

| (In \$000's) | 2020 | 2020 | 2021 Base | 2021 New / Enhanced | 2021 Budget | Budget to Projection | | Budget to Budget | |
|--|--------------------|--------------------|--------------------|---------------------|--------------------|----------------------|---------------|------------------|--------------|
| | Budget | Projection | | | | \$ | % | \$ | % |
| Community and Social Services | | | | | | | | | |
| Housing Secretariat | 15,733.5 | 14,073.5 | 40,536.8 | 2,000.0 | 42,536.8 | 28,463.3 | 202.2% | 26,803.3 | 170.4% |
| Children's Services | 683,403.5 | 614,827.7 | 630,810.6 | | 630,810.6 | 15,982.9 | 2.6% | (52,593.0) | -7.7% |
| Court Services | 35,940.0 | 24,039.8 | 33,016.4 | | 33,016.4 | 8,976.5 | 37.3% | (2,923.7) | -8.1% |
| Economic Development & Culture | 92,058.5 | 83,265.5 | 88,054.2 | 4,500.0 | 92,554.2 | 9,288.7 | 11.2% | 495.7 | 0.5% |
| Toronto Paramedic Services | 251,745.8 | 252,068.2 | 262,731.5 | | 262,731.5 | 10,663.3 | 4.2% | 10,985.7 | 4.4% |
| Seniors Services and Long-Term Care | 272,877.7 | 304,188.2 | 292,676.7 | | 292,676.7 | (11,511.6) | -3.8% | 19,798.9 | 7.3% |
| Parks, Forestry & Recreation | 461,917.4 | 382,426.9 | 454,780.1 | | 454,780.1 | 72,353.3 | 18.9% | (7,137.3) | -1.5% |
| Shelter, Support & Housing Administration | 787,158.5 | 880,476.8 | 934,347.9 | | 934,347.9 | 53,871.1 | 6.1% | 147,189.4 | 19% |
| Social Development, Finance & Administration | 79,355.2 | 80,690.0 | 72,427.9 | 7,154.8 | 79,582.7 | (1,107.3) | -1.4% | 227.5 | 0.3% |
| Toronto Employment & Social Services | 1,094,372.6 | 1,010,852.1 | 1,156,356.1 | | 1,156,356.1 | 145,504.0 | 14.4% | 61,983.5 | 5.7% |
| Sub-Total Community and Social Services | 3,774,562.8 | 3,646,908.7 | 3,965,738.1 | 13,654.8 | 3,979,392.9 | 332,484.1 | 9.1% | 204,830.1 | 5.4% |
| Infrastructure and Development Services | | | | | | | | | |
| City Planning | 54,646.9 | 50,144.2 | 52,933.6 | 454.8 | 53,388.4 | 3,244.2 | 6.5% | (1,258.5) | -2.3% |
| Fire Services | 497,372.6 | 494,291.1 | 509,387.1 | | 509,387.1 | 15,096.0 | 3.1% | 12,014.5 | 2.4% |
| Office of Emergency Management | 3,267.5 | 3,768.6 | 3,916.2 | | 3,916.2 | 147.7 | 3.9% | 648.7 | 19.9% |
| Municipal Licensing & Standards | 67,468.1 | 59,822.4 | 65,203.4 | | 65,203.4 | 5,380.9 | 9.0% | (2,264.7) | -3.4% |
| Policy, Planning, Finance & Administration | 17,022.8 | 15,238.5 | 16,599.2 | | 16,599.2 | 1,360.8 | 8.9% | (423.5) | -2.5% |
| Transit Expansion | 8,672.1 | 5,223.1 | 9,109.0 | | 9,109.0 | 3,885.9 | 74.4% | 436.9 | 5.0% |
| Engineering & Construction Services | 73,195.2 | 66,807.8 | 72,334.2 | 1,351.2 | 73,685.4 | 6,877.6 | 10.3% | 490.2 | 0.7% |
| Toronto Building | 61,334.8 | 53,742.7 | 60,931.8 | 2,035.4 | 62,967.1 | 9,224.4 | 17.2% | 1,632.3 | 2.7% |
| Transportation Services | 417,539.5 | 377,875.2 | 434,371.1 | 7,350.1 | 441,721.2 | 63,845.9 | 16.9% | 24,181.6 | 5.8% |
| Sub-Total Infrastructure and Development Services | 1,200,519.4 | 1,126,913.5 | 1,224,785.6 | 11,191.5 | 1,235,977.0 | 109,063.5 | 9.7% | 35,457.6 | 3.0% |
| Corporate Services | | | | | | | | | |
| Corporate Real Estate Management | 194,109.2 | 201,728.6 | 198,559.0 | 125.0 | 198,684.0 | (3,044.6) | -1.5% | 4,574.8 | 2.4% |
| Environment & Energy | 17,294.7 | 12,867.4 | 16,496.7 | | 16,496.7 | 3,629.3 | 28.2% | (798.0) | -4.6% |
| Fleet Services | 62,695.7 | 55,551.9 | 58,502.4 | | 58,502.4 | 2,950.5 | 5.3% | (4,193.3) | -6.7% |
| Technology Services | 138,046.5 | 126,996.0 | 136,040.4 | 2,262.4 | 138,302.8 | 11,306.8 | 8.9% | 256.3 | 0.2% |
| Office of the Chief Information Security Officer | | 8,754.2 | 16,681.6 | 11,756.1 | 28,437.7 | 19,683.5 | 224.8% | 28,437.7 | |
| 311 Toronto | 19,175.0 | 17,912.0 | 19,357.4 | | 19,357.4 | 1,445.4 | 8.1% | 182.4 | 1.0% |
| Sub-Total Corporate Services | 431,321.1 | 423,810.0 | 445,637.6 | 14,143.4 | 459,781.0 | 35,971.0 | 273.8% | 28,459.9 | -7.8% |
| Finance and Treasury Services | | | | | | | | | |
| Office of the Chief Financial Officer and Treasurer | 17,143.2 | 16,206.9 | 16,399.6 | | 16,399.6 | 192.7 | 1.2% | (743.6) | -4.3% |
| Office of the Controller | 80,815.9 | 75,859.7 | 81,006.9 | 1,590.3 | 82,597.2 | 6,737.5 | 8.9% | 1,781.3 | 2.2% |
| Sub-Total Finance and Treasury Services | 97,959.1 | 92,066.6 | 97,406.5 | 1,590.3 | 98,996.8 | 6,930.2 | 7.5% | 1,037.7 | 1.1% |
| City Manager | | | | | | | | | |
| City Manager's Office | 64,536.6 | 63,427.2 | 69,088.4 | 1,045.6 | 70,133.9 | 6,706.7 | 10.6% | 5,597.3 | 8.7% |
| Sub-Total City Manager | 64,536.6 | 63,427.2 | 69,088.4 | 1,045.6 | 70,133.9 | 6,706.7 | 10.6% | 5,597.3 | 8.7% |
| Other City Programs | | | | | | | | | |
| City Clerk's Office | 52,774.1 | 46,130.5 | 49,933.9 | 247.9 | 50,181.8 | 4,051.3 | 8.8% | (2,592.3) | -4.9% |
| Legal Services | 67,716.3 | 58,778.4 | 64,326.7 | 921.6 | 65,248.3 | 6,469.9 | 11.0% | (2,468.0) | -3.6% |
| Mayor's Office | 2,567.0 | 2,567.0 | 2,567.0 | | 2,567.0 | 0.0 | 0.0% | 0.0 | 0.0% |
| City Council | 21,888.7 | 20,432.7 | 21,837.2 | | 21,837.2 | 1,404.5 | 6.9% | (51.5) | -0.2% |
| Sub-Total Other City Programs | 144,946.1 | 127,908.7 | 138,664.8 | 1,169.5 | 139,834.3 | 11,925.6 | 9.3% | (5,111.8) | -3.5% |
| Accountability Offices | | | | | | | | | |
| Auditor General's Office | 7,375.8 | 7,375.8 | 6,651.6 | | 6,651.6 | (724.2) | -9.8% | (724.2) | -9.8% |
| Integrity Commissioner's Office | 762.4 | 672.4 | 741.3 | | 741.3 | 68.9 | 10.2% | (21.1) | -2.8% |
| Office of the Lobbyist Registrar | 1,252.0 | 1,252.0 | 1,236.0 | | 1,236.0 | (16.0) | -1.3% | (16.0) | -1.3% |
| Office of the Ombudsman | 2,195.7 | 2,195.7 | 2,271.3 | | 2,271.3 | 75.6 | 3.4% | 75.6 | 3.4% |
| Sub-Total Accountability Offices | 11,585.9 | 11,495.9 | 10,900.3 | | 10,900.3 | (595.6) | -5.2% | (685.6) | -5.9% |
| TOTAL - CITY OPERATIONS | 5,725,431.0 | 5,492,530.7 | 5,952,221.2 | 42,795.0 | 5,995,016.2 | 502,485.5 | 9.1% | 269,585.2 | 4.7% |
| Agencies | | | | | | | | | |
| Toronto Public Health | 280,670.9 | 288,603.8 | 344,091.5 | 135.1 | 344,226.6 | 55,622.8 | 19.3% | 63,555.7 | 22.6% |
| Toronto Public Library | 217,334.4 | 212,360.5 | 221,576.3 | | 221,576.3 | 9,215.8 | 4.3% | 4,241.9 | 2.0% |
| Association of Community Centres | 8,979.0 | 8,716.0 | 9,077.1 | | 9,077.1 | 361.1 | 4.1% | 98.1 | 1.1% |
| Exhibition Place | 57,053.8 | 35,073.0 | 43,809.4 | | 43,809.4 | 8,736.4 | 24.9% | (13,244.4) | -23.2% |
| Heritage Toronto | 1,154.8 | 950.0 | 1,011.3 | | 1,011.3 | 61.3 | 6.5% | (143.5) | -12.4% |
| To Live | 38,698.6 | 16,376.0 | 12,559.9 | | 12,559.9 | (3,816.1) | -23.3% | (26,138.7) | -67.5% |
| Toronto Zoo | 52,134.4 | 42,089.0 | 46,423.7 | | 46,423.7 | 4,334.7 | 10.3% | (5,710.7) | -11.0% |
| Arena Boards of Management | 9,998.8 | 8,584.0 | 9,908.7 | | 9,908.7 | 1,324.7 | 15.4% | (90.1) | -0.9% |
| Yonge-Dundas Square | 3,933.6 | 2,118.0 | 3,002.7 | | 3,002.7 | 884.7 | 41.8% | (930.9) | -23.7% |
| CreateTO | 14,659.8 | 14,660.0 | 14,598.8 | | 14,598.8 | (61.2) | -0.4% | (61.0) | -0.4% |
| Toronto & Region Conservation Authority | 9,470.4 | 9,470.0 | 10,197.9 | | 10,197.9 | 727.9 | 7.7% | 727.5 | 7.7% |
| Toronto Transit Commission - Conventional | 1,987,170.8 | 1,851,371.0 | 2,023,100.3 | 11,337.7 | 2,034,438.0 | 183,067.0 | 9.9% | 47,267.2 | 2.4% |
| Toronto Transit Commission - Wheel Trans | 156,482.9 | 109,883.0 | 116,903.5 | 1,662.3 | 118,565.8 | 8,682.8 | 7.9% | (37,917.1) | -24.2% |
| Sub-Total TTC | 2,143,653.7 | 1,961,254.0 | 2,140,003.8 | 13,000.0 | 2,153,003.8 | (2,909.4) | -0.2% | 8,290.9 | 0.7% |
| Toronto Police Service | 1,221,215.7 | 1,232,416.0 | 1,229,506.6 | | 1,229,506.6 | (2,909.4) | -0.2% | 8,290.9 | 0.7% |
| Toronto Police Services Board | 5,342.4 | 5,267.0 | 3,331.1 | | 3,331.1 | (1,935.9) | -36.8% | (2,011.3) | -37.6% |
| Toronto Community Housing Corporation Subsidy | 250,960.0 | 250,960.0 | 250,960.0 | | 250,960.0 | | | | |
| TOTAL - AGENCIES | 4,315,260.3 | 4,088,897.3 | 4,340,058.7 | 13,135.1 | 4,353,193.8 | 264,296.5 | 6.5% | 37,933.5 | 0.9% |

| (In \$000's) | 2020 Budget | 2020 Projection | 2021 Base | 2021 New / Enhanced | 2021 Budget | Budget to Projection | | Budget to Budget | |
|--|---------------------|---------------------|---------------------|------------------------|---------------------|----------------------|--------------|-------------------|---------------|
| | | | | | | \$ | % | \$ | % |
| TOTAL CITY OPERATIONS & AGENCIES | 10,040,691.3 | 9,581,428.0 | 10,292,279.9 | 55,930.1 | 10,348,210.0 | 766,782.0 | 8.0% | 307,518.7 | 3.1% |
| Corporate Accounts | | | | | | | | | |
| Capital & Corporate Financing | | | | | | | | | |
| Capital from Current | 340,220.2 | 340,220.0 | 346,831.1 | | 346,831.1 | 6,611.1 | 1.9% | 6,610.9 | 1.9% |
| Technology Sustainment | 19,911.6 | 19,912.0 | 20,530.0 | | 20,530.0 | 618.0 | 3.1% | 618.4 | 3.1% |
| Debt Charges | 666,665.0 | 659,125.0 | 733,486.4 | | 733,486.4 | 74,361.4 | 11.3% | 66,821.4 | 10.0% |
| Capital & Corporate Financing | 1,026,796.8 | 1,019,257.0 | 1,100,847.5 | | 1,100,847.5 | 81,590.5 | 8.0% | 74,050.7 | 7.2% |
| Non-Program Expenditures | | | | | | | | | |
| Tax Deficiencies/Write offs | 65,422.4 | 55,765.0 | 54,303.8 | | 54,303.8 | (1,461.2) | -2.6% | (11,118.6) | -17.0% |
| Tax Increment Equivalent Grants (TIEG) | 29,287.1 | 28,978.0 | 45,596.2 | | 45,596.2 | 16,618.2 | 57.3% | 16,309.2 | 55.7% |
| Assessment Function (MPAC) | 45,892.9 | 46,115.0 | 46,490.0 | | 46,490.0 | 375.0 | 0.8% | 597.1 | 1.3% |
| Funding of Employee Related Liabilities | 70,832.9 | 70,794.0 | 70,793.6 | | 70,793.6 | (0.4) | -0.0% | (39.3) | -0.1% |
| Tax Rebates for Registered Charities | | | | | | | | | |
| Programs Funded from Reserve Funds | 143,777.6 | 153,814.0 | 152,837.1 | | 152,837.1 | (976.9) | -0.6% | 9,059.5 | 6.3% |
| Other Corporate Expenditures | 31,179.5 | 88,382.0 | 32,531.3 | | 32,531.3 | (55,850.7) | -63.2% | 1,351.8 | 4.3% |
| Insurance Premiums & Claims | | | | | | | | | |
| Tax Increment Funding (TIF) | 1,813.7 | 1,814.0 | 2,700.0 | | 2,700.0 | 886.0 | 48.8% | 886.3 | 48.9% |
| Parking Tag Enforcement & Operations Exp | 62,112.3 | 55,587.0 | 58,859.3 | | 58,859.3 | 3,272.3 | 5.9% | (3,253.0) | -5.2% |
| Heritage Property Taxes Rebate | 2,329.1 | 1,753.0 | 1,982.6 | | 1,982.6 | 229.6 | 13.1% | (346.5) | -14.9% |
| Solid Waste Management Services Rebate | 85,371.0 | 85,371.0 | 75,371.0 | | 75,371.0 | (10,000.0) | -11.7% | (10,000.0) | -11.7% |
| Non-Program Expenditures | 538,018.5 | 588,373.0 | 541,465.0 | | 541,465.0 | (46,908.0) | -8.0% | 3,446.5 | 0.6% |
| Non Program Revenues | | | | | | | | | |
| Payments in Lieu of Taxes | | | | | | | | | |
| Supplementary Taxes | | | | | | | | | |
| Tax Penalty Revenue | | | | | | | | | |
| Municipal Land Transfer Tax | 72,667.5 | 72,668.0 | 72,332.7 | | 72,332.7 | (335.3) | -0.5% | (334.8) | -0.5% |
| Municipal Accommodation Tax (MAT) | 30,027.0 | 28,130.0 | 14,478.5 | | 14,478.5 | (13,651.5) | -48.5% | (15,548.5) | -51.8% |
| Third Party Sign Tax | | | | | | | | | |
| Interest/Investment Earnings | 10,723.0 | 7,136.0 | 9,926.4 | | 9,926.4 | 2,790.4 | 39.1% | (796.6) | -7.4% |
| Other Corporate Revenues | 80.0 | 662.0 | 180.0 | | 180.0 | (482.0) | -72.8% | 100.0 | 125.0% |
| Dividend Income | | | | | | | | | |
| Provincial Revenue | | | | | | | | | |
| Parking Authority Revenues | | | | | | | | | |
| Administrative Support Recoveries - Water | | | | | | | | | |
| Administrative Support Recoveries - Health & EMS | | | | | | | | | |
| Parking Tag Enforcement & Operations Rev | | | | | | | | | |
| Other Tax Revenues | | (2,218.0) | 220.7 | | 220.7 | 2,438.7 | -109.9% | 220.7 | |
| Casino Woodbine Revenues | | | | | | | | | |
| Gaming & Registry Revenues | 768.0 | | 768.0 | | 768.0 | 768.0 | | | |
| COVID-19 Recoveries - Secured * | | | | | | | | | |
| COVID-19 Recoveries - Unsecured ** | | | | | | | | | |
| Sub-Total - COVID-19 Recoveries | | | | | | | | | |
| Non-Program Revenues | 114,265.5 | 106,378.0 | 97,906.3 | | 97,906.3 | (8,471.7) | -8.0% | (16,359.2) | -14.3% |
| TOTAL - CORPORATE ACCOUNTS | 1,679,080.8 | 1,714,008.0 | 1,740,218.8 | | 1,740,218.8 | 26,210.8 | 1.5% | 61,137.9 | 3.6% |
| TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE | 11,719,772.1 | 11,295,436.0 | 12,032,498.7 | 55,930.1 | 12,088,428.8 | 792,992.8 | 7.0% | 368,656.7 | 3.1% |
| Special Levy for Scarborough Subway - No inc in 2021 | 40,698.9 | 40,698.9 | 40,698.9 | | 40,698.9 | | | | |
| City Building Fund (CBF) - 1.5% Tax rate inc in 2021 | 91,461.0 | 91,461.0 | 141,290.0 | | 141,290.0 | 49,829.0 | 54.5% | 49,829.0 | 54.5% |
| TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY | 11,851,932.0 | 11,427,595.9 | 12,214,487.5 | 55,930.1 | 12,270,417.6 | 842,821.7 | 7.4% | 418,485.6 | 3.5% |

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently

| (In \$000's) | 2020 | 2020 | 2021 Base | 2021 New / Enhanced | 2021 Budget | Budget to Projection | | Budget to Budget | |
|--|--------------------|--------------------|--------------------|------------------------|--------------------|----------------------|---------------|--------------------|---------------|
| | Budget | Projection | | | | \$ | % | \$ | % |
| Community and Social Services | | | | | | | | | |
| Housing Secretariat | 14,547.4 | 13,103.7 | 39,350.7 | 2,000.0 | 41,350.7 | 28,247.0 | 215.6% | 26,803.3 | 184.2% |
| Children's Services | 591,419.8 | 525,775.2 | 539,397.5 | | 539,397.5 | 13,622.3 | 2.6% | (52,022.3) | -8.8% |
| Court Services | 75,807.5 | 50,840.8 | 77,017.5 | | 77,017.5 | 26,176.7 | 51.5% | 1,210.0 | 1.6% |
| Economic Development & Culture | 15,327.2 | 8,507.6 | 11,843.1 | 2,250.0 | 14,093.1 | 5,585.5 | 65.7% | (1,234.1) | -8.1% |
| Toronto Paramedic Services | 162,812.4 | 161,989.2 | 166,373.8 | | 166,373.8 | 4,384.6 | 2.7% | 3,561.4 | 2.2% |
| Seniors Services and Long-Term Care | 223,237.9 | 236,718.5 | 224,139.9 | | 224,139.9 | (12,578.6) | -5.3% | 901.9 | 0.4% |
| Parks, Forestry & Recreation | 136,399.2 | 69,716.6 | 110,927.1 | | 110,927.1 | 41,210.6 | 59.1% | (25,472.0) | -18.7% |
| Shelter, Support & Housing Administration | 530,955.1 | 603,138.6 | 408,036.0 | | 408,036.0 | (195,102.6) | -32.3% | (122,919.2) | -23% |
| Social Development, Finance & Administration | 20,266.9 | 26,381.3 | 17,056.2 | 239.2 | 17,295.4 | (9,085.9) | -34.4% | (2,971.5) | -14.7% |
| Toronto Employment & Social Services | 1,003,152.4 | 943,167.3 | 1,075,565.4 | | 1,075,565.4 | 132,398.1 | 14.0% | 72,413.0 | 7.2% |
| Sub-Total Community and Social Services | 2,773,925.9 | 2,639,338.6 | 2,669,707.1 | 4,489.2 | 2,674,196.3 | 34,857.7 | 1.3% | (99,729.5) | -3.6% |
| Infrastructure and Development Services | | | | | | | | | |
| City Planning | 41,096.4 | 38,610.2 | 39,493.1 | 454.8 | 39,947.9 | 1,337.7 | 3.5% | (1,148.5) | -2.8% |
| Fire Services | 20,741.9 | 22,241.9 | 20,769.2 | | 20,769.2 | (1,472.7) | -6.6% | 27.3 | 0.1% |
| Office of Emergency Management | 660.0 | 651.2 | 660.0 | | 660.0 | 8.8 | 1.3% | | |
| Municipal Licensing & Standards | 55,148.1 | 43,377.5 | 50,625.3 | (461.4) | 50,163.9 | 6,786.5 | 15.6% | (4,984.1) | -9.0% |
| Policy, Planning, Finance & Administration | 11,595.9 | 10,484.7 | 11,552.0 | | 11,552.0 | 1,067.3 | 10.2% | (43.9) | -0.4% |
| Transit Expansion | 8,671.5 | 5,223.1 | 9,109.0 | | 9,109.0 | 3,885.9 | 74.4% | 437.5 | 5.0% |
| Engineering & Construction Services | 71,309.1 | 65,063.0 | 70,724.4 | 1,351.2 | 72,075.6 | 7,012.7 | 10.8% | 766.5 | 1.1% |
| Toronto Building | 77,481.7 | 99,075.4 | 77,078.7 | 2,035.4 | 79,114.0 | (19,961.4) | -20.1% | 1,632.3 | 2.1% |
| Transportation Services | 190,476.4 | 134,666.0 | 194,286.7 | 2,152.5 | 196,439.2 | 61,773.2 | 45.9% | 5,962.8 | 3.1% |
| Sub-Total Infrastructure and Development Services | 477,180.9 | 419,392.9 | 474,298.4 | 5,532.5 | 479,830.9 | 60,438.0 | 14.4% | 2,650.0 | 0.6% |
| Corporate Services | | | | | | | | | |
| Corporate Real Estate Management | 89,670.9 | 92,699.7 | 92,648.7 | | 92,648.7 | (51.0) | -0.1% | 2,977.8 | 3.3% |
| Environment & Energy | 4,263.6 | 2,647.6 | 4,654.0 | | 4,654.0 | 2,006.4 | 75.8% | 390.4 | 9.2% |
| Fleet Services | 35,311.1 | 31,527.2 | 34,249.0 | | 34,249.0 | 2,721.8 | 8.6% | (1,062.1) | -3.0% |
| Technology Services | 37,693.1 | 28,841.6 | 35,261.5 | | 35,261.5 | 6,419.9 | 22.3% | (2,431.6) | -6.5% |
| Office of the Chief Information Security Officer | | | 172.9 | 209.7 | 382.5 | 382.5 | | | |
| 311 Toronto | 8,897.2 | 7,658.3 | 8,810.7 | | 8,810.7 | 1,152.4 | 15.0% | (86.6) | -1.0% |
| Sub-Total Corporate Services | 175,835.9 | 163,374.4 | 175,796.8 | 209.7 | 176,006.4 | 12,632.1 | 121.7% | 170.5 | 2.0% |
| Finance and Treasury Services | | | | | | | | | |
| Office of the Chief Financial Officer and Treasurer | 3,816.2 | 3,358.3 | 3,703.0 | | 3,703.0 | 344.7 | 10.3% | (113.2) | -3.0% |
| Office of the Controller | 40,784.5 | 30,848.5 | 41,493.0 | 1,590.3 | 43,083.2 | 12,234.7 | 39.7% | 2,298.8 | 5.6% |
| Sub-Total Finance and Treasury Services | 44,600.7 | 34,206.8 | 45,196.0 | 1,590.3 | 46,786.2 | 12,579.4 | 36.8% | 2,185.6 | 4.9% |
| City Manager | | | | | | | | | |
| City Manager's Office | 6,402.6 | 5,164.7 | 8,258.9 | | 8,258.9 | 3,094.2 | 59.9% | 1,856.3 | 29.0% |
| Sub-Total City Manager | 6,402.6 | 5,164.7 | 8,258.9 | | 8,258.9 | 3,094.2 | 59.9% | 1,856.3 | 29.0% |
| Other City Programs | | | | | | | | | |
| City Clerk's Office | 13,846.4 | 10,065.6 | 12,675.7 | 11.6 | 12,687.3 | 2,621.7 | 26.0% | (1,159.1) | -8.4% |
| Legal Services | 26,067.2 | 21,422.2 | 26,737.1 | 921.6 | 27,658.7 | 6,236.5 | 29.1% | 1,591.5 | 6.1% |
| Mayor's Office | | | | | | | | | |
| City Council | 107.5 | 41.7 | 56.0 | | 56.0 | 14.3 | 34.3% | (51.5) | -47.9% |
| Sub-Total Other City Programs | 40,021.1 | 31,529.5 | 39,468.8 | 933.2 | 40,402.0 | 8,872.5 | 28.1% | 380.9 | 1.0% |
| Accountability Offices | | | | | | | | | |
| Auditor General's Office | | | | | | | | | |
| Integrity Commissioner's Office | | | 100.0 | | 100.0 | 100.0 | | 100.0 | |
| Office of the Lobbyist Registrar | | | | | | | | | |
| Office of the Ombudsman | | | | | | | | | |
| Sub-Total Accountability Offices | | | 100.0 | | 100.0 | 100.0 | | 100.0 | |
| TOTAL - CITY OPERATIONS | 3,517,967.1 | 3,293,007.0 | 3,412,826.0 | 12,754.8 | 3,425,580.8 | 132,573.9 | 4.0% | (92,386.2) | -2.6% |
| Agencies | | | | | | | | | |
| Toronto Public Health | 209,841.8 | 197,405.0 | 219,835.2 | | 219,835.2 | 22,430.2 | 11.4% | 9,993.4 | 4.8% |
| Toronto Public Library | 20,639.7 | 16,603.9 | 17,759.7 | (300.0) | 17,459.7 | 855.7 | 5.2% | (3,180.0) | -15.4% |
| Association of Community Centres | 318.2 | 126.0 | 179.4 | | 179.4 | 53.4 | 42.4% | (138.8) | -43.6% |
| Exhibition Place | 57,553.8 | 21,481.0 | 35,809.4 | | 35,809.4 | 14,328.4 | 66.7% | (21,744.4) | -37.8% |
| Heritage Toronto | 723.7 | 448.0 | 559.8 | | 559.8 | 111.8 | 25.0% | (163.9) | -22.6% |
| To Live | 33,099.4 | 6,148.0 | 1,582.9 | | 1,582.9 | (4,565.1) | -74.3% | (31,516.5) | -95.2% |
| Toronto Zoo | 39,362.1 | 15,299.0 | 26,955.5 | | 26,955.5 | 11,656.5 | 76.2% | (12,406.6) | -31.5% |
| Arena Boards of Management | 10,106.7 | 6,629.0 | 9,394.9 | | 9,394.9 | 2,765.9 | 41.7% | (711.8) | -7.0% |
| Yonge-Dundas Square | 3,933.6 | 391.0 | 1,663.0 | | 1,663.0 | 1,272.0 | 325.3% | (2,270.6) | -57.7% |
| CreateTO | 14,659.8 | 14,659.8 | 14,598.8 | | 14,598.8 | (61.0) | -0.4% | (61.0) | -0.4% |
| Toronto & Region Conservation Authority | 5,202.8 | 5,203.0 | 5,332.9 | | 5,332.9 | 129.9 | 2.5% | 130.1 | 2.5% |
| Toronto Transit Commission - Conventional | 1,344,589.0 | 558,389.0 | 562,500.1 | | 562,500.1 | 4,111.1 | 0.7% | (782,088.9) | -58.2% |
| Toronto Transit Commission - Wheel Trans | 9,236.5 | 3,837.0 | 4,275.7 | | 4,275.7 | 438.7 | 11.4% | (4,960.8) | -53.7% |
| Sub-Total TTC | 1,353,825.5 | 562,226.0 | 566,775.8 | | 566,775.8 | (9,007.7) | -5.7% | 4,392.3 | 3.0% |
| Toronto Police Service | 145,021.0 | 158,421.0 | 149,413.3 | | 149,413.3 | (9,007.7) | -5.7% | 4,392.3 | 3.0% |
| Toronto Police Services Board | 3,412.0 | 3,412.0 | 1,400.0 | | 1,400.0 | (2,012.0) | -59.0% | (2,012.0) | -59.0% |
| Toronto Community Housing Corporation Subsidy | | | | | | | | | |
| TOTAL - AGENCIES | 1,897,700.2 | 1,008,452.8 | 1,051,260.5 | (300.0) | 1,050,960.5 | 42,507.8 | 4.2% | (846,739.6) | -44.6% |

| (In \$000's) | 2020 | 2020 | 2021 Base | 2021 New / Enhanced | 2021 Budget | Budget to Projection | | Budget to Budget | |
|--|--------------------|--------------------|--------------------|------------------------|--------------------|----------------------|---------------|--------------------|---------------|
| | Budget | Projection | | | | \$ | % | \$ | % |
| TOTAL CITY OPERATIONS & AGENCIES | 5,415,667.2 | 4,301,459.7 | 4,464,086.5 | 12,454.8 | 4,476,541.4 | 175,081.6 | 4.1% | (939,125.9) | -17.3% |
| Corporate Accounts | | | | | | | | | |
| Capital & Corporate Financing | | | | | | | | | |
| Capital from Current | 11,450.5 | 11,450.0 | 8,677.7 | | 8,677.7 | (2,772.3) | -24.2% | (2,772.8) | -24.2% |
| Technology Sustainment | | | | | | | | | |
| Debt Charges | 68,250.5 | 68,250.0 | 84,268.7 | | 84,268.7 | 16,018.7 | 23.5% | 16,018.2 | 23.5% |
| Capital & Corporate Financing | 79,701.0 | 79,700.0 | 92,946.3 | | 92,946.3 | 13,246.3 | 16.6% | 13,245.4 | 16.6% |
| Non-Program Expenditures | | | | | | | | | |
| Tax Deficiencies/Write offs | | | | | | | | | |
| Tax Increment Equivalent Grants (TIEG) | | | | | | | | | |
| Assessment Function (MPAC) | | | | | | | | | |
| Funding of Employee Related Liabilities | | | | | | | | | |
| Tax Rebates for Registered Charities | | | | | | | | | |
| Programs Funded from Reserve Funds | 143,777.6 | 153,814.0 | 152,837.1 | | 152,837.1 | (976.9) | -0.6% | 9,059.5 | 6.3% |
| Other Corporate Expenditures | 44,493.2 | 20,489.0 | 21,411.2 | | 21,411.2 | 922.2 | 4.5% | (23,082.0) | -51.9% |
| Insurance Premiums & Claims | | | | | | | | | |
| Tax Increment Funding (TIF) | | | | | | | | | |
| Parking Tag Enforcement & Operations Exp | | | | | | | | | |
| Heritage Property Taxes Rebate | | | | | | | | | |
| Solid Waste Management Services Rebate | 10,000.0 | 10,000.0 | | | | (10,000.0) | -100.0% | (10,000.0) | -100% |
| Non-Program Expenditures | 198,270.8 | 184,303.0 | 174,248.4 | | 174,248.4 | (10,054.6) | -5.5% | (24,022.5) | -12.1% |
| Non Program Revenues | | | | | | | | | |
| Payments in Lieu of Taxes | 96,389.2 | 89,951.0 | 93,209.1 | | 93,209.1 | 3,258.1 | 3.6% | (3,180.2) | -3.3% |
| Supplementary Taxes | 34,000.0 | 38,353.0 | 38,353.0 | | 38,353.0 | | | 4,353.0 | 12.8% |
| Tax Penalty Revenue | 32,000.0 | 33,360.0 | 32,000.0 | | 32,000.0 | (1,360.0) | -4.1% | | |
| Municipal Land Transfer Tax | 797,690.7 | 745,000.0 | 697,690.7 | | 697,690.7 | (47,309.3) | -6.4% | (100,000.0) | -12.5% |
| Municipal Accommodation Tax (MAT) | 61,572.0 | 10,717.0 | 14,478.5 | | 14,478.5 | 3,761.5 | 35.1% | (47,093.5) | -76.5% |
| Third Party Sign Tax | 9,007.0 | 9,800.0 | 9,531.4 | | 9,531.4 | (268.6) | -2.7% | 524.4 | 5.8% |
| Interest/Investment Earnings | 125,533.0 | 105,677.0 | 134,314.1 | | 134,314.1 | 28,637.1 | 27.1% | 8,781.1 | 7.0% |
| Other Corporate Revenues | 8,318.7 | 10,695.0 | 8,361.3 | | 8,361.3 | (2,333.7) | -21.8% | 42.6 | 0.5% |
| Dividend Income | 105,000.0 | 92,640.0 | 88,000.0 | | 88,000.0 | (4,640.0) | -5.0% | (17,000.0) | -16.2% |
| Provincial Revenue | 91,600.0 | 91,600.0 | 91,600.0 | | 91,600.0 | | | | |
| Parking Authority Revenues | 54,739.1 | 12,668.0 | | | | (12,668.0) | -100.0% | (54,739.1) | -100% |
| Administrative Support Recoveries - Water | 18,973.0 | 18,973.0 | 18,973.0 | | 18,973.0 | | | | |
| Administrative Support Recoveries - Health & EMS | 10,426.7 | 10,427.0 | 10,426.7 | | 10,426.7 | (0.3) | -0.0% | | |
| Parking Tag Enforcement & Operations Rev | 114,839.7 | 66,722.0 | 80,656.4 | | 80,656.4 | 13,934.4 | 20.9% | (34,183.3) | -29.8% |
| Other Tax Revenues | 10,192.2 | 10,558.0 | 10,534.0 | | 10,534.0 | (24.0) | -0.2% | 341.8 | 3.4% |
| Casino Woodbine Revenues | 27,900.0 | 3,940.0 | 4,035.4 | | 4,035.4 | 95.4 | 2.4% | (23,864.6) | -85.5% |
| Gaming & Registry Revenues | 3,484.0 | | 4,371.4 | | 4,371.4 | 4,371.4 | | 887.4 | 25.5% |
| COVID-19 Recoveries - Secured * | | | 700,300.0 | | 700,300.0 | 700,300.0 | | 700,300.0 | |
| COVID-19 Recoveries - Unsecured ** | | | 818,675.0 | | 818,675.0 | 818,675.0 | | 818,675.0 | |
| Sub-Total - COVID-19 Recoveries | | | 1,518,975.0 | | 1,518,975.0 | 1,518,975.0 | | 1,518,975.0 | |
| Non-Program Revenues | 1,601,665.4 | 1,351,081.0 | 2,855,510.1 | | 2,855,510.1 | 1,504,429.1 | 111.4% | 1,253,844.7 | 78.3% |
| TOTAL - CORPORATE ACCOUNTS | 1,879,637.2 | 1,615,084.0 | 3,122,704.8 | | 3,122,704.8 | 1,507,620.8 | 93.3% | 1,243,067.6 | 66.1% |
| TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE | 7,295,304.5 | 5,916,543.7 | 7,586,791.3 | 12,454.8 | 7,599,246.2 | 1,682,702.5 | 28.4% | 303,941.7 | 4.2% |

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently

| (In \$000's) | 2020 Budget | 2020 Projection | 2021 Base | 2021 New / Enhanced | 2021 Budget | Budget to Projection | | Budget to Budget | |
|--|--------------------|--------------------|--------------------|---------------------|--------------------|----------------------|--------------|------------------|---------------|
| | | | | | | \$ | % | \$ | % |
| Community and Social Services | | | | | | | | | |
| Housing Secretariat | 1,186.1 | 969.8 | 1,186.1 | | 1,186.1 | 216.3 | 22.3% | 0.0 | 0.0% |
| Children's Services | 91,983.7 | 89,052.5 | 91,413.0 | | 91,413.0 | 2,360.5 | 2.7% | (570.7) | -0.6% |
| Court Services | (39,867.5) | (26,801.0) | (44,001.1) | | (44,001.1) | (17,200.2) | 64.2% | (4,133.7) | 10.4% |
| Economic Development & Culture | 76,731.2 | 74,757.8 | 76,211.1 | 2,250.0 | 78,461.1 | 3,703.2 | 5.0% | 1,729.8 | 2.3% |
| Toronto Paramedic Services | 88,933.4 | 90,079.0 | 96,357.7 | | 96,357.7 | 6,278.7 | 7.0% | 7,424.3 | 8.3% |
| Seniors Services and Long-Term Care | 49,639.8 | 67,469.8 | 68,536.8 | | 68,536.8 | 1,067.0 | 1.6% | 18,897.0 | 38.1% |
| Parks, Forestry & Recreation | 325,518.2 | 312,710.3 | 343,853.0 | | 343,853.0 | 31,142.7 | 10.0% | 18,334.8 | 5.6% |
| Shelter, Support & Housing Administration | 256,203.3 | 277,338.2 | 526,311.9 | | 526,311.9 | 248,973.7 | 89.8% | 270,108.6 | 105% |
| Social Development, Finance & Administration | 59,088.4 | 54,308.7 | 55,371.7 | 6,915.6 | 62,287.4 | 7,978.6 | 14.7% | 3,199.0 | 5.4% |
| Toronto Employment & Social Services | 91,220.2 | 67,684.8 | 80,790.7 | | 80,790.7 | 13,105.9 | 19.4% | (10,429.5) | -11.4% |
| Sub-Total Community and Social Services | 1,000,636.9 | 1,007,570.1 | 1,296,030.9 | 9,165.6 | 1,305,196.6 | 297,626.5 | 29.5% | 304,559.7 | 30.4% |
| Infrastructure and Development Services | | | | | | | | | |
| City Planning | 13,550.5 | 11,534.0 | 13,440.5 | | 13,440.5 | 1,906.5 | 16.5% | (110.0) | -0.8% |
| Fire Services | 476,630.7 | 472,049.2 | 488,617.9 | | 488,617.9 | 16,568.7 | 3.5% | 11,987.2 | 2.5% |
| Office of Emergency Management | 2,607.5 | 3,117.3 | 3,256.2 | | 3,256.2 | 138.9 | 4.5% | 648.7 | 24.9% |
| Municipal Licensing & Standards | 12,320.0 | 16,445.0 | 14,578.0 | 461.4 | 15,039.4 | (1,405.6) | -8.5% | 2,719.4 | 22.1% |
| Policy, Planning, Finance & Administration | 5,426.9 | 4,753.8 | 5,047.2 | | 5,047.2 | 293.5 | 6.2% | (379.7) | -7.0% |
| Transit Expansion | 0.6 | 0.0 | | | | (0.0) | -100.0% | (0.6) | |
| Engineering & Construction Services | 1,886.1 | 1,744.9 | 1,609.8 | | 1,609.8 | (135.1) | -7.7% | (276.3) | -14.6% |
| Toronto Building | (16,146.9) | (45,332.7) | (16,146.9) | | (16,146.9) | 29,185.8 | -64.4% | (0.0) | 0.0% |
| Transportation Services | 227,063.1 | 243,209.2 | 240,084.4 | 5,197.5 | 245,281.9 | 2,072.7 | 0.9% | 18,218.8 | 8.0% |
| Sub-Total Infrastructure and Development Services | 723,338.5 | 707,520.6 | 750,487.2 | 5,658.9 | 756,146.1 | 48,625.5 | 6.9% | 32,807.6 | 4.5% |
| Corporate Services | | | | | | | | | |
| Corporate Real Estate Management | 104,438.3 | 109,028.9 | 105,910.3 | 125.0 | 106,035.3 | (2,993.6) | -2.7% | 1,597.0 | 1.5% |
| Environment & Energy | 13,031.1 | 10,219.8 | 11,842.7 | | 11,842.7 | 1,622.9 | 15.9% | (1,188.4) | -9.1% |
| Fleet Services | 27,384.6 | 24,024.7 | 24,253.4 | | 24,253.4 | 228.7 | 1.0% | (3,131.2) | -11.4% |
| Technology Services | 100,353.4 | 98,154.4 | 100,778.9 | 2,262.4 | 103,041.2 | 4,886.9 | 5.0% | 2,687.9 | 2.7% |
| Office of the Chief Information Security Officer | | 8,754.2 | 16,508.8 | 11,546.4 | 28,055.2 | 19,301.0 | 220.5% | 28,055.2 | |
| 311 Toronto | 10,277.8 | 10,253.7 | 10,546.7 | | 10,546.7 | 293.0 | 2.9% | 269.0 | 2.6% |
| Sub-Total Corporate Services | 255,485.2 | 260,435.6 | 269,840.8 | 13,933.8 | 283,774.6 | 23,338.9 | 24.2% | 28,289.4 | -13.7% |
| Finance and Treasury Services | | | | | | | | | |
| Office of the Chief Financial Officer and Treasurer | 13,327.0 | 12,848.6 | 12,696.6 | | 12,696.6 | (152.0) | -1.2% | (630.4) | -4.7% |
| Office of the Controller | 40,031.4 | 45,011.2 | 39,513.9 | (0.0) | 39,513.9 | (5,497.3) | -12.2% | (517.5) | -1.3% |
| Sub-Total Finance and Treasury Services | 53,358.4 | 57,859.8 | 52,210.5 | (0.0) | 52,210.5 | (5,649.3) | -9.8% | (1,147.9) | -2.2% |
| City Manager | | | | | | | | | |
| City Manager's Office | 58,134.0 | 58,262.6 | 60,829.5 | 1,045.6 | 61,875.0 | 3,612.5 | 6.2% | 3,741.0 | 6.4% |
| Sub-Total City Manager | 58,134.0 | 58,262.6 | 60,829.5 | 1,045.6 | 61,875.0 | 3,612.5 | 6.2% | 3,741.0 | 6.4% |
| Other City Programs | | | | | | | | | |
| City Clerk's Office | 38,927.7 | 36,064.9 | 37,258.2 | 236.3 | 37,494.5 | 1,429.6 | 4.0% | (1,433.2) | -3.7% |
| Legal Services | 41,649.1 | 37,356.2 | 37,589.5 | | 37,589.5 | 233.3 | 0.6% | (4,059.5) | -9.7% |
| Mayor's Office | 2,567.0 | 2,567.0 | 2,567.0 | | 2,567.0 | 0.0 | 0.0% | 0.0 | 0.0% |
| City Council | 21,781.2 | 20,391.0 | 21,781.2 | | 21,781.2 | 1,390.2 | 6.8% | (0.0) | -0.0% |
| Sub-Total Other City Programs | 104,925.0 | 96,379.1 | 99,196.0 | 236.3 | 99,432.3 | 3,053.2 | 3.2% | (5,492.7) | -5.2% |
| Accountability Offices | | | | | | | | | |
| Auditor General's Office | 7,375.8 | 7,375.8 | 6,651.6 | | 6,651.6 | (724.2) | -9.8% | (724.2) | -9.8% |
| Integrity Commissioner's Office | 762.4 | 672.4 | 641.3 | | 641.3 | (31.1) | -4.6% | (121.1) | -15.9% |
| Office of the Lobbyist Registrar | 1,252.0 | 1,252.0 | 1,236.0 | | 1,236.0 | (16.0) | -1.3% | (16.0) | -1.3% |
| Office of the Ombudsman | 2,195.7 | 2,195.7 | 2,271.3 | | 2,271.3 | 75.6 | 3.4% | 75.6 | 3.4% |
| Sub-Total Accountability Offices | 11,585.9 | 11,495.9 | 10,800.3 | | 10,800.3 | (695.6) | -6.1% | (785.6) | -6.8% |
| TOTAL - CITY OPERATIONS | 2,207,463.9 | 2,199,523.7 | 2,539,395.2 | 30,040.2 | 2,569,435.4 | 369,911.6 | 16.8% | 361,971.4 | 16.4% |
| Agencies | | | | | | | | | |
| Toronto Public Health | 70,829.2 | 91,198.8 | 124,256.3 | 135.1 | 124,391.4 | 33,192.6 | 36.4% | 53,562.2 | 75.6% |
| Toronto Public Library | 196,694.7 | 195,756.5 | 203,816.6 | 300.0 | 204,116.6 | 8,360.1 | 4.3% | 7,421.9 | 3.8% |
| Association of Community Centres | 8,660.8 | 8,590.0 | 8,897.7 | | 8,897.7 | 307.7 | 3.6% | 236.9 | 2.7% |
| Exhibition Place | (500.0) | 13,592.0 | 8,000.0 | | 8,000.0 | (5,592.0) | -41.1% | 8,500.0 | |
| Heritage Toronto | 431.1 | 502.0 | 451.5 | | 451.5 | (50.5) | -10.1% | 20.4 | 4.7% |
| To Live | 5,599.2 | 10,228.0 | 10,977.0 | | 10,977.0 | 749.0 | 7.3% | 5,377.8 | 96.0% |
| Toronto Zoo | 12,772.3 | 26,790.0 | 19,468.2 | | 19,468.2 | (7,321.9) | -27.3% | 6,695.9 | 52.4% |
| Arena Boards of Management | (107.9) | 1,955.0 | 513.8 | | 513.8 | (1,441.2) | -73.7% | 621.8 | -576% |
| Yonge-Dundas Square | (0.0) | 1,727.0 | 1,339.7 | | 1,339.7 | (387.3) | -22.4% | 1,339.7 | |
| CreateTO | | 0.2 | 0.0 | | 0.0 | (0.2) | -99.5% | 0.0 | |
| Toronto & Region Conservation Authority | 4,267.6 | 4,267.0 | 4,865.0 | | 4,865.0 | 598.0 | 14.0% | 597.4 | 14.0% |
| Toronto Transit Commission - Conventional | 642,581.8 | 1,292,982.0 | 1,460,600.2 | 11,337.7 | 1,471,937.9 | 178,955.9 | 13.8% | 829,356.1 | 129% |
| Toronto Transit Commission - Wheel Trans | 147,246.4 | 106,046.0 | 112,627.8 | 1,662.3 | 114,290.1 | 8,244.1 | 7.8% | (32,956.3) | -22.4% |
| Sub-Total TTC | 789,828.2 | 1,399,028.0 | 1,573,228.0 | 13,000.0 | 1,586,228.0 | 187,200.0 | 13.4% | 796,399.8 | 101% |
| Toronto Police Service | 1,076,194.7 | 1,073,995.0 | 1,080,093.3 | | 1,080,093.3 | 6,098.3 | 0.6% | 3,898.6 | 0.4% |
| Toronto Police Services Board | 1,930.4 | 1,855.0 | 1,931.1 | | 1,931.1 | 76.1 | 4.1% | 0.7 | 0.0% |
| Toronto Community Housing Corporation Subsidy | 250,960.0 | 250,960.0 | 250,960.0 | | 250,960.0 | | | | |
| TOTAL - AGENCIES | 2,417,560.1 | 3,080,444.6 | 3,288,798.2 | 13,435.1 | 3,302,233.3 | 221,788.7 | 7.2% | 884,673.1 | 36.6% |

| (In \$000's) | 2020 Budget | 2020 Projection | 2021 Base | 2021 New / Enhanced | 2021 Budget | Budget to Projection | | Budget to Budget | |
|--|----------------------|----------------------|----------------------|---------------------|----------------------|----------------------|-----------------|----------------------|---------------|
| | | | | | | \$ | % | \$ | % |
| TOTAL CITY OPERATIONS & AGENCIES | 4,625,024.1 | 5,279,968.3 | 5,828,193.4 | 43,475.3 | 5,871,668.6 | 591,700.4 | 11.2% | 1,246,644.6 | 27.0% |
| Corporate Accounts | | | | | | | | | |
| Capital & Corporate Financing | | | | | | | | | |
| Capital from Current | 328,769.7 | 328,770.0 | 338,153.4 | | 338,153.4 | 9,383.4 | 2.9% | 9,383.7 | 2.9% |
| Technology Sustainment | 19,911.6 | 19,912.0 | 20,530.0 | | 20,530.0 | 618.0 | 3.1% | 618.4 | 3.1% |
| Debt Charges | 598,414.5 | 590,875.0 | 649,217.8 | | 649,217.8 | 58,342.8 | 9.9% | 50,803.3 | 8.5% |
| Capital & Corporate Financing | 947,095.9 | 939,557.0 | 1,007,901.1 | | 1,007,901.1 | 68,344.1 | 7.3% | 60,805.3 | 6.4% |
| Non-Program Expenditures | | | | | | | | | |
| Tax Deficiencies/Write offs | 65,422.4 | 55,765.0 | 54,303.8 | | 54,303.8 | (1,461.2) | -2.6% | (11,118.6) | -17.0% |
| Tax Increment Equivalent Grants (TIEG) | 29,287.1 | 28,978.0 | 45,596.2 | | 45,596.2 | 16,618.2 | 57.3% | 16,309.2 | 55.7% |
| Assessment Function (MPAC) | 45,892.9 | 46,115.0 | 46,490.0 | | 46,490.0 | 375.0 | 0.8% | 597.1 | 1.3% |
| Funding of Employee Related Liabilities | 70,832.9 | 70,794.0 | 70,793.6 | | 70,793.6 | (0.4) | -0.0% | (39.3) | -0.1% |
| Tax Rebates for Registered Charities | | | | | | | | | |
| Programs Funded from Reserve Funds | (0.0) | | | | | | | 0.0 | -100% |
| Other Corporate Expenditures | (13,313.7) | 67,893.0 | 11,120.1 | | 11,120.1 | (56,772.9) | -83.6% | 24,433.8 | -184% |
| Insurance Premiums & Claims | | | | | | | | | |
| Tax Increment Funding (TIF) | 1,813.7 | 1,814.0 | 2,700.0 | | 2,700.0 | 886.0 | 48.8% | 886.3 | 48.9% |
| Parking Tag Enforcement & Operations Exp | 62,112.3 | 55,587.0 | 58,859.3 | | 58,859.3 | 3,272.3 | 5.9% | (3,253.0) | -5.2% |
| Heritage Property Taxes Rebate | 2,329.1 | 1,753.0 | 1,982.6 | | 1,982.6 | 229.6 | 13.1% | (346.5) | -14.9% |
| Solid Waste Management Services Rebate | 75,371.0 | 75,371.0 | 75,371.0 | | 75,371.0 | 0.0 | 0.0% | | |
| Non-Program Expenditures | 339,747.7 | 404,070.0 | 367,216.6 | | 367,216.6 | (36,853.4) | -9.1% | 27,468.9 | 8.1% |
| Non Program Revenues | | | | | | | | | |
| Payments in Lieu of Taxes | (96,389.2) | (89,951.0) | (93,209.1) | | (93,209.1) | (3,258.1) | 3.6% | 3,180.2 | -3.3% |
| Supplementary Taxes | (34,000.0) | (38,353.0) | (38,353.0) | | (38,353.0) | | | (4,353.0) | 12.8% |
| Tax Penalty Revenue | (32,000.0) | (33,360.0) | (32,000.0) | | (32,000.0) | 1,360.0 | -4.1% | | |
| Municipal Land Transfer Tax | (725,023.2) | (672,332.0) | (625,358.0) | | (625,358.0) | 46,974.0 | -7.0% | 99,665.2 | -13.7% |
| Municipal Accommodation Tax (MAT) | (31,545.0) | 17,413.0 | | | | (17,413.0) | -100.0% | 31,545.0 | -100% |
| Third Party Sign Tax | (9,007.0) | (9,800.0) | (9,531.4) | | (9,531.4) | 268.6 | -2.7% | (524.4) | 5.8% |
| Interest/Investment Earnings | (114,810.0) | (98,541.0) | (124,387.7) | | (124,387.7) | (25,846.7) | 26.2% | (9,577.7) | 8.3% |
| Other Corporate Revenues | (8,238.7) | (10,033.0) | (8,181.3) | | (8,181.3) | 1,851.7 | -18.5% | 57.4 | -0.7% |
| Dividend Income | (105,000.0) | (92,640.0) | (88,000.0) | | (88,000.0) | 4,640.0 | -5.0% | 17,000.0 | -16.2% |
| Provincial Revenue | (91,600.0) | (91,600.0) | (91,600.0) | | (91,600.0) | | | | |
| Parking Authority Revenues | (54,739.1) | (12,668.0) | | | | 12,668.0 | -100.0% | 54,739.1 | -100% |
| Administrative Support Recoveries - Water | (18,973.0) | (18,973.0) | (18,973.0) | | (18,973.0) | | | | |
| Administrative Support Recoveries - Health & EMS | (10,426.7) | (10,427.0) | (10,426.7) | | (10,426.7) | 0.3 | -0.0% | | |
| Parking Tag Enforcement & Operations Rev | (114,839.7) | (66,722.0) | (80,656.4) | | (80,656.4) | (13,934.4) | 20.9% | 34,183.3 | -29.8% |
| Other Tax Revenues | (10,192.2) | (12,776.0) | (10,313.3) | | (10,313.3) | 2,462.7 | -19.3% | (121.1) | 1.2% |
| Casino Woodbine Revenues | (27,900.0) | (3,940.0) | (4,035.4) | | (4,035.4) | (95.4) | 2.4% | 23,864.6 | -85.5% |
| Gaming & Registry Revenues | (2,716.0) | | (3,603.4) | | (3,603.4) | (3,603.4) | | (887.4) | 32.7% |
| COVID-19 Recoveries - Secured * | | | (700,300.0) | | (700,300.0) | (700,300.0) | | (700,300.0) | |
| COVID-19 Recoveries - Unsecured ** | | | (818,675.0) | | (818,675.0) | (818,675.0) | | (818,675.0) | |
| Sub-Total - COVID-19 Recoveries | | | (1,518,975.0) | | (1,518,975.0) | (1,518,975.0) | | (1,518,975.0) | |
| Non-Program Revenues | (1,487,400.0) | (1,244,703.0) | (2,757,603.8) | | (2,757,603.8) | (1,512,900.8) | 121.5% | (1,270,203.8) | 85.4% |
| TOTAL - CORPORATE ACCOUNTS | (200,556.4) | 98,924.0 | (1,382,486.1) | | (1,382,486.1) | (1,481,410.1) | -1497.5% | (1,181,929.7) | 589.3% |
| TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE | 4,424,467.7 | 5,378,892.3 | 4,445,707.3 | 43,475.3 | 4,489,182.6 | (889,709.7) | -16.5% | 64,714.9 | 1.5% |
| Less 2020 Approved Tax Levy | | | (4,424,467.7) | | (4,424,467.7) | | | | |
| Less Assessment Growth | | | (41,461.5) | | (41,461.5) | | | | |
| Less 0.7% Inflationary Tax Rate Increase | | | (23,253.4) | | (23,253.4) | | | | |
| TOTAL LEVY OPERATING BUDGET GAP | | | (43,475.3) | 43,475.3 | (0.0) | | | | |
| Special Levy for Scarborough Subway - No inc in 2021 | 40,698.9 | 40,698.9 | 40,698.9 | | 40,698.9 | | | | |
| City Building Fund (CBF) - 1.5% Tax rate inc in 2021 | 91,461.0 | 91,461.0 | 141,290.0 | | 141,290.0 | 49,829.0 | 54.5% | 49,829.0 | 54.5% |
| TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY | 4,556,627.5 | 5,511,052.2 | 4,627,696.2 | 43,475.3 | 4,671,171.4 | (839,880.7) | -15.2% | 114,543.9 | 2.5% |

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently

| In \$ Thousands | 2021 | | | 2022 | | 2023 | |
|---|-----------------|-----------------|-------------|------------------|--------------|----------------|--------------|
| | Gross | Net | Positions | Net | Positions | Net | Positions |
| City Clerk's Office | | | | | | | |
| New Info Production Requirements - Toronto Public Health | 11.6 | | | | | | |
| New Info Production Requirements - Transportation Services | 236.3 | 236.3 | | | | | |
| City Clerk's Office Total | 247.9 | 236.3 | | | | | |
| City Manager's Office | | | | | | | |
| Civic Engagement & Insights Project | 442.6 | 442.6 | 3.0 | (19.3) | (0.0) | (423.3) | (3.0) |
| Creating a Data for Equity Unit | 389.3 | 389.3 | 4.0 | 218.5 | | 1.1 | |
| Indigenous Affairs Support to Truth & Reconciliation Calls | 213.7 | 213.7 | 1.0 | 0.5 | | 0.3 | |
| City Manager's Office Total | 1,045.6 | 1,045.6 | 8.0 | 199.7 | (0.0) | (422.0) | (3.0) |
| City Planning | | | | | | | |
| CP - Housing Now Initiative | 454.8 | | 4.0 | | | | |
| City Planning Total | 454.8 | | 4.0 | | | | |
| Corporate Real Estate Management | | | | | | | |
| Activation of 220 Poplar Road (Borden Site) - Community Hub | 125.0 | 125.0 | | 975.0 | | | |
| Corporate Real Estate Management Total | 125.0 | 125.0 | | 975.0 | | | |
| Economic Development & Culture | | | | | | | |
| Funding for Year of Public Art | 4,500.0 | 2,250.0 | | (2,250.0) | | | |
| Economic Development & Culture Total | 4,500.0 | 2,250.0 | | (2,250.0) | | | |
| Engineering & Construction Services | | | | | | | |
| ECS - Development Engineering - Additional Resources | 1,084.9 | | 12.0 | | (0.0) | | |
| ECS - Housing Now Initiative | 266.4 | | 2.0 | | | | |
| Engineering & Construction Services Total | 1,351.2 | | 14.0 | | (0.0) | | |
| Housing Secretariat | | | | | | | |
| HS Small Sites Pre-development and Pre-acquisition Work Fund | 2,000.0 | | | | | | |
| Housing Secretariat Total | 2,000.0 | | | | | | |
| Legal Services | | | | | | | |
| Housing Now- Small Sites Pre-development & Pre-Acquisition | 921.6 | | 5.0 | | (5.0) | | |
| Legal Services Total | 921.6 | | 5.0 | | (5.0) | | |
| Municipal Licensing & Standards | | | | | | | |
| MLS - CPI (2%) Inflation Increase (REVERSAL) | | 461.4 | | | | | |
| Municipal Licensing & Standards Total | | 461.4 | | | | | |
| Office of the Chief Information Security Officer | | | | | | | |
| Priority 1 Cyber Security Items | 11,756.1 | 11,546.4 | 23.0 | 1,722.8 | | (581.1) | |
| Office of the Chief Information Security Officer Total | 11,756.1 | 11,546.4 | 23.0 | 1,722.8 | | (581.1) | |
| Office of the Controller | | | | | | | |
| Financial Systems Transformation Project | 1,590.3 | (0.0) | 35.0 | 0.0 | (0.0) | 0.0 | |
| Office of the Controller Total | 1,590.3 | (0.0) | 35.0 | 0.0 | (0.0) | 0.0 | |
| Social Development, Finance & Administration | | | | | | | |
| AnchorTO Dedicated Support | 189.2 | | | | | | |
| Community Benefits Framework | 582.3 | 582.3 | 6.0 | 100.0 | (1.0) | (27.3) | |
| Confronting Anti Black Racism and Poverty Reduction | 388.7 | 388.7 | | (388.7) | | | |
| Confronting Anti-Black Racism - Fee for Consultation Service | | (50.0) | | | | | |
| Expand Fare Pass Program Eligibility | 2,900.0 | 2,900.0 | | | | | |
| Policing Reform - Community-Based Crisis Response Pilot | 1,706.8 | 1,706.8 | 3.0 | 6,271.2 | (0.0) | (758.1) | |
| TO Wards Peace Program | 1,388.0 | 1,388.0 | 6.0 | 462.7 | | 4.9 | |
| Social Development, Finance & Administration Total | 7,154.8 | 6,915.6 | 15.0 | 6,445.2 | (1.0) | (780.5) | |
| Technology Services | | | | | | | |
| Implement Segregation/Segmentation Security Control-AU4.1(7) | 1,711.8 | 1,711.8 | | | | | |
| Increase Network & Security Capacity frm MSSP Implementation | 453.8 | 453.8 | | | | | |
| Tool to Control Access To Open Data - AU7.13(2a,b), AU4.1 | 96.7 | 96.7 | | | | | |
| Technology Services Total | 2,262.4 | 2,262.4 | | | | | |
| Toronto Building | | | | | | | |
| Toronto Building Program Review Implementation | 2,035.4 | | 50.0 | | | | |
| Toronto Building Total | 2,035.4 | | 50.0 | | | | |
| Toronto Public Health | | | | | | | |
| Hassle Free Clinic capacity inc in response to COVID-19 | 135.1 | 135.1 | | (135.1) | | | |
| Toronto Public Health Total | 135.1 | 135.1 | | (135.1) | | | |
| Toronto Public Library | | | | | | | |
| Fines Elimination - Children's Fines | | 300.0 | | 300.0 | | | |
| Toronto Public Library Total | | 300.0 | | 300.0 | | | |
| Toronto Transit Commission - Conventional | | | | | | | |
| Anti-Racism & Diversity | 1,069.4 | 1,069.4 | 5.0 | | | | |
| Cybersecurity | 1,795.3 | 1,795.3 | | 2,000.0 | | | |
| Eglinton Crosstown LRT | 3,946.0 | 3,946.0 | 235.0 | 45,168.5 | (2.0) | 8,389.9 | |
| ModernTO | 708.0 | 708.0 | 5.0 | | | | |

| In \$ Thousands | 2021 | | | 2022 | | 2023 | |
|---|-----------------|-----------------|--------------|------------------|--------------|----------------|--------------|
| | Gross | Net | Positions | Net | Positions | Net | Positions |
| Safety | 1,093.6 | 1,093.6 | 7.0 | 500.0 | | | |
| Vehicle Maintenance | 2,725.4 | 2,725.4 | 18.0 | 1,200.1 | | | |
| Toronto Transit Commission - Conventional Total | 11,337.7 | 11,337.7 | 270.0 | 48,868.6 | (2.0) | 8,389.9 | |
| Toronto Transit Commission - Wheel Trans | | | | | | | |
| Reservations Wait-Time Reduction | 1,662.3 | 1,662.3 | | 525.0 | | (768.9) | |
| Toronto Transit Commission - Wheel Trans Total | 1,662.3 | 1,662.3 | | 525.0 | | (768.9) | |
| Transportation Services | | | | | | | |
| Covid-19 Initiatives | 2,932.7 | 1,513.2 | 4.0 | 302.3 | (0.0) | | (4.0) |
| IDC- Police for ActiveTo (Covid-Impact) | 857.9 | 857.9 | | (857.9) | | | |
| New Service Level for Traffic Signal | 155.2 | 47.1 | 3.0 | 50.7 | | 4.4 | |
| Vision Zero Road Safety Plan - Traffic Enforcement Officers | 2,500.0 | 2,500.0 | | (2,500.0) | | | |
| Work Zone Pilot | 279.3 | 279.3 | 4.0 | 294.0 | | 1.1 | |
| Year of Public Art | 625.0 | | | | | | |
| Transportation Services Total | 7,350.1 | 5,197.5 | 11.0 | (2,710.8) | (0.0) | 5.5 | (4.0) |
| Grand Total | 55,930.1 | 43,475.3 | 435.0 | 53,940.4 | (8.0) | 5,843.0 | (7.0) |

| Programs (in \$000s) | 2020 Carry Forward to 2021 (Gross) | 2021 | | 2020 Carry Forward to 2021-2025 (Gross) | 2021-2025 | | 2020 Carry Forward to 2021-2030 (Gross) | 2021-2030 (excl. cfwd) | |
|--|------------------------------------|------------------|------------------|---|-------------------|------------------|---|------------------------|-------------------|
| | | Gross | Debt/CFC | | Gross | Debt/CFC | | Gross | Debt/CFC |
| Community and Social Services | | | | | | | | | |
| Children's Services | 7,022 | 7,628 | 1,575 | 11,801 | 71,154 | 7,603 | 11,801 | 78,884 | 15,083 |
| Economic Development and Culture | 10,181 | 14,638 | 10,936 | 10,181 | 84,423 | 53,737 | 10,181 | 167,624 | 107,865 |
| Parks, Forestry & Recreation | 68,809 | 168,992 | 87,081 | 69,715 | 1,392,531 | 414,226 | 69,715 | 2,485,942 | 786,831 |
| Seniors Services and Long-Term Care | 14,163 | 17,911 | | 14,163 | 209,469 | | 14,163 | 278,518 | |
| Shelter, Support & Housing Administration | 43,534 | 38,361 | 34,281 | 43,775 | 556,364 | 552,284 | 43,775 | 570,291 | 566,211 |
| Housing Secretariat | | 327,908 | 64,861 | | 403,290 | 103,740 | | 403,290 | 103,740 |
| Toronto Housing Corporation | 630 | 160,000 | 160,000 | 630 | 800,000 | 800,000 | 630 | 1,612,920 | 1,612,920 |
| Toronto Employment & Social Services | 6,508 | 3,973 | 3,855 | 7,919 | 5,199 | 5,081 | 7,919 | 5,199 | 5,081 |
| Toronto Paramedic Services | 1,905 | 5,127 | 3,575 | 42,650 | 34,167 | 13,975 | 42,650 | 75,857 | 28,665 |
| Community and Social Services | 152,753 | 744,538 | 366,164 | 200,835 | 3,556,597 | 1,950,646 | 200,835 | 5,678,525 | 3,226,396 |
| Infrastructure and Development Services | | | | | | | | | |
| City Planning | 1,973 | 4,668 | 3,020 | 1,973 | 29,310 | 15,441 | 1,973 | 59,103 | 29,780 |
| Fire Services | 8,294 | 11,071 | 3,215 | 8,294 | 31,837 | 14,531 | 8,294 | 38,137 | 17,131 |
| Transit Expansion Office | 25,076 | 18,704 | 17,762 | 25,076 | 1,543,704 | 79,762 | 25,076 | 1,543,704 | 79,762 |
| Transportation Services | 71,366 | 376,371 | 322,378 | 81,132 | 2,993,407 | 2,044,490 | 81,132 | 5,200,723 | 4,156,857 |
| Waterfront Revitalization Initiative | 114,380 | 6,545 | 1,645 | 114,380 | 174,732 | 32,640 | 114,380 | 174,732 | 32,640 |
| Infrastructure and Development Services | 221,089 | 417,359 | 348,020 | 230,855 | 4,772,990 | 2,186,864 | 230,855 | 7,016,399 | 4,316,170 |
| Corporate Services | | | | | | | | | |
| 311 Toronto | 2,311 | (1,437) | 874 | 2,311 | (537) | 1,774 | 2,311 | (37) | 2,274 |
| Corporate Real Estate Management | 86,675 | 197,218 | 170,929 | 88,347 | 917,692 | 627,175 | 88,347 | 1,253,529 | 914,626 |
| Environment and Energy | 2,390 | 64,523 | | 2,390 | 187,423 | | 2,390 | 339,923 | |
| Fleet Services | 10,055 | 60,666 | | 10,055 | 363,561 | | 10,055 | 747,462 | |
| Chief Information Security Office | | 4,021 | 4,021 | | 22,628 | 22,628 | | 22,628 | 22,628 |
| Technology Services | 16,967 | 50,434 | 43,963 | 18,174 | 177,296 | 73,333 | 18,174 | 304,161 | 74,025 |
| Corporate Services | 118,398 | 375,426 | 219,787 | 121,277 | 1,668,064 | 724,910 | 121,277 | 2,667,666 | 1,013,553 |
| Finance and Treasury Services | | | | | | | | | |
| Office of the CFO and Treasurer | 1,904 | 192 | 1,707 | 1,904 | 1,751 | 2,166 | 1,904 | 5,326 | 5,141 |
| Office of the Controller | 3,472 | 71,623 | 72,908 | 3,472 | 161,434 | 159,929 | 3,472 | 172,384 | 166,904 |
| Finance and Treasury Services | 5,376 | 71,815 | 74,615 | 5,376 | 163,185 | 162,095 | 5,376 | 177,710 | 172,045 |
| Other City Services | | | | | | | | | |
| Accountability Offices | | | | | 1,400 | 1,400 | | 1,650 | 1,650 |
| City Clerk's Office | 1,060 | 13,760 | 10,520 | 1,060 | 35,280 | 25,785 | 1,060 | 50,595 | 34,545 |
| Corporate Initiatives | 2,946 | 400 | 400 | 2,946 | 800 | 1,200 | 2,946 | 800 | 1,200 |
| Other City Services | 4,006 | 14,160 | 10,920 | 4,006 | 37,480 | 28,385 | 4,006 | 53,045 | 37,395 |
| Total - City Operations | 501,622 | 1,623,297 | 1,019,506 | 562,349 | 10,198,316 | 5,052,900 | 562,349 | 15,593,345 | 8,765,559 |
| Agencies | | | | | | | | | |
| Exhibition Place | 6,339 | 5,214 | 11,553 | 6,339 | 63,100 | 66,691 | 6,339 | 143,315 | 143,306 |
| GO Transit | 60,000 | | | 60,000 | | | 60,000 | | |
| TO Live | 15,409 | 15,022 | 25,103 | 15,409 | 85,858 | 95,939 | 15,409 | 111,775 | 121,856 |
| Toronto & Region Conservation Authority | | 18,197 | 3,961 | | 99,253 | 22,265 | | 205,950 | 46,170 |
| Toronto Police Service | 33,963 | 34,865 | 17,655 | 33,963 | 316,908 | 123,477 | 33,963 | 605,286 | 211,688 |
| Toronto Public Health | 4,274 | 815 | 1,889 | 4,588 | 17,122 | 18,510 | 4,588 | 29,228 | 30,616 |
| Toronto Public Library | 9,339 | 35,477 | 33,465 | 9,339 | 208,106 | 167,002 | 9,339 | 430,002 | 333,714 |
| Toronto Zoo | 8,078 | 10,520 | 11,724 | 8,078 | 90,954 | 86,158 | 8,078 | 132,669 | 125,873 |
| Yonge-Dundas Square | | | | | | | | | |
| Agencies excl. TTC | 137,402 | 120,109 | 105,350 | 137,716 | 881,301 | 580,042 | 137,716 | 1,658,225 | 1,013,223 |
| Tax Supported before TTC | 639,023 | 1,743,407 | 1,124,856 | 700,064 | 11,079,616 | 5,632,942 | 700,064 | 17,251,570 | 9,778,781 |
| Toronto Transit Commission | | | | | | | | | |
| Toronto Transit Commission | 100,468 | 1,132,457 | 67,215 | 100,468 | 6,757,774 | 119,244 | 100,468 | 11,588,617 | 412,177 |
| Scarborough Subway Extension | | 19,644 | | | 44,351 | | | 47,188 | |
| Spadina Subway Extension | 6,715 | 48,914 | 48,914 | 6,715 | 113,902 | 113,902 | 6,715 | 113,902 | 113,902 |
| Transit Studies | 1,281 | 5,119 | | 1,281 | 48,695 | | 1,281 | 48,695 | |
| Toronto Transit Commission | 108,464 | 1,206,134 | 116,129 | 108,464 | 6,964,722 | 233,146 | 108,464 | 11,798,402 | 526,079 |
| Tax Supported Programs | 747,488 | 2,949,540 | 1,240,985 | 808,529 | 18,044,338 | 5,866,088 | 808,529 | 29,049,973 | 10,304,860 |

Appendix 2.1.1

2021 Cash Flow & Future Year Commitments Including Carry Forward Funding

| Project Code | (In \$000s) | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 | 2028 | 2029 | 2030 | Total 2021 Cash Flow & FY Commits |
|--------------|--|--------------|------------|----------|----------|----------|----------|----------|----------|----------|----------|-----------------------------------|
| CIS908424 | Ontario Place Development Plans | 1,749 | - | - | - | - | - | - | - | - | - | 1,749 |
| CIS908410 | Rail Deck Park | 1,597 | 400 | - | - | - | - | - | - | - | - | 1,997 |
| | Total Expenditure (including carry forward from 2020) | 3,346 | 400 | - | - | - | - | - | - | - | - | 3,746 |

| Previously Approved | Change in Scope | New w/ Future Year |
|---------------------|-----------------|--------------------|
| 1,749 | (400) | 800 |
| 1,597 | | - |
| 3,346 | (400) | 800 |

Contribution To Reserves

| Reserve Funds | 2021 Recommended |
|---|-----------------------------|
| XQ1508 Vehicle Reserve- It Sustainment | 20,530,000 |
| XR1103 Childcare Capital Reserve Fund | 1,000,000 |
| XQ0012 Corporate Conference Reserve | 150,000 |
| XQ1701 Vehicle & Equipmt Replacement - Police | 1,994,000 |
| XR1001 Workers Compensation Reserve Fund | 5,000,000 |
| XR1002 Employee Retiree Ben RF City | 39,000,000 |
| XR1007 Sick Leave Reserve Fund | 27,227,200 |
| XR1010 Insurance Reserve Fund | 109,184 |
| XR1017 Election Reserve Fund | 11,000,000 |
| XR1306 CP Development Technology RF | 1,082,000 |
| XR1701 Police Central Sick Pay | 180,100 |
| XR1731 SmartTrack Funding Reserve Fund | 2,700,000 |
| XQ0011 Capital Financing Reserve | 39,665,244 |
| XQ0703 Tax Rate Stabilization Reserve | 28,038,752 |
| Total | 177,676,480 |

Contribution from Reserves

| Reserve Funds | 2021 Recommended |
|---|-----------------------------|
| XR1412 Solid Waste Debt Reserve Fund | 36,996,199 |
| XR1722 Transit Infrastructure Reserve Fund | 5,300,000 |
| XR2108 Dev Chgs RF - Spadina Subwy Ext | 20,000,000 |
| XR2112 Dev Chgs RF - Sanitary sewer | 512,000 |
| XR2113 Dev Chgs RF - Storm Water Mang | 11,829,000 |
| XR1001 Workers Compensation Reserve Fund | 7,700,000 |
| XR1002 Employee Retiree Ben RF City | 50,375,900 |
| XR1007 Sick Leave Reserve Fund | 25,544,600 |
| XR1010 Insurance Reserve Fund | 70,348,748 |
| XR1701 Police Central Sick Pay | 180,100 |
| XR3018 Provincial Gas Tax Revenues For Public Transit | 91,600,000 |
| Total | 320,386,548 |