

RE: GM28.2

OMERS Update to the City of Toronto

Joe Pennachetti, Director, OMERS Sponsors Corporation

David Beatty, Director, OMERS Administration Corporation

Tuesday, June 5, 2018

OMERS

Roles of SC and OAC Directors



OMERS Administration Corporation (OAC)

- 15 Board Members
- 7 each from Employee / Employer Sponsors
- An Independent Board Chair

The AC Board is responsible for:

- Pension administration
- Investments
- Plan valuation

OMERS Sponsors Corporation (SC)

- 14 Board Members
- 7 each from Employee / Employer Sponsors
- 2 Co-Chairs (1 representing Employee
 Sponsors, 1 representing Employer Sponsors)

The SC Board is responsible for:

- Board composition
- Setting contribution rates / reserves
- Plan design

OMERS Mission: to deliver secure and sustainable defined benefit pensions to our members.

OMERS membership is diverse

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OMERS serves almost half a million active, deferred and retired employees of nearly 1,000 municipalities, school boards, libraries, police and fire departments and other local agencies in communities across Ontario.

Member Demographics	Year
Youngest Member:	14
Oldest Pensioner:	107
Average age of active members:	47
Average age of Pensioners:	7:

Active Members:

73% work full time 27 % work part time 56% women 44% men









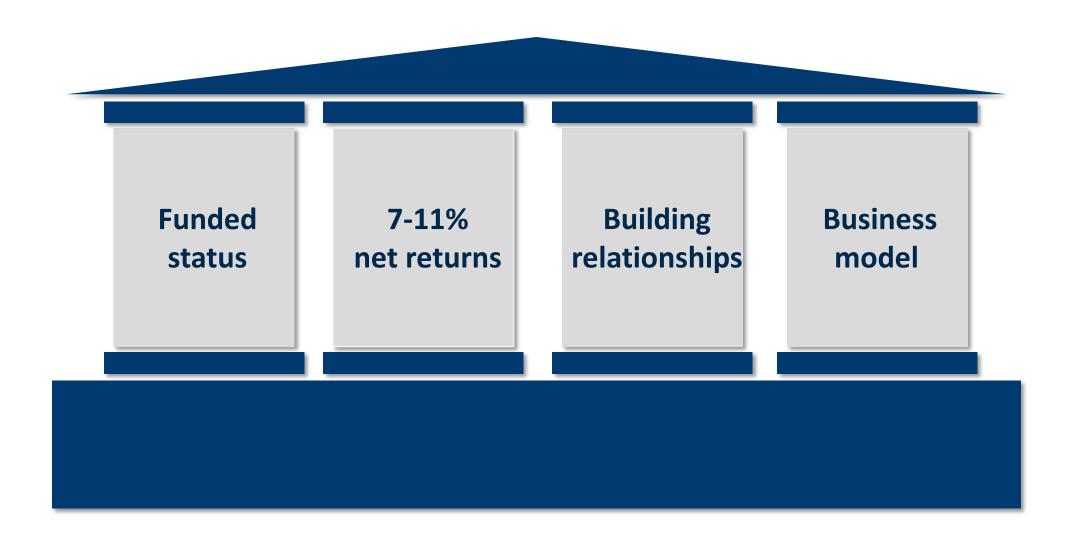




at December 31, 2017

Our 2020 Strategy: driving Plan sustainability







2017 Results



2017 Highlights

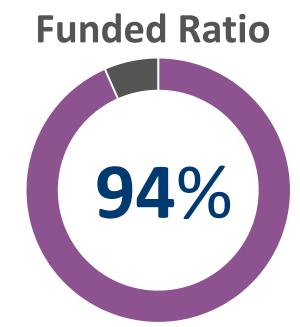


Net Return

11.5%

Net Assets

\$95 billion



at December 31, 2017

Long-term Net Investment Returns



	3-year	5-year	10-year	20-year
Net Return	9.5%	8.9%	5.9%	7.0%

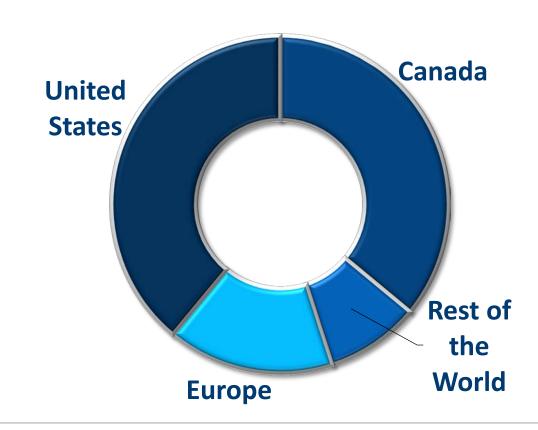
OMERS balance sheet is diversified by asset and geography



2017 Asset Mix

Private Equity Public Equity Real **Estate Infrastructure Fixed** Income

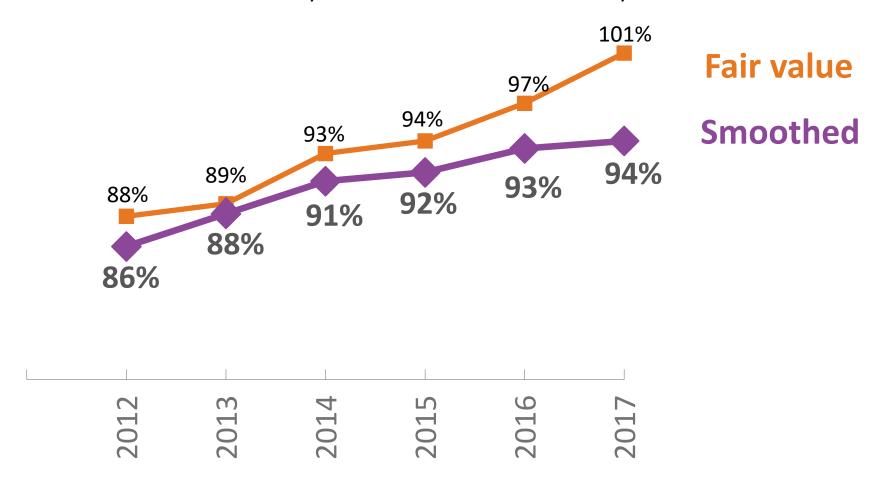
Geographic Distribution



The funded ratio improved for the fifth consecutive year

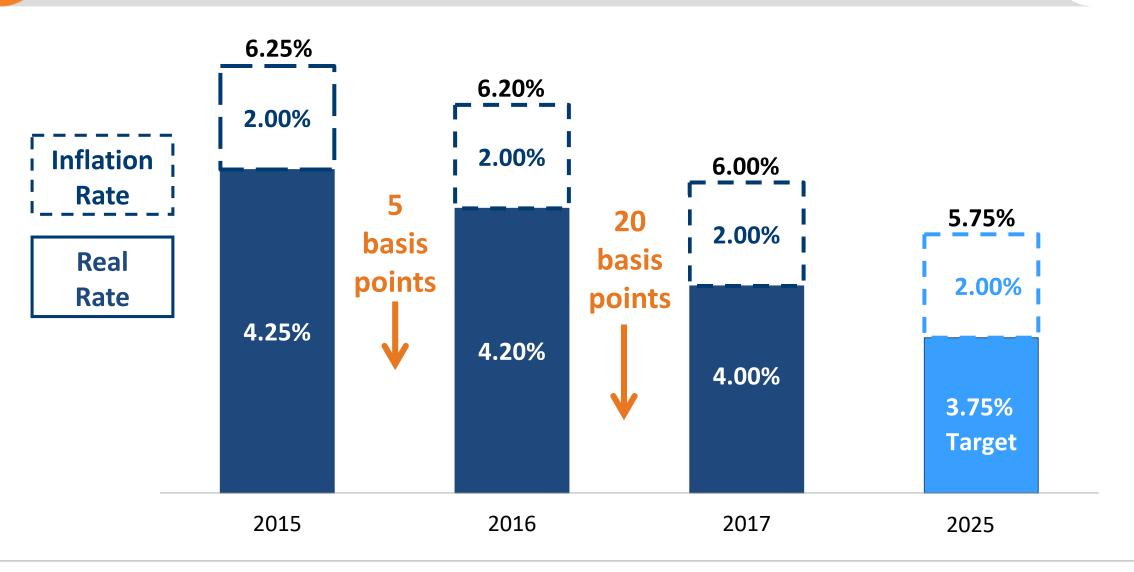


We remain on track to be fully funded on a smoothed basis by 2025



We continued to reduce the discount rate







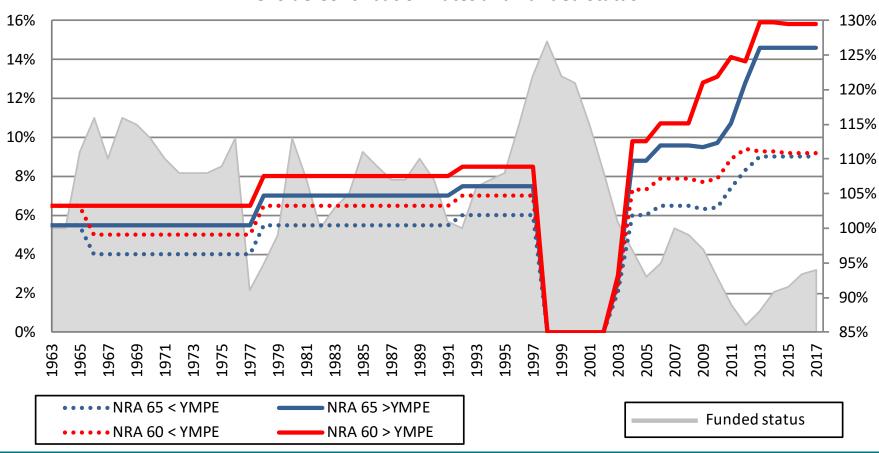
Plan Sustainability



OMERS FUNDING IN CONTEXT





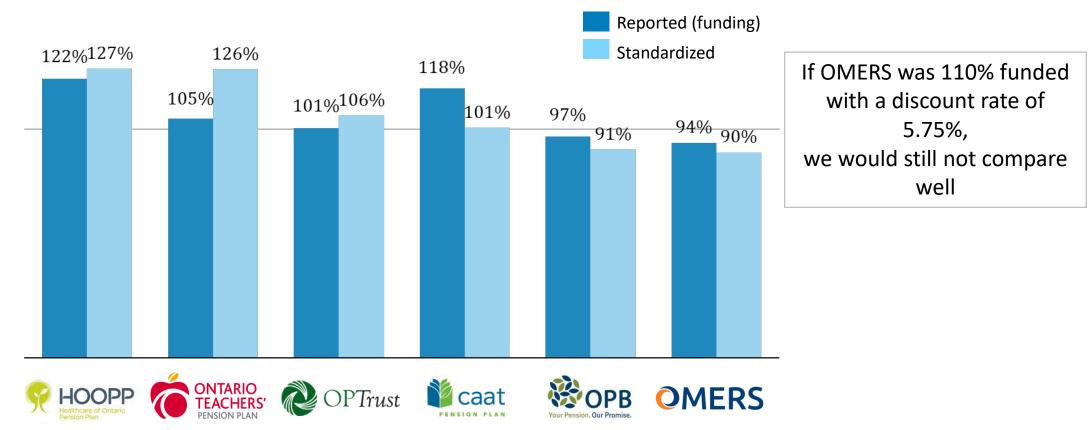


Funding improvement – but still not recovered

FUNDED STATUS



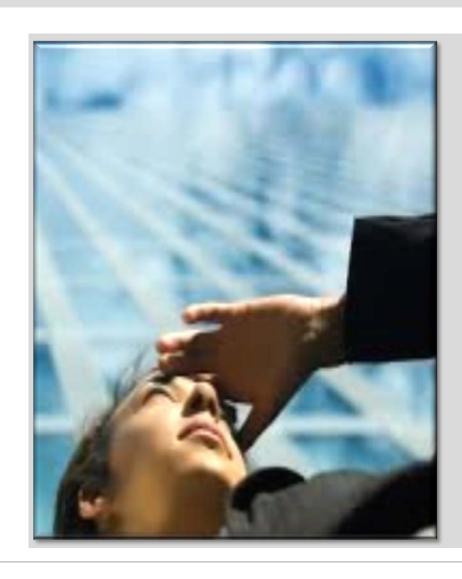
3.25% real discount rate used for normalized funded ratios (versus 4.0% used by OMERS at year end 2017)



Note: HOOPP, OPTrust and OMERS results are updated to the end of 2017; OTPP and OPB results are as of the end of 2016.

Five key factors that could impact OMERS







Plan maturity



Longevity



Economic factors



Workforce trends



CPP enhancement

Comprehensive Plan Review



Defining "sustainability"

Consistently deliver –
 through both favourable
 and adverse circumstances
 – an appropriate range of
 benefits within an
 acceptable range of costs
 and across generations

Guiding principles

- Secure
- Relevant
- Affordable
- Equitable
- Simple

The design challenge

 Balance the "appropriate range of benefits" with the "appropriate range of costs" – without favouring one generation over another

Our fundamental objective is to ensure that the Plan remains viable – and valued by its may constituents – over the next 20, 50 and even 100 years

SC Decision-Making Process



Clarity and Transparency

1. Decision-in-principle – June

- Communication and Engagement June to October
 - Sponsors, stakeholders, unions, employers, members

3. Final decision – November



Other Update



Consolidation of City of Toronto Closed Plans



 OMERS and the City of Toronto have been working together on the consolidation of up to five (5) pre-OMERS City of Toronto pension plans into OMERS

 The projected closing date for the consolidation of the first of these plans (the York Plan) is December 2018 or January 2019, subject to regulatory approval

Strong collaboration between OMERS and the City of Toronto



Thank You.

OMERS



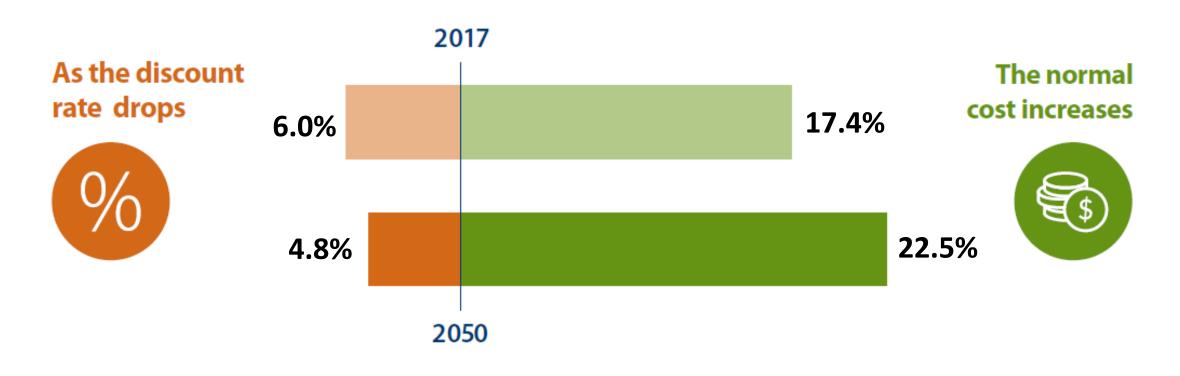
Appendices



A more conservative approach



Developed by independent actuaries and validated by OAC Management



• In 30 years, we expect the total contribution rate to exceed current maximums

FUNDING MANAGEMENT STRATEGY: A FOCUS ON DISCIPLINE



