



REPORT FOR ACTION

2018 Allocations Recommendations for Community Investment Fund and Community Service Partnerships Fund

Date: April 18, 2018

To: Community Development and Recreation Committee

From: Executive Director, Social Development, Finance and Administration

Wards: All

SUMMARY

City Council approved new grant programs in March, 2017: Community Projects & Events grants and Capacity Building pilot grants. This report recommends the following 2018 allocations for Projects & Events and Capacity Building pilot grants:

- Community Projects & Events: Forty-two (42) proposals are recommended for funding by a grant review panel for a funding total of \$987,173 and a combined total of \$112,800 be held for Appeals (Recommendation #1);
- Capacity Building: Seven (7) pilot projects are recommended for a total of \$1,075,000 in funding (Recommendation #2)

The report recommends:

- Two (2) one-time projects are recommended for a total of \$125,000 for two projects: one for building a Scattered (TCHC) tenants network and the other for the feasibility of developing a Community Food Hub (Recommendation #3)
- Authorization to invite applications into the Community Services Partnership (CSP) Program and allocations of \$340,000 in funding from the CSP budget enhancement approved by Council in 2018 Operating Budget. The organizations to be invited are Rexdale Community Hub Board of Management and Toronto Aboriginal Support Services Coalition (Recommendation # 4) and an existing CSP organization for co-ordination of activities at Mornelle Court (Recommendation #5)

Appendix C provides the list of reallocations and grants made through the delegated authority of the Executive Director SDFA.

The Report also includes an overview of the CSP renewal process beginning in 2018 and continuing until 2020 outlining the engagement process, the eligibility review in

2019 and the application review in 2020. A detailed report on the CSP renewal process and recommendation for funding in the 2019-2022 period will come to Council in 2019.

Grants help the City of Toronto achieve its social, economic and cultural goals for its residents. The City's goals are better achieved by supporting the work of organizations that are closer to the communities they serve.

RECOMMENDATIONS

The Executive Director, Social Development, Finance and Administration (SDFA) recommends that:

1. City Council approve allocations for the following Community Investment Funding (CIF) program, as recommended in Appendices A and B from the 2018 Approved Operating Budget for Social Development, Finance and Administration (SDFA):

- Total funding of \$788,563 to twenty (20) community organizations for the Community Projects grant stream;
- Total funding of \$198,610 to twenty-two (22) community organizations for the Community Events grant stream;
- A combined total of up to \$112,800 be held for Appeals for Community Projects & Events grant streams.

2. City Council authorize the Executive Director SDFA, to allocate, issue and enter into agreements for up to \$1,075,000 in Capacity Building Pilot Project grants through calls for proposals to selected proponents and open calls and to report to the Community Development and Recreation Committee on awards made to the selected grant recipients for the following initiatives:

- Strengthening Organizational Governance: a grant to improve the governance of for public benefit organizations by providing workshops and organization-specific training;
- Strengthening Resident Engagement on Neighbourhood Planning Tables: a grant to enhance the engagement of residents in Toronto Strong Neighbourhoods Strategy 2020 (TSNS 2020) Neighbourhood Planning Tables (NPTs) by providing training for staff from the City and community agencies and residents from Neighbourhood Improvement Areas (NIAs) and Emerging Neighbourhoods;
- Measuring Outcomes of Networks: a grant to support the implementation of a system for measuring the impact of networks and the implementation of SDFA deliverables.
- Strengthening Trustee Practices: a grant to convene for public benefit organizations that are trusteeing grassroots/emerging groups, develop resources, provide training and .to share trusteeship best practices.
- Organizational Crisis Fund: one-time grants made to CSP-funded organizations that are in crisis. Funds will provide time-limited support to address the organization's most pressing challenges and develop a plan for moving forward;
- Improving Representativeness of For Public Benefit Boards: a grant to increase the representation of diverse Black Torontonians on boards of directors for health

and community organizations. The grantee will conduct outreach to recruit Black Torontonians who are interested in becoming board members, deliver governance training and then help trainees access board opportunities.

- Supporting Black-led Community Organizations: a grant that will be developed collaboratively with leaders from Black led community organizations who will identify how best to strength their organisations using a time-limited capacity building grant.

3) City Council authorize the Executive Director, SDFA to allocate, issue and enter into agreements for up to \$125,000 in Community Investment Fund grants through calls for proposals to selected proponents and to report to the Community Development and Recreation Committee on awards made to the selected grant recipients for the following initiatives:

- Scattered Housing Tenants' Network: a time limited grant to develop at least one network to engage tenants of Toronto Community Housing (TCHC) scattered housing and to develop additional channels for communication among tenants, and between tenants and City staff, as scattered houses are transferred to for public benefit providers.
- Community Food Hub Feasibility: a grant to explore community food hub models in the Gerrard St. and Coxwell Ave. area that promote access to food and support broader community initiatives. The project will also explore a governance structure and develop a sustainable business model to support the hub.

4) City Council invite from Rexdale Community Hub Board of Management (RCHBOM) and the Toronto Aboriginal Support Services Council (TASSC) applications to the Community Service Partnership Grant Program (CSP) and, pending approval of the applications from RCHBOM and TASSC, that they be awarded \$140,000 and \$120,000 respectively for the remainder of the current 2018 grant cycle and be included in allocation recommendations for subsequent grant cycles.

5) City Council approve an additional grant of \$80,000 to East Scarborough Storefront TIDES to their current CSP allocation for their on-going work in supporting a Mornelle Court Co-ordinator.

6) City Council provide Executive Director, SDFA delegated authority to re-allocate or approve and disburse one-time grants to Council-approved Community Investment Funding grant programs and allocate Community Service Partnership grants during the election period while Council is in recess.

7) City Council request the Executive Director, SDFA to report back to the Community Development and Recreation Committee on the grants approved through delegated authority as part of the 2019 grants allocation recommendations report.

8) City Council authorize the Executive Director, SDFA to receive and allocate money received from other funders in support of any of the capacity building pilot projects recommended in this report and to enter into agreements for the use of these funds.

FINANCIAL IMPACT

The recommendations in this report will have no impact beyond what has already been included in the 2018 Approved Operating Budget for Social Development, Finance and Administration.

This report recommends allocations totalling \$2,639,973.

The \$340,000 recommended allocation in recommendations number four (4) and five (5) responds in part to the increase Council approved to the 2018 operating budget enhancement for CSP.

The Acting Chief Financial Officer has reviewed this report and agrees with the financial impact information.

DECISION HISTORY

The City of Toronto provides support to the for public benefit sector through funding programs under the general authority for making municipal grants provided in Section 83 of the City of Toronto Act, 2006 (S.O. 2006, c.11).

On October 5, 2016 City Council directed SDFA staff to work with other Division Heads to review for public benefit governance with a view to strengthening accountability, transparency and sound management. The review was authorized to include developing training and educational programs.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.CD14.6>

On November 8, 2016 City Council approved the report An Interim Home for the Red Door Shelter, which directed "Shelter Support and Housing Administration to include in the Red Door's 2017 operating agreement funds to support a partnership with Glen Rhodes United Church to access the food bank and programming space to support the shelter program."

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2016.CD15.9>

On March 28, 2017 City Council approved the report Activating People, Resources and Policies: Progress on Toronto Strong Neighbourhoods Strategy 2020, which identifies Activating People as a key objective of TSNS 2020: "TSNS is based on the principle that residents should be at the core of the decisions that impact their lives and community." Appendix 2 of this report is the TSNS 2020 Action Plan, which includes actions intended to promote resident engagement in local decision-making.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.CD18.4>

On March 28, 2017 City Council approved the introduction of three grant streams: Community Projects & Events, and Neighbourhood Micro Grant (rebranded to Neighbourhood Grants), and Capacity Building as part of the new Community Investment Funding framework to advance Council approved social development strategies and support City divisional service plans.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.CD18.5>

On March 28, 2017 City Council approved delegated authority to the Executive Director, Social Development, Finance and Administration Division to approve, issue and enter into agreements for neighbourhood grants to selected proponents and report back to the Community Development and Recreation Committee on awards made to the selected grant recipients.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.CD18.5>

On July 4, 2017 City Council approved the report Tenants First – Phase 1 Implementation Plan, which included a recommendation to develop a plan to transfer TCHC's scattered housing portfolio to for public benefit housing providers.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX26.2>

On December 5, 2017 City Council approved the report The Toronto Action Plan to Confront Anti-Black Racism, which recommends improving health and community services for Black Torontonians and strengthening the accountability of health and community services for Black Torontonians.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.EX29.11>

On December 5, 2017 City Council approved the report For Public Benefit: Whole-of-Government Framework to Guide City of Toronto Relationship with the Community-Based Not-for-Profit Sector. One of the proposed actions in Appendix 2 is to "Promote Not-for-Profit organizational effectiveness through provisions of supports for enhancing Board governance."

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.CD24.4>

On November 7, 2017 City Council approved the report 2017 Allocations Recommendations: Community Investment Fund - Projects and Events, Capacity Building which approved one time funding for the Rexdale Community Hub and the Toronto Aboriginal Support Services Council.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2017.CD23.11>

On February 12, 2018 City Council approved the 2018 Capital and Operating Budgets. The Operating budget included an additional \$450,000 in CSP funding.

<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2018.EX31.2>

COMMENTS

1. Community Projects & Events - Community Investment Funding Program

On March 28, 2017 City Council approved a new Community Investment Funding (CIF) grant program - Community Projects & Events. The Community Investment Fund grants mandate is to fund one-off and stand-alone initiatives; funding is not for ongoing programs and services. Activities previously funded through the former programs - Community Recreation, Community Festivals, Access, Equity & Human Rights, and Community Safety Investment - are eligible for funding in the new program.

The Community Projects & Events Grant Program was launched in May, 2017. This is the second intake of the annual grant program.

Community Events Grant Goals

Community Events Grants help organizations create a neighbourhood event or activity that brings different groups of people together to make their neighbourhood better, keep people active, or help residents learn skills and build leadership. Activities previously funded through the Community Recreation and Community Festivals grant programs are eligible for funding.

One-time funding of \$5,000 to \$10,000 is available for activities beginning in June, 2018 and ending in May, 2019. Grassroots group and groups with less than \$500,000 in annual operating budgets are prioritized for funding.

Community Projects Grant Goals

Community Project grants help community organizations develop a product, tool or resource to respond to a community need so that they can: increase their organization's impact by doing things better, increase community impact by working with others, or diversify who they serve and strengthen access and equity.

Project applications have to show how they help advance at least two of the City's strategic directions, benefit equity seeking groups, and propose products and tools that are grounded in the experience of residents and the creation of community knowledge and assets.

One-time funding is available for projects starting in June, 2018 and ending in May, 2019. Applicants are invited to request the amount of funding needed to complete the project.

Grant Process

Grant Need: A total of three hundred and fifty-eight (358) eligible Letters of Intent for Community Projects and Events were received (a 77% increase from last year) requesting a combined total of \$10,404,389 (a 240% increase in demand from last year).

Of the 358 Letters of Intent deemed eligible for Projects & Events, eighty-two (82) were shortlisted by City staff, seventy-nine (79) were submitted to proceed to the full application stage of the grant process, and forty-two (42) are recommended for funding.

Targeted supports for applicants: Four (4) information sessions, one (1) Application Clinic (for grassroots groups), and one (1) Drop-In Day for applicant were offered across the city to applicant organizations.

Short Applications: To streamline the grants process, staff implemented a shorter Letter of Intent (LOI) submission process. Only LOIs that best fit the funding criteria were

invited to submit a full proposal which consisted of a detailed budget and work plan. Applicants are informed of the status of their application within one-month compared to the previous average of four months. The average approval rate of organizations that submitted full proposals is 53%.

Third Party input in decision making: A Review Panel of five (5) members composed of City grants staff, external funders, and for the first time, staff from two 2017 Projects & Events grant recipient organizations (an established organization and a grassroots group). Three (3) community residents who are sitting members of other City resident advisory committees will comprise the Appeals Review Panel.

Grant Recommendations: A total of forty-two (42) applications that best met the grant program criteria are recommended for \$987,173 in funding by the Grant Review Panel.

Appeals Recommendations: Appeals are available only to applicants who have been invited to the full application stage, whose proposals meet most funding criteria and are recommended by the review panel for the appeals process. The Panel recommends a total of nine (9) applications for the Appeals process for further clarification on their submissions: five (5) from Community Events, and four (4) from Community Projects. The combined budget available for appeals is \$112,800. The Appeals Review Panel will meet on May 30, 2018.

Funding Allocation Recommendation Statistics for Two Streams of Funding

	Community Events	Community Projects
\$ Combined Funding Available	\$1,100,000	
\$ Combined Amount held for Appeals	\$112,800	
# letters of intent (LOI) received	170	188
\$ total requested from LOIs	1,493,997	\$8,910,392
# and % applications shortlisted for full proposals and submitted for review	39 (23%)	40 (21%)
\$ total requested from shortlisted applicants	\$380,231	\$1,671,454
# applications recommended	22	20
\$ recommended for funding	\$198,610	\$788,563
\$ average grant amount	\$9,028	\$39,428
Approval rate of full proposals	56%	50%
% total applications received from groups with less than \$500,000 in annual operating budgets	78%	61%
% grassroots organizations from shortlisted organizations recommended for funding (groups with less than \$249,000 in annual operating funding)	66%	45%

Community Impact

The following are some of the anticipated outcomes of the forty-two (42) Projects & Events applications recommended for funding:

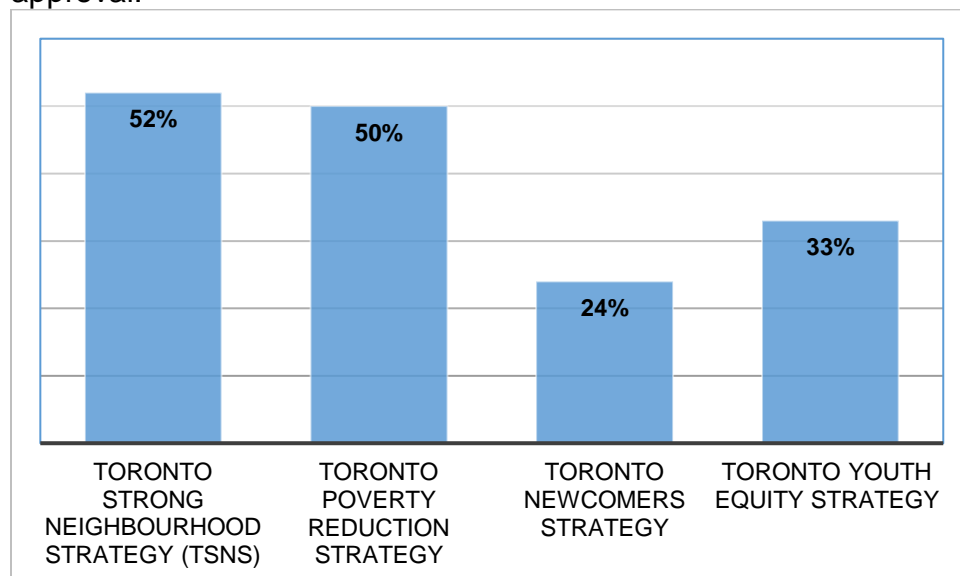
- Increase organizational capacity and capacity of the youth-serving sector professionals who work with youth to combat homophobia, transphobia and sexual violence;
- Improve the ways existing Black-led and Black serving organizations respond to issues that diverse Black communities face through culturally appropriate Black-youth focused interventions;
- Develop and share Two Spirit mental health better practices through a participatory action research study by Two Spirit (Indigenous and LGBTQ) youth to provide to counselors working with Two Spirit young people, local community mental health centers, and policy-makers;
- Enhance exposure to physical activity for girls living in Neighbourhood Improvement Areas through workshops on healthy living and teaching basketball skills using a youth-for-youth approach.

Other impacts include:

- Twenty (20) Projects/Events will take place within or have a focus on Neighbourhood Improvement Areas (many serve multiple NIAs) and in Emerging Neighbourhoods; Twenty-two (22) Projects/Events will have a city-wide focus.
- The Community Events activities will engage 13,119 residents from across Toronto in neighbourhood-based initiatives.
- The City's investment of \$987,173 will leverage an additional \$584,531 in financial support and \$361,792 in in-kind support from project partners.

The 42 recommended grants advance the following former grant streams: Community Recreation (19%), Community Safety (21%), Access, Equity and Human Rights (26%), and Community Festivals (52%).

Advance City strategies: The top four Council-approved strategies that are being advanced through the Community Projects and Events applications recommended for approval:



Population groups served: All recommended Projects & Events initiatives will be serving a diversity of residents from high needs communities across Toronto. For example, a total of seventeen (17) recommended Events and seven (7) Projects (40% of recommended initiatives) will reach out to and engage peoples from the Indigenous community.

The list of Community Projects recommended for funding are provided in Appendix A. Brief summaries of the forty-two (42) recommended applications for funding are provided in Appendix B, along with the list of applications recommended for Appeals, and the list of declined shortlisted applicants.

2. Capacity Building Grants

Background

In March 2017 Council approved a new Community Investment Funding Framework, which includes three primary grant programs: 1) Community Projects and Events 2) Neighbourhood Micro-grants (now call Neighbourhood Grants) and 3) Capacity Building Grants. The first two grant programs were launched in 2017 and are described above. The current report recommends grants for capacity building pilot projects that, if approved, will be implemented in 2018 and will inform a Capacity Building Framework that will be brought to Council in 2019.

Two of the recommended grants for capacity building pilot projects will also support the Toronto Action Plan to Confront Anti-Black Racism. These grants will build capacity by strengthening black-led organizations and improving the representation of Black Torontonians on boards of directors of for public benefit organizations.

Capacity Building Pilot Projects

Governance Training: The capacity building pilot grant will fund an organization to develop and deliver governance training to for public benefit organizations through two primary methods: broad-based workshops and targeted training. The broad-based workshops will be provided to staff and board members from a range of for public benefit organizations. The grantee will identify the highest impact training topics, develop workshops to address these topics and then deliver the workshops in accessible spaces across Toronto. The targeted training will be provided to boards of directors of selected for public benefit organizations. A trainer will attend multiple board meetings of these organizations and deliver standardized sessions on governance, while also providing individualized support to address organizations' unique needs.

Strengthening Resident Engagement on Neighbourhood Planning Tables:

Activating People is a central element of the Toronto Strong Neighbourhoods Strategy 2020 (TSNS 2020). Neighbourhood Planning Tables (NPTs) are an important mechanism for bringing together residents, City Councillors, community agencies and City staff to support work in the Neighbourhood Improvement Areas (NIAs).

The capacity building pilot grant will fund training for staff from the City and community agencies who are members of NPTs and training for residents of NIAs and Emerging Neighbourhoods of who are members of or interested in becoming members of NPTs. The training for staff will increase their capacity to support active resident engagement and leadership, while the training for residents will build skills needed to fully engage in and lead the work of NPTs. The outcomes of this pilot will also support the work of geographic or issue-based networks outside of TSNS 2020 identified neighbourhoods.

Measuring Outcomes of Networks: Fostering effective networks to deliver place-based investments is essential for the success of both TSNS 2020 and Tower Renewal. Both strategies work collaboratively with a range of stakeholders to advance local revitalization and improvement actions.

The Measuring Outcomes of Networks grant will support the implementation of a system for measuring the impact of networks. The project will identify at least two (2) NPTs and one (1) Tower Renewal neighbourhood site to pilot this system. Shared outcomes will be identified and an on-line tool will be utilized to determine the networks' progress towards meeting the outcomes. The extent to which this process helps focus and strengthen the work of networks will be assessed and, if the pilot is deemed successful, the measurement systems could be identified in the recommendations for the 2019 TSNS report to City Council. The measurement system could also support the work of geographic or issue-based networks beyond TSNS 2020 and TNR.

Strengthening Trusteeship Practices: To support access to funding for new and emerging groups, funding in several grant streams can be provided through organizations that act as trustees to groups that are unincorporated and/or do not have audited financial statements. The trustee organizations provide accountability and support for the work that groups are funded to carry out and also disburses the funding. This practice is used for all of the funded groups in the Neighbourhood Grants and Identify 'N Impact funding streams and for some groups in the Project and Events and Community Crisis Response Fund grant streams.

The pilot project will fund an organization to convene trustees, make recommendations for how funders can better work with trustees, and develop resources and provide training to share trusteeship best practices with trustees, trustee groups, and other funders.

Organizational Crisis Grants: Through the Community Services Partnership (CSP) program, the City of Toronto provides annual grants to a portfolio of 190 for public benefit organizations. This portfolio includes a diverse range of organizations that vary in terms of size, service focus, and geographic location. In recent years a number of factors have challenged the for public benefit sector, including decreased availability of stable funding and shifts in the priorities of key funders. CSP-funded organizations have been impacted by these trends and each year a number experience crises that threaten their viability.

The capacity building pilot initiative will enable the CFU to provide one-time grants of up to \$15,000 to CSP-funded organizations that are in crisis. Funding will provide time-limited support to address the organization's most pressing challenges and develop a

plan for moving forward. In some instances the consulting support will help organizations achieve an interim level of stability and begin making changes needed for longer-term stabilization. In other instances, the support may reveal organizations' challenges are so significant they are unlikely to be overcome and result in planned closures.

Improving Representativeness of For Public Benefit Boards: The Toronto Action Plan to Confront Anti-Black Racism recommends to "Strengthen the accountability of health and community services for Black Torontonians" and Action 6.2 is to "Develop and implement an outreach initiative to recruit and train diverse Black Torontonians for leadership and governance roles in health and community organizations."

The pilot project grant will launch an initiative to increase the representation of diverse Black Torontonians on boards of directors for health and community organizations. The grantee will conduct outreach to recruit Black Torontonians who are interested in becoming board members, deliver governance training and then help trainees access board opportunities.

Supporting Black-led Community Organizations: Recommendation five (5) of the Toronto Action Plan to Confront Anti-Black Racism is to "Improve the quality and effectiveness of health and community services for Black Torontonians." Strengthening Black community organizations is one way to achieve this recommendation. The pilot project grant will be developed collaboratively with leaders from Black community organizations who will identify how best to strength their organisations using a time-limited capacity building grant.

3. Funding for Additional Projects

The Executive Director, S DFA is also seeking authorization from City Council to fund two additional time-limited projects.

Scattered Housing Tenants' Network: The Tenants First project, has developed a plan to transfer 660 single family houses within Toronto Community Housing Corporation's (TCHC) scattered housing portfolio to for public benefit housing providers. Tenants living in scattered housing have not been involved in past TCHC tenant engagement work and do not have elected tenant representatives. As such there is no on-going mechanism for engaging these tenants in the decisions that affect their houses and channels to share information about the planned transfer are limited.

The Scattered Housing Tenants' Network grant will fund an organization to develop at least one network to engage and organise tenants of scattered housing. Regular meetings and events will build relationships between tenants and to ensure meaningful tenant input into the transfer process. The project will also develop additional channels for communication between residents and between residents and City and TCHC staff. The networks developed through this grant will inform how the new provider(s) will communicate with and involve tenants in operating the scattered house portfolio. Tenants First will also use the lessons learnt from this project to support tenants through future transformation at Toronto Community Housing, including proposed transfers of the rooming house and seniors' portfolios.

Community Food Hub Feasibility: The Glen Rhodes United Church runs a food bank and meal program that serves approximately 30,000 vulnerable East Toronto residents. The programming is operated by volunteers and survives on a small budget that the church struggles to meet. Staff from SDFa and Toronto Public Health have been working with the church to ensure the sustainability of this important service and have also explored ways of making their space available for broader community initiatives.

The Community Food Hub Feasibility grant will further the work done to date by exploring potential models to enhance programs at the church and partnership with local agencies to create a community hub, while also ensuring the continuity of its food bank program. SDFa will use the knowledge gained in this project to support other food hub initiatives.

4. Community Services Partnership- Budget Enhancement Allocations

Resources to Support the Operations of the Rexdale Hub

In 2007, the City and United Way Toronto York Region partnered on the development of a multi-service hub at 21 Panorama Court located in North Etobicoke in Ward 1. The City capital contribution of \$4.79 million and an additional \$8.9 million was leveraged from the United Way, Provincial and Federal Governments. This investment funded the state of good repair and other critical capital to create an updated, customized community hub.

The Rexdale Hub's increasing operating costs result in fiscal pressures on tenants who rely on program dollars to cover core administrative costs. This further challenges organizations to sustain programs when efforts are focused on facility management. In 2017 a one-time allocation of \$155,000 was approved to support the operations of the Hub. This report recommends RCHBOM be invited to apply for CSP funding and pending review of their suitability that an on-going investment of \$140,000 in RCHBOM be approved and administered via the CSP program which provides on-going core funding. This funding would be for the balance of this funding cycle, 2018 and be included in allocation recommendations in subsequent grant cycles.

Resources to Support the Operations Toronto Aboriginal Support Services Council (TASSC)

Increasingly City divisions are reaching out to engage Indigenous Communities in the development of programs and services to more effectively meet the needs of First Nations, Inuit, and Métis people. Having an engagement and service planning resource embedded within the Indigenous communities is of considerable value to the City's ongoing engagement initiatives and aligns with the work to create an Aboriginal Affairs Office at the City.

TASSC works with member organizations in leading community-based research, policy development, and advocacy to enhance the well-being of First Nations, Inuit, and Métis people living in the GTA. One of TASSC's strategic directions is to build the capacity of their thirteen (13) member organizations (local Indigenous support services) and to work as an Indigenous planning table to support, guide and enable the City's work with the

Indigenous Communities. In 2017 Council approved a one-time grant of \$50,000 to TASSC to provide engagement and service planning with the Indigenous Communities in support of the City's Statement of Commitment to Aboriginal Communities in Toronto (2010) and the Urban Aboriginal Framework (2012). This report recommends that TASSC be invited to apply for CSP funding and pending review of their suitability that an on-going investment of \$120,000 be approved and administered via the CSP program which provides on-going core funding. This funding would be for the balance of this funding cycle, 2018 and be included in allocation recommendations in subsequent grant cycles.

Resources to Support the Operations of the Mornelle Court Hub

Funding is recommended for a Coordinator for the Community Hub at 90 Mornelle Court, located in a contract-managed TCHC building. The City invested capital to build this hub through Partnership Opportunities Legacy (POL) funding, and the Ontario Trillium Foundation provided governance and project management to extend renovations to the community room for public benefit.

The absence of a paid coordinator for the community hub means that tenant volunteers have taken on the responsibility of programming for the community hub, with the support of TCHC and community partners' staff. A paid coordinator is required to expand programming and extend programming hours to ensure that the community hub provides services to the widest range of residents possible. A coordinator for the community hub will enable activities in the community hub to be programmed and facilitated in line with the Local Action Plan being developed through the Tenants First Community Action Planning pilot.

Refuge Settlement Centre

Since 2016, there has been a continued increase in refugee claimant arrivals to Toronto, a trend that intensified in 2017 and early 2018. This has challenged the City of Toronto's capacity to provide shelter services to this population. Should Council approve the establishment a 24/7 assessment and referral centre as part of the City's Refugee Capacity Plan. Staff will be reserving a portion of the CSP enhancement to support the operations of such a centre. A funding recommendation will be included in the June CDRC report that describes the development of the Refuge Settlement Centre for asylum seekers.

5. CSP Renewal (2018-2021)

The Community Service Partnership (CSP) program funds 190 organizations \$16.4M in on-going core and program funding. Sixty- three (63) percent of organizations have been funded pre amalgamation and there has been little turnover in the portfolio since 2010. To set the stage for the next CSP funding term (2019-2022) and the next term of Council, the CSP renewal process is underway and focuses on two areas: organizational eligibility review and application for funding review. This renewal process will be open to currently funded CSP groups only.

Rationale:

- Streamline processes to make it easier for groups to apply, receive and report on grants
- Identify shared goals and outcomes between the City and its CSP grantees that show a direct link to how the public benefits
- Ensure Toronto communities' varied and evolving needs and perspectives are taken into account
- Help grantees build capacity within their own organizations to meet their future needs and support their work
- Demonstrate good stewardship of the program and transparency with taxpayers' money as demands for grants increase within the for public benefit sector

Mapping it out

This renewal is taking place from 2018 to 2020.

- 2018: Engagement activities with CSP-funded organizations
- 2019: Report to Council to extend funding for three (3) years; Assessment of organizational eligibility; Launch of application for eligible organizations
- 2020: Review of applications; Report to Council to approve recommended allocations

Renewal Process

The renewal process provides many opportunities for engagement with CSP groups, including workshops, one on one meetings with City staff and a survey to ensure there is understanding of the CSP renewal process and ways to provide input. The renewal process is unlikely to result in changes to existing funding levels for CSP organizations. If groups are deemed ineligible to receive CSP funding staff will work with organizations that are no longer eligible for CSP funding to assist them in meeting the eligibility criteria or to develop transition plans. Staff will continue to update Council as the renewal process unfolds.

6. Delegated Authority

Recommendation for Delegated Authority during Council Recess in an Election Period:

This report requests delegated authority to allow the Executive Director, Social Development, Finance and Administration to: a) allocate funding to Council-approved Community Investment Funding grant programs during the election period while Council is in recess to ensure they are disbursed to the community in a timely manner; and, b) reallocate unused Community Investment Fund grants during the funding period to organizations that can implement the approved project, or to reallocate to applicants that were rated as high priority but not funded due to budget constraints. A requirement to report on any reallocations in a subsequent allocations report is also recommended.

List of Grants Approved Through Delegated Authority: To ensure all grant funds are expended during the year to maximize benefit to the community, City Council approved delegated authority to allow the Executive Director, SDFA to a) approve Crisis Response Fund grant recipients to ensure timely response to trauma in the

neighbourhood, b) reallocate unused funds during the funding period to organizations that can implement the approved project, or to reallocate to applicants that were rated as high priority but not funded due to budget constraints, c) to approve recipients of Neighbourhood Grants, and, d) disburse funding to new initiatives approved by Council.

Appendix C provides the list of reallocations and grants approved through delegated authority.

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SIGNATURE

Chris Brillinger
Executive Director

ATTACHMENTS

- Appendix A: 2018 Allocation Recommendations – Projects and Events
- Appendix B: 2018 Projects and Events - Summary of Shortlisted Applications Recommended for Funding, List of Applications Recommended for Appeals, List of Declined Shortlisted Applications
- Appendix C: 2017/2018 List of Reallocations and Grant Recipients Approved with Delegated Authority