

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



**RE: BU29.1**

**PART I : RECOMMENDED FINANCIAL ADJUSTMENTS**

	Approved Positions	2017 Operating Budget (\$000s)			Incremental Increase	
					2018 (\$000s)	2019 (\$000s)
		Gross	Revenue	Net	Net	Net
<b>2017 Preliminary Operating Budget as at December 6<sup>th</sup>, 2016</b>	<b>51,439.3</b>	<b>10,456,160.7</b>	<b>6,317,267.5</b>	<b>4,072,193.3</b>	<b>409,813.7</b>	<b>91,666.2</b>
<b>Budget Committee – December 20<sup>th</sup>, 2016 - No Changes</b>						
<b>2017 Preliminary Operating Budget as at December 20<sup>th</sup>, 2016</b>	<b>51,439.3</b>	<b>10,456,160.7</b>	<b>6,317,267.5</b>	<b>4,072,193.3</b>	<b>409,813.7</b>	<b>91,666.2</b>
<b>2017 Preliminary Operating Budget as at January 12<sup>th</sup>, 2016</b>						

*\*Net excludes Assessment Growth of \$66.7 million*

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



PART I : RECOMMENDED FINANCIAL ADJUSTMENTS						
	Approved Positions	2017 Operating Budget (\$000s)			Incremental Increase	
		Gross	Revenue	Net	2018 (\$000s)	2019 (\$000s)
					Net	Net
<b>Budget Committee - January 12, 2017</b>						
<b>Facilities, Real Estate and Environment &amp; Energy (Report BU29.1v)</b>						
Add positions and funding to accelerate the work plan for TansformTO Short-term Strategies	24.0	1,600.0		1,600.0	0.0	0.0
<b>Economic Development and Culture (Report BU29.1u)</b>						
Add funding to expand international trade by Toronto-based companies		1,400.0	1,400.0	0.0	0.0	0.0
<b>Additional Staffing Resources for Development Application Review - Recommendation Report (Report BU29.1x)</b>						
City Planning	9.0	890.0	890.0	0.0	0.0	0.0
Legal Services	5.0	656.3	656.3	0.0	0.0	0.0
Parks, Forestry & Recreation	3.0	259.5	259.5	0.0	0.0	0.0
<b>2017 Referred Items to BC as at January 12, 2017</b>	<b>41.0</b>	<b>4,805.8</b>	<b>3,205.8</b>	<b>1,600</b>	<b>0.0</b>	<b>0.0</b>
<b>2017 BC Rec'd Operating Budget as at January 12, 2017</b>	<b>51,480.3</b>	<b>10,460,966.5</b>	<b>6,320,473.3</b>	<b>4,073,793.3</b>	<b>409,813.7</b>	<b>91,666.2</b>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



**Budget Committee – December 20, 2016**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>BU28.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note - Equity and Economic Impacts of 2017 Operating Budget</b>	A briefing note entitled " <i>Equity and Economic Impacts of 2017 Operating Budget</i> " was distributed on December 15 <sup>th</sup> , 2016 for the December 16 <sup>th</sup> , 2016 Budget Committee meeting which details gender equity perspective in the Budget process, and summarizes the results of social and economic impact reviews, of Council's direction to reduce the budgets of all City programs and agencies by 2.6%.		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #1</b>	A briefing note entitled " <i>Contributions to and Withdrawals from Reserves/Reserve Funds</i> " was distributed on December 15 <sup>th</sup> , 2016 for the December 16 <sup>th</sup> , 2016 Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds.		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #2</b>	A briefing note entitled " <i>2017 Gapping Levels</i> " was distributed on December 15 <sup>th</sup> , 2016 for the December 16 <sup>th</sup> , 2016 Budget Committee meeting which details the proposed gapping levels for 2017 Preliminary Operating Budget.		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>BU28.1</b>  <b>Corporate</b>  <b>Motion – Briefing Note Request</b>	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:  <i>"The inflationary impact percentage used for calculating user fees for each division, and the inflation rate used by each division including those without user fees."</i>		Adopted
<b>Corporate</b>  <b>Motion – Briefing Note Request</b>	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:  <i>"A review of the various granting programs which used to be part of the consolidated grants showing increases and decreases as they pertain to inflation."</i>		Adopted
<b>Corporate</b>  <b>Motion – Briefing Note Request</b>	The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:  <i>"The impacts by division of the Toronto Police Services alternative deliveries (as outlined in the Toronto Police Services preliminary budget notes) on City of Toronto divisions and how the additional pressures in each budget will be met."</i>		Adopted
<b>Corporate</b>  <b>Motion – Briefing Note Request</b>	The City Manager and the Executive Director, Human Resources, in consultation with the City Solicitor, and with information to be provided by each agency head, on:  <i>'Progression pay' for non-union employees with details on:</i>  1. <i>The number of employees subject to progression increases 2016</i>		Adopted

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



**Budget Committee – December 20, 2016**

**PART III : MOTIONS**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>Corporate</b>  <b>Motion – Briefing Note Request (cont'd)</b>	<p>2. <i>The 2016 financial impact of these increases</i></p> <p>3. <i>The number of employees by employee group (i.e. Cluster A, Cluster B, Internal Services, City Clerks, City Manager's Office, individual agencies) receiving each level of increase</i></p> <ul style="list-style-type: none"> <li>- Exceeds expectations</li> <li>- Meets expectations</li> <li>- Meets most expectations/development</li> <li>- Unsatisfactory</li> </ul> <p>4. <i>The cost of living increase given in 2016</i></p> <p>5. <i>The average performance increase given in 2016</i></p> <p>6. <i>A legal opinion on whether these increases can be frozen (i.e. negated for 2017) or paid back.</i></p>		
<b>Children's Services</b>  <b>Motion – Briefing Note Request</b>	<p>That the General Manager, Children's Services provide a budget briefing note on the following:</p> <p>1. <i>The market rent rate in Toronto District School Board schools where occupancy exists</i></p> <p>2. <i>The provincial, municipal and parent contributions to the gross and net Children's Services budget over the past 6 years, and the percentage breakdown of these contributions.</i></p>		Adopted

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART III : MOTIONS**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>Children's Services</b>  <b>Motion – Briefing Note Request (cont'd)</b>	<p>3. <i>An analysis of the impact of the loss of the Occupancy Grant on full fee parents, and include an analysis of the City's current rate and potential lease rates based on current school board rates for non-profit and commercial use.</i></p> <p>4. <i>A summary of the net number of Directly Operated spaces that have been eliminated/added over the past 5 years.</i></p> <p>5. <i>The number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 5 years, and the number and cost of adding fee subsidies for 50 percent of the new spaces."</i></p>		
<b>Children's Services</b>  <b>Motion – Briefing Note Request</b>	<p>That the General Manager, Children's Services provide a budget briefing note on the following:</p> <p><i>"Detailed information on the proposed closure of Capri Child Centre, including the reasons for the recommendation, renovations required and potential locations for re-locating the program and options for maintaining the current number of licensed child care spaces in the current neighbourhood, and details on the number of families on the general waiting list as well as the subsidy list for child care in that neighbourhood."</i></p>		Adopted
<b>Long-Term Care Homes and Services</b>  <b>Motion – Briefing Note Request</b>	<p>That the General Manager, Long-Term Care Homes and Services provide a budget briefing note on the following:</p> <p><i>"The service impacts of the two service cuts identified in the Preliminary operating budget notes (Business Case form IDs 10934 and 111424)."</i></p>		Adopted

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **December 20, 2016**

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken

Budget Committee – **December 20, 2016**

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>Parks, Forestry and Recreation</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:  <i>"Welcome Policy rate of use by percentage and dollar amount by facility and how the program has been promoted locally and in collaboration with other divisions, if possible."</i>		Adopted
<b>Parks, Forestry and Recreation</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:  <i>"A list of programs and geographic areas with significant waitlists, and strategies to provide programming to address those needs."</i>		Adopted
<b>Parks, Forestry and Recreation</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:  <i>"Any client use surveys performed in the last two years to review and evaluate service quality."</i>		Adopted

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>Parks, Forestry and Recreation</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following:  <i>"Details on the Toronto Pan Am Sports Centre (TPASC) communications, outreach and promotion of programming and recreation services to the surrounding neighbourhoods and institutions including those north of Sheppard and details on the 36,000 hours of programming proposed to be cut and the work of the 43 FTEs also proposed to be cut."</i>		Adopted
<b>Shelter, Support and Housing Administration</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on the following:  <i>"A plan and associated costs to achieve the 90 percent occupancy target in shelters for each demographic served in 2018, with options to make progress towards the target in 2017."</i>		Adopted
<b>Shelter, Support and Housing Administration</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on the following:  <i>"The financial and service-level impacts of the complement reduction proposed within the shelter system, including the adjustment of service delivery at the Adelaide Resource Centre for Women."</i>		Adopted
<b>Social Development, Finance and Administration</b>  <b>Motion – Briefing Note Request</b>	The Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following:  <i>1. General use of the Community Partnership and Investment Program (CPIP) inflationary increase by organizations receiving the grants.</i>		Adopted



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>Social Development, Finance and Administration</b>  <b>Motion – Briefing Note Request</b>	2. <i>The number of FTEs CPIP grants created in community agencies in 2016</i>  3. <i>The financial requirements proposed in the 2017 Preliminary Operating and Capital Budget to fund the initiatives included in the Poverty Reduction Strategy 2017 Work Plan.</i>  4. <i>The community-level impact of a potential reduction in the Community Partnership Investment Program funding and other city granting programs.</i>		
<b>BU28.1</b>  <b>City Planning</b>  <b>Motion – Briefing Note Request</b>	That the Chief Planner and Executive Director, City Planning provide a budget briefing note on the following:  <i>"A breakdown of management consulting costs that will support anticipated 2017 service requirements included in the Base Budget."</i>		Adopted
<b>City Planning</b>  <b>Motion – Briefing Note Request</b>	That the Chief Planner and Executive Director, City Planning provide a budget briefing note on the following:  <i>"A line by line list of discretionary spending items and areas of potential savings."</i>		Adopted
<b>Municipal Licensing and Standards</b>  <b>Motion – Briefing Note Request</b>	That the Executive Director, Municipal Licensing and Standards provide a budget briefing note on:  <i>"Assessing the staffing complement necessary to provide overnight and weekend enforcement of noise by-laws, whether through additional FTEs or shift changes."</i>		Adopted

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
<b>Transportation Services</b>  <b>Motion – Briefing Note Request</b>	That the General Manager, Transportation Services provide a budget briefing note on:  <i>"A revised schedule of service levels for road and sidewalk maintenance to reflect actual achieved service levels in past years."</i>		Adopted
<b>BU28.1</b>  <b>Toronto Police Service</b>  <b>Motion – Briefing Note Request</b>	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide a budget briefing note on:  <i>"The impact of presumptive illness, if any"</i>		Adopted
<b>Toronto Police Service</b>  <b>Motion – Briefing Note Request</b>	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide a budget briefing note on:  <i>1. The decline in Provincial Offence Tickets and</i>  <i>a. The reasons for this decline</i>  <i>b. The absolute change in numbers of tickets from 2006 – 2016</i>		Adopted
<b>Toronto Police Service</b>  <b>Motion – Briefing Note Request</b>	That the Toronto Police Services Board, and the Chief, Toronto Police Service provide a budget briefing note on:  <i>"The impact of "Cap and Trade" on the Service's budget."</i>		Adopted

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016			
PART III : MOTIONS			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Taken
Toronto Public Health  Motion – Briefing Note Request	That the Medical Officer of Health provide a budget briefing note on:  <i>"Any interim urgent actions, and corresponding resources, needed to combat the growing opioid overdose crisis in Toronto, in advance of the development and implementation of the Toronto Overdose Action Plan later in 2017."</i>		Adopted
Toronto Transit Commission  Motion – Briefing Note Request	That the Chief Executive Officer, Toronto Transit Commission provide a budget briefing note on the following:  <i>"An outline of the impact of provincial decisions on the annual operating costs of the Toronto Transit Commission from 1990 to 2017, including changes in the annual operating subsidy received by the City from the Provincial government and any costs associated with new legislative requirements (e.g. AODA)."</i>		Adopted

Budget Committee – December 20, 2016			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
BU28.1m  Economic Development and Culture  Letter	The letter dated Nov 3, 2016 from the Toronto Music Industry Advisory Council entitled " <i>2017 Toronto Music Industry Advisory Council Budget Priorities</i> ", recommends that:  <i>1. City Council amend the Economic Development and Culture division's 2017 operating budget submission by increasing the budget by \$200,000 for the implementation of the Toronto Music Strategy and the following priorities:</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1m</b>  <b>Economic Development and Culture</b>  <b>Letter (cont'd)</b>	<ul style="list-style-type: none"> <li>a. <i>Protecting the health of live music infrastructure;</i></li> <li>b. <i>Branding of Toronto music;</i></li> <li>c. <i>Reviewing and updating regulatory framework; and</i></li> <li>d. <i>Building a proposal for a music hub and supporting partnerships to further this goal.</i></li> </ul>		
<b>BU28.1a</b>  <b>Auditor General's Office</b>  <b>Letter</b>	<p>The letter dated Oct 28, 2016 from the Audit Committee entitled "<b><i>Auditor General's Office -2017 Operating Budget</i></b>", recommends that:</p> <p><i>"The approved 2017 operating budget for the Auditor General's Office by the Audit Committee is forwarded to Budget Committee. The Auditor General's 2017 budget request is \$4,902,400."</i></p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1b</b>  <b>Office of the Integrity Commissioner</b>  <b>Report</b>	<p>The report dated Dec 2, 2016 from the Integrity Commissioner entitled "<b><i>Office of the Integrity Commissioner - 2017 Operating Budget</i></b>", recommends that:</p> <p><i>"A full-year 2017 budget of \$576.6 thousand gross and net is put forward for consideration by the Budget Committee. This includes base budget pressures of \$21.7 thousand and enhancements of \$70 thousand."</i></p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1d</b>  <b>Office of the Lobbyist Registrar</b>  <b>Report</b>	<p>The report dated Dec 2, 2016 from the Lobbyist Registrar entitled "<i>Office of the Lobbyist Registrar - 2017 Operating Budget Request</i>", recommends that:</p> <p>"City Council to approve the Office of the Lobbyist Registrar's 2017 Operating Budget Request of \$1,154.0 thousand gross and net."</p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1f</b>  <b>Office of the Ombudsman</b>  <b>Report</b>	<p>The report dated Dec 2, 2016 from the Ombudsman entitled "<i>Office of the Ombudsman Toronto - 2017 Operating Budget</i>", recommends that:</p> <p>"A full-year 2017 operating budget of \$1,810.1 thousand gross and net to be approved by City Council."</p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1h</b>  <b>Toronto Police Service</b>  <b>Report</b>	<p>The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "<i>Toronto Police Service - 2017 Operating Budget Request</i>", recommends that:</p> <p>"Budget Committee approve the Service's 2017 net operating budget request of \$1,002.7 Million, which is a \$2.0 Million or 0.20% decrease over the 2016 approved budget."</p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1i</b> <b>Toronto Police Service</b> <b>Report</b>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled " <i>Toronto Police Service - Parking Enforcement Unit - 2017 Operating Budget Request</i> ", recommends that:  " <i>Budget Committee approve a 2017 net Operating Budget request of \$46.7 Million, an increase of \$0.8 Million (1.72%) from the 2016 net budget.</i> "		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1j</b> <b>Toronto Police Service</b> <b>Report</b>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled " <i>Toronto Police Services Board - 2017 Proposed Net Operating Budget Request</i> ", recommends that:  " <i>Budget Committee approve a proposed 2017 net operating budget of \$2,309,100 which is an increase of 0.31% over a 2016 adjusted budget of \$2,301,900.</i> "		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017
<b>BU28.1k</b> <b>Toronto Public Health</b> <b>Letter</b>	The letter dated Oct 31, 2016 from the Board of Health entitled " <i>Toronto Public Health 2017 Operating Budget Request</i> ", recommends that:  <i>1. City Council approve the Toronto Public Health 2017 Operating Budget Request of \$242,104.4 thousand gross/\$59,622.6 thousand net as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission", as amended by the following:</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1k</b>  <b>Toronto Public Health</b>  <b>Letter (cont'd)</b>	<ol style="list-style-type: none"> <li>a. <i>An increase of \$530.4 thousand revenue/- \$530.4 thousand net in base budget adjustments to reflect confirmed 100 percent funding from the Ministry of Health and Long Term Care as a result of a reallocation of cost-shared mandatory funding to the 100 percent provincial funded Healthy Smiles Ontario program with an increase in revenue equivalent to the City's previous 25 percent share of the funding;</i></li> <li>b. <i>A reduction of \$892.1 thousand gross and \$223.0 thousand net as outlined in the confidential letter (October 21, 2016) from the Board of Health Budget Committee;</i></li> <li>c. <i>An increase of \$2,103.7 thousand gross and net for the Student Nutrition Program as outlined in Table 4 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Other New and Enhanced Services" and in the report (October 6, 2016) from the Acting Medical Officer of Health, "Student Nutrition Program: 2017 Operating Budget Request and Program Update";</i></li> <li>d. <i>The addition of \$165.8 thousand gross/\$41.5 thousand net and 2.5 positions for Food Safety and Safe Water Programs to help achieve provincially prescribed service levels in these core public health programs.</i></li> </ol> <ol style="list-style-type: none"> <li>2. <i>City Council approve the list of base budget adjustments, included in the Toronto Public Health 2017 Operating Budget Request and as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission" totaling a decrease of \$1,682.8 thousand gross and an increase of \$1,099.3 thousand net.</i></li> </ol>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1k</b>  <b>Toronto Public Health</b>  <b>Letter (cont'd)</b>	<p>3. <i>City Council approve the 2017 Reduction Options of \$1,803.9 thousand gross and \$587.0 thousand net, included in the Toronto Public Health 2017 Operating Budget Request, which includes efficiency savings of \$1,861.1 thousand gross and \$587.0 thousand net and revenue changes of \$57.2 thousand gross and zero net, as outlined in Revised Attachment 2 – "Summary of Recommended Reduction Options" and Attachment 3 – "Summary of Recommended Confidential Reduction Options" to the report (October 18, 2016) from the Acting Medical Officer of Health.</i></p> <p>4. <i>City Council approve the 2017 New and Enhanced Requests of \$750.0 thousand gross and \$187.5 thousand net, included in the Toronto Public Health 2017 Operating Budget Request and as outlined in Table 3, "Overview of 2017 Operating Budget Submission" to the report (October 18, 2016) from the Acting Medical Officer of Health.</i></p> <p>5. <i>City Council approve the 2017 recommended user fee changes for Toronto Public Health, included in the Toronto Public Health 2017 Operating Budget Request and identified in Table 2, "Food Handler Certification Training User Fees" to the report (October 18, 2016) from the Acting Medical Officer of Health, for inclusion in the Municipal Code Chapter 441.</i></p> <p>6. <i>City Council request the new Medical Officer of Health to conduct a review of the operating budget and staffing in preparation for the 2018 Operating Budget process to identify opportunities for additional savings and to assess organization design for appropriate management span of control in Toronto Public Health.</i></p>		



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1k</b>  <b>Toronto Public Health</b>  <b>Letter (cont'd)</b>	<p>7. <i>City Council direct that the Confidential Attachments 3 and 4 to the report (October 18,2016) from the Acting Medical Officer of Health, the confidential presentations (October 21, 2016 and October 31, 2016) from the Acting Medical Officer of Health, and the confidential letter (October 21, 2016) from the Board of Health Budget Committee remain confidential in their entirety, as they relate to personal matters about an identifiable individual, including municipal or local board employees, and labour relations and employee negotiations.</i></p> <p>8. <i>The Budget Committee consider the recommendation in the confidential letter (October 31, 2016) from the Board of Health.</i></p>		
<b>BU28.1l</b>  <b>Toronto Public Health</b>  <b>Report</b>	<p>The letter dated Nov 9, 2016 from City Council recommends that the report from the Acting Medical Officer of Health entitled "<b>Housing and Health: Unlocking Opportunity</b>" be referred to the Budget Committee for consideration during the 2017 Budget process. This report recommends that:</p> <p>1. <i>The Board of Health commend the Prime Minister of Canada for committing to develop a National Housing Strategy and urge the federal government to:</i></p> <p style="margin-left: 20px;">a. <i>Provide, as part of the strategy, adequate, predictable, and long-term funding for affordable housing, social housing (supply and state of good repair) and homelessness prevention, including mental health services and supportive housing;</i></p> <p style="margin-left: 20px;">b. <i>Make explicit the goal of ending homelessness with specific timelines and targets.</i></p>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.11</b>  <b>Toronto Public Health</b>  <b>Report (cont'd)</b>	<ol style="list-style-type: none"> <li>2. <i>The Board of Health commend the Ontario Minister of Housing for continuing to transform Ontario's housing system through its Long-Term Affordable Housing Strategy and urge that funding be provided for:</i> <ol style="list-style-type: none"> <li>a. <i>A portable Ontario housing benefit;</i></li> <li>b. <i>A permanent portable housing allowance program administered at the local level, in the absence of an Ontario housing benefit;</i></li> <li>c. <i>Repair and maintenance of social housing stock;</i></li> <li>d. <i>Programs including, but not limited to, financial assistance to prevent evictions;</i></li> <li>e. <i>Housing supports to prevent youth homelessness, with particular attention to youth leaving the child welfare system.</i></li> </ol> </li> <li>3. <i>The Board of Health commend the Government of Ontario for committing to enabling municipalities to implement inclusionary zoning through the Promoting Affordable Housing Act, 2016 and urge the provincial government to provide an effective, results-oriented legislative and regulatory framework to deliver new affordable housing opportunities for Ontario residents.</i></li> <li>4. <i>The Board of Health request the Ontario Minister of Housing and the Minister of Health and Long-Term Care to increase the supply and range of supportive housing options and provide funding for supports for people with mental health and/or substance use issues and people affected by violence.</i></li> </ol>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.11</b>  <b>Toronto Public Health</b>  <b>Report (cont'd)</b>	<p>5. <i>The Board of Health request the Acting Medical Officer of Health to work with the Affordable Housing Office and Shelter, Support and Housing Administration to explore:</i></p> <ul style="list-style-type: none"> <li>a. <i>Harm reduction housing strategies and models in the affordable, social, and private market housing sector for people with mental health and/or substance use issues;</i></li> <li>b. <i>How the City could work with the federal and provincial governments to support the development of new housing stock for people with mental health and/or substance use issues;</i></li> <li>c. <i>Strategies, including determining the City's role, to address the issue of discrimination against people with mental health and/or substance use issues in the private market sector, including alternatives to eviction;</i></li> <li>d. <i>Strategies to increase transitional housing for homeless pregnant and parenting women and people affected by violence.</i></li> </ul> <p>6. <i>The Board of Health forward this report to:</i></p> <ul style="list-style-type: none"> <li>a. <i>The City of Toronto General Manager of Shelter, Support and Housing Administration; Director of the Affordable Housing Office; General Manager of Employment and Social Services; and Executive Director of Social Development, Finance and Administration;</i></li> <li>b. <i>The Ontario Ministers of Housing; Municipal Affairs; Health and Long-Term Care; Community and Social Services; and Children and Youth Services;</i></li> </ul>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.11</b>  <b>Toronto Public Health</b>  <b>Report (cont'd)</b>	<ul style="list-style-type: none"> <li>c. <i>The Federal Ministers of Families, Children, and Social Development; and Health;</i></li> <li>d. <i>The Chief Executive Officers of the Toronto Central Local Health Integration Network (LHIN), Central LHIN, Central East LHIN, Central West LHIN and Mississauga-Halton LHIN;</i></li> <li>e. <i>The Chief Medical Officer of Health of Ontario.</i></li> </ul>		
<b>BU28.1o</b>  <b>Toronto Transit Commission and Wheel-Trans</b>  <b>Report</b>	<p>The report dated Nov 21, 2016 from the Chief Financial and Administration Officer, Toronto Transit Commission entitled "<b>2017 Toronto Transit Commission and Wheel-Trans Operating Budgets</b>", recommends that City Council to approve the Toronto Transit Commission and Wheel-Trans 2017 Operating Budgets:</p> <ul style="list-style-type: none"> <li>1. <i>Approve expenditure reductions totaling approximately \$91M, as detailed in this report (\$15.8M as endorsed by the TTC Budget Committee on September 21, 2016 and a further net \$75M reduction), noting this includes a \$5M unspecified budget reduction that is yet to be determined;</i></li> <li>2. <i>Approve the following revenue increases totaling \$41.4M, as follows:</i> <ul style="list-style-type: none"> <li>a. <i>Requesting City Council to approve a one-time draw from the TTC Stabilization Reserve in the amount of \$14.4M, noting this will bring the reserve balance to zero; and</i></li> <li>b. <i>A fare increase as described in this report and as shown on Appendix B effective January 1st, 2017 generating \$27M in passenger revenues;</i></li> </ul> </li> </ul>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1o</b>  <b>Toronto Transit Commission and Wheel-Trans</b>  <b>Report (cont'd)</b>	<ol style="list-style-type: none"> <li>3. <i>Request the City to reconsider capitalizing hybrid bus batteries (\$8.5M) and addressing depreciation (\$29M) via City capital funding;</i></li> <li>4. <i>Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (ii), the fare increase;</i></li> <li>5. <i>Review the list of options shown on Appendix C as possible ways to address the remaining \$61M budget shortfall and give staff further direction; and</i></li> <li>6. <i>Forward this report to the City Budget Committee and the City Manager as the official 2017 operating budget submission for the Toronto Transit Commission.</i></li> </ol> <p><i>And adopt the following amendments to the staff report:</i></p> <p><u><i>Recommendation 2(a)</i></u></p> <ol style="list-style-type: none"> <li>1. <i>That the TTC Board endorse a fare freeze for 2018 to balance with the \$0.10 increase in 2017, ensuring that TTC fares stay in line with the rate of inflation.</i></li> <li>2. <i>That the TTC Board request TTC staff to report back to the TTC Budget Committee on the feasibility of harmonizing the TTC Adult pass discount programs (VIP, MDP) and budget implications.</i></li> </ol>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<p><b>BU28.1o</b></p> <p><b>Toronto Transit Commission and Wheel-Trans</b></p> <p><b>Report (cont'd)</b></p>	<p><u>Recommendation 3</u></p> <p><i>If the city does not agree with recommendation #3 that the TTC Board request TTC staff to:</i></p> <ol style="list-style-type: none"> <li>1. <i>Work with City staff on a plan to transition the depreciation expense in the TTC operating budget to the TTC capital budget over a minimum 5-year period and report back to TTC Budget Committee by June 2017; and,</i></li> <li>2. <i>Provide all information requested on both the TTC's operating and capital budgets to City staff.</i></li> </ol> <p><u>Recommendation 4</u></p> <p><i>That the following statement be added to Recommendation 4:</i></p> <p><i>"and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process" so such recommendation now reads as follows:</i></p> <p><i>"4. Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61 M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (b), the fare increase; and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process".</i></p>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – December 20, 2016			
PART IV: REFERRALS AND REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Taken
<b>BU28.1p</b>  Corporate  Letter from Executive Committee	The letter dated Nov 24, 2016 from the Executive Committee entitled " <i>Disability, Access and Inclusion Advisory Committee on Impact of 2.6 Percent Budget Reduction on People and Families Living with Disabilities</i> ", recommends that:  <i>"Budget Committee, during the 2017 budget process, to consider the impact of all service improvements and changes to individuals and families living with disabilities."</i>		Deferred to Budget Committee Wrap-up Meeting on January 12, 2017

Budget Committee – January 12, 2017			
PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  Corporate  Operating Budget Briefing Note - Equity and Economic Impacts of 2017 Operating Budget	The report dated June 17, 2016 from the City Manager and the Deputy City Manager and Chief Financial Officer entitled " <b>2017 Budget Process - Budget Directions and Schedule</b> " was adopted by City Council with the following items:  <ol style="list-style-type: none"> <li><i>Incorporate a gender equity perspective into the design, development, adoption and execution of all budgetary processes, in order to promote equitable, effective and appropriate resource allocation and establish adequate budgetary allocations to support gender equity and development programmes which enhance women's empowerment and develop the necessary analytical and methodological tools and mechanisms for monitoring and evaluation;</i></li> </ol>	A briefing note entitled " <i>Equity and Economic Impacts of 2017 Operating Budget</i> " was distributed on December 15th, 2016 for the December 16th, 2016 Budget Committee meeting which details gender equity perspective in the Budget process, and summarizes the equity and economic impacts of services changes/adjustments.  <ul style="list-style-type: none"> <li>The Reviewers, who signed Confidentiality Agreements, were provided with confidential Budget information outlining proposed service reductions that were deemed by Poverty Reduction Strategy Office staff to potentially have an impact on low-income residents and/or residents from equity-seeking groups, including women.</li> </ul>	Receive for Information

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note - Equity and Economic Impacts of 2017 Operating Budget (cont'd)</b>	<ol style="list-style-type: none"> <li>2. <i>Restructure and target the allocation of public expenditures to promote women's economic opportunities and equal access to productive resources and to address the basic social, educational and health needs of women, particularly those living in poverty;</i></li> <li>3. <i>Make efforts to systematically review how women benefit from public sector expenditures; adjust budgets to ensure equity of access to public sector expenditures, both for enhancing productive capacity and for meeting social needs;</i></li> <li>4. <i>Conduct reviews of city service delivery systems to eliminate any existing bias against women; and</i></li> <li>5. <i>Facilitate, at all levels, more open and transparent budget processes.</i></li> </ol>	<ul style="list-style-type: none"> <li>▪ The City's Equity, Diversity and Human Rights Division (EDHR) is currently developing an Intersectional Gender-Based Framework that will help determine the impacts of City programs and services on various genders.</li> <li>▪ Proposed changes categorized as Efficiencies were not reviewed because of time constraints.</li> </ul>	
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #1</b>	<p>A briefing note entitled "<b>Contributions to and Withdrawals from Reserves/Reserve Funds</b>" was distributed on December 15<sup>th</sup>, 2016 for the December 16<sup>th</sup>, 2016 Budget Committee meeting which details proposed Corporate and Program Specific withdrawals and contributions to the reserve and reserve funds.</p>	<p>This briefing note summarizes budgeted and planned contributions to and withdrawals from the program specific and corporate reserves and reserve funds. The table below details projected year-end balances for 2017-2019 after the reconciliation of the proposed contributions and/or withdrawals in the 2017 Preliminary Operating Budget and 2017-2026 Capital Budget and Plan.</p>	<p>Receive for Information</p>



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested																			
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #1 (cont'd)</b>		<table border="1"> <thead> <tr> <th rowspan="2">Reserve/ Reserve Funds Impacted by the 2017 Budget (In \$000s)</th> <th colspan="3">Estimated Year-End Balance</th> </tr> <tr> <th>2017</th> <th>2018</th> <th>2018</th> </tr> </thead> <tbody> <tr> <td>Program Specific Reserves/Reserve Funds</td> <td>1,975,987</td> <td>1,723,462</td> <td>1,434,618</td> </tr> <tr> <td>Corporate Reserves/Reserve Funds</td> <td>1,290,410</td> <td>1,188,433</td> <td>1,087,904</td> </tr> <tr> <td><b>TOTAL Reserves/Reserve Funds</b></td> <td><b>3,266,397</b></td> <td><b>2,911,895</b></td> <td><b>2,522,522</b></td> </tr> </tbody> </table>	Reserve/ Reserve Funds Impacted by the 2017 Budget (In \$000s)	Estimated Year-End Balance			2017	2018	2018	Program Specific Reserves/Reserve Funds	1,975,987	1,723,462	1,434,618	Corporate Reserves/Reserve Funds	1,290,410	1,188,433	1,087,904	<b>TOTAL Reserves/Reserve Funds</b>	<b>3,266,397</b>	<b>2,911,895</b>	<b>2,522,522</b>	
Reserve/ Reserve Funds Impacted by the 2017 Budget (In \$000s)	Estimated Year-End Balance																					
	2017	2018	2018																			
Program Specific Reserves/Reserve Funds	1,975,987	1,723,462	1,434,618																			
Corporate Reserves/Reserve Funds	1,290,410	1,188,433	1,087,904																			
<b>TOTAL Reserves/Reserve Funds</b>	<b>3,266,397</b>	<b>2,911,895</b>	<b>2,522,522</b>																			
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #2</b>	A briefing note entitled " <b>2017 Gapping Levels</b> " was distributed on December 15 <sup>th</sup> , 2016 for the December 16 <sup>th</sup> , 2016 Budget Committee meeting which details the proposed gapping levels for 2017 Preliminary Operating Budget.	Total gapping savings included in the 2017 Preliminary Operating Budget is \$163.109 million. By comparison, the 2016 budgeted gapping was \$131.922 million. The average gapping rate for 2017 increased to 3.1% compared to 2.6% in 2016.	Receive for Information																			
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #3</b> <b>BU29.1</b>	<p>The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:</p> <p><i>"The inflationary impact percentage used for calculating user fees for each division, and the inflation rate used by each division including those without user fees."</i></p>	<p>A briefing note entitled "<b>Changes to Existing User Fees and New User Fees in the 2017 Preliminary Operating Budget</b>" was distributed on January 5th, 2017 for the January 12th, 2017 Budget Committee meeting.</p> <p>This briefing note details all recommended changes to existing user fees and new user fees that are incorporated in the 2017 Preliminary Operating Budget; and provides a summary of the 2017 incremental revenues that will be generated from these fees, and other user fee revenue adjustments.</p> <ul style="list-style-type: none"> <li>▪ These changes will generate total incremental revenues of \$40.466 million in 2017.</li> </ul>	Receive for Information																			

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #24</b>	<p>The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:</p> <p><i>"A review of the various granting programs which used to be part of the consolidated grants showing increases and decreases as they pertain to inflation."</i></p>	<p>A briefing note entitled "<i>Community Partnership and Investment Programs (CPIP) and Other Grant Programs</i>" will be distributed on January 11<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ Table 1, Page 5 of the briefing note details that \$3.3 million in funding for inflationary increases has been provided over the 2011-2017 period for the grant programs.</li> </ul>	<p>Receive for Information</p>
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #26</b>	<p>The City Manager and the Deputy City Manager and Chief Financial Officer provide a budget briefing note on the following:</p> <p><i>"The impacts by division of the Toronto Police Services alternative deliveries (as outlined in the Toronto Police Services preliminary budget notes) on City of Toronto divisions and how the additional pressures in each budget will be met."</i></p>	<p>The briefing note outlines the impact on City of Toronto Divisions and how the additional pressure in each budget will be met:</p> <ul style="list-style-type: none"> <li>▪ Arising from the City's 2011 Core Service Review Initiative, the Police Services Board proposed in 2013 to divest itself of the Lifeguard and Crossing Guard Programs, and transfer them to appropriate City Divisions to concentrate on its core functions. The City Manager undertook a review to ascertain the cost of this proposed transfer in 2014.</li> <li>▪ The results of this review were reported in the 2015 Budget process and the transfer was not recommended because of the additional cost which would arise from City delivery of these services.</li> <li>▪ In February 2016, the Transformational Task Force (TTF) was created and began work on a plan to modernize the Toronto Police Service. An interim report was issued in June 2016 outlining 24 interim recommendations.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<p><b>BU29.1</b></p> <p><b>Corporate</b></p> <p><b>Operating Budget Briefing Note #26 (cont'd)</b></p>		<ul style="list-style-type: none"> <li>▪ Included were Interim Recommendations #13 and #14 seeking the elimination of the Lifeguard and Crossing Guard programs as non-core policing services and the transfer of them to a City division or an Alternative Service Delivery structure.</li> <li>▪ At the October 20th, 2016 Toronto Police Services Board (TPSB) meeting, the Service presented the 2017-2019 Operating Budget Submission which included a reduction of \$3.8 million for the transfer of service to the City of the Lifeguard \$1.1 million and Crossing Guard Programs \$2.7 million effective July 1, 2017.</li> <li>▪ To fully assess the delivery of Lifeguard and Crossing Guard services outside of the Toronto Police Service, City divisions must undertake in 2017 a full service review and develop associated costing models for a recommended future service delivery mechanism.</li> <li>▪ In the interim, the Police Service will continue to deliver these programs and assist the review process.</li> <li>▪ City Manager's Office, Financial Planning, Parks Forestry &amp; Recreation and Transportation Services, in consultation with the TPS, will conduct a detailed review of potential alternative service delivery options and develop implementation proposals to be available for consideration as part of the 2018 Budget process.</li> </ul>	

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note</b>	<p>The City Manager and the Executive Director, Human Resources, in consultation with the City Solicitor, and with information to be provided by each agency head, on:</p> <p>a. <i>'Progression pay' for non-union employees with details on:</i></p> <ol style="list-style-type: none"> <li>1. <i>The number of employees subject to progression increases 2016</i></li> <li>2. <i>The 2016 financial impact of these increases</i></li> <li>3. <i>The number of employees by employee group (i.e. Cluster A, Cluster B, Internal Services, City Clerks, City Manager's Office, individual agencies) receiving each level of increase</i> <ul style="list-style-type: none"> <li>- <i>Exceeds expectations</i></li> <li>- <i>Meets expectations</i></li> <li>- <i>Meets most expectations/development</i></li> <li>- <i>Unsatisfactory</i></li> </ul> </li> <li>4. <i>The cost of living increase given in 2016</i></li> <li>5. <i>The average performance increase given in 2016</i></li> <li>6. <i>A legal opinion on whether these increases can be frozen (i.e. negated for 2017) or paid back.</i></li> </ol>	<p>Anticipated for distribution at the final wrap-up meeting on January 24<sup>th</sup>, 2017.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested																
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #4</b>	<p>A briefing note entitled "<i>Economic Factors</i>" was distributed on January 9<sup>th</sup>, 2016 for the January 12<sup>th</sup>, 2016 Budget Committee meeting which details the economic factors or inflationary percentage increases utilized in the development of the multi-year 2017 Preliminary Operating Budget and 2018 and 2019 Plans.</p>	<p>The briefing note outlines inflationary factors used in the preparation of the 2017 Base Budget, as well as to calculate service-specific user fee inflationary increases. City's budget process applies inflationary increases to fixed costs such as utilities, gasoline and diesel. Divisions and Agencies apply specific divisional economic factors to reflect inflationary increases of a basket of goods and services based on business requirements.</p>	<p>Receive for Information</p>																
<b>BU29.1</b>  <b>Corporate</b>  <b>Operating Budget Briefing Note #5</b>	<p>A briefing note entitled "<i>Preliminary Position Changes</i>" was distributed on January 9<sup>th</sup>, 2016 for the January 12<sup>th</sup>, 2016 Budget Committee meeting which details the summary of position changes included in the 2017 Preliminary Operating Budget by City Program and Agency.</p>	<p>The total 2017 Preliminary Staff Complement represents a decrease of 425.9 positions over the 2016 Approved Complement that reflects changes arising from Base Changes (-363.4), Delivery of Capital Projects (100.3), Efficiency Savings (-217.9), Service Adjustments (-64.8), New/Enhanced Service Priorities (119.9) reported in the 2017 Preliminary Operating Budget.</p> <table border="1" style="margin-left: auto; margin-right: auto;"> <thead> <tr> <th></th> <th>Permanent Positions</th> <th>Temporary Positions</th> <th>Total Positions</th> </tr> </thead> <tbody> <tr> <td>Operating</td> <td style="text-align: right;">44,412.9</td> <td style="text-align: right;">3,655.4</td> <td style="text-align: right;">48,068.3</td> </tr> <tr> <td>Capital</td> <td style="text-align: right;">2,734.7</td> <td style="text-align: right;">636.3</td> <td style="text-align: right;">3,371.0</td> </tr> <tr> <td><b>Total Positions</b></td> <td style="text-align: right;"><b>47,147.6</b></td> <td style="text-align: right;"><b>4,291.7</b></td> <td style="text-align: right;"><b>51,439.3</b></td> </tr> </tbody> </table>		Permanent Positions	Temporary Positions	Total Positions	Operating	44,412.9	3,655.4	48,068.3	Capital	2,734.7	636.3	3,371.0	<b>Total Positions</b>	<b>47,147.6</b>	<b>4,291.7</b>	<b>51,439.3</b>	<p>Receive for Information</p>
	Permanent Positions	Temporary Positions	Total Positions																
Operating	44,412.9	3,655.4	48,068.3																
Capital	2,734.7	636.3	3,371.0																
<b>Total Positions</b>	<b>47,147.6</b>	<b>4,291.7</b>	<b>51,439.3</b>																
<b>BU29.1</b>  <b>Children's Services</b>  <b>Operating Budget Briefing Note #6</b>	<p>That the General Manager, Children's Services provide budget briefing note on the following on:</p> <ol style="list-style-type: none"> <li>1. <i>The market rent rate in Toronto District School Board schools where occupancy exists</i></li> </ol>	<p>A briefing note entitled "<i>Details on Funding Contributions, Occupancy Agreements, Toronto Early Learning and Child Care Services and Capital Expansion</i>", was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ The market rent in Toronto District School boards where occupancy exists is \$11.06 per square foot.</li> </ul>	<p>Receive for Information</p>																

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Children's Services</b>  <b>Operating Budget Briefing Note #6 (cont'd)</b>	<p>2. <i>The provincial, municipal and parent contributions to the gross and net Children's Services budget over the past 6 years, and the percentage breakdown of these contributions.</i></p> <p>3. <i>An analysis of the impact of the loss of the Occupancy Grant on full fee parents, and include an analysis of the City's current rate and potential lease rates based on current school board rates for non-profit and commercial use.</i></p> <p>4. <i>A summary of the net number of Directly Operated spaces that have been eliminated/added over the past 5 years.</i></p>	<ul style="list-style-type: none"> <li>▪ The 6 year comparative history of municipal and parent contributions to the gross and net based on Children's Services actuals is presented on page 2 of the briefing note in Table 1, with the City's contribution ranging from 21.3% to 17.7%, respectively</li> <li>▪ Note that while the City's dollar contribution has increased over the years, the increase as a % of the gross expenditures reflects a decrease due to the additional 100% provincial funding received for the Wage Subsidy Grant in 2016.</li> <li>▪ The impact of the loss of the Occupancy Grant on full-fee paying parents is presented on pages 2-4, with the estimated impact of up to \$1.35 per day on the cost of service for full-fee paying parents only, based on TDSB current market occupancy cost rate.</li> <li>▪ Fees for parents who receive a fee subsidy would not be impacted by this service change as the diems paid to operators on behalf of these families would be adjusted to reflect actual occupancy costs.</li> <li>▪ While the number of child care centres directly operated by the City remains constant, the introduction of Full Day Kindergarten has resulted in a shift in services provided necessitating reconfiguration of vacated space to increase service to younger age children focusing on improving access to service for parents with infants and toddlers.</li> </ul>	

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Children's Services</b>  <b>Operating Budget Briefing Note #6 (cont'd)</b>	<p>5. <i>The number of new spaces that will be created through the Children's Services Capital Reserve and the School Boards/Ministry of Education capital program, over the next 5 years, and the number and cost of adding fee subsidies for 50 percent of the new spaces.</i></p>	<ul style="list-style-type: none"> <li>▪ Consequently, the number of spaces in directly operated centres has decreased from 2,756 in 2012 to 2,713 in 2017, a decrease of 43 spaces, with a decrease of 170 in preschool and school age spaces and an increase of 127 in infant, toddler and kindergarten spaces.</li> <li>▪ Over the next 10 years 2,090 new licensed child care spaces will be delivered through Children's Services Capital Budget and the Ministry of Education's capital program, with funds that flow directly to the school boards (1,966 spaces in the next 5-years).</li> <li>▪ To provide fee subsidies for 50% of these spaces, at an average cost of \$10 thousand per space would cost \$10.45 million annually, with most of the new spaces available by 2019.</li> </ul>	
<b>BU29.1</b>  <b>Children's Services</b>  <b>Operating Budget Briefing Note #7</b>	<p>That the General Manager, Children's Services provide budget briefing note on the following on:</p> <p><i>"Detailed information on the proposed closure of Capri Child Centre, including the reasons for the recommendation, renovations required and potential locations for re-locating the program and options for maintaining the current number of licensed child care spaces in the current neighbourhood, and details on the number of families on the general waiting list as well as the subsidy list for child care in that neighbourhood."</i></p>	<p>A briefing note entitled "<b><i>Information on the Proposed Closure of Capri Early Learning and Child Care Centre</i></b>", was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ The service change to close the centre was based on a number of factors, including: a poor physical plant; state of good repair backlog; and low enrollment, which are discussed in the briefing note.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Children's Services</b>  <b>Operating Budget Briefing Note #7 (cont'd)</b>		<ul style="list-style-type: none"> <li>▪ Details on the relocation of families with children in the centre, services levels provided and demand for service in Ward 3 are included. Families with children enrolled at Capri would be relocated to a child care in the community or a location of their choice. There are currently toddler, preschool and kindergarten vacancies in existing programs in the Ward, in close proximity.</li> </ul>	
<b>BU29.1</b>  <b>Long-Term Care Homes and Services</b>  <b>Operating Budget Briefing Note #8 (Confidential) &amp; #9</b>	<p>That the General Manager, Long-Term Care Homes and Services provide a budget briefing note on the following:</p> <p><i>The service impacts of the two service cuts identified in the Preliminary operating budget notes:</i></p> <ol style="list-style-type: none"> <li>1. <i>Business Case Form ID 10934</i></li> <li>2. <i>Business Case Form ID 11142</i></li> </ol>	<p>Two briefing notes entitled "<b>Realignment of Staff</b>" and "<b>Reduction in Mandatory Education Budget</b>", were distributed on January 10th, 2017 for the January 12, 2017 Budget Committee Meeting.</p> <p><b>"Realignment of Staff"</b>, is a Confidential Briefing Note distributed under a separate cover (please refer to the Confidential package for this briefing note).</p> <p><b>"Reduction in Mandatory Education Budget"</b></p> <ul style="list-style-type: none"> <li>▪ The reduction in the mandatory education budget will not result in a direct impact to service levels as the division will ensure that residents continue to receive high quality and safe care. The reduction in budget will be accommodated by providing short, but highly focused training sessions to staff.</li> </ul>	Receive for Information



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Parks, Forestry and Recreation</b>  <b>Operating Budget Briefing Note #10</b>	<p>That the General Manager, Parks, Forestry and Recreation provide budget briefing note on the following on:</p> <p><i>"Welcome Policy rate of use by percentage and dollar amount by facility and how the program has been promoted locally and in collaboration with other divisions, if possible."</i></p>	<p>A briefing note entitled "<b>Welcome Policy Subsidy Usage</b>", was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>This briefing note details the historical budget and spending for the Welcome Policy (WP) subsidy for the period from 2013-2016 along with usage by Facility District for 2015.</p> <ul style="list-style-type: none"> <li>▪ The WP has been historically underspent and PF&amp;R is projecting underspending of \$0.400 million in 2016.</li> <li>▪ The 2017 Preliminary Operating Budget for the WP is \$8.997 million and includes a 2.3% inflationary rate increase to the individual subsidy rates, consistent with the 2017 user fee increase for PF&amp;R.</li> <li>▪ The proposed 2017 subsidy for children and youth is \$526 per year and the rate for seniors and adults is \$244.</li> <li>▪ WP utilization varies by District and location and is dependent on a number of factors including the availability of free or low cost programs within the area.</li> <li>▪ WP registrations represent approximately 19% of the City's total registration for recreation programs. In 2017, registration is expected to be consistent with the 2016 levels.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



PART II : REQUESTED REPORTS AND BRIEFING NOTES			
Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>Budget Committee – January 12, 2017</b>  <b>BU29.1</b>  <b>Parks, Forestry and Recreation</b>  <b>Operating Budget Briefing Note #10 (cont'd)</b>		<ul style="list-style-type: none"> <li>▪ PF&amp;R continues to promote and increase awareness of the WP Program through various communication channels</li> </ul> <p>Appendix A provides a list of locations where the total Welcome Policy subsidies used exceed \$50,000 as this threshold is considered significant.</p>	
<b>BU29.1</b>  <b>Parks, Forestry and Recreation</b>  <b>Operating Budget Briefing Note #11</b>	<p>That the General Manager, Parks, Forestry and Recreation provide a budget briefing note on the following on:</p> <p><i>"A list of programs and geographic areas with significant waitlists, and strategies to provide programming to address those needs."</i></p>	<p>A briefing note entitled "<b><i>Program Waitlists and Strategies to Address the Increase</i></b>", was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>The briefing note summarizes the waitlist demands for PF&amp;R recreational programs by geographic area and by program category as well as describes actions taken to reduce wait lists, optimize available spaces and manage programs according to changing need and registration trends.</p> <ul style="list-style-type: none"> <li>▪ The demand for recreation programs has increased with the expansion of recreation centres Where Programs are Free.</li> <li>▪ Waitlists have grown from 115,000 to 189,000 clients or by 64% over the past three years. Of the total waitlisted clients, 86% are children and 14% are adults.</li> <li>▪ A client may be on multiple waitlists at the same time as there are no caps to the waitlist.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Parks, Forestry and Recreation</b>  <b>Operating Budget Briefing Note #11 (cont'd)</b>		<ul style="list-style-type: none"> <li>▪ On a continuous basis, staff review registration trends to optimize capacity utilization and address waitlists. Business processes are in place to address administrative issues such as duplicate registrations, conflicting time slots and poor attendance.</li> </ul> <p>In addition to registered and instructional programs, PF&amp;R offers over 300,000 hours or 60% of drop-in leisure programming city-wide at no cost</p>	
<b>BU29.1</b>  <b>Parks, Forestry and Recreation</b>  <b>Operating Budget Briefing Note #12</b>	<p>That the General Manager, Parks, Forestry and Recreation provide budget briefing note on the following on:</p> <p><i>"Any client use surveys performed in the last two years to review and evaluate service quality."</i></p>	<p>A briefing note entitled "<b>Recent Client Survey Evaluations</b>", was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>The briefing note details the client satisfaction surveys conducted by PF&amp;R in 2015 and 2016.</p> <ul style="list-style-type: none"> <li>▪ In addition PFR Public Opinion Survey conducted annually since 2006, 13 customer service and quality satisfaction surveys were completed.</li> <li>▪ In relation to service quality, over 805 of respondents indicated that they were satisfied with PF&amp;R programs and services.</li> </ul> <p>Appendix A provides an overview of the surveys conducted in 2015 and 2016.</p>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Parks, Forestry and Recreation</b>  <b>Operating Budget Briefing Note #13</b>	<p>That the General Manager, Parks, Forestry and Recreation provide budget briefing note on the following on:</p> <p><i>"Details on the Toronto Pan Am Sports Centre (TPASC) communications, outreach and promotion of programming and recreation services to the surrounding neighbourhoods and institutions including those north of Sheppard and details on the 36,000 hours of programming proposed to be cut and the work of the 43 FTEs also proposed to be cut."</i></p>	<p>A briefing note entitled "<i>Toronto Pan Am Sports Centre Promotion of Programming</i>", was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>The briefing note describes the TPASC operating agreement; the utilization rates by program category as well as the City's Operating budget assumptions for the years 2015-2017.</p> <ul style="list-style-type: none"> <li>▪ TPASC is co-owned and operated by the City of Toronto and the University of Toronto as a separate entity and is expected to be self-sustaining.</li> <li>▪ The City's share of TPASC operation is approximately 31% of the allocated times for community accessed programs and services.</li> <li>▪ In 2016, PF&amp;R delivered 12,800 hours of drop-in leisure programming and 10,600 hours of registered instruction programming with over 200,000 participant visits.</li> <li>▪ The reduction of 36,000 hours aligns the 2017 Preliminary Operating Budget to the expected use of programs and services to be offered by the City in 2017.</li> <li>▪ This financial and FTE adjustment has no impact on providing current service levels, the existing positions at the facility; or the scheduled recreation hours required.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Shelter, Support and Housing Administration</b>  <b>Operating Budget Briefing Note #14</b>	<p>That the General Manager, Shelter, Support and Housing Administration provide budget briefing note on the following on:</p> <p><i>"A plan and associated costs to achieve the 90 percent occupancy target in shelters for each demographic served in 2018, with options to make progress towards the target in 2017."</i></p>	<p>A briefing note entitled <i>"Meeting the Shelter's Occupancy Target in 2018"</i> was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ Table on Page 2 shows that two out of six sectors, the Single Women's and Single Men's are expected to be over the 90% occupancy threshold in 2017.</li> <li>▪ The opening of a 60-bed women's shelter in December at 702 Kennedy Road is anticipated to bring the occupancy to 90% occupancy in the women's sector.</li> <li>▪ Funding for 2 shelters, Christie Ossington (30-beds) and Salvation Army Hope Shelter (60-beds) included in the 2017 Preliminary Operating Budget will help address the occupancy in men's sector as will the addition of beds at 731 Runnymede Road transitional shelter funded through the 2017 Preliminary Capital Budget.</li> </ul>	<p>Receive for Information</p>
<b>BU29.1</b>  <b>Shelter, Support and Housing Administration</b>  <b>Operating Budget Briefing Note #15 (Confidential)</b>	<p>That the General Manager, Shelter, Support and Housing Administration provide a budget briefing note on the following on:</p> <p><i>"The financial and service-level impacts of the complement reduction proposed within the shelter system, including the adjustment of service delivery at the Adelaide Resource Centre for Women."</i></p>	<p>A Confidential Briefing note entitled <i>"2017 Service Adjustments"</i> was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting under a separate cover (please refer to the Confidential package for this briefing note).</p>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Social Development, Finance and Administration</b>  <b>Operating Budget Briefing Note #24</b>	<p>The Executive Director, Social Development, Finance and Administration provide a budget briefing note on the following on:</p> <ol style="list-style-type: none"> <li>1. <i>General use of the Community Partnership and Investment Program (CPIP) inflationary increase by organizations receiving the grants.</i></li> <li>2. <i>The number of FTEs CPIP grants created in community agencies in 2016</i></li> <li>3. <i>The community-level impact of a potential reduction in the Community Partnership Investment Program funding and other city granting programs.</i></li> </ol>	<p>A briefing note entitled "<i>Community Partnership and Investment Programs (CPIP) and Other Grant Programs</i>" will be distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ Following disaggregation of the former CPIP budget to six program budgets by City Council in 2012, the total 2017 Preliminary budget for CPIP is \$67 million gross, \$64.5 million net with details included in Appendix A, Page 7 of the briefing note.</li> <li>▪ Overall the CPIP grant programs enabled a total of 4,715 FTEs CPIP grants in 2016</li> <li>▪ The briefing note details the impact of any potential reduction to the CPIP grant program which is not included or recommended in the 2017 Preliminary Operating Budget.</li> <li>▪ Note that Section C, Pages 3-4 of the briefing note provide general comments on the impact of any potential reductions which, in the absence of a specific reduction value for each grant program, are difficult to assess.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Social Development, Finance and Administration</b>  <b>Operating Budget Briefing Note #25</b>	<p>The Executive Director, Social Development, Finance and Administration provide budget briefing note on the following on:</p> <p><i>"The financial requirements proposed in the 2017 Preliminary Operating and Capital Budget to fund the initiatives included in the Poverty Reduction Strategy 2017 Work Plan."</i></p>	<p>A briefing note entitled "<b><i>TO Prosperity: Toronto Poverty Reduction Strategy</i></b>" was distributed on January 10th, 2017 for the January 12th, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ The City is considering \$5.0 million gross, \$4 million net of additional investments towards Poverty Reduction Strategy in the 2017 Operating Budget. <ul style="list-style-type: none"> <li>○ Annualized operating impact of initiatives started last year total \$1.2 million gross, \$0.3 million net and are included in the 2017 Preliminary Operating Budget.</li> <li>○ The remaining \$3.8 million gross and \$3.7 million net new investments are not included in the 2017 Preliminary Operating Budget but are part of the list of New/ Enhanced initiatives provided to the Budget Committee for consideration as part of the 2017 Budget process.</li> </ul> </li> <li>▪ In addition, the City is also considering \$67.9 million in additional capital investments for 2017 that are included in the 2017 Preliminary Capital Budget.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>City Planning</b>  <b>Operating Budget Briefing Note #16</b>	<p>That the Chief Planner and Executive Director, City Planning provide budget briefing note on the following:</p> <p><i>"A breakdown of management consulting costs that will support anticipated 2017 service requirements included in the Base Budget."</i></p>	<p>A briefing note entitled "<b><i>Breakdown of Management Consulting Costs That Will Support Anticipated 2017 Service Requirements Included in the Base Budget</i></b>" was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ Management consultant studies, which account for \$402,670 of the Programs 2017 Preliminary Operating Budget, will support development review, data collection and place-making activities in 2017.</li> <li>▪ Most of the studies that City Planning undertakes are funded in the Capital Program (i.e. Growth; Transportation and Transit Planning; Avenue/Area; and Heritage Conservation District studies).</li> </ul>	<p>Receive for Information</p>
<b>BU29.1</b>  <b>City Planning</b>  <b>Operating Budget Briefing Note #17</b>	<p>That the Chief Planner and Executive Director, City Planning provide budget briefing note on the following:</p> <p><i>"A line by line list of discretionary spending items and areas of potential savings."</i></p>	<p>A briefing note entitled "<b><i>Line By Line List of Discretionary Spending Items and Areas of Potential Savings</i></b>" was distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ This briefing notes provides information on the \$441,361 million in funding included in the 2017 Preliminary Operating Budget within City Planning discretionary accounts.</li> <li>▪ City Planning reduced its training budget by \$32,500 and its consulting budget by \$36,000 to satisfy the Budget Committee's 2016 decision requiring reductions in divisions' and agencies' discretionary expenses.</li> </ul>	<p>Receive for Information</p>



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>City Planning</b>  <b>Operating Budget Briefing Note #17</b>		<ul style="list-style-type: none"> <li>▪ No other cost savings opportunities have been identified for 2017.</li> </ul>	
<b>BU29.1</b>  <b>Municipal Licensing and Standards</b>  <b>Operating Budget Briefing Note #18</b>	<p>That the Executive Director, Municipal Licensing and Standards provide budget briefing note on the following:</p> <p><i>"Assessing the staffing complement necessary to provide overnight and weekend enforcement of noise by-laws, whether through additional FTEs or shift changes."</i></p>	<p>A briefing note entitled "<i>Assessment of Staffing Complement for Overnight and Weekend Enforcement of Noise By-law</i>" will be distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>This briefing note provide details regarding resources necessary for enforcement of the noise by-law, noting that since September 2015 existing staff have been utilized with adjusted shifts to address noise complaints. This includes weekdays, weekends and evenings.</p> <p>The briefing note also details how the results of following two ongoing initiatives will serve to inform further resolution of noise complaint issues.</p> <ul style="list-style-type: none"> <li>▪ A comprehensive review of the Noise By-law, due in Q4 of 2017; and</li> <li>▪ The Toronto Police Service Transformational Task Force that is currently reviewing response to noise issues.</li> </ul>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Transportation Services</b>  <b>Operating Budget Briefing Note #19</b>	<p>That the General Manager, Transportation Services provide budget briefing note on the following:</p> <p><i>"A revised schedule of service levels for road and sidewalk maintenance to reflect actual achieved service levels in past years."</i></p>	<p>A briefing note entitled "<b>Road and Sidewalk Maintenance – Levels of Service</b>" prepared by the General Manager, Transportation Services, was distributed on January 10th, 2017 for the Budget Committee Meeting on January 12th, 2017.</p> <p>The briefing note responds to the Budget Committee's questions related to the current service levels for winter operations, road / sidewalk repairs and cleaning, and whether the funding in the 2017 Preliminary Operating Budget is sufficient to maintain the service levels.</p> <ul style="list-style-type: none"> <li>▪ Service levels are generally achieved, although circumstances (e.g. major snowfalls) may result in some non-compliance. Funds are available in the 2017 Preliminary Operating Budget to maintain the 2016 service levels. Exceptions to this arise from the service adjustments included in the 2017 Preliminary Budget that harmonized leaf collection, reduce number of grass cuts and frequency of sweeping local roads.</li> </ul>	<p>Receive for Information</p>
<b>BU29.1</b>  <b>Toronto Police Service</b>  <b>Operating Budget Briefing Note #20</b>	<p>That the Toronto Police Services Board, and the Chief, Toronto Police Service provide budget briefing note on the following:</p> <p><i>"The impact of "Cap and Trade" on the Service's budget."</i></p>	<p>A briefing note entitled "<b>Impact of Cap and Trade</b>" will be distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>The briefing note outlines the impact of "Cap &amp; Trade" on the Toronto Police Service (TPS) budget:</p>	<p>Receive for Information</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Toronto Police Service</b>  <b>Operating Budget Briefing Note #20 (cont'd)</b>		<ul style="list-style-type: none"> <li>▪ As part of the 2017 Budget process, the City’s Environment and Energy, estimated the cost for the Police (based on consumption and 4.3 cents/litre that applies to both diesel and gasoline) to be \$340,000. This amount is included in the 2017 Preliminary Operating Budget for TPS.</li> <li>▪ TPS's utilities budget is determined by the City’s Facilities Management Service. The City’s Facilitates Management service confirmed that the impact of Cap and Trade is estimated at \$120,000 and has been included in the TPS 2017 Preliminary Operating Budget.</li> </ul>	
<b>BU29.1</b>  <b>Toronto Police Service</b>  <b>Operating Budget Briefing Note #21</b>	<p>That the Toronto Police Services Board, and the Chief, Toronto Police Service provide budget briefing note on the following:</p> <ol style="list-style-type: none"> <li>1. <i>The decline in Provincial Offence Tickets and</i> <ol style="list-style-type: none"> <li>a. <i>the reasons for this decline</i></li> <li>b. <i>the absolute change in numbers of tickets from 2006 – 2016</i></li> </ol> </li> </ol>	<p>A briefing note entitled "<b><i>Provincial Offence Tickets</i></b>" will be distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>The briefing note outlines the reasons for the decline in Provincial Offences tickets issued, and the absolute change in numbers between 2006-2016 for the Toronto Police Service (TPS). The reasons for decline are the result of :</p> <ul style="list-style-type: none"> <li>▪ Lower Uniform Staffing Levels: Average uniform deployment started dropping significantly starting in 2012 and continues to decline.</li> <li>▪ New Approach to Traffic Enforcement: The Service has moved from an enforcement focused approach to traffic safety, to a more balanced crime prevention and community mobilization strategy.</li> </ul>	Receive for Information

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Toronto Police Service</b>  <b>Operating Budget Briefing Note #21 (cont'd)</b>		<ul style="list-style-type: none"> <li>▪ The objective of new approach is to achieve improvements in overall traffic safety.</li> <li>▪ Provincial Offences Act (POA) Cautions: POA cautions (warnings) were introduced in August of 2013. This process was formalized through the Service’s implementation of a new police operations system (Versadex) in November 2013. When conducting traffic investigations, Officer's use cautions in lieu of charges as a method of positive interaction with members of the public to encourage changes their driving behavior.</li> </ul>	
<b>BU29.1</b>  <b>Toronto Police Service</b>  <b>Operating Budget Briefing Note #22</b>	<p>That the Toronto Police Services Board, and the Chief, Toronto Police Service provide budget briefing note on the following:</p> <p><i>"The impact of presumptive illness, if any"</i></p>	<p>A briefing note entitled "<b><i>Impact of Presumptive Illness</i></b>" will be distributed on January 10<sup>th</sup>, 2017 for the January 12<sup>th</sup>, 2017 Budget Committee Meeting.</p> <p>The briefing note outlines the impact of presumptive illness on the Toronto Police Service (TPS):</p> <ul style="list-style-type: none"> <li>▪ For the purpose of tracking and reporting, the TPS records Injured on Duty reports resulting from traumatic mental stress, PTSD, and other related occupational stress injuries under the category heading “Emotional/Psychological”.</li> <li>▪ The TPS has recorded 456 total incidents in this category in 2016, with 54 of these incidents registered as claims with the WSIB due to lost time or the need for health care. Overall, the number of WSIB claims in the “Emotional/Psychological” category has increased by 43% between 2013 and 2016.</li> </ul>	Receive for Information

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Toronto Police Service</b>  <b>Operating Budget Briefing Note #22 (cont'd)</b>		<ul style="list-style-type: none"> <li>▪ The potential impact on workers' compensation costs to the TPS is not known at this time. The TPS will track, monitor and analyze the increases, so that it can better estimate the impact on 2018 and future years.</li> </ul>	
<b>BU29.1</b>  <b>Toronto Public Health</b>  <b>Operating Budget Briefing Note #23</b>	<p>That the Medical Officer of Health provide budget briefing note on the following:</p> <p><i>"Any interim urgent actions, and corresponding resources, needed to combat the growing opioid overdose crisis in Toronto, in advance of the development and implementation of the Toronto Overdose Action Plan later in 2017."</i></p>	<p>A briefing note entitled "<b>Short-Term Measures to Prevent and Respond to Drug Overdoses</b>" will be distributed on January 12, 2017 for the January 12, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ The briefing note identifies two urgent actions namely, training in overdose prevention and response and policy development support to combat the growing opioid overdose crisis in Toronto.</li> <li>▪ An additional four positions at a cost of \$0.297 million gross/\$0.074 million net would be required to deliver training in overdose preventions and provide policy development support.</li> <li>▪ Funding for this enhanced service priority is not included in the 2017 Preliminary Operating Budget for Toronto Public Health and is not part of the list of new/enhanced requests that have been referred to the Budget Process for Budget Committee's consideration during the 2017 Budget Process.</li> </ul>	Receive for Information

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART II : REQUESTED REPORTS AND BRIEFING NOTES**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested
<b>BU29.1</b>  <b>Toronto Transit Commission</b>  <b>Operating Budget Briefing Note #27</b>	<p>That the Chief Executive Officer, Toronto Transit Commission provide budget briefing note on the following:</p> <p><i>"An outline of the impact of provincial decisions on the annual operating costs of the Toronto Transit Commission from 1990 to 2017, including changes in the annual operating subsidy received by the City from the Provincial government and any costs associated with new legislative requirements (e.g. AODA)."</i></p>	<p>A briefing note titled <i>"Impact of Provincial Decisions on TTC Annual Operating Costs"</i>, will be distributed on January 12, 2017 for the January 12, 2017 Budget Committee Meeting.</p> <ul style="list-style-type: none"> <li>▪ The briefing note outlines the impact of Provincial decisions on the TTC annual Operating cost.</li> <li>▪ Provincial legislation regarding accessibility, employment standards, and the environment have impacted the TTC's operating budget through increased cost.</li> <li>▪ The briefing note also outlines funding contributions received from the Province inclusive of periodic one-time and ongoing funding during the 1990-2017 timeframe.</li> </ul>	<p>Receive for Information</p>

Budget Committee – **January 12, 2017**

**PART III : MOTIONS**

Agenda Item / Report Name	Requested Actions	Status / Response	Action Requested

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1m</b>  <b>Economic Development and Culture</b>  <b>Letter</b>	<p>The letter dated Nov 3, 2016 from the Toronto Music Industry Advisory Council entitled "<i>2017 Toronto Music Industry Advisory Council Budget Priorities</i>", recommends that:</p> <p>1. <i>City Council amend the Economic Development and Culture division's 2017 operating budget submission by increasing the budget by \$200,000 for the implementation of the Toronto Music Strategy and the following priorities:</i></p> <p style="margin-left: 40px;">a. <i>Protecting the health of live music infrastructure;</i></p> <p style="margin-left: 40px;">b. <i>Branding of Toronto music;</i></p> <p style="margin-left: 40px;">c. <i>Reviewing and updating regulatory framework; and</i></p> <p style="margin-left: 40px;">d. <i>Building a proposal for a music hub and supporting partnerships to further this goal.</i></p>	<p>This report summarizes partnership opportunities, leading to the creation of a "Toronto Music Hub", an arm's length not-for-profit organization to execute key items in the Music Strategy that lie beyond City of Toronto capacity or purview.</p> <ul style="list-style-type: none"> <li>▪ If approved, the Toronto Music Strategy will build music tourism to the City, brand the City as a music destination, and enable future business opportunities for Toronto artists and music companies.</li> <li>▪ The Economic Development and Culture (EDC) Division's 2017 Preliminary Operating Budget does not include the Toronto Music Strategy initiative. It is however, included in the list of new requests for consideration by the Budget Committee during the 2017 budget process.</li> <li>▪ Approval of the funding request will result in an increased operating pressures of \$200,000 gross and net.</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>
<b>BU29.1u</b>  <b>Economic Development and Culture &amp; City Clerk</b>  <b>Report</b>	<p>The General Manager, Economic Development and Culture, and the City Clerk recommend that:</p>	<p>This report recommends that City Council approve an increase of \$1.400 million gross and \$0 net to Economic Development and Culture Division's 2017 Preliminary Operating Budget, fully funded by Toronto Port Lands Company dividends. This added funding will achieve the following results within five years:</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1u</b>  <b>Economic Development and Culture &amp; City Clerk</b>  <b>Report (cont'd)</b>	<ol style="list-style-type: none"> <li>1. <i>City Council approve an increase to the 2017 Preliminary Operating Budget for Economic Development and Culture of \$1.400 million gross and \$0 net, fully funded by non-program budget revenues arising from Toronto Port Lands Company (TPLC) dividends provided to the City, and that \$0.150 million of this increase be allocated to the City Clerk's Office through internal transfer.</i></li> <li>2. <i>City Council direct the General Manager, Economic Development and Culture to report to Economic Development Committee on the results of all outbound trade missions within three months of the mission and to report to the Economic Development Committee annually on all international economic and cultural development activities.</i></li> <li>3. <i>City Council authorize the General Manager, Economic Development and Culture to negotiate and sign an agreement with the World Trade Centre-Toronto to partner with the City in providing training and trade development activities with Toronto-based SME firms as well as assisting with outbound and inbound trade missions.</i></li> <li>4. <i>City Council direct the General Manager, Economic Development and Culture, in consultation with the City Manager and the City Clerk, to review the City's International Alliance Program and report to the Economic Development Committee in 2017.</i></li> </ol>	<ul style="list-style-type: none"> <li>▪ Increased number of Toronto based small and medium-sized enterprises (SMEs) by 1,200 to 2,000 companies,</li> <li>▪ Increased value of Toronto exports by \$1.000 to \$2.000 billion,</li> <li>▪ Generated additional 10,000 to 20,000 new jobs, and</li> <li>▪ Entered into an international trade development partnership with the World Trade Centre-Toronto, a subsidiary of the Toronto Region Board of Trade.</li> </ul> <p>The activities recommended in this report, including the partnership with the World Trade Centre-Toronto, are anticipated to be an ongoing activity level increase which will support the focus areas of:</p> <ul style="list-style-type: none"> <li>▪ Company-level export development and training,</li> <li>▪ Outbound trade missions,</li> <li>▪ Hosting and leveraging international delegations and missions,</li> <li>▪ Enhancing the International Alliance Program and</li> <li>▪ Market research.</li> </ul>	



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1t</b>  <b>Children's Services</b>  <b>Report</b>	<p>The report dated Dec 30, 2016 from the General Manager, Children's Services entitled "<i>Additional Fee Subsidies Needed to Maintain 2010 Proportion of Subsidies to Licensed Spaces</i>", recommends that:</p> <p><i>"Community Development and Recreation Committee and Budget Committee receive the report for information."</i></p>	<p>This report outlines the number of additional child care fee subsidies that would be required to achieve the same ratio of subsidies to licensed spaces as in 2010, prior to the implementation of Full-Day Kindergarten.</p> <ul style="list-style-type: none"> <li>▪ As directed by City Council, this report is being submitted concurrently to the Budget Committee for consideration as part of the 2017 Budget Process and to the Community Development and Recreation Committee.</li> <li>▪ The ratio of subsidies to licensed child care spaces was 44.8% in 2010 and stands at 37.6% as of December 2016. An additional 4,918 licensed spaces would be required to maintain the 2010 ratio. At an average cost of \$10,000 per fee subsidy, the additional subsidies would cost \$49.2 million annually.</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>
<b>BU29.1x</b>  <b>City Planning</b>  <b>Report</b>	<p>The Deputy City Manager, Cluster B, the Deputy City Manager, Cluster A, the Deputy City Manager and Chief Financial Officer and the Interim City Solicitor recommend that:</p> <p><i>1. City Council approve an increase to the 2017 Preliminary Operating Budget of \$1,805,750 gross and \$0 net, and an increase of 17 temporary positions, fully funded by the City Planning Development Application Review Reserve Fund (Account XR1307), between the following City Programs:</i></p>	<p>This report responds to Council's direction for staff to report to the Budget Committee through the 2017 Budget Process and concurrently to the Planning and Growth Management Committee with an analysis, on a Division by Division basis, of additional staffing resources required to meet each Division's Key Performance Indicators, Planning Act timelines and current and anticipated application volumes</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested																														
<b>BU29.1x</b>  <b>City Planning</b>  <b>Report</b> <b>(cont'd)</b>	<ol style="list-style-type: none"> <li>a. <i>City Planning - An increase of \$890,000 gross and \$0 net for the 2017 part year funding of 8.0 new planner and 1.0 new support assistant positions;</i></li> <li>b. <i>Legal Services - An increase of \$656,250 gross and \$0 net for the 2017 part year funding of 5.0 new solicitor positions; and</i></li> <li>c. <i>Parks, Forestry and Recreation - An increase of \$259,500 gross and \$0 net for 2017 part year funding of 2.0 new Park Planner and 1.0 new Senior Landscape Architect positions.</i></li> </ol> <ol style="list-style-type: none"> <li>2. <i>City Council direct that an end to end development process review be conducted.</i></li> <li>3. <i>City Council direct the Chief Planner and Executive Director, City Planning to implement a time tracking system which will formally document staff time spent on development review matters and report to the Planning and Growth Management Committee in the second quarter of 2018 on Division's Key Performance Indicators and Planning Act timeline improvements arising from the recommended additional staff resources and any implemented process changes.</i></li> <li>4. <i>Planning and Growth Management Committee forward this report and its recommendations for consideration as part of the 2017 Budget Process.</i></li> </ol>	<p>The report recommends that the 2017 Preliminary Operating Budget be increased by \$1.806 million gross and \$0 net to add 17.0 temporary staffing resources as detailed in the table below:</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th>Program (\$000s)</th> <th>Added Temporary Resources</th> <th>2017 (April 1 - December 31)</th> <th>2018 (Full Year)</th> <th>2019 (January 1 - March 31)</th> <th>Total</th> </tr> </thead> <tbody> <tr> <td>City Planning</td> <td>8.0 Planners 1.0 Admin Support</td> <td>\$890.0</td> <td>\$1,130.0</td> <td>\$240.0</td> <td>\$2,260.0</td> </tr> <tr> <td>Legal Services</td> <td>5.0 Solicitors</td> <td>\$656.3</td> <td>\$875.0</td> <td>\$218.8</td> <td>\$1,750.0</td> </tr> <tr> <td>Parks, Forestry &amp; Recreation</td> <td>2.0 Park Planners 1.0 Sr. Landscape Architect</td> <td>\$259.5</td> <td>\$346.0</td> <td>\$86.5</td> <td>\$692.0</td> </tr> <tr> <td><b>Total Gross</b></td> <td></td> <td><b>\$1,805.8</b></td> <td><b>\$2,351.0</b></td> <td><b>\$545.3</b></td> <td><b>\$4,702.0</b></td> </tr> </tbody> </table> <p>It is recommended that these positions be funded from the Development Application Review Reserve Fund, resulting in no change to net funding or approved development application fees.</p> <p>In addition to the new positions identified in this report, the 2017 Preliminary Operating Budget currently includes funding of \$1.835 million gross and \$0 net for the addition of 17.0 permanent positions to address development application review matters. This increase in funding has been included as follows:</p> <ul style="list-style-type: none"> <li>▪ City Planning - An increase of \$0.202 million gross and \$0 net for 1.0 new permanent Director, Committee of Adjustment.</li> </ul>	Program (\$000s)	Added Temporary Resources	2017 (April 1 - December 31)	2018 (Full Year)	2019 (January 1 - March 31)	Total	City Planning	8.0 Planners 1.0 Admin Support	\$890.0	\$1,130.0	\$240.0	\$2,260.0	Legal Services	5.0 Solicitors	\$656.3	\$875.0	\$218.8	\$1,750.0	Parks, Forestry & Recreation	2.0 Park Planners 1.0 Sr. Landscape Architect	\$259.5	\$346.0	\$86.5	\$692.0	<b>Total Gross</b>		<b>\$1,805.8</b>	<b>\$2,351.0</b>	<b>\$545.3</b>	<b>\$4,702.0</b>	
Program (\$000s)	Added Temporary Resources	2017 (April 1 - December 31)	2018 (Full Year)	2019 (January 1 - March 31)	Total																												
City Planning	8.0 Planners 1.0 Admin Support	\$890.0	\$1,130.0	\$240.0	\$2,260.0																												
Legal Services	5.0 Solicitors	\$656.3	\$875.0	\$218.8	\$1,750.0																												
Parks, Forestry & Recreation	2.0 Park Planners 1.0 Sr. Landscape Architect	\$259.5	\$346.0	\$86.5	\$692.0																												
<b>Total Gross</b>		<b>\$1,805.8</b>	<b>\$2,351.0</b>	<b>\$545.3</b>	<b>\$4,702.0</b>																												

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1x</b>  <b>City Planning</b>  <b>Report</b> <b>(cont'd)</b>		<ul style="list-style-type: none"> <li>▪ Toronto Building - An increase of \$1.185 million gross and \$0 net for 12.0 new permanent positions (8 Zoning Examiners &amp; 4 Application Examiners).</li> <li>▪ Note: As of January 1<sup>st</sup>, Toronto Building will assume full responsibility for the intake of all CoA applications across the 4 districts, which has the added benefit of allowing City Planning to utilize 4 positions previously responsible for CoA intake to address the 30% increase CoA applications.</li> <li>▪ Legal Services - An increase of \$0.448 million gross and \$0 net for 4.0 new permanent positions (3 Solicitors and 1 Legal Assistant).</li> </ul>	
<b>BU29.1v</b>  <b>Facilities, Real Estate, Environment &amp; Energy</b>  <b>Report</b>	<p>The report dated January 9, 2017 from the Chief Corporate Officer entitled "<i>TransformTO Short-term Strategies Financial Estimates</i>", recommends that:</p> <p><i>"The Budget Committee receive this report for information."</i></p>	<p>This report responds to City Council's request for the TransformTO Short-term Strategies Business Cases to be considered as part of the 2017 Budget Process, for the report entitled "<i>PE15.1 TransformTO: Climate Action for a Healthy Equitable, and Prosperous Toronto</i>", at Council meeting on December 13, 2016.</p> <ul style="list-style-type: none"> <li>▪ There is no financial impact associated with receiving this report. However, adopting actions to accelerate GHG emission reductions would have cost implications for which funding is not included in the 2017 Preliminary Budget.</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<p><b>BU29.1v</b></p> <p><b>Facilities, Real Estate, Environment &amp; Energy</b></p> <p><b>Report (cont'd)</b></p>		<ul style="list-style-type: none"> <li>▪ Staff recommend that business cases for these Short-term Strategies be brought forward through the 2018 budget process, however if an accelerated work plan were to commence in 2017, additional funding of \$1.6 million gross and net and associated staff complement of 24.0 positions would be required to be added to the 2017 Operating Budget. The 2017 annualization impact of this accelerated work plan requires an additional \$1.6 million gross and net in 2018 to fund full year impact.</li> <li>▪ It is noted that the additional funding requirement of \$1.6 million gross and net for 2017 is neither included in the 2017 Preliminary Operating Budget for FREEE nor in the list of new items referred to the Budget Committee for its consideration.</li> <li>▪ Capital funding has also been identified to implement TransformTO Short-term Strategies Business Cases. For details, please refer to the agenda item BU29.1v in the Capital Wrap-Up Notes.</li> <li>▪ Additional incremental operating investments of \$15.8 million would also be required for future years to continue the implementation of these strategies. This funding would enable program optimization and improve the likelihood of leveraging capital from external sources, including provincial cap and trade proceeds and federal infrastructure monies. It is still to be determined the extent of Toronto's share from these sources.</li> </ul>	

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1a</b>  <b>Auditor General's Office</b>  <b>Letter</b>	<p>The report dated October 7, 2016 from the Audit Committee entitled "<i>Auditor General's Office -2017 Operating Budget</i>", recommends that:</p> <p><i>"City Council approve the Auditor General's Office 2017 Operating Budget Request of \$4.902 million gross and net."</i></p>	<p>Funding in the amount of \$4.902 million gross and net, representing a 2.6% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Auditor General's Office request.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>
<b>BU29.1b</b>  <b>Office of the Integrity Commissioner</b>  <b>Report</b>	<p>The report dated December 2, 2016 from the Integrity Commissioner entitled "<i>Office of the Integrity Commissioner - 2017 Operating Budget</i>", recommends that:</p> <p><i>"City Council approve the Office of the Integrity Commissioner's 2017 Operating Budget request of \$0.577 million gross and net."</i></p>	<p>Funding in the amount of \$0.507 million gross and net, representing a 4.5% increase from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is \$0.070 million lower than the Office of the Integrity Commissioner's request of \$0.577 million, attributable to new request of \$0.070 million for legal and investigative expenses that is not included in the 2017 Preliminary Operating Budget.</p> <ul style="list-style-type: none"> <li>▪ This new request is included in the list of items referred to the Budget process distributed by the City Manager and CFO for consideration by the Budget Committee as part of the 2017 Budget process.</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>
<b>BU29.1d</b>  <b>Office of the Lobbyist Registrar</b>  <b>Report</b>	<p>The report dated December 2, 2016 from the Lobbyist Registrar entitled "<i>Office of the Lobbyist Registrar - 2017 Operating Budget Request</i>", recommends that:</p> <p><i>"City Council approve the Office of the Lobbyist Registrar's 2017 Operating Budget of \$1.154 million gross and net."</i></p>	<p>Funding in the amount of \$1.154 million gross and net, representing a 0.2% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Lobbyist Registrar's request.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1f</b>  <b>Office of the Ombudsman</b>  <b>Report</b>	<p>The report dated December 2, 2016 from the Ombudsman entitled "<i>Office of the Ombudsman Toronto - 2017 Operating Budget</i>", recommends that:</p> <p><i>"City Council approve the Office of the Ombudsman's 2017 Operating Budget of \$1.810 million gross and net."</i></p>	<p>Funding in the amount of \$1.810 million gross and net, representing a 1.3% decrease from 2016 Operating Budget, is included in the City's 2017 Preliminary Operating Budget. This is consistent with the Ombudsman's request.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>
<b>BU29.1h</b>  <b>Toronto Police Service</b>  <b>Report</b>	<p>The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled "<i>Toronto Police Service - 2017 Operating Budget Request</i>", recommends that:</p> <p><i>"Budget Committee approve the Service's 2017 net operating budget request of \$1,002.7 Million, which is a \$2.0 Million or 0.20% decrease over the 2016 approved budget."</i></p> <p>The Police Services Board at its meeting of October 20, 2016 also adopted the following motion:</p> <p><i>"That the Chief of Police continue to operate the Lifeguard and School Crossing Guard programs under the current operational model for a transition period of up to one year, no later than July 2018, to allow for the transfer of the programs to the appropriate responsible body for the September 2018 to June 2019 school year. That the Board request the City to fund the programs during the transition period from non-program revenue until the transition date, at which time, the cost and revenue should be transferred to the budget of the responsible body to be determined by the City and resulting from consultation between the City Manager and the Chief of Police;"</i></p>	<p>The Police Services Board recommended the 2017 Operating Budget for the Toronto Police Service in the amount of \$1,123.8 million gross and \$1,002.7 million net (0.2% decrease over 2016).</p> <p>The 2017 Preliminary Operating Budget for Toronto Police Service of \$1,127.8 million gross and \$1,006.5 million net (0.2% increase over 2016).</p> <p>The 2017 Preliminary Operating Budget for the Toronto Police Service is higher by \$3.8 million as the motion adopted on October 20th delayed the transfer of the Lifeguards and Crossing Guards until July of 2018, while requesting the City to provide full year funding of \$7.9 million to reimburse the Police Service in 2017. There are no funds available to provide this reimbursement in the City's 2017 Preliminary Operating Budget.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1i</b>  <b>Toronto Police Service Parking Enforcement Report</b>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled " <i>Toronto Police Service - Parking Enforcement Unit - 2017 Operating Budget Request</i> ", recommends that:  <i>"Budget Committee approve a 2017 net Operating Budget request of \$46.7 Million, an increase of \$0.8 Million (1.72%) from the 2016 net budget."</i>	The Police Services Board recommended the 2017 Operating Budget for the Toronto Police Service – Parking Enforcement Unit of \$46.7 million net which is consistent with the 2017 Preliminary Operating Budget for Toronto Police Service – Parking Enforcement Unit.	Defer to Budget Committee Wrap-up Meeting on January 24, 2017
<b>BU29.1j</b>  <b>Toronto Police Services Board Report</b>	The report dated Nov 9, 2016 from the Chair, Toronto Police Services Board entitled " <i>Toronto Police Services Board - 2017 Proposed Net Operating Budget Request</i> ", recommends that:  <i>"Budget Committee approve a proposed 2017 net operating budget of \$2,309,100 which is an increase of 0.31% over a 2016 adjusted budget of \$2,301,900."</i>	The 2017 Preliminary Operating Budget of \$2.809 million gross and \$2,309 million net (an increase of 0.31% increase over the 2016 budget) is consistent with the amount reported to Budget Committee in the Nov 9, 2016 staff report from the Chair of the Toronto Police Services Board.	Defer to Budget Committee Wrap-up Meeting on January 24, 2017
<b>BU29.1k</b>  <b>Toronto Public Health Letter</b>	The letter dated Oct 31, 2016 from the Board of Health entitled " <i>Toronto Public Health 2017 Operating Budget Request</i> ", recommends that:  <i>1. City Council approve the Toronto Public Health 2017 Operating Budget Request of \$242,104.4 thousand gross/\$59,622.6 thousand net as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission", as amended by the following:</i>	The 2017 Preliminary Operating Budget for TPH is consistent with the BOH recommended Base Budget.  The BOH recommended budget includes funding for 5 new and enhanced priorities totaling \$3.020 million gross and \$2.333 million net which are not included in the 2017 Preliminary Operating Budget for TPH. <ul style="list-style-type: none"> <li>▪ Inflationary increase and enhancement to the Toronto Urban Health Fund of \$0.150 million gross and \$0.038 million net as part of the <i>TO Prosperity: Toronto Poverty Reduction Strategy</i>.</li> <li>▪ Immunization of School Pupils Act (ISPA) of \$0.600 million gross and \$0.150 million net and 11 positions.</li> </ul>	Defer to Budget Committee Wrap-up Meeting on January 24, 2017

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1k</b>  <b>Toronto Public Health</b>  <b>Letter (cont'd)</b>	<p>a. <i>an increase of \$530.4 thousand revenue/-\$530.4 thousand net in base budget adjustments to reflect confirmed 100 percent funding from the Ministry of Health and Long Term Care as a result of a reallocation of cost-shared mandatory funding to the 100 percent provincial funded Healthy Smiles Ontario program with an increase in revenue equivalent to the City's previous 25 percent share of the funding;</i></p> <p>b. <i>a reduction of \$892.1 thousand gross and \$223.0 thousand net as outlined in the confidential letter (October 21, 2016) from the Board of Health Budget Committee;</i></p> <p>c. <i>an increase of \$2,103.7 thousand gross and net for the Student Nutrition Program as outlined in Table 4 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Other New and Enhanced Services" and in the report (October 6, 2016) from the Acting Medical Officer of Health, "Student Nutrition Program: 2017 Operating Budget Request and Program Update";</i></p> <p>d. <i>the addition of \$165.8 thousand gross/\$41.5 thousand net and 2.5 positions for Food Safety and Safe Water Programs to help achieve provincially prescribed service levels in these core public health programs.</i></p> <p>2. <i>City Council approve the list of base budget adjustments, included in the Toronto Public Health 2017 Operating Budget Request and as summarized in Table 3 of the report (October 18, 2016) from the Acting Medical Officer of Health, "Overview of 2017 Operating Budget Submission" totaling a decrease of \$1,682.8 thousand gross and an increase of \$1,099.3 thousand net.</i></p>	<ul style="list-style-type: none"> <li>▪ Health Hazard and Food Safety Inspections of \$0.166 million gross and \$0.042 million net.</li> <li>▪ Inflationary and enhancement/expansion increases for the Student Nutrition Program of \$2.104 million gross and net as part of the TO Prosperity: Toronto Poverty Reduction Strategy.</li> </ul> <p>The above new requests are included in the list of items referred to the Budget Committee for its consideration as part of the 2017 Budget process.</p>	



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1k</b>  <b>Toronto Public Health</b>  <b>Letter (cont'd)</b>	<p>3. <i>City Council approve the 2017 Reduction Options of \$1,803.9 thousand gross and \$587.0 thousand net, included in the Toronto Public Health 2017 Operating Budget Request, which includes efficiency savings of \$1,861.1 thousand gross and \$587.0 thousand net and revenue changes of \$57.2 thousand gross and zero net, as outlined in Revised Attachment 2 – "Summary of Recommended Reduction Options" and Attachment 3 – "Summary of Recommended Confidential Reduction Options" to the report (October 18, 2016) from the Acting Medical Officer of Health.</i></p> <p>4. <i>City Council approve the 2017 New and Enhanced Requests of \$750.0 thousand gross and \$187.5 thousand net, included in the Toronto Public Health 2017 Operating Budget Request and as outlined in Table 3, "Overview of 2017 Operating Budget Submission" to the report (October 18, 2016) from the Acting Medical Officer of Health.</i></p> <p>5. <i>City Council approve the 2017 recommended user fee changes for Toronto Public Health, included in the Toronto Public Health 2017 Operating Budget Request and identified in Table 2, "Food Handler Certification Training User Fees" to the report (October 18, 2016) from the Acting Medical Officer of Health, for inclusion in the Municipal Code Chapter 441.</i></p> <p>6. <i>City Council request the new Medical Officer of Health to conduct a review of the operating budget and staffing in preparation for the 2018 Operating Budget process to identify opportunities for additional savings and to assess organization design for appropriate management span of control in Toronto Public Health.</i></p>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1k</b>  <b>Toronto Public Health</b>  <b>Letter (cont'd)</b>	<p>7. <i>City Council direct that the Confidential Attachments 3 and 4 to the report (October 18,2016) from the Acting Medical Officer of Health, the confidential presentations (October 21, 2016 and October 31, 2016) from the Acting Medical Officer of Health, and the confidential letter (October 21, 2016) from the Board of Health Budget Committee remain confidential in their entirety, as they relate to personal matters about an identifiable individual, including municipal or local board employees, and labour relations and employee negotiations.</i></p> <p>8. <i>The Budget Committee consider the recommendation in the confidential letter (October 31, 2016) from the Board of Health.</i></p>		
<b>BU29.1l</b>  <b>Toronto Public Health</b>  <b>Report</b>	<p>The report dated Nov 9, 2016 from City Council recommends that the report from the Acting Medical Officer of Health entitled "<b>Housing and Health: Unlocking Opportunity</b>" be referred to the Budget Committee for consideration during the 2017 Budget process. This report recommends that:</p> <p>1. <i>The Board of Health commend the Prime Minister of Canada for committing to develop a National Housing Strategy and urge the federal government to:</i></p> <p style="margin-left: 20px;">a. <i>Provide, as part of the strategy, adequate, predictable, and long-term funding for affordable housing, social housing (supply and state of good repair) and homelessness prevention, including mental health services and supportive housing;</i></p> <p style="margin-left: 20px;">b. <i>Make explicit the goal of ending homelessness with specific timelines and targets.</i></p>	<p>This report is in response to the high cost of housing and increasing poverty in Toronto that has led to an increased demand for subsidized housing. The report identifies that new policies and program interventions are needed to promote the health of Torontonians and reduce health inequities.</p> <p>This report results in no immediate financial implications.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.11</b>  <b>Toronto Public Health</b>  <b>Report (cont'd)</b>	<ol style="list-style-type: none"> <li>2. <i>The Board of Health commend the Ontario Minister of Housing for continuing to transform Ontario's housing system through its Long-Term Affordable Housing Strategy and urge that funding be provided for:</i> <ol style="list-style-type: none"> <li>a. <i>A portable Ontario housing benefit;</i></li> <li>b. <i>A permanent portable housing allowance program administered at the local level, in the absence of an Ontario housing benefit;</i></li> <li>c. <i>Repair and maintenance of social housing stock;</i></li> <li>d. <i>Programs including, but not limited to, financial assistance to prevent evictions;</i></li> <li>e. <i>Housing supports to prevent youth homelessness, with particular attention to youth leaving the child welfare system.</i></li> </ol> </li> <li>3. <i>The Board of Health commend the Government of Ontario for committing to enabling municipalities to implement inclusionary zoning through the Promoting Affordable Housing Act, 2016 and urge the provincial government to provide an effective, results-oriented legislative and regulatory framework to deliver new affordable housing opportunities for Ontario residents.</i></li> <li>4. <i>The Board of Health request the Ontario Minister of Housing and the Minister of Health and Long-Term Care to increase the supply and range of supportive housing options and provide funding for supports for people with mental health and/or substance use issues and people affected by violence.</i></li> </ol>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.11</b>  <b>Toronto Public Health</b>  <b>Report (cont'd)</b>	<p>5. <i>The Board of Health request the Acting Medical Officer of Health to work with the Affordable Housing Office and Shelter, Support and Housing Administration to explore:</i></p> <ul style="list-style-type: none"> <li>a. <i>Harm reduction housing strategies and models in the affordable, social, and private market housing sector for people with mental health and/or substance use issues;</i></li> <li>b. <i>How the City could work with the federal and provincial governments to support the development of new housing stock for people with mental health and/or substance use issues;</i></li> <li>c. <i>Strategies, including determining the City's role, to address the issue of discrimination against people with mental health and/or substance use issues in the private market sector, including alternatives to eviction;</i></li> <li>d. <i>Strategies to increase transitional housing for homeless pregnant and parenting women and people affected by violence.</i></li> </ul> <p>6. <i>The Board of Health forward this report to:</i></p> <ul style="list-style-type: none"> <li>a. <i>The City of Toronto General Manager of Shelter, Support and Housing Administration; Director of the Affordable Housing Office; General Manager of Employment and Social Services; and Executive Director of Social Development, Finance and Administration;</i></li> </ul>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.11</b>  <b>Toronto Public Health</b>  <b>Report (cont'd)</b>	<ul style="list-style-type: none"> <li><i>b. The Ontario Ministers of Housing; Municipal Affairs; Health and Long-Term Care; Community and Social Services; and Children and Youth Services;</i></li> <li><i>c. The Federal Ministers of Families, Children, and Social Development; and Health;</i></li> <li><i>d. The Chief Executive Officers of the Toronto Central Local Health Integration Network (LHIN), Central LHIN, Central East LHIN, Central West LHIN and Mississauga-Halton LHIN;</i></li> <li><i>e. The Chief Medical Officer of Health of Ontario.</i></li> </ul>		
<b>BU29.10</b>  <b>Toronto Transit Commission and Wheel-Trans</b>  <b>Report</b>	<p>The report dated Nov 21, 2016 from the Chief Financial and Administration Officer, Toronto Transit Commission entitled "<b><i>2017 Toronto Transit Commission and Wheel-Trans Operating Budgets</i></b>", recommends that City Council to approve the Toronto Transit Commission and Wheel-Trans 2017 Operating Budgets:</p> <ul style="list-style-type: none"> <li><i>1. Approve expenditure reductions totaling approximately \$91M, as detailed in this report (\$15.8M as endorsed by the TTC Budget Committee on September 21, 2016 and a further net \$75M reduction), noting this includes a \$5M unspecified budget reduction that is yet to be determined;</i></li> <li><i>2. Approve the following revenue increases totaling \$41.4M, as follows:</i></li> <li><i>c. Requesting City Council to approve a one-time draw from the TTC Stabilization Reserve in the amount of \$14.4M, noting this will bring the reserve balance to zero; and</i></li> </ul>	<p>This report transmits the Board approved 2017 Operating Budget for the TTC (Conventional and Wheel-Trans) to Budget Committee.</p> <p>The 2017 Operating Budgets for TTC reflected in the 2017 Preliminary Operating Budget submitted to Budget Committee for consideration by City staff on December 6, 2016 includes \$31.7 million in added funding compared to the TTC's November 24, 2016 Board report.</p> <p>The \$31.7 million difference in City funding between the TTC Board approved and 2017 Preliminary Operating Budget for the TTC is based on the following:</p> <ul style="list-style-type: none"> <li>▪ Board approved reduced TTC Operating funding of \$8.5 million for hybrid battery expenses (transferred to the capital budget);</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – January 12, 2017

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<p><b>BU29.1o</b></p> <p><b>Toronto Transit Commission and Wheel-Trans Report</b></p>	<p><i>d. A fare increase as described in this report and as shown on Appendix B effective January 1st, 2017 generating \$27M in passenger revenues;</i></p> <p>3. <i>Request the City to reconsider capitalizing hybrid bus batteries (\$8.5M) and addressing depreciation (\$29M) via City capital funding;</i></p> <p>4. <i>Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (ii), the fare increase;</i></p> <p>5. <i>Review the list of options shown on Appendix C as possible ways to address the remaining \$61M budget shortfall and give staff further direction; and</i></p> <p>6. <i>Forward this report to the City Budget Committee and the City Manager as the official 2017 operating budget submission for the Toronto Transit Commission.</i></p> <p><i>And adopt the following amendments to the staff report:</i></p> <p><u>Recommendation 2(a)</u></p> <p>1. <i>That the TTC Board endorse a fare freeze for 2018 to balance with the \$0.10 increase in 2017, ensuring that TTC fares stay in line with the rate of inflation.</i></p>	<ul style="list-style-type: none"> <li>▪ Board approved reduced TTC Operating funding of \$29.0 million for depreciation expenses (transferred to the capital budget); and <ul style="list-style-type: none"> <li>○ The City has not included these reductions as the transfer of these expenses to the Capital Budget are not eligible Capital expenses.</li> </ul> </li>   <li>▪ Board approved increased TTC Operating funding of \$5.8 million for new/enhanced priorities. <ul style="list-style-type: none"> <li>○ New and enhanced service priorities are not included in the (City staff) 2017 Preliminary Operating Budget, however they have been provided for budget Committees consideration as part of the 2017 Budget process</li> </ul> </li> </ul> <p>The 2016 Operating Budgets for Wheel-Trans reflected in the TTC's November 24, 2016 report is consistent with the 2017 Preliminary Operating Budgets:</p> <ul style="list-style-type: none"> <li>▪ Wheel-Trans (Net Budget of \$142.678 million, increased by \$25.965 million or 22.2% from the 2016 Approved Budget).</li> </ul> <p>This report also provides a list of options (Appendix C) as possible ways to reduce City funding (not approved by the Board) to meet the 2.6% Budget Reduction Target.</p>	

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<p><b>BU29.1o</b></p> <p><b>Toronto Transit Commission and Wheel-Trans</b></p> <p><b>Report (cont'd)</b></p>	<p>2. <i>That the TTC Board request TTC staff to report back to the TTC Budget Committee on the feasibility of harmonizing the TTC Adult pass discount programs (VIP, MDP) and budget implications.</i></p> <p><u>Recommendation 3</u></p> <p><i>If the city does not agree with recommendation #3 that the TTC Board request TTC staff to:</i></p> <p>1. <i>Work with City staff on a plan to transition the depreciation expense in the TTC operating budget to the TTC capital budget over a minimum 5-year period and report back to TTC Budget Committee by June 2017; and,</i></p> <p>2. <i>Provide all information requested on both the TTC's operating and capital budgets to City staff.</i></p> <p><u>Recommendation 4</u></p> <p><i>That the following statement be added to Recommendation 4:</i></p> <p><i>"and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process" so such recommendation now reads as follows:</i></p>		

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1o</b>  <b>Toronto Transit Commission and Wheel-Trans</b>  <b>Report (cont'd)</b>	<i>"4. Approve the 2017 TTC Operating Budget as detailed in Part 1 of this report and the 2017 Wheel-Trans Operating Budget as detailed in Part 2 of this report, noting that, at the time of writing this report, there is a combined remaining budget shortfall of \$61 M on these two budgets, after incorporating the effects of recommendations 1, 2 and 3 of this report, including recommendation 2 (b), the fare increase; and further that TTC staff provide the City budget staff with information on TTC budget and information requests for consideration as part of the City's 2017 Operating and Capital budget process".</i>		
<b>BU29.1p</b>  <b>Corporate</b>  <b>Letter from Executive Committee</b>	<p>The letter dated Nov 24, 2016 from the Executive Committee entitled "<b>Disability, Access and Inclusion Advisory Committee on Impact of 2.6 Percent Budget Reduction on People and Families Living with Disabilities</b>", recommends that:</p> <p><i>"Budget Committee, during the 2017 budget process, to consider the impact of all service improvements and changes to individuals and families living with disabilities."</i></p>	<p>This letter has no financial impact, and recommends to consider all service impacts to individuals and families with disabilities as a result of 2.6% budget reduction request.</p>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>
<b>BU29.1s</b>  <b>Corporate</b>  <b>Letter from City Council</b>	<p>The letter dated Dec 21, 2016 from City Council entitled "<b>Revenue Options</b>", recommends the following revenue options for consideration by Budget Committee as part of the 2017 Budget Process:</p> <ol style="list-style-type: none"> <li>1. <i>Introducing a dedicated property tax levy of 0.5 percent directed to the City Building Fund;</i></li> <li>2. <i>Allowing the commercial property tax rates to rise at the maximum allowed 50 percent of the residential property tax rate increase;</i></li> </ol>	<p>The item EX20.2, "<b>The City of Toronto's Immediate and Longer-term Revenue Strategy Direction</b>" was adopted during the City Council meeting on December 13, 14, and 15.</p> <ul style="list-style-type: none"> <li>▪ As a result, City Council has referred various revenue options to the Budget Committee for consideration as part of the 2017 Budget Process.</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>



**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**



Budget Committee – **January 12, 2017**

**PART IV: REFERRALS AND REPORTS FOR CONSIDERATION**

Agenda Item / Report Name	Requested Action	Status / Response	Action Requested
<b>BU29.1s</b>  <b>Corporate</b>  <b>Letter from City Council (con't)</b>	<ol style="list-style-type: none"> <li>3. <i>Harmonizing the Municipal Land Transfer Tax rates with the Ontario Land Transfer Tax rates, including the new graduated rate;</i></li> <li>4. <i>Harmonizing or increasing the Municipal Land Transfer Tax first-time homebuyer rebates with the Ontario Land Transfer Tax first-time homebuyer rebates, including the new Canadian citizenship and permanent residency test;</i></li> <li>5. <i>Changing the Municipal Land Transfer Tax first-time homebuyer rebate eligibility criteria to include a maximum value of consideration; and</i></li> <li>6. <i>Introducing an above inflationary increase to the Third Party Sign Tax.</i></li> </ol>		
<b>BU29.2</b>  <b>Additional City of Toronto Act Reporting Requirements as a Result of Recording of Tangible Capital Assets</b>  <b>Report</b>	<p>The report dated January 4, 2017 from the Deputy City Manager and Chief Financial Officer, entitled "<b><i>Additional City of Toronto Act Reporting Requirements as a Result of Recording of Tangible Capital Assets</i></b>" recommends that:</p> <p><i>"This report be received for information."</i></p>	<p>This report discusses the impact of excluding amortization expenses, post-employment benefits expenses, and Solid Waste landfill closure and post-closure expenses from the 2017 Operating Budget.</p> <ul style="list-style-type: none"> <li>▪ Ontario Regulation 286/09 "Budget Matters – Expenses" requires that the City prepare a report, prior to adoption of its budget, detailing amortization, post-employment benefits and landfill closure and post-closure expenses, if excluded from the budget. It also requires that the City adopt the report by resolution.</li> <li>▪ Consistent with prior years, the City's 2017 Operating and Capital Budgets have been prepared on the modified cash basis and therefore exclude the expenses listed above.</li> </ul>	<p>Defer to Budget Committee Wrap-up Meeting on January 24, 2017</p>

**WRAP-UP NOTES TO BUDGET COMMITTEE (December 16-20, 2016)**  
**2017 Preliminary Operating Budget**  
**Tax Supported Programs and Agencies**  
**Summary of Budget Review Process**  
**(\$000s)**

