

CITY OF TORONTO

Gross Expenditures (\$000's)

Office of the Controller

						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2021	2022	2023	2024	2025	Total 2021-2025	Total 2026-2030	Total 2021-2030	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing		
<u>FNS907445 Utility Billing System Replacement 2028</u>																									
3	1	Utility Billing System Replacement 2028	CW	S6	03	0	0	0	0	0	0	3,975	3,975	0	0	0	0	3,975	0	0	0	0	0	3,975	
Sub-total						0	0	0	0	0	0	3,975	3,975	0	0	0	0	3,975	0	0	0	0	0	3,975	
<u>FNS908049 Electronic Self Service Tax and Utility</u>																									
0	1	Electronic Self Service Tax and Utility	CW	S2	04	192	0	0	0	0	192	0	192	0	0	0	0	64	0	32	0	96	0	192	
Sub-total						192	0	0	0	0	192	0	192	0	0	0	0	64	0	32	0	96	0	192	
<u>FNS908076 Supply Chain Management Transformation</u>																									
0	1	Supply Chain Management Transformation (SCMT 1)	CW	S2	04	1,361	0	0	0	0	1,361	0	1,361	0	0	0	0	0	0	650	0	711	0	1,361	
0	10	SCMT S3 (Carry Forward Adjustment)	CW	S3	04	-650	0	0	0	0	-650	0	-650	0	0	0	0	0	0	-650	0	0	0	-650	
0	12	SCMT (New)	CW	S3	04	3,092	2,477	2,127	0	0	7,696	0	7,696	0	0	0	0	0	0	0	0	7,696	0	7,696	
Sub-total						3,803	2,477	2,127	0	0	8,407	0	8,407	0	0	0	0	0	0	0	0	0	8,407	0	8,407
<u>FNS908137 Financial Systems Transformation</u>																									
0	1	Financial Systems Transformation	CW	S4	04	62,311	48,269	26,615	0	0	137,195	0	137,195	0	0	0	0	0	0	0	0	137,195	0	137,195	
Sub-total						62,311	48,269	26,615	0	0	137,195	0	137,195	0	0	0	0	0	0	0	0	0	137,195	0	137,195
<u>FNS908344 Employee Service Centre (ESC)</u>																									
1	1	Employee Service Centre (ESC)	CW	S2	04	75	0	0	0	0	75	0	75	0	0	0	0	0	0	0	0	75	0	75	
0	3	Employee Service Centre (ESC) (Reduction)	CW	S3	04	-75	0	0	0	0	-75	0	-75	0	0	0	0	0	0	0	0	-75	0	-75	
Sub-total						0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<u>FNS908403 Finance Accounting Systems Transformation (FA)</u>																									
0	3	FAST - Business Transformation	CW	S2	04	296	0	0	0	0	296	0	296	0	0	0	0	0	0	0	0	296	0	296	
0	4	FAST (Reduction)	CW	S3	04	-296	0	0	0	0	-296	0	-296	0	0	0	0	0	0	0	0	-296	0	-296	
Sub-total						0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<u>FNS908734 PPEB Transformation Program</u>																									
0	1	PPEB Transformation Program	CW	S2	04	1,736	0	0	0	0	1,736	0	1,736	0	0	0	0	0	0	873	0	863	0	1,736	
0	2	PPEB Transformation Program (Carry Forward Adjust)	CW	S3	04	-873	0	0	0	0	-873	0	-873	0	0	0	0	0	0	-873	0	0	0	-873	
0	4	PPEB Transformation Program (Allocation)	CW	S3	04	75	0	0	0	0	75	0	75	0	0	0	0	0	0	0	0	75	0	75	

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Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2021	2022	2023	2024	2025	Total 2021-2025	Total 2026-2030	Total 2021-2030	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>FNS908734 PPEB Transformation Program</u>																								
0	5	PPEB Transformation Program (New)			CW S3 04	2,884	2,350	0	0	0	5,234	0	5,234	0	0	0	0	0	0	0	0	5,234	0	5,234
Sub-total						3,822	2,350	0	0	0	6,172	0	6,172	0	0	0	0	0	0	0	0	6,172	0	6,172
<u>TRE906809 Tax and Utility Billing Systems Modernization</u>																								
1	1	Tax Billing System			CW S2 03	3,825	1,742	1,741	0	0	7,308	0	7,308	0	0	0	0	0	1,049	0	6,259	0	7,308	
1	2	Utility Billing System			CW S2 03	2,091	1,395	1,395	0	0	4,881	0	4,881	0	0	0	4,181	0	700	0	0	0	4,881	
0	5	Tax Billing System (Carry Forward Adjustment S3)			CW S3 03	-1,049	0	0	0	0	-1,049	0	-1,049	0	0	0	0	0	-1,049	0	0	0	-1,049	
Sub-total						4,867	3,137	3,136	0	0	11,140	0	11,140	0	0	0	4,181	0	700	0	6,259	0	11,140	
<u>TRE906811 Parking Tag Mgmt Software Upgrade</u>																								
1	1	Parking Tag Mgmt Software Upgrade			CW S2 03	1,000	934	0	0	0	1,934	0	1,934	0	0	0	0	0	900	0	1,034	0	1,934	
0	3	Parking Tag Mgmt Software (Carry Forward Adjust)			CW S3 03	-900	0	0	0	0	-900	0	-900	0	0	0	0	0	-900	0	0	0	-900	
0	5	Parking Tag Mgmt Software Upgrade (New)			CW S3 03	0	16	750	0	0	766	0	766	0	0	0	0	0	0	0	766	0	766	
Sub-total						100	950	750	0	0	1,800	0	1,800	0	0	0	0	0	0	0	1,800	0	1,800	
<u>TRE906817 Tax Billing System Replacement 2028</u>																								
3	1	Tax Billing System Replacement 2028			CW S6 03	0	0	0	0	0	0	3,975	3,975	0	0	0	0	0	0	0	3,975	0	3,975	
Sub-total						0	0	0	0	0	0	3,975	3,975	0	0	0	0	0	0	0	0	3,975	0	3,975
<u>TRE906818 Parking Tag Mgmt Software Replacement 2026</u>																								
3	1	Parking Tag Mgmt Software Replacement 2026			CW S6 03	0	0	0	0	0	0	3,000	3,000	0	0	0	0	0	0	0	3,000	0	3,000	
Sub-total						0	0	0	0	0	0	3,000	3,000	0	0	0	0	0	0	0	0	3,000	0	3,000
Total Program Expenditure						75,095	57,183	32,628	0	0	164,906	10,950	175,856	0	0	0	8,220	0	732	0	166,904	0	175,856	

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						2021	2022	2023	2024	2025	Total 2021-2025	Total 2026-2030	Total 2021-2030	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Reserve Funds (Ind."XR" Ref.)				1,455	1,395	1,395	0	0	4,245	3,975	8,220	0	0	0	0	8,220	0	0	0	0	0	8,220
		Other1 (Internal)				732	0	0	0	0	732	0	732	0	0	0	732	0	0	0	0	0	732	732
		Debt				72,908	55,788	31,233	0	0	159,929	6,975	166,904	0	0	0	0	166,904	0	0	0	0	0	166,904
Total Program Financing						75,095	57,183	32,628	0	0	164,906	10,950	175,856	0	0	0	8,220	0	732	0	166,904	0	0	175,856

Status Code	Description
S2	S2 Prior Year (With 2021 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2021 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2022 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07