# Appendix 2: 2019 – 2028 BC Recommended Tax Supported Capital Budget and Plan Recommendations by City Program and Agency

## **COMMUNITY & SOCIAL SERVICES**

## **Children's Services**

- 145. City Council approve the 2019 Budget Committee Recommended Capital Budget for Children's Services with a total project cost of \$9.085 million, and 2019 cash flow of \$25.187 million and future year commitments of \$39.736 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. 3 new / change in scope sub-projects with a 2019 total project cost of \$9.085 million that requires cash flow of \$1.785 million in 2019 and future year cash flow commitments of \$3.500 million for 2020; \$2.500 million for 2021; and \$1.300 million for 2022;
    - 18 previously approved sub-projects with a 2019 cash flow of \$9.444 million; and future year cash flow commitments of \$7.336 million for 2020; \$7.756 million for 2021; \$6.468 million for 2022; \$1.785 million for 2023;
    - 3. 11 previously approved sub-projects with carry forward funding from 2017 and prior years of \$19.018 million requiring cash flow commitments of \$9.927 million for 2019; \$6.383 million for 2020; \$2.333 million for 2021; and \$0.375 million for 2022; and
  - b. 2018 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$4.031 million.
- 146. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Children's Services totalling \$18.109 million in project estimates, comprised of \$1.226 million in 2020; \$1.867 million for 2021; \$2.540 million for 2022; \$2.996 million for 2023; \$2.496 million for 2024; \$2.496 million for 2025; \$1.496 million for 2026; \$1.496 million in 2027; and \$1.496 million in 2028.
- 147. City Council consider additional operating costs of \$0.125 million net in 2019; operating savings of \$0.342 million net in 2020; savings of \$0.391 million net in 2021; and savings of \$0.157 million net in 2022; resulting from the approval of the 2019 Budget Committee Recommended Capital Budget for inclusion in the 2019 and future year operating budgets.
- 148. City Council approve 1 net new temporary capital position for the delivery of capital projects and that the duration for the temporary position not exceed the life and funding of its respective projects / sub-projects.
- 149. City Council request that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## **Economic Development & Culture**

- 150. City Council approve the 2019 Budget Committee Recommended Capital Budget for Economic Development & Culture with a total project cost of \$13.866 million, and 2019 cash flow of \$27.549 million and future year commitments of \$12.069 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. Twenty-two new / change in scope sub-projects with a 2019 total project cost of \$13.866 million that requires cash flow of \$5.026 million in 2019 and future year cash flow commitments of \$8.840 million for 2020;

- Fifteen previously approved sub-projects with a 2019 cash flow of \$11.176 million; and future year cash flow commitments of \$1.550 million for 2020; \$0.100 million for 2021; \$1.579 million for 2022; and
- b. 2018 approved cash flow for 32 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$11.347 million.
- 151. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Economic Development & Culture totalling \$146.630 million in project estimates, comprised of \$10.060 million for 2020; \$17.230 million for 2021; \$16.972 million for 2022; \$18.838 million for 2023; \$14.200 million for 2024; \$15.624 million for 2025; \$18.706 million for 2026; \$15.100 million for 2027, and \$19.900 million for 2028.
- 152. City Council consider the operating costs of \$0.020 million net in 2019; \$0.326 million net in 2020;
  \$0.138 million net in 2021; and \$0.036 million net in 2022 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 153. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### Long-Term Care Homes & Services

- 154. City Council approve the 2019 Budget Committee Recommended Capital Budget for Long-Term Care Homes & Services with a total project cost of \$8.590 million, and 2019 cash flow of \$11.676 million and future year commitments of \$3.198 million comprised of the following:
  - a. New Cash Flow Funds for:
    - Five new / change in scope sub-projects with a 2019 total project cost of \$8.590 million that require cash flows of \$5.790 million in 2019 and future year cash flow commitments of \$2.800 million for 2020
    - 2. Five previously approved sub-projects with a 2019 cash flow of \$3.750 million; and future year cash flow commitments of \$0.398 million for 2020;
    - 3. Three previously approved sub-projects with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$1.346 million that requires Council to reaffirm its commitment; and
  - b. 2018 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$0.790 million.
- 155. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Long-Term Care Homes & Services of \$69.819 million in project estimates, comprised of \$5.177 million for 2020; \$7.977 million for 2021; \$8.150 million for 2022; \$8.150 million for 2023; \$8.073 million for 2024; \$8.073 million for 2025; \$8.073 million for 2026; \$8.073 million for 2027, and \$8.073 million for 2028.

#### Parks, Forestry and Recreation

- 156. City Council approve the 2019 Budget Committee Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$215.071 million, and 2019 cash flow of \$207.157 million and future year commitments of \$402.256 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 85 new / change in scope sub-projects with a 2019 total project cost of \$215.071 million that requires cash flow of \$27.211 million in 2019 and future year cash flow commitments of \$71.115 million for 2020; \$73.727 million for 2021; and \$13.018 million for 2022 and \$30.000 million in 2024.

- 158 previously approved sub-projects with a 2019 cash flow of \$130.092 million; and future year cash flow commitments of \$137.177 million for 2020; \$49.202 million in 2021; \$11.904 million in 2022; \$1.172 million in 2023 and \$0.506 million in 2024.
- 3. 75 previously approved sub-projects with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$15.460 million; 2020 cash flow of \$11.298 million; and 2021 cash flow of \$3.137 million that requires Council to reaffirm its commitment; and
- b. 2018 approved cash flow for 69 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$34.394 million.
- 157. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Parks, Forestry and Recreation totalling \$1,313.982 million in project estimates, comprised of \$14.778 million for 2020; \$112.885 million for 2021; \$199.561 million for 2022; \$179.216 million for 2023; \$181,230 million for 2024; \$153,950 million for 2025; \$155,680 million for 2026; \$177.281 million for 2027, and \$139.401 million for 2028.
- 158. City Council consider the operating costs of \$0.148 million net in 2021; \$0.086 million net in 2022; and \$0.812 million net in 2023 resulting from the approval of the 2019 Capital Budget for inclusion in future year operating budgets.
- 159. City Council approve 4 net new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
- 160. Council direct that all sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 161. City Council direct General Manager, Parks, Forestry and Recreation, together with the Chief Information Officer, to review and identify the operating costs associated benefits arising from the implementation of the two major information technology projects, specifically the Registration, Permitting and Licensing project; the Enterprise Work Management System (eWMS); and the Interface for CATS/TASS project and provide to the Executive Director, Financial Planning by June 2019, as part of the Program's 2020 Budget process submission.
- 162. City Council advance the redevelopment of the Wallace Emerson Community Centre by authorizing the General Manager of Parks Forestry and Recreation to:
  - a. Negotiate and execute an agreement with Elad Canada and Freed, known collectively here as 'The Partnership', for the City to provide funding in the amount of up to \$25.200 million for the redevelopment of Wallace Emerson Community Recreation Centre and Park, for a term of four years commencing in late 2019 with the City's option to extend the agreement on a month-tomonth basis at the sole discretion of the General Manager, Parks, Forestry and Recreation for up to one additional year, on terms and conditions satisfactory to the General Manager of Parks Forestry and Recreation and in a form satisfactory to the City Solicitor; all work at the Wallace Emerson Community Recreation Centre and Park shall comply with City of Toronto policies for capital projects; and
  - b. Transfer up to \$25.200 million from Parks, Forestry and Recreation's 2019 Capital Budget from the Galleria Redevelopment sub-project in the Community Centre, project, subject to entering into an agreement with 'The Partnership', to that entity to fund the City's agreed cash portion of the Galleria Redevelopment capital project for the, redevelopment of the Wallace Emerson Community Centre.
- 163. City Council advance the redevelopment of Woodsy Park by authorizing the General Manager, Parks, Forestry and Recreation to:
  - a. Negotiate and execute an Agreement with Concord Adex Investments Ltd., for the City to provide funding in the amount of up to \$0.275 million for the increased costs associated with the Woodsy Park lands owned by the City, for a term of one (1) year commencing on or about April 1, 2019 with the City having the option to extend the agreement on a month-to-month

basis at the sole discretion of the General Manager, Parks, Forestry and Recreation for up to one additional year, on terms and conditions satisfactory to the General Manager of Parks Forestry and Recreation and in a form satisfactory to the City Solicitor; all work at Woodsy Park shall comply with City of Toronto policies for capital projects; and

b. Transfer up to \$0.275 million from Parks, Forestry and Recreation's 2019 Capital Budget for the Former Canadian Tire Site (Woodsy Park) sub-project in the Park Development project to Concord Adex Investments Ltd., subject to entering into an agreement with Concord Adex Investments Ltd., to fund the increased costs associated with the Woodsy Park capital project.

#### Shelter, Support and Housing Administration

- 164. City Council approve the 2019 Budget Committee Recommended Capital Budget for Shelter, Support and Housing Administration with a total project cost of \$497.001 million, and 2019 cash flow of \$349.273 million and future year commitments of \$582.680 million comprised of the following:
  - a. New Cash Flow Funds for:
    - five new / change in scope sub-projects with a 2019 total project cost of \$497.001 million that requires cash flow of \$8.549 million in 2019 and future year cash flow commitments of \$9.513 million for 2020; \$7.167 million for 2021; \$6.819 million for 2022; \$464.208 million for 2023; \$0.560 million for 2024; and \$0.185 million for 2025.
    - Eight previously approved sub-projects with a 2019 cash flow of \$279.043 million; and future year cash flow commitments of \$82.508 million for 2020; \$3.146 million for 2021; \$3.146 million for 2022; \$3.146 million for 2023; and \$2.282 million for 2024
    - Two previously approved sub-projects with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$16.014 million that requires Council to reaffirm its commitment; and
  - b. 2018 approved cash flow for nine previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$45.667 million.
- 165. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Shelter, Support and Housing Administration \$14.930 million in project estimates, comprised of \$1.230 million for 2020; \$0.900 million for 2021; \$0.900 million for 2022; \$2.400 million for 2023; \$1.900 million for 2024; \$1.900 million for 2025; \$1.900 million for 2026; \$1.900 million for 2027, and \$1.900 million for 2028.
- 166. City Council consider the operating costs of \$10.933 million net in 2019; \$18.411 million net in 2020; and \$10.375 million net in 2021 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 167. City Council, in its capacity as Social Housing Service Manager under the Housing Services Act, 2011, direct the Chief Financial Officer and Treasurer to make a contribution, funded from City's debt, to Toronto Community Housing Corporation based on incurred capital expenditures, of up to \$40.000 million in 2019 to address its state of good repair backlog and \$21.912 million in 2019 for existing redevelopment projects, on terms and conditions satisfactory to the Chief Financial Officer and Treasurer and in a form satisfactory to the City Solicitor.
- 168. City Council direct the Chief Financial Officer and Treasurer, in consultation with the Deputy City Manager, Community and Social Services, to include in the 2021 Capital Plan submission, the impact of increased development charges on Toronto Community Housing's portion of the Leslie Nymark revitalization.

## **Toronto Employment & Social Services**

- 169. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Employment & Social Services with a 2019 cash flow of \$4.736 million and future year commitments of \$3.887 million comprised of the following:
  - a. One previously approved project that requires cash flow of \$3.623 million in 2019 and future year cash flow commitments of \$2.675 million for 2020; and \$1.212 million for 2021.
  - b. 2018 approved cash flow for the previously approved *Human Services Integration Implementation* project with carry forward funding from 2018 into 2019 totalling \$1.113 million.
- 170. City Council consider the operating savings of \$2.391 million net in 2022 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.

#### **Toronto Paramedic Services**

- 171. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Paramedic Services with a total project cost of \$9.450 million, and 2019 cash flow of \$4.431 million and future year commitments of \$24.705 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. Six new / change in scope sub-projects with a 2019 total project cost of \$9.450 million that require cash flow of \$2.450 million in 2019 and future year cash flow commitments of \$6.000 million for 2022; and \$1.000 million for 2023.
    - 2. Three previously approved sub-projects with a 2019 cash flow of \$0.975 million; and future year cash flow commitments of \$5.396 million for 2020; \$5.854 million for 2021; \$2.974 million for 2022; and \$3.481 million for 2023.
    - b. 2018 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$1.006 million.
- 172. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Paramedic Services of \$67.760 million in project estimates, comprised of \$4.950 million for 2020; \$2.600 million for 2021; \$5.215 million for 2022; \$6.070 million for 2023; \$8.405 million for 2024; \$9.154 million for 2025; \$10.446 million for 2026; \$8.685 million for 2027, and \$12.235 million for 2028.
- 173. City Council consider the operating costs of \$0.147 million net in 2019; \$0.154 million net in 2020;
  \$0.151 million net in 2021; and \$1.143 million net in 2022 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 174. City Council direct Paramedic Services and CreateTO as part of the City-wide Real Estate Portfolio Strategy to report back on options to optimize site locations for the 45 existing ambulance stations and service district centres to the Executive Director, Financial Planning in time for the 2020 Budget process.
- 175. City Council approve the Community Paramedicine Vehicles capital project, subject to the approval of the new/enhanced priority, Community Paramedicine at Home Program Expansion initiative, which is recommended in the 2019 Budget Committee Recommended Operating Budget.

## **INFRASTRUCTURE & DEVELOPMENT SERVICES**

## **City Planning**

176. City Council approve the 2019 Budget Committee Recommended Capital Budget for City Planning with a total project cost of \$7.580 million, and 2019 cash flow of \$7.519 million and future year commitments of \$3.889 million comprised of the following:

- a. New Cash Flow Funds for:
  - Nine new / change in scope sub-projects with a 2019 total project cost of \$7.580 million that requires cash flow of \$4.261 million in 2019 and future year cash flow commitments of \$2.697 million for 2020; and \$0.622 million for 2021;
  - 2. Four previously approved sub-projects with a 2019 cash flow of \$2.058 million; and future year cash flow commitments of \$0.570 million for 2020;
- b. 2018 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$1.200 million.
- 177. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for City Planning totalling \$56.902 million in project estimates, comprised of \$4.441 million for 2020; \$6.588 million for 2021; \$6.288 million for 2022; \$6.288 million for 2023; \$6.736 million for 2024; \$6.736 million for 2025; \$6.600 million for 2026; \$6.600 million for 2027, and \$26.625 million for 2028.
- 178. City Council request the Chief Planner and Executive Director, City Planning to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process on the amount of Section 37 funds (cash contributions) secured for affordable housing and affordable housing initiatives city-wide over the past 5 years (2014-2018).

## **Toronto Fire Services**

- 179. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Fire Services with a total project cost of \$13.638 million, and 2019 cash flow of \$12.379 million and future year commitments of \$26.680 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. Ten new / change in scope sub-projects with a 2019 total project cost of \$13.638 million that requires cash flow of \$3.053 million in 2019 and future year cash flow commitments of \$6.675 million for 2020; \$3.710 million for 2021; and \$0.200 million for 2022;
    - Nine previously approved sub-projects with future year cash flow commitments of \$7.273 million for 2020; \$1.061 million for 2021; \$2.700 million for 2023; and \$5.050 million for 2024;
    - 3. Three previously approved sub-projects with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$4.227 million and \$0.011 million in 2020 that requires Council to reaffirm its commitment; and
  - b. 2019 approved cash flow for eight previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$5.099 million.
- City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Fire Services totalling \$12.552 million in project estimates, comprised of \$0.228 million for 2020; \$1.160 million for 2021; \$1.261 million for 2022; \$0.223 million for 2023; \$0.334 million for 2024; \$2.136 million for 2025; \$3.800 million for 2026 and \$2.150 million for 2027; and \$1.250 million for 2028.
- 181. City Council consider the operating costs of \$0.568 million net in 2019; \$2.450 million net in 2020; \$2.209 million net in 2021; \$0.005 million net in 2022; and \$0.025 million in 2023 resulting from the approval of the 2019 Budget Committee Recommended Capital Budget for inclusion in the 2019 and future year operating budgets.
- 182. City Council approve 1.0 new temporary position for the delivery of the 2019 capital project for a net \$0 cost, and that the duration for this position not exceed the life of the funding of its respective project.

## **Transportation Services**

- 183. City Council approve the 2019 Budget Committee Recommended Capital Budget for Transportation Services with a total project cost net reduction of (\$53.114) million, and 2019 cash flow of \$602.692 million and future year commitments of \$2.022 billion comprised of the following:
  - a. New Cash Flow Funds for:
    - Sixty-four new / change in scope sub-projects with a 2019 total project cost net reduction of (\$53.114) million that requires cash flow of (\$52.900) million less in 2019 and future year cash flow commitments of \$59.642 million for 2020; (\$17.049) million less for 2021; (\$135.957) million less for 2022; \$75.912 million for 2023; \$17.012 million for 2024; and \$0.226 million for 2025;
    - One hundred and sixteen previously approved sub-projects with a 2019 cash flow of \$511.786 million; and future year cash flow commitments of \$539.219 million for 2020; \$496.884 million for 2021; \$491.492 million for 2022; \$320.137 million for 2023; \$43.129 million for 2024; \$44.323 million for 2025; \$44.151 million for 2026; and \$42.381 million for 2027;
    - 3. One previously approved sub-project with carry forward funding from 2017 requiring 2019 cash flow of \$18.840 million that requires Council to reaffirm its commitment; and
  - b. 2018 approved cash flow for 53 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$124.966 million.
- 184. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Transportation Services totalling \$2.855 billion in project estimates, comprised of \$2.558 million for 2020; \$14.870 million for 2021; \$45.568 million for 2022; \$141.181 million for 2023; \$890.599 million for 2024; \$841.249 million for 2025; \$476.374 million for 2026; \$230.958 million for 2027, and \$211.927 million for 2028.
- 185. City Council consider the operating costs of \$0.073 million net in 2019 resulting from the approval of the 2019 Budget Committee Recommended Capital Budget for inclusion in the 2019 and future year operating budgets.
- 186. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## Waterfront Revitalization Initiative

- 187. City Council approve the 2019 Budget Committee Recommended Capital Budget for Waterfront Revitalization Initiative with a total project cost of \$22.104 million, and 2019 cash flow of \$89.831 million and future year commitments of \$337.662 million comprised of the following:
  - a. New Cash Flow Funds for:
    - Nine new / change in scope sub-projects with a 2019 total project cost of \$22.104 million that requires a cash flow reduction of \$155.005 million in 2019 and future year cash flow commitments of \$52.499 million for 2020; \$63.327 million for 2021; \$24.979 million for 2022; \$35.131 million for 2023; and \$1.173 million for 2024;
    - Ten previously approved sub-projects with a 2019 cash flow of \$167.201 million; and future year cash flow commitments of \$119.140 million for 2020; \$26.057 million for 2021; \$14.756 million for 2022; and \$0.600 million for 2023;
  - b. 2018 approved cash flow for four previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$77.635 million.

- City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Waterfront Revitalization Initiative \$17.091 million in project estimates, comprised of \$8.985 million for 2020; \$5.376 million for 2021; and \$2.730 million for 2022.
- 189. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## **CORPORATE SERVICES**

#### 311 Toronto

190. City Council approve the 2019 Budget Committee Recommended Capital Budget for 311 Toronto with a total project cost of \$8.475 million, and 2019 cash flow of \$6.217 million and future year commitments of \$10.164 million comprised of the following:

a. New Cash Flow Funds for:

- Four new / change in scope sub-projects with a 2019 total project cost of \$8.475 million that requires cash flow of \$1.365 million in 2019 and future year cash flow commitments of \$4.505 million for 2020; \$2.555 million for 2021; and \$0.050 million for 2022;
- 2. Five previously approved sub-projects with a 2019 cash flow of \$2.638 million; and future year cash flow commitments of \$1.887 million for 2020; \$0.210 million for 2021; \$0.657 million for 2022; and \$0.300 million for 2023; and
- b. 2018 approved cash flow for four previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$2.214 million.
- 191. City Council approve the 2020 2028 Staff Recommended Capital Plan for 311 Toronto totalling \$13.054 million in project estimates, comprised of \$1.819 million for 2020; \$0.250 million for 2021; \$1.189 million for 2022; \$1.316 million for 2023; \$1.696 million for 2024; \$1.696 million for 2025; \$1.696 million for 2026; \$1.696 million for 2027, and \$1.696 million for 2028.

## Facilities, Real Estate, Environment & Energy

192. City Council approve the 2019 Budget Committee Recommended Capital Budget for Facilities, Real Estate, Environment & Energy with a total project cost of \$176.784 million, and 2019 cash flow of \$271.012 million and future year commitments of \$268.938 million comprised of the following:

a. New Cash Flow Funds for:

- 1. 47 new / change in scope sub-projects with a 2019 total project cost of \$176.784 million that reduces cash flow by \$1.304 million for 2019 and requires future year cash flow commitments of \$95.066 million for 2020, \$67.055 million for 2021, \$14.282 million for 2022, \$0.385 million for 2023; and \$1.300 million for 2024;
- 113 previously approved sub-projects with a 2019 cash flow of \$161.616 million; and future year cash flow commitments of \$57.046 million for 2020, \$20.304 million for 2021, \$2.500 million for 2022, \$2.700 million for 2023, \$2.700 million for 2024, \$2.200 million for 2025, \$1.700 million for 2026, \$1.700 million for 2027;
- b. 2018 approved cash flow for 116 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$110.700 million.
- 193. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Facilities, Real Estate, Environment & Energy totalling \$895.054 million in project estimates, comprised of \$46.012 million for 2020; \$87.016 million for 2021; \$120.455 million for 2022; \$141.747 million for 2023; \$117.009 million for 2024; \$95.492 million for 2025; \$94.919 million for 2026; \$94.047 million for 2027, and \$98.357 million for 2028.

- 194. City Council consider the operating costs of \$0.088 million net in 2019; \$0.140 million net in 2020;
  \$0.123 million net in 2021 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 195. City Council approve 7.0 net new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
- 196. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### **Fleet Services**

197. City Council approve the 2019 Budget Committee Recommended Capital Budget for Fleet Services with a total project cost of \$45.749 million, and 2019 cash flow of \$74.580 million and future year commitments of \$59.431 million comprised of the following:

a. New Cash Flow Funds for:

- 1. 36 new / change in scope sub-projects with a 2019 total project cost of \$45.749 million that require cash flow of \$4.318 million in 2019 and future year cash flow commitments of \$30.944 million for 2020; and \$10.487 million for 2021;
- 2. 27 previously approved sub-projects with a 2019 cash flow of \$57.511 million; and future year cash flow commitments of \$10.100 million for 2020; and \$7.900 million for 2022;
- b. 2018 approved cash flow for 40 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$12.751 million.
- 198. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Fleet Services totalling \$618.220 million in project estimates, comprised of \$35.979 million for 2020; \$64.980 million for 2021; \$71.215 million for 2022; \$70.536 million for 2023; \$68.949 million for 2024; \$70.958 million for 2025; \$67.258 million for 2026; \$64.932 million for 2027, and \$103.413 million for 2028.
- 199. City Council approve 3.0 new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.
- 200. The 2019 Capital Budget for Fleet Services be adjusted to agree with Programs' 2019 budgeted contributions to the vehicle reserves to reflect any changes to the contributions that may occur during the 2019 Operating Budget process, and the funding availability of the programs' vehicle reserve account.
- 201. Fleet Services and Financial Planning continue their work in 2019, for the 2020 Budget process, on the 3-point action plan which was approved in the 2015 Budget process, to address the State of Good Repair (SOGR) backlog for key City Divisions including Parks, Forestry and Recreation, Transportation and Toronto Water, through the review of the current inventory, replacement lifecycles, adequacy of vehicle replacement reserves and necessary contributions aligned with the annual cash flow funding and delivery plans.

#### Information & Technology

202. City Council approve the 2019 Budget Committee Recommended Capital Budget for Information & Technology with a total project cost of \$54.814 million, and 2019 cash flow of \$91.280 million and future year commitments of \$55.139 million comprised of the following:

a. New Cash Flow Funds for:

- 39 new / change in scope sub-projects with a 2019 total project cost of \$54.814 million that requires cash flow of \$37.129 million in 2019 and future year cash flow commitments of \$10.413 million for 2020; \$3.006 million for 2021; \$1.897 million for 2022; \$1.510 million for 2023; \$1.085 million for 2024; and \$0.226 million reduction for 2025;
- 46 previously approved sub-projects with a 2019 cash flow of \$25.861 million; and future year cash flow commitments of \$18.476 million for 2020; \$16.010 million for 2021; \$2.062 million for 2022; \$0.340 million for 2023; \$0.340 million for 2024; and \$0.226 million for 2025;
- 3. 15 previously approved sub-projects with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$4.182 million and 2021 cash flow of \$1.028 that requires Council to reaffirm its commitment; and
- b. 2018 approved cash flow for 46 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$24.108 million.
- 203. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Information & Technology totalling \$305.304 million in project estimates, comprised of \$34.805 million for 2020; \$18.552 million for 2021; \$28.862 million for 2022; \$36.469 million for 2023; \$32.714 million for 2024; \$45.983 million for 2025; \$35.745 million for 2026; \$35.098 million for 2027, and \$39.476 million for 2028.
- 204. City Council consider the operating costs of \$0.221 million net in 2019; \$0.112 million net in 2020; and \$0.034 million net in 2021 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.

## **FINANCE & TREASURY SERVICES**

#### Office of the Chief Financial Officer and Treasurer

- 205. City Council direct the Chief Financial Officer and Treasurer to undertake the following key capital strategies:
  - a. reassess the City's 10-year Capital Budget and Plan's expenditure and funding sources in time for the 2020 Budget process to ensure that the timing of capital project cash flow estimates and associated funding are aligned to actual project timelines, activities and capacity to deliver;
  - continue efforts to update and improve the City's asset management policies, standards and practices and report back together with Council's consideration of the City's Asset Management policy for approval by July 2019, as required by Provincial legislation;
  - c. develop a methodology be developed to integrate official, service and master planning with the capital planning and budgeting process and that criteria be established to support the setting of State of Good Repair, Service Improvement and Growth capital project priorities by City Council, to be phased in over the term of Council; and
  - d. develop for implementation the following strategies to increase the City's funding capacity, beginning with the 2020 Budget process:
    - 1. redirect a portion of the Municipal Land Transfer Tax revenue from funding ongoing service delivery to capital project funding;
    - 2. maximize the use of Development Charges funding for growth related capital projects;
    - 3. leverage City asset value and reinvest proceeds from the sale of City assets to fund capital priorities; and

4. partner with Provincial and Federal government and the private sector to maximize funding opportunities.

#### **Financial Services**

- 206. City Council approve the 2019 Budget Committee Recommended Capital Budget for Financial Services with a total project cost of \$8.624 million, and 2019 cash flow of \$17.931 million and future year commitments of \$14.476 million comprised of the following:
  - a. New Cash Flow Funds for:
    - Three new / change in scope sub-projects with a 2019 total project cost of \$8.624 million that requires cash flow of \$6.501 million in 2019 and future year cash flow commitments of \$2.123 million for 2020;
    - 2. Ten previously approved sub-projects with a 2019 cash flow of \$0.154 million; and future year cash flow commitments of \$7.486 million for 2020; and \$4.867 million for 2021;
    - Seven previously approved sub-projects with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$2.097 million that requires Council to reaffirm its commitment; and
  - b. 2018 approved cash flow for seven previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$9.179 million.
- 207. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Financial Services of \$17.662 million in project estimates, comprised of \$0.500 million for 2020; \$0.325 million for 2021; \$2.350 million for 2022; \$1.900 million for 2023; \$1.775 million for 2024; \$3.700 million for 2025; \$2.625 million for 2026; \$3.450 million for 2027, and \$1.037 million for 2028.
- 208. City Council consider the operating costs of \$0.253 million net in 2019 and \$3.141 million in 2020, resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 209. City Council approve 31 new temporary capital positions for the delivery of 2019 capital projects and the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.

## **OTHER CITY PROGRAMS**

## **City Clerk's Office**

- 210. City Council approve the 2019 Budget Committee Recommended Capital Budget for the City Clerk's Office with a total project cost of \$8.100 million, and 2019 cash flow of \$4.071 million and future year commitments of \$6.880 million comprised of the following:
  - a. New Cash Flow Funds for:
    - Nine new / change in scope sub-projects with a 2019 total project cost of \$8.100 million that requires cash flow of \$1.365 million in 2019 and future year cash flow commitments of \$4.035 million for 2020; \$1.175 million for 2021; \$0.870 million for 2022; and \$0.655 million in 2023.
    - 2. Five previously approved sub-projects with a 2019 cash flow of \$1.925 million; and future year cash flow commitments of \$0.095 million for 2020; and \$0.050 million for 2021.
  - b. 2018 approved cash flow for one previously approved sub-project with carry forward funding from 2018 into 2019 totalling \$0.781 million.
- 211. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for the City Clerk's Office totalling \$22.998 million in project estimates, comprised of \$1.760 million for 2020;

\$1.765 million for 2021; \$2.685 million for 2022; \$1.970 million for 2023; \$1.505 million for 2024; \$5.095 million for 2025; \$4.205 million for 2026; \$1.610 million for 2027, and \$2.403 million for 2028.

- 212. City Council consider the operating costs of \$0.060 million net in 2019; \$0.088 million net in 2020;
   \$0.176 million net in 2021; \$0.157 million net in 2022; and \$0.002 million net savings in 2023 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 213. City Council approve 12.3 net new temporary capital positions for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects / sub-projects.

#### **Accountability Offices**

- 214. City Council approve the 2019 Budget Committee Recommended Capital Budget for the Office of the Lobbyist Registrar with 2019 cash flow of \$0.215 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. One new / change in scope sub-project with a 2019 total project cost and cash flow requirement of \$0.215 million.
- 215. City Council approve the 2020-2028 Budget Committee Recommended Capital Plan for the Office of Lobbyist Registrar totaling \$0.950 million in project estimates, comprised of \$0.350 million for 2024, \$0.350 million for 2025, and \$0.250 million for 2026.
- City Council approve the 2019 2028 Budget Committee Recommended Capital Plan for Ombudsman Toronto totalling \$0.700 million in project estimates, comprised of \$0.350 million for 2024 and \$0.350 million for 2025.
- 217. City Council approve 0.65 net new temporary capital position for the delivery of 2019 capital projects and that the duration for each temporary position not exceed the life and funding of its respective projects/subprojects.

## AGENCIES

#### **TO Live (formerly Civic Theatres Toronto)**

- 218. City Council approve the 2019 Budget Committee Recommended Capital Budget for TO Live with a total project cost of \$15.756 million, and 2019 cash flow of \$13.500 million and future year commitments of \$3.796 million comprised of the following:
  - a. New Cash Flow Funds for:
    - Twelve new / change in scope sub-projects with a 2019 total project cost of \$15.756 million that requires cash flow of \$11.960 million in 2019 and future year cash flow commitments of \$3.796 million for 2020;
    - 2. Two previously approved sub-projects with a 2019 cash flow of \$0.392 million; and
  - b. 2018 approved cash flow for 13 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$1.148 million.
- 219. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for TO Live \$32.679 million in project estimates, comprised of \$5.374 million for 2020; \$4.296 million for 2021; \$3.499 million for 2022; \$2.175 million for 2023; \$2.161 million for 2024; \$2.731 million for 2025; \$3.689 million for 2026; \$5.754 million for 2027, and \$3.000 million for 2028.

## **Exhibition Place**

- 220. City Council approve the 2019 Budget Committee Recommended Capital Budget for Exhibition Place with a total project cost of \$4.820 million, and 2019 cash flow of \$7.079 million and future year commitments of \$3.260 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. Thirteen new / change in scope sub-projects with a 2019 total project cost of \$4.820 million that requires cash flow of \$4.820 million in 2019 and future year cash flow commitments of \$2.000 million for 2020; and \$0.730 million for 2021;
    - 2. Two previously approved sub-projects with a 2019 cash flow of \$2.259 million; and future year cash flow commitments of \$0.530 million for 2020;
- 221. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Exhibition Place totalling \$112.510 million in project estimates, comprised of \$13.930 million for 2020;
  \$12.355 million for 2021; \$12.615 million for 2022; \$11.985 million for 2023; \$13.435 million for 2024; \$12.235 million for 2025; \$11.935 million for 2026; \$12.035 million for 2027, and \$11.985 million for 2028.

## **Toronto & Region Conservation Authority**

- 222. City Council approve the 2019 Budget Committee Recommended Capital Budget for TRCA with a total project cost of \$21.581 million, and 2019 cash flow of \$22.081 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. 29 new / change in scope sub-projects with a 2019 total project cost of \$21.581 million that requires cash flow of \$21.581 million in 2019; and
  - b. 2018 approved cash flow for 1 previously approved sub-project with carry forward funding from 2018 into 2019 totalling \$0.500 million.
- 223. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for TRCA \$185.603 million in project estimates, comprised of \$21.893 million for 2020; \$17.408 million for 2021; \$17.552 million for 2022; \$21.175 million for 2023; \$21.287 million for 2024; \$21.402 million for 2025; \$21.500 million for 2026; \$21.628 million for 2027, and \$21.758 million for 2028.
- 224. City Council request the Chief Executive Officer of the TRCA, together with the General Managers of Toronto Water, Transportation, and Parks, Forestry and Recreation and the Executive Director, Financial Planning, report back on the results of the Ministry of the Environment, Conservation and Parks review of the Environmental Assessment for the Scarborough Waterfront project and provide updated project cost estimates, annual cash flow funding requirements, project timelines based on the outcome of the Ministry review for consideration as part of the 2020 Budget process.

## **Toronto Police Service**

- 225. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Police Service with a total project cost of \$104.218 million, and 2019 cash flow of \$81.173 million and future year commitments of \$41.922 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 25 new / change in scope sub-projects with a 2019 total project cost of \$104.218 that requires 2019 cash flow of \$63.296 million; and future year cash flow commitments of \$22.572 million for 2020; \$15.850 million for 2021; and \$2.500 million for 2022
    - 2. 2 previously approved sub-projects with a 2019 cash flow of \$2.500 million; and future year cash flow commitments of \$1.000 million for 2020; and

- b. 2018 approved cash flow for 22 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$15.378 million.
- 226. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Police Service \$467.423 million in project estimates, comprised of \$58.587 million for 2020; \$51.716 million for 2021; \$51.117 million for 2022; \$53.157 million for 2023; \$69.437 million for 2024; \$48.725 million for 2025; \$47.503 million for 2026; \$53.606 million for 2027, and \$33.575 million for 2028.
- 227. City Council consider the operating costs of \$1.389 million net in 2019; -\$0.107 million net in 2020; \$0.058 million net in 2021; \$0.080 million net in 2022; \$0.083 million net in 2023; \$0.083 million net in 2024; \$0.089 million net in 2025; \$0.089 million in 2026; \$0.093 million in 2027; and \$0.089 in 2028 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 228. City Council request that the Chair of Toronto Police Services Board report any operating costs and associated benefits arising from the implementation of facility realignment and transformation information technology projects in the 2020 Budget process.

#### **Toronto Public Health**

- 229. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Public Health with a total project cost of \$0.548 million, and 2019 cash flow of \$4.477 million and future year commitments of \$2.039 million comprised of the following:
  - a. New Cash Flow Funds for:
    - Five new / change in scope sub-projects with a 2019 total project cost of \$0.548 million that requires cash flow of \$1.024 million in 2019 and future year cash flow commitments of \$1.123 million for 2020; and \$0.411 million for 2021;
    - 2. Seven previously approved sub-projects with a 2019 cash flow of \$2.628 million; and future year cash flow commitments of \$0.505 million for 2020;
    - 3. One previously approved sub-project with carry forward funding from 2017 and prior years requiring 2019 cash flow of \$0.165 million that requires Council to reaffirm its commitment; and
  - b. 2018 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$0.660 million.
- City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Public Health for \$18.244 million in project estimates, comprised of \$2.369 million for 2020; \$2.675 million for 2021; \$2.500 million for 2022; \$2.200 million for 2023; \$1.700 million for 2024; \$1.700 million for 2025; \$1.700 million for 2026; \$1.700 million for 2027, and \$1.700 million for 2028.
- 231. City Council consider the operating costs of \$0.076 million net in 2020; (\$0.090) million net in 2021; (\$0.037) million net in 2022; and (\$0.040) million net in 2023 and \$0.001 million in 2024 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.

## **Toronto Public Library**

- 232. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Public Library with a total project cost of \$21.275 million, and 2019 cash flow of \$37.446 million and future year commitments of \$81.836 million comprised of the following:
  - a. New Cash Flow Funds for:

- 1. 6 new / change in scope sub-projects with a 2019 total project of \$21.275 million that requires cash flow of \$0.449 million for 2019 and future year cash flow commitments of \$8.951 million for 2020; \$10.821 million for 2021; and 1.054 million in 2022;
- 22 previously approved sub-projects with a 2019 cash flow of \$28.225 million; and future year cash flow commitments of \$32.196 million for 2020; \$19,370 million for 2021; \$5,786 million for 2022; and \$3,658 million for 2023; and
- b. 2018 approved cash flow for 15 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$8.772 million.
- 233. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Public Library totalling \$198.902 million in project estimates, comprised of \$4.914 million for 2020; \$11.997 million for 2021; \$23.990 million for 2022; \$27.485 million for 2023; \$18.627 million for 2024; \$25.184 million for 2025; \$29.276 million for 2026; \$27.202 million for 2027, and \$30.227 million for 2028.
- 234. City Council consider the operating savings of \$0.722 million net in 2019; operating costs of \$0.102 million net in 2020; \$0.902 million net in 2021; \$0.763 million net in 2023; \$0.022 million net in 2026; and \$0.509 million net in 2028 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.
- 235. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

#### **Toronto Transit Commission**

- 236. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Transit Commission with a total project cost of \$1.329 billion, and 2019 cash flow of \$1.490 billion and future year commitments of \$3.163 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 25 new / change in scope sub-projects with a 2019 total project cost of \$1.329 billion that requires cash flow of \$106.127 million in 2019 and future year cash flow commitments of \$276.476 million for 2020; and \$179.465 million for 2021; \$92.621 million for 2022; \$100.980 million for 2023; \$83.952 million for 2024, \$102.800 million for 2025; \$131.695 million for 2026; \$111.623 million for 2027; \$142.757 million for 2028.
    - 39 previously approved sub-projects with a 2019 cash flow of \$1.383 billion; and future year cash flow commitments of \$874.598 million for 2020; \$457.975 million for 2021; \$240.265 for 2022; \$138.165 million for 2023; \$127.323 million for 2024; \$45.077 million for 2025; \$34.396 million for 2026; \$22.282 million for 2027; \$0.159 million for 2028.
  - b. 2018 approved cash flow for 27 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$224.397 million.
- 237. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Transit Commission \$1.800 billion in project estimates, comprised of \$47.828 million for 2020; \$167.664 million for 2021; \$266.271 million for 2022; \$172.347 million for 2023; \$204.795 million for 2024; \$211.694 million for 2025; \$230.929 million for 2026; \$261.702 million for 2027, and \$237.169 million for 2028.
- 238. City Council consider the operating costs of \$15.130 million net in 2019; (\$7.972) million net in 2020; (\$0.533) million net in 2021; \$1.865 million net in 2022; \$0.568 million net in; \$0.585 million net in 2024; \$0.291 million net in 2025; \$0.300 million net in 2026; and (\$0.366) million net in 2027 resulting from the approval of the 2019 Capital Budget for inclusion in the 2019 and future year operating budgets.

- 239. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 240. City Council approve the 2019 Capital Budget for the Toronto-York Spadina Subway Extension with no new project cost, and 2019 cash flow of \$60.000 million comprised of:
  - a. 2019 approved cash flow for 1 previously approved sub-project with carry forward funding from 2018 into 2019 totalling \$60.000 million.
- 241. City Council approve the 2019 Capital Budget for the Scarborough Subway Extension with no new project cost, and 2019 cash flow of \$117.076 million and future year commitments of \$218.916 million comprised of the following:
  - New Cash Flow Funding for 1 previously approved sub-projects with a 2019 cash flow of \$84.848 million; and future year cash flow commitments of \$209.116 million for 2020; \$7.116 million for 2021 and \$2.684 for 2022.
  - b. Approved cash flow for 1 previously approved sub-project with carry forward funding from 2018 into 2019 totalling \$32.228 million.
- 242. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Scarborough Subway Extension \$3.020 billion in project estimates, comprised of \$34.782 million for 2020; \$380.680 million for 2021; \$548.293 million for 2022; \$487.460 million for 2023; \$608.132 million for 2024; \$459.277 million for 2025; \$227.527 million for 2026; \$225.870 million for 2027, and \$51.720 million for 2028.
- 243. City Council approve the 2019 Capital Budget for Waterfront Transit Studies with no new project cost, and 2019 cash flow of \$0.300 million, comprised of the following:
  - a. New Cash Flow Funding for 1 previously approved sub-projects with future year cash flow commitments of \$2.571 million for 2020.
  - b. Approved cash flow for 1 previously approved sub-project with carry forward funding from 2018 into 2019 totalling \$0.300 million.
- 244. City Council approve the 2019 Capital Budget for the Relief Line Studies with a total project cost of \$325.000 million, and 2019 cash flow of \$134.900 million, and future year commitments of \$250.050 million comprised of the following:
  - a. New Cash Flow Funding for:
    - 1. 1 new / change in scope sub-projects with a 2019 total project cost of \$325.000 million that requires cash flow of \$75.000 million in 2019 and future year cash flow commitments of \$250.050 million for 2020.
    - 2. 1 previously approved sub-projects with a 2019 cash flow of \$59.900 million;
- 245. City Council request that TTC staff work with the Executive Director, Financial Planning to undertake an assessment of the TTC's 15 year Capital Investment Plan to determine the incremental needs, timing, prioritization, dependencies and stage gating of projects for consideration and integration into the City's 2020 Capital Planning and Budget process and Long Term Fiscal Plan.
- 246. City Council request that the TTC identify all costs, savings and benefits to be realized from modernization and transformation initiatives planned and underway during 2019, to be included in the TTC's 2020 Budget submission.
- 247. City Council request the City Manager continue to pursue permanent and sustainable intergovernmental funding for TTC operations including base capital needs.
- 248. City Council request the City Manager, in consultation with the Chief Executive Officer, Toronto Transit Commission to report to the Budget Committee on the following for consideration prior to the 2020 Budget Process:

- 1. requests the Toronto Transit Commission and the City of Toronto have made to the Provincial and Federal Governments for operating and capital investment into Toronto's transit system; and
- 2. the current and projected funds available from other levels of government in the 10-year capital budget, the time-periods for which the funding is available, and any additional funding requests that should be made to the Provincial and Federal Governments.

## **Toronto Zoo**

- 249. City Council approve the 2019 Budget Committee Recommended Capital Budget for Toronto Zoo with a total project cost of \$7.063 million, and 2019 cash flow of \$15.455 million comprised of the following:
  - a. New Cash Flow Funds for:
    - 1. Nine new / change in scope sub-projects with a 2019 total project cost of \$7.063 million that requires cash flow of \$7.063 million in 2019;
    - 2. One previously approved sub-projects with a 2019 cash flow of \$0.700 million;
  - b. 2018 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2018 into 2019 totalling \$7.692 million.
- City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Toronto Zoo \$75.225 million in project estimates, comprised of \$8.000 million for 2020; \$8.000 million for 2021; \$8.000 million for 2022; \$8.000 million for 2023; \$8.898 million for 2024; \$8.827 million for 2025; \$8.500 million for 2026; \$8.500 million for 2027, and \$8.500 million for 2028.
- 251. All sub-projects with third party financing be approved conditionally, subject to the receipt of such financing in 2019 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

## Yonge-Dundas Square

- 252. City Council approve the 2019 Budget Committee Recommended Capital Budget for Yonge-Dundas Square with a total project cost of \$0.100 million, and 2019 cash flow of \$0.050 million and future year commitments of \$0.050 million comprised of the following:
  - a. New Cash Flow Funds for:
    - One new / change in scope sub-project with a 2019 total project cost of \$0.100 million that requires cash flow of \$0.050 million in 2019 and future year cash flow commitments of \$0.050 million for 2020;
- 253. City Council approve the 2020 2028 Budget Committee Recommended Capital Plan for Yonge-Dundas Square totalling \$0.400 million in project estimates, comprised of \$0.050 million for each of the years from 2021 to 2028.