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## **2017 OPERATING BUDGET BRIEFING NOTE TransformTO: Short Term Strategies & Financial Estimates**

## **Issue/Background:**

At its meeting of January 12<sup>th</sup>, 2017 the Budget Committee requested the Chief Corporate Officer to provide a briefing note that outlines the funding and timelines for TransformTO for the purpose of making the information more accessible on the Toronto 2017 portal Budget website

Decision History: http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.PE15.1

## **Staff Reports:**

1) Item 2016.PE15.1: *TransformTO: Climate Action for a Healthy, Equitable and Prosperous Toronto: Report #1.* 

Presented to City Council on December 13<sup>th</sup>, 2016 this report outlined a series of short term strategies for ensuring Toronto will meet and exceed its goal of reducing greenhouse gas emissions by 30% by the year 2020.

TransformTO: Climate Action for a Healthy, Equitable and Prosperous Toronto Report #1

(http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98039.pdf)

Attachment A: TransformTO Short-term Strategies

(http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98040.pdf)

Attachment B: TransformTO Phase 1 Community Engagement Report - Part 1

(http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98041.pdf)

Attachment B: TransformTO Phase 1 Community Engagement Report - Part 2

(http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98042.pdf)

Attachment C: TransformTO Technical Backgrounder

(http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98043.pdf)

2) Item 2016.PE15.1b: TransformTO: Short-term Strategies Business Case.

Presented to City Council on December 13<sup>th</sup>, 2016 this report provided, as requested by the Parks and Environment Committee, a summary of the scale of investment and resource requirements needed to implement the short-term strategies presented in the first report. This report was received for information.

TransformTO Short-term Strategies Business Case (PE15.1b) (http://www.toronto.ca/legdocs/mmis/2016/cc/bgrd/backgroundfile-99126.pdf) Attachment A: TransformTO Short-Term Strategies Business Cases (http://www.toronto.ca/legdocs/mmis/2016/cc/bgrd/backgroundfile-99127.pdf)

3) Item 2017.BU29.1v: TransformTO Short-term Strategies Financial Estimates.

Presented to the Budget Committee on January 12<sup>th</sup>, 2017 this report provided, as requested by City Council, an estimate of the operating budget funding required in 2017 to initiate the short-term strategies.

TransformTO Short-term Strategies Financial Estimates (http://www.toronto.ca/legdocs/mmis/2017/bu/bgrd/backgroundfile-99799.pdf) Attachment A - TransformTO Short-Term Strategies Business Cases (http://www.toronto.ca/legdocs/mmis/2017/bu/bgrd/backgroundfile-99820.pdf)

## **Key Points:**

- Table 1 below outlines the estimated Operating Budget funding requirements for 2017 to 2020 for the short-term strategies outlined in the *TransformTO: Report #1*. Projects that could be initiated in 2017 with the initial funding of \$1.6 million, are listed first in the table. The 2017 annualization impact of this accelerated work plan is \$1.6 million gross and net in 2018, reflecting the full year impact. A detailed discussion about each strategy can be found in Attachment A to the report (Item 2017.BU29.1v) *TransformTO Short-term Strategies Financial Estimates*.
- Operating Budget funding for all strategies is primarily to accommodate the need for additional staffing resources, access to external expertise, program evaluation and program marketing and communications.
- The Capital Budget funding identified in the staff reports is the estimated requirement for community wide investment, meaning investments from other orders of government, the private sector and residents.
- Included in the 2017 Preliminary Capital Budget is \$5.0 million for TransformTO initiatives funded by recoverable debt. Any additional capital funding requirements from the City will be identified as each program is developed and initiated.

Table 1							
TransformTO Short-term Strategy		Operat	ing Budge 2	Projected Community Wide Capital Requirements 2017- 2020 (\$000)			
		2017	2018	2019	2020	TOTAL	
1.2	Innovative financing mechanisms	\$60	\$130	\$130	-	\$320	-
4.4	Improve fleet fuel efficiency	\$60	\$230	\$350	\$360	\$1,000	\$650 to \$900
4.5	Promote Smart Commute to Toronto Public Service	\$40	\$80	\$90	\$90	\$300	
1.1	Enhance the Better Buildings Partnership	\$350	\$1,850	\$2,110	\$1,890	\$6,200	\$85,000 to \$156,000
1.5	Continue support for residential property owners	\$210	\$550	\$790	\$950	\$2,500	\$18,000 to \$208,000
2.3	Advance low- carbon/ renewable thermal energy networks	\$70	\$350	\$380	\$400	\$1,200	\$1,000 to \$10,000
2.2	Advance community energy planning	\$110	\$430	\$460	\$500	\$1,500	-
2.1	Advance leading edge new construction standard	\$70	\$260	\$280	\$300	\$910	

Table 1							
TransformTO Short-term Strategy		Operati	ng Budget 2	Projected Community Wide Capital Requirements 2017- 2020 (\$000)			
		2017	2018	2019	2020	TOTAL	
5.2	Use building energy disclosure as an engagement tool	\$70	\$140	\$140	\$140	\$480	
5.1	TransformTO community engagement	\$340	\$670	\$510	\$380	\$1,900	
5.3	Leverage Live Green Toronto	\$170	\$600	\$750	\$780	\$2,300	
1.3	Dedicate funding for community based climate action		\$120	\$130	-1	\$250	\$20,000
5.4	Collaborate with utilities on local programming	No business case / refer to Attachment A of the original staff report.  (http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98040.pdf)					
4.3	Utilize landfill gas & biogas						\$30,800
4.1	Expand energy retrofits in City facilities		\$180	\$570	\$1,150	\$1,900	\$84,000 to \$147,000
1.4	Improve energy efficiency in social housing		\$350	\$370	\$380	\$1,100	\$55,000 to \$240,000
4.2	Scale-up renewable energy installations		\$350	\$370	\$380	\$1,100	\$26,000 to \$53,000

Table 1								
TransformTO Short-term Strategy		Operat	ting Budge	Projected Community Wide Capital Requirements 2017- 2020 (\$000)				
		2017	2018	2019	2020	TOTAL		
3.5	Enable electric vehicles		\$110	\$120		\$230		
3.4	Develop a freight strategy		\$130	\$140		\$270		
2.4	Create a renewable energy strategy		\$170	\$140		\$310		
3.1	Explore road pricing	Refer to status update in Attachment A of the original staff report.  (http://www.toronto.ca/legdocs/mmis/2016/pe/bgrd/backgroundfile-98040.pdf)						
3.2	Support safe cycling & walking							
3.3	Enhance transit service							
TOTAL		\$1,550	\$6,700	\$7,830	\$7,700	\$23,770	\$320,450 to \$865,700	

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**Date:** January 18, 2017