

# HL23.6 Attachment 1

CITY OF TORONTO  
 2020 Capital Budget Variance Report  
**Toronto Public Health**  
 For the Period Ended September 30, 2020

2020 Capital Variance Report			2020 - Cash Flow & Project Status									Life To Date				Completion Date		Explanation for Delay	Accomplishment or Comments
Project/Sub-Project Name	Project/ Sub-Proj. (WBS)	Category	2020 Plan	Actual \$	Accruals/ Adjust \$	Adjusted Actual \$	Unspent \$	% Spent	Project Status at September 30, 2020	Projected Actuals \$ to Year-End	Projected Actuals % to Year-End	Total Project Cost \$	Actual to September 30, 2020	Unspent \$	% Spent	Planned Completion Date	Expected/ Actual Completion Date		
DENTAL & ORAL HEALTH INFORMATION SYSTEMS	CPH001-24	SI	31,140	20,148	0	20,148	10,992	64.7%	On Track	31,140	100.0%	520,800	509,809	10,991	97.9%	31-Dec-20	31-Dec-20	Completed contract amendment to include Senior Dental Program scope and revised detail project plan with vendor resulting in revised expected completion date from March 31, 2020 to December 31, 2020. Completed application configuration, customization, and training. Completed the Organizational Change Management plan. Completed Privacy Impact Assessment, Threat Risk Assessment, and Vulnerability Assessment; implementation planning of assessment recommendations in progress. Development of imaging and patient intake modules in progress. Clinic hardware RFQ procurement process completed and contract creation in progress.	
COMMUNITY HEALTH INFORMATION SYSTEM	CPH001-25	GR	850,062	384,437	-63,108	321,329	528,733	37.8%	Delayed > 6 mths	393,381	46.3%	3,997,000	3,057,267	939,733	76.5%	30-Jun-21	30-Jun-22	COVID-19 Related Completed and deployed to production the new Toronto Community Health Information System (TCHIS) application, and completed related user training activities. Completed minor release to address infrastructure updates. Completed production deployment of new TCHIS Mobile application. TCHIS Administration application development in progress including deployment of Tool Builder for user acceptance testing. Commenced user interface requirements review for AODA compliance. Project activities will pause December 31, 2020 and will restart in January 1, 2022.	
DATAMART DATA WAREHOUSE-PHASE 3	CPH001-29	SI	845,197	204,354	155,602	359,956	485,241	42.6%	Delayed > 6 mths	420,949	49.8%	2,300,000	1,814,759	485,241	78.9%	31-Dec-20	30-Jun-22	COVID-19 Related Completed and deployed to production releases 3.9, 3.10, 3.11, 3.12, including Toronto Community Health Information System (TCHIS) DataMart Transformation; Oracle Warehouse Builder (OWB) to Oracle Data Integrator (ODI) ETL migration for Cold Chain Inspection System, Dental Information System, Advisory, ChemTRAC, and Food Handler Certification Program (FHCP) subject areas; Health Environments (HE) Reporting migration sprint 1; Cold Chain Operational dashboard migration to Oracle Business Intelligence Enterprise Edition; 2019 performance indicators data load; OWB to ODI ETL migration for FHCP; Lab Results, HE After Hours, iPHIS; HE Reporting migration sprint 1 priority reports; TCHIS report issues; OWB to ODI ETL migration for HE; HE Reporting migration sprint 1 AAA and A reports; and new Tax-Filler integration dataset. Commenced work on release 3.13 including remaining OWB to ODI ETL migration; new HE CRSIR report on child care, 41 TCHIS user developed dashboard issue resolution and support; and new TCHIS RIH bi-weekly report development. Project activities will pause December 31, 2020 and will restart in July 1, 2021.	
ELECTRONIC MEDICAL RECORDS-PHASE 3	CPH001-30	SI	734,864	271,729	113,045	384,774	350,090	52.4%	Delayed > 6 mths	437,240	59.5%	1,971,000	1,620,911	350,089	82.2%	30-Jun-21	30-Jun-22	COVID-19 Related Completed software configuration, procurement of clinic hardware, development of training program and materials, threat risk assessment and vulnerability assessment. Commenced user acceptance testing scenarios and scripts. Project activities paused and will restart in January 1, 2022.	
COMMUNITY COLLABORATION - SEED	CPH001-31	SI	243,000	33,462		33,462	209,538	13.8%	Delayed > 6 mths	42,177	17.4%	340,857	131,318	209,539	38.5%	30-Apr-21	30-Apr-22	COVID-19 Related Completed Collaboration Patterns and Business Function Model, Information Security Classifications, and Collaboration Pattern Matrix documentation. Commenced the Business Transformation Assessment document and solution research activities including market scan, functional analysis and licensing costs, and drafted the Architecture Outline document. Project paused and will restart in January 1, 2022.	
CORRESPONDENCE AND COMMUNICATIONS TRACKI	CPH001-32	SI	69,000	-		-	69,000	0.0%	Delayed > 6 mths	0	0.0%	84,064	15,064	69,000	17.9%	30-Apr-21	30-Apr-21	COVID-19 Related Completed stakeholder interviews and high-level requirements, Network Model, and Capability Model documentation. Commenced the Business Transformation Assessment document and solution architectural assessment activities. Project paused and will restart in January 1, 2021.	
INSPECTION MANAGEMENT IMPLEMENTATION	CPH001-33	GR	663,000	-		-	663,000	0.0%	Delayed > 6 mths	0	0.0%	5,287,000	-	5,287,000	0.0%	31-Dec-24	31-Dec-24	COVID-19 Related The change in corporate priorities in 2020 resulting from impacts of COVID-19 to the corporate Enterprise Inspection Management Program roadmap, necessitates the deferral of the commencement of the TPH Inspection Management Implementation project until January 1, 2021.	
ONTARIO SENIORS DENTAL CARE PROGRAM LOCATION 1 - NORTH DISTRICT	CPH009-01	SI	75,000	-		-	75,000	0.0%	Delayed < 6 mths	0	0.0%	75,000	-	75,000	0.0%	31-Mar-21	31-Mar-21	COVID-19 Related Due to COVID 19 Pandemic and IMS activation, all except for nine of twenty-five TPH managed dental clinics are closed, 80% of the dental staff are deployed and all capital projects had been suspended. TPH recently received an approval to proceed. The services has commenced in Sept 2020, and the project is expected to be finished by March 31, 2021. Currently the drawings and finalized design for the millwork is completed.. Cash flow carry forward of \$75k to 2021 will be required.	
ONTARIO SENIORS DENTAL CARE PROGRAM LOCATION 2 - DOWNTOWN DISTRICT	CPH009-02	SI	67,000	-		-	67,000	0.0%	Delayed < 6 mths	67,000	100.0%	67,000	-	67,000	0.0%	1-Oct-20	31-Dec-20	COVID-19 Related Due to COVID 19 Pandemic and IMS activation, all except for nine of twenty-five TPH managed dental clinics are closed, 80% of the dental staff are deployed and all capital projects had been suspended. TPH recently received an approval to proceed. The services has commenced and the project is expected to be finished by Dec 31, 2020.	
ONTARIO SENIORS DENTAL CARE PROGRAM LOCATION 3 - SOUTH DISTRICT	CPH009-03	SI	152,000	-		-	152,000	0.0%	On Track	152,000	100.0%	152,000	-	152,000	0.0%	1-Dec-20	31-Dec-20	Due to COVID 19 Pandemic and IMS activation, all except for nine of twenty-five TPH managed dental clinics are closed, 80% of the dental staff are deployed and all capital projects had been suspended. TPH recently received an approval to proceed. The services has commenced and the project is expected to be finished by Dec 31, 2020.	
ONTARIO SENIORS DENTAL CARE PROGRAM LOCATION 4 - WEST DISTRICT	CPH009-04	SI	73,000	-		-	73,000	0.0%	Delayed < 6 mths	73,000	100.0%	73,000	-	73,000	0.0%	1-Oct-20	31-Dec-20	COVID-19 Related Due to COVID 19 Pandemic and IMS activation, all except for nine of twenty-five TPH managed dental clinics are closed, 80% of the dental staff are deployed and all capital projects had been suspended. TPH recently received an approval to proceed. The services has commenced and the project is expected to be finished by Dec 31, 2020.	
ONTARIO SENIORS DENTAL CARE PROGRAM DENTAL VANS	CPH009-05	SI	390,000	-		-	390,000	0.0%	Delayed > 6 mths	0	0.0%	780,000	-	780,000	0.0%	1-Dec-21	1-Dec-21	COVID-19 Related Due to the COVID 19 Pandemic and IMS activation, all except for nine of twenty-five TPH managed dental clinics are closed, 80% of the staff have been deployed and all capital projects are suspended. This project requires a RFQ to be issued by Fleet Services. A Business Case has been submitted to Fleet Services. Fleet Services have indicated they need 14-18 months after the RFQ has been released to complete the vehicle build project. If the vehicle build project starts in February 2021, it is expected to be completed by December 2021. Cash flow carry forward of \$390k to 2021 will be required due to the change of the delivery date.	
ONTARIO SENIORS DENTAL CARE PROGRAM REXDALE CHC DENTAL LOCATION 1	CPH009-06	SI	268,000			-	268,000	0.0%	On Track	268,000	100.0%	268,000		268,000	0.0%	31-Mar-22	31-Mar-22	Funding will be provided to the contracted agency to manage the entire project with an expected completion date of March 2022. The work entails a renovation of an existing TPH managed dental clinic to add an operatory and expand the sterilization space, including walls, electrical, plumbing, HVAC, and millwork.	
ONTARIO SENIORS DENTAL CARE PROGRAM REXDALE CHC DENTAL LOCATION 2	CPH009-07	SI	457,100			-	457,100	0.0%	On Track	457,100	100.0%	457,100		457,100	0.0%	31-Mar-22	31-Mar-22	Funding will be provided to the contracted agency to manage the entire project with an expected completion date of March 2022. The work entails the construction/ building of a three dental operatory clinic , a sterilization centre, an x-ray processing room, a mechanical room, a reception area and waiting room, and construction of a barrier-free washroom to meet current building codes.	
ONTARIO SENIORS DENTAL CARE PROGRAM BLACKCREEK CHC DENTAL CLINIC	CPH009-08	SI	401,800			-	401,800	0.0%	On Track	401,800	100.0%	401,800		401,800	0.0%	31-Mar-22	31-Mar-22	Funding will be provided to the contracted agency to manage the entire project with an expected completion date of March 2022. The work entails the construction/ building of a two dental operatory clinic , a sterilization centre, an x-ray processing room, a mechanical room, a reception area and waiting room, and construction of a barrier-free washroom to meet current building codes.	
ONTARIO SENIORS DENTAL CARE PROGRAM TAIBU CHC DENTAL CLINIC	CPH009-09	SI	275,000			-	275,000	0.0%	On Track	275,000	100.0%	275,000		275,000	0.0%	31-Mar-22	31-Mar-22	Funding will be provided to the contracted agency to manage the entire project with an expected completion date of March 2022. The work entails renovations to an existing TPH managed dental clinic to add a dental operatory in existing space. Eligible costs include demolition, flooring, millwork, electrical work, and plumbing, and equipment costs (e.g., dental chairs, dental equipment, vacuum, compressor) to equip the operatory and steric-centre millwork.	
ONTARIO SENIORS DENTAL CARE PROGRAM HONG FOOK CONNECTING HEALTH DENTAL CLINIC	CPH009-10	SI	622,100			-	622,100	0.0%	On Track	622,100	100.0%	622,100		622,100	0.0%	31-Mar-22	31-Mar-22	Funding will be provided to the contracted agency to manage the entire project with an expected completion date of March 2022. The work entails the construction of a three operatory dental clinic. Eligible costs include the construction of a sterilization room, denture prosthetics laboratory, utility room, office administration space, reception desks and waiting area, dental storage, barrier-free washroom and the relocation of storage space.	
<b>Program Total</b>			<b>6,217,263</b>	<b>914,130</b>	<b>205,539</b>	<b>1,119,669</b>	<b>5,097,594</b>	<b>18.0%</b>		<b>3,640,887</b>	<b>58.6%</b>	<b>17,671,721</b>	<b>7,149,128</b>	<b>10,522,593</b>	<b>40.5%</b>				