

Toronto 2017 BUDGET



CAPITAL BUDGET NOTES



Fleet Services

2017 – 2026 CAPITAL BUDGET AND PLAN OVERVIEW

Fleet Services provides an inclusive range of services from acquisition to maintenance and disposal, for a diverse fleet of over 5,200 vehicles and equipment. Fleet Services also oversees 23 City-owned fuel sites and the associated fueling of over 13,000 assets, trains City vehicle and equipment operators and manages and monitors approximately 11,000 associated operator permits to ensure safe vehicle & equipment operation.

The Preliminary 10-Year Capital Plan of \$576.594 million provides funding for the replacement of vehicles and equipment, utilized by City Programs and Agencies, excluding Toronto Police Service Board and Toronto Transit Commission. Fire Services, Toronto Paramedic Services and Toronto Zoo are part of the Capital Plan but these Programs and Agencies manage their own fleet replacements. The Preliminary 10-Year Capital Plan also includes funding for the Consolidated Green Fleet Plan, Fuel Site closures and the Fuel Management System projects.

The 2017 - 2026 Preliminary Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves in which annual contributions are made by respective Programs and Agencies through their Operating Budget.

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Program:

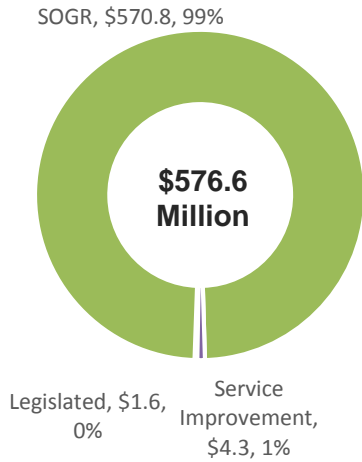
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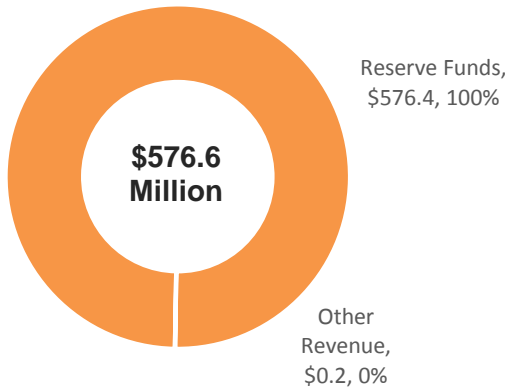
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Capital Spending and Financing

**2017-2026 Capital Budget and Plan
By Project Category**

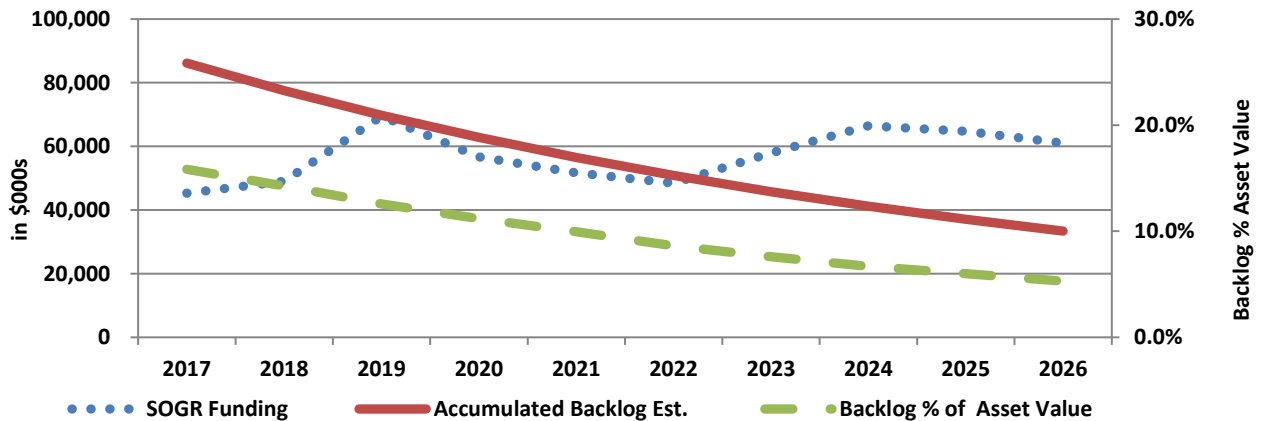


By Funding Source



State of Good Repair Backlog

The Preliminary 10-Year Capital Plan includes cash flow funding of \$570.794 million for State of Good Repair to address the backlog. The SOGR backlog as a % of asset replacement value will decrease from 15.8% in 2017 to 5.3% in 2026.



Where the money goes:

The 2017 - 2026 Preliminary Capital Budget and Plan totalling \$576.594 million provides funding for:

- State of Good Repair (SOGR) projects of \$570.794 million or 99% to replace existing vehicles and equipment;
- Service Improvement projects that total \$4.250 million or 0.7% to fund *Fuel Site Closures*, *Fleet Management System integration with the Fuel Management System*, and *Maintenance System Upgrade*; and
- Legislated projects that represent \$1.550 million or 0.3% of the total Capital Plan for the *Consolidated Green Fleet Plan*.

Where the money comes from:

The Preliminary 10-Year Capital Plan is funded by two major sources:

- Vehicle and Equipment Replacement Reserves will provide \$576.369 million or 99.96% of the required cash flow.
- Other Revenues consisting of Library Foundation donations for replacement of Bookmobiles will provide funding of \$0.225 million or 0.04% of the required cash flows.

Our Key Issues & Priority Actions

- **Capacity and Readiness to Spend and Proceed** play a vital role when analyzing the Programs' spending rate which has averaged 65.5% with noticeable improvements in the last 3 years.
 - ✓ Projects included in the Preliminary 10-Year Capital Plan have been reviewed and reprioritized and cash flows have been amended after taking vehicle delivery plans into consideration.

- **Decision of Contracting out Curbside Waste Collection Services East of Yonge Street** has been deferred to early 2017 pending the review and comparison of curbside collection districts in terms of costs, service levels, and performance.
 - ✓ Solid Waste Management Services is currently operating curbside collection vehicles which are mostly beyond their estimated service life. A cash flow funding of approximately \$114 million has been included in the Fleet Services' Preliminary 10-Year Capital Plan for the curbside collection vehicle replacement pending Council's approval of Solid Waste Management Service's 2017 Preliminary Operating Budget .

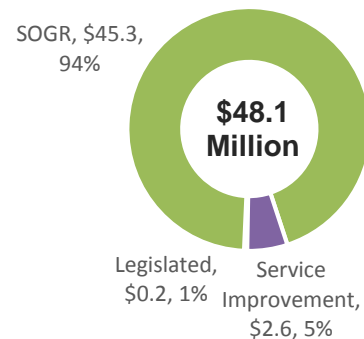


2017 Capital Budget Highlights

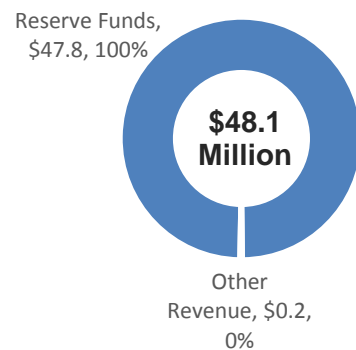
The 2017 Preliminary Capital Budget for Fleet Services of \$48.050 million, excluding carry forward funding, will:

- Maintain the City's fleet in a state of good repair through the replacement of vehicles (\$45.287 million), which includes, but is not limited to, the following programs: Fire Services (\$12.905 million), Solid Waste (\$12.000 million), Parks, Forestry & Recreation (\$6.700 million), Toronto Water (\$4.540 million) and Toronto Paramedic Services (\$4.191 million);
- Continue Service Improvement projects (\$2.563 million), including the *Fleet Management System and Fuel Integration* project (\$2.063 million) and *City Fuel Site Closures and upgrades* (\$0.500 million); and
- Continue legislated projects under the *Consolidated Green Fleet Plan*, an initiative dedicated to lowering emissions and taking advantage of innovative green technologies (\$0.200 million).

2017 Capital Budget By Project Category



By Funding Source



Actions for Consideration

Approval of the 2017 Preliminary Capital Budget as presented in these notes requires that:

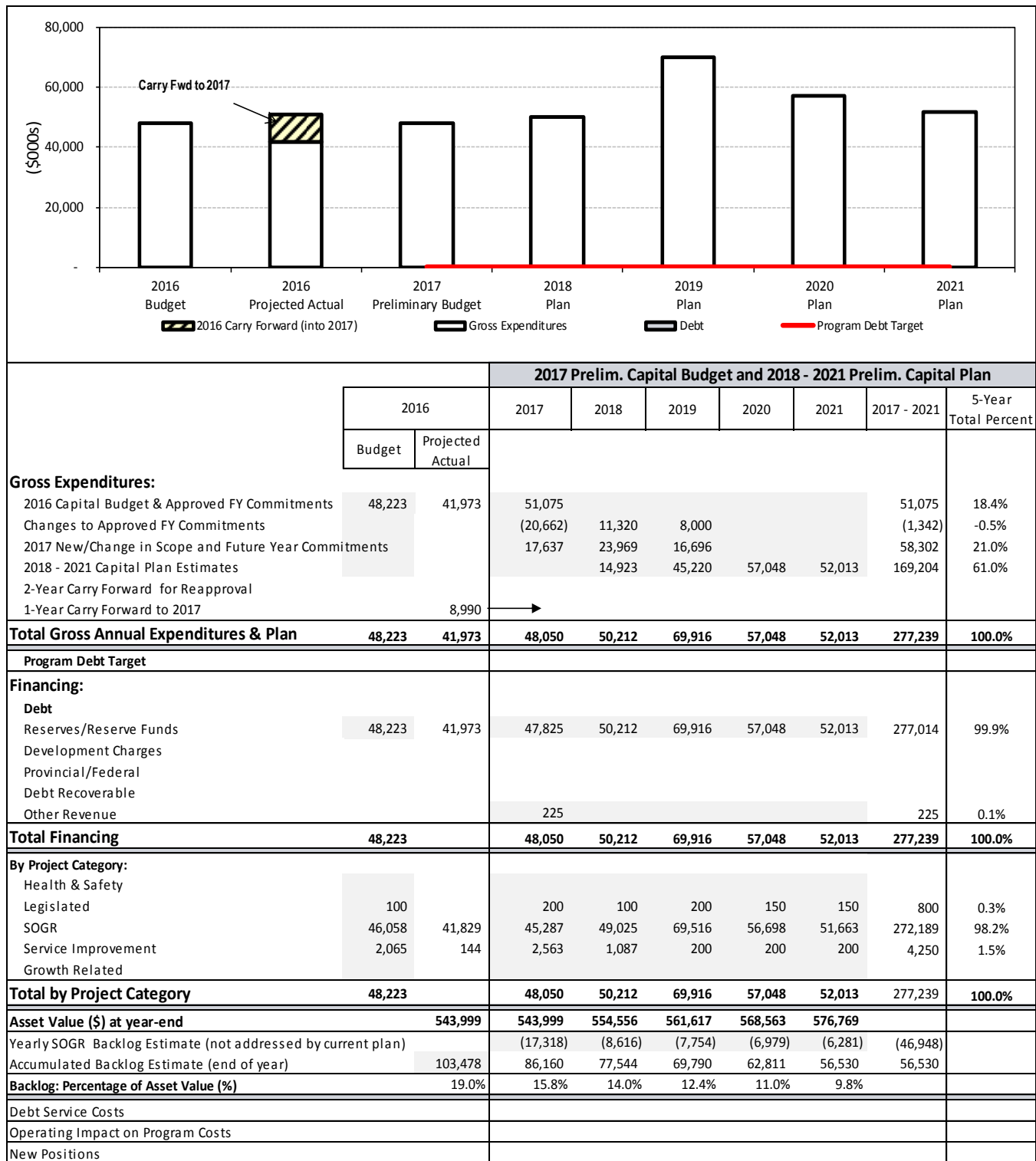
1. City Council approve the 2017 Preliminary Capital Budget for Fleet Services with a total project cost of \$58.302 million, and 2017 cash flow of \$57.040 million and future year commitments of \$59.985 million comprised of the following:
 - a) New Cash Flow Funds for:
 - i. 24 new / change in scope sub-projects with a 2017 total project cost of \$58.302 million that requires cash flow of \$17.637 million in 2017 and future year cash flow commitments of \$23.969 million for 2018 and \$ 16.696 million for 2019;
 - ii. 14 previously approved sub-projects with a 2017 cash flow of \$30.413 million; and future year cash flow commitments of \$11.320 million for 2018 and \$ 8.000 million for 2019.
 - b) 2016 approved cash flow for 36 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$8.990 million.
2. City Council approve the 2018 - 2026 Preliminary Capital Plan for Fleet Services totalling \$468.559 million in project estimates, comprised of \$14.923 million for 2018; \$45.220 million for 2019; \$57.048 million for 2020; \$52.013 million for 2021; \$48.638 million for 2022; \$58.008 million for 2023; \$66.630 million for 2024; \$64.937 million for 2025 and \$61.142 million in 2026.
3. The 2017 Capital Budget for Fleet Service be adjusted to agree with Programs' 2017 budgeted contributions to the vehicle reserves to reflect any changes to the contributions that may occur during the 2017 Operating Budget process, and the funding availability of the programs' vehicle reserve account.



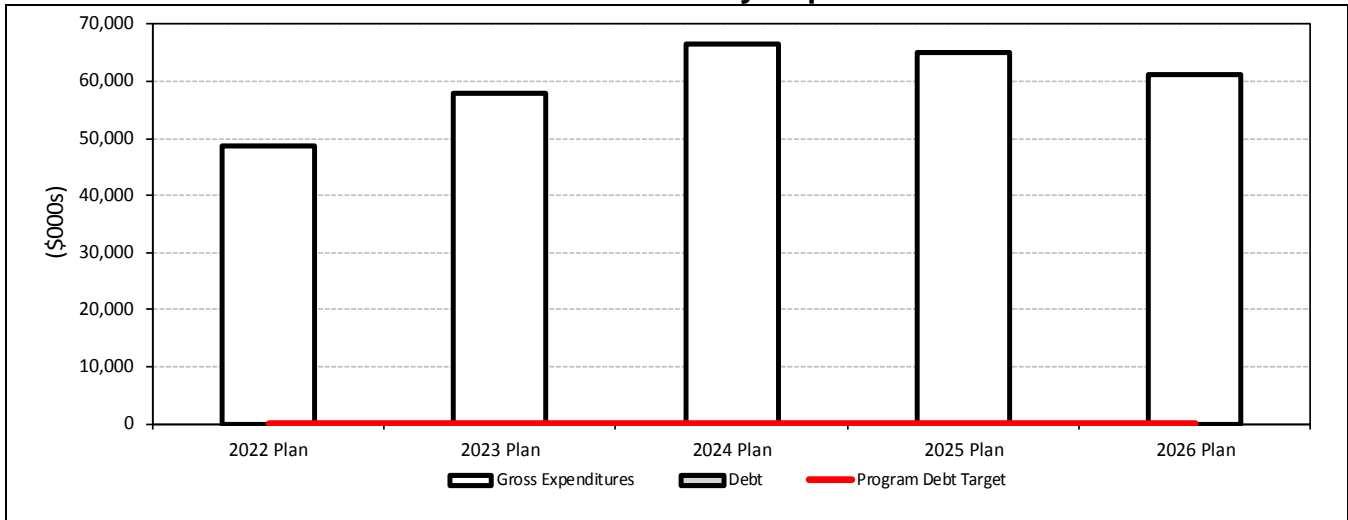
Part 1:

Preliminary 10-Year Capital Plan

**Figure 1a
10-Year Capital Plan
2017 Preliminary Capital Budget and 2018 - 2021 Preliminary Capital Plan**



**Table 1b
10-Year Capital Plan
2022 - 2026 Preliminary Capital Plan**

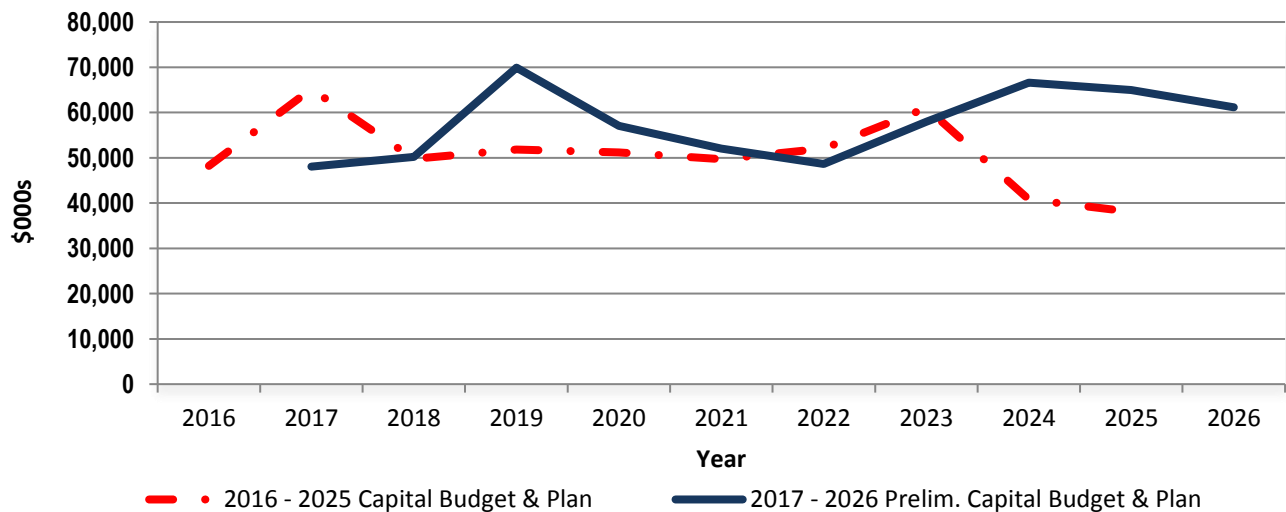


	2022 - 2026 Preliminary Capital Plan						
	2022	2023	2024	2025	2026	2017 - 2026	10-Year Total Percent
Gross Expenditures:							
2016 Capital Budget & Approved FY Commitments						166,337	28.8%
Changes to Approved FY Commitments						(116,604)	-20.2%
2017 New/Change in Scope and Future Year Commitments						58,302	10.1%
2022 - 2026 Capital Plan Estimates	48,638	58,008	66,630	64,937	61,142	468,559	81.3%
2-Year Carry Forward for Reapproval							
Total Gross Annual Expenditures & Plan	48,638	58,008	66,630	64,937	61,142	576,594	100.0%
Program Debt Target							
Financing:							
Debt							
Reserves/Reserve Funds	48,638	58,008	66,630	64,937	61,142	576,369	100.0%
Development Charges							
Provincial/Federal							
Debt Recoverable							
Other Revenue						225	0.0%
Total Financing	48,638	58,008	66,630	64,937	61,142	576,594	100.0%
By Project Category:							
Health & Safety							
Legislated	150	150	150	150	150	1,550	0.3%
SOGR	48,488	57,858	66,480	64,787	60,992	570,794	99.0%
Service Improvement						4,250	0.7%
Growth Related							
Total by Project Category	48,638	58,008	66,630	64,937	61,142	576,594	100.0%
Asset Value(\$) at year-end	589,949	602,276	615,261	619,734	630,771		
Yearly SOGR Backlog Estimate (not addressed by current plan)	(5,653)	(5,088)	(4,579)	(4,121)	(3,709)	(70,098)	
Accumulated Backlog Estimate (end of year)	50,877	45,789	41,210	37,089	33,380	33,380	
Backlog: Percentage of Asset Value (%)	8.6%	7.6%	6.7%	6.0%	5.3%		
Debt Service Costs							
Operating Impact on Program Costs							
New Positions							

Key Changes to the 2017 - 2026 Approved Capital Plan

The 2017 Preliminary Capital Budget and the 2018 – 2026 Preliminary Capital Plan reflects an increase of \$68.725 million in capital funding from the 2016 - 2025 Approved Capital Plan. The chart and table below provide a breakdown of the \$68.725 million or 13.5% increase in the Capital Program on an annual basis from 2016 to 2026.

Chart 1
Changes to the 2017 - 2026 Approved Capital Plan (In \$000s)



(\$000s)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	10-Year Total
2016 - 2025	48,223	65,190	49,777	51,844	51,214	49,694	52,038	61,019	40,789	38,081		507,869
2017 - 2026		48,050	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142	576,594
Change %		(26.3%)	0.9%	34.9%	11.4%	4.7%	(6.5%)	(4.9%)	63.4%	70.5%		13.5%
Change \$		(17,140)	435	18,072	5,834	2,319	(3,400)	(3,011)	25,841	26,856		68,725

As shown in the chart above, the \$68.725 million increase in the Capital Program reflects the Program's commitment to maintain the City's fleet in a state of good repair and address the City's backlog of vehicle replacements on an ongoing basis.

As reflected in Table 2 on the following page, changes to the 2016 – 2025 Approved Capital Plan, specifically the \$55.806 million increase in capital funding over the nine common years of the Capital Plans (2017 – 2025) arise from the reprioritization of Fleet Services' capital projects driven by the following factors:

- Higher vehicle replacement costs as a result of improved future cost projections.
- Optimization of replacement cycles from a comprehensive review of the fleet inventory.
- Consideration of budget approval timelines, the procurement process and manufacturer lead times for customized vehicles.
- Cash flow adjustments to reflect historical spending rates and alignment of capital spending with the delivery plans for Programs and Agencies; and

A summary of project changes for the years 2017 to 2025 totalling \$55.806 million are provided in Table 2 below:

**Table 2
Summary of Project Changes (In \$000s)**

\$000s	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2017 - 2025 Total
2016 - 2025 Capital Budget & Plan	48,223	65,190	49,777	51,844	51,214	49,694	52,038	61,019	40,789	38,081		459,646
2017 - 2026 Prelim. Capital Budget & Plan		48,050	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142	515,452
Capital Budget & Plan Changes (2017 - 2025)		(17,140)	435	18,072	5,834	2,319	(3,400)	(3,011)	25,841	26,856		55,806

	Total Project Cost	2017	2018	2019	2020	2021	2022	2023	2024	2025	2017 - 2025	2026	Revised Total Project Cost
Total Expenditures by Category													
Legislated													
Green Fleet Plan		(235)	(1,135)	(900)	50	50	50	50	50	50	(1,970)	150	
Sub-Total		(235)	(1,135)	(900)	50	50	50	50	50	50	(1,970)	150	
State of Good Repair													
Solid Waste - Fleet Replacement		(8,922)	1,006	5,388	88	1,243	(3,700)	(12,359)	11,121	7,917	1,782	21,355	
Toronto Water - Fleet Replacement		(2,000)	261	6,403	6,075	1,678	365	3,836	5,128	4,156	25,902	5,355	
Parks, Forestry & Recreation - Fleet Replacement		(34)	(2,219)	(54)	986	(264)	(543)	(662)	(498)	3,938	650	10,815	
Fire - Fleet Replacement		5,762	(4,322)								1,440	7,203	
Transportation - Fleet Replacement		(9,430)	8,020	7,913	(1,869)	(613)	605	5,251	9,697	9,068	28,642	4,975	
Paramedic - Fleet Replacement		1,001	(2,645)	(2,031)	(74)	(85)	(908)	9	(164)	59	(4,838)	6,440	
Facilities Management & Real Estate - Fleet Replacement		(381)	332	817	55	197	427	64	148	(40)	1,619	1,172	
TCHC - Fleet Replacement		(430)	288	359	269	(95)	108	512	429	257	1,697	860	
Municipal Licensing & Standards - Fleet Replacement		263	(184)	133	338	24	294	(239)	(199)	46	476	348	
Exhibition Place - Fleet Replacement		(761)	(33)	(49)	308	249	180	252	182	330	658	540	
Library - Fleet Replacement		(382)	(44)	340	(317)	154	(112)	185	(532)	426	(282)	356	
Engineering & Construction - Fleet Replacement		52	248	156	2	(145)	(291)	(87)	313	286	534	441	
Zoo - Fleet Replacement			(210)								(210)	350	
Fleet Services - Fleet Replacement		(184)	68	42							(74)	290	
Fleet Replacement - Insurance Contingency		100	(90)									10	
Arena Boards - Replacement of Ice Resurfacers		(108)	42	(1)	(117)	(120)	119	(3)	(3)		(191)	130	
Toronto Building - Fleet Replacement		157	(40)	73	(45)	(35)	33	117		150	410		
Public Health - Fleet Replacement		(26)	-	(12)	21	(27)	45	92	205	78	376		
Clerks - Fleet Replacement		105	32	36	20	(12)	42	23	13	(2)	257	142	
Fleet Mgmt System & Fuel System Integration													
Purchasing & Materials Mgmt - Fleet Replacement		(145)	191	125	(13)	23		(50)	(30)		101	50	
EDCT - Fleet Replacement		80	(18)	28	13	(59)	40	(26)			58	20	
PPF&A - Fleet Replacement		65		(11)	(5)	1	(45)		18	27	50		
SSHA - Fleet Replacement						(45)	(80)		(18)	86	(57)		
IT - Fleet Replacement		15		(83)	49				(19)	24	(14)		
Human Resources - Fleet Replacement							(29)	24			(5)		
Sub-Total		(15,203)	683	19,572	5,784	2,069	(3,450)	(3,061)	25,791	26,806	58,991	60,992	
Service Improvements													
Fuel Site Closures, Upgrades & Replacement		(2,650)	500			200					(1,950)		
Fleet Mgmt System & Fuel System Integration		948	387	(600)							735		
Sub-Total		(1,702)	887	(600)		200					(1,215)		
Total Changes		(17,140)	435	18,072	5,834	2,319	(3,400)	(3,011)	25,841	26,856	55,806	61,142	

Significant Capital Project Changes in Fleet Services:

Cash flow funding estimates for all vehicle replacements were reviewed to align with expected procurement progress and manufacturer lead times and capital spending with delivery plans, as outlined below:

Project Cost Increases:

- The cash flow funding increased by \$55.806 million over the 10-year replacement cycle mainly driven by Toronto Water (\$28.642 million) and Toronto Transportation (\$25.902 million). The increases are attributable to the following:
 - Cash flow adjustments based on the lifecycle analysis of the City's fleet to optimize replacement and ensure the lowest total cost of ownership. Some vehicle replacements have been accelerated as it is more beneficial to replace than repair.
 - Improved future cost projection to include other factors such as inflationary increases, industry price adjustments, regulatory changes and advancements in technology and/or operations.

Project Cost Decreases:

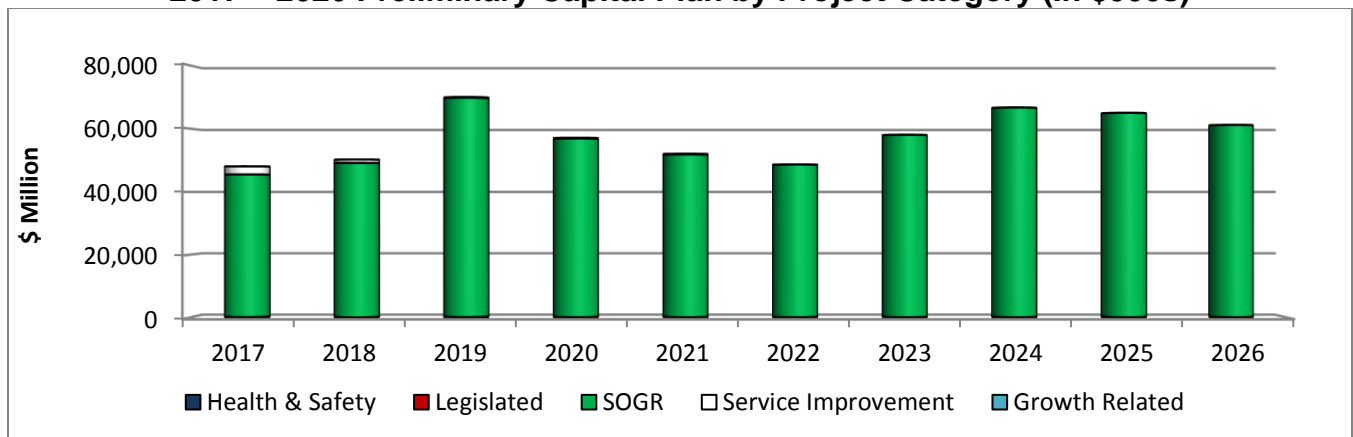
- The upgrade of three Parks, Forestry, Recreation fuel sites to meet strategic and emergency requirements and a closure of one low utilized fuel site to be completed by 2016 year-end, results in a reduction of \$1.950 million in cash flow funding that is no longer required.

Deferrals/Accelerations:

- Fleet Services worked with Financial Planning Division to review vehicle replacement requirements of Programs and Agencies and aligned cash flow funding with the delivery plans based on historical actual spending. As a result, cash flows funding of \$17.140 million has been deferred from 2017 to 2019. The deferrals are attributed to the following initiatives:
 - Ability to extend asset lifecycles without incurring additional maintenance costs through effective vehicle and lifecycle management and increased vehicle rentals for various programs.
 - Revised operational requirements and programs' readiness to spend including Solid Waste Management Services, Transportation Services and Toronto Water.
 - Some of the major cash flow adjustments are noted below:
 - Replacement of fleet inventory \$8.922 million for Solid Waste has been deferred from 2017 to 2018, 2019 and 2020 pending Council's decision on contracting out of District 3 and/or 4, and the extended lead time required for the delivery of Solid Waste's specialized equipment.
 - Deferral of \$9.430 million for Transportation Services from 2017 to 2018 and 2019 to reflect the replacement schedule of street sweepers.
 - Based on revised operational requirements and spending capacity, \$2.000 million has been deferred for Toronto Water vehicle replacement.
 - A reduction of \$2.650 million due to the earlier than planned completion of the Fleet Management System & Fuel System Integration project.
 - Cash flow funding for Fire Services was amended to reflect actual vehicle delivery schedules resulting in a \$5.762 million increase to Fire Services' replacement plan.

2017 – 2026 Preliminary Capital Plan

Chart 2
2017 – 2026 Preliminary Capital Plan by Project Category (In \$000s)



As illustrated in the chart above, the Preliminary 10-Year Capital Plan for Fleet Services of \$576.594 million provides 99.0% funding for State of Good Repair (SOGR) projects as priorities, 0.7% for Service Improvement projects, followed by Legislative mandated projects representing 0.3% over the 10-year period.

- SOGR projects account for \$570.794 million or 99.0% of the total Preliminary 10-Year Capital Plan's spending, which consists of vehicle replacement for Programs and Agencies.
- Service Improvement projects account for \$4.250 million or 0.7% of the total Preliminary 10-Year Capital Plan's expenditures, including *Fleet Management System & Fuel Site System Integrations*, and *Fuel Site Closure, Upgrades and Replacement* projects.
- Legislated projects account for \$1.550 million or 0.3% of the total Preliminary 10-Year Capital Plan's spending dedicated to lowering emissions and taking advantage of innovative green technologies as part of the *Consolidated Green Fleet Plan*.

The following table details by category the capital projects in the 2017 – 2026 Preliminary Capital Budget and Plan for Fleet Services:

Table 3
2017 - 2026 Capital Plan by Project Category (In \$000s)

	Total App'd Cash Flows to Date*	2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	2017 - 2026 Total	
Total Expenditures by Category													
Legislated													
Green Fleet Plan		200	100	200	150	150	150	150	150	150	150	1,550	
Sub-Total		200	100	200	150	150	150	150	150	150	150	1,550	
State of Good Repair													
Solid Waste - Fleet Replacement		12,000	13,620	20,156	14,528	16,498	14,634	15,659	18,749	22,052	21,355	169,251	
Toronto Water - Fleet Replacement		4,540	7,922	14,003	13,075	9,093	5,774	7,435	8,378	5,781	5,355	81,356	
Parks, Forestry & Recreation - Fleet Replacement		6,700	8,469	6,702	8,079	7,184	7,277	7,549	8,124	8,464	10,815	79,363	
Fire - Fleet Replacement		12,905	2,881	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	73,410	
Transportation - Fleet Replacement		350	8,520	11,813	5,431	3,287	4,505	9,151	13,597	11,018	4,975	72,647	
Paramedic - Fleet Replacement		4,191	1,764	4,429	4,510	4,641	5,332	6,234	6,334	6,459	6,440	50,334	
Facilities Management & Real Estate - Fleet Replacement		903	1,577	870	472	841	863	561	298	193	1,172	7,750	
TCHC - Fleet Replacement		620	1,273	1,246	475	155	358	762	679	507	860	6,935	
Municipal Licensing & Standards - Fleet Replacement		1,031	449	640	596	442	477	477	517	230	348	5,207	
Exhibition Place - Fleet Replacement			317	301	658	599	530	602	532	680	540	4,759	
Library - Fleet Replacement		200	626	383	270	503	326	185	338	558	356	3,745	
Engineering & Construction - Fleet Replacement		541	529	444	307	160	44	198	345	318	441	3,327	
Zoo - Fleet Replacement		350	140	350	350	350	350	350	350	350	350	3,290	
Fleet Services - Fleet Replacement		100	428	332	290	290	290	290	290	290	290	2,890	
Fleet Replacement - Insurance Contingency		250	60	150	150	150	150	150	150	150	150	1,510	
Arena Boards - Replacement of Ice Resurfacers		-	152	111	113	116	119	122	127	130	130	1,120	
Toronto Building - Fleet Replacement		214	49	73			78	117	100	150		781	
Public Health - Fleet Replacement				14	21	53	80	142	265	78	-	653	
Clerks - Fleet Replacement		232	32	61	20	18	42	23	13	39	142	622	
Fleet Mgmt System & Fuel System Integration								600				600	
Purchasing & Materials Mgmt - Fleet Replacement			191	125	15	23					50	404	
EDCT - Fleet Replacement		80	26	64	39	16	40	24			20	309	
PPF&A - Fleet Replacement		65		13	47	41			18	27		211	
SSHA - Fleet Replacement									57	86		143	
IT - Fleet Replacement		15		33	49				16	24		137	
Human Resources - Fleet Replacement							16	24				40	
Sub-Total		-	45,287	49,025	69,516	56,698	51,663	48,488	57,858	66,480	64,787	60,992	570,794
Service Improvements													
Fuel Site Closures, Upgrades & Replacement		500	700	200	200	200						1,800	
Fleet Mgmt System & Fuel System Integration		2,063	387									2,450	
Sub-Total		-	2,563	1,087	200	200	200						4,250
Total Expenditures by Category (excluding carry forward)		-	48,050	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142	576,594

2017 – 2026 Capital Projects

The Preliminary 10-Year Capital Plan supports Fleet Services' objectives which include the maintenance and replacement of programs vehicles and equipment, implementing the City's Consolidated Green Fleet initiatives, the Fleet Management & Fuel Systems Integration project, and Fuel Site Closures, Upgrades, and Replacement.

Legislated

- Legislated projects account for \$1.550 million or 0.3% of the total 10-Year Capital Plan's spending.
 - *Consolidated Green Fleet Plan* – The Green Fleet initiatives aim to employ vehicles, equipment, fuels and practices that consume less fuel and emit less GHG and air pollution, meet the City's operational requirements, are sustainable, and are economically viable.
 - The Preliminary 10-Year Capital Plan provides funding to acquire fuel-efficient vehicles where appropriate for City operations, while considering the lifecycle costs of the vehicle.
 - The report entitled "City of Toronto Consolidated Green Fleet Plan (GM14.12)", from the General Manager of Fleet Services, identified that there will be approximately \$0.509 million in avoided costs from the implementation of the Consolidated Green Fleet Plan. Attached is the link to the report: <http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.GM14.12>.
 - The estimated costs avoidance of \$509 million over the asset lifecycle of vehicles will achieve through the implementation of right sizing the vehicles, right sizing the fleet, use of alternative fuels, use of OEM anti-idling technology and monitoring vehicle utilization.

State of Good Repair (SOGR)

- The SOGR projects account for \$570.794 million or 99.0% of the total Preliminary 10-Year Capital Plan's spending for the replacement of vehicles and equipment for all City Programs and Agencies. The majority of SOGR project funding is allocated to the replacement of vehicles for Solid Waste Management, Toronto Water, Parks, Forestry and Recreation, Fire Services, Transportation Services and Toronto Paramedic Services.

Service Improvement

- Service Improvement projects account for \$4.250 million or 0.7% of the total preliminary 10-Year Capital Plan's spending, which includes the following two projects:
 - *Fleet Management and Fuel Systems Integration* – Fleet Services will continue with the Vehicle Information Box (VIB) technology deployment in a total of 4,000 vehicles and equipment for automated vehicle meter reading and authorization for fueling at the fuel sites. The integration between all City operated fuel sites and the fleet management system will provide Fleet Services with the ability to have real time monitoring; automated vehicle meter odometer data; data flow to improve security; and better customer service and information to City Divisions.
 - *Fuel Site Closures, Upgrades and Replacement* – Fleet Services oversees 23 City-owned fuel sites. Fleet's goal is to optimize the number of fuel sites to maintain a minimum fuel supply to meet the strategic and emergency requirements; reduce infrastructure costs; and minimize potential environmental risks. The upgraded sites dispense all fuel types that are in use by the City of Toronto, have above ground fuel storage tanks that will minimize the risk of soil contamination as well as real time monitoring of fuel volumes and transactions.
 - Future operating savings are expected upon completion of these projects, Staff will monitor and reflect the savings in future year budget processes

2017 Preliminary Capital Budget and Future Year Commitments

Included as a sub-set of the 10-Year Capital Plan is the 2017 Preliminary Capital Budget and Future Year Commitments, that consists of 2017 and future year cash flow for projects previously approved by Council; adjustments (Scope Change) to those previously approved projects; as well as new projects that collectively require Council approval to begin, continue or complete capital work.

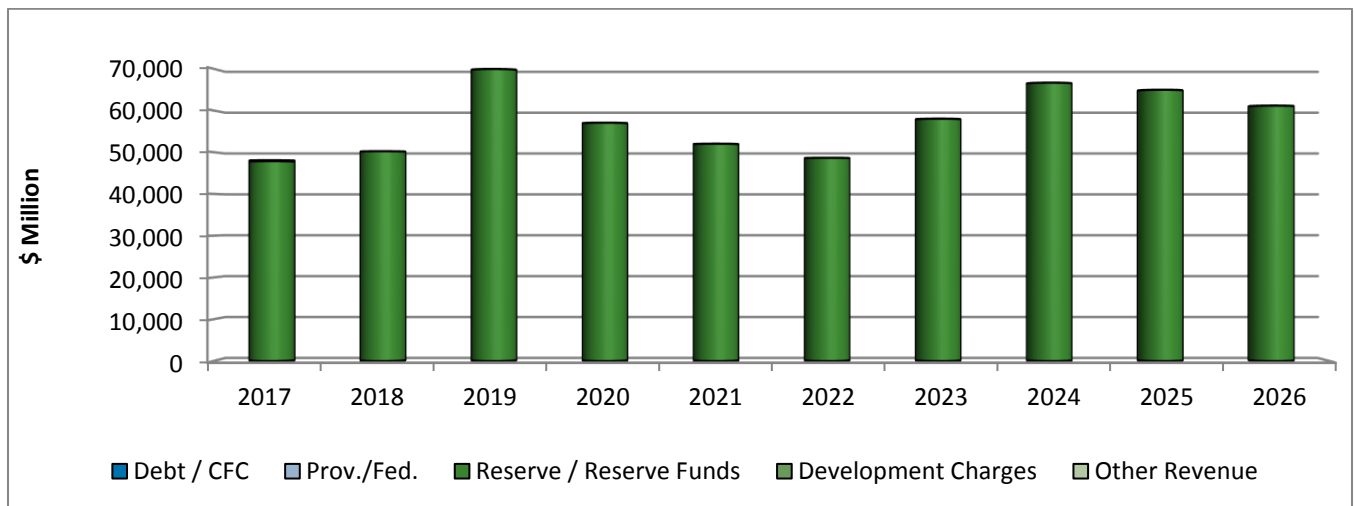
- Table 3a below lists the 2017 Preliminary Capital Budget and Future Year Commitments for Fleet Services:

**Table 3a
2017 Cash Flow & Future Year Commitments (In \$000s)**

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total 2017 Cash Flow & FY Commits
Expenditures:											
Previously Approved	30,413	11,320	8,000								49,733
Change in Scope	1,248	(1,863)									(615)
New	13,400	490									13,890
New w/Future Year	2,989	25,342	16,696								45,027
Total Expenditure	48,050	35,289	24,696								108,035
Financing:											
Debt/CFC											
Other	225										225
Reserves/Res Funds	47,825	35,289	24,696								107,810
Total Financing	48,050	35,289	24,696								108,035

- Approval of the 2017 Preliminary Capital Budget of \$48.050 million will result in future year funding commitments of \$35.289 million in 2018 and \$24.696 million in 2019, for a total of 108.035 million.

**Chart 3
2017 – 2026 Preliminary Capital Plan by Funding Source (In \$000s)**

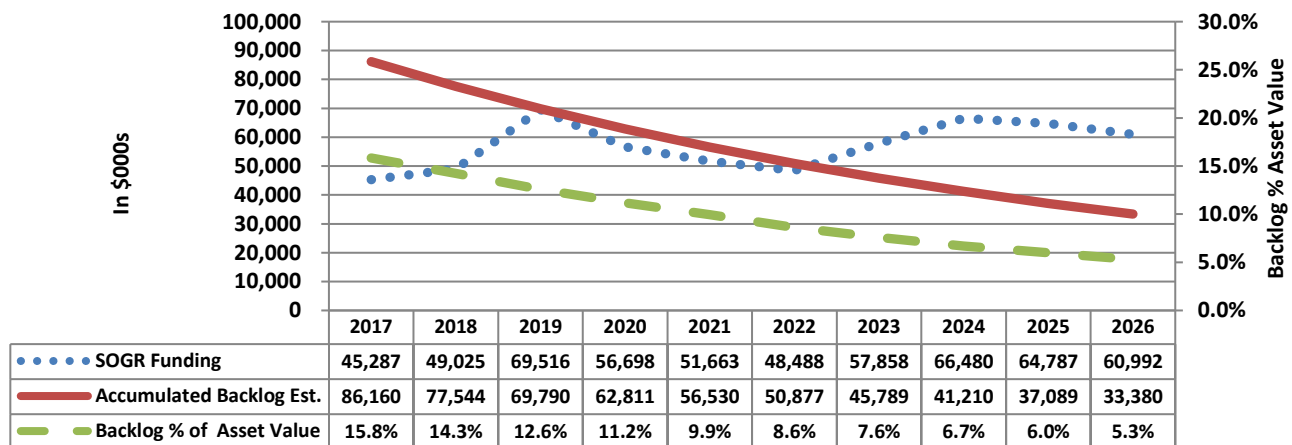


The Preliminary 10-Year Capital Plan of \$576.594 million cash flow funding will be financed by the following sources:

- Reserve and Reserve Funds constitute \$576.369 million or 99.96% of required funding over 10 years for all capital projects.
 - The Reserves are financed annually by the Programs and Agencies' budgeted contributions from their Operating Budgets. Vehicle and Equipment Replacement Reserves are established in accordance with the Municipal Code, Chapter 227, Article II, with the intent to promote efficiencies and to provide budget stabilization by moderating large fluctuations in annual replacement of vehicles and equipment.
- Other sources of funding, which account for \$0.225 million or 0.04% include a donation from the Toronto Public Library Foundation to partially fund the replacement of Bookmobiles for the Toronto Public Library.

State of Good Repair (SOGR) Backlog

**Chart 4
SOGR Funding & Backlog (In \$000s)**



- The City fleet currently comprises approximately 5,200 assets, of which 3,100 are on-road vehicles and 1,200 are off-road vehicles and equipment. The remainder include trailers, stationary engines, generators and attachments. The replacement value for these assets is estimated to be \$543.999 million at 2016.
- The Preliminary 10-Year Capital Plan dedicates \$570.794 million to SOGR spending.
- The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life. The SOGR funding and the accumulated backlog estimates to year-end fluctuate because vehicle replacements are determined on an estimated average useful life based on vehicle and equipment types.
- Due to higher vehicle replacement costs as a result of improved future cost projections as well as optimization of replacement cycles upon a comprehensive review of the entire fleet inventory, the entire SOGR backlog estimates have increased significantly from previously reported \$40 million backlog to \$86 million.
- The 2017 SOGR backlog of \$86.160 million or 15.8% of asset replacement value will decrease to \$33.380 million or 5.3% of the asset replacement value by the end of 2026. The Preliminary 10-Year Capital Plan

provides an average of \$57.079 million of funding annually to reduce the backlog. The backlog will be reduced at an average of \$7.010 million annually over the 10-year period.

- Fleet Services will continue to work on the three point action plan with Programs and Agencies to eliminate the backlog of vehicle replacements. The introduction of the CarShare Programs, well as working with client programs on potential reductions in their fleet inventory will also help in the reduction of the backlog.



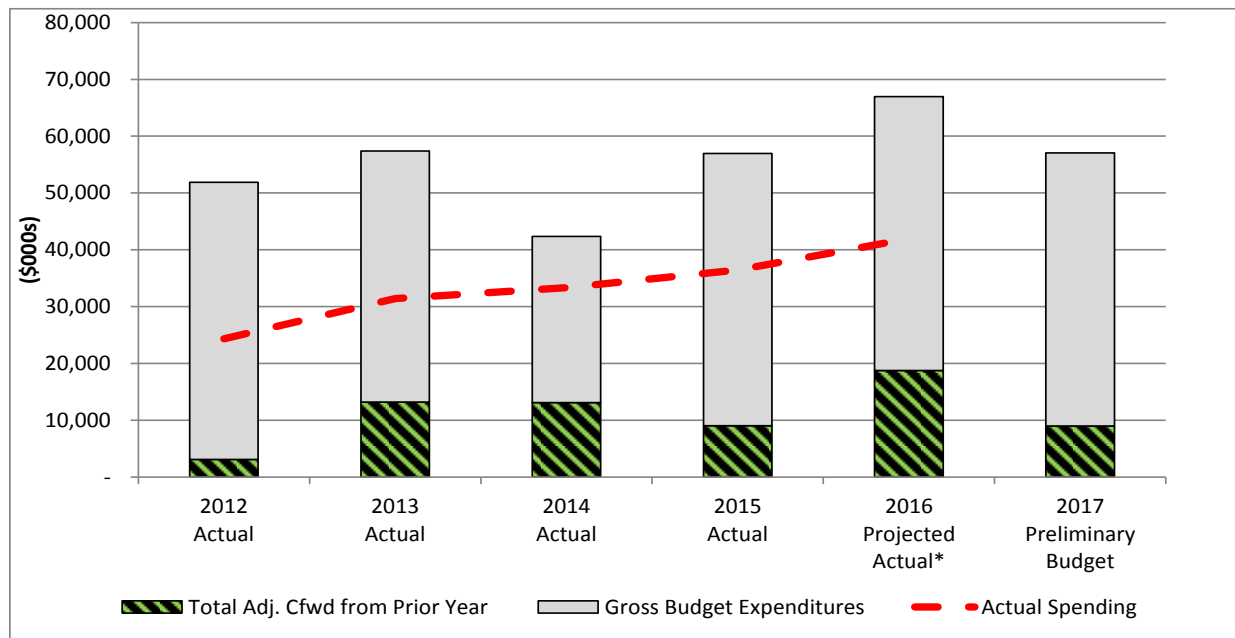
Part 2:

Issues for Discussion

Issues Impacting the 2017 Capital Budget

Review of Capital Projects and Spending

- City Council, at its meeting of July 12, 2016 considered the report entitled "2017 Budget Process – Budget Directions and Schedule EX16.37" and directed staff to:
 - Submit their 2017 – 2026 Capital Budget and Plans requiring that annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in the first 5 years of the Capital Plan's timeframe.
 - The following chart illustrates Fleet Services' rate of spending from 2012 to 2016. The bars are split between annual cash flows and funding carried forward from prior years.



Category	2012			2013			2014			2015			2016			Spending Rate 5 Year 2012-2016 Avg. %
	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Actual	Spending Rate %	Budget	Projected Actual *	Spending Rate %	
Legislated	775	391	50.5%	549	18	3.3%	350	172	49.1%	278	71	25.6%	100	-	0.0%	31.8%
SOGR	47,502	23,129	48.7%	53,251	30,225	56.8%	38,788	30,760	79.3%	49,967	32,813	65.7%	46,058	41,829	90.8%	67.4%
Service Improvement	3,594	834	23.2%	3,610	1,193	33.0%	3,204	2,384	74.4%	5,521	3,570	64.7%	2,065	144	7.0%	45.2%
Total	51,871	24,354	47.0%	57,410	31,436	54.8%	42,342	33,315	78.7%	55,765	36,455	65.4%	48,223	41,973	87.0%	65.5%

- The historical trends for Fleet Services indicate an average spending rate of 65.5% over the past 5 years with a significant improvement made in the last 3 years. The 2016 year-end spending rate is projected to be 87% which has significantly improved from the 2015 actual spend rate of 65.4%. During the 2016 Budget process, significant effort was spent on aligning the cash flow with the vehicle delivery plan and actual spending trend, as a result, various programs including Parks, Forestry and Recreation, Solid Waste and Transportation had deferred some of the projects to future years.
- For 2017, further efforts were made to better align budgeted cash flows with the Program's capacity to spend. The cash flows of all projects were analyzed to ensure the projects' readiness to proceed and the cash flows reflect the expected vehicle delivery schedules and timelines. As a result, approximately \$17 million in cash flow funds was adjusted and reflected in the 2017-2025 Capital Budget and Plan for Fleet Services. Some of the major cash flow adjustments are for Solid Waste garbage trucks replacement

deferral (\$8.922 million), Transportation Services street sweepers' deferral (\$9.430 million), Toronto Water vehicle replacement (\$2.000 million), Fleet Management System & Fuel System Integration project completion (\$2.650 million) and Fire Services fire trucks replacement (\$5.762 million).

- Fleet Services and Financial Planning Division (FPD) will continue to closely monitor the delivery of planned replacements in 2017 and will make necessary adjustments to further improve spending rates in 2018.

Collection Vehicle Replacement for Solid Waste Management Services

- At its September 22, 2015 meeting, the Public Works and Infrastructure Committee deferred consideration of item "PW7.4 Curbside Waste Collection Services Review: Comparison of Curbside Waste Collection Services East and West of Yonge Street" until the fourth quarter of 2016.
<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2015.PW7.4>
- Since the deferral in September 2015, circumstances have changed and much of the content provided in the previous staff report is out-of-date. Subsequently, at its meeting of November 18, 2016, the Public Works and Infrastructure Committee directed the General Manager, Solid Waste Management Services to prepare a supplemental report addressing changes and report back at its January 18, 2017 meeting.
<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.PW17.17>
- Solid Waste Management Services is currently operating a fleet of Class 8 vehicles (curbside collection vehicles), of which over 70% of the vehicles are beyond their optimum service life. The cost to maintain these vehicles has become costly year-over-year for both planned and unplanned maintenance requirements. These issues have contributed to a budget pressure for Solid Waste Management Services (SWMS) in 2017. This budget pressure is expected to continue into 2018 and 2019, until suitable replacements are ordered and arrive, or decisions to contract out services are implemented.
- In order to mitigate the above budget pressures and address the backlog, the 2017 Preliminary Operating Budget for SWMS has included the following strategies:
 - A one-time funding of \$18.313 million will be transferred from the Waste Management Reserve Fund (XR1404) to the Solid Waste Vehicle Reserve (XQ1014) for the purpose of replacing 60 Class 8 collection vehicles, and that this amount be repaid to the Waste Management Reserve Fund through maintenance related savings beginning in 2019.
 - User fees increase by an average 3.9% for 2017. This increase will result in incremental funding support for the on-going Capital Plan for SWMS through the annual contribution to the Waste Management reserve fund.
 - For more information and details, please refer to 2017 Operating Budget Notes for SWMS.
- As a result of the lack of clarity on future waste collection service provision direction from Council, the operation of older fleets contributes to increased breakdowns and reliability issues, environmental concerns, as well as health and safety concerns.
- The Preliminary 10-Year Capital Plan for Fleet Services includes funding of approximately \$114 million for the replacement of collection vehicles for Solid Waste Management Services should City Council decide to continue with the current model to deliver the curbside waste collection services east of Yonge Street, pending the outcome of the review and comparison of curbside collection districts in terms of costs, service levels, and performance that will be presented to the Public Works and Infrastructure Committee on January 18, 2017.



Appendices

Appendix 1 2016 Performance

2016 Key Accomplishments

In 2016, Fleet Services accomplished the following:

- ✓ Completed the upgrade and closure of fuel sites to meet strategic and emergency requirements by 2016 year-end, which will reduce infrastructure costs, and minimize potential environmental risks. As a result, three Parks, Forestry & Recreation fuel sites will be upgraded and oversight transferred to Fleet Services and one low utilized site will be closed.
- ✓ Oversaw the delivery of 54 new Compressed Natural Gas (CNG) Collections vehicles. The CNG units support the City's consolidated green fleet plan, in choosing vehicles that emit less GHGs and air pollution, while meeting the City's operational requirements.

2016 Financial Performance

2016 Budget Variance Analysis (in \$000's)

2016 Budget	As of Sept. 30, 2016		Projected Actuals at Year-End		Unspent Balance	
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
48,223	30,497	63.2%	41,973	87.0%	6,250	13.0%

* Based on 2016 Third Quarter Capital Variance Report

Fleet Services is projecting the year-end spending rate to be 87% which is significantly improved from the 5 year average rate of 65.5%. This is due to significant effort spent on aligning the cash flow with the planned vehicle delivery schedules and actual spending trend.

For additional information regarding the 2016 Q3 capital variances and year-end projections for Fleet Services, please refer to the attached link for the report entitled "*Capital Variance Report for the Nine-Month Period Ended September 30, 2016*" considered by City Council at its meeting on December 13, 2016:

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.BU26.4>.

Impact of the 2016 Capital Variance on the 2017 Preliminary Capital Budget

- As a result of the delays in the capital projects, as described in the 2016 Q3 Capital Variance Report, funding of \$8.990 million is being carried forward to the 2017 Preliminary Capital Budget to continue the capital work.
- A detailed review of the 2017 – 2026 Preliminary Capital Budget and Plan has been conducted and the necessary adjustments has been made to the timing of cash flow funding for unique and major capital projects such as Solid Waste and Fire Service fleet replacements, which are the major contributors to annual under expenditures. By deferring the cash flow funding to future years, the 2017 Preliminary Capital Budget reflects actual timing, project actuals and will lead to a higher rate of spending in 2017.

Appendix 2

2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan (\$000s)

Project	Total Project Cost	Prior Year Carry Forward	2017	2018	2019	2020	2021	2017 - 2021	2022	2023	2024	2025	2026	2017 - 2026 Total
Legislated:														
<i>Green Fleet Plan</i>		185	200	100	200	150	150	985	150	150	150	150	150	1,735
Sub-Total		185	200	100	200	150	150	985	150	150	150	150	150	1,735
State of Good Repair:														
<i>Solid Waste - Fleet Replacement</i>		976	12,000	13,620	20,156	14,528	16,498	77,778	14,634	15,659	18,749	22,052	21,355	170,227
<i>Toronto Water - Fleet Replacement</i>		1,800	4,540	7,922	14,003	13,075	9,093	50,433	5,774	7,435	8,378	5,781	5,355	83,156
<i>Parks, Forestry & Recreation - Fleet Replacement</i>		36	6,700	8,469	6,702	8,079	7,184	37,170	7,277	7,549	8,124	8,464	10,815	79,399
<i>Fire - Fleet Replacement</i>		2,036	12,905	2,881	7,203	7,203	7,203	39,431	7,203	7,203	7,203	7,203	7,203	75,446
<i>Transportation - Fleet Replacement</i>		600	350	8,520	11,813	5,431	3,287	30,001	4,505	9,151	13,597	11,018	4,975	73,247
<i>EMS - Fleet Replacement</i>			4,191	1,764	4,429	4,510	4,641	19,535	5,332	6,234	6,334	6,459	6,440	50,334
<i>Facilities Management & Real Estate - Fleet Replacement</i>			903	1,577	870	472	841	4,663	863	561	298	193	1,172	7,750
<i>TCHC - Fleet Replacement</i>		3	620	1,273	1,246	475	155	3,772	358	762	679	507	860	6,938
<i>Municipal Licensing & Standards - Fleet Replacement</i>		106	1,031	449	640	596	442	3,264	477	477	517	230	348	5,313
<i>Exhibition Place - Fleet Replacement</i>		166		317	301	658	599	2,041	530	602	532	680	540	4,925
<i>Library - Fleet Replacement</i>		143	200	626	383	270	503	2,125	326	185	338	558	356	3,888
<i>Engineering & Construction - Fleet Replacement</i>		410	541	529	444	307	160	2,391	44	198	345	318	441	3,737
<i>Zoo - Fleet Replacement</i>		350	350	140	350	350	350	1,890	350	350	350	350	350	3,640
<i>Fleet Services - Fleet Replacement</i>		139	100	428	332	290	290	1,579	290	290	290	290	290	3,029
<i>Fleet Replacement - Insurance Contingency</i>		121	250	60	150	150	150	881	150	150	150	150	150	1,631
<i>Arena Boards - Replacement of Ice Resurfacers</i>		105	-	152	111	113	116	597	119	122	127	130	130	1,225
<i>Toronto Building - Fleet Replacement</i>			214	49	73			336	78	117	100	150		781
<i>Public Health - Fleet Replacement</i>		72			14	21	53	160	80	142	265	78	-	725
<i>Clerks - Fleet Replacement</i>		132	232	32	61	20	18	495	42	23	13	39	142	754
<i>Fleet Mgmt System & Fuel System Integration</i>		1,288						1,288		600				1,888
<i>Purchasing & Materials Mgmt - Fleet Replacement</i>				191	125	15	23	354					50	404
<i>EDCT - Fleet Replacement</i>		42	80	26	64	39	16	267	40	24			20	351
<i>PPF&A - Fleet Replacement</i>			65		13	47	41	166			18	27		211
<i>SSHA - Fleet Replacement</i>								-			57	86		143
<i>IT - Fleet Replacement</i>		25	15		33	49		122			16	24		162
<i>Human Resources - Fleet Replacement</i>								-	16	24				40
Sub-Total		8,550	45,287	49,025	69,516	56,698	51,663	280,739	48,488	57,858	66,480	64,787	60,992	579,344
Service Improvements:														
<i>Fuel Site Closures, Upgrades & Replacement</i>		255	500	700	200	200	200	2,055						2,055
<i>Fleet Mgmt System & Fuel System Integration</i>			2,063	387				2,450						2,450
Sub-Total		255	2,563	1,087	200	200		4,505	-	-	-	-	-	4,505
Total		8,990	48,050	50,212	69,916	57,048	51,813	286,229	48,638	58,008	66,630	64,937	61,142	585,584

Appendix 3

2017 Preliminary Capital Budget; 2018 to 2026 Preliminary Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FLT000475 Public Health - Fleet Replacement</u>																									
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	72	0	0	0	0	72	0	72	0	0	0	72	0	0	0	0	0	0	0	72
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	14	0	0	14	0	14	0	0	0	14	0	0	0	0	0	0	0	14
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	21	0	21	0	21	0	0	0	21	0	0	0	0	0	0	0	21
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	53	53	0	53	0	0	0	53	0	0	0	0	0	0	0	53
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	80	80	0	0	0	80	0	0	0	0	0	0	0	80
0	25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	142	142	0	0	0	142	0	0	0	0	0	0	0	142
0	26	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	265	265	0	0	0	265	0	0	0	0	0	0	0	265
2	27	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	78	78	0	0	0	78	0	0	0	0	0	0	0	78
Sub-total						72	0	14	21	53	160	565	725	0	0	0	725	0	0	0	0	0	0	0	725
<u>FLT000476 Library - Fleet Replacement</u>																									
2	16	Vehicle/Equipment Purchase - 2014	CW	S2	03	74	0	0	0	0	74	0	74	0	0	0	74	0	0	0	0	0	0	0	74
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	69	0	0	0	0	69	0	69	0	0	0	69	0	0	0	0	0	0	0	69
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	156	350	0	0	0	506	0	506	0	0	0	281	0	0	0	225	0	0	0	506
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	44	32	0	0	0	76	0	76	0	0	0	76	0	0	0	0	0	0	0	76
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	244	0	0	0	244	0	244	0	0	0	244	0	0	0	0	0	0	0	244
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	383	0	0	383	0	383	0	0	0	383	0	0	0	0	0	0	0	383
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	270	0	270	0	270	0	0	0	270	0	0	0	0	0	0	0	270
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	503	503	0	503	0	0	0	503	0	0	0	0	0	0	0	503
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	326	326	0	0	0	326	0	0	0	0	0	0	0	326
0	25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	185	185	0	0	0	185	0	0	0	0	0	0	0	185
0	26	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	338	338	0	0	0	338	0	0	0	0	0	0	0	338
0	27	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	558	558	0	0	0	558	0	0	0	0	0	0	0	558
0	28	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	356	356	0	0	0	356	0	0	0	0	0	0	0	356
Sub-total						343	626	383	270	503	2,125	1,763	3,888	0	0	0	3,663	0	0	0	225	0	0	0	3,888

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																				
<u>FLT000478 Parks, Forestry & Recreation-Fleet Replacement</u>																									
2	15	Vehicle/Equipment Purchase - 2013	CW	S2	03	10	0	0	0	0	10	0	10	0	0	0	10	0	0	0	0	0	0	10	
2	16	Vehicle/Equipment Purchase - 2014	CW	S2	03	3	0	0	0	0	3	0	3	0	0	0	3	0	0	0	0	0	0	3	
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	21	0	0	0	0	21	0	21	0	0	0	21	0	0	0	0	0	0	21	
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	4,702	0	0	0	0	4,702	0	4,702	0	0	0	4,702	0	0	0	0	0	0	4,702	
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	2,000	6,324	0	0	0	8,324	0	8,324	0	0	0	8,324	0	0	0	0	0	0	8,324	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	2,145	0	0	0	2,145	0	2,145	0	0	0	2,145	0	0	0	0	0	0	2,145	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	6,702	0	0	6,702	0	6,702	0	0	0	6,702	0	0	0	0	0	0	6,702	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	8,079	0	8,079	0	8,079	0	0	0	8,079	0	0	0	0	0	0	8,079	
2	24	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	7,184	7,184	0	7,184	0	0	0	7,184	0	0	0	0	0	0	7,184	
2	25	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	7,277	7,277	0	0	0	7,277	0	0	0	0	0	0	0	7,277	
0	26	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	7,549	7,549	0	0	0	7,549	0	0	0	0	0	0	0	7,549	
0	27	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	8,124	8,124	0	0	0	8,124	0	0	0	0	0	0	0	8,124	
0	28	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	8,464	8,464	0	0	0	8,464	0	0	0	0	0	0	0	8,464	
0	29	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	10,815	10,815	0	0	0	10,815	0	0	0	0	0	0	0	10,815	
Sub-total						6,736	8,469	6,702	8,079	7,184	37,170	42,229	79,399	0	0	0	79,399	0	0	0	0	0	0	0	79,399
<u>FLT000479 Purchasing & Materials Mgmt- Fleet Replacemen</u>																									
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	0	107	0	0	0	107	0	107	0	0	0	107	0	0	0	0	0	0	107	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	84	0	0	0	84	0	84	0	0	0	84	0	0	0	0	0	0	84	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	125	0	0	125	0	125	0	0	0	125	0	0	0	0	0	0	125	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	15	0	15	0	15	0	0	0	15	0	0	0	0	0	0	15	
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	23	23	0	23	0	0	0	23	0	0	0	0	0	0	23	
0	27	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	50	50	50	0	0	0	50	0	0	0	0	0	0	50	
Sub-total						0	191	125	15	23	354	50	404	0	0	0	404	0	0	0	0	0	0	404	
<u>FLT000481 Municipal Licensing & Standards-Fleet Replacem</u>																									

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FLT000484 Transportation-Fleet Replacement</u>																									
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	5,431	0	5,431	0	5,431	0	0	0	5,431	0	0	0	0	0	0	5,431	
2	24	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	3,287	3,287	0	3,287	0	0	0	3,287	0	0	0	0	0	0	3,287	
2	25	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	4,505	4,505	0	0	0	4,505	0	0	0	0	0	0	4,505	
0	26	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	9,151	9,151	0	0	0	9,151	0	0	0	0	0	0	9,151	
0	27	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	13,597	13,597	0	0	0	13,597	0	0	0	0	0	0	13,597	
0	28	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	11,018	11,018	0	0	0	11,018	0	0	0	0	0	0	11,018	
0	29	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	4,975	4,975	0	0	0	4,975	0	0	0	0	0	0	4,975	
0	30	Vehicle/Equipment Purchase - 2018 Pre-approved	CW	S4	03	0	1,684	1,683	0	0	3,367	0	3,367	0	0	0	3,367	0	0	0	0	0	0	3,367	
Sub-total						950	8,520	11,813	5,431	3,287	30,001	43,246	73,247	0	0	0	73,247	0	0	0	0	0	0	73,247	
<u>FLT000486 EMS-Fleet Replacement</u>																									
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	4,191	0	0	0	0	4,191	0	4,191	0	0	0	4,191	0	0	0	0	0	0	4,191	
2	20	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	1,764	0	0	0	1,764	0	1,764	0	0	0	1,764	0	0	0	0	0	0	1,764	
2	21	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	4,429	0	0	4,429	0	4,429	0	0	0	4,429	0	0	0	0	0	0	4,429	
2	22	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	4,510	0	4,510	0	4,510	0	0	0	4,510	0	0	0	0	0	0	4,510	
2	23	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	4,641	4,641	0	4,641	0	0	0	4,641	0	0	0	0	0	0	4,641	
2	24	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	5,332	5,332	0	0	0	5,332	0	0	0	0	0	0	5,332	
0	25	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	6,234	6,234	0	0	0	6,234	0	0	0	0	0	0	6,234	
0	26	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	6,334	6,334	0	0	0	6,334	0	0	0	0	0	0	6,334	
0	27	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	6,459	6,459	0	0	0	6,459	0	0	0	0	0	0	6,459	
0	28	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	6,440	6,440	0	0	0	6,440	0	0	0	0	0	0	6,440	
Sub-total						4,191	1,764	4,429	4,510	4,641	19,535	30,799	50,334	0	0	0	50,334	0	0	0	0	0	0	50,334	
<u>FLT000487 Fire-Fleet Replacement</u>																									
2	15	Vehicle/Equipment Purchase - 2013	CW	S2	03	495	0	0	0	0	495	0	495	0	0	0	495	0	0	0	0	0	0	495	
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	574	0	0	0	0	574	0	574	0	0	0	574	0	0	0	0	0	0	574	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FLT000492 Fleet Replacement - Insurance Contingency</u>																									
0	25	Insurance Contingency - 2024	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
0	26	Insurance Contingency - 2025	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
0	27	Insurance Contingency - 2026	CW	S6	03	0	0	0	0	0	0	150	150	0	0	0	150	0	0	0	0	0	0	150	
Sub-total						371	60	150	150	150	881	750	1,631	0	0	0	1,631	0	0	0	0	0	0	1,631	
<u>FLT906279 Fuel Site Closures, Upgrades & Replacement</u>																									
2	9	Fuel Site Closure, Upgrade & Replacement - 2015	CW	S2	04	195	0	0	0	0	195	0	195	0	0	0	195	0	0	0	0	0	0	195	
2	10	Fuel Site Closure, Upgrade & Replacement - 2016	CW	S2	04	260	2,750	0	0	0	3,010	0	3,010	0	0	0	3,010	0	0	0	0	0	0	3,010	
2	11	Fuel Site Closure, Upgrade & Replacement - 2017	CW	S3	04	300	-2,250	0	0	0	-1,950	0	-1,950	0	0	0	-1,950	0	0	0	0	0	0	-1,950	
2	12	Fuel Site Closure, Upgrade & Replacement - 2018	CW	S6	04	0	200	0	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
2	13	Fuel Site Closure, Upgrade & Replacement - 2019	CW	S6	04	0	0	200	0	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
2	14	Fuel Site Closure, Upgrade & Replacement - 2020	CW	S6	04	0	0	0	200	0	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
2	15	Fuel Site Closure, Upgrade & Replacement - 2021	CW	S6	04	0	0	0	0	200	200	0	200	0	0	0	200	0	0	0	0	0	0	200	
Sub-total						755	700	200	200	200	2,055	0	2,055	0	0	0	2,055	0	0	0	0	0	0	0	2,055
<u>FLT906593 Arena Boards - Replacement of Ice Resurfacers</u>																									
2	13	Vehicle/Equipment Purchase - 2016	CW	S2	03	105	0	0	0	0	105	0	105	0	0	0	105	0	0	0	0	0	0	105	
2	14	Vehicle/Equipment Purchase - 2017	CW	S4	03	0	108	0	0	0	108	0	108	0	0	0	108	0	0	0	0	0	0	108	
2	15	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	44	0	0	0	44	0	44	0	0	0	44	0	0	0	0	0	0	44	
2	16	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	111	0	0	111	0	111	0	0	0	111	0	0	0	0	0	0	111	
2	17	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	113	0	113	0	113	0	0	0	113	0	0	0	0	0	0	113	
2	18	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	116	116	0	116	0	0	0	116	0	0	0	0	0	0	116	
2	19	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	119	119	0	0	0	119	0	0	0	0	0	0	119	
0	20	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	122	122	0	0	0	122	0	0	0	0	0	0	122	
1	21	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	127	127	0	0	0	127	0	0	0	0	0	0	127	
0	22	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	130	130	0	0	0	130	0	0	0	0	0	0	130	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Table with columns for Sub-Project No., Project Name, Ward, Stat., Cat., and various financial metrics including Current and Future Year Cash Flow Commitments (2017-2026) and Current and Future Year Cash Flow Commitments Financed By (Provincial Grants, Federal Subsidy, etc.). Rows include sub-totals and specific project entries like 'Arena Boards - Replacement of Ice Resurfacers' and 'Green Fleet Plan'.

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FLT906862 Fleet Services - Fleet Replacement</u>																								
2	17	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	290	290	0	0	0	290	0	0	0	0	0	0	290	
0	18	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	290	290	0	0	0	290	0	0	0	0	0	0	290	
0	19	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	290	290	0	0	0	290	0	0	0	0	0	0	290	
0	20	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	290	290	0	0	0	290	0	0	0	0	0	0	290	
0	21	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	290	290	0	0	0	290	0	0	0	0	0	0	290	
Sub-total						239	428	332	290	290	1,579	1,450	3,029	0	0	0	3,029	0	0	0	0	0	0	3,029
<u>FLT906863 Facilities Mgmt & Real Estate - Fleet Replacemer</u>																								
2	11	Vehicle/Equipment Purchase - 2016	CW	S2	03	803	0	0	0	0	803	0	803	0	0	0	803	0	0	0	0	0	803	
2	12	Vehicle/Equipment Purchase - 2017	CW	S4	03	100	1,070	0	0	0	1,170	0	1,170	0	0	0	1,170	0	0	0	0	0	1,170	
2	13	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	507	0	0	0	507	0	507	0	0	0	507	0	0	0	0	0	507	
2	14	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	870	0	0	870	0	870	0	0	0	870	0	0	0	0	0	870	
2	15	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	472	0	472	0	472	0	0	0	472	0	0	0	0	0	472	
2	16	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	841	841	0	841	0	0	0	841	0	0	0	0	0	841	
2	17	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	863	863	0	0	0	863	0	0	0	0	0	0	863	
0	18	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	561	561	0	0	0	561	0	0	0	0	0	0	561	
0	19	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	298	298	0	0	0	298	0	0	0	0	0	0	298	
0	20	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	193	193	0	0	0	193	0	0	0	0	0	0	193	
0	21	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	1,172	1,172	0	0	0	1,172	0	0	0	0	0	0	1,172	
Sub-total						903	1,577	870	472	841	4,663	3,087	7,750	0	0	0	7,750	0	0	0	0	0	0	7,750
<u>FLT906864 Clerks - Fleet Replacement</u>																								
2	10	Vehicle/Equipment Purchase - 2015	CW	S2	03	82	0	0	0	0	82	0	82	0	0	0	82	0	0	0	0	0	82	
2	11	Vehicle/Equipment Purchase - 2016	CW	S2	03	101	0	0	0	0	101	0	101	0	0	0	101	0	0	0	0	0	101	
2	12	Vehicle/Equipment Purchase - 2017	CW	S4	03	181	0	0	0	0	181	0	181	0	0	0	181	0	0	0	0	0	181	
2	13	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	32	0	0	0	32	0	32	0	0	0	32	0	0	0	0	0	32	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By										
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
<u>FLT906865 Toronto Water - Fleet Replacement</u>																							
0	23	Vehicle/Equipment Purchase - 2018 Pre-approved	CW	S4	03	0	997	997	0	0	1,994	0	1,994	0	0	0	1,994	0	0	0	0	0	1,994
Sub-total						6,340	7,922	14,003	13,075	9,093	50,433	32,723	83,156	0	0	0	83,156	0	0	0	0	0	83,156
<u>FLT907266 EDCT - Fleet Replacement</u>																							
2	8	Vehicle/Equipment Purchase - 2015	CW	S2	03	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	25
2	9	Vehicle/Equipment Purchase - 2016	CW	S2	03	17	0	0	0	0	17	0	17	0	0	0	17	0	0	0	0	0	17
2	10	Vehicle/Equipment Purchase - 2017	CW	S4	03	80	0	0	0	0	80	0	80	0	0	0	80	0	0	0	0	0	80
2	11	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	26	0	0	0	26	0	26	0	0	0	26	0	0	0	0	0	26
2	12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	64	0	0	64	0	64	0	0	0	64	0	0	0	0	0	64
2	13	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	39	0	39	0	39	0	0	0	39	0	0	0	0	0	39
2	14	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	16	16	0	16	0	0	0	16	0	0	0	0	0	16
2	15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	40	40	40	0	0	0	40	0	0	0	0	0	40
0	16	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	24	24	24	0	0	0	24	0	0	0	0	0	24
0	17	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	20	20	20	0	0	0	20	0	0	0	0	0	20
Sub-total						122	26	64	39	16	267	84	351	0	0	0	351	0	0	0	0	0	351
<u>FLT907268 Toronto Building - Fleet Replacement</u>																							
2	10	Vehicle/Equipment Purchase - 2017	CW	S4	03	214	0	0	0	0	214	0	214	0	0	0	214	0	0	0	0	0	214
2	11	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	49	0	0	0	49	0	49	0	0	0	49	0	0	0	0	0	49
2	12	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	73	0	0	73	0	73	0	0	0	73	0	0	0	0	0	73
2	15	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	78	78	78	0	0	0	78	0	0	0	0	0	78
0	16	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	117	117	117	0	0	0	117	0	0	0	0	0	117
0	17	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	100	100	100	0	0	0	100	0	0	0	0	0	100
0	18	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	150	150	150	0	0	0	150	0	0	0	0	0	150
Sub-total						214	49	73	0	0	336	445	781	0	0	0	781	0	0	0	0	0	781
<u>FLT907269 PPF&A - Fleet Replacement</u>																							
0	10	Vehicle/Equipment Purchase - 2017	CW	S4	03	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	65

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Gross Expenditures (\$000's)

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
FLT907602 Information & Technology - Fleet Replacement																								
0	12	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	49	0	49	0	49	0	0	0	0	0	0	0	0	0	49	
Sub-total						40	0	33	49	0	122	40	162	0	0	0	162	0	0	0	0	0	162	
FLT907912 Toronto Community Housing Corp.- Fleet Replac																								
1	3	Vehicle/Equipment Purchase - 2015	CW	S2	03	3	0	0	0	0	3	0	3	0	0	0	0	0	0	0	0	0	3	
1	4	Vehicle/Equipment Purchase - 2016	CW	S2	03	550	0	0	0	0	550	0	550	0	0	0	0	0	0	0	0	0	550	
1	5	Vehicle/Equipment Purchase - 2017	CW	S4	03	70	613	0	0	0	683	0	683	0	0	0	0	0	0	0	0	0	683	
1	6	Vehicle/Equipment Purchase - 2018	CW	S6	03	0	660	0	0	0	660	0	660	0	0	0	0	0	0	0	0	0	660	
1	7	Vehicle/Equipment Purchase - 2019	CW	S6	03	0	0	1,246	0	0	1,246	0	1,246	0	0	0	0	0	0	0	0	0	1,246	
1	8	Vehicle/Equipment Purchase - 2020	CW	S6	03	0	0	0	475	0	475	0	475	0	0	0	0	0	0	0	0	0	475	
1	9	Vehicle/Equipment Purchase - 2021	CW	S6	03	0	0	0	0	155	155	0	155	0	0	0	0	0	0	0	0	0	155	
1	10	Vehicle/Equipment Purchase - 2022	CW	S6	03	0	0	0	0	0	0	358	358	0	0	0	0	0	0	0	0	0	358	
0	11	Vehicle/Equipment Purchase - 2023	CW	S6	03	0	0	0	0	0	0	762	762	0	0	0	0	0	0	0	0	0	762	
0	13	Vehicle/Equipment Purchase - 2024	CW	S6	03	0	0	0	0	0	0	679	679	0	0	0	0	0	0	0	0	0	679	
0	14	Vehicle/Equipment Purchase - 2025	CW	S6	03	0	0	0	0	0	0	507	507	0	0	0	0	0	0	0	0	0	507	
0	15	Vehicle/Equipment Purchase - 2026	CW	S6	03	0	0	0	0	0	0	860	860	0	0	0	0	0	0	0	0	0	860	
Sub-total						623	1,273	1,246	475	155	3,772	3,166	6,938	0	0	0	6,938	0	0	0	0	0	6,938	
Total Program Expenditure						57,040	50,212	69,916	57,048	52,013	286,229	299,355	585,584	0	0	0	585,359	0	0	0	225	0	0	585,584

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services					Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By												
					2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat. Cat.																			
Financed By:																							
		Reserves (Ind. "XQ" Ref.)			56,971	50,056	69,916	57,048	52,013	286,004	299,355	585,359	0	0	0	585,359	0	0	0	0	0	0	585,359
		Other2 (External)			69	156	0	0	0	225	0	225	0	0	0	0	0	0	225	0	0	225	
Total Program Financing					57,040	50,212	69,916	57,048	52,013	286,229	299,355	585,584	0	0	0	585,359	0	0	0	225	0	0	585,584

- Status Code Description**
 S2 S2 Prior Year (With 2017 and/or Future Year Cashflow)
 S3 S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow)
 S4 S4 New - Stand-Alone Project (Current Year Only)
 S5 S5 New (On-going or Phased Projects)
 S6 S6 New - Future Year (Commencing in 2018 & Beyond)
- Category Code Description**
 01 Health and Safety C01
 02 Legislated C02
 03 State of Good Repair C03
 04 Service Improvement and Enhancement C04
 05 Growth Related C05
 06 Reserved Category 1 C06
 07 Reserved Category 2 C07

Appendix 4

2017 Cash Flow and Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services

Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.	Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>FLT000475 Public Health - Fleet Replacement</u>																									
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	72	0	0	0	0	72	0	72	0	0	0	72	0	0	0	0	0	0	72	
Sub-total						72	0	0	0	0	72	0	72	0	0	0	72	0	0	0	0	0	0	72	
<u>FLT000476 Library - Fleet Replacement</u>																									
2	16	Vehicle/Equipment Purchase - 2014	CW	S2	03	74	0	0	0	0	74	0	74	0	0	0	74	0	0	0	0	0	0	74	
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	69	0	0	0	0	69	0	69	0	0	0	69	0	0	0	0	0	0	69	
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	156	350	0	0	0	506	0	506	0	0	0	281	0	0	0	225	0	0	506	
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	44	32	0	0	0	76	0	76	0	0	0	76	0	0	0	0	0	0	76	
Sub-total						343	382	0	0	0	725	0	725	0	0	0	500	0	0	0	225	0	0	725	
<u>FLT000478 Parks, Forestry & Recreation-Fleet Replacement</u>																									
2	15	Vehicle/Equipment Purchase - 2013	CW	S2	03	10	0	0	0	0	10	0	10	0	0	0	10	0	0	0	0	0	0	10	
2	16	Vehicle/Equipment Purchase - 2014	CW	S2	03	3	0	0	0	0	3	0	3	0	0	0	3	0	0	0	0	0	0	3	
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	21	0	0	0	0	21	0	21	0	0	0	21	0	0	0	0	0	0	21	
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	4,702	0	0	0	0	4,702	0	4,702	0	0	0	4,702	0	0	0	0	0	0	4,702	
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	2,000	6,324	0	0	0	8,324	0	8,324	0	0	0	8,324	0	0	0	0	0	0	8,324	
Sub-total						6,736	6,324	0	0	0	13,060	0	13,060	0	0	0	13,060	0	0	0	0	0	0	13,060	
<u>FLT000479 Purchasing & Materials Mgmt- Fleet Replacemen</u>																									
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	0	107	0	0	0	107	0	107	0	0	0	107	0	0	0	0	0	0	107	
Sub-total						0	107	0	0	0	107	0	107	0	0	0	107	0	0	0	0	0	0	0	107
<u>FLT000481 Municipal Licensing & Standards-Fleet Replacem</u>																									
2	17	Vehicle/Equipment Purchase - 2015	CW	S2	03	106	0	0	0	0	106	0	106	0	0	0	106	0	0	0	0	0	0	106	
2	18	Vehicle/Equipment Purchase - 2016	CW	S2	03	180	220	0	0	0	400	0	400	0	0	0	400	0	0	0	0	0	0	400	
2	19	Vehicle/Equipment Purchase - 2017	CW	S4	03	851	0	0	0	0	851	0	851	0	0	0	851	0	0	0	0	0	0	851	
Sub-total						1,137	220	0	0	0	1,357	0	1,357	0	0	0	1,357	0	0	0	0	0	0	0	1,357
<u>FLT000482 Solid Waste - Fleet Replacement</u>																									
2	16	Vehicle/Equipment Purchase - 2014	CW	S2	03	198	0	0	0	0	198	0	198	0	0	0	198	0	0	0	0	0	0	198	

CITY OF TORONTO

Gross Expenditures (\$000's)

Fleet Services						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
<u>FLT907268 Toronto Building - Fleet Replacement</u>																								
2	10	Vehicle/Equipment Purchase - 2017	CW	S4	03	214	0	0	0	0	214	0	214	0	0	0	214	0	0	0	0	0	0	214
Sub-total						214	0	0	0	0	214	0	214	0	0	0	214	0	0	0	0	0	0	214
<u>FLT907269 PPF&A - Fleet Replacement</u>																								
0	10	Vehicle/Equipment Purchase - 2017	CW	S4	03	65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	0	65
Sub-total						65	0	0	0	0	65	0	65	0	0	0	65	0	0	0	0	0	0	65
<u>FLT907272 Fleet Mgt System & Fuel System Integration</u>																								
2	8	Fleet Mgt System & Fuel System Integration - 2015	CW	S2	04	2,403	0	0	0	0	2,403	0	2,403	0	0	0	2,403	0	0	0	0	0	0	2,403
0	16	Fleet Mgt Sys & Fuel Sys Integration 2016	CW	S3	04	948	387	0	0	0	1,335	0	1,335	0	0	0	1,335	0	0	0	0	0	0	1,335
Sub-total						3,351	387	0	0	0	3,738	0	3,738	0	0	0	3,738	0	0	0	0	0	0	3,738
<u>FLT907602 Information & Technology - Fleet Replacement</u>																								
0	10	Vehicle/Equipment Purchase - 2016	CW	S2	03	25	0	0	0	0	25	0	25	0	0	0	25	0	0	0	0	0	0	25
2	11	Vehicle/Equipment Purchase - 2017	CW	S4	03	15	0	0	0	0	15	0	15	0	0	0	15	0	0	0	0	0	0	15
Sub-total						40	0	0	0	0	40	0	40	0	0	0	40	0	0	0	0	0	0	40
<u>FLT907912 Toronto Community Housing Corp.- Fleet Replac</u>																								
1	3	Vehicle/Equipment Purchase - 2015	CW	S2	03	3	0	0	0	0	3	0	3	0	0	0	3	0	0	0	0	0	0	3
1	4	Vehicle/Equipment Purchase - 2016	CW	S2	03	550	0	0	0	0	550	0	550	0	0	0	550	0	0	0	0	0	0	550
1	5	Vehicle/Equipment Purchase - 2017	CW	S4	03	70	613	0	0	0	683	0	683	0	0	0	683	0	0	0	0	0	0	683
Sub-total						623	613	0	0	0	1,236	0	1,236	0	0	0	1,236	0	0	0	0	0	0	1,236
Total Program Expenditure						57,040	35,289	24,696	0	0	117,025	0	117,025	0	0	0	116,800	0	0	0	225	0	0	117,025

Report Phase 2 - Program 28 Fleet Services Program Phase 3 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO**Gross Expenditures (\$000's)****Fleet Services**

						Current and Future Year Cash Flow Commitments and Estimates						Current and Future Year Cash Flow Commitments and Estimates Financed By								
						2017	2018	2019	2020	2021	Total 2017-2021	Total 2022-2026	Total 2017-2026	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.															
Financed By:																				
		Reserves (Ind. "XQ" Ref.)				56,971	35,133	24,696	0	0	116,800	0	116,800	0	0	0	0	0	0	116,800
		Other2 (External)				69	156	0	0	0	225	0	225	0	0	0	225	0	0	225
Total Program Financing						57,040	35,289	24,696	0	0	117,025	0	117,025	0	0	0	225	0	0	117,025

Status Code	Description
S2	S2 Prior Year (With 2017 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2017 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2017 Preliminary Capital Budget with Financing Detail

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Fleet Services
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
0	<u>FLT000476</u>	<u>Library - Fleet Replacement</u>													
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	74	0	0	0	74	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	69	0	0	0	69	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	156	0	0	0	87	0	0	0	69	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	44	0	0	0	44	0	0	0	0	0	0	0
	Project Sub-total:			343	0	0	0	274	0	0	0	69	0	0	0
0	<u>FLT000482</u>	<u>Solid Waste - Fleet Replacement</u>													
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	198	0	0	0	198	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	10,569	0	0	0	10,569	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	2,209	0	0	0	2,209	0	0	0	0	0	0	0
	Project Sub-total:			12,976	0	0	0	12,976	0	0	0	0	0	0	0
0	<u>FLT000483</u>	<u>Engineering & Construction Serv Fleet Replacement</u>													
2	17 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	626	0	0	0	626	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	325	0	0	0	325	0	0	0	0	0	0	0
	Project Sub-total:			951	0	0	0	951	0	0	0	0	0	0	0
0	<u>FLT000484</u>	<u>Transportation-Fleet Replacement</u>													
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	600	0	0	0	600	0	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	350	0	0	0	350	0	0	0	0	0	0	0
	Project Sub-total:			950	0	0	0	950	0	0	0	0	0	0	0
0	<u>FLT000486</u>	<u>EMS-Fleet Replacement</u>													
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	4,191	0	0	0	4,191	0	0	0	0	0	0	0
	Project Sub-total:			4,191	0	0	0	4,191	0	0	0	0	0	0	0
0	<u>FLT000489</u>	<u>Zoo-Fleet Replacement</u>													
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	350	0	0	0	350	0	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	350	0	0	0	350	0	0	0	0	0	0	0
	Project Sub-total:			700	0	0	0	700	0	0	0	0	0	0	0
0	<u>FLT000491</u>	<u>Exhibition Place - Fleet Replacement</u>													
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	166	0	0	0	166	0	0	0	0	0	0	0
	Project Sub-total:			166	0	0	0	166	0	0	0	0	0	0	0
0	<u>FLT000492</u>	<u>Fleet Replacement - Insurance Contingency</u>													
2	17 Insurance Contingency - 2016	01/01/2016	12/31/2016	121	0	0	0	121	0	0	0	0	0	0	0

(Phase 2) 28-Fleet Services

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Fleet Services
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017 Cash Flow	Financing									
					Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0	<u>FLT000492</u>	<u>Fleet Replacement - Insurance Contingency</u>												
2	18 Insurance Contingency - 2017	01/01/2017	12/31/2017	250	0	0	0	250	0	0	0	0	0	0
	Project Sub-total:			371	0	0	0	371	0	0	0	0	0	0
0	<u>FLT906593</u>	<u>Arena Boards - Replacement of Ice Resurfacers</u>												
2	13 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	105	0	0	0	105	0	0	0	0	0	0
	Project Sub-total:			105	0	0	0	105	0	0	0	0	0	0
0	<u>FLT906865</u>	<u>Toronto Water - Fleet Replacement</u>												
2	9 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	1,175	0	0	0	1,175	0	0	0	0	0	0
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	625	0	0	0	625	0	0	0	0	0	0
2	11 Vehicle/Equipment Purchases - 2016	01/01/2016	12/31/2016	4,540	0	0	0	4,540	0	0	0	0	0	0
	Project Sub-total:			6,340	0	0	0	6,340	0	0	0	0	0	0
0	<u>FLT907266</u>	<u>EDCT - Fleet Replacement</u>												
2	8 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	25	0	0	0	25	0	0	0	0	0	0
2	9 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	17	0	0	0	17	0	0	0	0	0	0
2	10 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	80	0	0	0	80	0	0	0	0	0	0
	Project Sub-total:			122	0	0	0	122	0	0	0	0	0	0
0	<u>FLT907268</u>	<u>Toronto Building - Fleet Replacement</u>												
2	10 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	214	0	0	0	214	0	0	0	0	0	0
	Project Sub-total:			214	0	0	0	214	0	0	0	0	0	0
0	<u>FLT907269</u>	<u>PPF&A - Fleet Replacement</u>												
0	10 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	65	0	0	0	65	0	0	0	0	0	0
	Project Sub-total:			65	0	0	0	65	0	0	0	0	0	0
0	<u>FLT907272</u>	<u>Fleet Mgt System & Fuel System Integration</u>												
0	16 Fleet Mgt Sys & Fuel Sys Integration 2016	01/01/2017	12/31/2017	948	0	0	0	948	0	0	0	0	0	0
2	8 Fleet Mgt System & Fuel System Integration - 2015	01/01/2015	12/31/2015	2,403	0	0	0	2,403	0	0	0	0	0	0
	Project Sub-total:			3,351	0	0	0	3,351	0	0	0	0	0	0
1	<u>FLT000478</u>	<u>Parks, Forestry & Recreation-Fleet Replacement</u>												
2	15 Vehicle/Equipment Purchase - 2013	01/01/2013	12/31/2013	10	0	0	0	10	0	0	0	0	0	0
2	16 Vehicle/Equipment Purchase - 2014	01/01/2014	12/31/2014	3	0	0	0	3	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	21	0	0	0	21	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	4,702	0	0	0	4,702	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	2,000	0	0	0	2,000	0	0	0	0	0	0
	Project Sub-total:			6,736	0	0	0	6,736	0	0	0	0	0	0



CITY OF TORONTO

Fleet Services
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
1	<u>FLT000481</u>	<u>Municipal Licensing & Standards-Fleet Replacement</u>													
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	106	0	0	0	106	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	180	0	0	0	180	0	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	851	0	0	0	851	0	0	0	0	0	0	0
	Project Sub-total:			1,137	0	0	0	1,137	0	0	0	0	0	0	0
1	<u>FLT906279</u>	<u>Fuel Site Closures, Upgrades & Replacement</u>													
2	9 Fuel Site Closure, Upgrade & Replacement - 2015	01/01/2015	12/31/2015	195	0	0	0	195	0	0	0	0	0	0	0
2	10 Fuel Site Closure, Upgrade & Replacement - 2016	01/01/2016	12/31/2016	260	0	0	0	260	0	0	0	0	0	0	0
2	11 Fuel Site Closure, Upgrade & Replacement - 2017	01/01/2017	12/31/2017	300	0	0	0	300	0	0	0	0	0	0	0
	Project Sub-total:			755	0	0	0	755	0	0	0	0	0	0	0
1	<u>FLT906672</u>	<u>Green Fleet Plan</u>													
2	10 Green Fleet Plan - 2014	01/01/2014	12/31/2014	50	0	0	0	50	0	0	0	0	0	0	0
2	11 Green Fleet Plan - 2015	01/01/2015	12/31/2015	100	0	0	0	100	0	0	0	0	0	0	0
2	12 Green Fleet Plan - 2016	01/01/2016	12/31/2016	235	0	0	0	235	0	0	0	0	0	0	0
	Project Sub-total:			385	0	0	0	385	0	0	0	0	0	0	0
1	<u>FLT906862</u>	<u>Fleet Services - Fleet Replacement</u>													
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	29	0	0	0	29	0	0	0	0	0	0	0
2	11 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	110	0	0	0	110	0	0	0	0	0	0	0
2	12 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	100	0	0	0	100	0	0	0	0	0	0	0
	Project Sub-total:			239	0	0	0	239	0	0	0	0	0	0	0
1	<u>FLT906863</u>	<u>Facilities Mgmt & Real Estate - Fleet Replacement</u>													
2	11 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	803	0	0	0	803	0	0	0	0	0	0	0
2	12 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	100	0	0	0	100	0	0	0	0	0	0	0
	Project Sub-total:			903	0	0	0	903	0	0	0	0	0	0	0
1	<u>FLT906864</u>	<u>Clerks - Fleet Replacement</u>													
2	10 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	82	0	0	0	82	0	0	0	0	0	0	0
2	11 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	101	0	0	0	101	0	0	0	0	0	0	0
2	12 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	181	0	0	0	181	0	0	0	0	0	0	0
	Project Sub-total:			364	0	0	0	364	0	0	0	0	0	0	0
1	<u>FLT907912</u>	<u>Toronto Community Housing Corp.- Fleet Replacement</u>													
1	3 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	3	0	0	0	3	0	0	0	0	0	0	0
1	4 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	550	0	0	0	550	0	0	0	0	0	0	0

(Phase 2) 28-Fleet Services Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Fleet Services
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2017	Financing											
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
1	<u>FLT907912</u>	Toronto Community Housing Corp.- Fleet Replacement														
1	5 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	70	0	0	0	70	0	0	0	0	0	0	0	0
	Project Sub-total:			623	0	0	0	623	0	0	0	0	0	0	0	0
2	<u>FLT000475</u>	Public Health - Fleet Replacement														
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	72	0	0	0	72	0	0	0	0	0	0	0	0
	Project Sub-total:			72	0	0	0	72	0	0	0	0	0	0	0	0
2	<u>FLT000487</u>	Fire-Fleet Replacement														
2	15 Vehicle/Equipment Purchase - 2013	01/01/2013	12/31/2013	495	0	0	0	495	0	0	0	0	0	0	0	0
2	17 Vehicle/Equipment Purchase - 2015	01/01/2015	12/31/2015	574	0	0	0	574	0	0	0	0	0	0	0	0
2	18 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	6,669	0	0	0	6,669	0	0	0	0	0	0	0	0
2	19 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	7,203	0	0	0	7,203	0	0	0	0	0	0	0	0
	Project Sub-total:			14,941	0	0	0	14,941	0	0	0	0	0	0	0	0
2	<u>FLT907602</u>	Information & Technology - Fleet Replacement														
0	10 Vehicle/Equipment Purchase - 2016	01/01/2016	12/31/2016	25	0	0	0	25	0	0	0	0	0	0	0	0
2	11 Vehicle/Equipment Purchase - 2017	01/01/2017	12/31/2017	15	0	0	0	15	0	0	0	0	0	0	0	0
	Project Sub-total:			40	0	0	0	40	0	0	0	0	0	0	0	0
Program Total:				57,040	0	0	0	56,971	0	0	0	69	0	0	0	0

Status Code	Description
S2	S2 Prior Year (With 2017 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2017 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

Reserve / Reserve Fund Review

Reserve / Reserve Fund – Program Specific (\$000s)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1101	Beginning Balance	195	180	237	294	351	408	412	389	304	96	75	180	
	(Withdrawals)													
	Public Health - Fleet Replacement	(72)	-	-	(14)	(21)	(53)	(80)	(142)	(265)	(78)	-	(653)	
	Total Withdrawals	(72)	-	-			(53)	(80)	(142)	(265)	(78)	-	(653)	
	Contributions													
	Vehicle Reserve	57	57	57	57	57	57	57	57	57	57	57	570	
	Total Contributions	57	57	57	57	57	57	57	57	57	57	57	570	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			180	237	294	351	408	412	389	304	96	75	132	97

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1700	Beginning Balance	1,095	585	727	443	402	474	313	329	486	490	274	585	
	(Withdrawals)													
	Library - Fleet Replacement	(852)	(200)	(626)	(383)	(270)	(503)	(326)	(185)	(338)	(558)	(356)	(3,745)	
	Total Withdrawals	(852)	(200)	(626)	(383)	(270)	(503)	(326)	(185)	(338)	(558)	(356)	(3,745)	
	Contributions													
	Vehicle Reserve	342	342	342	342	342	342	342	342	342	342	342	3,420	
	Total Contributions	342	342	342	342	342	342	342	342	342	342	342	3,420	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			585	727	443	402	474	313	329	486	490	274	260	260

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1201	Beginning Balance	5,026	6,400	5,970	4,122	4,362	3,224	2,981	2,645	2,037	855	(668)	6,400	
	(Withdrawals)													
	Parks, Forestry & Recreation - Fleet Replacement	(4,461)	(6,700)	(8,469)	(6,702)	(8,079)	(7,184)	(7,277)	(7,549)	(8,124)	(8,464)	(10,815)	(79,363)	
	Total Withdrawals	(4,461)	(6,700)	(8,469)	(6,702)	(8,079)	(7,184)	(7,277)	(7,549)	(8,124)	(8,464)	(10,815)	(79,363)	
	Contributions													
	Vehicle Reserve	5,836	6,270	6,621	6,941	6,941	6,941	6,941	6,941	6,941	6,941	6,941	68,420	
	Total Contributions	5,836	6,270	6,621	6,941	6,941	6,941	6,941	6,941	6,941	6,941	6,941	68,420	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			6,400	5,970	4,122	4,362	3,224	2,981	2,645	2,037	855	(668)	(4,542)	(4,542)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1204	Beginning Balance	325	309	309	118	(7)	(7)	(7)	(7)	(7)	(7)	(7)	309	
	(Withdrawals)													
	Purchasing & Materials Mgmt - Fleet Replacement	(67)	-	(191)	(125)	(15)	(23)	-	-	-	-	-	(50)	(404)
	Total Withdrawals	(67)	-	(191)	(125)	(15)	(23)	-	-	-	-	-	(50)	(404)
	Contributions													
	Vehicle Reserve	52	-	-	-	-	-	-	-	-	-	-	-	
	Total Contributions	52	-	-	-	-	-	-	-	-	-	-	-	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			309	309	118	(7)	(7)	(7)	(7)	(7)	(7)	(7)	(57)	(95)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Vehicle Reserve XQ1202	Beginning Balance	2,079	1,400	369	361	163	8	7	(29)	(65)	(140)	71	1,400
	(Withdrawals)												
	Municipal Licensing & Standards - Fleet Replacement	(679)	(1,031)	(449)	(640)	(596)	(442)	(477)	(477)	(517)	(230)	(348)	(5,207)
	Total Withdrawals	(679)	(1,031)	(449)	(640)	(596)	(442)	(477)	(477)	(517)	(230)	(348)	(5,207)
	Contributions												
	Vehicle Reserve	-	441	441	441	441	441	441	441	441	441	441	441
Total Contributions	-	441	441	441	441	441	441	441	441	441	441	441	4,412
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			1,400	369	361	163	8	7	(29)	(65)	(140)	71	605

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Vehicle Reserve XQ1014	Beginning Balance	29,907	18,165	19,937	19,799	12,832	11,494	8,186	6,742	4,273	(1,286)	(10,148)	18,165
	(Withdrawals)												
	Solid Waste - Fleet Management	(20,000)	(12,000)	(13,620)	(20,156)	(14,528)	(16,498)	(14,634)	(15,659)	(18,749)	(22,052)	(21,355)	(169,251)
	Total Withdrawals	(20,000)	(12,000)	(13,620)	(20,156)	(14,528)	(16,498)	(14,634)	(15,659)	(18,749)	(22,052)	(21,355)	(169,251)
	Contributions												
	Vehicle Reserve	8,258	13,773	13,481	13,190	13,190	13,190	13,190	13,190	13,190	13,190	13,190	13,190
Total Contributions	8,258	13,773	13,481	13,190	13,190	13,190	13,190	13,190	13,190	13,190	13,190	13,190	132,773
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			18,165	19,937	19,799	12,832	11,494	8,186	6,742	4,273	(1,286)	(10,148)	(18,313)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Vehicle Reserve XQ1016	Beginning Balance	1,573	1,781	1,429	1,089	834	716	745	890	881	725	596	1,781
	(Withdrawals)												
	Engineering and Construction Services - Fleet Replacement	(50)	(541)	(529)	(444)	(307)	(160)	(44)	(198)	(345)	(318)	(441)	(3,327)
	Total Withdrawals	(50)	(541)	(529)	(444)	(307)	(160)	(44)	(198)	(345)	(318)	(441)	(3,327)
	Contributions												
	Vehicle Reserve	258	189	189	189	189	189	189	189	189	189	189	189
Total Contributions	258	189	189	189	189	189	189	189	189	189	189	189	1,890
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			1,781	1,429	1,089	834	716	745	890	881	725	596	344

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Vehicle Reserve XQ1015	Beginning Balance	8,140	9,197	11,056	4,746	(4,858)	(8,079)	(9,157)	(11,453)	(18,394)	(29,782)	(38,590)	9,197
	(Withdrawals)												
	Transportation Services - Fleet Replacement	(2,020)	(350)	(8,520)	(11,813)	(5,431)	(3,287)	(4,505)	(9,151)	(13,597)	(11,018)	(4,975)	(72,647)
	Total Withdrawals	(2,020)	(350)	(8,520)	(11,813)	(5,431)	(3,287)	(4,505)	(9,151)	(13,597)	(11,018)	(4,975)	(72,647)
	Contributions												
	Vehicle Reserve	3,077	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209
Total Contributions	3,077	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	2,209	22,094
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			9,197	11,056	4,746	(4,858)	(8,079)	(9,157)	(11,453)	(18,394)	(29,782)	(38,590)	(41,356)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1018	Beginning Balance	963	1,604	3,398	7,619	9,175	10,650	11,994	12,647	12,398	12,049	11,575	1,604	
	(Withdrawals)													
	Emergency Medical Services - Fleet Replacement	(3,613)	(4,191)	(1,764)	(4,429)	(4,510)	(4,641)	(5,332)	(6,234)	(6,334)	(6,459)	(6,440)	(50,334)	
	Total Withdrawals	(3,613)	(4,191)	(1,764)	(4,429)	(4,510)	(4,641)	(5,332)	(6,234)	(6,334)	(6,459)	(6,440)	(50,334)	
	Contributions													
	Vehicle Reserve	4,254	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	59,850	
	Total Contributions	4,254	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	5,985	59,850	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			1,604	3,398	7,619	9,175	10,650	11,994	12,647	12,398	12,049	11,575	11,120	11,120

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1017 & XQ1020	Beginning Balance	14,419	11,297	6,317	11,862	13,084	14,307	15,529	16,751	17,974	19,196	20,419	11,297	
	(Withdrawals)	-												
	Fire Services - Fleet Replacement	(10,547)	(12,905)	(2,881)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(73,410)	
	Total Withdrawals	(10,547)	(12,905)	(2,881)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(73,410)	
	Contributions													
	Vehicle Reserve	7,425	7,925	8,425	8,425	8,425	8,425	8,425	8,425	8,425	8,425	8,425	83,754	
	Total Contributions	7,425	7,925	8,425	8,425	8,425	8,425	8,425	8,425	8,425	8,425	8,425	83,754	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			11,297	6,317	11,862	13,084	14,307	15,529	16,751	17,974	19,196	20,419	21,641	21,641

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1703	Beginning Balance	623	606	589	449	99	82	65	48	31	14	(3)	606	
	(Withdrawals)													
	Zoo - Fleet Replacement	(350)	(350)	(140)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,290)	
	Total Withdrawals	(350)	(350)	(140)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,290)	
	Contributions													
	Vehicle Reserve	333	333	333	333	333	333	333	333	333	333	333	3,330	
	Total Contributions	333	333			333	333	333	333	333	333	333	3,330	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			606	589	449	99	82	65	48	31	14	(3)	(20)	646

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1702	Beginning Balance	347	176	726	959	1,208	1,100	1,051	1,071	1,019	1,037	907	176	
	(Withdrawals)													
	Exhibition Place - Fleet Replacement	(377)	-	(317)	(301)	(658)	(599)	(530)	(602)	(532)	(680)	(540)	(4,759)	
	Total Withdrawals	(377)	-	(317)	(301)	(658)	(599)	(530)	(602)	(532)	(680)	(540)	(4,759)	
	Contributions													
	Vehicle Reserve	207	550	550	550	550	550	550	550	550	550	550	5,500	
	Total Contributions	207	550	550	550	550	550	550	550	550	550	550	5,500	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			176	726	959	1,208	1,100	1,051	1,071	1,019	1,037	907	917	917

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1705	Beginning Balance (Withdrawals)	163	153	248	192	177	160	140	117	91		(34)	153	
	Arena Boards Vehicles - Fleet Replacement	(105)	-	(152)	(111)	(113)	(116)	(119)	(122)	(127)	(130)	(130)	(1,120)	
	Total Withdrawals	(105)	-	(152)	(111)	(113)	(116)	(119)	(122)	(127)	(130)	(130)	(1,120)	
	Contributions													
	Vehicle Reserve	95	95	96	96	96	96	96	96	96	96	96	959	
	Total Contributions	95	95	96	96	96	96	96	96	96	96	96	959	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			153	248	192	177	160	140	117	91		(34)	(68)	(8)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1503	Beginning Balance (Withdrawals)	536	1,179	1,879	1,451	1,119	829	539	249	(41)	(331)	(621)	1,179	
	Fleet Services - Fleet Replacement	(147)	(100)	(428)	(332)	(290)	(290)	(290)	(290)	(290)	(290)	(290)	(2,890)	
	Total Withdrawals	(147)	(100)	(428)	(332)	(290)	(290)	(290)	(290)	(290)	(290)	(290)	(2,890)	
	Contributions													
	Vehicle Reserve	790	800	800	800	800	800	800	800	800	800	800	8,000	
	Total Contributions	790	800										8,000	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			1,179	1,879	1,451	1,119	829	539	249	(41)	(331)	(621)	(911)	6,289

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1502	Beginning Balance (Withdrawals)	2,282	2,486	1,886	675	417	558	329	78	129	444	863	2,486	
	Facilities and Real Estate - Fleet Replacement	(100)	(903)	(1,577)	(870)	(472)	(841)	(863)	(561)	(298)	(193)	(1,172)	(7,750)	
	Total Withdrawals	(100)	(903)	(1,577)	(870)	(472)	(841)	(863)	(561)	(298)	(193)	(1,172)	(7,750)	
	Contributions													
	Vehicle Reserve	303	304	366	612	612	612	612	612	612	612	612	5,568	
	Total Contributions	303	304	366	612	612	612	612	612	612	612	612	5,568	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			2,486	1,886	675	417	558	329	78	129	444	863	303	303

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1504	Beginning Balance (Withdrawals)	424	305	350	594	810	1,087	1,346	1,623	1,900	2,177	2,454	305	
	Clerk's - Fleet Replacement	(132)	(232)	(32)	(61)	(20)	(18)	(42)	(23)	(13)	(39)	(142)	(622)	
	Total Withdrawals	(132)	(232)	(32)	(61)	(20)	(18)	(42)	(23)	(13)	(39)	(142)	(622)	
	Contributions													
	Vehicle Reserve	12	277	277	277	277	277	277	277	277	277	277	2,769	
	Total Contributions	12	277	277	277	277	277	277	277	277	277	277	2,769	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			305	350	594	810	1,087	1,346	1,623	1,900	2,177	2,454	2,589	2,452

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1012	Beginning Balance (Withdrawals)	11,143	12,298	13,633	11,430	2,987	(4,528)	(8,060)	(8,274)	(10,148)	(12,966)	(13,187)	12,298	
	Toronto Water Services - Fleet Replacement	(4,150)	(4,540)	(7,922)	(14,003)	(13,075)	(9,093)	(5,774)	(7,435)	(8,378)	(5,781)	(5,355)	(81,356)	
	Total Withdrawals	(4,150)	(4,540)	(7,922)	(14,003)	(13,075)	(9,093)	(5,774)	(7,435)	(8,378)	(5,781)	(5,355)	(81,356)	
	Contributions													
	Vehicle Reserve	5,305	5,876	5,718	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5,560	56,077
Total Contributions	5,305	5,876	5,718	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5,560	5,560	56,077	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			12,298	13,633	11,430	2,987	(4,528)	(8,060)	(8,274)	(10,148)	(12,966)	(13,187)	(12,981)	(12,981)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1200	Beginning Balance (Withdrawals)	260	200	142	116	137	98	104	85	83	104	126	200	
	EDCT - Fleet Replacement	(81)	(80)	(26)	(64)	(39)	(16)	(40)	(24)	-	-	(20)	(309)	
	Total Withdrawals	(81)	(80)	(26)	(39)	(16)	(40)	(24)	(24)	-	-	(20)	(309)	
	Contributions													
	Vehicle Reserve	22	22	22	22	22	22	22	22	22	22	22	22	215
Total Contributions	22	22		22		22	22	22	22	22	22	22	215	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			200	142	116	137	98	104	85	83	104	126	147	106

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1301	Beginning Balance (Withdrawals)	553	673	509	510	487	537	587	559	492	442	492	673	
	Toronto Building - Fleet Replacement	-	(214)	(49)	(73)	-	-	(78)	(117)	(100)	(150)	-	(781)	
	Total Withdrawals	-	(214)	(49)	(73)	-	-	(78)	(117)	(100)		-	(781)	
	Contributions													
	Vehicle Reserve	120	50	50	50	50	50	50	50	50	50	50	500	
Total Contributions	120	50	50	50	50	50	50	50	50	50	50	500		
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			673	509	510	487	537	587	559	492	442	492	542	392

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Vehicle Reserve XQ1401	Beginning Balance (Withdrawals)	616	616	616	616	616	616	575	575	575	557	557	616
	PPF&A - Fleet Replacement	-	(65)	-	(13)	(47)	(41)	-	-	(18)	(27)	-	(211)
	Total Withdrawals	-	(65)	(13)	(47)	(47)	(41)	-	-	(18)	(27)	-	(211)
	Contributions												
	Vehicle Reserve	-	22	22	22	22	22	22	22	22	22	22	221
Total Contributions	-	22	22	22	22	22	22	22	22	22	22	221	
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End			616	616	616	616	616	575	575	575	557	557	405

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1100	Beginning Balance (Withdrawals)	170	127	136	145	154	163	172	181	190	142	151	127	
	Shelter, Support & Housing Admin - Fleet Replacement	(52)	-	-	-	-	-	-	-	(57)	(86)	-	(143)	
	Total Withdrawals	(52)	-	-	-	-	-	-	-	(57)	-	-	(143)	
	Contributions													
	Vehicle Reserve	9	9	9	9	9	9	9	9	9	9	9	9	90
	Total Contributions	9	9	9	9	9	9	9	9	9	9	9	90	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			127	136	145	154	163	172	181	190	142	151	160	74

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1505	Beginning Balance (Withdrawals)	36	56	56	56	56	56	56	56	56	56	56	56	
	Human Resources - Fleet Replacement	-	-	-	-	-	-	(16)	(24)	-	-	-	(40)	
	Total Withdrawals	-	-	-	-	-	-	(16)	(24)	-	-	-	(40)	
	Contributions													
	Vehicle Reserve	21											-	
	Total Contributions	21	-	-	-	-	-	-	-	-	-	-	-	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			56	56	56	56	56	56	56	56	56	56	56	16

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1509	Beginning Balance (Withdrawals)	72	57	68	78	88	99	109	119	130	140	150	57	
	Information & Technology - Fleet Replacement	(25)	(15)	-	(33)	(49)	-	-	-	(16)	(24)	-	(137)	
	Total Withdrawals	(25)	(15)	-	(33)	(49)	-	-	-	(16)	(24)	-	(137)	
	Contributions													
	Vehicle Reserve	10	10	10	10	10	10	10	10	10	10	10	103	
	Total Contributions	10	10	10	10	10	10	10	10	10	10	10	103	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			57	68	78	88	99	109	119	130	140	150	161	24

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)	
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan		
Vehicle Reserve XQ1707	Beginning Balance (Withdrawals)	641	132	(488)	(1,761)	(3,007)	(3,482)	(3,637)	(3,995)	(4,757)	(5,436)	(5,436)	132	
	Toronto Community Housing Corp. - Fleet Replacement	(560)	(620)	(1,273)	(1,246)	(475)	(155)	(358)	(762)	(679)	(507)	(860)	(6,935)	
	Total Withdrawals	(560)	(620)	(1,273)	(1,246)	(475)	(155)	(358)	(762)	(679)	(507)	(860)	(6,935)	
	Contributions													
	Vehicle Reserve	50											-	
	Total Contributions	50	-	-	-	-	-	-	-	-	-	-	-	
Other Program / Agency Net (Withdrawals) and Contributions														
Total Reserve Fund Balance at Year-End			132	(488)	(1,761)	(3,007)	(3,482)	(3,637)	(3,995)	(4,757)	(5,436)	(5,436)	(6,296)	(6,803)

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2016 *	Contributions / (Withdrawals)										2017 - 2026 Total Contributions / (Withdrawals)
			2017 Budget	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2024 Plan	2025 Plan	2026 Plan	
Vehicle & Equipment Reserve - XQ0003	Beginning Balance	5,664	5,001	2,238	1,051	651	301	(49)	(199)	(349)	(499)	(649)	5,001
	(Withdrawals)												
	Green Fleet Plan	(435)	(200)	(100)	(200)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(1,550)
	Fuel Sites Closures and Upgrades	(1,327)	(500)	(700)	(200)	(200)	(200)	-	-	-	-	-	(1,800)
	Maintenance System Upgrade												
	Fleet Management System and Fuel System Integration	(688)	(2,063)	(387)	-	-	-	-	-	-	-	-	(2,450)
	Total Withdrawals	(2,450)	(2,763)	(1,187)	(400)	(350)	(350)	(150)	(150)	(150)	(150)	(150)	(5,800)
	Contributions												
Vehicle Reserve	1,787	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	1,570	15,700	
Total Contributions	1,787												
Other Program / Agency Net (Withdrawals) and Contributions													
Total Reserve Fund Balance at Year-End		5,001	2,238	1,051	651	301	(49)	(199)	(349)	(499)	(649)	(799)	

Based on the 2016 Q3 Variance Report