Total | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| | | | | | | | | | | | 2017-2021 | 2022-2026 | 2017-2026 | | | | | | | | | | | |
| FAC906394 Structural/Building Envelope | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 364 | 34 Yorkville-Clock Tower Rehabilitation | 27 | S2 | 03 | 275 | 26 | 0 | 0 | 0 | 301 | 0 | 301 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 301 | 0 | 301 |
| 0 | 368 | 5 Eirrean Quay-Rehabil. of Western Channel Dockwal | 20 | S2 | 03 | 1,000 | 2,900 | 1,000 | 0 | 0 | 4,900 | 0 | 4,900 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 4,400 | 0 | 0 | 4,900 |
| 0 | 369 | 5100 Yonge-Rpl Window Glazing System, Roof Membrane | 23 | S2 | 03 | 3,209 | 2,700 | 3,700 | 1,600 | 0 | 11,209 | 0 | 11,209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,209 | 0 | 0 | 11,209 |
| 0 | 372 | 100 Queen St W - Replace exterior doors | 27 | S2 | 03 | 435 | 40 | 0 | 0 | 0 | 475 | 0 | 475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 475 | 0 | 0 | 475 |
| 0 | 373 | 700 Eglinton Ave W- Repl Windows of Library | 21 | S2 | 03 | 206 | 19 | 0 | 0 | 0 | 225 | 0 | 225 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 225 | 0 | 0 | 225 |
| 0 | 383 | 60 Queen W-Replace Windows | 27 | S4 | 03 | 50 | 450 | 1,000 | 2,000 | 2,500 | 6,000 | 2,500 | 8,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 | 0 | 8,500 |
| 88 | 417 | Various Locations- Structural Program | CW | S2 | 03 | 822 | 0 | 0 | 0 | 0 | 822 | 0 | 822 | 111 | 0 | 0 | 0 | 0 | 0 | 390 | 0 | 321 | 0 | 822 |
| 0 | 418 | Various Locations- Building Envelope Program | CW | S2 | 03 | 1,262 | 1,400 | 1,500 | 2,365 | 700 | 7,227 | 0 | 7,227 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 7,127 | 0 | 0 | 7,227 |
| 0 | 419 | Dockwall - Change in Funding and Scope | 20 | S2 | 03 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -500 | 0 | 0 | 0 | 0 | 0 | -1,000 | 1,500 | 0 | 0 | 0 |
| 0 | 430 | Var Locs-Struc Repairs@City Facilities-placeholder | CW | S4 | 03 | 1,000 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 1,000 |
| 0 | 431 | Various Location - Building Envelop COS | CW | S3 | 04 | -210 | -652 | -1,400 | -2,365 | -700 | -5,327 | 0 | -5,327 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -5,327 | 0 | 0 | -5,327 |
| 0 | 432 | 91 Front St. East - Interior and Exterior Painting | 28 | S4 | 04 | 750 | 0 | 0 | 0 | 0 | 750 | 0 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 0 | 750 |
| 0 | 433 | 91 Front St. East - Heritage Lighting Installation | 28 | S4 | 04 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 500 |
| 0 | 434 | Various Structural Program | CW | S2 | 03 | 63 | 0 | 0 | 0 | 0 | 63 | 0 | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 0 | 0 | 63 |
| 0 | 435 | 1050 Ellesmere Building Enhancements | 37 | S4 | 03 | 500 | 1,500 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 2,000 |
| | | Sub-total | | | | 22,525 | 10,060 | 5,800 | 3,600 | 2,500 | 44,485 | 2,500 | 46,985 | 323 | 0 | 0 | 0 | 0 | 0 | 2,119 | 3,400 | 41,143 | 0 | 46,985 |
| FAC906395 Mechanical and Electrical | | | | | | | | | | | | | | | | | | | | | | | | |
| 70 | 46 | 150 Borough Dr-Fire Alarm System | 38 | S2 | 03 | 304 | 13 | 0 | 0 | 0 | 317 | 0 | 317 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 150 | 0 | 317 |
| 23 | 232 | 277 Victoria St-Rpl Main Switchboard | 27 | S2 | 03 | 38 | 0 | 0 | 0 | 0 | 38 | 0 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 0 | 38 |
| 0 | 275 | 390 The West Mall - Fire alarm,transformers,chille | 03 | S2 | 03 | 1,121 | 500 | 0 | 0 | 0 | 1,621 | 0 | 1,621 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,621 | 0 | 0 | 1,621 |
| 0 | 393 | 765 Queen St-Rpl Fire Alarm System | 30 | S4 | 03 | 79 | 776 | 0 | 0 | 0 | 855 | 0 | 855 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 855 | 0 | 0 | 855 |
| 0 | 414 | 765 Queen-Rpl Sprinkler Alarm,Hardwood Fl | 30 | S4 | 03 | 10 | 100 | 0 | 0 | 0 | 110 | 0 | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 0 | 110 |
| 0 | 415 | Various Locations_Installation of New Backflow Pre | CW | S2 | 02 | 942 | 0 | 0 | 0 | 0 | 942 | 0 | 942 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 942 | 0 | 0 | 942 |
| 0 | 456 | 821 Progress-Rpl Pavement,Elevator | 38 | S4 | 03 | 74 | 674 | 0 | 0 | 0 | 748 | 0 | 748 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 748 | 0 | 0 | 748 |

CITY OF TORONTO**Gross Expenditures (\$000's)****Facilities Management, Real Estate & Environment**

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|---|----------------------------------|--|----|----|----|---|-------|-------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|---|-------|--|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | |
| <u>FAC906395</u> | <u>Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 98 | 558 | Var Locs-Mech Repairs @ City Facilities | CW | S2 | 03 | 1,354 | 0 | 0 | 0 | 0 | 1,354 | 0 | 1,354 | 0 | 0 | 0 | 0 | 0 | 0 | 1,234 | 0 | 120 | 0 | 0 | 1,354 | |
| 29 | 612 | 40 College-Fire Alarm and Fish Pond | 27 | S2 | 03 | 173 | 0 | 0 | 0 | 0 | 173 | 0 | 173 | 0 | 0 | 0 | 0 | 0 | 0 | 173 | 0 | 0 | 0 | 0 | 173 | |
| 0 | 655 | Var Locs-Mech Repairs @ City Facilities | CW | S4 | 03 | 900 | 0 | 0 | 0 | 0 | 900 | 0 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 0 | 0 | 0 | 900 | |
| 0 | 657 | Var Locs - Customer Support - SOGR | CW | S4 | 03 | 258 | 0 | 0 | 0 | 0 | 258 | 0 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 0 | 0 | 258 | |
| 106 | 678 | Var Locs - BAS & Component Renewals | CW | S2 | 03 | 400 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 | 400 | |
| 0 | 679 | Var Locs - BAS & Component Renewals | CW | S4 | 03 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 2,000 | |
| 7 | 847 | VarLoc - Repl Diesel with NG Generators | CW | S2 | 01 | 275 | 0 | 0 | 0 | 0 | 275 | 0 | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 0 | 0 | 275 | |
| 21 | 848 | 100 Queen W-Grid HangersPhaseRefrigerationPlantRef | 27 | S2 | 03 | 4,073 | 0 | 0 | 0 | 0 | 4,073 | 0 | 4,073 | 0 | 0 | 0 | 0 | 0 | 0 | 335 | 0 | 3,738 | 0 | 0 | 4,073 | |
| 17 | 850 | 157 King E-RehabCopulaStructuralElementsTempAC | 28 | S2 | 03 | 338 | 0 | 0 | 0 | 0 | 338 | 0 | 338 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 338 | 0 | 0 | 338 | |
| 0 | 921 | 703 Don Mills Road-RelocateCommunicatinRoom | 26 | S2 | 03 | 1,351 | 1,500 | 300 | 0 | 0 | 3,151 | 0 | 3,151 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,151 | 0 | 0 | 3,151 | |
| 0 | 922 | 703 DonMills-Rpl Chilled Water System,CT&pumps Phill | 26 | S2 | 03 | 1,000 | 1,360 | 0 | 0 | 0 | 2,360 | 0 | 2,360 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,360 | 0 | 0 | 2,360 | |
| 20 | 924 | 700 EglintonW-Rpl Chiller,Cooling Tower | 21 | S2 | 03 | 195 | 0 | 0 | 0 | 0 | 195 | 0 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 195 | 0 | 0 | 0 | 0 | 195 | |
| 21 | 925 | 1285 Dufferin-Rpl Power Distribution,Stair Railing | 18 | S2 | 03 | 55 | 0 | 0 | 0 | 0 | 55 | 0 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 0 | 0 | 0 | 0 | 55 | |
| 23 | 926 | 895 EASTERN AVE - Elevator Modernization | 32 | S2 | 03 | 33 | 0 | 0 | 0 | 0 | 33 | 0 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | 0 | 33 | |
| 28 | 928 | 674 Markham-SI Central HVAC Systems | 20 | S2 | 04 | 25 | 0 | 0 | 0 | 0 | 25 | 0 | 25 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25 | |
| 89 | 930 | 277 Victoria-Ltg contactors-Penthouse Swb-Dist | 27 | S2 | 03 | 59 | 0 | 0 | 0 | 0 | 59 | 0 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 59 | 0 | 0 | 0 | 0 | 59 | |
| 37 | 931 | 30 Northline-Road Inspection Storage,Upgrade elect | 31 | S2 | 03 | 24 | 0 | 0 | 0 | 0 | 24 | 0 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 0 | 0 | 24 | |
| 0 | 932 | Var Locs-Emergency Generator for Fire Halls | CW | S2 | 04 | 1,200 | 0 | 0 | 0 | 0 | 1,200 | 0 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 | 0 | 0 | 1,200 | |
| 40 | 936 | 4330 Dufferin St-Upgrade HVAC for FIRE 3rd floor | 08 | S2 | 04 | 293 | 0 | 0 | 0 | 0 | 293 | 0 | 293 | 0 | 0 | 0 | 0 | 0 | 0 | 293 | 0 | 0 | 0 | 0 | 293 | |
| 0 | 940 | 100 Queen W-CC- HVAC | 27 | S2 | 03 | 1,525 | 285 | 0 | 0 | 0 | 1,810 | 0 | 1,810 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 1,710 | 0 | 0 | 1,810 | |
| 0 | 942 | 703 Don Mills - Resiliency (Design) | 26 | S2 | 04 | 707 | 56 | 0 | 0 | 0 | 763 | 0 | 763 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 663 | 0 | 0 | 763 | |
| 0 | 945 | Var Locs-Emerg. Generator for FH (Change in Scope) | CW | S2 | 04 | 721 | 3,009 | 5,091 | 0 | 0 | 8,821 | 0 | 8,821 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,821 | 0 | 0 | 8,821 | |
| 45 | 946 | 5100 Yonge-Rpl Building Drainage Piping | 23 | S2 | 03 | 379 | 0 | 0 | 0 | 0 | 379 | 0 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 379 | 0 | 0 | 379 | |
| 0 | 947 | 703 Don Mills-Revised Scope (Risk Mitigation) | 26 | S2 | 01 | 266 | 4,484 | 950 | 0 | 0 | 5,700 | 0 | 5,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,700 | 0 | 0 | 5,700 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|---|------|--|----|----|----|---|--------|--------|-------|-------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| <u>FAC906395 Mechanical and Electrical</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 951 | 1009 Sheppard - Replace Fire Alarm System, HVAC Ov | 10 | S2 | 03 | 432 | 40 | 0 | 0 | 0 | 472 | 0 | 472 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 472 | 0 | 472 |
| 0 | 952 | 674 Markham - Vent Replacement | 20 | S2 | 03 | 70 | 6 | 0 | 0 | 0 | 76 | 0 | 76 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | 76 |
| 0 | 953 | 519 Church - HVAC Unit, Roofing System Replacemen | 27 | S2 | 03 | 436 | 40 | 0 | 0 | 0 | 476 | 0 | 476 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 476 | 0 | 476 |
| 0 | 954 | 175 Memorial - Replace Hot Water Heating Boilers | 29 | S2 | 03 | 137 | 13 | 0 | 0 | 0 | 150 | 0 | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150 | 0 | 150 |
| 82 | 956 | 4330 Dufferin - Modernization of Main Elevator | 08 | S2 | 03 | 227 | 0 | 0 | 0 | 0 | 227 | 0 | 227 | 117 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 0 | 0 | 227 |
| 0 | 957 | 86 Blake - Elevator Repairs | 30 | S2 | 03 | 156 | 15 | 0 | 0 | 0 | 171 | 0 | 171 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 171 | 0 | 171 |
| 0 | 958 | 399 The West Mall - Replace Generator | 03 | S2 | 03 | 229 | 1,021 | 0 | 0 | 0 | 1,250 | 0 | 1,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 0 | 1,250 |
| 94 | 959 | 100 Queen W-Installation of Aut. Fire Sprinkle Sys | 27 | S2 | 03 | 20 | 0 | 0 | 0 | 0 | 20 | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 20 |
| 80 | 964 | 255 Spadina-Chiller 1&2, Humidifier | 22 | S2 | 03 | 249 | 0 | 0 | 0 | 0 | 249 | 0 | 249 | 0 | 0 | 0 | 0 | 0 | 249 | 0 | 0 | 0 | 0 | 249 |
| 0 | 965 | 100 Queen-TSSA requirements -Vent Stack & Diesel S | 27 | S2 | 03 | 523 | 597 | 0 | 0 | 0 | 1,120 | 0 | 1,120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,120 | 0 | 1,120 |
| 0 | 976 | 150 Borough-Rpl Generator&StructuralUpgrade | 38 | S4 | 03 | 100 | 1,683 | 1,355 | 832 | 2,698 | 6,668 | 0 | 6,668 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,668 | 0 | 6,668 |
| 0 | 1034 | 5100 Yonge-rpl MotorControlCentre | 23 | S4 | 03 | 100 | 600 | 0 | 0 | 0 | 700 | 0 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 700 |
| 0 | 1036 | 4330 Dufferin-Main Fire Alarm CntrlPanel,Aux.divce | 08 | S2 | 03 | 397 | 881 | 0 | 0 | 0 | 1,278 | 0 | 1,278 | 645 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 633 | 0 | 1,278 |
| 0 | 1038 | 100 Queen W-Installation of Aut. Fire Sprinkle Sys | 27 | S4 | 03 | 500 | 3,250 | 3,750 | 1,000 | 0 | 8,500 | 0 | 8,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,500 | 0 | 8,500 |
| 0 | 1039 | 703 Don Mills-Elevators | 26 | S4 | 02 | 440 | 406 | 0 | 0 | 0 | 846 | 0 | 846 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 846 | 0 | 846 |
| 0 | 1051 | Various Locations-Installation of New Backflow Pre | CW | S3 | 02 | -500 | 0 | 0 | 0 | 0 | -500 | 0 | -500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -500 | 0 | -500 |
| | | Sub-total | | | | 23,688 | 21,309 | 11,446 | 1,832 | 2,698 | 60,973 | 0 | 60,973 | 825 | 0 | 0 | 0 | 0 | 0 | 3,494 | 0 | 56,654 | 0 | 60,973 |
| <u>FAC906396 Sitework</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | 539 Queens Quay W-Repl Asphalt&Concrete | 20 | S4 | 03 | 50 | 130 | 1,150 | 2,081 | 2,507 | 5,918 | 0 | 5,918 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,918 | 0 | 5,918 |
| 22 | 133 | 850 Coxwell-exterior pavers, curbs and finishes | 29 | S2 | 03 | 198 | 0 | 0 | 0 | 0 | 198 | 0 | 198 | 0 | 0 | 0 | 0 | 0 | 198 | 0 | 0 | 0 | 0 | 198 |
| 26 | 145 | 1549 Albion-Asphalt Pavement Replacement | 01 | S2 | 03 | 71 | 0 | 0 | 0 | 0 | 71 | 0 | 71 | 0 | 0 | 0 | 0 | 0 | 71 | 0 | 0 | 0 | 0 | 71 |
| 48 | 147 | 140 Landsdowne-Sitework Roofing & Windows (FH426) | 14 | S2 | 03 | 73 | 0 | 0 | 0 | 0 | 73 | 0 | 73 | 0 | 0 | 0 | 0 | 0 | 73 | 0 | 0 | 0 | 0 | 73 |
| 49 | 148 | 33 Claremont-Sitework Roofing & Mech (FireHall 33) | 19 | S2 | 03 | 200 | 0 | 0 | 0 | 0 | 200 | 0 | 200 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 | 200 |
| 119 | 149 | 1549 Albion-Sitework Doors & Mech (Fire Hall 413) | 01 | S2 | 03 | 65 | 0 | 0 | 0 | 0 | 65 | 0 | 65 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 | 0 | 65 |

CITY OF TORONTO**Gross Expenditures (\$000's)****Facilities Management, Real Estate & Environment**

| Sub-Project No. | Project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | |
|------------------------------|--------------|--|-------|------|---|--------|-------|-------|-------|--------------------|--------------------|--------------------|---------------------------------------|---|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|-------|--------|------|
| | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | | |
| | | | | | | | | | | | | | | | | | | | | | | | 2017 | 2018 | 2019 | 2020 |
| FAC906396 Sitework | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 50 | 150 | 260 Adelaide W-H&S pavement repair Fire Hall 312 | 20 | S2 | 03 | 61 | 0 | 0 | 0 | 0 | 61 | 0 | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 0 | 61 |
| 0 | 151 | 4100 Keele - Site Grading and Drainage | 08 | S2 | 03 | 339 | 31 | 0 | 0 | 0 | 370 | 0 | 370 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 370 | 0 | 370 | |
| 0 | 153 | 55 John - Metro Square (DPS) Stone Replacement | 20 | S2 | 03 | 50 | 950 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | | |
| 0 | 155 | Various Locations- Paving Program | CW | S2 | 03 | 3,371 | 2,450 | 100 | 100 | 0 | 6,021 | 0 | 6,021 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,021 | 0 | 6,021 | |
| 0 | 197 | 433 Eastern-Slab-ChangeInScope | 30 | S3 | 03 | -1,832 | -800 | 0 | 0 | 0 | -2,632 | 0 | -2,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -2,632 | 0 | -2,632 | |
| 0 | 198 | 146 The East Mall-SiteWork&DHWT | 05 | S4 | 03 | 9 | 140 | 0 | 0 | 0 | 149 | 0 | 149 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149 | 0 | 149 | | |
| 0 | 203 | Various Location - Paving Program ChangeOfScope | CW | S3 | 01 | -440 | -410 | 0 | 0 | 0 | -850 | 0 | -850 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -850 | 0 | -850 | |
| Sub-total | | | | | | 2,215 | 2,491 | 1,250 | 2,181 | 2,507 | 10,644 | 0 | 10,644 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 607 | 0 | 10,037 | 0 | 10,644 | |
| FAC906397 Renovations | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 24 | 14 | 100 Turnberry-Rpl Paving,Floor,Painting,CeilingTil | 17 | S2 | 03 | 27 | 0 | 0 | 0 | 0 | 27 | 0 | 27 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27 |
| 0 | 22 | 5100 Yonge-Repl Ceiling Tiles,Light Fixtures | 23 | S2 | 03 | 458 | 1,043 | 0 | 0 | 0 | 1,501 | 0 | 1,501 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,501 | 0 | 1,501 | |
| 61 | 55 | Mgmt&Audits of Movable Assets@ Corp Fac | CW | S2 | 03 | 50 | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 0 | 50 | |
| 0 | 95 | 175 Memorial Park - Carpet & Barrier Free Retrofit | 29 | S2 | 03 | 101 | 9 | 0 | 0 | 0 | 110 | 0 | 110 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 110 | |
| 51 | 110 | 170 Jarvis-Rehab Front Elevation & Int. Fin | 27 | S2 | 03 | 373 | 0 | 0 | 0 | 0 | 373 | 0 | 373 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 373 | 0 | 373 | | |
| 0 | 148 | Feasibility Study on Special projects | CW | S2 | 03 | 648 | 0 | 0 | 0 | 0 | 648 | 0 | 648 | 0 | 0 | 0 | 0 | 0 | 0 | 348 | 0 | 300 | 0 | 648 | | |
| 6 | 159 | Various Loc - Grouped SOGR to Var Yard&Market Fac | CW | S2 | 03 | 155 | 0 | 0 | 0 | 0 | 155 | 0 | 155 | 0 | 0 | 0 | 0 | 0 | 155 | 0 | 0 | 0 | 0 | 0 | 155 | |
| 66 | 250 | 150 Borough Dr-Albert Campbell Square Park Rehabil | 38 | S2 | 03 | 1,516 | 0 | 0 | 0 | 0 | 1,516 | 0 | 1,516 | 0 | 0 | 0 | 1,516 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,516 | |
| 34 | 282 | 3111 Lake Shore W-Renovations and Sitework | 06 | S2 | 03 | 149 | 0 | 0 | 0 | 0 | 149 | 0 | 149 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149 | 0 | 149 | | |
| 500 | 284 | 390 The West Mall - Steam Boiler System | 03 | S4 | 03 | 51 | 2,030 | 874 | 0 | 0 | 2,955 | 0 | 2,955 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,955 | 0 | 2,955 | | |
| 0 | 291 | 821 Progress Ave - Various Projects | 38 | S2 | 03 | 133 | 12 | 0 | 0 | 0 | 145 | 0 | 145 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 145 | 0 | 145 | | |
| 19 | 303 | 126 Pape-Washrooms Kitchen Exterior | 30 | S2 | 03 | 98 | 0 | 0 | 0 | 0 | 98 | 0 | 98 | 98 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98 | |
| 27 | 305 | Var Locs-Signage for Various Corporate Facilities | CW | S2 | 03 | 375 | 0 | 0 | 0 | 0 | 375 | 0 | 375 | 0 | 0 | 0 | 0 | 0 | 375 | 0 | 0 | 0 | 0 | 0 | 375 | |
| 0 | 309 | 100 Queen E-PATH Refurbishment | 27 | S2 | 03 | 680 | 62 | 0 | 0 | 0 | 742 | 0 | 742 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 742 | 0 | 742 | | |
| 0 | 312 | 100 Queen St W- Elevators 15, 16, 17 | 27 | S2 | 03 | 0 | 0 | 500 | 1,000 | 385 | 1,885 | 0 | 1,885 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,885 | 0 | 1,885 | | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub-Project No. | Project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|--|--|------|-------|------|---|--------|--------|-------|------|-----------------|-----------------|-----------------|---------------------------------|---|---------------------|----------|---------------|----------------------|---------|--------|-------------------------|-----------------|--------|-------|--|
| | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | | | |
| <u>FAC906397 Renovations</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 313 | St. Lawrence Market-South Renovations | 28 | S2 | 03 | 2,475 | 0 | 0 | 0 | 0 | 2,475 | 0 | 2,475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,475 | 2,475 | |
| 0 314 | 140 Princes Blvd-Interior Repainting | 19 | S2 | 03 | 135 | 0 | 0 | 0 | 0 | 135 | 0 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 0 | 135 | |
| 0 367 | Various Locations-Interior Elements Program | CW | S2 | 03 | 518 | 30 | 0 | 0 | 0 | 548 | 0 | 548 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 498 | 0 | 548 | |
| 0 368 | Var Locs-Signage for Various Corporate Facilities | CW | S2 | 03 | 750 | 500 | 0 | 0 | 0 | 1,250 | 0 | 1,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250 | 0 | 1,250 | |
| 0 369 | Albert Campbell Square Rehab - Adjustment | 38 | S2 | 03 | 1,469 | 13 | 0 | 0 | 0 | 1,482 | 0 | 1,482 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 482 | 0 | 1,482 | |
| 0 373 | VarLocs-CatKennels | CW | S4 | 03 | 350 | 0 | 0 | 0 | 0 | 350 | 0 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350 | 0 | 350 | |
| 0 377 | St Lawrence Market - South - Renovations | 28 | S5 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 100 | |
| 0 379 | 140 Princes Boulevard Site | 19 | S3 | 03 | -135 | 0 | 0 | 0 | 0 | -135 | 0 | -135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -135 | 0 | -135 | |
| Sub-total | | | | | 10,476 | 3,699 | 1,374 | 1,000 | 385 | 16,934 | 0 | 16,934 | 175 | 0 | 0 | 0 | 2,516 | 0 | 928 | 0 | 10,740 | 2,575 | 16,934 | | |
| <u>FAC906399 Emergency</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 48 13 | Various Locations - Emergency Capital Repairs | CW | S2 | 01 | 129 | 0 | 0 | 0 | 0 | 129 | 0 | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 0 | 0 | 0 | 0 | 129 | |
| 67 15 | Emergency Capital Repairs | CW | S2 | 01 | 458 | 0 | 0 | 0 | 0 | 458 | 0 | 458 | 0 | 0 | 0 | 0 | 0 | 0 | 458 | 0 | 0 | 0 | 0 | 458 | |
| 0 29 | Emergency Capital Repairs | CW | S4 | 01 | 507 | 0 | 0 | 0 | 0 | 507 | 0 | 507 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 507 | 0 | 507 | |
| Sub-total | | | | | 1,094 | 0 | 0 | 0 | 0 | 1,094 | 0 | 1,094 | 0 | 0 | 0 | 0 | 0 | 0 | 587 | 0 | 507 | 0 | 1,094 | | |
| <u>FAC907227 Corporate Facilities Refurbishment Program</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 9 | CFRP Phase II - Project 9 - Various Clients & Loc. | CW | S2 | 03 | 500 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 500 | |
| 0 10 | CFRP Phase II - Project 10 - Various Clients & Loc | CW | S4 | 03 | 500 | 500 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | |
| Sub-total | | | | | 1,000 | 500 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | |
| <u>FAC907228 Yards Consolidation Study</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 102 3 | Yards & City Wide Property Audit | CW | S2 | 04 | 65 | 0 | 0 | 0 | 0 | 65 | 0 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 | 0 | 65 | |
| 0 7 | Portland Yards Consolidation | CW | S4 | 04 | 750 | 750 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500 | 0 | 1,500 | |
| Sub-total | | | | | 815 | 750 | 0 | 0 | 0 | 1,565 | 0 | 1,565 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 1,500 | 0 | 1,565 | | |
| <u>FAC907554 St. Lawrence Market North Property</u> | | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 2 | Redevelopment of St. Lawrence Market North | 28 | S2 | 04 | 26,590 | 40,562 | 12,563 | 0 | 0 | 79,715 | 0 | 79,715 | 0 | 0 | 0 | 18,125 | 0 | 0 | 14,000 | 0 | 10,400 | 37,190 | 79,715 | | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat. | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|---|----|---|----|----|----|---|--------|--------|------|------|--------------------|--------------------|---|---------------------------------------|--------------------|------------------------|----------|------------------|----------------------------|---------|--------|-------------------------------|--------------------|--------|
| | | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing | |
| <u>FAC907554 St. Lawrence Market North Property</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | SLM North - Additional Funding for Moving Costs | 28 | S2 | 04 | 0 | 400 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 |
| Sub-total | | | | | | 26,590 | 40,962 | 12,563 | 0 | 0 | 80,115 | 0 | 80,115 | 0 | 0 | 0 | 18,525 | 0 | 0 | 14,000 | 0 | 10,400 | 37,190 | 80,115 |
| <u>FAC907577 SOGR and Base Building Improvements</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | SOGR Funding - Design | CW | S2 | 03 | 31 | 0 | 0 | 0 | 0 | 31 | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 31 | |
| Sub-total | | | | | | 31 | 0 | 0 | 0 | 0 | 31 | 0 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 | 31 |
| <u>FAC907744 Security</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 88 | 5 | Re-Design Security Control Centre | 26 | S2 | 03 | 159 | 0 | 0 | 0 | 0 | 159 | 0 | 159 | 0 | 0 | 0 | 0 | 0 | 159 | 0 | 0 | 0 | 159 | |
| 0 | 6 | CCTV Infrastructure Enhancement | CW | S2 | 04 | 500 | 500 | 500 | 250 | 0 | 1,750 | 0 | 1,750 | 0 | 0 | 0 | 0 | 0 | 0 | 1,750 | 0 | 0 | 1,750 | |
| 105 | 13 | City-Wide Physical Security Enhancements | CW | S2 | 03 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 100 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 | 0 | 100 | |
| 0 | 14 | City-Wide Physical Security Enhancements | CW | S4 | 01 | 1,150 | 0 | 0 | 0 | 0 | 1,150 | 0 | 1,150 | 0 | 0 | 0 | 0 | 0 | 0 | 1,150 | 0 | 0 | 1,150 | |
| 114 | 22 | Card/Pin Access Control System for Various FHalls | CW | S2 | 04 | 20 | 0 | 0 | 0 | 0 | 20 | 0 | 20 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 0 | 0 | 20 | |
| 0 | 24 | AOCcs - Security Improvement & Maintenance | CW | S2 | 04 | 825 | 350 | 0 | 0 | 0 | 1,175 | 0 | 1,175 | 0 | 0 | 0 | 0 | 0 | 0 | 1,175 | 0 | 0 | 1,175 | |
| 0 | 25 | Access Control System Self Serve Project | CW | S2 | 04 | 327 | 0 | 0 | 0 | 0 | 327 | 0 | 327 | 0 | 0 | 0 | 0 | 0 | 0 | 327 | 0 | 0 | 327 | |
| 113 | 26 | SLM - Surveillance & Access Control Updates | CW | S2 | 04 | 25 | 0 | 0 | 0 | 0 | 25 | 0 | 25 | 0 | 0 | 0 | 0 | 0 | 25 | 0 | 0 | 0 | 25 | |
| 0 | 28 | Physical Security Capital Plans - 2017 | CW | S4 | 03 | 750 | 0 | 0 | 0 | 0 | 750 | 0 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 0 | 750 | |
| Sub-total | | | | | | 3,856 | 850 | 500 | 250 | 0 | 5,456 | 0 | 5,456 | 0 | 0 | 0 | 0 | 0 | 0 | 304 | 0 | 5,152 | 0 | 5,456 |
| <u>FAC908014 Toronto Strong Neighbourhoods Strategy</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | TSNS - Mornelle Court Hub (POL2) | 43 | S2 | 04 | 380 | 0 | 0 | 0 | 0 | 380 | 0 | 380 | 0 | 0 | 0 | 0 | 0 | 380 | 0 | 0 | 0 | 380 | |
| 0 | 3 | Community Revitalization in Ionview Park | 37 | S2 | 04 | 197 | 0 | 0 | 0 | 0 | 197 | 0 | 197 | 0 | 0 | 0 | 0 | 0 | 197 | 0 | 0 | 0 | 197 | |
| 0 | 4 | Allied Neighbourhoods Community Kitchen | 35 | S2 | 04 | 348 | 0 | 0 | 0 | 0 | 348 | 0 | 348 | 0 | 0 | 0 | 0 | 0 | 348 | 0 | 0 | 0 | 348 | |
| 0 | 5 | Youth Friendly Space | 09 | S2 | 04 | 80 | 0 | 0 | 0 | 0 | 80 | 0 | 80 | 0 | 0 | 0 | 0 | 0 | 80 | 0 | 0 | 0 | 80 | |
| 0 | 6 | Spennyvalley Park Splash Pad | 09 | S2 | 04 | 34 | 0 | 0 | 0 | 0 | 34 | 0 | 34 | 0 | 0 | 0 | 0 | 0 | 34 | 0 | 0 | 0 | 34 | |
| 0 | 7 | Driftwood Outdoor Basketball Pad Revitalization | 08 | S2 | 04 | 133 | 0 | 0 | 0 | 0 | 133 | 0 | 133 | 0 | 0 | 0 | 0 | 0 | 133 | 0 | 0 | 0 | 133 | |
| 0 | 8 | Elm Park Splash Pad | 08 | S2 | 04 | 50 | 0 | 0 | 0 | 0 | 50 | 0 | 50 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 | 50 | |
| 0 | 9 | 1021 Birchmount Hub | 37 | S2 | 04 | 450 | 0 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 0 | 0 | 450 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub-Project No. | Project Name | Ward | Stat. | Cat. | Current and Future Year Cash Flow Commitments | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | | | |
|---|--|------|-------|------|---|------|------|------|------|-----------------|---|-----------------|---------------------------------|-----------------|---------------------|----------|---------------|----------------------|---------|--------|--------------------|-----------------|-------|----|
| | | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable | Total Financing | | |
| <u>FAC908014 Toronto Strong Neighbourhoods Strategy</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 10 | 2585 Jane Street Basketball Refurbishment | 09 | S2 | 04 | 60 | 0 | 0 | 0 | 0 | 60 | 0 | 60 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 60 | 0 | 0 | 0 | 60 |
| 0 11 | Gilder Drive Outdoor Recreational Rejuvenation | 37 | S2 | 04 | 450 | 0 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 0 | 0 | 450 | |
| 0 12 | Dawes Road Hub | 31 | S2 | 04 | 15 | 0 | 0 | 0 | 0 | 15 | 0 | 15 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15 | 0 | 15 | |
| 0 13 | Participatory Budgeting | CW | S2 | 04 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 0 | 300 | |
| 0 14 | TSNS - Project Manager | CW | S2 | 03 | 300 | 150 | 0 | 0 | 0 | 450 | 0 | 450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 450 | 0 | 0 | 450 | |
| 0 17 | Project Manager - TSNS | CW | S3 | 03 | -150 | -150 | 0 | 0 | 0 | -300 | 0 | -300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -300 | 0 | 0 | -300 | |
| 0 18 | The Roding Park Refresh Project | 09 | S4 | 03 | 520 | 0 | 0 | 0 | 0 | 520 | 0 | 520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 520 | 0 | 0 | 520 | |
| 0 19 | Revitalization of Friends of Angela James Arena Pr | CW | S4 | 03 | 440 | 0 | 0 | 0 | 0 | 440 | 0 | 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440 | 0 | 0 | 440 | |
| 0 20 | 1652 Keele Alliance Welcoming Initiative | CW | S4 | 03 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 300 | |
| 0 21 | Kingston Galloway Partnership Opportunities | CW | S4 | 03 | 400 | 0 | 0 | 0 | 0 | 400 | 0 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 400 | |
| 0 22 | Lawrence Galloway Community Project | CW | S4 | 03 | 425 | 0 | 0 | 0 | 0 | 425 | 0 | 425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 425 | 0 | 0 | 425 | |
| 0 23 | Lawrence Orton Splash Pad&Outdoor Area Revitalizat | CW | S4 | 03 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 184 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 184 | 0 | 0 | 184 | |
| 0 24 | Jane Firgrove Playground and Outdoor Space Revita | CW | S4 | 03 | 183 | 0 | 0 | 0 | 0 | 183 | 0 | 183 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 183 | 0 | 0 | 183 | |
| 0 25 | Rec Room Rejuvenation/ Markham and Eglinton | CW | S4 | 03 | 170 | 0 | 0 | 0 | 0 | 170 | 0 | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 170 | 0 | 0 | 170 | |
| 0 26 | 415 Resident Space Accessibility Redesign | CW | S4 | 03 | 126 | 0 | 0 | 0 | 0 | 126 | 0 | 126 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 126 | 0 | 0 | 126 | |
| 0 27 | Gordonridge Community Grow | CW | S4 | 03 | 300 | 0 | 0 | 0 | 0 | 300 | 0 | 300 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300 | 0 | 0 | 300 | |
| 0 29 | 731 Runnymede Community Space | CW | S4 | 03 | 350 | 650 | 0 | 0 | 0 | 1,000 | 0 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 1,000 | |
| Sub-total | | | | | 6,045 | 650 | 0 | 0 | 0 | 6,695 | 0 | 6,695 | 0 | 0 | 0 | 0 | 0 | 0 | 2,482 | 0 | 4,213 | 0 | 6,695 | |
| <u>FAC908129 Property Acquisitions</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 94 1 | Strategic Property Acquisitions | CW | S2 | 05 | 7,100 | 0 | 0 | 0 | 0 | 7,100 | 0 | 7,100 | 0 | 0 | 0 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 | 7,100 | |
| Sub-total | | | | | 7,100 | 0 | 0 | 0 | 0 | 7,100 | 0 | 7,100 | 0 | 0 | 0 | 7,100 | 0 | 0 | 0 | 0 | 0 | 0 | 7,100 | |
| <u>FAC908192 Centre of Excellence</u> | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 4 | Channel & Counter - 2016 | CW | S2 | 04 | 1,411 | 0 | 0 | 0 | 0 | 1,411 | 0 | 1,411 | 0 | 0 | 0 | 0 | 0 | 0 | 1,411 | 0 | 0 | 0 | 1,411 | |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| | | | | | | Current and Future Year Cash Flow Commitments | | | | | | | Current and Future Year Cash Flow Commitments Financed By | | | | | | | | | | | |
|---|--------------|--|-------|------|----|---|----------------|---------------|--------------|--------------|----------------|--------------|---|-----------------|---------------------|--------------|---------------|----------------------|----------|---------------|-------------------------|-----------------|----------------|----------------|
| Sub-Project No. | Project Name | Ward | Stat. | Cat. | | | | | | Total | Total | Total | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserves | Reserve Funds | Capital from Current | Other 1 | Other 2 | Debt - Recoverable Debt | Total Financing | | |
| Priority | SubProj No. | Sub-project Name | | | | 2017 | 2018 | 2019 | 2020 | 2021 | 2017-2021 | 2022-2026 | 2017-2026 | | | | | | | | | | | |
| UNS907745 USR - Construction Contracts | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 2 | Phase 2 - Construction | 28 | S2 | 04 | 52,459 | 25,000 | 0 | 0 | 0 | 77,459 | 0 | 77,459 | 14,434 | 20,000 | 0 | 0 | 2,200 | 0 | 0 | 2,631 | 14,450 | 23,744 | 77,459 |
| 0 | 3 | Phase 3 - Construction | 28 | S2 | 04 | 23,496 | 5,000 | 0 | 0 | 0 | 28,496 | 0 | 28,496 | 12,981 | 1,065 | 7,500 | 0 | 0 | 0 | 0 | 0 | 6,950 | 0 | 28,496 |
| 0 | 6 | Other Construction | 28 | S2 | 04 | 1,749 | 0 | 0 | 0 | 0 | 1,749 | 0 | 1,749 | 773 | 0 | 0 | 175 | 0 | 0 | 0 | 0 | 458 | 343 | 1,749 |
| 0 | 12 | Third Party Construction | 28 | S2 | 04 | 8,968 | 0 | 0 | 0 | 0 | 8,968 | 0 | 8,968 | 8,468 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 8,968 |
| 0 | 15 | Heritage Lighting | 28 | S2 | 04 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 | 2,000 |
| 0 | 16 | Construction Cost Adjustments - 2014 | 28 | S2 | 04 | 21,381 | 0 | 0 | 0 | 0 | 21,381 | 0 | 21,381 | 996 | 0 | 0 | 0 | 7,885 | 0 | 0 | 0 | 1,400 | 11,100 | 21,381 |
| Sub-total | | | | | | 110,053 | 30,000 | 0 | 0 | 0 | 140,053 | 0 | 140,053 | 37,652 | 21,065 | 7,500 | 175 | 12,085 | 0 | 0 | 3,131 | 23,258 | 35,187 | 140,053 |
| UNS907746 USR - Professional Services | | | | | | | | | | | | | | | | | | | | | | | | |
| 0 | 3 | Phase 3 - Professional Services | 28 | S2 | 04 | 152 | 0 | 0 | 0 | 0 | 152 | 0 | 152 | 0 | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 152 |
| 0 | 6 | Other Professional Services | 28 | S2 | 04 | 9,650 | 0 | 0 | 0 | 0 | 9,650 | 0 | 9,650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,650 | 0 | 9,650 |
| 0 | 10 | Heritage Interpretation Plan | 28 | S2 | 04 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 0 | 0 | 0 | 0 | 184 |
| 0 | 11 | Adjustments - Professional Services 2013 | 28 | S2 | 04 | 761 | 0 | 0 | 0 | 0 | 761 | 0 | 761 | 0 | 761 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 761 |
| 0 | 12 | UNS - Walks and Garden Trust Commemoration | 28 | S2 | 03 | 93 | 0 | 0 | 0 | 0 | 93 | 0 | 93 | 0 | 0 | 0 | 0 | 93 | 0 | 0 | 0 | 0 | 0 | 93 |
| 0 | 13 | Professional Fees Adjustments - 2014 | 28 | S2 | 04 | 2,163 | 0 | 0 | 0 | 0 | 2,163 | 0 | 2,163 | 0 | 563 | 0 | 0 | 1,500 | 0 | 0 | 0 | 0 | 100 | 2,163 |
| Sub-total | | | | | | 13,003 | 0 | 0 | 0 | 0 | 13,003 | 0 | 13,003 | 0 | 1,476 | 0 | 0 | 1,777 | 0 | 0 | 0 | 9,650 | 100 | 13,003 |
| Total Program Expenditure | | | | | | 289,355 | 128,970 | 34,653 | 9,163 | 8,090 | 470,231 | 2,500 | 472,731 | 38,998 | 22,541 | 7,500 | 18,700 | 31,255 | 0 | 26,544 | 6,531 | 211,494 | 109,168 | 472,731 |

CITY OF TORONTO

Gross Expenditures (\$000's)

Facilities Management, Real Estate & Environment

| Sub- Project No. Project Name Priority SubProj No. Sub-project Name | | Ward Stat. Cat. | | Current and Future Year Cash Flow Commitments and Estimates | | | | | | Current and Future Year Cash Flow Commitments and Estimates Financed By | | | | | | | | | | | |
|--|--|-----------------|----------------|---|--------------|--------------|----------------|--------------|--------------------|---|--------------------|---------------------------------------|--------------------|------------------------|---------------------|------------------|----------------------------|----------------|----------------|-------------------------------|--------------------|
| | | | | 2017 | 2018 | 2019 | 2020 | 2021 | Total 2017-2021 | Total 2022-2026 | Total 2017-2026 | Provincial Grants and Subsidies | Federal Subsidy | Development Charges | Reserve Reserves | Reserve Funds | Capital from Current | Other 1 | Other2 | Debt - Recoverable Debt | Total Financing |
| Financed By: | | | | | | | | | | | | | | | | | | | | | |
| Provincial Grants & Subsidies | | 38,555 | 444 | 0 | 0 | 0 | 38,998 | 0 | 38,998 | 38,998 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38,998 |
| Federal Subsidy | | 22,541 | 0 | 0 | 0 | 0 | 22,541 | 0 | 22,541 | 0 | 22,541 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,541 |
| Development Charges | | 2,500 | 5,000 | 0 | 0 | 0 | 7,500 | 0 | 7,500 | 0 | 0 | 7,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,500 |
| Reserves (Ind. "XQ" Ref.) | | 7,675 | 11,025 | 0 | 0 | 0 | 18,700 | 0 | 18,700 | 0 | 0 | 0 | 18,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,700 |
| Reserve Funds (Ind."XR" Ref.) | | 30,668 | 317 | 270 | 0 | 0 | 31,255 | 0 | 31,255 | 0 | 0 | 0 | 0 | 31,255 | 0 | 0 | 0 | 0 | 0 | 0 | 31,255 |
| Other1 (Internal) | | 19,638 | 6,906 | 0 | 0 | 0 | 26,544 | 0 | 26,544 | 0 | 0 | 0 | 0 | 0 | 0 | 26,544 | 0 | 0 | 0 | 0 | 26,544 |
| Other2 (External) | | 4,131 | 1,400 | 1,000 | 0 | 0 | 6,531 | 0 | 6,531 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,531 | 0 | 0 | 0 | 6,531 |
| Debt | | 102,017 | 63,015 | 26,710 | 9,163 | 8,090 | 208,994 | 2,500 | 211,494 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 211,494 | 0 | 0 | 211,494 |
| Debt - Recoverable | | 61,631 | 40,864 | 6,673 | 0 | 0 | 109,168 | 0 | 109,168 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 109,168 | 0 | 109,168 |
| Total Program Financing | | 289,355 | 128,970 | 34,653 | 9,163 | 8,090 | 470,231 | 2,500 | 472,731 | 38,998 | 22,541 | 7,500 | 18,700 | 31,255 | 0 | 26,544 | 6,531 | 211,494 | 109,168 | 472,731 | |

| Status Code | Description |
|-------------|--|
| S2 | S2 Prior Year (With 2017 and/or Future Year Cashflow) |
| S3 | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost/Cashflow) |
| S4 | S4 New - Stand-Alone Project (Current Year Only) |
| S5 | S5 New (On-going or Phased Projects) |

| Category Code | Description |
|---------------|---|
| 01 | Health and Safety C01 |
| 02 | Legislated C02 |
| 03 | State of Good Repair C03 |
| 04 | Service Improvement and Enhancement C04 |
| 05 | Growth Related C05 |
| 06 | Reserved Category 1 C06 |
| 07 | Reserved Category 2 C07 |

Appendix 5

2017 Preliminary Capital Budget with Financing Detail



CITY OF TORONTO

Facilities Management, Real Estate & Environment
Sub-Project Summary

| Project/Financing Priority Project | Project Name | Start Date | Completion Date | 2017 | Financing | | | | | | | | | | | |
|---------------------------------------|--|--|-----------------|--------------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|------------|-----------|--------------|--------------------|----------|----------|
| | | | | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | | |
| 0 | <u>FAC906179</u> | <u>Special Corporate Projects</u> | | | | | | | | | | | | | | |
| 0 | 64 CSU Development & Support | 01/01/2017 | 12/31/2017 | 90 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90 | 0 |
| 91 | 34 Westwood | 01/01/2011 | 12/31/2012 | 3,407 | 0 | 0 | 0 | 0 | 3,407 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 4,833 | 0 | 0 | 0 | 0 | 3,407 | 0 | 0 | 0 | 0 | 1,426 | 0 | 0 |
| 0 | <u>FAC906391</u> | <u>Environmental</u> | | | | | | | | | | | | | | |
| 0 | 30 Designated Substance&Environmental Work | 01/01/2017 | 12/31/2018 | 700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 700 | 0 | 0 |
| 0 | 41 Emergency Environmental Remediation | 01/01/2017 | 12/31/2017 | 271 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 271 | 0 | 0 |
| 0 | 48 Designated Substance&Environmental Work | 01/01/2016 | 12/31/2017 | 757 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 757 | 0 | 0 |
| 0 | 49 150 Borough-Asbestos Remediation in Atrium Areas | 01/01/2015 | 12/31/2018 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3 | 0 | 0 |
| 9 | 47 Designated Substance&Environmental Work | 01/01/2015 | 01/01/2016 | 218 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 218 | 0 | 0 |
| 65 | 40 Emergency Environmental Remediation | 01/01/2016 | 12/31/2016 | 94 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 2,043 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94 | 0 | 1,949 | 0 | 0 |
| 0 | <u>FAC906392</u> | <u>Barrier Free/Equity</u> | | | | | | | | | | | | | | |
| 0 | 29 Var Locs - AODA initiative - Initial Phase | 01/01/2016 | 12/31/2018 | 1,599 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,599 | 0 | 0 |
| 50 | 18 Barrier Free Essential Audits & Retrofits | 01/01/2014 | 01/01/2015 | 82 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 0 | 0 | 0 | 0 | 0 |
| 59 | 19 Barrier Free Essential Audits & Retrofits | 01/01/2015 | 12/31/2015 | 197 | 0 | 0 | 0 | 0 | 0 | 0 | 197 | 0 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 1,878 | 0 | 0 | 0 | 0 | 0 | 0 | 279 | 0 | 1,599 | 0 | 0 | 0 |
| 0 | <u>FAC906393</u> | <u>Re-roofing</u> | | | | | | | | | | | | | | |
| 0 | 110 3 DOHME AVE-Roof membrane replacement | 01/01/2017 | 12/31/2018 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 0 |
| 0 | 132 Various Locations - Roofing Program | 01/01/2016 | 12/31/2019 | 3,832 | 23 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,809 | 0 | 0 |
| 0 | 143 Various Locations-Roofing Program ChangeOfScope | 04/01/2017 | 12/31/2017 | -450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -450 | 0 | 0 |
| 11 | 16 89 Northline-Rpl Roof Section | 01/01/2013 | 12/31/2014 | 11 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11 | 0 | 0 |
| 25 | 130 97 Main-Repl of EPDM Roof Membrane of Upper roof | 01/01/2015 | 12/31/2016 | 143 | 0 | 0 | 0 | 0 | 0 | 0 | 143 | 0 | 0 | 0 | 0 | 0 |
| | Project Sub-total: | | | 3,556 | 23 | 0 | 0 | 0 | 0 | 0 | 143 | 0 | 3,390 | 0 | 0 | 0 |
| 0 | <u>FAC906394</u> | <u>Structural/Building Envelope</u> | | | | | | | | | | | | | | |
| 0 | 56 Tech Audits & Capital Project Validations | 01/01/2017 | 12/31/2017 | 1,190 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,190 | 0 | 0 |
| 0 | 163 55 John St-Parking Garage Rehab | 01/01/2015 | 12/31/2018 | 595 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 595 | 0 | 0 |
| 0 | 230 Var Locs-Struc Repairs @ City Facilities | 01/01/2017 | 12/31/2017 | 1,347 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,347 | 0 | 0 |
| 0 | 281 100 QueenW-ConcreteSoffitSlatsGridHangersVerticalS | 01/01/2014 | 12/31/2017 | 5,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,938 | 0 | 0 |
| 0 | 357 2 DYAS-Rpl Concrete Slab,Dom. HWT,Alarm check valv | 01/01/2015 | 12/31/2017 | 915 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 915 | 0 | 0 |
| 0 | 363 100 Queen W-Replace Windows/Doors at the Base | 01/01/2015 | 12/31/2017 | 688 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 688 | 0 | 0 |
| 0 | 364 34 Yorkville-Clock Tower Rehabilitation | 01/01/2016 | 12/31/2017 | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 0 | 0 |
| 0 | 368 5 Eirrean Quay-Rehabil. of Western Channel Dockwal | 01/01/2015 | 12/31/2017 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 0 |
| 0 | 369 5100 Yonge-Rpl Window Glazing System,Roof Membrane | 01/01/2015 | 12/31/2018 | 3,209 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,209 | 0 | 0 |



CITY OF TORONTO

Facilities Management, Real Estate & Environment
Sub-Project Summary

| Project/Financing | | | | 2017 | Financing | | | | | | | | | | |
|-------------------|------------------|--|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|--------|--------------------|
| Priority | Project | Project Name | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable |
| 0 | FAC906394 | Structural/Building Envelope | | | | | | | | | | | | | |
| 0 | 372 | 100 Queen St W - Replace exterior doors | 01/01/2016 | 12/31/2017 | 435 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435 | 0 |
| 0 | 373 | 700 Eglinton Ave W- Repl Windows of Library | 01/01/2016 | 12/31/2017 | 206 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 206 | 0 |
| 0 | 383 | 60 Queen W-Replace Windows | 01/01/2017 | 12/31/2022 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 |
| 0 | 418 | Various Locations- Building Envelope Program | 01/01/2016 | 12/31/2021 | 1,262 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,162 | 0 |
| 0 | 430 | Var Locs-Struc Repairs@City Facilities-placeholder | 01/01/2017 | 12/31/2017 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 |
| 0 | 431 | Various Location - Building Envelop COS | 04/01/2017 | 12/31/2017 | -210 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -210 | 0 |
| 0 | 432 | 91 Front St. East - Interior and Exterior Painting | 01/01/2017 | 12/31/2017 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 |
| 0 | 433 | 91 Front St. East - Heritage Lighting Installation | 01/01/2017 | 12/31/2017 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 |
| 0 | 434 | Various Structural Program | 01/01/2016 | 12/31/2017 | 63 | 0 | 0 | 0 | 0 | 0 | 0 | 63 | 0 | 0 | 0 |
| 0 | 435 | 1050 Ellesmere Building Enhancements | 01/01/2017 | 12/31/2018 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 |
| 16 | 348 | 674 Markham-Exterior Wall Rehab & Repair Exterior | 01/01/2014 | 12/31/2015 | 14 | 14 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 16 | 355 | 140 Bond-Foundation Wall, Roof Joists, Power Distrib | 01/01/2015 | 12/31/2016 | 44 | 0 | 0 | 0 | 0 | 0 | 0 | 44 | 0 | 0 | 0 |
| 17 | 356 | 1026 Finch-Rpl Garage Windows, Power Distribution E | 01/01/2015 | 12/31/2016 | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 137 | 0 | 0 | 0 |
| 26 | 28 | 840 Gerrard E-Rpl Slab and Install CO/NOx | 01/01/2013 | 12/31/2014 | 189 | 0 | 0 | 0 | 0 | 0 | 0 | 189 | 0 | 0 | 0 |
| 34 | 359 | 1631 QueenE-Var.Structural, Site, Interior, Mech. SOGR | 01/01/2015 | 12/31/2016 | 399 | 0 | 0 | 0 | 0 | 0 | 0 | 209 | 0 | 190 | 0 |
| 36 | 361 | 160 Borough-Rpl Podium Deck Waterproofing | 01/01/2015 | 12/31/2016 | 45 | 0 | 0 | 0 | 0 | 0 | 0 | 45 | 0 | 0 | 0 |
| 45 | 349 | 703 Don Mills Road -Parking Garage Rehab | 01/01/2014 | 12/31/2015 | 22 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22 | 0 |
| 52 | 347 | 265 Manitoba-Exterior wall rehabilitation | 01/01/2014 | 12/31/2015 | 107 | 98 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 | 0 |
| 88 | 417 | Various Locations- Structural Program | 01/01/2016 | 12/31/2017 | 822 | 111 | 0 | 0 | 0 | 0 | 0 | 390 | 0 | 321 | 0 |
| 97 | 181 | Var Locs-Struc Repairs @ City Facilities | 01/01/2016 | 12/31/2016 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 0 | 0 |
| 107 | 193 | SOGR @ Leased Facilities/Properties | 01/01/2015 | 12/31/2015 | 170 | 0 | 0 | 0 | 0 | 0 | 0 | 170 | 0 | 0 | 0 |
| 108 | 194 | SOGR @ Leased Facilities/Properties | 01/01/2016 | 12/31/2016 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 | 0 |
| 113 | 362 | 5100 Yonge-Rpl Window Glazing System, Roof Membrane | 01/01/2015 | 12/31/2018 | 263 | 0 | 0 | 0 | 0 | 0 | 0 | 263 | 0 | 0 | 0 |
| | | Project Sub-total: | | | 22,525 | 323 | 0 | 0 | 0 | 0 | 0 | 2,119 | 1,000 | 19,083 | 0 |
| 0 | FAC906395 | Mechanical and Electrical | | | | | | | | | | | | | |
| 0 | 275 | 390 The West Mall - Fire alarm, transformers, chille | 01/01/2015 | 12/31/2018 | 1,121 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,121 | 0 |
| 0 | 393 | 765 Queen St-Rpl Fire Alarm System | 01/01/2017 | 12/31/2018 | 79 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 79 | 0 |
| 0 | 414 | 765 Queen-Rpl Sprinkler Alarm, Hardwood FI | 01/01/2017 | 12/31/2018 | 10 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10 | 0 |
| 0 | 415 | Various Locations_ Installation of New Backflow Pre | 01/01/2013 | 12/31/2017 | 942 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 942 | 0 |
| 0 | 456 | 821 Progress-Rpl Pavement, Elevator | 01/01/2017 | 12/31/2018 | 74 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 74 | 0 |
| 0 | 655 | Var Locs-Mech Repairs @ City Facilities | 01/01/2017 | 12/31/2017 | 900 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 0 |
| 0 | 657 | Var Locs - Customer Support - SOGR | 01/01/2017 | 12/31/2017 | 258 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 258 | 0 |
| 0 | 679 | Var Locs - BAS & Component Renewals | 01/01/2017 | 12/31/2017 | 2,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000 | 0 |
| 0 | 921 | 703 Don Mills Road-Relocate CommunicatinRoom | 01/01/2014 | 12/31/2019 | 1,351 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,351 | 0 |



CITY OF TORONTO

Facilities Management, Real Estate & Environment
Sub-Project Summary

| Project/Financing | | | | 2017 | Financing | | | | | | | | | | | |
|-------------------|------------------|--|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|-------|--------------------|--|
| Priority | Project | Project Name | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | |
| 0 | FAC906395 | Mechanical and Electrical | | | | | | | | | | | | | | |
| 0 | 922 703 | DonMills-Rpl Chilled Water Systm,CT&pumps PhII | 01/01/2016 | 12/31/2018 | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 | |
| 0 | 932 Var | Locs-Emergency Generator for Fire Halls | 01/01/2015 | 12/31/2017 | 1,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,200 | 0 | |
| 0 | 940 100 | Queen W-CC- HVAC | 01/01/2015 | 12/31/2017 | 1,525 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 1,425 | 0 | |
| 0 | 942 703 | Don Mills - Resiliency (Design) | 01/01/2015 | 12/31/2017 | 707 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | 607 | 0 | |
| 0 | 945 Var | Locs-Emerg. Generator for FH (Change in Scope) | 01/01/2016 | 12/31/2019 | 721 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 721 | 0 | |
| 0 | 947 703 | Don Mills-Revised Scope (Risk Mitigation) | 01/01/2015 | 12/31/2019 | 266 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 266 | 0 | |
| 0 | 951 1009 | Sheppard - Replace Fire Alarm System, HVAC Ov | 01/01/2016 | 12/31/2017 | 432 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 432 | 0 | |
| 0 | 952 674 | Markham - Vent Replacement | 01/01/2016 | 12/31/2017 | 70 | 35 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35 | 0 | |
| 0 | 953 519 | Church - HVAC Unit, Roofing System Replacemen | 01/01/2016 | 12/31/2017 | 436 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 436 | 0 | |
| 0 | 954 175 | Memorial - Replace Hot Water Heating Boilers | 01/01/2016 | 12/31/2017 | 137 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 137 | 0 | |
| 0 | 957 86 | Blake - Elevator Repairs | 01/01/2016 | 12/31/2017 | 156 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 156 | 0 | |
| 0 | 958 399 | The West Mall - Replace Generator | 01/01/2016 | 12/31/2018 | 229 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 229 | 0 | |
| 0 | 965 100 | Queen-TSSA requirements -Vent Stack & Diesel S | 01/01/2016 | 12/31/2018 | 523 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 523 | 0 | |
| 0 | 976 150 | Borough-Rpl Generator&StructuralUpgrade | 01/01/2017 | 12/31/2020 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | |
| 0 | 1034 5100 | Yonge-rpl MotorControlCentre | 01/01/2018 | 12/31/2019 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 | |
| 0 | 1036 4330 | Dufferin-Main Fire Alarm CntrlPanel,Aux.divce | 01/01/2016 | 12/31/2018 | 397 | 205 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 193 | 0 | |
| 0 | 1038 100 | Queen W-Installation of Aut. Fire Sprinkle Sys | 01/01/2016 | 12/31/2019 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | |
| 0 | 1039 703 | Don Mills-Elevators | 01/01/2017 | 12/31/2018 | 440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 440 | 0 | |
| 0 | 1051 | Various Locations-Installation of New Backflow Pre | 09/07/2016 | 09/07/2016 | -500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -500 | 0 | |
| 7 | 847 VarLoc | - Repl Diesel with NG Generators | 01/01/2014 | 12/31/2016 | 275 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 275 | 0 | |
| 17 | 850 157 | King E-RehabCopulaStructuralElementsTempAC | 01/01/2014 | 12/31/2015 | 338 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 338 | 0 | |
| 20 | 924 700 | EglintonW-Rpl Chiller,Cooling Tower | 01/01/2015 | 12/31/2016 | 195 | 0 | 0 | 0 | 0 | 0 | 0 | 195 | 0 | 0 | 0 | |
| 21 | 848 100 | Queen W-Grid HangersPhaseRefrigerationPlantRef | 01/01/2014 | 12/31/2016 | 4,073 | 0 | 0 | 0 | 0 | 0 | 0 | 335 | 0 | 3,738 | 0 | |
| 21 | 925 1285 | Dufferin-Rpl Power Distribution,Stair Railing | 01/01/2015 | 12/31/2016 | 55 | 0 | 0 | 0 | 0 | 0 | 0 | 55 | 0 | 0 | 0 | |
| 23 | 232 277 | Victoria St-Rpl Main Switchboard | 01/01/2014 | 12/31/2015 | 38 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 38 | 0 | |
| 23 | 926 895 | EASTERN AVE - Elevator Modernization | 01/01/2015 | 12/31/2016 | 33 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33 | 0 | |
| 28 | 928 674 | Markham-SI Central HVAC Systems | 01/01/2015 | 12/31/2016 | 25 | 25 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| 29 | 612 40 | College-Fire Alarm and Fish Pond | 01/01/2013 | 12/31/2015 | 173 | 0 | 0 | 0 | 0 | 0 | 0 | 173 | 0 | 0 | 0 | |
| 37 | 931 30 | Northline-Road Inspection Storage,Upgrade elect | 01/01/2015 | 12/31/2016 | 24 | 0 | 0 | 0 | 0 | 0 | 0 | 24 | 0 | 0 | 0 | |
| 40 | 936 4330 | Dufferin St-Upgrade HVAC for FIRE 3rd floor | 01/01/2015 | 12/31/2016 | 293 | 0 | 0 | 0 | 0 | 0 | 0 | 293 | 0 | 0 | 0 | |
| 45 | 946 5100 | Yonge-Rpl Building Drainage Piping | 01/01/2015 | 12/31/2016 | 379 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 379 | 0 | |
| 70 | 46 150 | Borough Dr-Fire Alarm System | 01/01/2016 | 12/31/2016 | 304 | 0 | 0 | 0 | 0 | 0 | 0 | 167 | 0 | 137 | 0 | |
| 80 | 964 255 | Spadina-Chiller 1&2, Humidifier | 01/01/2016 | 12/31/2016 | 249 | 0 | 0 | 0 | 0 | 0 | 0 | 249 | 0 | 0 | 0 | |
| 82 | 956 4330 | Dufferin - Modernization of Main Elevator | 01/01/2016 | 12/31/2016 | 227 | 117 | 0 | 0 | 0 | 0 | 0 | 110 | 0 | 0 | 0 | |

(Phase 2) 08-Facilities Management, Real Estate & Environment

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Facilities Management, Real Estate & Environment
Sub-Project Summary

| Project/Financing | | | | 2017 | Financing | | | | | | | | | | | |
|---------------------------|------------------|---|------------|-----------------|---------------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|--------------|----------|---------------|--------------------|----------|
| Priority | Project | Project Name | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable | |
| 0 | FAC906395 | Mechanical and Electrical | | | | | | | | | | | | | | |
| 89 | 930 277 | Victoria-Ltg contactors-Penthouse Swb-Dist | 01/01/2015 | 12/31/2016 | 59 | 0 | 0 | 0 | 0 | 0 | 0 | 59 | 0 | 0 | 0 | 0 |
| 94 | 959 100 | Queen W-Installation of Aut. Fire Sprinkle Sys | 01/01/2016 | 12/31/2019 | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20 | 0 | 0 |
| 98 | 558 Var | Locs-Mech Repairs @ City Facilities | 01/01/2016 | 12/31/2016 | 1,354 | 0 | 0 | 0 | 0 | 0 | 0 | 1,234 | 0 | 120 | 0 | 0 |
| 106 | 678 Var | Locs - BAS & Component Renewals | 01/01/2016 | 12/31/2016 | 400 | 0 | 0 | 0 | 0 | 0 | 0 | 400 | 0 | 0 | 0 | 0 |
| Project Sub-total: | | | | | 23,688 | 382 | 0 | 0 | 0 | 0 | 0 | 3,494 | 0 | 19,813 | 0 | 0 |
| 0 | FAC906396 | Sitework | | | | | | | | | | | | | | |
| 0 | 3 539 | Queens Quay W-Repl Asphalt&Concrete | 01/01/2017 | 12/31/2020 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 |
| 0 | 151 4100 | Keele - Site Grading and Drainage | 01/01/2016 | 12/31/2017 | 339 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 339 | 0 | 0 |
| 0 | 153 55 | John - Metro Square (DPS) Stone Replacement | 01/01/2016 | 12/31/2016 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 |
| 0 | 155 | Various Locations- Paving Program | 01/01/2016 | 12/31/2020 | 3,371 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,371 | 0 | 0 |
| 0 | 197 433 | Eastern-Slab-ChangeInScope | 01/01/2017 | 12/31/2018 | -1,832 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -1,832 | 0 | 0 |
| 0 | 198 146 | The East Mall-SiteWork&DHWT | 01/01/2017 | 12/31/2018 | 9 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9 | 0 | 0 |
| 0 | 203 | Various Location - Paving Program ChangeOfScope | 04/01/2017 | 12/31/2017 | -440 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -440 | 0 | 0 |
| 22 | 133 850 | Coxwell-exterior pavers, curbs and finishes | 01/01/2014 | 12/31/2015 | 198 | 0 | 0 | 0 | 0 | 0 | 0 | 198 | 0 | 0 | 0 | 0 |
| 26 | 145 1549 | Albion-Asphalt Pavement Replacement | 01/01/2015 | 12/31/2016 | 71 | 0 | 0 | 0 | 0 | 0 | 0 | 71 | 0 | 0 | 0 | 0 |
| 48 | 147 140 | Landsdowne-Sitework Roofing & Windows (FH426) | 01/01/2015 | 12/31/2016 | 73 | 0 | 0 | 0 | 0 | 0 | 0 | 73 | 0 | 0 | 0 | 0 |
| 49 | 148 33 | Claremont-Sitework Roofing & Mech (FireHall 33) | 01/01/2015 | 12/31/2016 | 200 | 0 | 0 | 0 | 0 | 0 | 0 | 200 | 0 | 0 | 0 | 0 |
| 50 | 150 260 | Adelaide W-H&S pavement repair Fire Hall 312 | 01/01/2015 | 12/31/2016 | 61 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61 | 0 | 0 |
| 119 | 149 1549 | Albion-Sitework Doors & Mech (Fire Hall 413) | 01/01/2015 | 12/31/2015 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 | 0 |
| Project Sub-total: | | | | | 2,215 | 0 | 0 | 0 | 0 | 0 | 0 | 607 | 0 | 1,608 | 0 | 0 |
| 0 | FAC906397 | Renovations | | | | | | | | | | | | | | |
| 0 | 22 5100 | Yonge-Repl Ceiling Tiles,Light Fixtures | 01/01/2016 | 12/31/2018 | 458 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 458 | 0 | 0 |
| 0 | 95 175 | Memorial Park - Carpet & Barrier Free Retrofit | 01/01/2016 | 12/31/2017 | 101 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 101 | 0 | 0 |
| 0 | 148 | Feasibility Study on Special projects | 01/01/2016 | 12/31/2017 | 648 | 0 | 0 | 0 | 0 | 0 | 0 | 348 | 0 | 300 | 0 | 0 |
| 0 | 291 821 | Progress Ave - Various Projects | 01/01/2016 | 12/31/2017 | 133 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 133 | 0 | 0 |
| 0 | 309 100 | Queen E-PATH Refurbishment | 01/01/2016 | 12/31/2017 | 680 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 680 | 0 | 0 |
| 0 | 313 St. Lawrence | Market-South Renovations | 01/01/2015 | 12/31/2017 | 2,475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,475 | 0 |
| 0 | 314 140 | Princes Blvd-Interior Repainting | 01/01/2016 | 12/31/2017 | 135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 135 | 0 | 0 |
| 0 | 367 | Various Locations-Interior Elements Program | 01/01/2016 | 12/31/2017 | 518 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 468 | 0 | 0 |
| 0 | 368 Var | Locs-Signage for Various Corporate Facilitites | 01/01/2016 | 12/31/2017 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 | 0 |
| 0 | 369 Albert | Campbell Square Rehab - Adjustment | 01/01/2016 | 12/31/2017 | 1,469 | 0 | 0 | 0 | 0 | 1,000 | 0 | 0 | 0 | 469 | 0 | 0 |
| 0 | 373 Var | Locs-CatKennels | 01/01/2017 | 12/31/2017 | 350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 350 | 0 | 0 |
| 0 | 377 St | Lawrence Market - South - Renovations | 01/01/2017 | 12/31/2018 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 | 0 |
| 0 | 379 140 | Princes Boulevard Site | 01/01/2017 | 12/31/2017 | -135 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | -135 | 0 | 0 |



CITY OF TORONTO

Facilities Management, Real Estate & Environment
Sub-Project Summary

| Project/Financing | | | | 2017 | Financing | | | | | | | | | | |
|-------------------|-------------------------|--|------------|-----------------|-----------|-----------------------------|-----------------|-------------------|----------|---------------|----------------------|---------|---------|-------|--------------------|
| Priority | Project | Project Name | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable |
| 0 | <u>FAC906397</u> | <u>Renovations</u> | | | | | | | | | | | | | |
| 6 | 159 | Various Loc - Grouped SOGR to Var Yard&Market Fac | 01/01/2010 | 12/31/2014 | 155 | 0 | 0 | 0 | 0 | 0 | 0 | 155 | 0 | 0 | 0 |
| 19 | 303 | 126 Pape-Washrooms Kitchen Exterior | 01/01/2015 | 12/31/2016 | 98 | 98 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 24 | 14 | 100 Turnberry-Rpl Paving, Floor, Painting, Ceiling Til | 01/01/2014 | 12/31/2015 | 27 | 27 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 27 | 305 | Var Locs-Signage for Various Corporate Facilitites | 01/01/2015 | 12/31/2016 | 375 | 0 | 0 | 0 | 0 | 0 | 0 | 375 | 0 | 0 | 0 |
| 34 | 282 | 3111 Lake Shore W-Renovations and Sitework | 01/01/2014 | 12/31/2015 | 149 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 149 | 0 |
| 51 | 110 | 170 Jarvis-Rehab Front Elevation & Int. Fin | 01/01/2014 | 12/31/2015 | 373 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 373 | 0 |
| 61 | 55 | Mgmt&Audits of Movable Assets@ Corp Fac | 01/01/2016 | 12/31/2016 | 50 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 0 | 0 | 0 |
| 66 | 250 | 150 Borough Dr-Albert Campbell Square Park Rehabil | 04/28/2011 | 04/28/2017 | 1,516 | 0 | 0 | 0 | 0 | 1,516 | 0 | 0 | 0 | 0 | 0 |
| 500 | 284 | 390 The West Mall - Steam Boiler System | 01/01/2023 | 12/31/2025 | 51 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51 | 0 |
| | | Project Sub-total: | | | 10,476 | 175 | 0 | 0 | 0 | 2,516 | 0 | 928 | 0 | 4,282 | 2,575 |
| 0 | <u>FAC906399</u> | <u>Emergency</u> | | | | | | | | | | | | | |
| 0 | 29 | Emergency Capital Repairs | 01/01/2017 | 12/31/2017 | 507 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 507 | 0 |
| 48 | 13 | Various Locations - Emergency Capital Repairs | 01/01/2014 | 12/31/2014 | 129 | 0 | 0 | 0 | 0 | 0 | 0 | 129 | 0 | 0 | 0 |
| 67 | 15 | Emergency Capital Repairs | 01/01/2016 | 12/31/2016 | 458 | 0 | 0 | 0 | 0 | 0 | 0 | 458 | 0 | 0 | 0 |
| | | Project Sub-total: | | | 1,094 | 0 | 0 | 0 | 0 | 0 | 0 | 587 | 0 | 507 | 0 |
| 0 | <u>FAC907227</u> | <u>Corporate Facilities Refurbishment Program</u> | | | | | | | | | | | | | |
| 0 | 9 | CFRP Phase II - Project 9 - Various Clients & Loc. | 01/01/2016 | 12/31/2017 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 |
| 0 | 10 | CFRP Phase II - Project 10 - Various Clients & Loc | 01/01/2017 | 12/31/2018 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 |
| | | Project Sub-total: | | | 1,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,000 | 0 |
| 0 | <u>FAC907228</u> | <u>Yards Consolidation Study</u> | | | | | | | | | | | | | |
| 0 | 7 | Portland Yards Consolidation | 01/01/2017 | 12/17/2017 | 750 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 750 | 0 |
| 102 | 3 | Yards & City Wide Property Audit | 01/01/2014 | 12/31/2014 | 65 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 0 | 0 |
| | | Project Sub-total: | | | 815 | 0 | 0 | 0 | 0 | 0 | 0 | 65 | 0 | 750 | 0 |
| 0 | <u>FAC907554</u> | <u>St. Lawrence Market North Property</u> | | | | | | | | | | | | | |
| 0 | 2 | Redevelopment of St. Lawrence Market North | 01/01/2010 | 01/31/2019 | 26,590 | 0 | 0 | 0 | 7,500 | 0 | 0 | 7,094 | 0 | 0 | 11,996 |
| | | Project Sub-total: | | | 26,590 | 0 | 0 | 0 | 7,500 | 0 | 0 | 7,094 | 0 | 0 | 11,996 |
| 0 | <u>FAC907577</u> | <u>SOGR and Base Building Improvements</u> | | | | | | | | | | | | | |
| 0 | 3 | SOGR Funding - Design | 01/01/2015 | 12/31/2015 | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 |
| | | Project Sub-total: | | | 31 | 0 | 0 | 0 | 0 | 0 | 0 | 31 | 0 | 0 | 0 |
| 0 | <u>FAC907744</u> | <u>Security</u> | | | | | | | | | | | | | |
| 0 | 6 | CCTV Infrastructure Enhancement | 01/01/2011 | 12/31/2020 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 |
| 0 | 14 | City-Wide Physical Security Enhancements | 01/01/2017 | 12/31/2017 | 1,150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,150 | 0 |

(Phase 2) 08-Facilities Management, Real Estate & Environment

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Facilities Management, Real Estate & Environment
Sub-Project Summary

| Project/Financing | | | | 2017 | Financing | | | | | | | | | | |
|-------------------|------------------|---|------------|-----------------|----------------|-----------------------------|-----------------|-------------------|--------------|---------------|----------------------|---------------|--------------|----------------|--------------------|
| Priority | Project | Project Name | Start Date | Completion Date | Cash Flow | Provincial Grants Subsidies | Federal Subsidy | Developmt Charges | Reserves | Reserve Funds | Capital From Current | Other 1 | Other 2 | Debt | Debt - Recoverable |
| 0 | UNS907745 | USR - Construction Contracts | | | | | | | | | | | | | |
| 0 | | 2 Phase 2 - Construction | 01/01/2013 | 12/31/2018 | 52,459 | 14,434 | 20,000 | 0 | 0 | 2,200 | 0 | 0 | 2,631 | 4,450 | 8,744 |
| 0 | | 3 Phase 3 - Construction | 01/01/2014 | 03/31/2018 | 23,496 | 12,981 | 1,065 | 2,500 | 0 | 0 | 0 | 0 | 0 | 6,950 | 0 |
| 0 | | 6 Other Construction | 01/01/2011 | 12/31/2017 | 1,749 | 773 | 0 | 0 | 175 | 0 | 0 | 0 | 0 | 458 | 343 |
| 0 | | 12 Third Party Construction | 01/01/2012 | 09/30/2017 | 8,968 | 8,468 | 0 | 0 | 0 | 0 | 0 | 0 | 500 | 0 | 0 |
| 0 | | 15 Heritage Lighting | 01/01/2012 | 12/31/2014 | 2,000 | 0 | 0 | 0 | 0 | 2,000 | 0 | 0 | 0 | 0 | 0 |
| 0 | | 16 Construction Cost Adjustments - 2014 | 01/01/2014 | 12/31/2017 | 21,381 | 996 | 0 | 0 | 0 | 7,885 | 0 | 0 | 0 | 1,400 | 11,100 |
| | | Project Sub-total: | | | 110,053 | 37,652 | 21,065 | 2,500 | 175 | 12,085 | 0 | 0 | 3,131 | 13,258 | 20,187 |
| 0 | UNS907746 | USR - Professional Services | | | | | | | | | | | | | |
| 0 | | 3 Phase 3 - Professional Services | 01/01/2015 | 12/31/2016 | 152 | 0 | 152 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | | 6 Other Professional Services | 01/01/2011 | 12/31/2017 | 9,650 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,650 | 0 |
| 0 | | 10 Heritage Interpretation Plan | 01/01/2012 | 12/31/2017 | 184 | 0 | 0 | 0 | 0 | 184 | 0 | 0 | 0 | 0 | 0 |
| 0 | | 11 Adjustments - Professional Services 2013 | 01/01/2013 | 12/31/2017 | 761 | 0 | 761 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0 | | 12 UNS - Walks and Garden Trust Commemoration | 10/23/2013 | 10/23/2015 | 93 | 0 | 0 | 0 | 0 | 93 | 0 | 0 | 0 | 0 | 0 |
| 0 | | 13 Professional Fees Adjustments - 2014 | 01/01/2014 | 12/31/2017 | 2,163 | 0 | 563 | 0 | 0 | 1,500 | 0 | 0 | 0 | 0 | 100 |
| | | Project Sub-total: | | | 13,003 | 0 | 1,476 | 0 | 0 | 1,777 | 0 | 0 | 0 | 9,650 | 100 |
| | | Program Total: | | | 289,355 | 38,555 | 22,541 | 2,500 | 7,675 | 30,668 | 0 | 19,638 | 4,131 | 102,017 | 61,631 |

| Status Code | Description |
|-------------|--|
| S2 | S2 Prior Year (With 2017 and/or Future Year Cashflow) |
| S3 | S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow) |
| S4 | S4 New - Stand-Alone Project (Current Year Only) |
| S5 | S5 New (On-going or Phased Projects) |

| Category Code | Description |
|---------------|---|
| 01 | Health and Safety C01 |
| 02 | Legislated C02 |
| 03 | State of Good Repair C03 |
| 04 | Service Improvement and Enhancement C04 |
| 05 | Growth Related C05 |
| 06 | Reserved Category 1 C06 |
| 07 | Reserved Category 2 C07 |

Appendix 6

Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific (\$000s)

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) | | | | | | | | | | 2017 - 2026 Total Contributions / (Withdrawals) | |
|--|--------------------------------------|--|-------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|--------------|
| | | | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | | |
| Toronto Energy Conservation Fund (XR1715) | Beginning Balance | 2,786 | 2,786 | 2,522 | 2,205 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | |
| | Withdrawals (-) | | | | | | | | | | | | | |
| | <i>Community Energy Planning</i> | | (264) | (317) | (270) | | | | | | | | | (851) |
| | Total Withdrawals | | (264) | (317) | (270) | - | - | - | - | - | - | - | - | (851) |
| Other Program/Agency Net Withdrawals (-) and Contributions (+) | | | | | | | | | | | | | | - |
| Total Reserve Fund Balance at Year-End | | 2,786 | 2,522 | 2,205 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | 1,935 | (851) |

* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) | | | | | | | | | | 2017 - 2026 Total Contributions / (Withdrawals) | |
|--|--|--|-------------------------------|----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---|----------------|
| | | | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | | |
| Provincial Offenses Courts Stabilization Reserve (XQ0704) | Beginning Balance | 5,272 | 5,272 | 5,272 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | |
| | Withdrawals (-) | | | | | | | | | | | | | |
| | <i>St. Lawrence Market North Redevelopment</i> | | | (3,525) | | | | | | | | | | (3,525) |
| | Total Withdrawals | | - | (3,525) | - | - | - | - | - | - | - | - | - | (3,525) |
| Other Program/Agency Net Withdrawals (-) and Contributions (+) | | | | | | | | | | | | | | - |
| Total Reserve Fund Balance at Year-End | | 5,272 | 5,272 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | 1,747 | (3,525) |

* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) | | | | | | | | | | 2017 - 2026 Total Contributions / (Withdrawals) | |
|--|---|--|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---|----------------|
| | | | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | | |
| Strategic Infrastructure Partnership (XR1714) | Beginning Balance | 95,109 | 95,109 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | |
| | Withdrawals (-) | | | | | | | | | | | | | |
| | <i>Union Station Revitalization Project - Capital (various)</i> | | (2,200) | | | | | | | | | | | (2,200) |
| | Total Withdrawals | | (2,200) | - | - | - | - | - | - | - | - | - | - | (2,200) |
| Other Program/Agency Net Withdrawals (-) and Contributions (+) | | | | | | | | | | | | | | - |
| Total Reserve Fund Balance at Year-End | | 95,109 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | 92,909 | (2,200) |

* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) | | | | | | | | | | 2017 - 2026 Total Contributions / (Withdrawals) |
|--|---|--|-------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---|
| | | | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | |
| Union Station Reserve Fund XR2501 | Beginning Balance | 2,070 | 2,070 | 196 | 8,157 | 16,118 | 24,078 | 32,039 | 40,000 | 47,961 | 55,922 | 63,883 | |
| | Withdrawals (-) | | | | | | | | | | | | |
| | <i>Union Station Revitalization Project - Capital</i> | | (9,835) | | | | | | | | | | (9,835) |
| | Total Withdrawals | | (9,835) | - | - | - | - | - | - | - | - | - | (9,835) |
| | Contributions (+) | | | | | | | | | | | | |
| | <i>Net Leasing Revenues</i> | | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 79,608 |
| | Total Contributions | | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 7,961 | 79,608 |
| Other Program/Agency Net Withdrawals (-) and Contributions (+) | | | | | | | | | | | | | |
| Total Reserve Fund Balance at Year-End | | 2,070 | 196 | 8,157 | 16,118 | 24,078 | 32,039 | 40,000 | 47,961 | 55,922 | 63,883 | 71,844 | 69,773 |

* Based on the 2016 Q3 Variance Report

Reserve / Reserve Fund Review - Corporate
(\$000s)

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) | | | | | | | | | | 2017 - 2026 Total Contributions / (Withdrawals) |
|--|--|--|-------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|-----------------|---------------|-----------------|---|
| | | | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | |
| Capital Financing Reserve (XQ0011) | Beginning Balance | 197,451 | 197,451 | 244,565 | 194,706 | 125,323 | 100,695 | 153,880 | 210,230 | 40,155 | (21,345) | 22,455 | |
| | Withdrawals (-) | | | | | | | | | | | | |
| | Union Station Revitalization Project - Capital (UNS907745-6) | | (175) | | | | | | | | | | (175) |
| | St. Lawrence Market North Redevelopment | | (7,500) | (7,500) | | | | | | | | | (15,000) |
| | Structural/Building Envelope | | | | | | | | | | | (12,171) | (12,171) |
| | Mechanical and Electrical | | | | | | | | | | | (6,414) | (6,414) |
| | Sitework | | | | | | | | | | | (10,415) | (10,415) |
| Total Withdrawals | | | (7,675) | (7,500) | - | - | - | - | - | - | - | (29,000) | (44,175) |
| Other Program/Agency Net Withdrawals (-) and Contributions (+) | | | 54,789 | (42,359) | (69,383) | (24,628) | 53,185 | 56,350 | (170,075) | (61,500) | 43,800 | 16,000 | (143,821) |
| Total Reserve Fund Balance at Year-End | | 197,451 | 244,565 | 194,706 | 125,323 | 100,695 | 153,880 | 210,230 | 40,155 | (21,345) | 22,455 | 9,455 | (187,996) |

* Based on the 2016 Q3 Variance Report

| Reserve / Reserve Fund Name | Project / SubProject Name and Number | Projected Balance as at Dec 31, 2016 * | Contributions / (Withdrawals) | | | | | | | | | | 2017 - 2026 Total Contributions / (Withdrawals) |
|--|--|--|-------------------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|---|
| | | | 2017 Budget | 2018 Plan | 2019 Plan | 2020 Plan | 2021 Plan | 2022 Plan | 2023 Plan | 2024 Plan | 2025 Plan | 2026 Plan | |
| Development Charge - Pedestrian Infrastructure (XR2124) | Beginning Balance | 2,156 | 2,156 | (344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | |
| | Withdrawals (-) | | | | | | | | | | | | |
| | Union Station Revitalization Project - Capital (UNS907745-3) | | (2,500) | (5,000) | | | | | | | | | (7,500) |
| | Total Withdrawals | | (2,500) | (5,000) | - | - | - | - | - | - | - | - | (7,500) |
| Other Program/Agency Net Withdrawals (-) and Contributions (+) | | | | | | | | | | | | | - |
| Total Reserve Fund Balance at Year-End | | 2,156 | (344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (5,344) | (7,500) |

* Based on the 2016 Q3 Variance Report