# BUDGET COMMITTEE RECOMMENDED 2017 – 2026 CAPITAL BUDGET AND PLAN RECOMMENDATIONS BY CITY PROGRAM AND AGENCY

The Budget Committee recommends the following to Executive Committee for recommendation to City Council:

- 1. City Council approve the 2017 Budget Committee Recommended Capital Budget for Tax Supported Programs and Agencies of \$3.829 billion (including carry forward funding of \$1.052 billion), future year commitments of \$7.586 billion and 2018 2026 capital estimates of \$16.118 billion as outlined in Table 1 included in Financial Impact section of this report and detailed in Appendices 1, 1(i), 1(ii), 1(iii) and 1(vi).
- 2. City Council approve funding sources for the 2017 BC Recommended Tax Supported Capital Budget as outlined in Appendix 1(iv).
- 3. City Council approve debt service costs of \$527.465 million in 2017; \$584.251 million in 2018; \$633.236 million in 2019; \$674.516 million in 2020; \$719.648 million in 2021; and, \$3.691 billion in years 2022-2026.
- 4. City Council consider operating impacts resulting from approval of the 2017 Budget Committee Recommended Capital Budget of \$29 million in 2017; \$29 million in 2018; reduction of \$4.2 million in 2019; \$18.1 million in 2020; \$4 million in 2021; and, \$10.4 million in 2022 to 2026, for inclusion in the 2017 and future years' operating budgets.
- 5. City Council approve \$27.533 billion in funding for City Programs and Agencies as detailed in Appendix 5.
- 6. City Council approve a special dedicated property tax levy for priority transit and housing capital projects equal to a 0.5 percent residential property tax increase in 2017, which increases by an additional 0.5 percent in each year from 2018 to 2021.
- 7. City Council direct the City Manager and the Deputy City Manager and Chief Financial Officer to:
  - a. include an additional \$5.6 billion in available capital funding within the City's tax supported Capital Program based on a \$2 toll revenue assumption (2016\$) for roads under the jurisdictional ownership of the City; and,
  - b. report to the Executive Committee in the second quarter 2017 with a list of priority unfunded capital projects to be considered for addition to the 2017 2026 Capital Budget and Plan based on this increased capital funding.
- 8. City Council delete Budget Committee recommendation #7 based on the January 27, 2017 Provincial Government announcement regarding Provincial Gas Tax Program.
- 9. City Council approve the 2017 sinking fund levies of \$273.793 million for the City and \$2.294 million for the Toronto District School Board (TDSB), with the latter to be fully recovered from the TDSB.
- 10. City Council, in approving the 2017 2026 Capital Budget and Plan, express its intent to ensure that the increase in the need for services attributable to the anticipated development will be met and that any future excess capacity identified will be paid for by development charges or other similar charges.

#### CITIZEN CENTRED SERVICES "A"

## **Children's Services**

- 11. City Council approve the 2017 Budget Committee Recommended Capital Budget for Children's Services with a total project cost of \$5.369 million, and 2017 cash flow of \$33.100 million and future year commitments of \$18.730 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 2 new / change in scope sub-projects with a 2017 total project cost of \$5.369 million that requires cash flow of \$1.969 million in 2017 and future year cash flow commitments of \$1.500 million for 2018; \$1.220 million for 2019; and \$0.680 million for 2020;
    - ii. 17 previously approved sub-projects with a 2017 cash flow of \$23.317 million; and future year cash flow commitments of \$13.203 million for 2018; and \$2.127 million for 2019;
    - iii. 1 previously approved sub-projects with carry forward funding from 2015 and prior years requiring 2017 cash flow of \$1.100 million that requires Council to reaffirm its commitment; and
  - b. 2016 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$6.714 million.
- 12. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for Children's Services totalling \$24.015 million in project estimates, comprised of \$1.973 million for 2018; \$2.985 million for 2019; \$3.426 million for 2020; \$2.867 million for 2021; \$2.587 million for 2022; \$2.547 million for 2023; \$3.037 million for 2024; \$3.097 million for 2025 and \$1.496 million in 2026.
- 13. City Council consider the operating savings of \$0.258 million net in 2019 resulting from the approval of the 2017 Budget Committee Recommended Capital Plan for Children's Services for inclusion in the 2018 and future year operating budgets.
- 14. All sub-projects with third party financing be approved conditionally, subject to, completion of the necessary agreement between the division and the 3rd party to the satisfaction of the General Manager, in consultation with the City Solicitor.
- 15. City Council direct the General Manager of Children's Services to report to Community Development and Recreation Committee on the availability of child care subsidies for the new child care centres, as additional subsidies become available.

### **Economic Development & Culture**

- 16. City Council approve the 2017 Budget Committee Recommended Capital Budget for Economic Development & Culture with a total project cost of \$19.421 million, and 2017 cash flow of \$26.770 million and future year commitments of \$3.648 million comprised of the following:
  - a. New Cash Flow Funds for:

Appendix 5

- i. 36 new / change in scope sub-projects with a 2017 total project cost of \$19.421 million that requires cash flow of \$15.773 million in 2017 and future year cash flow commitments of \$3.648 million for 2018;
- ii. 6 previously approved sub-projects with a 2017 cash flow of \$1.867 million;
- b. 2016 approved cash flow for 31 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$9.130 million.
- 17. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Economic Development and Culture totalling \$145.966 million in project estimates, comprised of \$12.689 million for 2018; \$17.377 million for 2019; \$15.600 million for 2020; \$15.350 million for 2021; \$15.850 million for 2022; \$19.500 million for 2023; \$16.450 million for 2024; \$16.515 million for 2025 and \$16.635 million in 2026.
- 18. City Council consider the operating costs of \$0.105 million net in 2018; \$0.212 million net in 2019; \$0.125 million net in 2020; and (\$0.008) million net in 2021 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in 2018 and future year operating budgets.
- 19. City Council conditionally approve all 2017 sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

# **Long Term Care Homes & Services**

- 20. City Council approve the 2017 Budget Committee Recommended Capital Budget for Long-Term Care Homes & Services with a total project cost of \$10.936 million, and 2017 cash flow of \$14.254 million and future year commitments of \$3.438 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 5 new / change in scope sub-projects with a 2017 total project cost of \$10.936 million that requires cash flow of \$7.498 million in 2017 and future year cash flow commitments of \$3.438 million for 2018;
    - ii. 2 previously approved sub-projects with a 2017 cash flow of \$2.800 million; and
  - b. 2016 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$3.956 million.
- 21. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for Long-Term Care Homes & Services totalling \$71.053 million in project estimates, comprised of \$5.890 million for 2018; \$8.690 million for 2019; \$7.977 million for 2020; \$7.977 million for 2021; \$8.150 million for 2022; \$8.150 million for 2023; \$8.073 million for 2024; \$8.073 million for 2025 and \$8.073 million in 2026.
- 22. City Council consider the operating costs of \$0.765 million net in 2017 and savings of \$0.028 million in 2019 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.

## Parks, Forestry & Recreation

- 23. City Council approve the 2017 Budget Committee Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$160.822 million, and 2017 cash flow of \$219.773 million and future year commitments of \$247.060 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 100 new / change in scope sub-projects with a 2017 total project cost of \$160.822 million that requires cash flow of \$73.933 million in 2017 and future year cash flow commitments of \$65.757 million for 2018; \$20.507 million for 2019; \$0.275 million for 2020; \$0.275 million for 2021; and \$0.075 million for 2022;
    - ii. 150 previously approved sub-projects with a 2017 cash flow of \$52.109 million; and future year cash flow commitments of \$74.513 million for 2018; \$36.628 million for 2019; \$14.365 million for 2020; and \$0.400 million for 2021;
    - iii. 87 previously approved sub-projects with carry forward funding from 2015 and prior years requiring 2017 cash flow of \$17.368 million; \$21.823 million for 2018; \$1.466 million for 2019; and \$10.976 million for 2020 that requires Council to reaffirm its commitment; and
  - b. 2016 approved cash flow for 118 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$76.363 million.
- 24. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for Parks, Forestry and Recreation totalling \$814.336 million in project estimates, comprised of \$65.190 million for 2018; \$103.072 million for 2019; \$110.268 million for 2020; \$106.473 million for 2021; \$95.908 million for 2022; \$80.020 million for 2023; \$81.355 million for 2024; \$80.875 million for 2025 and \$91.175 million in 2026.
- 25. City Council consider the net operating costs of \$1.244 million in 2017; \$2.681 million in 2018; \$5.588 million in 2019; \$5.584 million in 2020; \$3.809 million in 2021; \$0.175 million in 2022; \$4.282 million in 2023; \$0.146 million in 2024; \$0.158 million in 2025; and \$0.130 million in 2026 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
- 26. City Council approve 50 new temporary capital positions for the delivery of 2017 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
- 27. All 2017 sub-projects with third party financing be approved conditionally, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 28. City Council approve the start of construction for the Bessarion Community Centre in 2017 and that the unsecured funding of \$6.072 million be cash flowed in the final year of construction, currently in 2020, with deliverables that could be deferred should funding not be received.
- 29. City Council request the City Manager, in consultation with the Director, Toronto Office of Partnerships and the General Manager, Parks, Forestry and Recreation, report to the

Appendix 5

Executive Committee in the first quarter of 2017 on the steps necessary for the City of Toronto to enter into a partnership with the Tamil Cultural Centre of Canada to build a joint Scarborough North Recreation Centre and Tamil Cultural Centre (similar to the Burrows Hall Community Centre/Chinese Cultural Centre) at either 2750 Morningside Avenue or 8450 Sheppard Avenue East.

- 30. City Council request the General Manager, Parks Forestry and Recreation to consider including in the Construction Management and Capital Projects 2018 budget forecast the funds required for Tams Heather Tennis and Curling Club located at 730 Military Trail to meet Accessibility for Ontarians with Disabilities Act (AODA) compliance.
- 31. City Council request the General Manager, Parks Forestry and Recreation to consider including funds in the Construction Management and Capital Projects 5 year forecast with the anticipation of implementation in the 2018 Budget for the installation of elevator, Change rooms and Ramp to ice pads as the preliminary required planning work is currently scheduled and funded in the 2017 calendar year.

## **Shelter, Support Housing & Administration**

- 32. City Council approve the 2017 Budget Committee Recommended Capital Budget for Shelter Support and Housing Administration with a total project cost of \$77.104 million, and 2017 cash flow of \$50.802 million and future year commitments of \$51.549 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 5 new / in scope projects with a 2017 total project cost of \$77.104 million that requires cash flow of \$32.125 million in 2017 and future year cash flow commitments of \$32.181 million for 2018; \$3.360 million for 2019; \$3.146 million for 2020; \$3.146 million for 2021; and \$3.146 million for 2022;
    - ii. 2 previously approved projects with a 2017 cash flow of \$4.400 million; and future year cash flow commitments of \$6.570 million for 2018;
  - b. 2016 approved cash flow for 2 previously approved projects with carry forward funding from 2016 into 2017 totalling \$14.277 million.
- 33. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for Shelter, Support and Housing Administration totalling \$12.600 million in project estimates, comprised of \$0.900 million for 2018; \$0.900 million for 2019; \$0.900 million for 2020; \$0.900 million for 2021; \$0.900 million for 2022; \$2.400 million for 2023; \$1.900 million for 2024; \$1.900 million for 2025 and \$1.900 million in 2026.
- 34. City Council consider the operating costs of \$1.151 million net in 2018; \$0.412 million net in 2019 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2018 and future year operating budgets.
- 35. City Council approve 30 temporary capital positions for the delivery of 2017 capital projects and that the duration for each of these temporary positions not exceed the life and funding of its respective project.

## **Toronto Employment & Social Services**

- 36. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Employment & Social Services with a total project cost of \$0.350 million, and 2017 cash flow of \$5.250 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 1 new sub-project with a 2017 total project cost of \$0.350 million that requires cash flow of \$0.350 million in 2017;
    - ii. 1 previously approved sub-project with a 2017 cash flow of \$2.500 million;
  - b. 2016 approved cash flow for 1 previously approved sub-project with carry forward funding from 2016 into 2017 totalling \$2.400 million.
- 37. City Council consider the operating savings of \$0.150 million net in 2017 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budget.

#### **Toronto Paramedic Services**

- 38. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Paramedic Services with a total project cost of \$5.880 million, and 2017 cash flow of \$14.812 million and future year commitments of \$1.350 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 7 new / change in scope sub-projects with a 2017 total project cost of \$5.880 million that requires cash flow of \$4.530 million in 2017 and future year cash flow commitments of \$1.350 million for 2018;
    - ii. 5 previously approved sub-projects with a 2017 cash flow of \$7.150 million;
  - b. 2016 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$3.132 million.
- 39. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for Toronto Paramedic Services totalling \$52.587 million in project estimates, comprised of \$1.402 million for 2018; \$2.610 million for 2019; \$7.630 million for 2020; \$7.598 million for 2021; \$5.622 million for 2022; \$5.090 million for 2023; \$3.430 million for 2024; \$7.620 million for 2025 and \$11.585 million in 2026
- 40. City Council consider the operating costs of \$0.371 million net in 2017; (\$0.130) million net in 2018; \$0.039 million net in 2019; \$0.013 million net in 2020; and (\$0.042) million net in 2021 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.

### **CITIZEN CENTRED SERVICES "B"**

## **City Planning**

- 41. City Council approve the 2017 Budget Committee Recommended Capital Budget for City Planning with a total project cost of \$7.560 million, and 2017 cash flow of \$7.098 million and future year commitments of \$2.399 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 11 new sub-projects with a 2017 total project cost of \$7.560 million that requires cash flow of \$5.161 million in 2017 and future year cash flow commitments of \$1.999 million for 2018 and \$0.400 million for 2019; and,
    - ii. 3 previously approved sub-projects with a 2017 cash flow of \$1.937 million; with no future year cash flow commitments;
- 42. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for City Planning totalling \$52.935 million in project estimates, comprised of \$4.782 million for 2018; \$5.958 million for 2019; \$6.234 million for 2020; \$5.813 million for 2021; \$5.768 million for 2022; \$5.768 million for 2023; \$6.216 million for 2024; \$6.216 million for 2025 and \$6.180 million in 2026

#### **Fire Services**

- 43. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Fire Services with a total project cost of \$6.650 million, and 2017 cash flow of \$16.868 million and future year commitments of \$5.614 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 6 new / change in scope sub-projects with a 2017 total project cost of \$6.650 million that requires cash flow of \$6.150 million in 2017 and future year cash flow commitments of \$0.300 million for 2018; and \$0.200 million for 2019;
    - ii. 5 previously approved sub-projects with a 2017 cash flow of \$2.932 million; and future year cash flow commitments of \$5.114 million for 2018;
    - iii. 1 previously approved sub-project with carry forward funding from 2015 and prior years requiring 2017 cash flow of \$0.720 million that requires Council to reaffirm its commitment; and
  - b. 2016 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$7.066 million.
- 44. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Fire Services \$30.571 million in project estimates, comprised of \$1.750 million for 2018; \$1.150 million for 2019; \$4.650 million for 2020; \$0.150 million for 2021; \$0.150 million for 2022; \$9.286 million for 2023; \$9.118 million for 2024; \$2.717 million for 2025 and \$1.600 million in 2026.
- 45. City Council consider the operating costs of \$3.241 million net in 2018; \$1.410 million net in 2019; and \$0.081 million net in 2020 resulting from the approval of the 2017 Budget

Committee Recommended Capital Budget for inclusion in the 2018 and future year operating budgets.

# **Transportation Services**

- 46. City Council approve the 2017 Budget Committee Recommended Capital Budget for Transportation Services with a total project cost of \$780.365 million, and 2017 cash flow of \$528.173 million and future year commitments of \$1.320 billion comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 33 new / change in scope sub-projects with a 2017 total project cost of \$780.365 million that requires cash flow of \$138.934 million in 2017 and future year cash flow commitments of \$86.193 million for 2018; \$81.221 million for 2019; \$94.815 million for 2020; \$203.831 million for 2021; \$190.121 million for 2022; (\$9.750) million for 2023; and (\$5.000) million for 2024.
    - ii. 56 previously approved sub-projects with a 2017 cash flow of \$281.534 million; and future year cash flow commitments of \$231.880 million for 2018; \$207.379 million for 2019; \$164.406 million for 2020; \$41.055 million for 2021; \$17.573 million for 2022; \$13.040 million for 2023; \$1.490 million for 2024; and \$1.490 million for 2025.
  - b. 2016 approved cash flow for 45 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$107.705 million.
- 47. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Transportation Services totalling \$3.554 billion in project estimates, comprised of \$132.113 million in 2018; \$253.252 million for 2019; \$255.095 million for 2020; \$270.322 million for 2021; \$321.557 million for 2022; \$528.005 million for 2023; \$1.265 billion for 2024; \$261.583 million for 2025; and \$267.136 million in 2026.
- 48. City Council consider the operating costs of \$0.757 million net in 2017 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
- 49. City Council direct that following condition assessments of existing capital infrastructure, the General Manager of Transportation Services incorporate any required adjustments to its current accumulated state of good repair backlog for each of Transportation Services' asset categories in time for the 2018 Capital Budget process.
- 50. City Council conditionally approve all sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 51. City Council request the General Manager, Transportation Services to consider including in the 2018 Safety Capital Improvement program budget an increase of \$0.200 million for the installation of walkway lights along the City of Toronto pedestrian walkway from Cindy Nicholas Drive to Morningside Avenue.

52. City Council request the General Manager, Transportation Services to explore green energy solutions to illuminate the City Owned and maintained Walkway from Cindy Nicholas Drive to Morningside Avenue.

#### **Waterfront Revitalization**

- 53. City Council approve the 2017 Budget Committee Recommended Capital Budget for the Waterfront Revitalization Initiative with a total project cost of \$1.185 billion, and 2017 cash flow of \$103.442 million and future year commitments of \$1.090 billion comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 4 new / change in scope sub-projects with a 2017 total project cost of \$1.185 billion that requires cash flow of \$29.199 million in 2017 and future year cash flow commitments of \$230.764 million for 2018; \$302.484 million for 2019; \$286.410 million for 2020; \$193.423 million for 2021; \$89.999 million for 2022; and \$52.400 million for 2023;
    - ii. 7 previously approved sub-projects with a 2017 cash flow of \$66.743 million; and future year cash flow commitments of \$47.950 million for 2018; \$10.302 million for 2019; \$4.178 million for 2020; \$14.353 million for 2021; and \$14.262 million for 2022;
  - b. 2016 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$7.500 million.
- 54. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for the Waterfront Revitalization Initiative totalling \$39.195 million in project estimates, comprised of \$4.470 million for 2018; \$16.617 million for 2019; \$9.060 million for 2020; \$6.567 million for 2021; \$0.976 million for 2022; and \$1.505 million for 2023.
- 55. City Council conditionally approve all sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

### INTERNAL SERVICES AND OTHER CITY PROGRAMS

#### 311 Toronto

- 56. City Council approve the 2017 Budget Committee Recommended Capital Budget for 311 Toronto with a total project cost of \$0.441 million, and 2017 cash flow of \$3.654 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 2 new / change in scope sub-projects with a 2017 total project cost of \$0.441 million that requires cash flow of \$0.441 million in 2017;
    - ii. 2 previously approved sub-projects with a 2017 cash flow of \$0.760 million;
  - b. 2016 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$2.453 million.

- 57. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for 311 Toronto totalling \$19.130 million in project estimates, comprised of \$2.770 million for 2018; \$3.522 million for 2019; \$2.179 million for 2020; \$2.179 million for 2021; \$1.696 million for 2022; \$1.696 million for 2023; \$1.696 million for 2024; \$1.696 million for 2025 and \$1.696 million in 2026.
- 58. City Council request the Director, 311 Toronto to report the results of the Customer Relationship Management (CRM) pilot project to Council as part of the future service integration with Municipal Licensing & Standards (ML&S) prior to the 2018 Budget process.

# Facilities, Real Estate, Environment & Energy

- 59. City Council approve the 2017 Budget Committee Recommended Capital Budget for Facilities, Real Estate, Environment & Energy with a total project cost of \$73.216 million, and 2017 cash flow of \$289.355 million and future year commitments of \$183.376 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 72 new / change in scope sub-projects with a 2017 total project cost of \$73.216 million that requires cash flow of \$35.501 million in 2017 and future year cash flow commitments of \$17.833 million for 2018; \$6.779 million for 2019; \$3.598 million for 2020; \$7.005 million for 2021; and \$2.500 for 2022;
    - ii. 171 previously approved sub-projects with a 2017 cash flow of \$148.633 million; and future year cash flow commitments of \$111.137 million for 2018; \$27.874 million for 2019; \$5.565 million for 2020; and \$1.085 million for 2021; and
  - b. 2016 approved cash flow for 126 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$105.221 million.
- 60. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Facilities, Real Estate, Environment & Energy totalling \$662.806 million in project estimates, comprised of \$36.699 million for 2018; \$50.691 million for 2019; \$58.483 million for 2020; \$64.503 million for 2021; \$83.804 million for 2022; \$110.243 million for 2023; \$85.671 million for 2024; \$85.920 million for 2025 and \$86.792 million in 2026.
- 61. City Council consider the operating cost reductions of \$0.032 million net in 2017; \$0.030 million net in 2018; and \$0.027 million net in 2019 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
- 62. City Council approve all sub-projects with third party financing conditionally, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

### **Financial Services**

63. City Council approve the 2017 Budget Committee Recommended Capital Budget for Financial Services with a total project cost of \$4.736 million, and 2017 cash flow of

\$26.904 million and future year commitments of \$19.242 million comprised of the following:

- a. New Cash Flow Funds for:
  - i. 4 new / change in scope sub-projects with a 2017 total project cost of \$4.736 million that requires cash flow of \$2.180 million in 2017 and future year cash flow commitments of \$2.556 million in 2018;
  - ii. 13 previously approved sub-projects with a 2017 cash flow of \$11.247 million; and future year cash flow commitments of \$11.263 million in 2018; and \$5.423 million in 2019;
  - iii. 6 previously approved sub-projects with carry forward funding from 2015 and prior years requiring 2017 cash flow of \$1.766 million that requires Council to reaffirm its commitment; and
- b. 2016 approved cash flow for 11 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$11.711 million.
- 64. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Financial Services totalling \$18.117 million in project estimates, comprised of \$0.200 million for 2019; \$2.939 million for 2020; \$1.611 million for 2021; \$1.230 million for 2022; \$1.0 million for 2023; \$3.550 million for 2024; \$4.889 million for 2025 and \$2.698 million for 2026.
- 65. City Council consider the operating costs of \$1.938 million net in 2018 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2018 and future year operating budgets.

### **Fleet Services**

- 66. City Council approve the 2017 Budget Committee Recommended Capital Budget for Fleet Services with a total project cost of \$58.302 million, and 2017 cash flow of \$57.040 million and future year commitments of \$59.985 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 24 new / change in scope sub-projects with a 2017 total project cost of \$58.302 million that requires cash flow of \$17.637 million in 2017 and future year cash flow commitments of \$23.969 million for 2018 and \$16.696 million for 2019:
    - ii. 14 previously approved sub-projects with a 2017 cash flow of \$30.413 million; and future year cash flow commitments of \$11.320 million for 2018 and \$8.000 million for 2019.
  - b. 2016 approved cash flow for 36 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$8.990 million.
- 67. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Fleet Services totalling \$468.559 million in project estimates, comprised of \$14.923 million for 2018; \$45.220 million for 2019; \$57.048 million for 2020; \$52.013 million for 2021; \$48.638 million for 2022; \$58.008 million for 2023; \$66.630 million for 2024; \$64.937 million for 2025 and \$61.142 million in 2026.

68. The 2017 Capital Budget for Fleet Service be adjusted to agree with Programs' 2017 budgeted contributions to the vehicle reserves to reflect any changes to the contributions that may occur during the 2017 Operating Budget process, and the funding availability of the programs' vehicle reserve account and report back to Budget Committee on any adjustments made.

# **Information & Technology**

- 69. City Council approve the 2017 Budget Committee Recommended Capital Budget for Information and Technology with a total project cost of \$36.062 million, and 2017 cash flow of \$83.674 million and future year commitments of \$37.190 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 8 new / change in scope sub-projects with a 2017 total project cost of \$36.062 million that require cash flow of \$24.454 million in 2017 and future year cash flow commitments of \$9.508 million for 2018 and \$2.020 million for 2019;
    - ii. 35 previously approved sub-projects with a 2017 cash flow of \$24.984 million; and future year cash flow commitments of \$21.146 million for 2018; \$3.012 million for 2019; and \$1.424 million for 2020;
    - iii. 8 previously approved sub-projects with carry forward funding from 2015 and prior years requiring 2017 cash flow of \$5.554 million that requires Council to reaffirm its commitment; and
  - b. 2016 approved cash flow for 50 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$28.682 million.
- 70. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Information & Technology totalling \$345.748 in project estimates, comprised of \$27.674 million for 2018; \$37.279 million for 2019; \$36.862 million for 2020; \$41.980 million for 2021; \$40.343 million for 2022; \$39.514 million for 2023; \$37.754 million for 2024; \$40.619 million for 2025 and \$43.453 million in 2026.
- 71. City Council consider the operating costs of \$3.277 million net in 2017; \$4.293 million net in 2018 and \$0.191 million net in 2019 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.

### **Accountability Offices**

- 72. City Council approve the 2017 Budget Committee Recommended Capital Budget for the Accountability Offices with a 2017 cash flow of \$0.541 million comprised of the following:
  - a. 2016 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2016 to 2017 totalling \$0.541 million.
- 73. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for the Accountability Offices totalling \$1.400 million in project estimates in 2023.

## City Clerk's Office

- 74. City Council approve the 2017 Budget Committee Recommended Capital Budget for City Clerk's Office with a total project cost of \$1.703 million, and 2017 cash flow of \$10.379 million and future year commitments of \$6.375 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 8 new / change in scope sub-projects with a 2017 total project cost of \$1.703 million that require cash flow of \$0.464 million in 2017 and future year cash flow commitments of \$1.192 million for 2018; \$0.447 million for 2019; decrease \$0.450 million for 2020; and \$0.050 million for 2021;
    - ii. 7 previously approved sub-projects with a 2017 cash flow of \$6.983 million; and future year cash flow commitments of \$3.815 million for 2018; \$0.820 million for 2019; and \$0.500 million for 2020; and
  - b. 2016 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$2.932 million.
- 75. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for the City Clerk's Office totalling \$38.783 million in project estimates, comprised of \$0.725 million for 2018; \$1.918 million for 2019; \$3.865 million for 2020; \$4.075 million for 2021; \$2.650 million for 2022; \$2.700 million for 2023; \$14.700 million for 2024; \$5.150 million for 2025 and \$3.000 million in 2026.
- 76. City Council consider the operating costs of \$0.113 million net in 2017; \$0.538 million net in 2018; \$0.177 million net in 2019; and \$0.050 million net in 2020 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
- 77. City Council approve 16.3 new temporary capital positions for the delivery of 2017 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.

### **AGENCIES**

### **Exhibition Place**

- 78. City Council approve the 2017 Budget Committee Recommended Capital Budget for Exhibition Place with a total project cost of \$5.470 million, and 2017 cash flow of \$7.910 million and future year commitments of \$1.080 million comprised of the following:
  - a. New Cash Flow Funds for 116 new / change in scope sub-projects with a 2017 total project cost of \$5.470 million that requires cash flow of \$4.390 million in 2017 and \$1.080 million in 2018;
  - b. 2016 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$3.520 million.
- 79. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Exhibition Place totalling \$91.793 million in project estimates, comprised of \$3.885 million for 2018; \$5.345 million for 2019; \$11.820 million for 2020; \$11.538 million for

2021; \$11.415 million for 2022; \$11.985 million for 2023; and \$11.935 million each for 2024, 2025 and 2026.

# **Civic Theatres Toronto - Sony Centre for the Performing Arts**

- 80. City Council approve the 2017 Budget Committee Recommended Capital Budget for Sony Centre for the Performing Arts with a total project cost of \$5.008 million, and 2017 cash flow of \$7.019 million and future year commitments of \$0.724 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 8 new / change in scope sub-projects with a 2017 total project cost of \$5.008 million that requires cash flow of \$4.284 million in 2017 and future year cash flow commitments of \$0.724 million for 2018;
    - ii. 1 previously approved sub-project with a 2017 cash flow of \$1.600 million;
  - b. 2016 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$1.135 million.
- 81. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for the Sony Centre for the Performing Arts totalling \$2.750 million in project estimates in 2018.
- 82. City Council conditionally approve all 2017 sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## **Toronto & Region Conservation Authority**

- 83. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2017 cash flow of \$15.275 million.
- 84. City Council approve the 2018-2026 Budget Committee Recommended Capital Plan for Toronto and Region Conservation Authority totalling \$168.622 million in project estimates, comprised of \$15.382 million for 2018; \$16.992 million for 2019; \$17.104 million for 2020; \$17.219 million for 2021; \$17.337 million for 2022; \$20.958 million for 2023; \$21.082 million in 2024; \$21.209 million in 2025; and \$21.339 million in 2026.
- 85. City Council request that the Chief Executive Officer of the Toronto and Region Conservation, in consultation with the General Managers of Parks, Forestry & Recreation, Toronto Water, and Transportation Services to continue to work together to develop the business cases for the unfunded priority projects consistent with the City of Toronto's Capital Budget Instructions and Guidelines for consideration in the 2018-2027 Capital Plan.
- 86. City Council request that, once the Environmental Assessment for the Scarborough Waterfront Project is complete, the Chief Executive Officer of the Toronto and Region Conservation Authority and the Chief Financial Officer, with input from the appropriate City staff, review the elements and requirements according to funding eligibility prior to the 2018 Budget process.

- 87. City Council request the Chief Executive Officer of the Toronto and Region Conservation Authority to report back on a potential Capital Master Plan as part of the 2018 Budget process to assist with the development of a long range funding strategy to address watershed priority projects.
- 88. City Council approve the staff report entitled "Toronto and Region Conservation Authority Long Term Accommodation Plan" from the Deputy City Manager & Chief Financial Officer dated January 9, 2017 with respect to the construction of a new administrative building for the Toronto with the following recommendations:
  - a. City Council endorse the TRCA plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the TRCA and funded by its member municipalities as follows: by \$10.5 million over 21 years (that is currently available within all member municipality Operating and/or Capital Budgets); and \$49.5 million over 33 years which includes the City share of \$38.617 million.
  - b. City Council approve the new capital project titled "TRCA Long Term Accommodation Project" with a total project cost of \$38.617 million, as reflected in TRCA's 2017 Budget Committee Recommended Budget and 2018-2026 Capital Plan, to fund the City of Toronto portion of the project over 33 years, with annual cash flows of \$0.322 million from 2017 to 2022 and \$1.502 million from 2023 to 2026 and until its completion in 2037 as follows:
    - i. the funding of \$0.322 million from the planned project titled "Major Facilities Retrofit" be reallocated in 2017 to the "TRCA Long Term Accommodation Project" toward the construction of the new facility for a period of 21 years from 2017 to 2037; and
    - ii. \$1.180 million of the additional \$2.0 million of debt capacity available in the Year 2023 for the TRCA be used for this purpose and continue through to 2037.
  - c. City Council direct that after the new facility's completion, and commencing in 2038, the funding of \$0.322 million as identified in Recommendation 87(a) be redirected back to the "Major Facilities Retrofit" capital project to continue funding based on its original purpose.
  - d. City Council authorize the appropriate City officials to enter into any agreements necessary to provide documentation of City support for the TRCA Long Term Accommodation Project.

### **Toronto Police Service**

- 89. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Police Service with a total project cost of \$55.737 million, and 2017 cash flow of \$67.375 million and future year commitments of \$16.259 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 36 new / change in scope sub-projects with a 2017 total project cost of \$55.737 million that requires cash flow of \$42.500 million in 2017 and future year cash flow

- commitments of \$7.837 million for 2018; \$5.0 million for 2019; and \$0.400 million in 2020
- ii. 13 previously approved sub-projects with a 2017 cash flow of \$2.137 million; and a future year cash flow commitment of \$3.022 million for 2018;
- iii. 1 previously approved sub-project with carry forward funding from 2015 and prior years requiring 2017 cash flow of \$2.174 million that requires Council to reaffirm its commitment; and
- b. 2016 approved cash flow for 12 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$20.564 million.
- 90. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Toronto Police Service totalling \$459.914 million in project estimates, comprised of \$33.905 million for 2018; \$71.738 million for 2019; \$70.861 million for 2020; \$54.435 million for 2021; \$50.117 million for 2022; \$43.820 million for 2023; \$56.726 million for 2024; \$38.206 million for 2025 and \$40.106 million in 2026.
- 91. City Council consider the operating costs of \$0.675 million net in 2018; \$0.713 million net in 2019; \$0.004 million net in 2020; and \$0.077 million net in 2021 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2018 and future year operating budgets.
- 92. City Council direct the Toronto Police Service Board to provide an in-year report to the Budget Committee on the final Transformation Task Force's recommendations regarding City Wide Divisional Boundary and Facilities Realignment and the repurposing of existing facilities and locations as it develops its updated facility footprint.

#### **Toronto Public Health**

- 93. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Public Health with a total project cost of \$5.380 million, and 2017 cash flow of \$3.981 million and future year commitments of \$3.580 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 5 new / change in scope sub-projects with a 2017 total project cost of \$5.380 million that requires cash flow of \$1.800 million in 2017 and future year cash flow commitments of \$2.671 million for 2018; and \$0.909 million for 2019;
    - ii. 3 previously approved sub-projects with a 2017 cash flow of \$2.181 million.
  - b. 2016 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$0.386 million.
- 94. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Toronto Public Health totalling \$20.226 million in project estimates, comprised of \$1.562 million for 2018; \$2.464 million for 2019; \$3.400 million for 2020; \$3.000 million for 2021; \$2.500 million for 2022; \$2.200 million for 2023; \$1.700 million for 2024; \$1.700 million for 2025 and \$1.700 million in 2026.

- 95. City Council approve 17.2 new temporary capital positions for the delivery of 2017 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
- 96. City Council consider the operating savings of \$0.257 million net in 2017 and \$0.024 million net in 2018 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 operating budget and future year operating budgets.
- 97. City Council recommend that TPH identify and capture all operating savings and ongoing system maintenance costs separately for each budget year of the 10 Year Capital Budget and Plan and report back for inclusion in future years Operating Budget submissions.
- 98. City Council conditionally approve all sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

# **Toronto Public Library**

- 99. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Public Library with a total project cost of \$22.136 million, and 2017 cash flow of \$30.001 million and future year commitments of \$45.715 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 32 new / change in scope sub-projects with a 2017 total project cost of \$22.136 million that requires cash flow of \$7.441 million in 2017 and future year cash flow commitments of \$8.595 million for 2018; \$6.100 million for 2019;
    - ii. 11 previously approved sub-projects with a 2017 cash flow of \$22.084 million; and future year cash flow commitments of \$17.118 million for 2018; \$10.308 million for 2019; and \$3.594 million for 2020;
  - b. 2016 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$0.476 million.
- 100. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Toronto Public Library totalling \$200.127 million in project estimates, comprised of \$7.200 million for 2018; \$20.874 million for 2019; \$35.276 million for 2020; \$30.993 million for 2021; \$23.463 million for 2022; \$20.152 million for 2023; \$22.448 million for 2024; \$20.614 million for 2025 and \$19.067 million in 2026.
- 101. City Council consider the net operating savings of \$0.880 million in 2017; net operating savings of \$0.062 million net in 2018; and net operating costs of \$0.092 million in 2019; \$0.302 million in 2020; and \$0.255 million in 2021 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
- 102. City Council conditionally approve all 2017 sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

103. City Council direct the City Librarian to provide the State of Good Repair analysis by asset Category for inclusion and review as part of the Toronto Public Library's 2018-2027 Capital Plan Submission.

## **Toronto Transit Commission**

- 104. City Council approve the 2017 Budget Committee Recommended Capital Budget for the Toronto Transit Commission with a total project cost of \$928.100 million, and 2017 cash flow of \$1.264 billion and future year commitments of \$4.047 billion comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 20 new / change in scope sub-projects with a 2017 total project cost of \$928.100 million that requires cash flow of \$77.152 million in 2017 and future year cash flow commitments of \$201.985 million for 2018; \$184.694 million for 2019; \$151.674 million for 2020; \$81.740 million for 2021; \$29.450 million for 2022; \$63.552 million for 2023; \$48.124 million for 2024; \$38.474 million for 2025; and \$51.255 million for 2026;
    - ii. 66 previously approved sub-projects with a 2017 cash flow of \$1.023 billion; and future year cash flow commitments of \$1.207 billion for 2018; \$801.162 million for 2019; \$487.409 million for 2020; \$244.659 million for 2021; \$136.574 million for 2022; \$89.019 million for 2023; \$81.688 million for 2024; \$78.530 million for 2025; and \$70.526 million for 2026;
  - b. 2016 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2016 into 2017 totalling \$163.552 million.
- 105. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Toronto Transit Commission totalling \$1,694.083 million in project estimates, comprised of \$4.419 million for 2018; \$113.129 million for 2019; \$172.984 million for 2020; \$229.719 million for 2021; \$208.372 million for 2022; \$243.843 million for 2023; \$236.774 million for 2024; \$221.721 million for 2025 and \$263.122 million in 2026.
- 106. City Council consider the operating costs/(savings) of \$23.242 million net in 2017; \$19.062 million net in 2018; (\$12.050) million net in 2019; \$10.983 million net in 2020; (\$0.768) million net in 2021; \$1.206 million in 2022; \$0.239 million in 2023; \$0.307 million in 2024; \$0.060 million in 2025; and (\$0.029) million in 2026 resulting from the approval of the 2017 Budget Committee Recommended Capital Budget for inclusion in the 2017 and future year operating budgets.
- 107. City Council conditionally approve all sub-projects with third party financing, subject to the receipt of such financing and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 108. City Council approve the 2017 Capital Budget for the Toronto-York Spadina Subway Extension with a 2017 cash flow of \$545.057 million and future year commitments of \$160.225 million comprised of the following:
  - a. New Cash Flow Funding for:

- i. 1 previously approved sub-project with a 2017 cash flow of \$183.543 million; and a future year cash flow commitment of \$160.225 million in 2018.
- b. 2016 approved cash flow for 1 previously approved sub-project with carry forward funding from 2016 into 2017 totalling \$361.514 million.
- 109. City Council approve the 2017 Capital Budget for the Scarborough Subway Extension with a total project cost, of \$22.807 million, and 2017 cash flow of \$125.194 and 2018 of \$9.672 million comprised of the following:
  - a. New Cash Flow Funding for:
    - i. 1 sub-project with a 2017 cash flow of \$22.807 million in 2017; and no future year cash flow commitments.
    - ii. Approved cash flow for 2 previously approved sub-project with carry forward funding from 2016 into 2017 totalling \$102.387 million and 2018 of \$9.672 totaling \$112.059 million.
- 110. City Council direct the TTC seek City Council approval of any additional cash flow funding in 2017 and cash flow funding commitments for 2018-2026 for the Scarborough Subway Extension project prior to making any financial commitments as cash flows between 2018 and 2026 are budgeted as planned forecasts with no authority to spend.
- 111. City Council approve the 2017-2026 Capital Plan for the Scarborough Subway Extension totalling \$3.365 billion in project estimates, \$568.291 million in 2018; \$417.160 million in 2019; \$485.175 million in 2020; 478.466 million in 2021; \$562.384 million in 2022; \$458.681 million in 2023; \$247.581 million in 2024; and \$147.633 million in 2025

## Toronto Zoo

- 112. City Council approve the 2017 Budget Committee Recommended Capital Budget for Toronto Zoo with a total project cost of \$3.000 million, and 2017 cash flow of \$6.500 million and future year commitments of \$2.180 million comprised of the following:
  - a. New Cash Flow Funds for:
    - i. 4 new / change in scope sub-projects with a 2017 total project cost of \$3.000 million that requires cash flow of \$3.000 million in 2017;
    - ii. 2 previously approved sub-projects with a 2017 cash flow of \$3.500 million; and future year cash flow commitments of \$2.180 million for 2018;
- 113. City Council approve the 2018 2026 Budget Committee Recommended Capital Plan for Toronto Zoo totalling \$54.500 million in project estimates, comprised of \$6.500 million for 2018; \$6.000 million for 2019; \$6.000 million for 2020; \$6.000 million for 2021; \$6.000 million for 2022; \$6.000 million for 2023; \$6.000 million for 2024; \$6.000 million for 2025 and \$6.000 million in 2026.

## **Yonge-Dundas Square**

114. City Council approve the 2018 - 2026 Budget Committee Recommended Capital Plan for Yonge-Dundas Square totalling \$0.450 million in project estimates, comprised of \$0.050 million for each of the years from 2018 to 2026.