

(In \$000's)	2020	2020	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
	Budget	Projection				\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	10,040,691.3	9,581,428.0	10,292,279.9	55,930.1	10,348,210.0	766,782.0	8.0%	307,518.7	3.1%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	340,220.2	340,220.0	346,831.1		346,831.1	6,611.1	1.9%	6,610.9	1.9%
Technology Sustainment	19,911.6	19,912.0	20,530.0		20,530.0	618.0	3.1%	618.4	3.1%
Debt Charges	666,665.0	659,125.0	733,486.4		733,486.4	74,361.4	11.3%	66,821.4	10.0%
Capital & Corporate Financing	1,026,796.8	1,019,257.0	1,100,847.5		1,100,847.5	81,590.5	8.0%	74,050.7	7.2%
Non-Program Expenditures									
Tax Deficiencies/Write offs	65,422.4	55,765.0	54,303.8		54,303.8	(1,461.2)	-2.6%	(11,118.6)	-17.0%
Tax Increment Equivalent Grants (TIEG)	29,287.1	28,978.0	45,596.2		45,596.2	16,618.2	57.3%	16,309.2	55.7%
Assessment Function (MPAC)	45,892.9	46,115.0	46,490.0		46,490.0	375.0	0.8%	597.1	1.3%
Funding of Employee Related Liabilities	70,832.9	70,794.0	70,793.6		70,793.6	(0.4)	-0.0%	(39.3)	-0.1%
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	143,777.6	153,814.0	152,837.1		152,837.1	(976.9)	-0.6%	9,059.5	6.3%
Other Corporate Expenditures	31,179.5	88,382.0	32,531.3		32,531.3	(55,850.7)	-63.2%	1,351.8	4.3%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)	1,813.7	1,814.0	2,700.0		2,700.0	886.0	48.8%	886.3	48.9%
Parking Tag Enforcement & Operations Exp	62,112.3	55,587.0	58,859.3		58,859.3	3,272.3	5.9%	(3,253.0)	-5.2%
Heritage Property Taxes Rebate	2,329.1	1,753.0	1,982.6		1,982.6	229.6	13.1%	(346.5)	-14.9%
Solid Waste Management Services Rebate	85,371.0	85,371.0	75,371.0		75,371.0	(10,000.0)	-11.7%	(10,000.0)	-11.7%
Non-Program Expenditures	538,018.5	588,373.0	541,465.0		541,465.0	(46,908.0)	-8.0%	3,446.5	0.6%
Non Program Revenues									
Payments in Lieu of Taxes									
Supplementary Taxes									
Tax Penalty Revenue									
Municipal Land Transfer Tax	72,667.5	72,668.0	72,332.7		72,332.7	(335.3)	-0.5%	(334.8)	-0.5%
Municipal Accommodation Tax (MAT)	30,027.0	28,130.0	14,478.5		14,478.5	(13,651.5)	-48.5%	(15,548.5)	-51.8%
Third Party Sign Tax									
Interest/Investment Earnings	10,723.0	7,136.0	9,926.4		9,926.4	2,790.4	39.1%	(796.6)	-7.4%
Other Corporate Revenues	80.0	662.0	180.0		180.0	(482.0)	-72.8%	100.0	125.0%
Dividend Income									
Provincial Revenue									
Parking Authority Revenues									
Administrative Support Recoveries - Water									
Administrative Support Recoveries - Health & EMS									
Parking Tag Enforcement & Operations Rev									
Other Tax Revenues		(2,218.0)	220.7		220.7	2,438.7	-109.9%	220.7	
Casino Woodbine Revenues									
Gaming & Registry Revenues	768.0		768.0		768.0	768.0			
COVID-19 Recoveries - Secured *									
COVID-19 Recoveries - Unsecured **									
Sub-Total - COVID-19 Recoveries									
Non-Program Revenues	114,265.5	106,378.0	97,906.3		97,906.3	(8,471.7)	-8.0%	(16,359.2)	-14.3%
TOTAL - CORPORATE ACCOUNTS	1,679,080.8	1,714,008.0	1,740,218.8		1,740,218.8	26,210.8	1.5%	61,137.9	3.6%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	11,719,772.1	11,295,436.0	12,032,498.7	55,930.1	12,088,428.8	792,992.8	7.0%	368,656.7	3.1%
Special Levy for Scarborough Subway - No inc in 2021	40,698.9	40,698.9	40,698.9		40,698.9				
City Building Fund (CBF) - 1.5% Tax rate inc in 2021	91,461.0	91,461.0	141,290.0		141,290.0	49,829.0	54.5%	49,829.0	54.5%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	11,851,932.0	11,427,595.9	12,214,487.5	55,930.1	12,270,417.6	842,821.7	7.4%	418,485.6	3.5%

* \$40 million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

** \$38 million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently

(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	5,415,667.2	4,301,459.7	4,464,086.5	12,454.8	4,476,541.4	175,081.6	4.1%	(939,125.9)	-17.3%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	11,450.5	11,450.0	8,677.7		8,677.7	(2,772.3)	-24.2%	(2,772.8)	-24.2%
Technology Sustainment									
Debt Charges	68,250.5	68,250.0	84,268.7		84,268.7	16,018.7	23.5%	16,018.2	23.5%
Capital & Corporate Financing	79,701.0	79,700.0	92,946.3		92,946.3	13,246.3	16.6%	13,245.4	16.6%
Non-Program Expenditures									
Tax Deficiencies/Write offs									
Tax Increment Equivalent Grants (TIEG)									
Assessment Function (MPAC)									
Funding of Employee Related Liabilities									
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	143,777.6	153,814.0	152,837.1		152,837.1	(976.9)	-0.6%	9,059.5	6.3%
Other Corporate Expenditures	44,493.2	20,489.0	21,411.2		21,411.2	922.2	4.5%	(23,082.0)	-51.9%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)									
Parking Tag Enforcement & Operations Exp									
Heritage Property Taxes Rebate									
Solid Waste Management Services Rebate	10,000.0	10,000.0				(10,000.0)	-100.0%	(10,000.0)	-100%
Non-Program Expenditures	198,270.8	184,303.0	174,248.4		174,248.4	(10,054.6)	-5.5%	(24,022.5)	-12.1%
Non Program Revenues									
Payments in Lieu of Taxes	96,389.2	89,951.0	93,209.1		93,209.1	3,258.1	3.6%	(3,180.2)	-3.3%
Supplementary Taxes	34,000.0	38,353.0	38,353.0		38,353.0			4,353.0	12.8%
Tax Penalty Revenue	32,000.0	33,360.0	32,000.0		32,000.0	(1,360.0)	-4.1%		
Municipal Land Transfer Tax	797,690.7	745,000.0	697,690.7		697,690.7	(47,309.3)	-6.4%	(100,000.0)	-12.5%
Municipal Accommodation Tax (MAT)	61,572.0	10,717.0	14,478.5		14,478.5	3,761.5	35.1%	(47,093.5)	-76.5%
Third Party Sign Tax	9,007.0	9,800.0	9,531.4		9,531.4	(268.6)	-2.7%	524.4	5.8%
Interest/Investment Earnings	125,533.0	105,677.0	134,314.1		134,314.1	28,637.1	27.1%	8,781.1	7.0%
Other Corporate Revenues	8,318.7	10,695.0	8,361.3		8,361.3	(2,333.7)	-21.8%	42.6	0.5%
Dividend Income	105,000.0	92,640.0	88,000.0		88,000.0	(4,640.0)	-5.0%	(17,000.0)	-16.2%
Provincial Revenue	91,600.0	91,600.0	91,600.0		91,600.0				
Parking Authority Revenues	54,739.1	12,668.0				(12,668.0)	-100.0%	(54,739.1)	-100%
Administrative Support Recoveries - Water	18,973.0	18,973.0	18,973.0		18,973.0				
Administrative Support Recoveries - Health & EMS	10,426.7	10,427.0	10,426.7		10,426.7	(0.3)	-0.0%		
Parking Tag Enforcement & Operations Rev	114,839.7	66,722.0	80,656.4		80,656.4	13,934.4	20.9%	(34,183.3)	-29.8%
Other Tax Revenues	10,192.2	10,558.0	10,534.0		10,534.0	(24.0)	-0.2%	341.8	3.4%
Casino Woodbine Revenues	27,900.0	3,940.0	4,035.4		4,035.4	95.4	2.4%	(23,864.6)	-85.5%
Gaming & Registry Revenues	3,484.0		4,371.4		4,371.4	4,371.4		887.4	25.5%
COVID-19 Recoveries - Secured *			700,300.0		700,300.0	700,300.0		700,300.0	
COVID-19 Recoveries - Unsecured **			818,675.0		818,675.0	818,675.0		818,675.0	
Sub-Total - COVID-19 Recoveries			1,518,975.0		1,518,975.0	1,518,975.0		1,518,975.0	
Non-Program Revenues	1,601,665.4	1,351,081.0	2,855,510.1		2,855,510.1	1,504,429.1	111.4%	1,253,844.7	78.3%
TOTAL - CORPORATE ACCOUNTS	1,879,637.2	1,615,084.0	3,122,704.8		3,122,704.8	1,507,620.8	93.3%	1,243,067.6	66.1%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	7,295,304.5	5,916,543.7	7,586,791.3	12,454.8	7,599,246.2	1,682,702.5	28.4%	303,941.7	4.2%

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(In \$000's)	2020 Budget	2020 Projection	2021 Base	2021 New / Enhanced	2021 Budget	Budget to Projection		Budget to Budget	
						\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	4,625,024.1	5,279,968.3	5,828,193.4	43,475.3	5,871,668.6	591,700.4	11.2%	1,246,644.6	27.0%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	328,769.7	328,770.0	338,153.4		338,153.4	9,383.4	2.9%	9,383.7	2.9%
Technology Sustainment	19,911.6	19,912.0	20,530.0		20,530.0	618.0	3.1%	618.4	3.1%
Debt Charges	598,414.5	590,875.0	649,217.8		649,217.8	58,342.8	9.9%	50,803.3	8.5%
Capital & Corporate Financing	947,095.9	939,557.0	1,007,901.1		1,007,901.1	68,344.1	7.3%	60,805.3	6.4%
Non-Program Expenditures									
Tax Deficiencies/Write offs	65,422.4	55,765.0	54,303.8		54,303.8	(1,461.2)	-2.6%	(11,118.6)	-17.0%
Tax Increment Equivalent Grants (TIEG)	29,287.1	28,978.0	45,596.2		45,596.2	16,618.2	57.3%	16,309.2	55.7%
Assessment Function (MPAC)	45,892.9	46,115.0	46,490.0		46,490.0	375.0	0.8%	597.1	1.3%
Funding of Employee Related Liabilities	70,832.9	70,794.0	70,793.6		70,793.6	(0.4)	-0.0%	(39.3)	-0.1%
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	(0.0)							0.0	-100%
Other Corporate Expenditures	(13,313.7)	67,893.0	11,120.1		11,120.1	(56,772.9)	-83.6%	24,433.8	-184%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)	1,813.7	1,814.0	2,700.0		2,700.0	886.0	48.8%	886.3	48.9%
Parking Tag Enforcement & Operations Exp	62,112.3	55,587.0	58,859.3		58,859.3	3,272.3	5.9%	(3,253.0)	-5.2%
Heritage Property Taxes Rebate	2,329.1	1,753.0	1,982.6		1,982.6	229.6	13.1%	(346.5)	-14.9%
Solid Waste Management Services Rebate	75,371.0	75,371.0	75,371.0		75,371.0	0.0	0.0%		
Non-Program Expenditures	339,747.7	404,070.0	367,216.6		367,216.6	(36,853.4)	-9.1%	27,468.9	8.1%
Non Program Revenues									
Payments in Lieu of Taxes	(96,389.2)	(89,951.0)	(93,209.1)		(93,209.1)	(3,258.1)	3.6%	3,180.2	-3.3%
Supplementary Taxes	(34,000.0)	(38,353.0)	(38,353.0)		(38,353.0)			(4,353.0)	12.8%
Tax Penalty Revenue	(32,000.0)	(33,360.0)	(32,000.0)		(32,000.0)	1,360.0	-4.1%		
Municipal Land Transfer Tax	(725,023.2)	(672,332.0)	(625,358.0)		(625,358.0)	46,974.0	-7.0%	99,665.2	-13.7%
Municipal Accommodation Tax (MAT)	(31,545.0)	17,413.0				(17,413.0)	-100.0%	31,545.0	-100%
Third Party Sign Tax	(9,007.0)	(9,800.0)	(9,531.4)		(9,531.4)	268.6	-2.7%	(524.4)	5.8%
Interest/Investment Earnings	(114,810.0)	(98,541.0)	(124,387.7)		(124,387.7)	(25,846.7)	26.2%	(9,577.7)	8.3%
Other Corporate Revenues	(8,238.7)	(10,033.0)	(8,181.3)		(8,181.3)	1,851.7	-18.5%	57.4	-0.7%
Dividend Income	(105,000.0)	(92,640.0)	(88,000.0)		(88,000.0)	4,640.0	-5.0%	17,000.0	-16.2%
Provincial Revenue	(91,600.0)	(91,600.0)	(91,600.0)		(91,600.0)				
Parking Authority Revenues	(54,739.1)	(12,668.0)				12,668.0	-100.0%	54,739.1	-100%
Administrative Support Recoveries - Water	(18,973.0)	(18,973.0)	(18,973.0)		(18,973.0)				
Administrative Support Recoveries - Health & EMS	(10,426.7)	(10,427.0)	(10,426.7)		(10,426.7)	0.3	-0.0%		
Parking Tag Enforcement & Operations Rev	(114,839.7)	(66,722.0)	(80,656.4)		(80,656.4)	(13,934.4)	20.9%	34,183.3	-29.8%
Other Tax Revenues	(10,192.2)	(12,776.0)	(10,313.3)		(10,313.3)	2,462.7	-19.3%	(121.1)	1.2%
Casino Woodbine Revenues	(27,900.0)	(3,940.0)	(4,035.4)		(4,035.4)	(95.4)	2.4%	23,864.6	-85.5%
Gaming & Registry Revenues	(2,716.0)		(3,603.4)		(3,603.4)	(3,603.4)		(887.4)	32.7%
COVID-19 Recoveries - Secured *			(700,300.0)		(700,300.0)	(700,300.0)		(700,300.0)	
COVID-19 Recoveries - Unsecured **			(818,675.0)		(818,675.0)	(818,675.0)		(818,675.0)	
Sub-Total - COVID-19 Recoveries			(1,518,975.0)		(1,518,975.0)	(1,518,975.0)		(1,518,975.0)	
Non-Program Revenues	(1,487,400.0)	(1,244,703.0)	(2,757,603.8)		(2,757,603.8)	(1,512,900.8)	121.5%	(1,270,203.8)	85.4%
TOTAL - CORPORATE ACCOUNTS	(200,556.4)	98,924.0	(1,382,486.1)		(1,382,486.1)	(1,481,410.1)	-1497.5%	(1,181,929.7)	589.3%
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	4,424,467.7	5,378,892.3	4,445,707.3	43,475.3	4,489,182.6	(889,709.7)	-16.5%	64,714.9	1.5%
Less 2020 Approved Tax Levy			(4,424,467.7)		(4,424,467.7)				
Less Assessment Growth			(41,461.5)		(41,461.5)				
Less 0.7% Inflationary Tax Rate Increase			(23,253.4)		(23,253.4)				
TOTAL LEVY OPERATING BUDGET GAP			(43,475.3)	43,475.3	(0.0)				
Special Levy for Scarborough Subway - No inc in 2021	40,698.9	40,698.9	40,698.9		40,698.9				
City Building Fund (CBF) - 1.5% Tax rate inc in 2021	91,461.0	91,461.0	141,290.0		141,290.0	49,829.0	54.5%	49,829.0	54.5%
TOTAL LEVY INCLUDING SCARBOROUGH SUBWAY EXTENSION LEVY	4,556,627.5	5,511,052.2	4,627,696.2	43,475.3	4,671,171.4	(839,880.7)	-15.2%	114,543.9	2.5%

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In \$ Thousands	2021			2022		2023	
	Gross	Net	Positions	Net	Positions	Net	Positions
City Clerk's Office							
New Info Production Requirements - Toronto Public Health	11.6						
New Info Production Requirements - Transportation Services	236.3	236.3					
City Clerk's Office Total	247.9	236.3					
City Manager's Office							
Civic Engagement & Insights Project	442.6	442.6	3.0	(19.3)	(0.0)	(423.3)	(3.0)
Creating a Data for Equity Unit	389.3	389.3	4.0	218.5		1.1	
Indigenous Affairs Support to Truth & Reconciliation Calls	213.7	213.7	1.0	0.5		0.3	
City Manager's Office Total	1,045.6	1,045.6	8.0	199.7	(0.0)	(422.0)	(3.0)
City Planning							
CP - Housing Now Initiative	454.8		4.0				
City Planning Total	454.8		4.0				
Corporate Real Estate Management							
Activation of 220 Poplar Road (Borden Site) - Community Hub	125.0	125.0		975.0			
Corporate Real Estate Management Total	125.0	125.0		975.0			
Economic Development & Culture							
Funding for Year of Public Art	4,500.0	2,250.0		(2,250.0)			
Economic Development & Culture Total	4,500.0	2,250.0		(2,250.0)			
Engineering & Construction Services							
ECS - Development Engineering - Additional Resources	1,084.9		12.0		(0.0)		
ECS - Housing Now Initiative	266.4		2.0				
Engineering & Construction Services Total	1,351.2		14.0		(0.0)		
Housing Secretariat							
HS Small Sites Pre-development and Pre-acquisition Work Fund	2,000.0						
Housing Secretariat Total	2,000.0						
Legal Services							
Housing Now- Small Sites Pre-development & Pre-Acquisition	921.6		5.0		(5.0)		
Legal Services Total	921.6		5.0		(5.0)		
Municipal Licensing & Standards							
MLS - CPI (2%) Inflation Increase (REVERSAL)		461.4					
Municipal Licensing & Standards Total		461.4					
Office of the Chief Information Security Officer							
Priority 1 Cyber Security Items	11,756.1	11,546.4	23.0	1,722.8		(581.1)	
Office of the Chief Information Security Officer Total	11,756.1	11,546.4	23.0	1,722.8		(581.1)	
Office of the Controller							
Financial Systems Transformation Project	1,590.3	(0.0)	35.0	0.0	(0.0)	0.0	
Office of the Controller Total	1,590.3	(0.0)	35.0	0.0	(0.0)	0.0	
Social Development, Finance & Administration							
AnchorTO Dedicated Support	189.2						
Community Benefits Framework	582.3	582.3	6.0	100.0	(1.0)	(27.3)	
Confronting Anti Black Racism and Poverty Reduction	388.7	388.7		(388.7)			
Confronting Anti-Black Racism - Fee for Consultation Service		(50.0)					
Expand Fare Pass Program Eligibility	2,900.0	2,900.0					
Policing Reform - Community-Based Crisis Response Pilot	1,706.8	1,706.8	3.0	6,271.2	(0.0)	(758.1)	
TO Wards Peace Program	1,388.0	1,388.0	6.0	462.7		4.9	
Social Development, Finance & Administration Total	7,154.8	6,915.6	15.0	6,445.2	(1.0)	(780.5)	
Technology Services							
Implement Segregation/Segmentation Security Control-AU4.1(7)	1,711.8	1,711.8					
Increase Network & Security Capacity frm MSSP Implementation	453.8	453.8					
Tool to Control Access To Open Data - AU7.13(2a,b), AU4.1	96.7	96.7					
Technology Services Total	2,262.4	2,262.4					
Toronto Building							
Toronto Building Program Review Implementation	2,035.4		50.0				
Toronto Building Total	2,035.4		50.0				
Toronto Public Health							
Hassle Free Clinic capacity inc in response to COVID-19	135.1	135.1		(135.1)			
Toronto Public Health Total	135.1	135.1		(135.1)			
Toronto Public Library							
Fines Elimination - Children's Fines		300.0		300.0			
Toronto Public Library Total		300.0		300.0			
Toronto Transit Commission - Conventional							
Anti-Racism & Diversity	1,069.4	1,069.4	5.0				
Cybersecurity	1,795.3	1,795.3		2,000.0			
Eglinton Crosstown LRT	3,946.0	3,946.0	235.0	45,168.5	(2.0)	8,389.9	
ModernTO	708.0	708.0	5.0				

In \$ Thousands	2021			2022		2023	
	Gross	Net	Positions	Net	Positions	Net	Positions
Safety	1,093.6	1,093.6	7.0	500.0			
Vehicle Maintenance	2,725.4	2,725.4	18.0	1,200.1			
Toronto Transit Commission - Conventional Total	11,337.7	11,337.7	270.0	48,868.6	(2.0)	8,389.9	
Toronto Transit Commission - Wheel Trans							
Reservations Wait-Time Reduction	1,662.3	1,662.3		525.0		(768.9)	
Toronto Transit Commission - Wheel Trans Total	1,662.3	1,662.3		525.0		(768.9)	
Transportation Services							
Covid-19 Initiatives	2,932.7	1,513.2	4.0	302.3	(0.0)		(4.0)
IDC- Police for ActiveTo (Covid-Impact)	857.9	857.9		(857.9)			
New Service Level for Traffic Signal	155.2	47.1	3.0	50.7		4.4	
Vision Zero Road Safety Plan - Traffic Enforcement Officers	2,500.0	2,500.0		(2,500.0)			
Work Zone Pilot	279.3	279.3	4.0	294.0		1.1	
Year of Public Art	625.0						
Transportation Services Total	7,350.1	5,197.5	11.0	(2,710.8)	(0.0)	5.5	(4.0)
Grand Total	55,930.1	43,475.3	435.0	53,940.4	(8.0)	5,843.0	(7.0)

Programs (in \$000s)	2020 Carry Forward to 2021 (Gross)	2021		2020 Carry Forward to 2021-2025 (Gross)	2021-2025		2020 Carry Forward to 2021-2030 (Gross)	2021-2030 (excl. cfwd)	
		Gross	Debt/CFC		Gross	Debt/CFC		Gross	Debt/CFC
Community and Social Services									
Children's Services	7,022	7,628	1,575	11,801	71,154	7,603	11,801	78,884	15,083
Economic Development and Culture	10,181	14,638	10,936	10,181	84,423	53,737	10,181	167,624	107,865
Parks, Forestry & Recreation	68,809	168,992	87,081	69,715	1,392,531	414,226	69,715	2,485,942	786,831
Seniors Services and Long-Term Care	14,163	17,911		14,163	209,469		14,163	278,518	
Shelter, Support & Housing Administration	43,534	38,361	34,281	43,775	556,364	552,284	43,775	570,291	566,211
Housing Secretariat		327,908	64,861		403,290	103,740		403,290	103,740
Toronto Housing Corporation	630	160,000	160,000	630	800,000	800,000	630	1,612,920	1,612,920
Toronto Employment & Social Services	6,508	3,973	3,855	7,919	5,199	5,081	7,919	5,199	5,081
Toronto Paramedic Services	1,905	5,127	3,575	42,650	34,167	13,975	42,650	75,857	28,665
Community and Social Services	152,753	744,538	366,164	200,835	3,556,597	1,950,646	200,835	5,678,525	3,226,396
Infrastructure and Development Services									
City Planning	1,973	4,668	3,020	1,973	29,310	15,441	1,973	59,103	29,780
Fire Services	8,294	11,071	3,215	8,294	31,837	14,531	8,294	38,137	17,131
Transit Expansion Office	25,076	18,704	17,762	25,076	1,543,704	79,762	25,076	1,543,704	79,762
Transportation Services	71,366	376,371	322,378	81,132	2,993,407	2,044,490	81,132	5,200,723	4,156,857
Waterfront Revitalization Initiative	114,380	6,545	1,645	114,380	174,732	32,640	114,380	174,732	32,640
Infrastructure and Development Services	221,089	417,359	348,020	230,855	4,772,990	2,186,864	230,855	7,016,399	4,316,170
Corporate Services									
311 Toronto	2,311	(1,437)	874	2,311	(537)	1,774	2,311	(37)	2,274
Corporate Real Estate Management	86,675	197,218	170,929	88,347	917,692	627,175	88,347	1,253,529	914,626
Environment and Energy	2,390	64,523		2,390	187,423		2,390	339,923	
Fleet Services	10,055	60,666		10,055	363,561		10,055	747,462	
Chief Information Security Office		4,021	4,021		22,628	22,628		22,628	22,628
Technology Services	16,967	50,434	43,963	18,174	177,296	73,333	18,174	304,161	74,025
Corporate Services	118,398	375,426	219,787	121,277	1,668,064	724,910	121,277	2,667,666	1,013,553
Finance and Treasury Services									
Office of the CFO and Treasurer	1,904	192	1,707	1,904	1,751	2,166	1,904	5,326	5,141
Office of the Controller	3,472	71,623	72,908	3,472	161,434	159,929	3,472	172,384	166,904
Finance and Treasury Services	5,376	71,815	74,615	5,376	163,185	162,095	5,376	177,710	172,045
Other City Services									
Accountability Offices					1,400	1,400		1,650	1,650
City Clerk's Office	1,060	13,760	10,520	1,060	35,280	25,785	1,060	50,595	34,545
Corporate Initiatives	2,946	400	400	2,946	800	1,200	2,946	800	1,200
Other City Services	4,006	14,160	10,920	4,006	37,480	28,385	4,006	53,045	37,395
Total - City Operations	501,622	1,623,297	1,019,506	562,349	10,198,316	5,052,900	562,349	15,593,345	8,765,559
Agencies									
Exhibition Place	6,339	5,214	11,553	6,339	63,100	66,691	6,339	143,315	143,306
GO Transit	60,000			60,000			60,000		
TO Live	15,409	15,022	25,103	15,409	85,858	95,939	15,409	111,775	121,856
Toronto & Region Conservation Authority		18,197	3,961		99,253	22,265		205,950	46,170
Toronto Police Service	33,963	34,865	17,655	33,963	316,908	123,477	33,963	605,286	211,688
Toronto Public Health	4,274	815	1,889	4,588	17,122	18,510	4,588	29,228	30,616
Toronto Public Library	9,339	35,477	33,465	9,339	208,106	167,002	9,339	430,002	333,714
Toronto Zoo	8,078	10,520	11,724	8,078	90,954	86,158	8,078	132,669	125,873
Yonge-Dundas Square									
Agencies excl. TTC	137,402	120,109	105,350	137,716	881,301	580,042	137,716	1,658,225	1,013,223
Tax Supported before TTC	639,023	1,743,407	1,124,856	700,064	11,079,616	5,632,942	700,064	17,251,570	9,778,781
Toronto Transit Commission									
Toronto Transit Commission	100,468	1,132,457	67,215	100,468	6,757,774	119,244	100,468	11,588,617	412,177
Scarborough Subway Extension		19,644			44,351			47,188	
Spadina Subway Extension	6,715	48,914	48,914	6,715	113,902	113,902	6,715	113,902	113,902
Transit Studies	1,281	5,119		1,281	48,695		1,281	48,695	
Toronto Transit Commission	108,464	1,206,134	116,129	108,464	6,964,722	233,146	108,464	11,798,402	526,079
Tax Supported Programs	747,488	2,949,540	1,240,985	808,529	18,044,338	5,866,088	808,529	29,049,973	10,304,860

Appendix 2.1.1

2021 Cash Flow & Future Year Commitments Including Carry Forward Funding

Project Code	(In \$000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total 2021 Cash Flow & FY Commits
CIS908424	Ontario Place Development Plans	1,749	-	-	-	-	-	-	-	-	-	1,749
CIS908410	Rail Deck Park	1,597	400	-	-	-	-	-	-	-	-	1,997
	Total Expenditure (including carry forward from 2020)	3,346	400	-	-	-	-	-	-	-	-	3,746

Previously Approved	Change in Scope	New w/ Future Year
1,749	(400)	800
1,597		-
3,346	(400)	800

Contribution To Reserves

Reserve Funds	2021 Recommended
XQ1508 Vehicle Reserve- It Sustainment	20,530,000
XR1103 Childcare Capital Reserve Fund	1,000,000
XQ0012 Corporate Conference Reserve	150,000
XQ1701 Vehicle & Equipmt Replacement - Police	1,994,000
XR1001 Workers Compensation Reserve Fund	5,000,000
XR1002 Employee Retiree Ben RF City	39,000,000
XR1007 Sick Leave Reserve Fund	27,227,200
XR1010 Insurance Reserve Fund	109,184
XR1017 Election Reserve Fund	11,000,000
XR1306 CP Development Technology RF	1,082,000
XR1701 Police Central Sick Pay	180,100
XR1731 SmartTrack Funding Reserve Fund	2,700,000
XQ0011 Capital Financing Reserve	39,665,244
XQ0703 Tax Rate Stabilization Reserve	28,038,752
Total	177,676,480

Contribution from Reserves

Reserve Funds	2021 Recommended
XR1412 Solid Waste Debt Reserve Fund	36,996,199
XR1722 Transit Infrastructure Reserve Fund	5,300,000
XR2108 Dev Chgs RF - Spadina Subwy Ext	20,000,000
XR2112 Dev Chgs RF - Sanitary sewer	512,000
XR2113 Dev Chgs RF - Storm Water Mang	11,829,000
XR1001 Workers Compensation Reserve Fund	7,700,000
XR1002 Employee Retiree Ben RF City	50,375,900
XR1007 Sick Leave Reserve Fund	25,544,600
XR1010 Insurance Reserve Fund	70,348,748
XR1701 Police Central Sick Pay	180,100
XR3018 Provincial Gas Tax Revenues For Public Transit	91,600,000
Total	320,386,548