

**APPENDIX 3**  
**Major Capital Projects**  
(\$000s)

Division/Project name	2018 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
<b>Economic Development &amp; Culture</b>											
<b>St. Lawrence Roof</b>	2,309	1,593	1,968	2,923	2,207	On Track	Apr-17	Jul-18	Dec-18	Ⓞ	Ⓞ
Comments:	This project, initially planned and budgeted for 2015, was deferred until the fall of 2017. Completion was ahead of schedule (April 30, 2018) for Phase 1. In 2018, additional funding of \$1.250 million was approved to complete Phase 2. A POA was approved to complete Phase 2, offering substantial savings to the City. Through the Q1 variance report, a budget adjustment was requested to lower the project cost by \$0.900 million. Note, the end date for Phase 2 is planned for December 2018.										
Explanation for Delay:											
<b>Casa Loma Phase 9a</b>	2,974	506	2,000	3,098	830	On Track	Oct-17	Dec-20		Ⓞ	Ⓞ
Comments:	In response to tenant Liberty Entertainment Group's operational priorities, the scope of work for this project was changed. The changed scope required approvals different from the original project, which required more time. Spending for 2017 was less than projected but the overall project remains on time and on budget. This phase of work on the perimeter fence is scheduled for completion in April 2019.										
Explanation for Delay:											
<b>The Guild Cultural Revitalization</b>	2,098	125	450	5,848	125	On Track	Sep-18	Dec-20		Ⓞ	Ⓞ
Comments:	EDC Capital Assets has begun working on site development and the design of the arts centre in Building 191. The project has been issued for tender to pre-qualified bidders with a schedule extension for a mid-October closing. According to the schedule, construction will start early 2019, dependant on site plan approvals. The outcome of the tender may result in schedule and budget impacts.										
Explanation for Delay:											
<b>Parks, Forestry &amp; Recreation</b>											
<b>Ferry Boat Replacement #1</b>	850		110	12,500	839	Significant Delay	Mar-15	Dec-18	Dec-20	Ⓜ	Ⓜ
Comments:	A RFP was issued in July 2017 for consultant services for additional ferry fleet replacement analysis. The contract was awarded to KPMG LLP working with BMT Group Ltd. This analysis has been completed and is currently under review.										
Explanation for Delay:	The additional analysis provides comprehensive review of existing ferry operations. It will inform immediate ferry replacement decisions (around design elements) as well as long-term strategic ferry fleet replacement direction. It will ensure that the ultimate selection and sequencing of ferry replacement is supported by a comprehensive business analysis which clearly outlines anticipated costs and benefits.										
<b>Canoe Landing Community Recreation Centre (former name Railway Lands) New Community Centre (CC)</b>	31,201	16,171	25,581	78,248	30,017	On Track	Jan-2014 (Design) July -2017 (Construction)	Jul-19	Sep-19	Ⓜ	Ⓜ
Comments:	Construction is approximately 50% complete. The contractor has confirmed a four week delay in substantial performance, the new date is August 26, 2019. Some additional costs including USA tariffs on steel and aluminum is putting pressure on the construction contingency. The Ontario Science Centre will be presenting their final design for the Indoor Play Space. An Expression of Interest has been issued by PF&R Recreation for an operator for the Community Space.										
Explanation for Delay:	There is a 3 week delay in steel delivery which has resulted in a 3 week delay in the project schedule. However, there is no change to the opening date of September 2019.										

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<b>Bessarion Community Centre, Community Centre, Child Care Centre, Bayview-Bessarion Library Branch, and Underground Parking Garage</b>	13,780	2,656	6,138	92,850	5,614	Significant Delay	2013	2020	Dec-21	Ⓜ	Ⓜ
Comments:	<p>Construction (4% of contract work completed). Excavation and shoring proceeds under a stand alone permit for excavation of contaminated soil. The contractor brought in granular material to build up a level drilling platform along the west property line to support the caisson augers, and has started drilling the concrete caissons along the west property line.</p> <p>Site Plan Approval: The consultant team submitted Site Plan submission No. 5. The Notice of Approval Conditions (NOAC), to be issued by City Planning, is outstanding. This is required in order to allow the remaining building permits to be issued.</p> <p>Building, Plumbing/Drainage, and Site Services permits: Buildings does not consider an application to be complete until the Site Plan approval has been granted, so the main building permits will not be issued prior to Site Plan approval (still outstanding, see above). The contractor has advised that they require the foundation/drainage building permit in November 2018 as excavation will have progressed to full depth in areas by that time.</p>										
Explanation for Delay:	RFQ/RFP Delayed										
<b>Wellesley Community Centre Pool - Design &amp; Construction</b>	7,594	3,524	6,310	20,000	5,987	Significant Delay	2013	May-19	Dec-19	Ⓜ	Ⓜ
Comments:	<p>Construction is in progress:</p> <ul style="list-style-type: none"> <li>• erection of structural steel is largely complete, with steel deck installation starting;</li> <li>• construction of load bearing masonry walls is underway;</li> <li>• basement mechanical equipment has been placed in the basement;</li> <li>• Contract Work Certified (Work to Date) is at 30% of the total contract amount.</li> </ul>										
Explanation for Delay:	The 2017-2018 winter weather has hampered the speed of the concrete pours, so there has been some slippage to schedule. Based on the schedule and this slippage, construction substantial performance is anticipated for Fall 2019 with staff occupancy 2 or 3 months after.										
<b>Don Mills Civitan Arena Design &amp; Construction</b>				24,500		Significant Delay	Jan-16	Dec-19	Dec-21	Ⓜ	Ⓜ
Comments:	<p>GMC recommended that City Council (GM13.15) at the July 2016 Council meeting, approve in principle the relocation of the Don Mills Arena to 844 Don Mills Road (Celestica site) subject to 3 conditions relating to an OMB appeal, a complete development application with an appropriate park block, and an appropriate timeline. The OMB appeal is settled, the development application is complete, but the appropriate park block and timelines have not yet been resolved. City Council directed City Staff to negotiate with the owners of the Celestica site and report back to Council. The report was before Government Management Committee on April 3, 2017 and on April 26, 27 and 28, City Council adopted the following: 1. City Council direct staff to ensure that the new Community Centre, to be built as part of the land exchange agreement with Cadillac Fairview, be operational by October 2020 (the closing date of the existing Don Mills Arena), in accordance with the development agreement approved by City Council; and 2. City Council direct the General Manager, Parks, Forestry and Recreation to strike a Steering Committee comprised of City staff, local residents and the Ward Councillor in order to facilitate the October 2020 deadline for the new Community Centre. Site to be conveyed to the City in 2020 or 2021.</p>										
Explanation for Delay:	Awaiting site to be conveyed to the City in 2020 or 2021.										

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<b>Davisville Community Pool Design and Construction</b>				17,135		On Track	Pre-Design / Investigation - February 2017 Design - January 2020 Construction - 2021	Sep-22	Sep-23	ⓐ	ⓑ
Comments:	CreateTO and TDSB continue to negotiate the lease and shared facility agreement. Majority of issues on TDSB Site Plan Approval (SPA) have been resolved between the City & TDSB; one more submission required before issuance of Notice of Approval Conditions (NOAC). RFP to be issued by Q4 2018 for consulting services for new City Aquatic Centre.										
Explanation for Delay:											
<b>North East Scarborough Community Centre and Child Care Centre Design and Construction</b>	907		321	40,000	226	On Track	Design Phase - 2017 to 2019 and Construction Phase - March 2020 to December 2022	Dec-20	December 2022 based on potential inclusion of a new pool	ⓐ	ⓐ
Comments:	The ward councillor was provided with an update at the meeting on March 10, 2017. Community consultation (needs survey) was completed in April 2017. The 1st public consultation meeting was held on June 27, 2016, the 2nd was held on January 12, 2017, and the 3rd is scheduled for September 2018). Addition of the pool to the program (as per the community consultation) has resulted in a revised scope of work for the design team, and therefore the RFP was re-issued in October 2017 to accommodate the change. The RFP for revised services was issued, closed and awarded in May 2018. Initial planning and program confirmation being finalized. Schematic design phase to start shortly.										
Explanation for Delay:	Delay in contract award										
<b>Western North York New Community Centre and Child Care Centre Design and Construction</b>	150	30	50	40,000	37	Minor Delay	Design: February 2016 Construction: June 2020	Fall 2020	Spring 2023	ⓐ	Ⓨ
Comments:	A Request for Proposal (RFP) to select the architect and design team closed May 3, 2018. The scope was expanded to include the Children's Services child care centre by way of an addendum. The evaluation team have evaluated the seven (7) RFP Responses received, completed the interviews of the top 3 Proponents on August 28th and issued its recommendation.										
Explanation for Delay:	RFQ/RFP Delayed										

Life to Date

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<b>40 Wabash Parkdale New Community Centre Design and Construction</b>	253	6	50	40,000	27	Minor Delay	Pre-Design/ Investigation 2017, Design 2018-2020, Construction -2021	Dec-23	Dec-24	G	Y
Comments:	The majority of the pre-design/investigation phase is complete, A current topographical survey has been obtained. An internal Stakeholders meeting was held in February 2018 to review the initial benchmark programme. A draft RFP to select an architect has been prepared and is being reviewed with Purchasing and Materials Management Division (PMMD). A public Information Meeting was held July 10, 2018. Minutes of the Meeting were provide to the Councillor and interested constituents. A project webpage is being designed for the public to access project updates. The award for a Heritage Consultant is underway. Finalization of the RFP for an architectural team that includes an engagement consultant is in progress. The Heritage Consultant has been engaged and the Cultural Heritage Evaluation report and Condition Assessment are underway. RFP preparation for an architectural team is on going.										
Explanation for Delay:	RFQ/RFP Delayed										
<b>IT-Registration, Permitting &amp; Licensing (CLASS Replacement)</b>	6,299	1,818	2,500	25,415	4,531	Significant Delay	Design Phase: May 2016 Implementation: July 2018	Sep-19	Dec-20	G	R
Comments:	The RFP was issued on April 6, 2017 and submissions were received on May 30, 2017. The RFP evaluation and negotiation was completed in June 2018. Based on the scope negotiation with the selected vendor (Legend Recreational Software) in June 2018, City Council approved, on July 23rd, entering into a contract with Legend based on a phased implementation timeline until 2023 and an additional budget of \$7.5 million to cover implementation in years 2021, 2022, and 2023. Go-live of Phase 1 is estimated Q1 2020. The legal agreement has been signed by the City and Legend. Work started with Legend in October 2018. As per the plan, Legend and the project team are working collaboratively on project initiation and configuration of the system (first iteration).										
Explanation for Delay:	RFQ/RFP Delayed										
<b>IT-Enterprise Work Management System</b>	3,192	1,092	2,000	13,850	3,933	Minor Delay		Jan-12	Dec-21	G	Y
Comments:	Implementation vendor (EMA) has been selected. This project is comprised of several work packages. The first, Work Package A, was completed at the end of June 2018. Work Package B is scheduled to start at the end of November 2018 and has a planned duration of 12 months. It's scope is the configuration of core Maximo and implementation of common integrations. Work Package C, the implementation of the tool for Urban Forestry, is planned to start 7-8 months into Work Package B (May/June 2019).										
Explanation for Delay:	Procurement Issues										

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<b>318 Queens Quay West Park (Rees Street Park) Phase 1 Design &amp; Construction</b>	179		179	10,800	245	On Track	Design Competition: Spring/Summer 2018 Detailed Design: Fall/Winter 2018 Construction: Anticipated 2020	Dec-22		Ⓞ	Ⓞ	
Comments:	Starting in 2015, staff initiated environmental investigations of the site at 318 Queens Quay West. Final reporting is suspended until a Lease Agreement with Harbourfront Centre terminates in 2020. Public and stakeholder consultation has been on-going since January 2016. Design for the park is being completed through a 2 stage Design Competition in partnership with Waterfront Toronto. Stage 1: Request for Qualifications (RFQ) to select a shortlist of design teams is completed. Stage 2: Design Competition for the shortlisted proponents is completed. The winning team announced in early October is why Architecture and Brook McIlroy. The winning project is called Rees Ridge. Design Development by the architect will begin in late 2018 following execution of a Delivery Agreement between PF&R and Waterfront Toronto (WT). WT will be invoicing City by the end of the year for this project.											
Explanation for Delay:	Design competition being done in coordination with Waterfront Toronto											
<b>York Off Ramp Park Design and Construction</b>	400		200	11,000			Design: June 2018 Construction: August 2019	Aug-20		Ⓞ	Ⓞ	
Comments:	Public and stakeholder consultation has been on-going since December 2017. Design for the park is being done through a 2 stage Design Competition in partnership with Waterfront Toronto. Stage 1: Request for Qualifications (RFQ) to select a shortlist of design teams is completed. Stage 2: Design Competition for the shortlisted proponents is completed. The winning team announced in early October is Claude Cormier and Associates. The winning project is Love Park. Design Development by the consultant will begin in late 2018 following execution of a Delivery Agreement between PF&R and Waterfront Toronto (WT). WT will be invoicing City by the end of the year for this project.											
Explanation for Delay:	Design competition being done in coordination with Waterfront Toronto											
<b>Shelter, Support &amp; Housing Administration</b>												
<b>George Street Revitalization</b>	39,318	7,522	15,320	80,098	11,909	On Track		Jan-16	Dec-16		Ⓞ	Ⓞ
Comments:	City Council on December 15, 2016, authorized three contracts, duration terms for all being January 1, 2017 to June 30, 2018: PRISM as Owner's Representative, Montgomery Sisam Architects as Planning, Design and Compliance Consultants, and Infrastructure Ontario as Alternative Financing and Procurement (AFP) advisors, to ensure ongoing progress for GSR and in particular the development of Project Specific Output Specifications (PSOS). The project is also proceeding to secure suitable sites for transition of Seaton House residents, as directed by Council. Note: In July 2016 Council approved a Design Build Finance alternative procurement model. The total capital cost for the George Street Revitalization is estimated at \$583.4 million which has approved for funding in the 2018 budget.											
Explanation for Delay:	The spending for GSR has been delayed pending the acquisition of appropriate shelter sites for transition. Spending accelerated in Q3 2018 as construction at 3306 Kingston and 731 Runnymede progresses.											

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<b>Addition of 1000 New Shelter Beds</b>	33,680	13,115	19,800	168,360	13,115	On Track	Jan-18	Dec-20		Y	Y
Comments:	Real Estate, Facilities and SSHA have partnered to identify shelter sites and thus far two sites have been purchased (Davenport and Islington) and one site has been leased (545 Lakeshore). An additional 8 sites need to be identified by Facilities to reach the goal of 1000 beds.										
Explanation for Delay:	The process for siting shelters is underway with Real Estate locating potential sites. Facilities is working on a Master Service Agreement for consultant services for a range of services from building condition assessments, design and engineering services and construction oversight. Facilities will coordinate the tendering and renovations of building at any sites.										
<b>Toronto Employment and Social Services</b>											
<b>HSI' Phase 2 CSS905-01</b>	2,313	633	1,200	9,823	633	Minor Delay	Jan-18	Dec-21		C	C
Comments:	It is anticipated that the 2018 cash flow will be underspent by \$1.1 million due to delay in finalizing salesforce contracts and recruitment of project staff positions.										
Explanation for Delay:											
<b>Toronto Paramedic Services (PS)</b>											
<b>Project Name: NW District Multi-Function - FACILITY</b>	501	274	480	12,005	11,737	On Track	Jan-14	Jan-17	Dec-18	Y	R
Comments:	Full occupancy and building was turned over to Paramedic Services/CoT Facilities on September 7th, 2017. TPS ambulances began operating out of the facility as of October 11th, 2017. The project is substantially completed. The back parking lot was completed in July 2018.  The design phase for the solar panels installation was completed on August 2018 by the CoT Energy Consultants. Enhanced Security Cameras, Parking lot lightening, Power steamer and Fitness equipment will be installed by December 2018, thereby completing the Multi-Function #1 project.  Capital project will have to stay open until notice of lien is cleared. PS is in communication with Facilities Management and Legal divisions on the status of the lien at 1300 Wilson Ave Property.										
Explanation for Delay:	Acceleration of the project at a cost of \$0.550 million in 2017 was Council approved to mitigate previous years delays which had abnormally wet spring conditions and issues surrounding soil remediation and sewer connection.										
<b>Project Name: Multi -Function Station #2 - Preparation</b>	460	102	350	1,200	443	On Track	Jan-17	Dec-20	N/A	C	C
Comments:	Full feasibility study was completed and received from the consultants as of January 2018. The next step is the design phase. Soil remediation and archeological assessments have been completed in August 2018. The Multi-function preparation project is scheduled for completion in December 2020, while design and construction is expected to be completed in 2024.  For the 2019-2028 Capital budget process, PS will request an S7 category capital project related to the Multi-Function Station #2. The project design phase is delayed pending the approval of \$10M S7. The purpose of the S7 request is to provide space to expand the Central Ambulance Communications Centre at 4330 Dufferin Street, to consolidate recruitment and education facilities into one location at 330 Progress and, as well as to provide the necessary space for anticipated growth in the northeast portion of the City. The full 7.97 acres at the site allows for expansion of the planned Multi-Function facility.										
Explanation for Delay:											

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<b>Fire Services</b>											
<b>STATION B - Downsview (STN 144) KEELE / SHEPPARD</b>	2012	75	75	9,885	4,097	Significant Delay		Dec-16	Jul-20	Ⓞ	Ⓜ
Comments:											
Explanation for Delay:	Site Plan Approval was finalized on July 31, 2018 and the building permit was issued on August 28, 2018. All permits are in place to build the station. The pre-tender cost estimate exceeded the project budget by \$1 million and prevented TFS from proceeding to tender. The \$1 million project cost increase, funded by development charges, was approved in October 2018. The project can now proceed to tender. The current estimated completion date is Q2, 2020. Final completion date is dependent on tendering of documents.										
<b>STATION A - Woodbine (STN 414)-HWY 27 AND REXDALE B</b>	2014	7	7	8,342	1,711	Significant Delay		Dec-17	Apr-20	Ⓜ	Ⓜ
Comments:											
Explanation for Delay:	Create TO involvement in maximizing the use of the site, and City Planning requirements for a hydrogeological report have delayed site plan approval. The hydrogeological field work is in progress. The project is proceeding as a co-location project with Paramedic Services. Building permit and tender for construction is anticipated by year-end. Station occupancy is projected for Q4, 2020, with the project to be fully completed by Q2, 2021.										
<b>Transportation Services</b>											
<b>F. G. Gardiner*</b>	88,200	4,725	27,241	2,457,026	148,590	Minor Delay	Apr-13	TBD (subject to completion of design phase)	N/A	Ⓜ	Ⓜ
Comments:	Work is proceeding on the F.G. Gardiner Strategic Rehabilitation Plan according to the New Implementation Approach adopted by Council in December 2016. The engineering design for the section from Jarvis to Cherry St. was completed in 2017. The Jarvis to Cherry St. contract was awarded at the June 2018 PWIC. Pre-design services for the environmental assessment associated with the eastern portion of the Expressway are expected to be retained and work to begin in 2018 at an estimated cost of \$2M.										
Explanation for Delay:	The project cashflows for Contract 1 (contract from Jarvis to Cherry St.) have been adjusted to properly reflect the contractor's revised project schedule and milestones. As a result, the anticipated 2018 expenditure has been reduced and the 2019 & 2020 cashflows have been adjusted accordingly.										
<b>Waterfront Revitalization Initiative</b>											
<b>TRANSPORTATION INITIATIVES</b>	9,816	2,975	7,000	31,448	24,606	Minor Delay	Feb-14	Dec-18	May-19	Ⓞ	Ⓜ
Comments:	Construction is ongoing for the Fort York Pedestrian and Cycle Bridge. Assembly of the bridge components is underway. Bridge installation, connections and trails will be completed by Spring of 2019.										
Explanation for Delay:											

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<b>CHERRY STREET STORMWATER LAKEFILLING</b>	40,837	13,697	29,000	65,000	32,860	On Track	Nov-16	Dec-19		ⓐ	ⓐ
Comments:	Core stone shipments by ship and barge have commenced and lakefilling is underway and is expected to be completed by the end of the year. Commencement of construction of dockwall is expected to be completed in Q4 2019.										
Explanation for Delay:											
<b>PORT LANDS FLOOD PROTECTION</b>	125,900	35,165	67,600	400,417	49,908	On Track	Jan-17	Dec-24		ⓐ	ⓐ
Comments:	Funding is currently being utilized to allow Waterfront Toronto to work with City Divisions, TRCA, TPLC and Ports Toronto to advance the design and environmental remediation technology field testing so that the project schedule can be maintained. 30% design has been completed for the River Valley & Parks, Roads & Servicing and for Bridges, and the detailed design process will continue in 2018. Site excavation and demolition is underway as part of construction of river pass.										
Explanation for Delay:											
<b>THE BENTWAY (PROJECT UNDER GARDINER)</b>	3,000	3,000	3,000	23,500	23,500	On Track	Feb-16	Dec-18		ⓐ	ⓐ
Comments:	Construction will be complete by the end of 2018. Funding has been transferred to Waterfront Toronto as per payment schedule.										
Explanation for Delay:											
<b>311 Toronto</b>											
<b>CRM Upgrade and Replacement</b>	3,276	594	1,669	7,644	1,111	On Track	Jun, 2016	Dec, 2021	Dec, 2021	Ⓨ	Ⓨ
Comments:	This includes intergation project with Building and MLS. The progress on business and technical requirements gathering is on track.										
Explanation for Delay:	Proof of concept launch is on target to begin in Dec 2018. There was a delay in signing Master Service Agreement (MSA). MSA has since been signed with the vendor.										



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<b>Facilities Management, Real Estate &amp; Environment</b>											
Union Station Revitalization	112,508	22,923	58,305	823,867	730,105	Significant Delay	Sep-09	Current Plan Mar-2019 (Original end date was May-2016)	Mar-19	Ⓜ	Ⓜ
Comments:	<p>Key elements completed to date include:</p> <ul style="list-style-type: none"> <li>- Full design of all stages of work</li> <li>- New VIA Panorama Lounge (2012)</li> <li>- West Wing handover to Metrolinx (2013)</li> <li>- NW PATH Phase 1 (2014)</li> <li>- Implementation of new M&amp;E systems (2014)</li> <li>- York Concourse substantial completion achieved in Feb 2015 (Concourse opened to the public on April 15th, 2015)</li> </ul> <p>Stage 2/3 contractor commenced in September 2015 and work is underway on the remaining key elements:</p> <ul style="list-style-type: none"> <li>- Bay concourse and VIA concourse</li> <li>- Great Hall restoration</li> <li>- Moats and Bay street promenade</li> <li>- Completion of lower level and East Wing retail space</li> </ul>										
Explanation for Delay:	<p>Issues having an impact throughout the life of the project include maintaining heritage elements of Union Station., performance issues with contractors during Stage 1, environmental and unforeseen site conditions and coordinating and carrying out construction while maintaining operations at the Station. To mitigate risks project teams have responded with value engineering, constructability changes, minor scope adjustments, and consideration of different construction methodologies.</p> <p>Stage 1 construction contractor has filed a claim against the City for direct and indirect work. The project team is working with internal and external legal council to assess the validity of the Stage 1 claim and prepare the City's counter-claim against the GC/CM. Note - The City has not accepted responsibility for certain construction claims filed by the stage 1 contractor and its subcontractors.</p> <p>The revised project budget does not include the cost of these claims. Staff have taken steps to protect the City's interest with respect to these claims, however any future decision resulting in a need to pay out any claims will result in a need for additional funding.</p> <p>Metrolinx schedule delays resulted in a \$22.8M approved increase to budget for increased construction costs and indirect costs related to internal staffing, insurance, and third party consultant support. This was approved through the 2018 capital budget process and resulted in a 12 month delay. Metrolinx deliverables were delivered on-time.</p> <p>Risk continues on project schedule and budget with respect to Bondfield's ability to meet their deliverable timelines as City staff were frequently receiving liens and other communications from trades of Bondfield working on the USRP. The City is working closely with Bondfield, consultant, and bonding company to ensure deliverables required to mitigate the impacts on the City's remaining construction activities are met.</p>										

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<b>St. Lawrence Market North Redevelopment</b>	23,386	520	1,000	102,342	13,720	Significant Delay	Temp Market: Start Date - Dec-14 New North Market: Jan-17	Temp Market: Dec-14 New North Market: Dec-14	Temp Market: Actual End Date- June-15 New North Market: Q4 2021 (Date to be confirmed once construction	Ⓜ	Ⓜ
Comments:	<p>Construction of interim market completed in June 2015 and open to public.</p> <p>The project is undergoing a four stage archeological process due to significant findings discovered. As previously communicated, a delay of up to fourteen months is expected as a result. Design of new building continued to be finalized during this time.</p> <p>Demolition of existing building completed in Q4 2016. On April 26, 2017 Council approved funds for the salvage of archaeological remains for future public interpretation within the new North Market redevelopment in accordance with the approved Heritage Interpretation Plan. An additional \$10.885M was approved by Council at its meeting on February 12, 2018 for the incremental design and construction cost of the heritage archeological display as well as the Stage 4 archeological mitigation process and changes in cost discovered through new information included in the construction bids and additional project contingency.</p> <p>Bondfield identified as the winning bid through the construction tender process. Subsequent to the bidding process, it was determined Bondfield did not meet the requirements of the tender call and the contract was not awarded. The City is presently in the General Contractor Pre-qualification process and will issue a new tender call by the end of November 2018. Project completion is dependent on contractor schedule.</p>										
Explanation for Delay:	<p>Experienced a number of design changes driven by the consultant, the need to find budget efficiencies and change requests from clients and stakeholders.</p> <p>Discovery of significant archeological remains, resulting in a four stage archeological process and change in project scope due to public interpretation has caused delays to project timelines.</p> <p>General Contractor was unable to secure insurance bond on the project, and as a result the City was required to cancel the previous construction tender call. Due to the need to re-tender, the original target completion date will be extended by approximately 12-14 months.</p>										
<b>Old City Hall HVAC</b>	1,863	1,863	1,863	40,117	39,753	Completed	Dec-14	Dec-15	Sep-18	Ⓜ	Ⓜ
Comments:	<p>Substantial completion was awarded.</p> <p>In August 2018 Mutual Full and Final Release was executed by the City and final payment was made.</p>										
Explanation for Delay:	<p>Project is now complete and closed.</p>										

APPENDIX 3  
Major Capital Projects  
(\$000s)

Division/Project name	2018 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised		
<b>Information and Technology</b>											
<b>Consolidated Data Centre</b>	6,284	461	3,681	13,600	8,719	On Track	May-14	Dec-19	Dec-19	Ⓒ	Ⓒ
Comments:	Construction commenced in late June after funding was secured with contributions from FREEE and Toronto Water . The Toronto Hydro substation was installed in September to upgrade electrical capacity and resiliency. The next phase is to build the Toronto Water data hall and modernize their office space. Substantial completion and commissioning of the whole data centre is targeted for the end of 2019.										
Explanation for Delay:											
<b>Enterprise Work Management System</b>	3,093	1,052	2,009	8,130	4,176	Minor Delay	Jan-13	Feb-25	Oct-25	Ⓜ	Ⓜ
Comments:	The vendor is currently engaged and solution design and implementation planning is well underway. As the implementation is across multiple divisions, the program has been split in three phases. The first go live release for phase 1 is targeted for 2019 and phase 3 is targeted for completion in 2025. The road map is as such to minimize implementation risk, allow for comprehensive sustainment planning and maximize benefit realization.										
Explanation for Delay:	There was a delay in the procurement process by 8 months due to renegotiation of vendor scope and City responsibilities. This consequently delayed selection and scoring.										
<b>Enterprise Documents and Records Management</b>	1,473	545	824	4,070	2,613	Significant Delay	Mar-14	Dec-17	Jun-19	Ⓜ	Ⓜ
Comments:	The City has signed agreements with OpenText to implement the solution. The work with OpenText is in progress. Solution has been designed and implementation and is expected to be completed in November 2018. The solution will be ready to start the electronic pilot on November 26, 2018. Also, a small test group of Physical Records will be migrated to provide final validation of system functionality, estimated February 2019										
Explanation for Delay:	The project has adopted a phased approach for the roll-out in recognition of the immense diversity and complexity of requirements across City divisions. This phased approach will provide sufficient time to implement a comprehensive change management program to ensure a successful corporate transformation and adoption.										
<b>Web Revitalization: Web Refresh Phase 2</b>	900	878	878	7,780	7,756	Completed	Apr-14	Apr-18	Apr-18	Ⓒ	Ⓒ
Comments:	Web Revitalization Project was completed as of March 29, 2018, on schedule and under budget. Administrative project closeout activities underway.										
Explanation for Delay:											
<b>Disaster Recovery Program</b>	1,750	827	1,086	37,960	17,623	Significant Delay	Jan-13	Dec-24	Dec-24	Ⓜ	Ⓜ
Comments:	Disaster Recovery (DR) is being aligned with the Tiffeld Data Centre (Consolidated Data Centre project) to ensure that there is a governance framework that supports the DR strategy and meets our business and IT infrastructure resiliency needs. An updated work plan will reflect this approach.										
Explanation for Delay:	Project delayed by more than six months due to resource constraints that are being addressed with IT SLT engagement.										
<b>Enterprise Time Attendance &amp; Schedule Mgmt. Solution</b>	259	-480	0	14,950	14,217	Significant Delay	Jan-14	Dec-17	Dec-18	Ⓜ	Ⓜ
Comments:	The TASS solution for PF&R was successfully implemented in Production on Nov 9th '16 and the TPS TASS solution was implemented in Production on Feb 15th '17.										
Explanation for Delay:	Post go-live stabilization issues with Toronto Paramedic Services (TPS) Solution delaying user / divisional adoption and transition to sustainment / operations. Critical issues as identified by TPS are being addressed, which is a key criteria for transitioning to sustainment. The project closure is pending transition to sustainment and release of hold-back payments.										

APPENDIX 3  
Major Capital Projects  
(\$000s)

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<b>Financial Planning</b>											
Financial Planning Analysis Reporting System (FPARS) - Phase 1 (PBF Implementation)	5,175	1,796	3,495	60,820	56,438	On Track	Jan-10	Dec-14	Oct-15	ⓐ	ⓐ
Financial Planning Analysis Reporting System (FPARS) - Phase 2 (EPM)						Delayed	Jan-15	Dec-18	Jun-19	ⓐ	Ⓨ
Comments:	<p>Phase 1 - PBF Implementation: In Q3, 2018:</p> <ul style="list-style-type: none"> <li>Working on Benefits and Value Realization.</li> <li>Continue working with divisions on adoption of technology and process improvements.</li> </ul> <p>Phase 2 - EPM: In Q3, 2018:</p> <p>Data Governance &amp; BI Framework:</p> <ul style="list-style-type: none"> <li>Continue to support establishing data strategy under data governance and BI Framework.</li> <li>Project is delayed due to insufficient resources and technical issues.</li> </ul> <p>Automated Reporting:</p> <ul style="list-style-type: none"> <li>Decommissioned Solaris BW servers and installing new Linux servers.</li> <li>Upgraded BW to 7.5 SP12, BOBJ to 4.2 SP6 patch 1 with Lumira 2.2.</li> <li>Reconfigured upgraded sandbox from Dev, conducted testing and compared results with Dev. Tests are successful.</li> </ul> <p>Predictive Analytics:</p> <ul style="list-style-type: none"> <li>Tools are being identified and plan to procure the tool is underway.</li> <li>Implementation of Proof of Concept is planned in Q1 2019 for one division.</li> </ul> <p>Data Visualization:</p> <ul style="list-style-type: none"> <li>PM Report and SPIRIT Dashboards are being migrated in to Lumira 2.2.</li> <li>Toronto Budget and Performance portal are being developed.</li> <li>Section 37 Proof of Concept developer and showcased.</li> <li>"Inspections" report - mock up is developed and demoed. Additional requirements are being worked out.</li> <li>Continue requirements gathering for Executive Dashboard started in Q3 2018.</li> <li>External hosting of Budget and Performance portal - requirement gathering sessions underway.</li> </ul>										
Explanation for Delay:											
<b>Pension, Payroll &amp; Employee Benefits</b>											
SAP-Supported Cross-Application Timesheet (CATS)	548	357	548	7,540	7,350	Delayed	Jan-14	Dec-18	Dec-18	ⓐ	ⓐ
Comments:	<p>CATS went live, on-schedule, on Sept 14, 2016.</p> <ul style="list-style-type: none"> <li>TASS/Kronos went live for PF&amp;R on November 9, 2016 and for TPS on February 15, 2017.</li> <li>The formal closure of the project is in progress with any remaining activities to be completed by year end.</li> </ul>										
Explanation for Delay:											

APPENDIX 3  
Major Capital Projects  
(\$000s)

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	Appr.	YTD Spend	YE Projec Spend	Appr. Budget	Life to Date			Planned	Revised	On Budget	On Time	
<b>City Clerk's Office</b>												
Information Management Infrastructure - Enterprise Document & Records Management Solution (EDRMS)	1,241	784	1,241	4,829	3,822	Minor Delay	2011; Revised March 2014	Dec-17	Dec-18	Y	Y	
Comments:	Council approved proceeding with the Provincial Vendor of Record (OpenText) on December 9-10, 2015. The City has negotiated and signed agreements with OpenText. Work with OpenText is in progress. Electronic records pilot: pilot planning is in progress; Community, Information, Securities (CIS) model successfully deployed in pre-production; go-live date is November 26. Physical records migration pilot: File planning for sample groups completed.											
Explanation for Delay:	The project has decided to adopt a more phased in approach for the roll-out of EDRMS in order to recognize the immense diversity and complexity of requirements across City divisions and also, to provide for sufficient time to implement a comprehensive change management program to ensure a successful corporate transformation.											
*NOTE: Total project cost has been revised to exclude future year plans as EDRMS Phase 2 scope of work is yet to be defined.												
<b>Exhibition Place</b>												
Replace Roof at Exhibit Hall, Queen Elizabeth Building CEX 135 - 06 & CEX 135 - 08	1,351	1,316	1,351	2,375	2,340	Delayed		Jan-17	Dec-17	Dec-18	Y	Y
Comments:	construction started in the fall of last year and now substantially complete											
Explanation for Delay:	partial construction delay due to weather and show schedule conflict											
Retrofit Cooling Towers at Enercare Centre CEX 130 - 16	1,205	1,109	1,205	1,205	1,109	On Track		Jan-18	Dec-18	Dec-18	G	G
Comments:	construction substantially complete											
Explanation for Delay:												
Fountains Retrofit at Various Locations CEX 129 - 30	535	68	535	535	68	On Track		Jan-18	Dec-18	Dec-18	G	G
Comments:	tendering in progress											
Explanation for Delay:												
<b>Toronto and Region Conservation Authority</b>												
LONG TERM ACCOMMODATION - 5 SHOREHAM	370	154	370	39,200	488	On Track		Jan-18	Dec-18	Dec-18	G	G
Comments:	TRCA has retained an integrated design team and is working towards completion of the detail design phase and a formal Site Plan Application in June, 2018. On May 8, 2018 TRCA was approved by the Minister of Natural Resources and Forestry to use \$3.538 million in disposition proceeds from land sales towards the project. This amount will go towards the TRCA's approved contribution of \$10.0 million as approved by City Council. TRCA is also actively looking to secure the balance of its share of the project and has submitted an expression of interest to the Province's GreenON fund with eligibility of up to \$10 million in funding. Construction is expected to begin in 2019 in order to meet a 2021 occupancy date.											
Explanation for Delay:												

APPENDIX 3  
Major Capital Projects  
(\$000s)

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<b>Toronto Police Service</b>											
54/55 Divisions Amalgamation	6,203	160	500	39,873	611	Delayed	Jan-17	Dec-21	Dec-21	ⓐ	ⓑ
Comments:	The recommended site for the amalgamated division was approved by the City's Executive Committee and endorsed by Toronto City Council in January 2018.										
Explanation for Delay:	Subsequent to Council approving the Site for the amalgamated 54 and 55 Divisions, Council directed staff to convene an interdivisional working group to undertake a Master Plan for the Site, which will include community consultations, technical studies along with confirming the required existing and future TTC uses to be included on the site. Construction cannot be started until the Master Plan is completed.										
Peer to Peer Site	13,783	7,104	13,786	19,924	13,242	On Time	Jan-14	Dec-19	Dec-19	ⓐ	ⓐ
Comments:	From an overall project perspective, the project is ahead of schedule, and therefore, the cash flow budget of \$3.5M in 2019 has been advanced to 2018 to complete the construction. It should be noted that the total project budget for Peer-to-Peer facility project remains the same.										
Explanation for Delay:											
Transforming Corporate Support	2,809	1,219	2,809	8,742	4,452	Delayed	Jan-14	Dec-20	Dec-20	ⓐ	ⓑ
Comments:	The balance of 2018 will be focused on the completion of the system upgrade, implementation of core system redesign and roll-out of new workforce analytics. Phase III time and labour design and implementation work will be the focus in 2019 onwards. Remaining 2018 project funds will be required in 2019 for phase III work.										
Explanation for Delay:	Project continues to experience delays due to resource constraints. From an overall perspective, project will still be delivered within budget and within the same time frame as planned.										
Enterprise Business Intelligence	5,155	1,823	5,154	10,216	6,885	On Time	Jan-15	Dec-18	Apr-19	ⓐ	ⓑ
Comments:	The project has experienced delays due to the negotiation of critical project change requests with the vendor related to scope items. The Service is working with I.B.M. on mitigation strategies to bring the project back on track. \$780K is being requested to be transferred to the Radio Replacement project that has capacity for spending in 2018. In 2019, those funds will be returned to EBI project.										
Explanation for Delay:											
Radio Replacement	4,685	1,971	4,655	53,488	16,108	On Time	Jan-16	on-going	on-going	ⓐ	ⓐ
Comments:	Due to some delays with E.B.I project, Service staff are working with the City Finance team on an in-year adjustment of \$780K for transfer of funds from E.B.I. to Radio Replacement project that has capacity for spending in 2018. In 2019, those funds will be returned to E.B.I project.										
Explanation for Delay:											
Connected Officer	1,717	1,266	1,266	24,200	2,181	On Time	Jan-17	Dec-20	Dec-20	ⓐ	ⓐ
Comments:	Proof of Concept and the acquisition of 700 devices completed by March 2018. Funding from PEM grant.										
Explanation for Delay:											
Body Worn Camera - Initial phase	487	11	407	500	23	Delayed	Jan-17	Dec-18	Dec-18	ⓐ	ⓑ
Comments:	Complete scope of this project is being reviewed. Acquiring the external expertise required to effectively oversee, manage and analyse the B.W.C. non-binding R.F.P. process is in progress.										
Explanation for Delay:	Body worn cameras require significant one-time capital and on-going operational costs (camera and infrastructure replacement, image storage management, including cataloguing, retrieval administration, etc.). Given the fiscal challenges, this project is currently undergoing a strategic review. TPS is moving forward with a non-binding RFQ that considers cloud storage as part of the potential solution. The project will still be delivered within the approved budget and within the same time frame as planned.										
State-of-Good-Repair	6,527	3,908	5,227	on-going	on-going	On Time	on-going	on-going	on-going	ⓐ	ⓐ
Comments:	Some of the projects within State-of-Good-Repair (SOGR) are on hold until decisions from transformational task force around facility realignment is made.										
Explanation for Delay:											

APPENDIX 3  
Major Capital Projects  
(\$000s)

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<b>Conducted Energy Weapon (C.E.W.)</b>	0	0	0	0	0	Completed	Jan-17	Dec-18	Mar-18	ⓐ	ⓐ
Comments:	Policing Effectiveness and Modernization (P.E.M.) grant funding was available and approved by the Ministry of Community Safety and Correctional Services to cover the cost of C.E.W.'s. As the capital funds for these devices is no longer required, the reallocation of these funds to the EBI project has been requested and approved by the Board in the Service's first quarter 2018 variance report.										
Explanation for Delay:											
<b>Parking Handheld A.P.S.</b>	1,848	1,163	1,848	2,050	1,365	On Time	Jan-17	Dec-18	Dec-18	ⓐ	ⓐ
Comments:	Phase II includes implementation of new system to accommodate A.P.S. requirements for photo evidence. Vendor has moved ahead with customizations, Toronto Parking Authority mobile payment check development is in progress. The target implementation date is 4th quarter of 2018. \$0.5M savings identified as a result of project negotiations. Savings has been transferred to E.B.I. project.										
Explanation for Delay:											
<b>41 Division</b>	395	125	225	38,928	125	On Time	Jan-18	Dec-23	Dec-23	ⓐ	ⓐ
Comments:	The planned construction of a new two story building on the existing 41 Division site will provide the Service with a district facility at the corner of Birchmount and Eglinton Avenues, an optimal site that is easily accessible with ample area for future expansion. A feasibility study was completed in January 2018 outlining options for a phased demolition and construction of the new building.										
Explanation for Delay:											
<b>Toronto Public Library</b>											
<b>Wychwood Library</b>	3,759	945	1,600	15,796	1,487	Significant Delay	Jan-15	Dec-18	Dec-20	ⓑ	ⓑ
Comments:	Start of construction delayed to August 2018 due to the length of the City approval process.										
Explanation for Delay:	A two year delay in obtaining various City approvals for this multi-use facility has extended the end date of the project into 2020. Currently under Construction.										
<b>Bayview-Bessarion Library</b>	100	100	100	15,322	772	On Track	Jan-14	Dec-19	Dec-21	ⓐ	ⓐ
Comments:	This is a shared use facility with timelines managed by Parks, Forestry and Recreation. Construction tender was awarded on April 30 2018.										
Explanation for Delay:											
<b>Dawes Road Library</b>	3,336	1,296	2,336	23,624	2,743	On Track	Jan-15	Dec-20	Dec-22	ⓐ	ⓐ
Comments:	City Real Estate Services is continuing to work on negotiations for site acquisition.										
Explanation for Delay:											
<b>St. Clair / Silverthorn Library</b>	2,975	1,742	2,975	3,815	2,082	On Track	Jan-15	Dec-18	Dec-19	ⓐ	ⓐ
Comments:	Construction commenced in January 2018 and progressing well. Opening expected in Spring 2019.										
Explanation for Delay:											
<b>North York Central Library Phase 1</b>	5,281	4,755	5,281	17,474	16,948	On Track	Jan-15	Dec-19	Dec-18	ⓐ	ⓐ
Comments:	Phase 1 near completion. Floors 1 to 3 re-opened. The remaining floors (4 and 5) will open as they are completed later this year.										
Explanation for Delay:											

APPENDIX 3  
Major Capital Projects  
(\$000s)

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<b>North York Central Library Phase 2</b>	2,664	379	1,400	10,880	379	Minor Delay	Jan-18	Dec-20	Dec-20	Y	G
Comments:	Project still in the design phase. Construction delayed to next year.										
Explanation for Delay:	The project is at the 100% design development stage with tendering scheduled for 2019.										
<b>Toronto Transit Commission</b>											
<b>Toronto Rocket Yard and Storage Track Accommodation</b>	41,253	19,968	36,617	495,385	234,649	On Track	Jan-10	Dec-19	TBD	G	G
Comments:											
Explanation for Delay:	Prior year slippage and deferral of Signalling works to 2018										
<b>Leslie Barns Streetcar Maintenance and Storage Facility</b>	17,690	7,894	9,000	523,489	509,645	< 6 months	Jan-08	Dec-16	TBD	Y	R
Comments:	Deferred work to future years.										
Explanation for Delay:											
<b>Easier Access - Phase III</b>	46,706	25,688	42,096	669,917	223,985	On Track	Jan-06	Dec-25	TBD	G	G
Comments:											
Explanation for Delay:	Design delays at Wilson and Runnymede										
<b>Automatic Train Control (ATC) Resignalling project</b>	68,324	39,501	65,374	864,154	421,062	On Track		Dec-18	TBD	G	G
Comments:											
Explanation for Delay:											
<b>Fire Ventilation Upgrade</b>	16,478	4,903	13,752	376,844	268,391	On Track	Jan-11	Post 2027	TBD	G	G
Comments:											
Explanation for Delay:	Schedule changes at various locations										
<b>McNicoll Bus Garage</b>	34,900	19,553	28,400	181,000	43,872	On Track	Jan-12	Dec-20	TBD	G	G
Comments:											
Explanation for Delay:	Increase in expected expenditures for 2018										
<b>Fare System - PRESTO/TTC Farecard</b>	12,767	5,610	10,900	54,490	50,114	On Track	Jan-12	Dec-20	TBD	G	G
Comments:	Faregates installed at 75 Subway Stations (At Least one entrance per station). A total of 110 station entrances have Faregates. Faregates construction work underway at remaining stations.										
Explanation for Delay:	Adjustment for civil works cost assignment. Additional gate order, foreign exchange adjustment and maintenance calendarization. This is all carryover from 2017. The accruals will be adjusted by next variance reporting.										
<b>Toronto-York Spadina Subway Extension</b>	393,454	120,249	233,108	3,184,171	3,047,572	Significant Delay	Dec-08	Sep-15	TBD	Y	R
Comments:											
Explanation for Delay:	Prior year slippage of holdback releases, contingencies and claim resolutions.										



**APPENDIX 3**  
**Major Capital Projects**  
(\$000s)

Division/Project name	2018 Cash Flow			Total Project Cost		Status	Start Date	End Date		On Budget	On Time
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<b>Scarborough Subway Extension</b>	129,217	30,389	85,916	533,411	130,819	Significant Delay	Dec-13	Dec-23	TBD	Ⓜ	Ⓜ
Comments:	Scarborough Subway Extension: - Reduction in property acquisition and City Staff cost allowances, based on revised City of Toronto property acquisition plan (-\$16.7M) Reduction in project management costs due to updated Project Staffing Plan (-\$1.8M) Reduction in planned Early Works Utility Relocations, based on updated project estimates and schedules (-\$1.3M) Overall increase in design forecasts due to updated consultant work plans & schedules (+\$1.1M) SRT LE Roofing Rehabilitation: Deferral of construction at Lawrence East Station; SRT LE On Grade Paving: Deferral of construction at Scarborough Centre Station; SRT LE Elevator Overhaul: Some work deferred to future.										
Explanation for Delay:											
<b>Solid Waste Management Services</b>											
<b>Green Lane Landfill (CSW007)</b>	13,810	6,427	10,108	124,425	63,775	On Track	Prior to 2010	Dec-18	Dec-18	Ⓜ	Ⓜ
Comments:	2018 work plan includes installing gas collection systems and maintenance and upgrades of Flare #1; installing leachate collection system for Stage 13 East & West; cell excavation in stages 15 and 16; and annual monitoring and reporting activities. Greenlane Landfill Gas Utilization feasibility study was completed in 2016 and funds of \$1.376M have been carried forward into 2019. Annual engineering, monitoring and reporting for 2018 is on-going and on schedule. \$5.9M in project cost will be recommended for closure in Q4.										
Explanation for Delay:											
<b>Dufferin SSO Facility (CSW009)</b>	26,789	16,635	20,869	75,943	66,675	Significant Delay	Prior to 2010	Dec-18	Apr-21	Ⓜ	Ⓜ
Comments:	Project currently in the 3rd year of a 3-year construction window. "Wet" commissioning of various individual system components started in May/June 2018; expected to last until April 2019. Organics Processing Facility (OPF) will be targetted to process 55,000 tonnes/year once fully commissioned in Spring of 2019.										
Explanation for Delay:	Contractor anticipates delay in achievement of Substantial Performance from planned date (November 2018) to April 2019 due to delays in completion of wastewater treatment plant component of project.										
<b>Perpetual Care of Landfills (CSW312)</b>	16,667	8,306	12,294	43,744	30,937	Minor Delay	Prior to 2010	Dec-18	Dec-22	Ⓜ	Ⓜ
Comments:	Year End Forecast to be spent in the areas of the 4 priority landfill sites, underconstruction (Q1-Q3) (\$6.5M); Beare Rd (\$400K), Brock W (\$1.0M and Keele Valley landfill \$2.0M and Salary and benefit recovery of \$3.1M. Includes 5 year consultant hydrogeological services contracts (2018-2022) and construction of the Keele Valley Flare delayed due to feedback from the Ministry.										
Explanation for Delay:	Delays due to Contractor-related issues										
<b>Transfer Station Asset Management (CSW361)</b>	30,308	8,566	14,780	75,886	34,430	Minor Delay	Prior to 2010	Dec-18	Dec-21	Ⓜ	Ⓜ
Comments:	2018 work plan for various State Of Good Repair (SOGR) projects such as roofing, paving, drainage systems, sprinkler systems, repairs to tipping floors and household hazardous waste depot relocation. Projected Actuals at Year End includes multi-year projects representing: 63% in construction or construction close-out phase; 16% in engineering/ engineering pre-design/detailed design phase; 2% in warranty/completed phase;19% in engineering and construction procurement phase.										
Explanation for Delay:	Reason for delays include insufficient staff resources, RFQ/RFP delays and coordinate with other projects.										

APPENDIX 3  
Major Capital Projects  
(\$000s)

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Life to Date																				
<b>Toronto Water</b>																				
St. Clair Reservoir Rehabilitation (CPW060-07)	6,984	4,131	6,984	27,442	16,642	On Track	Jan-14	Dec-21	Dec-21	ⓐ	ⓐ									
Comments:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration.																			
Explanation for Delay:																				
ROSEHILL PS REHAB (CPW060-11)	2,890	660	2,294	5,812	1,239	On Track	Jan-15	Dec-21	Dec-21	ⓐ	ⓐ									
Comments:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration.																			
Explanation for Delay:																				
OUTFALL CONSTRUCTION (CWW039-06)	5,000	2,941	5,000	327,000	2,941	On Track	Jan-18	Dec-25	Dec-25	ⓐ	ⓐ									
Comments:	Award of the Outfall construction contract is anticipated for Q4 2018																			
Explanation for Delay:																				
Don & Waterfront Trunk/CSO Construction - PHASE 1	17,500	16,027	45,000	500,000	16,027	On Track	Jan-18	Jan-24	Jan-24	ⓐ	ⓐ									
Comments:	Don & Central Waterfront Phase 1 construction is proceeding ahead of the 2018 forecast.																			
Explanation for Delay:																				
St. Clair Reservoir Rehabilitation (CPW060-07)	6,984	1,960	6,984	27,442	14,472	On Track	Jan-14	Dec-21	Dec-21	ⓐ	ⓐ									
Comments:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration.																			
Explanation for Delay:	Project delivery is proceeding on track.																			
ROSEHILL PS REHAB (CPW060-11)	2,890	207	2,457	5,812	786	On Track	Jan-15	Dec-21	Dec-21	ⓐ	ⓐ									
Comments:	Extensive consultation was undertaken through the design phase to address community concerns regarding park access and restoration.																			
Explanation for Delay:	Project delivery is proceeding on track.																			
OUTFALL CONSTRUCTION (CWW039-06)	5,000	0	4,250	327,000	0	On Track	Jan-18	Dec-25	Dec-25	ⓐ	ⓐ									
Comments:																				
Explanation for Delay:	Project delivery is projected to proceed on track.																			
Don & Waterfront Trunk/CSO Construction - PHASE 1 (CWW480-03)	17,500	236	17,500	500,000	239	On Track	Jan-18	Jan-24	Jan-24	ⓐ	ⓐ									
Comments:																				
Explanation for Delay:	Project delivery is proceeding on track.																			
<table border="0"> <tr> <td>&gt;70% of Approved Project Cost</td> <td>ⓐ</td> <td>On/Ahead of Schedule</td> </tr> <tr> <td>Between 50% and 70%</td> <td>Ⓨ</td> <td>Minor Delay &lt; 6 months</td> </tr> <tr> <td>&lt; 50% or &gt; 100% of Approved Project Cost</td> <td>ⓑ</td> <td>Significant Delay &gt; 6 months</td> </tr> </table>												>70% of Approved Project Cost	ⓐ	On/Ahead of Schedule	Between 50% and 70%	Ⓨ	Minor Delay < 6 months	< 50% or > 100% of Approved Project Cost	ⓑ	Significant Delay > 6 months
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