

2017 - 2026 Budget Committee Recommended Tax Supported Capital Budget and Plan

Date: February 3, 2017

To: Executive Committee

From: City Manager, Deputy City Manager & Chief Financial Officer

Wards: All

SUMMARY

This report presents the City of Toronto's 2017 - 2026 Budget Committee (BC) Recommended Tax Supported Capital Budget and Plan and recommends approval of the 2017 Capital Budget and future year cash flow commitments for new projects. The 2017 BC Recommended Capital Budget totals \$3.829 billion (including 2016 carry forward funding of \$1.052 million) requiring \$769 million in debt funding and future year cash flow commitments of \$7.586 billion. Furthermore, this report requests approval of the 2018 - 2026 Capital Plan of \$16.118 billion, which will form the basis for developing future capital budgets, in accordance with the City's multi-year financial planning and budgeting policies and practices.

The 2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan provides more funding to meet the City's increasing capital needs for state of good repair, service improvement and growth related projects. The proposed capital budget and plan also stabilizes the state of good repair backlog in many areas, but not all.

The 2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan delivers \$5.8 billion in added investment for priority unfunded projects with \$3.3 billion in increased debt funding. The \$3.3 billion in additional debt room was created through the following actions:

- Annual cash flow funding estimates were examined and adjusted to more realistically match cash flow spending to project activities and timing, resulting in \$134 million in released debt room, predominately within the first 5 years of the Capital Plan.
- Maximizing the City's debt cost ratio over the 10 year planning horizon to an average of 14.75% of annual property tax revenue further increased the debt room by \$2.2 billion.

- Adding \$1.0 billion in debt capacity supported from the creation of a City Building Fund, which draws from a special dedicated property tax levy increase of 0.5% in 2017 that increases by an additional 0.5% in each year from 2018 to 2021.

While actions available to the City have been taken to add \$5.8 billion in capital investments, the City does not yet have the fiscal capacity to fully achieve its ambitious city-building agenda. Critical state of good repair, service improvement and transportation projects remain unfunded. The net cost of unmet needs are currently estimated at approximately \$30 billion over the 15 year planning period, subject to any future federal or provincial partnership funding.

To make further advancements on the remaining long-term capital overhaul, options for the use of road tolls were proposed, providing a stable, significant revenue source that could be used for transit and transportation priorities.

Following consideration of these options on January 24, 2017, Budget Committee recommended that an additional \$5.6 billion in available capital funding be included in the 2017 - 2026 Capital Plan based on a \$2 toll revenue assumption for roads under the jurisdictional ownership of the City.

On January 27, 2017, the Government of Ontario made an announcement that it will not facilitate a regulation under the City of Toronto Act to provide tolling of roads under the jurisdictional ownership of the City; and that the Provincial Gas Tax program rate for municipalities will be doubled over a phased in approach by 2022.

While additional Provincial Gas Tax funding is welcomed, this provides a challenging situation for the City whereby the Capital Program can no longer incorporate a stable and significant revenue source in tolling. In addition, Gas Tax sharing is limited by future uncertainties such as possible declining fuel consumption, and changes to future provincial policy. Accordingly, staff cannot recommend using Gas Tax sharing as a revenue stream from which to guarantee future debt leverage and repayments.

RECOMMENDATIONS

The Budget Committee recommends the following to Executive Committee for recommendation to City Council:

1. City Council approve the 2017 Budget Committee Recommended Capital Budget for Tax Supported Programs and Agencies of \$3.829 billion (including carry forward funding of \$1.052 billion), future year commitments of \$7.586 billion and 2018 - 2026 capital estimates of \$16.118 billion as outlined in Table 1 included in Financial Impact section of this report and detailed in Appendices 1, 1(i), 1(ii), 1(iii) and 1(vi).
2. City Council approve funding sources for the 2017 BC Recommended Tax Supported Capital Budget as outlined in Appendix 1(iv).

3. City Council approve debt service costs of \$527.465 million in 2017; \$584.251 million in 2018; \$633.236 million in 2019; \$674.516 million in 2020; \$719.648 million in 2021; and, \$3.691 billion in years 2022-2026.
4. City Council consider operating impacts resulting from approval of the 2017 Budget Committee Recommended Capital Budget of \$29 million in 2017; \$29 million in 2018; reduction of \$4.2 million in 2019; \$18.1 million in 2020; \$4 million in 2021; and, \$10.4 million in 2022 to 2026, for inclusion in the 2017 and future years' operating budgets.
5. City Council approve \$27.533 billion in funding for City Programs and Agencies as detailed in Appendix 5.
6. City Council approve a special dedicated property tax levy for priority transit and housing capital projects equal to a 0.5 percent residential property tax increase in 2017, which increases by an additional 0.5 percent in each year from 2018 to 2021.
7. City Council direct the City Manager and the Deputy City Manager and Chief Financial Officer to:
 - a. include an additional \$5.6 billion in available capital funding within the City's tax supported Capital Program based on a \$2 toll revenue assumption (2016\$) for roads under the jurisdictional ownership of the City; and,
 - b. report to the Executive Committee in the second quarter 2017 with a list of priority unfunded capital projects to be considered for addition to the 2017 – 2026 Capital Budget and Plan based on this increased capital funding.
8. City Council delete Budget Committee recommendation #7 based on the January 27, 2017 Provincial Government announcement regarding Provincial Gas Tax Program.
9. City Council approve the 2017 sinking fund levies of \$273.793 million for the City and \$2.294 million for the Toronto District School Board (TDSB), with the latter to be fully recovered from the TDSB.
10. City Council, in approving the 2017 - 2026 Capital Budget and Plan, express its intent to ensure that the increase in the need for services attributable to the anticipated development will be met and that any future excess capacity identified will be paid for by development charges or other similar charges.

FINANCIAL IMPACT

The 2017 Recommended Capital Budget of \$3.829 billion is comprised of \$2.777 billion in new cash flow funding and \$1.052 billion in funding carried forward from 2016. The 2017 BC Recommended Capital Budget also provides project cost authority totaling \$3.861 billion and spending authority for \$7.586 billion in future year commitments. In addition, the proposed Capital Budget and Plan includes capital estimates of \$16.118

billion that form the base for future capital project; bringing the City's 10 year budget and forecast to total of \$27.533 billion, as outlined in Table 1:

Table 1
2017 - 2026 BC Recommended Capital Budget and Plan

(Millions)	New Project Cost	2017 Budget	2018 - 2026	Total 2017-2026
2017 New / Change in Scope Projects and Future Year Commitments	3,861	839	3,022	3,861
Previously Approved Projects and Future Year Commitments		1,871	4,564	6,435
Capital Plan Estimates			16,118	16,118
2 Year Carry Forward for Preapproval		67		67
Sub-Total		2,777	23,704	26,480
1 Year Carry Forward to 2016		1,052		1,052
Total	3,861	3,829	23,704	27,533

DECISION HISTORY

At its meeting on January 24, 2017 Budget Committee requested that the Deputy City Manager and Chief Financial Officer submit to Executive Committee as its meeting of February 7, 2017 a corporate report outlining the 2017-2026 Capital Budget, as recommended by the Budget Committee.

<http://www.toronto.ca/legdocs/mmis/2017/bu/bgrd/backgroundfile-100506.pdf>

At its meeting on December 13, 14 and 15, 2016, a staff report entitled "*EX20.1 City of Toronto Long-Term Financial Direction Update*" was adopted by City Council to provide an update on the City of Toronto's Long-Term Financial Plan which is currently under development and will provide scenarios for a sustainable financial framework for municipal services and city-building investments, involving both expense and revenue measures.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX20.1>

During the same City Council meeting on December 13, 14 and 15, 2016, a staff report entitled "*EX20.2 The City of Toronto's Immediate and Longer-term Revenue Strategy Direction*" was adopted and City Council referred various revenue options to Budget Committee for consideration as part of the 2017 Budget Process.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX20.2>

At its meeting on July 12, 13, 14 and 15, 2016, City Council adopted recommendations related to the report entitled 2017 Budget Process - Budget Directions and Schedule including among other matters, that annual cash flow funding estimates be examined to more realistically match cash flow spending to project activities and timing, especially in

the first 5 years of the Capital Plan's timeframe and unfunded capital project estimates and timing be refined and submitted for prioritization.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX16.37>

At its meeting on June 7, 8, and 9, 2016, City Council adopted recommendations related to the report, "The City of Toronto's Long-Term Financial Direction" including a request to report back to Executive Committee in the fall of 2016 on multi-year financial and budget process, strengthening the City's strategic decision-making and financial oversight, a multi-year expenditure management plan, a multi-year revenue strategy, and an asset optimization study.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX15.1>

At its meeting on February 17, 2016, City Council directed the City Manager and the Deputy City Manager & Chief Financial Officer to develop the 2017 to 2026 tax supported capital plan incorporating the revenues to be generated by the special dedicated property tax levy for priority transit and housing projects.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.EX12.2>

COMMENTS

Budget Committee Recommended Changes

At its meeting on January 24, 2017 Budget Committee adopted changes to the 2017 - 2026 Preliminary Capital Budget and Plan as outlined in the Table 2 below. The recommended 2017 cash flow funding was increased by \$4.138 million while the total 10-Year Capital Budget and Plan was increased by \$5.702 million with no incremental impact on debt funding.

Table 2
Budget Committee Recommended Changes

(\$000's)	2017		2018 to 2026		2017 to 2026	
	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC	Gross Exp.	Debt/ CFC
2017 Preliminary Capital Budget & 2018 - 2026 Capital Plan (excluding carry forward funding)	2,772,475	1,061,676	23,701,836	10,735,298	26,474,311	11,796,974
<i>Park, Forestry & Recreation</i> Participatory budgeting.	545				545	
<i>Transportation Services</i> Participatory budgeting.	185				185	
<i>Shelter, Support and Housing Administration</i> New capital project known as "Choice Based Housing Access System"	2,793		1,564		4,357	
<i>Toronto Public Health</i> New capital project known as "Supervised Injection Service".	465				465	
<i>Park, Forestry & Recreation</i> Parkland Development project for the Cawthra Park Playground site.	150				150	
2017 - 2026 BC Recommended Capital Budget & Plan as at January 24, 2017	2,776,613	1,061,676	23,703,400	10,735,298	26,480,013	11,796,974

Strategies to Address Unmet Needs

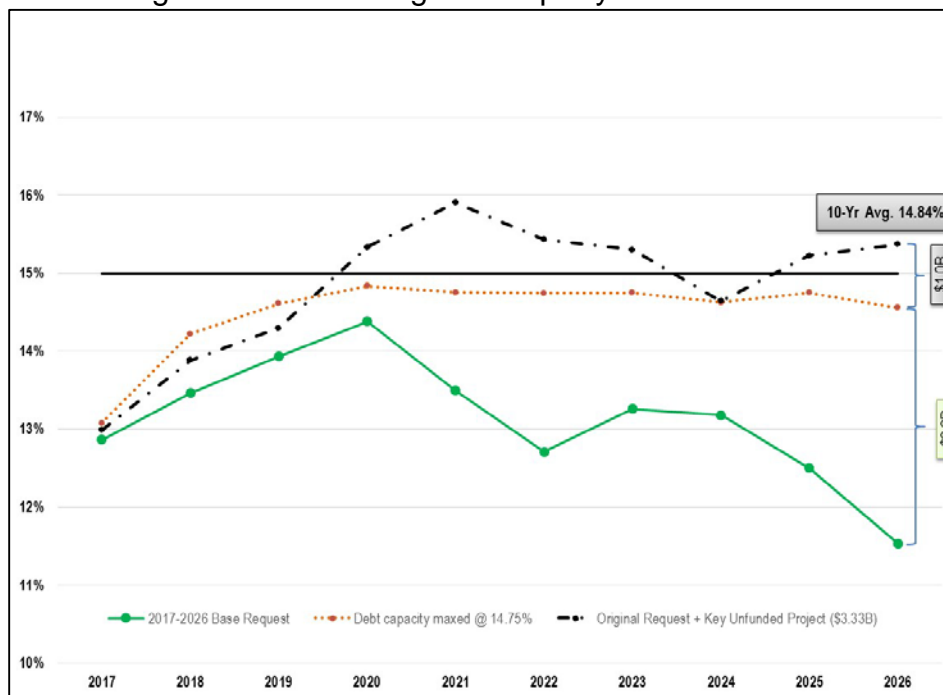
Balancing the extensive capital maintenance needs of the City's massive and aging infrastructure against demands for new investments to satisfy the service requirements of a growing population and emerging priorities continues to be a challenge for the City. Unmet capital needs are estimated in excess of \$30 billion over the 15 year planning period.

As part of the 2017 - 2026 BC Recommended Capital Budget and Plan various strategies were implemented to provide additional investment capacity to address critical unmet needs. These strategies are summarized below:

Step 1 - Realigning project timelines in the first 5 years released debt room of \$134 million. Annual cash flow funding estimates were examined and "smoothed" to more realistically match the cash flow of project timelines.

Step 2 - Maximizing the City's debt cost ratio over the 10 year planning horizon to a ceiling of 14.75% further increased the debt room by \$2.2 billion, as set out in Chart 1 below.

Chart 1
Debt Charges as a Percentage of Property Tax



Step 3 - Applying Council's direction to develop the 2017 - 2026 Capital Plan incorporating the revenues to be generated by the special dedicated property tax levy for priority transit and housing projects, equal to an increase of 0.5% per year for 5 years (City Building Fund) increased debt room by a further \$1.0 billion.

The total debt room of \$3.3 billion that was created through these steps provides for an additional \$5.8 billion in capital investments, when leveraging associated non-debt funding sources.

The additional debt room funds strategic investments in the state of good repair backlog, service improvement initiatives and future transit expansion projects that are included in the 2017 - 2026 BC Recommended Capital Budget and Plan. The key projects are outlined below in Table 3:

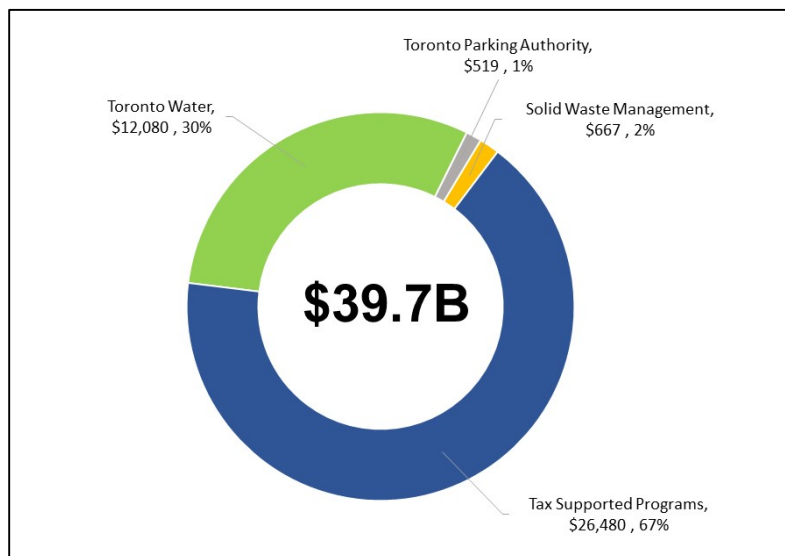
Table 3
Key Projects Funded from Additional Investment Room

In Millions	10-Year Gross	10-Year Debt
SmartTrack	3,842	1,840
F.G. Gardiner	14	863
TTC & Non-TTC PTIF Projects	709	513
Port Lands Flood Protection	1,192	47
Modernization & Transformation	36	36
Toronto Public Library - SOGR:		
North York Central Renovation Phase II	11	10
MB Renovation Accessibility Retrofit 2017-2026	5	5
Multi-Branch - SOGR	5	5
Administrative Penalty System	6	6
Other	10	10
Grand Total	5,830	3,335

Rate and Tax Supported 2017 - 2026 Capital Budget and Plan

The Council Approved Rate Supported 2017 - 2026 Capital Budget and Plan amounts to \$13.266 billion, while the BC Recommended Tax Supported 2017 - 2026 Capital Budget and Plan amounts to \$26.480 billion. The total capital programming for the City is estimated at \$39.746 billion over the 10 year planning horizon.

Chart 2
Rate and Tax Supported 2017 - 2026 Capital Budget and Plan



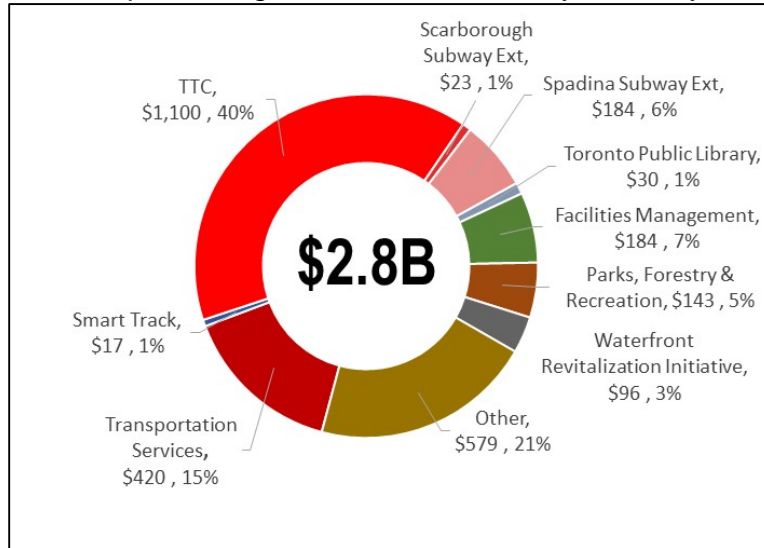
2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan

Where the Money Goes

The 2017 BC Recommended Capital Budget totals \$2.777 billion (excluding 2016 funding carried forward into 2017). The majority of funding, \$1.744 billion or 63% is allocated to Transit and Transportation Services. The City's shares of capital investment, are outlined in Chart 3 below.

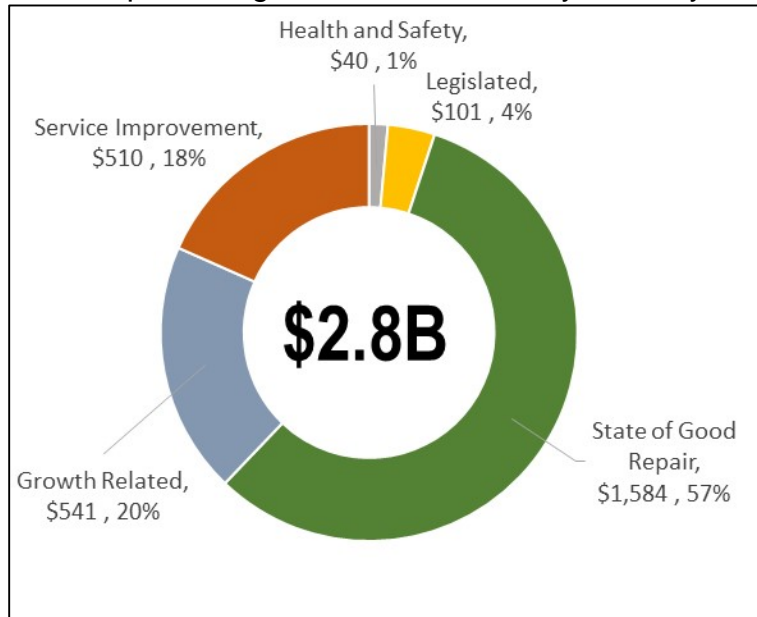
Chart 3

2017 Capital Budget - Where the Money Goes by Program



Managing the accumulated state of good repair backlog is a key capital strategic priority for the City. As set out in Chart 4 below, the 2017 BC Recommended Capital Budget allocates \$1.584 billion or 57% of funding to capital works to ensure the City's infrastructure required to deliver services to the public are maintained in a state of good repair. In addition, \$1.051 billion or 38% of capital expenditures will address service improvement and growth related projects in order to meet service needs arising from the City's growth.

Chart 4
2017 Capital Budget - Where the Money Goes by Category

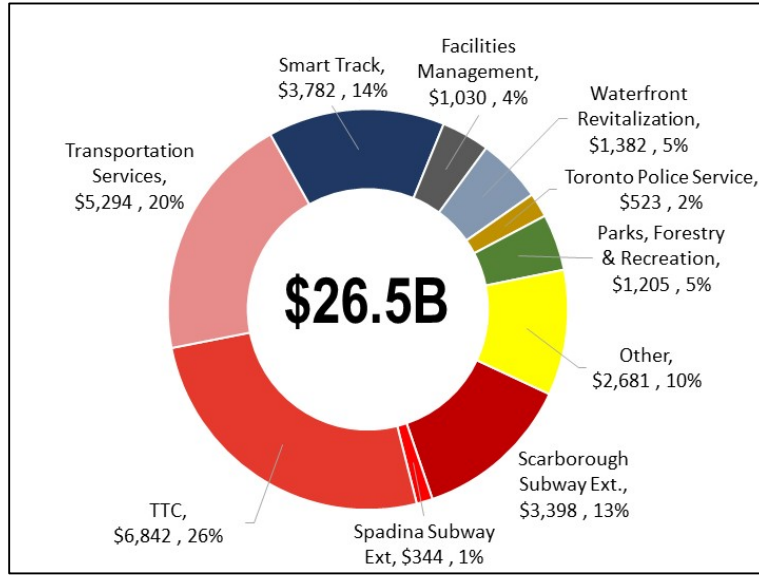


The 2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan totals \$26.480 billion (excluding 2016 funding carried forward into 2017). Chart 5 below provides a detailed breakdown of the capital investment by City Program and Agency. The 2017 - 2026 BC Recommended Capital Budget and Plan earmarks the majority of funding to Transit and Transportation Services (\$19.660 billion or 74%), with the balance of the 10 year funding allocated as follows:

- Parks, Forestry and Recreation - \$1.205 billion (5%).
- Waterfront Revitalization - \$1.382 billion (5%).
- Facilities Management, Real Estate and Environment - \$1.030 billion (4%).
- Toronto Police Service - \$0.523 billion (2%).
- Other - \$2.681 billion (10%).

Chart 5

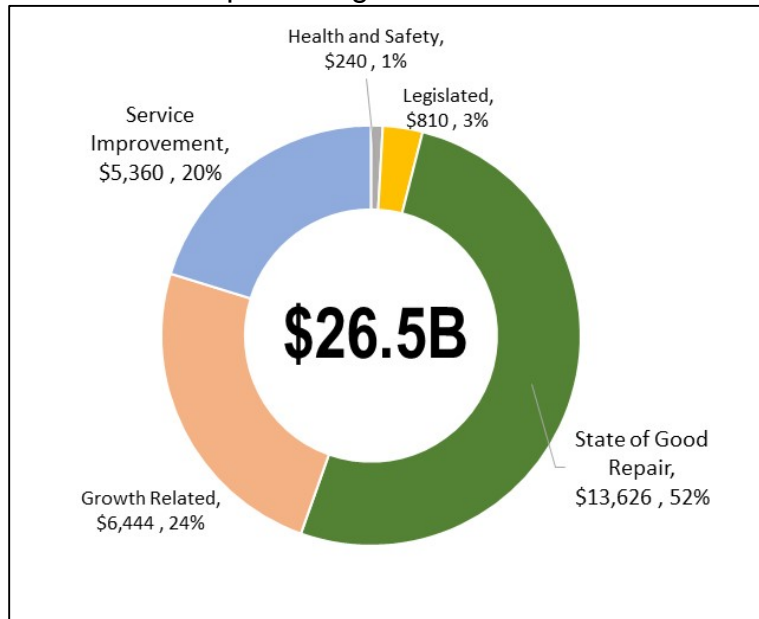
2017 - 2026 Capital Budget and Plan - Where the Money Goes to by Program



Similarly, the City 10 year capital budget and plan also focuses on rehabilitation. The majority of funding, \$13.626 billion or 52% is allocated to state of good repair needs. In addition, \$11.804 billion or 44% of capital expenditures will address service improvement and growth related projects.

Chart 6

2017 - 2026 Capital Budget and Plan - Where the Money Goes to by Category



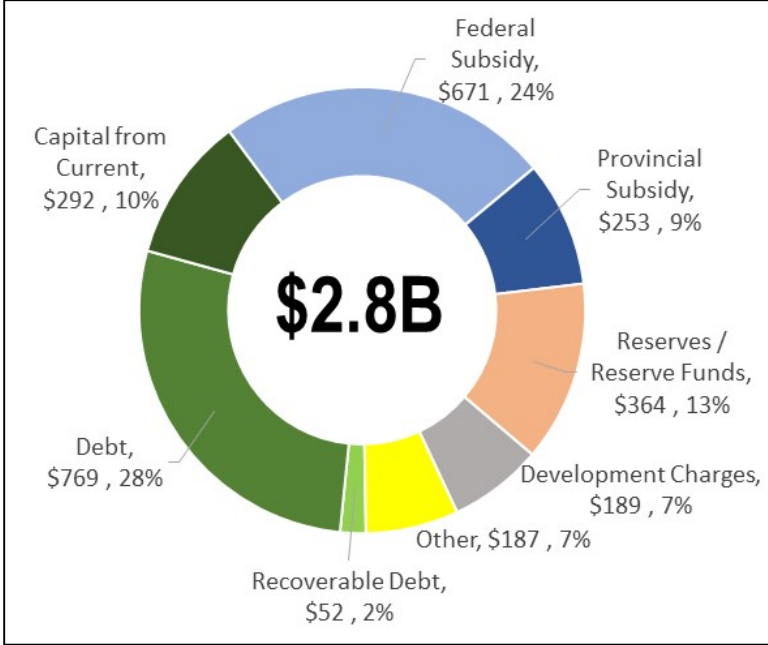
Where the Money Comes From

Capital funding for the 2017 BC Recommended Capital Budget is comprised of:

- Federal and Provincial subsidies \$924 million (33%);
- Reserve and reserve funds \$364 million (13%);

- Debt \$769 million (28%);
- Capital from Current (CFC) \$292 million (10%); and,
- Other funding (including donations, third party funding, development charges, recoverable debt) \$428 million (16%).

Chart 7
 2017 Capital Budget - Where the Money Comes From

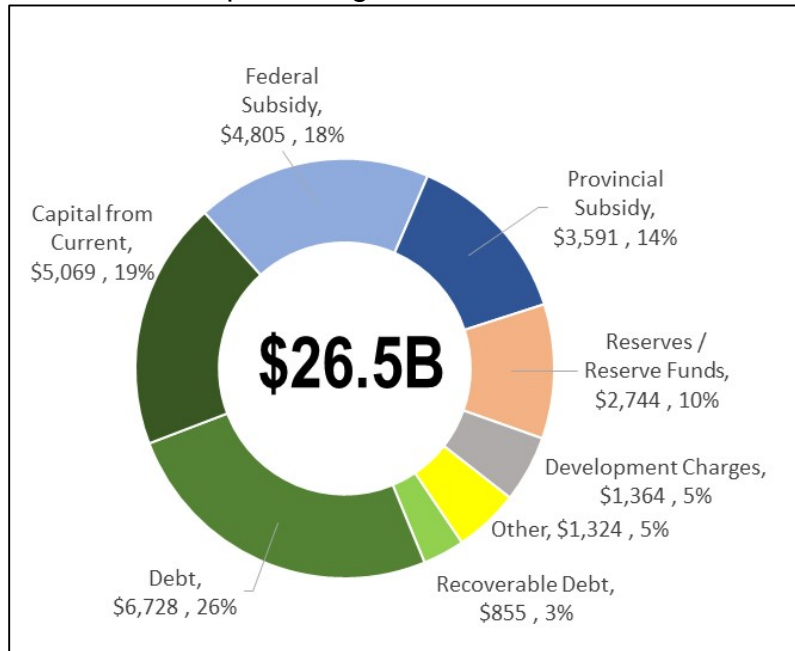


The primary financing sources for the 2017 - 2026 BC Recommended Capital Budget and Plan include:

- Federal and Provincial subsidies \$8.396 billion (32%) predominately allocated to the Toronto Transit Commission;
- Debt \$6.728 billion (26%);
- CFC \$5.069 billion (19%);
- Reserve and reserve funds \$2.744 billion (10%) that reflects funding from the Capital Financing Reserve funded from the non-debt capital financing strategy; and,
- Other funding (including recoverable debt, development charges, donations, third party funding) of \$3.543 billion (13%).

Chart 8

2017 - 2026 Capital Budget and Plan - Where the Money Comes From



10 Year Capital Plan by Category and Funding Source

The City's capital works during the 2017 - 2026 Capital Plan is focused on state of good repair projects, while satisfying the City's need to improve services and address growth within current funding constrains, as noted in Table 4 below. This table also provides details of capital funding by funding source in each of the 10 years.

Table 4

2017 - 2026 Tax Supported Capital Budget and Plan - by Category and Financing Source

Expenditures (\$M)	Capital Plan					2017 - 2021		2022 - 2026		2017 - 2026	
	2017	2018	2019	2020	2021	Total	%	Total	%	Total	%
Health and Safety	40	25	19	23	17	124	1%	116	1.0%	240	1%
Legislated	101	112	108	116	105	544	4%	266	2.2%	810	3%
State of Good Repair	1,584	1,868	1,645	1,389	1,166	7,653	54%	5,973	49.0%	13,626	51%
Service Improvement	510	438	192	116	95	1,351	9%	4,009	32.9%	5,360	20%
Growth Related	541	1,272	988	978	834	4,614	32%	1,830	15.0%	6,444	24%
Total Expenditures	2,777	3,715	2,953	2,623	2,218	14,286	100%	12,194	100%	26,480	100%
Funded By:											
Provincial	253	686	386	391	389	2,104	15%	1,486	12.2%	3,591	14%
Federal	671	627	473	415	365	2,550	18%	2,256	18.5%	4,805	18%
Reserves	263	283	334	233	147	1,260	9%	1,109	9.1%	2,370	9%
Reserve Funds	101	101	44	31	19	296	2%	78	0.6%	374	1%
Development Charges	189	233	217	214	180	1,033	7%	331	2.7%	1,364	5%
Other	187	241	90	68	49	634	4%	689	5.7%	1,324	5%
Capital from Current	292	352	387	426	468	1,925	13%	3,145	25.8%	5,069	19%
Recoverable Debt	52	122	115	96	69	454	3%	401	3.3%	855	3%
Debt	769	1,071	908	750	531	4,030	28%	2,698	22.1%	6,728	25%
Total Funding	2,777	3,715	2,953	2,623	2,218	14,286	100%	12,194	100.0%	26,480	100%

Note: "Reserves" primarily reflects funding from the Capital Financing Reserve funded by future operating budget surpluses; a portion of MLTT revenues and a combination of one-time and ongoing dividends. "Other" includes cash donations and third party contributions.

The 2017 - 2026 BC Recommended Capital Budget and Plan includes \$13.626 billion or 51% of funding devoted to state of good repair projects. The two main Programs with the highest state of good repair needs are the Toronto Transit Commission and Transportation Services.

Over the 10 year period, 44% of capital funding is dedicated to service improvement and growth related capital projects. The majority of funding is allocated to programs such as:

- Corporate initiatives for SmartTrack and Grade Separation projects.
- Transportation and Toronto Transit Commission for the Scarborough Subway Extension (SSE) and Public Transit Infrastructure Fund supported projects.
- Waterfront Revitalization Initiative for the Port Lands Flood Protection project.
- Parks, Forestry and Recreation for projects related to community centres.

Provincial and Federal funding represent 32% of capital financing in the 10 year forecast period mainly distributed to Facilities Management, Waterfront Revitalization Initiatives, Toronto Transit Commission and Transportation for cost sharing expenditures.

Reserve / Reserve Funds represent 10% of capital funding, mainly contributed from the Capital Financing Reserve owing to the City's non-debt financing strategy.

Over the 10 year period, the 2017 - 2026 BC Recommended Capital Budget and Plan achieves the City's goal for 50% debt and "pay-as-you-go" or CFC funding as part of its non-debt strategy.

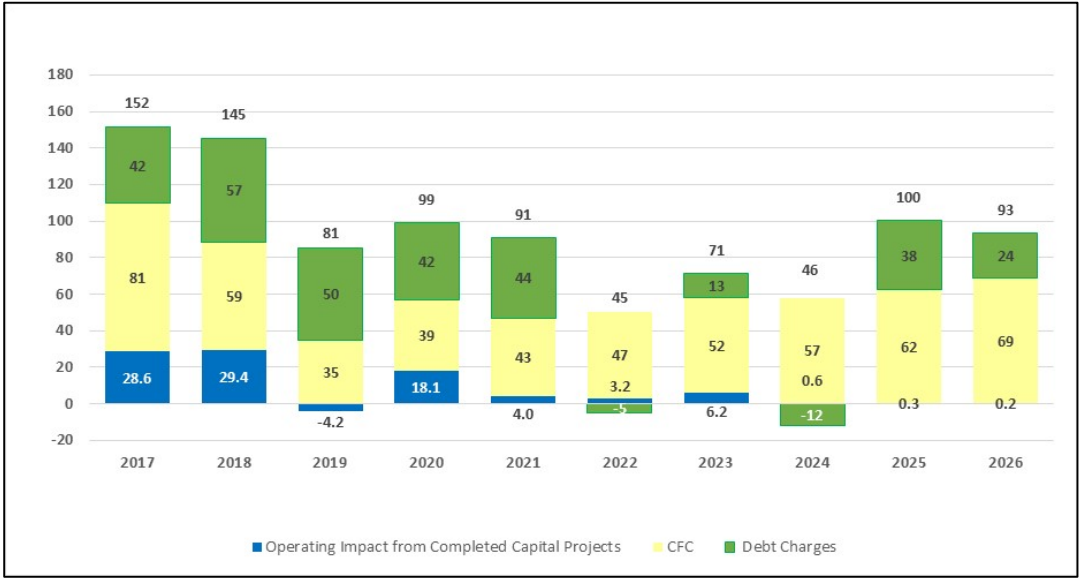
- CFC is an allocation of tax funding that is transferred from the Current/Operating Fund to the Capital Fund in order to finance capital projects on a pay as you go basis.
- CFC funding reduces reliance on debt issuance and in turn creates a greater capital funding capacity while still aligning to debt constraints resulting from the Council affirmed maximum limit of debt servicing cost at 15% of the property tax levy.

Incremental Operating Impacts

As part of the annual Capital Budget process, the incremental cost impact on the Operating Budget from completed capital projects over their useful life is estimated and evaluated. The objective of this evaluation is to ensure that all operating cost increases associated with the completion of capital projects are planned, accurate and affordable. Similarly, incremental operating savings or revenues arising from the completion of capital projects are also captured. Capital projects will impact the Operating Budget in the following ways:

- Principal repayment and interest payments on debt issued to finance the capital plan (i.e. debt service costs);
- Direct contributions from the operating fund to finance pay-as-you-go capital projects thereby reducing the annual borrowing requirements;
- Increased operating costs including on-going maintenance and programming costs for new infrastructure and rehabilitated or expanded facilities; cost to sustain new technology; and / or,
- Efficiency savings from capital investments that reduce operating costs.

Chart 9
Incremental Operating Impacts



The incremental operating impact arising from the approval of the 2017 - 2026 BC Recommended Capital Budget and Plan on the City's 2017 and future years operating budgets, totals \$923 million over the 10 year period. It is comprised of:

- Impact on program operating costs \$86 million.
- Debt service charges \$293 million.
- CFC for capital works \$544 million.

Table 5
Incremental Impact on Operating Budget

	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	10 Year Total
Operating Impact from Completed Capital Projects	28.6	29.4	-4.2	18.1	4.0	3.2	6.2	0.6	0.3	0.2	86
CFC	81	59	35	39	43	47	52	57	62	69	544
Debt Charges	42	57	50	42	44	-5	13	-12	38	24	293
Total	152	145	81	99	91	45	71	46	100	93	923

2017 BC Recommended Capital Budget and Future Year Commitments

Approval of the 2017 BC Recommended Capital Budget of \$2.777 billion (excluding 2016 funding carried forward into 2017) will commit the City to future year cash flow funding for new capital projects, approved capital projects with change in scope and for previously approved projects currently under way as outlined in the Table 6 below.

Table 6
2017 BC Recommended Capital Budget and Future Year Commitments

(Millions)	2017	2018	2019	2020	2021	2022 - 2026	Total 10 Years
2017 Budget Committee Recommended Capital Budget & Future Year Commitments	2,777	2,760	1,743	1,233	791	1,059	10,363

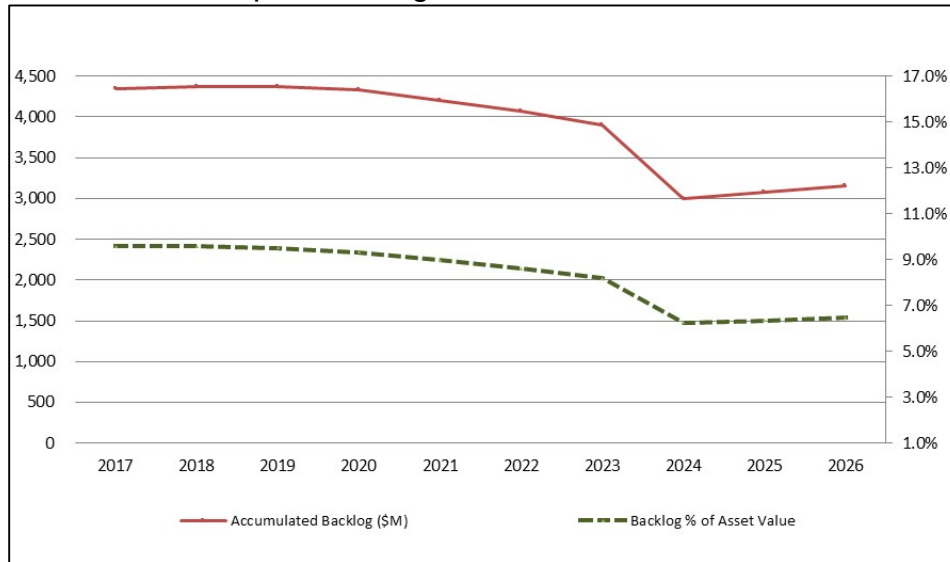
The future year commitments are primarily attributable to transit, transportation and waterfront revitalization initiatives for road and bridge rehabilitation, transit fleet, subway extension and Port Lands Flood Protection projects. Facilities Management, Park, Forestry and Recreation and corporate initiatives are also the major contributors to the future year commitments, as they have many multi-year, multi-phased facility projects.

State of Good Repair Backlog

The 2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan includes \$13.626 billion or 51% funding devoted to state of good repair (SOGR) projects. This capital investment will reduce SOGR backlog over the 10 year planning horizon, from 9.6% as a percentage of total asset value in 2017 to 6.5% of total asset value in 2026.

However, the SOGR backlog will increase for certain Programs as the City completes more building condition assessments as part of an effort to improve asset lifecycle management and more accurately identify the City's SOGR needs. The results from the condition assessments more precisely identify accumulated SOGR backlog estimates.

Chart 10
State of Good Repair Backlog



	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
Total Asset Value	45,389	45,702	46,049	46,481	46,902	47,346	47,720	48,101	48,465	48,842
Accumulated Backlog Estimate (\$m)	4,345	4,376	4,377	4,331	4,205	4,076	3,905	3,005	3,082	3,155
Backlog % of Asset Value	9.6%	9.6%	9.5%	9.3%	9.0%	8.6%	8.2%	6.2%	6.4%	6.5%

The primary Programs that have a SOGR backlog are: Transportation Services, Facilities, Real Estate, Environment and Energy (FREEE), Toronto Transit Commission (TTC), Toronto and Region Conservation Authority, Toronto Public Library, and Parks, Forestry and Recreation. Together, they make up \$3.591 billion or 92.7% of the \$4.262 billion SOGR backlog at the end of 2016. Over the 10 year period, these key Programs with SOGR backlog make up \$2.948 billion or 93.4% of the \$3.156 billion SOGR backlog by the end of 2026, summarized in Table 7 below.

The increasing SOGR backlog is primarily driven by FREEE, TTC and Toronto Public Library based on revised data from completed condition assessments that more precisely recognize SOGR needs. Another contributing factor is the City's capacity to spend analyses that adjusted estimates to better match actual spending to project activities, thereby, increasing capital work that will not be addressed. These increases are slightly offset by a decrease in TRCA, Parks, Forestry and Recreation and other Programs' SOGR backlogs.

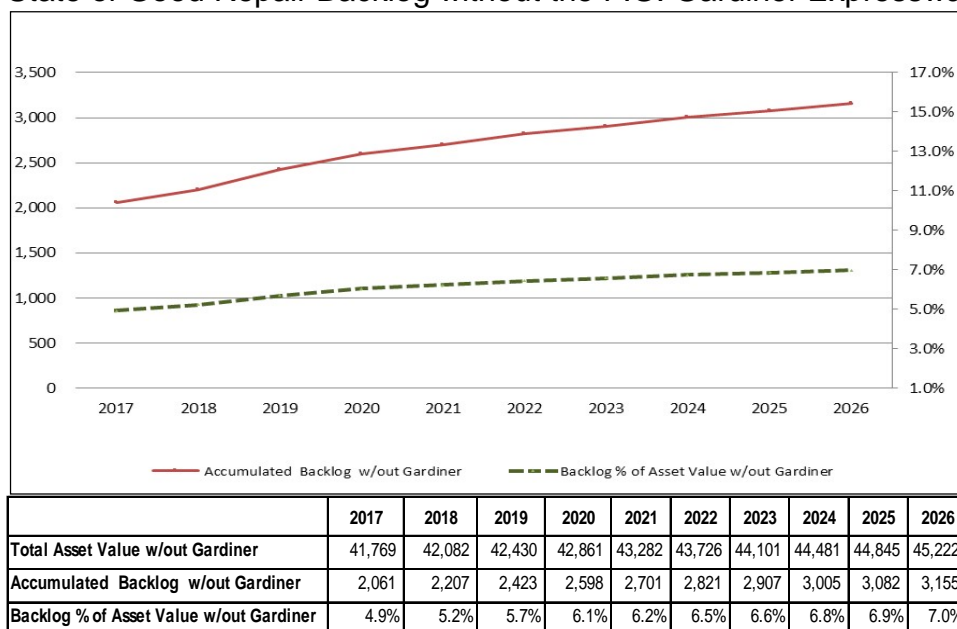
Table 7
State of Good Repair Backlog by Program - Summary

Program (\$M)	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Trend
Transportation Services	2,869	2,924	2,881	2,774	2,651	2,510	2,349	2,166	1,242	1,300	1,350	▼
Facilities Management, Real Estate & Environment	360	356	376	460	469	494	526	538	554	572	616	▲
Toronto Transit Commission		23	65	126	196	241	281	331	381	428	482	▲
Parks, Forestry & Recreation	442	454	479	460	468	432	404	367	327	284	222	▼
Toronto & Region Conservation Authority	228	228	222	213	203	192	182	171	163	150	139	▼
Toronto Public Library	53	60	66	71	83	86	94	99	112	129	137	▲
Other	311	299	286	272	260	249	240	232	226	218	210	▼
Total SOGR Backlog	4,262	4,345	4,376	4,377	4,331	4,205	4,076	3,905	3,005	3,082	3,155	
Total Asset Value (end of year)	44,995	45,392	45,705	46,053	46,484	46,905	47,349	47,724	48,104	48,468	48,845	
SOGR as % Asset Value	9.47%	9.57%	9.57%	9.50%	9.32%	8.97%	8.61%	8.18%	6.25%	6.36%	6.46%	

Overall, the current accumulated Tax Supported SOGR backlog estimates has been impacted by changes in Transportation Service's backlog caused by the revised cost schedule of the F.G. Gardiner Expressway Rehabilitation project. Transportation's total asset value also increased from \$13.9 billion to \$17.9 billion over the period of 10 years. The total SOGR backlog as a percentage of asset value is trending down over the 10 year period from 9.6% in 2017 to 6.5% in 2026.

However, when the F.G. Gardiner Expressway Rehabilitation project is excluded from these estimates, the SOGR backlog over the next 10 years shows an increase in the total City's accumulated SOGR requirement as outlined in Chart 11 below. The SOGR backlog in this scenario will increase from 4.9% to 7% as a percentage of asset value over the 10 year period.

Chart 11
State of Good Repair Backlog without the F.G. Gardiner Expressway Rehabilitation

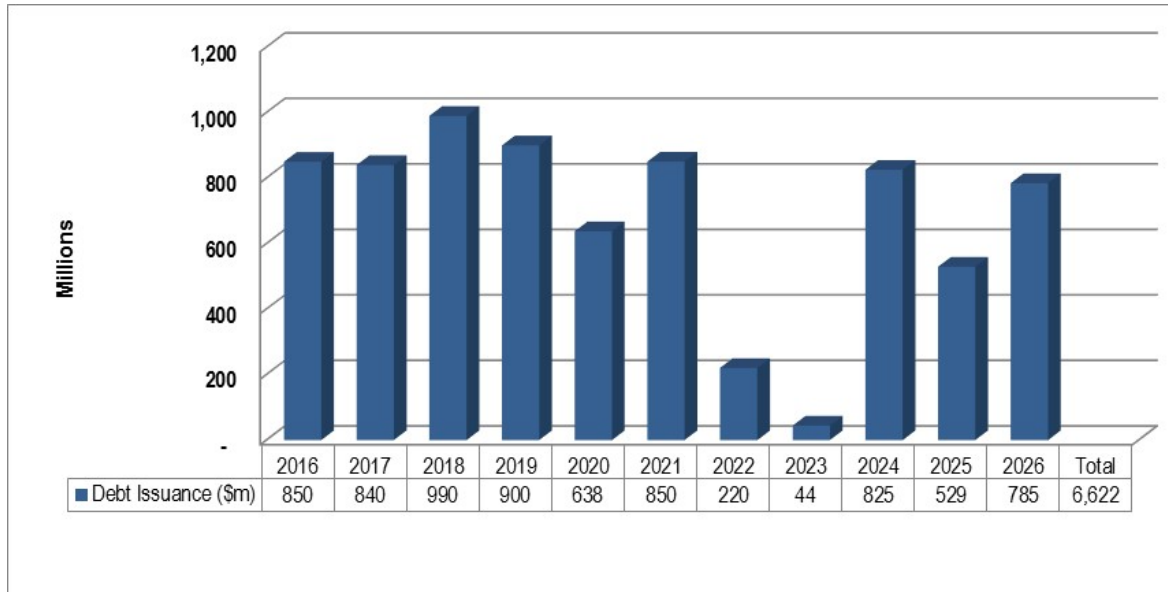


Capital Financing

Debt Issuance

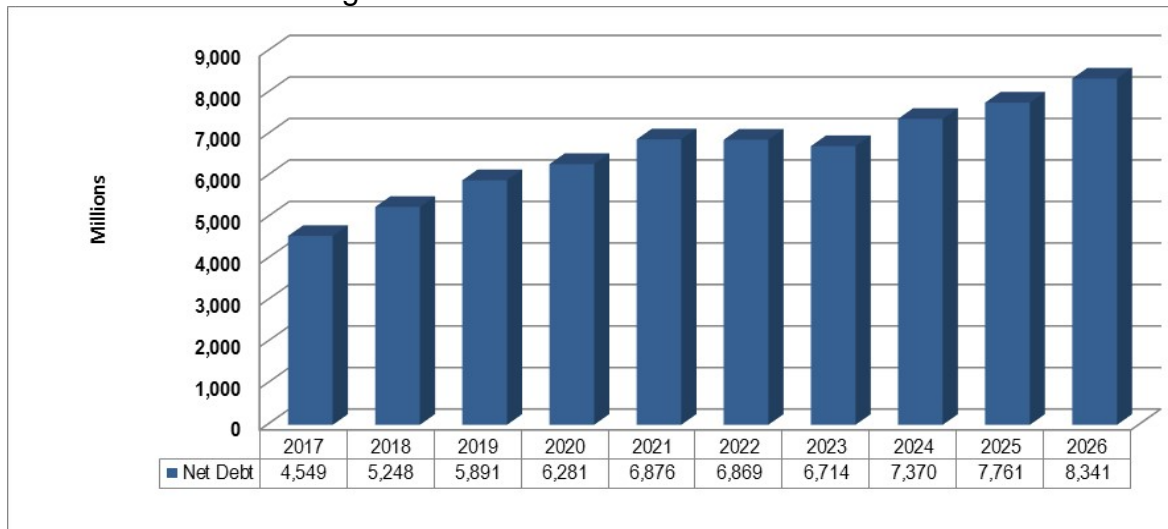
To accommodate the capital investments set out in the 2017 - 2026 BC Recommended Capital Budget and Plan, the City will need to issue \$6.622 billion in debt that will be repaid through the property tax levy and special dedicated property tax levies for the Scarborough Subway Extension and the City Building Fund. Chart 12 below shows debt issuance annually during the 10 year period.

Chart 12
2016 - 2026 Debt Issuance



As a result of the debt issuance, the City's outstanding debt will total \$8.341 billion at the end of 2026 as outlined in Chart 13 below:

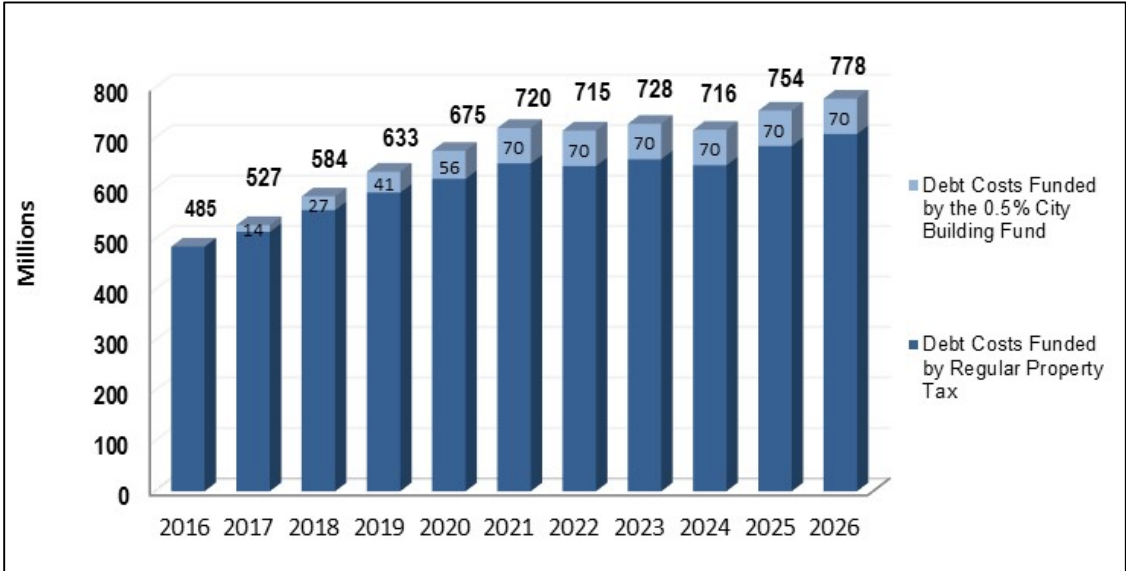
Chart 13
2016 - 2026 Outstanding Debt



Debt Service Charges

To meet its borrowing obligations, the City budgets debt service charges in its Operating Budget to repay both the principal and interest cost associated with its debt issuance for capital projects. In 2017, the debt service charge is budgeted at \$527 million, and planned to increase to \$778 million in 2026 as shown in Chart 14 below, based on the 2017 – 2026 BC Recommended Capital Budget and Plan. Also shown in Chart 14, the portion of the debt service charge that will be funded by the Council approved 0.5% City Building Fund.

Chart 14
2016 - 2026 Debt Charges



At its meeting of February 23 and 24, 2011, Council adopted a maximum limit of 15% of debt service charges as a percentage of property taxes (debt service ratio). This budget has been prepared based on the limit which was established by Council in 2006.

The debt service charge ratio rises above the 15% limit as a result of including the special dedicated property tax levy for the City Building Fund to pay the debt servicing charge. As a result, the 2017 – 2026 BC Recommended Capital Budget and Plan will be set at 12.99% in 2017 and gradually increase to a peak level of 15.90% in 2021 before declining to 14.64% in 2024 and rising to 15.37% in 2026. The 10 year average of 14.84% will remain under the 15% ratio. This represents a relaxation of the City's debt ratio policy. City staff will be reviewing and modelling other revenue options to determine how the City can make progress on funding the unmet capital needs as part of the Long Term Financial Plan. The debt service ratio policy will be addressed as part of this work.

Non-Debt Capital Financing

In 2012, the City established a capital financing strategy to be applied against capital needs to mitigate City-wide debt requirements. These funds are to be applied in a strategic manner against capital projects that meet prescribed criteria such as useful life

or type of capital asset. This strategy ensures that the capital projects are properly funded, the City's debt is minimized, and that the City is protected from adverse economic risks.

A major funding source of this strategy is the operating surplus. The Surplus Management policy approved by Council in 2004 states that the surplus be applied in priority order to the following:

- Capital Financing Reserve (at least 75% of the surplus); and,
- The remainder to fund any underfunded liabilities and / or reserve funds as determined by the Deputy City Manager & Chief Financial Officer.

75% of operating surplus, proceeds from the monetization of the City assets, dividends from Build Toronto and other City Agencies and a budgeted amount of the Municipal Land Transfer Tax revenue beyond the base revenue taken into the City's Operating will go into the Capital Financing Reserve to fund capital projects.

As indicated in Table 8 below, it is projected that from 2012 to 2026, an estimated \$2.239 billion will be generated from this strategy and used to fund \$2.205 billion in capital projects including \$1.076 billion for the TTC, \$929 million for Transportation Services and \$200 million for other Programs. It should be noted that at the end of 2016, the City has secured \$1.238 billion.

Table 8
Capital Financing Strategy

Capital Financing Strategy - Reserve XQ0011																	
Description (\$ Millions)	2012 - 2015 Secured Revenue					Future Year Capital Financing Strategy Revenue Estimates											Total
	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026		
Enwave	167															167	
Enwave Dividend	11															11	
TPLC Dividend	40															40	
Prior Year Operating Surplus	214	186	126	155	98	86	50	50	50	50	50	50	50	50	50	1,315	
MLTT (Above Operating Budget)				40	40	40	40									160	
DC Increases								25	25	25	25	25				125	
Future Years BT Dividend	20		10	15	15	25	25	25	25	25	25	25	25	25	25	310	
Future Years Fed/Prov																0	
TPA One-Time				67		9										77	
Other	1	3														4	
Bank Tower Surplus		30														30	
Total:	453	219	136	277	153	160	115	100	100	100	100	100	75	75	75	2,239	

Past, Current & Future Year Funding Requirements																
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
TTC Capital	45	60	252	228	46	50	70	157	75							982
TTC TYSSE					39	27	24									90
Transportation Capital		15	61	61	48	47	63	44	42	42	42	269	137	30	30	929
FREEE Capital (St. Lawrence N.)						8	8								29	44
Waterfront Revitalization Initiative						0.3	5	7	7	4	2	1				27
Eglinton East LRT					2	2										4
Other Program Draws			37	13	28	6	13	1	1	0.4				0.6		99
Loss of Pooling Compensation (2014 Surplus)				30												30
Total	45	75	350	331	163	140	184	208	124	46	44	270	137	31	59	2,205

Available Capital Financing Strategy Funding (Based on Current Capital Requirements & Future Year Revenue Estimates)																
Description (\$ Millions)	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Total
Estimated Reserve Opening Balance	\$27	\$435	\$579	\$367	\$314	\$304	\$325	\$256	\$148	\$124	\$178	\$234	\$64	\$2	\$47	
Annual Funding Requirements	(\$45)	(\$75)	(\$350)	(\$331)	(\$163)	(\$140)	(\$184)	(\$208)	(\$124)	(\$46)	(\$44)	(\$270)	(\$137)	(\$31)	(\$59)	(\$2,205)
Annual Revenue Estimates	\$453	\$219	\$136	\$277	\$153	\$160	\$115	\$100	\$100	\$100	\$100	\$100	\$75	\$75	\$75	\$2,239
Estimated Reserve Closing Balance	\$435	\$579	\$366	\$314	\$304	\$325	\$256	\$148	\$124	\$178	\$234	\$64	\$2	\$47	\$63	
Advance Financing Requirements																0

Authority to Issue Debentures During 2017

The proceeds from the issuance of debentures will be used to finance capital expenditures that have been incurred or committed to projects approved by Council. The authority to borrow up to \$900 million in 2017 has been authorized under By-law No. 75-2015.

Issuance Activity During 2016

Due to favourable capital market conditions and timing considerations, debenture issuance in the amount of \$700 was completed during 2016 to finance the City's capital requirements.

Table 9

Details of Debenture Issuance Approved by the Debenture Committee in 2016

Issue Date	March 29th	June 10th	June 10th	Sept. 13th	Sept. 13th
Settlement Date	April 8th	June 23rd	June 23rd	Sept. 23rd	Sept. 23rd
Size	\$200,000,000	\$200,000,000	\$100,000,000	\$100,000,000	\$100,000,000
Coupon	3.50%	2.40%	3.25%	2.40%	3.25%
Maturity Date	June 2, 2036	June 24, 2026	June 24, 2046	June 24, 2026	June 24, 2046
Tern	20 years	10 years	30 years	10 years	30 years
Issue Yield	3.529%	2.410%	3.292%	2.348%	3.253%

Approval of the 2017 Sinking Fund Levies

The City of Toronto Act 2006, sub-section 255 (4) states that, "If in any year an amount is or will be required by law to be raised for a sinking fund or retirement fund of the City, the City Treasurer shall prepare for City Council, before the budget for the year is adopted, a statement of the amount."

The report requests Council's approval for the 2017 sinking fund levies of \$273.793 million for the City and \$2.294 million for the Toronto District School Board (TDSB). Sinking fund levies related to TDSB's sinking fund debt are fully recovered from the Board.

More Investment Room from Additional Revenue Sources

As noted in the report EX20.1 City of Toronto Long-Term Financial Direction Update, which was adopted by Council during their meeting of December 13, 2016, Council has identified priorities and/or advanced planning for approximately \$33 billion in major capital projects that were not yet funded through the 2016 Capital Budget and Plan.

As part of the 2017 Budget process, strategies available within existing City authorities were applied to increase investment in capital infrastructure by \$5.8 billion (\$3.3 billion in added debt) or a 28% increase in the Capital Program. As a result of the actions, the net cost of current unmet capital needs was reduced to approximately \$30 billion over the 15 year planning period, subject to any future Federal or Provincial partnership funding.

Budget Committee at its meeting of January 24, 2017, considered additional revenue options that could be utilized to make further advancements on unfunded capital priorities. In doing so, Budget Committee directed the City Manager & Chief Financial Officer to include an additional \$5.6 billion in available capital funding within the City's tax supported Capital Program based on a \$2 toll revenue assumption for the Gardiner and the DVP. Staff were also requested to report to the Executive Committee in the second quarter of 2017 with a list of priority unfunded capital projects to be considered for addition to the 10 year capital forecast.

- The City of Toronto Act includes a provision with respect to tolling that has been in the legislation since its inception in 2006. While a provision is included in the City of Toronto Act, a provincial regulation is required to ultimately provide the City of Toronto authority to enact tolling.

On January 27, 2017, the Government of Ontario made an announcement, which indicates to City staff that Ontario will not facilitate a regulation under the City of Toronto Act to provide tolling of roads under the jurisdictional ownership of the City.

- During this announcement, the Province also indicated that the Provincial Gas Tax program rate for municipalities will be doubled over a phased in approach by 2022.
- The City expects the enhanced Provincial Gas Tax program will generate an additional \$158 million in 2022. Gas tax revenues must be used to support municipal public transportation expenditures above the City's baseline spending.

While additional Provincial Gas Tax funding is welcome, additional gas tax revenue does not offer the same stable and significant revenue source that tolling would have provided to the City of Toronto. Furthermore, unlike tolling revenue, additional gas tax revenue cannot be used to support incremental borrowing as it does not meet the standards associated for allocations against recoverable debt due to the following:

- Not a stable source of revenue as it will fluctuate with gas consumption, with significant fluctuation possible over a longer term period due to conservation efforts;
- The amount of future gas tax revenues are not guaranteed and are subject to future provincial policy; and,
- City Council does not have control over these revenues that will not respond to inflation or economic growth.

It is anticipated that over the 10 year planning period, this decision will reduce the City's ability to further advance on unfunded capital priorities by \$4.6 billion as indicated in the table below:

Table 10
Impact of Announcement on Available Capital Funding in the 2017 - 2026 Capital Plan

Description (\$Millions)	2019	2020	2021	2022	2023	2024	2025	2026	10-Year
Tolling						1,867	1,867	1,867	5,600
Added Prov. Gas Tax	40	79	119	158	158	158	158	158	1,027
Net Impact	40	79	119	158	158	(1,709)	(1,709)	(1,709)	(4,573)

Conclusions

The 2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan addresses the increasing demand in capital needs for state of good repair, service improvement and growth related projects and stabilizes increases in state of good repair backlog in many areas but not all.

The 2017 - 2026 BC Recommended Tax Supported Capital Budget and Plan delivers \$5.8 in added investment for priority unfunded projects with \$3.3 billion in additional debt room created through options available within existing City authorities.

Despite added investment, critical state of good repair, service improvement and transportation projects remain unfunded. This report recommends that staff not bring forward the \$5.6 billion in available capital funding for consideration in the Capital Plan, as recommended by Budget Committee, following the Provincial announcement on January 27, 2017.

The net cost of unmet capital needs are currently estimated at approximately \$30 billion over the 15 year planning period. Additional gas tax funding will partially address unmet needs, however additional revenue strategies to fund infrastructure will need to be considered with the Long Term Financial Plan and the 2018 Budget process to make critical investments in capital infrastructure in the City.

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SIGNATURE

Peter Wallace, City Manager

Roberto Rossini, Deputy City Manager & Chief Financial Officer

ATTACHMENTS

2017 BC Recommended Capital Budget and Future Year Commitments by Program and Funding Source

- Appendix 1 – Including 2016 Carry Forward Funding
- 1(i) – Excluding 2016 Carry Forward Funding
- 1(ii) – New and Change in Scope
- 1(iii) – Previously Approved

2017 BC Recommended Capital Budget by Program and Funding Source

- Appendix 1(iv) – Including 2016 Carry Forward Funding
- 1(v) – Excluding 2016 Carry Forward Funding
- 1(vi) – 2016 Carry Forward Funding

2017 – 2026 BC Recommended Capital Budget and Plan

- Appendix 2 – by Category and Funding Source
- 2(i) – by Program and Category

2017 – 2026 BC Recommended Capital Budget and Plan by Program

- Appendix 3 – by Year, Excluding 2016 Carry Forward Funding

2017 -2026 BC Recommended Capital Budget and Plan by Program and Funding Source

- Appendix 4 – Total 10 years, Excluding 2016 Carry Forward Funding
- 4(i) – First 5 Years, Excluding 2016 Carry Forward Funding
- 4(ii) – Last 5 Years, Excluding 2016 Carry Forward Funding

Appendix 5 **Program Recommendations**

Staff report for action on 2017-2026 BC Recommended Tax Supported Capital Budget & Plan



2017 Budget Committee Recommended Capital Budget and Future Year Commitments - Including 2016 Carry Forward
- by Program and Funding Source

APPENDIX 1

	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)																
Citizen Centred Services "A"																
Children's Services	51,830	33,100	14,703	3,347	680			19,129			26,515	3,123	3,063			
Economic Development and Culture	30,418	26,770	3,648						292	2,114	324	13,681	14,007			
Long Term Care Homes Services	17,692	14,254	3,438							3,672		125	13,895			
Parks, Forestry & Recreation	466,833	219,773	162,093	58,601	25,616	675	75	113,284	7,178	97,294	1,589	157,175	90,313			
Shelter, Support & Housing Administration	102,351	50,802	38,751	3,360	3,146	3,146	3,146		17,057	7,300		1,738	76,256			
Toronto Employment & Social Services	5,250	5,250							4,900			350				
Toronto Paramedic Services	16,162	14,812	1,350					1,256	2,370			250	12,286			
Total Citizen Centred Services "A"	690,536	364,761	223,983	65,308	29,442	3,821	3,221	133,669	31,797	136,895	1,913	176,442	209,820			
Citizen Centred Services "B"																
City Planning	9,497	7,098	1,999	400				3,548					5,949			
Fire Services	22,482	16,868	5,414	200				10,505	3,826			965	7,186			
Transportation Services	1,847,917	528,173	318,073	288,600	259,221	244,886	208,964	110,249	308,159	20,160	49,712	68,515	1,271,558			19,564
Waterfront Revitalization Initiative	1,349,967	103,442	278,714	312,786	290,588	207,776	156,661	411,250	57,550	37,825	2,470	427,500	8,336	77,236		327,800
Total Citizen Centred Services "B"	3,229,863	655,581	604,200	601,986	549,809	452,662	365,625	411,250	181,852	349,810	22,630	477,212	77,816	1,361,929		347,364
Internal Services																
311 Toronto	3,654	3,654											3,654			
Facilities Management, Real Estate & Environment	472,731	289,355	128,970	34,653	9,163	8,090	2,500	38,998	7,500	18,700	31,255	22,541	33,075	211,494		109,168
Financial Services	46,146	26,904	13,819	5,423				778		5,471		1,752	38,145			
Fleet Services	117,025	57,040	35,289	24,696					116,800			225				
Information & Technology	120,864	83,674	30,734	5,032	1,424				54,169	554		13,017	53,124			
Total Internal Services	760,420	460,627	208,812	69,804	10,587	8,090	2,500	38,998	8,278	189,669	37,280	22,541	48,069	306,417		109,168
Other City Programs																
Accountability Offices																
City Clerk's Office	16,754	10,379	5,007	1,267	50	50			634	4,417			11,703			
Radio Replacement Project																
Corporate Initiatives	308,050	208,066	99,984					122,750	2,000		98,832	8,358	76,110			
IT Related Projects	(10,636)	(3,544)	(3,546)	(3,546)									(10,636)			
Total Other City Programs	314,168	214,901	101,445	(2,279)	50	50		122,750	2,634	4,417	98,832	8,358	77,177			
Total City Operations	4,994,987	1,695,870	1,138,440	734,819	589,888	464,623	371,346	572,998	323,799	573,910	201,222	600,498	310,686	1,955,343		456,532

2017 Budget Committee Recommended Capital Budget and Future Year Commitments - Including 2016 Carry Forward
- by Program and Funding Source

	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)																
Agencies																
Exhibition Place	8,990	7,910	1,080									3,520	5,470			
Sony Centre (Hummingbird)	7,743	7,019	724						300		175	500	835	5,933		
Toronto & Region Conservation Authority	15,275	15,275											12,275	3,000		
Toronto Police Service	83,634	67,375	10,859	5,000	400				10,931	25,204				47,499		
Toronto Public Health	7,947	4,367	2,671	909				799	568		499		21	6,060		
Toronto Public Library	75,716	30,001	25,713	16,408	3,594				20,874	580		623	7,446	46,193		
Toronto Zoo	8,680	6,500	2,180										1,000	7,680		
Yonge-Dundas Square																
Total Other City Programs	267,985	198,447	43,227	22,317	3,994			799	32,673	25,784	674	1,123	25,097	181,835		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	5,262,972	1,894,317	1,181,667	757,136	593,882	464,623	371,346	573,797	356,472	599,694	201,896	601,621	335,783	2,137,178		456,532
Toronto Transit Commission (TTC)																
Toronto Transit Commission	5,311,211	1,263,810	1,408,871	985,856	639,083	326,399	687,192	654,713	522,420	290,114		1,503,062	124,629	2,216,273		
Scarborough Subway Extension	134,866	125,194	9,672						6,066				16,741	112,059		
Spadina Subway Extension	705,312	545,057	160,255					52,532		51,017	56,214	83,114	66,496	395,939		
Total TTC	6,151,389	1,934,061	1,578,798	985,856	639,083	326,399	687,192	707,245	528,486	341,131	56,214	1,586,176	207,866	2,724,271		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	11,414,361	3,828,378	2,760,465	1,742,992	1,232,965	791,022	1,058,538	1,281,042	884,958	940,825	258,110	2,187,797	543,649	4,861,449		456,532

	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Capital from Current	Debt - Recoverable
<i>(S000s)</i>																
Citizen Centred Services "A"																
Children's Services	45,116	26,386	14,703	3,347	680				17,073		22,010		3,123	2,910		
Economic Development and Culture	21,288	17,640	3,648	-							1,768	66	7,126	12,328		
Long Term Care Homes Services	13,736	10,298	3,438								3,542			10,194		
Parks, Forestry & Recreation	390,470	143,410	162,093	58,601	25,616	675	75		101,033	7,178	74,580	760	119,926	86,993		
Shelter, Support & Housing Administration	88,074	36,525	38,751	3,360	3,146	3,146	3,146			17,057	6,570			64,447		
Toronto Employment & Social Services	2,850	2,850								2,500			350			
Toronto Paramedic Services	13,030	11,680	1,350						1,256	1,870				9,904		
Total Citizen Centred Services "A"	574,564	248,789	223,983	65,308	29,442	3,821	3,221		119,362	28,605	108,470	826	130,525	186,776		
Citizen Centred Services "B"																
City Planning	9,497	7,098	1,999	400					3,548					5,949		
Fire Services	15,416	9,802	5,414	200					5,892	3,576				5,948		
Transportation Services	1,740,212	420,468	318,073	288,600	259,221	244,886	208,964		94,970	290,983	6,485	49,712	58,498	1,220,000		19,564
Waterfront Revitalization Initiative	1,342,467	95,942	278,714	312,786	290,588	207,776	156,661	411,250	53,550	37,825	2,470	427,500	4,836	77,236		327,800
Total Citizen Centred Services "B"	3,107,592	533,310	604,200	601,986	549,809	452,662	365,625	411,250	157,960	332,384	8,955	477,212	63,334	1,309,133		347,364
Internal Services																
311 Toronto	1,201	1,201												1,201		
Facilities Management, Real Estate & Environment	367,510	184,134	128,970	34,653	9,163	8,090	2,500	25,137	7,500	18,700	12,886	21,065	19,531	184,567		78,124
Financial Services	34,435	15,193	13,819	5,423					515		4,632		1,234	28,054		
Fleet Services	108,035	48,050	35,289	24,696						107,810			225			
Information & Technology	92,182	54,992	30,734	5,032	1,424					48,056				44,126		
Total Internal Services	603,363	303,570	208,812	69,804	10,587	8,090	2,500	25,137	8,015	174,566	17,518	21,065	20,990	257,948		78,124
Other City Programs																
Accountability Offices																
City Clerk's Office	13,821	7,447	5,007	1,267	50	50				634	3,777			9,410		
Corporate Initiatives	308,050	208,066	99,984					122,750		2,000		98,832	8,358	76,110		
IT Related Projects	(10,636)	(3,544)	(3,546)	(3,546)										(10,636)		
Total Other City Programs	311,235	211,969	101,445	(2,279)	50	50		122,750		2,634	3,777	98,832	8,358	74,884		
Total City Operations	4,596,754	1,297,638	1,138,440	734,819	589,888	464,623	371,346	559,137	285,337	538,189	138,720	597,935	223,207	1,828,741		425,488

2017 Budget Committee Recommended Capital Budget & Future Year Commitments - Excluding 2016 Carry Forward
- by Program and Funding Source

	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt/CFC	Capital from Current	Debt - Recoverable
(\$000s)																
Agencies																
Exhibition Place	5,470	4,390	1,080											5,470		
Sony Centre (Hummingbird)	6,608	5,884	724							175	500			5,933		
Toronto & Region Conservation Authority	15,275	15,275											12,275	3,000		
Toronto Police Service	63,070	46,811	10,859	5,000	400				9,931	22,300				30,839		
Toronto Public Health	7,561	3,981	2,671	909				799	568		397			5,797		
Toronto Public Library	75,240	29,525	25,713	16,408	3,594				20,485	580		623	7,359	46,193		
Toronto Zoo	8,680	6,500	2,180										1,000	7,680		
Yonge-Dundas Square																
Total Other City Programs	241,904	172,366	43,227	22,317	3,994			799	30,984	22,880	572	1,123	20,634	164,912		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	4,838,658	1,470,004	1,181,667	757,136	593,882	464,623	371,346	559,936	316,321	561,069	139,292	599,058	243,841	1,993,653		425,488
Toronto Transit Commission (TTC)																
Toronto Transit Commission	5,147,659	1,100,258	1,408,871	985,856	639,083	326,399	687,192	614,389	522,420	290,114		1,503,062	124,629	2,093,045		
Scarborough Subway Extension	32,479	22,807	9,672						6,066				16,741	9,672		
Spadina Subway Extension	343,798	183,543	160,255					52,532		51,017	56,214	83,114	66,496	34,425		
Total TTC	5,523,936	1,306,608	1,578,798	985,856	639,083	326,399	687,192	666,921	528,486	341,131	56,214	1,586,176	207,866	2,137,142		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	10,362,595	2,776,613	2,760,465	1,742,992	1,232,965	791,022	1,058,538	1,226,857	844,807	902,200	195,506	2,185,234	451,707	4,130,796		425,488

	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(5000s)																
Citizen Centred Services "A"																
Children's Services	5,369	1,969	1,500	1,220	680			3,510		349				1,510		
Economic Development and Culture	19,421	15,773	3,648							1,224	66	7,074		11,057		
Long Term Care Homes Services	10,936	7,498	3,438							2,542				8,394		
Parks, Forestry & Recreation	160,822	73,933	65,757	20,507	275	275	75	30,764	27	42,416		13,465		74,150		
Shelter, Support & Housing Administration	77,104	32,125	32,181	3,360	3,146	3,146	3,146		17,057					60,047		
Toronto Employment & Social Services	350	350										350				
Toronto Paramedic Services	5,880	4,530	1,350					1,006	1,870					3,004		
Total Citizen Centred Services "A"	279,882	136,178	107,874	25,087	4,101	3,421	3,221		35,280	18,954	46,531	66	20,889	158,162		
Citizen Centred Services "B"																
City Planning	7,560	5,161	1,999	400					2,886					4,674		
Fire Services	6,650	6,150	300	200						2,625				4,025		
Transportation Services	780,365	138,934	86,193	81,221	94,815	203,831	175,371		23,349	90,000	3,185	49,712	58,242	553,893		1,984
Waterfront Revitalization Initiative	1,184,679	29,199	230,764	302,484	286,410	193,423	142,399	395,000	1	27,100	270	395,000	(1,500)	41,008		327,800
Total Citizen Centred Services "B"	1,979,254	179,444	319,256	384,305	381,225	397,254	317,770	395,000	26,236	119,725	3,455	444,712	56,742	603,600		329,784
Internal Services																
311 Toronto	441	441												441		
Facilities Management, Real Estate & Environment	73,216	35,501	17,833	6,779	3,598	7,005	2,500							63,543		9,673
Financial Services	4,736	2,180	2,556							(148)		132		4,752		
Fleet Services	58,302	17,637	23,969	16,696						58,302						
Information & Technology	36,062	24,454	9,588	2,020						6,947				29,115		
Total Internal Services	172,757	80,213	53,946	25,495	3,598	7,005	2,500			65,249	(148)		132	97,851		9,673
Other City Programs																
Accountability Offices																
City Clerk's Office	1,703	464	1,192	447	(450)	50				634	382			687		
Corporate Initiatives	304,050	204,066	99,984					122,750				96,832	8,358	76,110		
Total Other City Programs	305,753	204,530	101,176	447	(450)	50		122,750		634	382	96,832	8,358	76,797		
Total City Operations	2,737,646	600,365	582,252	435,334	388,474	407,730	323,491	517,750	61,516	204,562	50,220	541,610	86,121	936,410		339,457

	Total Cash Flow 2017 - 2026	Budget and Commitment					Funding Sources									
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(5000s)																
Agencies																
Exhibition Place	5,470	4,390	1,080													5,470
Sony Centre (Hummingbird)	5,008	4,284	724								175	500				4,333
Toronto & Region Conservation Authority	15,275	15,275											12,275			3,000
Toronto Police Service	55,737	42,500	7,837	5,000	400				9,931	22,300						23,506
Toronto Public Health	5,380	1,800	2,671	909				465								4,915
Toronto Public Library	22,136	7,441	8,595	6,100					5,501				3,106			13,529
Toronto Zoo	3,000	3,000														3,000
Yonge-Dundas Square																
Total Agencies	172,006	138,690	20,907	12,009	400			465	15,432	22,300	175	500	15,381			117,753
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	2,909,652	739,055	603,159	447,343	388,874	407,730	323,491	518,215	76,948	226,862	50,395	542,110	101,502			1,054,163
Toronto Transit Commission (TTC)																
Toronto Transit Commission	928,100	77,152	201,985	184,694	151,674	81,740	230,855	85,322	99,934	4,251		366,952	35,008			336,633
Scarborough Subway Extension	22,807	22,807							6,066				16,741			
Spadina Subway Extension																
Total TTC	950,907	99,959	201,985	184,694	151,674	81,740	230,855	85,322	106,000	4,251		366,952	51,749			336,633
TOTAL TAX SUPPORTED CAPITAL PROGRAM	3,860,559	839,014	805,144	632,037	540,548	489,470	554,346	603,537	182,948	231,113	50,395	909,062	153,251			1,390,796

2017 Budget Committee Recommended Capital Budget and Future Year Commitments - Previously Approved

- by Program and Funding Source

(S000s)	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other (Internal)	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"																
Children's Services	39,747	24,417	13,203	2,127					13,563		21,661		3,123	1,400		
Economic Development and Culture	1,867	1,867									544		52	1,271		
Long Term Care Homes Services	2,800	2,800									1,000			1,800		
Parks, Forestry & Recreation	229,648	69,477	96,336	38,094	25,341	400			70,269	7,151	32,164	760	106,461	12,843		
Shelter, Support & Housing Administration	10,970	4,400	6,570								6,570			4,400		
Toronto Paramedic Services	7,150	7,150							250					6,900		
Total Citizen Centred Services "A"	294,682	112,611	116,109	40,221	25,341	400			84,082	9,651	61,939	760	109,636	28,614		
Citizen Centred Services "B"																
City Planning	1,937	1,937							662					1,275		
Fire Services	8,766	3,652	5,114						5,892	951				1,923		
Transportation Services	959,847	281,534	231,880	207,379	164,406	41,055	33,593		71,621	200,983	3,300		256	666,107		17,580
Waterfront Revitalization Initiative	157,788	66,743	47,950	10,302	4,178	14,353	14,262	16,250	53,549	10,725	2,200	32,500	6,336	36,228		
Total Citizen Centred Services "B"	1,128,338	353,866	284,944	217,681	168,584	55,408	47,855	16,250	131,724	212,659	5,500	32,500	6,592	705,533		17,580
Internal Services																
311 Toronto	760	760												760		
Facilities Management, Real Estate & Environment	294,294	148,633	111,137	27,874	5,565	1,085		25,137	7,500	18,700	12,886	21,065	19,531	121,024		68,451
Financial Services	29,699	13,013	11,263	5,423					515		4,780		1,102	23,302		
Fleet Services	49,733	30,413	11,320	8,000						49,508			225			
Information & Technology	56,120	30,538	21,146	3,012	1,424					41,109				15,011		
Total Internal Services	430,606	223,357	154,866	44,309	6,989	1,085		25,137	8,015	109,317	17,666	21,065	20,858	160,097		68,451
Other City Programs																
Accountability Offices																
City Clerk's Office	12,118	6,983	3,815	820	500						3,395			8,723		
IT Related Projects	(10,636)	(3,544)	(3,546)	(3,546)										(10,636)		
Total Other City Programs	5,482	7,439	269	(2,726)	500					2,000	3,395	2,000		(1,913)		
Total City Operations	1,859,108	697,273	556,188	299,485	201,414	56,893	47,855	41,387	223,821	333,627	88,500	56,325	137,086	892,331		86,031



2017 Budget Committee Recommended Capital Budget and Future Year Commitments - Previously Approved

- by Program and Funding Source

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	Total Cash Flow 2017 - 2026	Budget and Commitment						Funding Sources								
		2017	2018	2019	2020	2021	2022 to 2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other1 (Internal)	Debt	Capital from Current	Debt - Recoverable
(S000s)																
Agencies																
Exhibition Place																
Toronto Police Service	7,333	4,311	3,022											7,333		
Toronto Public Health	2,181	2,181						334	568		397			882		
Toronto Public Library	53,104	22,084	17,118	10,308	3,594				14,984	580		623	4,253	32,664		
Toronto Zoo	5,680	3,500	2,180										1,000	4,680		
Yonge-Dundas Square																
Total Other City Programs	69,898	33,676	22,320	10,308	3,594			334	15,552	580	397	623	5,253	47,159		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	1,929,006	730,949	578,508	309,793	205,008	56,893	47,855	41,721	239,373	334,207	88,897	56,948	142,339	939,490	86,031	
Toronto Transit Commission (TTC)																
Toronto Transit Commission	4,219,559	1,023,106	1,206,886	801,162	487,409	244,659	456,337	529,067	422,486	285,863		1,136,110	89,621	1,756,412		
Scarborough Subway Extension	9,672		9,672											9,672		
Spadina Subway Extension	343,798	183,543	160,255					52,532		51,017	56,214	83,114	66,496	34,425		
Total TTC	4,573,029	1,206,649	1,376,813	801,162	487,409	244,659	456,337	581,599	422,486	336,880	56,214	1,219,224	156,117	1,800,509		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	6,502,036	1,937,599	1,955,321	1,110,955	692,417	301,552	504,192	623,320	661,859	671,087	145,111	1,276,172	298,456	2,740,000	86,031	

**2017 Budget Committee Recommended Capital Budget – Including 2016 Carry Forward
- by Program and Funding Source**

	2017 Cash Flow	Funding Sources							
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current
(\$000s)									
Citizen Centred Services "A"									
Children's Services	33,100		9,720		19,865		893	2,622	
Economic Development and Culture	26,770			292	2,114	324	11,879	12,161	
Long Term Care Homes Services	14,254				2,863		125	11,266	
Parks, Forestry & Recreation	219,773		40,512	570	52,934	1,589	71,344	52,824	
Shelter, Support & Housing Administration	50,802			15,493	730		1,738	32,841	
Toronto Employment & Social Services	5,250			4,900			350		
Toronto Paramedic Services	14,812		1,256	1,970			250	11,336	
Total Citizen Centred Services "A"	364,761		51,488	23,225	78,506	1,913	86,579	123,050	
Citizen Centred Services "B"									
City Planning	7,098		2,743					4,355	
Fire Services	16,868		5,993	3,394			965	6,516	
Transportation Services	528,173		30,425	64,555	16,860	39,770	42,317	324,144	10,102
Waterfront Revitalization Initiative	103,442	22,150	17,968	9,050	1,870	30,900	5,336	4,968	11,200
Total Citizen Centred Services "B"	655,581	22,150	57,129	76,999	18,730	70,670	48,618	339,983	21,302
Internal Services									
311 Toronto	3,654							3,654	
Facilities Management, Real Estate & Environment	289,355	38,555	2,500	7,675	30,668	22,541	23,769	102,017	61,631
Financial Services	26,904		778		2,173		1,575	22,378	
Fleet Services	57,040			56,971			69		
Information & Technology	83,674			31,657	554		13,017	38,446	
Total Internal Services	460,627	38,555	3,278	96,303	33,395	22,541	38,430	166,495	61,631
Other City Programs									
Accountability Offices									
City Clerk's Office	10,379			424	2,415			7,540	
Corporate Initiatives	208,066	98,200		2,000		66,233	2,200	39,433	
IT Related Projects	(3,544)							(3,544)	
Total Other City Programs	214,901	98,200		2,424	2,415	66,233	2,200	43,429	
Total City Operations	1,695,870	158,905	111,895	198,951	133,046	161,357	175,828	672,957	82,933

2017 Budget Committee Recommended Capital Budget – Including 2016 Carry Forward
- by Program and Funding Source

	2017 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)										
Agencies										
Exhibition Place	7,910						3,520	4,390		
Sony Centre (Hummingbird)	7,019		300		175	500	835	5,209		
Toronto & Region Conservation Authority	15,275						12,275	3,000		
Toronto Police Service	67,375		8,000	25,204				34,171		
Toronto Public Health	4,367	799	568		499		21	2,480		
Toronto Public Library	30,001		6,826	580		558	2,070	19,967		
Toronto Zoo	6,500						500	6,000		
Yonge-Dundas Square										
Total Agencies	198,447	799	15,694	25,784	674	1,058	19,221	135,217		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,894,317	159,704	127,589	224,735	133,720	162,415	195,049	808,174		82,933
Toronto Transit Commission (TTC)										
Toronto Transit Commission	1,263,810	119,627	95,479	50,139		467,141	31,634	499,791		
Scarborough Subway Extension	125,194		6,066				16,741	102,387		
Spadina Subway Extension	545,057	27,691		26,893	29,632	43,812	35,052	381,977		
Total TTC	1,934,061	147,318	101,545	77,032	29,632	510,953	83,427	984,155		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	3,828,378	307,021	229,134	301,767	163,352	673,368	278,476	1,792,329		82,933



**2017 Budget Committee Recommended Capital Budget – Excluding 2016 Carry Forward
- by Program and Funding Source**

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	2017 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)										
Citizen Centred Services "A"										
Children's Services	26,386		7,664		15,360		893	2,469		
Economic Development and Culture	17,640				1,768	66	5,324	10,482		
Long Term Care Homes Services	10,298				2,733			7,565		
Parks, Forestry & Recreation	143,410		28,261	570	30,220	760	34,095	49,504		
Shelter, Support & Housing Administration	36,525			15,493				21,032		
Toronto Employment & Social Services	2,850			2,500			350			
Toronto Paramedic Services	11,680		1,256	1,470				8,954		
Total Citizen Centred Services "A"	248,789		37,181	20,033	50,081	826	40,662	100,006		
Citizen Centred Services "B"										
City Planning	7,098		2,743					4,355		
Fire Services	9,802		1,380	3,144				5,278		
Transportation Services	420,468		15,146	47,379	3,185	39,770	32,300	272,586		10,102
Waterfront Revitalization Initiative	95,942	22,150	13,968	9,050	1,870	30,900	1,836	4,968		11,200
Total Citizen Centred Services "B"	533,310	22,150	33,237	59,573	5,055	70,670	34,136	287,187		21,302
Internal Services										
311 Toronto	1,201							1,201		
Facilities Management, Real Estate & Environment	184,134	24,694	2,500	7,675	12,299	21,065	10,225	75,090		30,587
Financial Services	15,193		515		1,334		1,057	12,287		
Fleet Services	48,050			47,981			69			
Information & Technology	54,992			25,544				29,448		
Total Internal Services	303,570	24,694	3,015	81,200	13,633	21,065	11,351	118,026		30,587
Other City Programs										
Accountability Offices										
City Clerk's Office	7,447			424	1,775			5,248		
Corporate Initiatives	208,066	98,200		2,000		66,233	2,200	39,433		
IT Related Projects	(3,544)							(3,544)		
Total Other City Programs	211,969	98,200		2,424	1,775	66,233	2,200	41,137		



**2017 Budget Committee Recommended Capital Budget – Excluding 2016 Carry Forward
- by Program and Funding Source**

APPENDIX APPENDIX 1(v)

	2017 Cash Flow	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)										
Total City Operations	1,297,638	145,044	73,433	163,230	70,544	158,794	88,349	546,356		51,889
Agencies										
Exhibition Place	4,390							4,390		
Sony Centre (Hummingbird)	5,884				175	500		5,209		
Toronto & Region Conservation Authority	15,275						12,275	3,000		
Toronto Police Service	46,811		7,000	22,300				17,511		
Toronto Public Health	3,981	799	568		397			2,217		
Toronto Public Library	29,525		6,437	580		558	1,983	19,967		
Toronto Zoo	6,500						500	6,000		
Yonge-Dundas Square										
Total Agencies	172,366	799	14,005	22,880	572	1,058	14,758	118,294		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,470,004	145,843	87,438	186,110	71,116	159,852	103,107	664,650		51,889
Toronto Transit Commission (TTC)										
Toronto Transit Commission	1,100,258	79,303	95,479	50,139		467,141	31,634	376,563		
Scarborough Subway Extension	22,807		6,066				16,741			
Spadina Subway Extension	183,543	27,691		26,893	29,632	43,812	35,052	20,463		
Total TTC	1,306,608	106,994	101,545	77,032	29,632	510,953	83,427	397,026		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	2,776,613	252,836	188,983	263,142	100,748	670,805	186,534	1,061,676		51,889



2017 Budget Committee Recommended Capital Budget - 2016 Carry Forward
- by Program and Funding Source

APPENDIX 1(vi)

(S000s)	2017 Carry-forward	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
Citizen Centred Services "A"										
Children's Services	6,714		2,056		4,505			153		
Economic Development and Culture	9,130			292	346	258	6,555	1,679		
Long Term Care Homes Services	3,956				130		125	3,701		
Parks, Forestry & Recreation	76,363		12,251		22,714	829	37,249	3,320		
Shelter, Support & Housing Administration	14,277				730		1,738	11,809		
Toronto Employment & Social Services	2,400			2,400						
Toronto Paramedic Services	3,132			500			250	2,382		
Total Citizen Centred Services "A"	115,972.00		14,307	3,192	28,425	1,087	45,917	23,044		
Citizen Centred Services "B"										
City Planning										
Fire Services	7,066		4,613	250			965	1,238		
Transportation Services	107,705		15,279	17,176	13,675		10,017	51,558		
Waterfront Revitalization Initiative	7,500		4,000				3,500			
Total Citizen Centred Services "B"	122,270.95		23,892	17,426	13,675		14,482	52,796		
Internal Services										
311 Toronto	2,453							2,453		
Facilities Management, Real Estate & Environment	105,221	13,861			18,369	1,476	13,544	26,927		31,044
Financial Services	11,711		263		839		518	10,091		
Fleet Services	8,990			8,990						
Information & Technology	28,682			6,113	554		13,017	8,998		
Total Internal Services	157,057.00	13,861	263	15,103	19,762	1,476	27,079	48,469		31,044
Other City Programs										
Accountability Offices										
City Clerk's Office	2,932				640			2,292		
Corporate Initiatives										
IT Related Projects										
Total Other City Programs	2,932.40				640			2,292		
Total City Operations	398,232	13,861	38,462	35,721	62,502	2,563	87,478	126,601		31,044



2017 Budget Committee Recommended Capital Budget - 2016 Carry Forward
- by Program and Funding Source

APPENDIX 1(vi)

	2017 Carry-forward	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)										
Agencies										
Exhibition Place	3,520						3,520			
Sony Centre (Hummingbird)	1,135		300				835			
Toronto & Region Conservation Authority										
Toronto Police Service	20,564		1,000	2,904				16,660		
Toronto Public Health	386				102		21	263		
Toronto Public Library	476		389				87			
Toronto Zoo										
Yonge-Dundas Square										
Total Other City Programs	26,080.94		1,689	2,904	102		4,463	16,923		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	424,313	13,861	40,151	38,625	62,604	2,563	91,942	143,524		31,044
Toronto Transit Commission (TTC)										
Toronto Transit Commission	163,552	40,324						123,228		
Scarborough Subway Extension	102,387							102,387		
Spadina Subway Extension	361,514							361,514		
Total TTC	627,453	40,324						587,129		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	1,051,766	54,185	40,151	38,625	62,604	2,563	91,942	730,653		31,044

**2017 Council Approved Capital Budget and 2018 to 2026 Capital Plan (Tax Supported Programs Excluding CFWD)
- by Category and Funding Source**

Expenditures (\$m)	2017 - 2021							2022 - 2026							2017 - 2026	
	2017	2018	2019	2020	2021	Total	%	2022	2023	2024	2025	2026	Total	%	Total	%
Health and Safety	40	25	19	23	17	124	0.9%	22	30	25	19	20	116	1.0%	240	0.9%
Legislated	101	112	108	116	105	544	3.8%	76	68	69	43	11	266	2.2%	810	3.1%
State of Good Repair	1,584	1,868	1,645	1,389	1,166	7,653	53.6%	1,090	1,155	1,892	877	959	5,973	49.0%	13,626	51.5%
Service Improvement and Enhancement	510	438	192	116	95	1,351	9.5%	79	80	61	1,324	2,464	4,009	32.9%	5,360	20.2%
Growth Related	541	1,272	988	978	834	4,614	32.3%	739	565	293	191	43	1,830	15.0%	6,444	24.3%
Total Expenditures	2,777	3,715	2,953	2,623	2,218	14,286	100%	2,006	1,898	2,340	2,453	3,497	12,194	100%	26,480	100%
Funded Source (\$m)																
Provincial	253	686	386	391	389	2,104	14.7%	497	477	275	161	77	1,486	12.2%	3,591	13.6%
Federal	671	627	473	415	365	2,550	17.8%	297	231	174	575	980	2,256	18.5%	4,805	18.1%
Reserves	263	283	334	233	147	1,260	8.8%	146	380	266	146	172	1,109	9.1%	2,370	8.9%
Reserve Funds	101	101	44	31	19	296	2.1%	18	15	13	13	20	78	0.6%	374	1.4%
Debt - Rec	52	122	115	96	69	454	3.2%	39	28	14	114	206	401	3.3%	855	3.2%
Development Charges	189	233	217	214	180	1,033	7.2%	115	87	66	47	17	331	2.7%	1,364	5.2%
Other	187	241	90	68	49	634	4.4%	47	49	40	204	349	689	5.7%	1,324	5.0%
Capital from Current	292	352	387	426	468	1,925	13.5%	515	567	623	686	754	3,145	25.8%	5,069	19.1%
Debt	769	1,071	908	750	531	4,030	28.2%	333	65	868	509	923	2,698	22.1%	6,728	25.4%
Total Funding	2,777	3,715	2,953	2,623	2,218	14,286	100%	2,006	1,898	2,340	2,453	3,497	12,194	100%	26,480	100%

**2017 Budget Committee Recommended Capital Budget and 2018 to 2026 Capital Plan - Excluding 2016 Carry Forward
- by Program & Category**

(\$000s)	2017 - 2026 Budget & Plan	Category				
		Health and Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
Citizen Centred Services "A"						
Children's Services	69,131			13,784	55,347	
Economic Development and Culture	167,254	23,340	2,554	113,446	27,862	52
Long Term Care Homes Services	84,789	33,873		48,670	2,246	
Parks, Forestry & Recreation	1,204,806		2,049	631,535	310,762	260,460
Shelter, Support & Housing Administration	100,674			13,500	87,174	
Toronto Employment & Social Services	2,850				2,850	
Toronto Paramedic Services	65,617	20,670		9,875		35,072
Total Citizen Centred Services "A"	1,695,121	77,883	4,603	830,810	486,241	295,584
Citizen Centred Services "B"						
City Planning	62,432		6,145			56,287
Fire Services	45,987	21,960	500	2,850		20,677
Transportation Services	5,293,968	92,944		4,417,959	267,946	515,119
Waterfront Revitalization Initiative	1,381,662					1,381,662
Total Citizen Centred Services "B"	6,784,049	114,904	6,645	4,420,809	267,946	1,973,745
Internal Services						
311 Toronto	20,331			19,071	1,260	
Facilities Management, Real Estate & Environment	1,030,316	40,366	27,801	531,105	431,044	
Financial Services	52,552		6,835	36,328	9,389	
Fleet Services	576,594		1,550	570,794	4,250	
Information & Technology	437,660			258,300	60,865	118,495
Total Internal Services	2,117,453	40,366	36,186	1,415,598	506,808	118,495
Other City Programs						
Accountability Offices	1,400			1,400		
City Clerk's Office	52,604	590	44,444	7,570		
Corporate Initiatives	4,019,250			226,830	3,790,920	1,500
IT Related Projects	(10,636)			(5,318)	(5,318)	
Total Other City Programs	4,062,618	590	44,444	230,482	3,785,602	1,500
Total City Operations	14,659,241	233,743	91,878	6,897,699	5,046,597	2,389,324

2017 Budget Committee Recommended Capital Budget and 2018 to 2026 Capital Plan - Excluding 2016 Carry Forward
- by Program & Category

(\$000s)	2017 - 2026 Budget & Plan	Category				
		Health and Safety	Legislated	State of Good Repair	Service Improvement	Growth Related
Agencies						
Exhibition Place	97,263	553		86,385	10,325	
Sony Centre (Hummingbird)	8,634	5,958	210	2,466		
Toronto & Region Conservation Authority	183,897			174,637	1,320	7,940
Toronto Police Service	522,984			512,405	9,539	1,040
Toronto Public Health	27,787		334	10,317	17,136	
Toronto Public Library	275,367			232,756		42,611
Toronto Zoo	61,000			48,786	12,214	
Yonge-Dundas Square	450			450		
Total Agencies	1,237,382	6,511	544	1,068,202	50,534	111,591
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	15,896,623	240,254	92,422	7,965,901	5,097,131	2,500,915
Toronto Transit Commission (TTC)						
Toronto Transit Commission	6,841,741		717,496	5,660,286	262,600	201,359
Scarborough Subway Extension	3,397,850					3,397,850
Spadina Subway Extension	343,798					343,798
Total TTC	10,583,389		717,496	5,660,286	262,600	3,943,007
TOTAL TAX SUPPORTED CAPITAL PROGRAM	26,480,013	240,254	809,918	13,626,187	5,359,731	6,443,922

Forward
- by Program

	Budget & Plan	Budget	Plan								
	2017 -2026	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
(S000s)											
Citizen Centred Services "A"											
Children's Services	69,131	26,386	16,676	6,332	4,106	2,867	2,587	2,547	3,037	3,097	1,496
Economic Development and Culture	167,254	17,640	16,337	17,377	15,600	15,350	15,850	19,500	16,450	16,515	16,635
Long Term Care Homes Services	84,789	10,298	9,328	8,690	7,977	7,977	8,150	8,150	8,073	8,073	8,073
Parks, Forestry & Recreation	1,204,806	143,410	227,283	161,673	135,884	107,148	95,983	80,020	81,355	80,875	91,175
Shelter, Support & Housing Administration	100,674	36,525	39,651	4,260	4,046	4,046	4,046	2,400	1,900	1,900	1,900
Toronto Employment & Social Services	2,850	2,850									
Toronto Paramedic Services	65,617	11,680	2,752	2,610	7,630	7,598	5,622	5,090	3,430	7,620	11,585
Total Citizen Centred Services "A"	1,695,121	248,789	312,027	200,942	175,243	144,986	132,238	117,707	114,245	118,080	130,864
Citizen Centred Services "B"											
City Planning	62,432	7,098	6,781	6,358	6,234	5,813	5,768	5,768	6,216	6,216	6,180
Fire Services	45,987	9,802	7,164	1,350	4,650	150	150	9,286	9,118	2,717	1,600
Transportation Services	5,293,968	420,468	450,186	541,852	514,316	515,208	529,251	531,295	1,261,183	263,073	267,136
Waterfront Revitalization Initiative	1,381,662	95,942	283,184	329,403	299,648	214,343	105,237	53,905			
Total Citizen Centred Services "B"	6,784,049	533,310	747,315	878,963	824,848	735,514	640,406	600,254	1,276,517	272,006	274,916
Internal Services											
311 Toronto	20,331	1,201	2,770	3,522	2,179	2,179	1,696	1,696	1,696	1,696	1,696
Facilities Management, Real Estate & Environment	1,030,316	184,134	165,669	85,344	67,646	72,593	86,304	110,243	85,671	85,920	86,792
Financial Services	52,552	15,193	13,819	5,623	2,939	1,611	1,230	1,000	3,550	4,889	2,698
Fleet Services	576,594	48,050	50,212	69,916	57,048	52,013	48,638	58,008	66,630	64,937	61,142
Information & Technology	437,660	54,992	58,408	42,311	38,286	41,980	40,343	39,514	37,754	40,619	43,453
Total Internal Services	2,117,453	303,570	290,878	206,716	168,098	170,376	178,211	210,461	195,301	198,061	195,781
Other City Programs											
Accountability Offices	1,400							1,400			
City Clerk's Office	52,604	7,447	5,732	3,185	3,915	4,125	2,650	2,700	14,700	5,150	3,000
Corporate Initiatives	4,019,250	208,066	99,984	5,000	5,000	5,000	5,000	5,000	5,000	1,273,900	2,407,300
IT Related Projects	(10,636)	(3,544)	(3,546)	(3,546)							
Total Other City Programs	4,062,618	211,969	102,170	4,639	8,915	9,125	7,650	9,100	19,700	1,279,050	2,410,300
Total City Operations	14,659,241	1,297,638	1,452,390	1,291,260	1,177,104	1,060,001	958,505	937,522	1,605,763	1,867,197	3,011,861

Forward
- by Program

	Budget & Plan	Budget	Plan									
	2017 -2026	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	
(S000s)												
Agencies												
Exhibition Place	97,263	4,390	4,965	5,345	11,820	11,538	11,415	11,985	11,935	11,935	11,935	
Sony Centre (Hummingbird)	8,634	5,884	2,750									
Toronto & Region Conservation Authority	183,897	15,275	15,382	16,992	17,104	17,219	17,337	20,958	21,082	21,209	21,339	
Toronto Police Service	522,984	46,811	44,764	76,738	71,261	54,435	50,117	43,820	56,726	38,206	40,106	
Toronto Public Health	27,787	3,981	4,233	3,373	3,400	3,000	2,500	2,200	1,700	1,700	1,700	
Toronto Public Library	275,367	29,525	32,913	37,282	38,870	30,993	23,463	20,152	22,488	20,614	19,067	
Toronto Zoo	61,000	6,500	6,500	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	
Yonge-Dundas Square	450		50	50	50	50	50	50	50	50	50	
Total Agencies	1,237,382	172,366	111,557	145,780	148,505	123,235	110,882	105,165	119,981	99,714	100,197	
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	15,896,623	1,470,004	1,563,947	1,437,040	1,325,609	1,183,236	1,069,387	1,042,687	1,725,744	1,966,911	3,112,058	
Toronto Transit Commission (TTC)												
Toronto Transit Commission	6,841,741	1,100,258	1,413,290	1,098,985	812,067	556,117	374,396	396,414	366,586	338,725	384,903	
Scarborough Subway Extension	3,397,850	22,807	577,963	417,160	485,175	478,466	562,384	458,681	247,581	147,633		
Spadina Subway Extension	343,798	183,543	160,255									
Total TTC	10,583,389	1,306,608	2,151,508	1,516,145	1,297,242	1,034,583	936,780	855,095	614,167	486,358	384,903	
TOTAL TAX SUPPORTED CAPITAL PROGRAM	26,480,013	2,776,613	3,715,455	2,953,185	2,622,851	2,217,819	2,006,167	1,897,782	2,339,911	2,453,269	3,496,961	

**2017 Budget Committee Recommended Capital Budget and 2018 to 2026 Capital Plan - Excluding 2016 Carry Forward
- by Program & Funding Source**

	2017 - 2026 Budget & Plan	Funding Sources							
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current
(\$000s)									
Citizen Centred Services A									
Children's Services	69,131		24,916		25,090		3,123	16,002	
Economic Development and Culture	167,254				21,838	66	47,606	97,744	
Long Term Care Homes Services	84,789				16,490			68,299	
Parks, Forestry & Recreation	1,204,806		215,002	7,178	161,176	760	135,954	684,736	
Shelter, Support & Housing Administration	100,674			17,057	6,570			77,047	
Toronto Employment & Social Services	2,850			2,500			350		
Toronto Paramedic Services	65,617		14,636	18,295				32,686	
Total Citizen Centred Services "A"	1,695,121		254,554	45,030	231,164	826	187,033	976,514	
Citizen Centred Services "B"									
City Planning	62,432		22,158					40,274	
Fire Services	45,987		14,200	15,514				16,273	
Transportation Services	5,293,968	11,250	197,706	744,733	34,893	49,712	77,000	4,159,110	19,564
Waterfront Revitalization Initiative	1,381,662	411,250	53,550	37,825	19,561	427,500	26,940	77,236	327,800
Total Citizen Centred Services "B"	6,784,049	422,500	287,614	798,072	54,454	477,212	103,940	4,292,893	347,364
Internal Services									
311 Toronto	20,331							20,331	
Facilities Management, Real Estate & Environment	1,030,316	29,039	7,500	47,700	12,886	21,065	19,531	677,072	215,524
Financial Services	52,552		1,690	1,100	9,122		1,234	39,406	
Fleet Services	576,594			576,369			225		
Information & Technology	437,660			242,504				195,156	
Total Internal Services	2,117,453	29,039	9,190	867,673	22,008	21,065	20,990	931,965	215,524
Other City Programs									
Accountability Offices	1,400							1,400	
City Clerk's Office	52,604			2,384	8,827			41,393	
Corporate Initiatives	4,019,250	122,750		2,000		1,315,232	470,258	1,817,010	292,000
IT Related Projects	(10,636)							(10,636)	
Total Other City Programs	4,062,618	122,750		4,384	8,827	1,315,232	470,258	1,849,167	292,000
Total City Operations	14,659,241	574,289	551,358	1,715,159	316,453	1,814,335	782,221	8,050,539	854,888
Agencies									
Exhibition Place	97,263							97,263	

2017 Budget Committee Recommended Capital Budget and 2018 to 2026 Capital Plan - Excluding 2016 Carry Forward
 - by Program & Funding Source

	2017 - 2026 Budget & Plan	Funding Sources								
		Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(\$000s)										
Sony Centre (Hummingbird)	8,634				175	500		7,959		
Toronto & Region Conservation Authority	183,897						145,897	38,000		
Toronto Police Service	522,984		47,081	251,649				224,254		
Toronto Public Health	27,787	799	568		397			26,023		
Toronto Public Library	275,367		66,997	580	1,100	623	23,755	182,312		
Toronto Zoo	61,000						1,000	60,000		
Yonge-Dundas Square	450							450		
Total Agencies	1,237,382	799	114,646	252,229	1,672	1,123	170,652	696,261		
(Excl.TTC)	15,896,623	575,088	666,004	1,967,388	318,125	1,815,458	952,873	8,746,800		854,888
Toronto Transit Commission (TTC)										
Toronto Transit Commission	6,841,741	973,260	532,980	351,523		2,246,848	160,386	2,576,745		
Scarborough Subway Extension	3,397,850	1,989,997	165,000			659,999	143,850	439,004		
Spadina Subway Extension	343,798	52,532		51,017	56,214	83,114	66,496	34,425		
Total TTC	10,583,389	3,015,789	697,980	402,540	56,214	2,989,961	370,732	3,050,174		
TOTAL TAX SUPPORTED CAPITAL PROGRAM	26,480,013	3,590,876	1,363,984	2,369,928	374,339	4,805,419	1,323,605	11,796,974		854,888

2017 Budget Committee Recommended Capital Budget and 2018 to 2021 Capital Plan – Excluding 2016 Carry Forward
- by Program & Funding Source

	Total 2017 to 2021	2017 Budget	Plan				Funding Sources							
			2018	2019	2020	2021	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current
<i>(S000s)</i>														
Citizen Centred Services "A"														
Children's Services	56,367	26,386	16,676	6,332	4,106	2,867		19,676		25,090		3,123	8,478	
Economic Development and Culture	82,304	17,640	16,337	17,377	15,600	15,350				7,538	66	25,256	49,444	
Long Term Care Homes Services	44,270	10,298	9,328	8,690	7,977	7,977				9,971			34,299	
Parks, Forestry & Recreation	775,398	143,410	227,283	161,673	135,884	107,148		204,013	7,178	126,307	760	131,494	305,646	
Shelter, Support & Housing Administration	88,528	36,525	39,651	4,260	4,046	4,046			17,057	6,570			64,901	
Toronto Employment & Social Services	2,850	2,850							2,500			350		
Toronto Paramedic Services	32,270	11,680	2,752	2,610	7,630	7,598		7,588	3,190				21,492	
Total Citizen Centred Services "A"	1,081,987	248,789	312,027	200,942	175,243	144,986		231,277	29,925	175,476	826	160,223	484,260	
Citizen Centred Services "B"														
City Planning	32,284	7,098	6,781	6,358	6,234	5,813		11,628					20,656	
Fire Services	23,116	9,802	7,164	1,350	4,650	150		5,892	9,076				8,148	
Transportation Services	2,442,030	420,468	450,186	541,852	514,316	515,208		157,797	237,883	18,791	49,712	55,500	1,902,783	19,564
Waterfront Revitalization Initiative	1,222,520	95,942	283,184	329,403	299,648	214,343	363,750	44,122	34,425	19,561	380,000	24,459	67,703	288,500
Total Citizen Centred Services "B"	3,719,950	533,310	747,315	878,963	824,848	735,514	363,750	219,439	281,384	38,352	429,712	79,959	1,999,290	308,064
Internal Services														
311 Toronto	11,851	1,201	2,770	3,522	2,179	2,179							11,851	
Facilities Management, Real Estate & Environment	575,386	184,134	165,669	85,344	67,646	72,593	26,612	7,500	18,700	12,886	21,065	19,531	323,568	145,524
Financial Services	39,185	15,193	13,819	5,623	2,939	1,611		640	500	4,757		1,234	32,054	
Fleet Services	277,239	48,050	50,212	69,916	57,048	52,013			277,014			225		
Information & Technology	235,977	54,992	58,408	42,311	38,286	41,980			123,521				112,456	
Total Internal Services	1,139,638	303,570	290,878	206,716	168,098	170,376	26,612	8,140	419,735	17,643	21,065	20,990	479,929	145,524
Other City Programs														
Accountability Offices														
City Clerk's Office	24,404	7,447	5,732	3,185	3,915	4,125			2,134	6,677			15,593	
Corporate Initiatives	323,050	208,066	99,984	5,000	5,000	5,000	122,750		2,000		98,832	8,358	91,110	
IT Related Projects	(10,636)	(3,544)	(3,546)	(3,546)									(10,636)	
Total Other City Programs	336,818	211,969	102,170	4,639	8,915	9,125	122,750		4,134	6,677	98,832	8,358	96,067	
Total City Operations	6,278,393	1,297,638	1,452,390	1,291,260	1,177,104	1,060,001	513,112	458,856	735,178	238,148	550,435	269,530	3,059,546	453,588

2017 Budget Committee Recommended Capital Budget and 2018 to 2021 Capital Plan – Excluding 2016 Carry Forward
 - by Program & Funding Source

	Total 2017 to 2021	2017 Budget	Plan				Funding Sources							
			2018	2019	2020	2021	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current
<i>(S000s)</i>														
Agencies														
Exhibition Place	38,058	4,390	4,965	5,345	11,820	11,538							38,058	
Sony Centre (Hummingbird)	8,634	5,884	2,750						175	500			7,959	
Toronto & Region Conservation Authority	81,972	15,275	15,382	16,992	17,104	17,219					66,972		15,000	
Toronto Police Service	294,009	46,811	44,764	76,738	71,261	54,435		31,391	122,156				140,462	
Toronto Public Health	17,987	3,981	4,233	3,373	3,400	3,000	799	568		397			16,223	
Toronto Public Library	169,583	29,525	32,913	37,282	38,870	30,993		48,473	580	1,100	623	13,215	105,592	
Toronto Zoo	31,000	6,500	6,500	6,000	6,000	6,000						1,000	30,000	
Yonge-Dundas Square	200		50	50	50	50							200	
Total Agencies	701,443	172,366	111,557	145,780	148,505	123,235	799	80,432	122,736	1,672	1,123	81,187	413,494	
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	6,979,836	1,470,004	1,563,947	1,437,040	1,325,609	1,183,236	513,911	539,288	857,914	239,820	551,558	350,717	3,473,040	453,588
Toronto Transit Commission (TTC)														
Toronto Transit Commission	4,980,717	1,100,258	1,413,290	1,098,985	812,067	556,117	597,139	407,737	351,523		1,409,743	95,922	2,118,653	
Scarborough Subway Extension	1,981,571	22,807	577,963	417,160	485,175	478,466	940,878	86,066			505,119	121,007	328,501	
Spadina Subway Extension	343,798	183,543	160,255				52,532		51,017	56,214	83,114	66,496	34,425	
Total TTC	7,306,086	1,306,608	2,151,508	1,516,145	1,297,242	1,034,583	1,590,549	493,803	402,540	56,214	1,997,976	283,425	2,481,579	
TOTAL TAX SUPPORTED CAPITAL PROGRAM	14,285,923	2,776,613	3,715,455	2,953,185	2,622,851	2,217,819	2,104,460	1,033,091	1,260,454	296,034	2,549,534	634,142	5,954,620	453,588

**2022 to 2026 Budget Committee Recommended Capital Plan – Excluding 2016 Carry Forward
- by Program & Funding Source**

	Total	Plan					Funding Sources								
	2022 to 2026	2022	2023	2024	2025	2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)															
Citizen Centred Services "A"															
Children's Services	12,764	2,587	2,547	3,037	3,097	1,496		5,240					7,524		
Economic Development and Culture	84,950	15,850	19,500	16,450	16,515	16,635				14,300		22,350	48,300		
Long Term Care Homes Services	40,519	8,150	8,150	8,073	8,073	8,073				6,519			34,000		
Parks, Forestry & Recreation	429,408	95,983	80,020	81,355	80,875	91,175		10,989		34,869		4,460	379,090		
Shelter, Support & Housing Administration	12,146	4,046	2,400	1,900	1,900	1,900							12,146		
Toronto Employment & Social Services															
Toronto Paramedic Services	33,347	5,622	5,090	3,430	7,620	11,585		7,048	15,105				11,194		
Total Citizen Centred Services "A"	613,134	132,238	117,707	114,245	118,080	130,864		23,277	15,105	55,688		26,810	492,254		
Citizen Centred Services "B"															
City Planning	30,148	5,768	5,768	6,216	6,216	6,180		10,530					19,618		
Fire Services	22,871	150	9,286	9,118	2,717	1,600		8,308	6,438				8,125		
Transportation Services	2,851,938	529,251	531,295	1,261,183	263,073	267,136	11,250	39,909	506,850	16,102		21,500	2,256,327		
Waterfront Revitalization Initiative	159,142	105,237	53,905				47,500	9,428	3,400		47,500	2,481	9,533		39,300
Total Citizen Centred Services "B"	3,064,099	640,406	600,254	1,276,517	272,006	274,916	58,750	68,175	516,688	16,102	47,500	23,981	2,293,603		39,300
Internal Services															
311 Toronto	8,480	1,696	1,696	1,696	1,696	1,696							8,480		
Facilities Management, Real Estate & Environme	454,930	86,304	110,243	85,671	85,920	86,792	2,427		29,000				353,504		70,000
Financial Services	13,367	1,230	1,000	3,550	4,889	2,698		1,050	600	4,365			7,352		
Fleet Services	299,355	48,638	58,008	66,630	64,937	61,142			299,355						
Information & Technology	201,683	40,343	39,514	37,754	40,619	43,453			118,983				82,700		
Total Internal Services	977,815	178,211	210,461	195,301	198,061	195,781	2,427	1,050	447,938	4,365			452,036		70,000
Other City Programs															
Accountability Offices	1,400		1,400										1,400		
City Clerk's Office	28,200	2,650	2,700	14,700	5,150	3,000			250	2,150			25,800		
Corporate Initiatives	3,696,200	5,000	5,000	5,000	1,273,900	2,407,300					1,216,400	461,900	1,725,900		292,000
IT Related Projects															
Total Other City Programs	3,725,800	7,650	9,100	19,700	1,279,050	2,410,300			250	2,150	1,216,400	461,900	1,753,100		292,000
Total City Operations	8,380,848	958,505	937,522	1,605,763	1,867,197	3,011,861	61,177	92,502	979,981	78,305	1,263,900	512,691	4,990,993		401,300

**2022 to 2026 Budget Committee Recommended Capital Plan – Excluding 2016 Carry Forward
- by Program & Funding Source**

	Total	Plan					Funding Sources								
	2022 to 2026	2022	2023	2024	2025	2026	Provincial Grants & Subsidies	Development Charges	Reserves	Reserve Funds	Federal Subsidy	Other	Debt	Capital from Current	Debt - Recoverable
(S000s)															
Agencies															
Exhibition Place	59,205	11,415	11,985	11,935	11,935	11,935							59,205		
Sony Centre (Hummingbird)															
Toronto & Region Conservation Authority	101,925	17,337	20,958	21,082	21,209	21,339						78,925	23,000		
Toronto Police Service	228,975	50,117	43,820	56,726	38,206	40,106		15,690	129,493				83,792		
Toronto Public Health	9,800	2,500	2,200	1,700	1,700	1,700							9,800		
Toronto Public Library	105,784	23,463	20,152	22,488	20,614	19,067		18,524				10,540	76,720		
Toronto Zoo	30,000	6,000	6,000	6,000	6,000	6,000							30,000		
Yonge-Dundas Square	250	50	50	50	50	50							250		
Total Agencies	535,939	110,882	105,165	119,981	99,714	100,197		34,214	129,493			89,465	282,767		
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	8,916,787	1,069,387	1,042,687	1,725,744	1,966,911	3,112,058	61,177	126,716	1,109,474	78,305	1,263,900	602,156	5,273,760		401,300
Toronto Transit Commission (TTC)															
Toronto Transit Commission	1,861,024	374,396	396,414	366,586	338,725	384,903	376,121	125,243		837,105	64,464	458,092			
Scarborough Subway Extension	1,416,279	562,384	458,681	247,581	147,633		1,049,119	78,934		154,880	22,843	110,503			
Spadina Subway Extension															
Total TTC	3,277,303	936,780	855,095	614,167	486,358	384,903	1,425,240	204,177		991,985	87,307	568,595			
TOTAL TAX SUPPORTED CAPITAL PROGRAM	12,194,090	2,006,167	1,897,782	2,339,911	2,453,269	3,496,961	1,486,416	330,893	1,109,474	78,305	2,255,885	689,463	5,842,354		401,300