

CITY OF TORONTO 2021 OPERATING BUDGET GROSS EXPENDITURES

	2020	2020	0004.5	2021 New /	0004 5	Budget to Pr	ojection	Budget to B	udget
(In \$000's)	Budget	Projection	2021 Base	Enhanced	2021 Budget	\$	%	\$	%
Community and Social Services						Ψ	/0		-/0
Housing Secretariat	15,733.5	14,073.5	40,536.8	2,000.0	42,536.8	28,463.3	202.2%	26,803.3	170.4%
Children's Services	683,403.5	614,827.7	630,810.6		630,810.6	15,982.9		(52,593.0)	
Court Services	35,940.0	24,039.8	33,016.4	!	33,016.4	8,976.5		(2,923.7)	
Economic Development & Culture	92,058.5	83,265.5	88,054.2	i		9,288.7		495.7	
Toronto Paramedic Services	251,745.8	252,068.2	262,731.5	1 '	262,731.5	10,663.3		10,985.7	
Seniors Services and Long-Term Care	272,877.7	304,188.2	292,676.7		292,676.7	(11,511.6)		19,798.9	7.3%
Parks, Forestry & Recreation	461,917.4	382,426.9	454,780.1		454,780.1	72,353.3	!	(7,137.3)	
Shelter, Support & Housing Administration	787,158.5	880,476.8	934,347.9		934,347.9	53,871.1		147,189.4	19%
Social Development, Finance & Administration	79,355.2	80,690.0		i	79,582.7	(1,107.3)	i l	227.5	
Toronto Employment & Social Services	1,094,372.6	1,010,852.1	1,156,356.1	7,104.0	1,156,356.1	145,504.0		61,983.5	5.7%
Sub-Total Community and Social Services	3,774,562.8	3,646,908.7	3,965,738.1	13,654.8	3,979,392.9	332,484.1	9.1%	204,830.1	5.4%
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Infrastructure and Development Services								(
City Planning	54,646.9	50,144.2	52,933.6	454.8	,	3,244.2		(1,258.5)	
Fire Services	497,372.6	494,291.1	509,387.1		509,387.1	15,096.0		12,014.5	2.4%
Office of Emergency Management	3,267.5	3,768.6	3,916.2		3,916.2	147.7		648.7	
Municipal Licensing & Standards	67,468.1	59,822.4	65,203.4		65,203.4	5,380.9		(2,264.7)	-3.4%
Policy, Planning, Finance & Administration	17,022.8	15,238.5	16,599.2		16,599.2	1,360.8	8.9%	(423.5)	-2.5%
Transit Expansion	8,672.1	5,223.1	9,109.0		9,109.0	3,885.9	74.4%	436.9	5.0%
Engineering & Construction Services	73,195.2	66,807.8	72,334.2	1,351.2	73,685.4	6,877.6	10.3%	490.2	0.7%
Toronto Building	61,334.8	53,742.7	60,931.8	2,035.4	62,967.1	9,224.4	17.2%	1,632.3	2.7%
Transportation Services	417,539.5	377,875.2	434,371.1	7,350.1	441,721.2	63,845.9	16.9%	24,181.6	5.8%
Sub-Total Infrastructure and Development Services	1,200,519.4	1,126,913.5	1,224,785.6		1,235,977.0	109,063.5		35,457.6	3.0%
Corporate Services									
	194,109.2	204 729 6	198.559.0	125.0	198,684.0	(2.044.6)	-1.5%	4,574.8	2.4%
Corporate Real Estate Management	1 '	201,728.6	,			(3,044.6)		l ' :	
Environment & Energy	17,294.7	12,867.4	16,496.7		16,496.7	3,629.3		(798.0)	-4.6%
Fleet Services	62,695.7	55,551.9	58,502.4	i	58,502.4	2,950.5		(4,193.3)	-6.7%
Technology Services	138,046.5	126,996.0	136,040.4		138,302.8	11,306.8		256.3	0.2%
Office of the Chief Information Security Officer		8,754.2	16,681.6	11,756.1	28,437.7	19,683.5	224.8%	28,437.7	
311 Toronto	19,175.0	17,912.0	19,357.4		19,357.4	1,445.4	8.1%	182.4	1.0%
Sub-Total Corporate Services	431,321.1	423,810.0	445,637.6	14,143.4	459,781.0	35,971.0	273.8%	28,459.9	-7.8%
Finance and Treasury Services									
Office of the Chief Financial Officer and Treasurer	17,143.2	16,206.9	16,399.6		16,399.6	192.7	1.2%	(743.6)	-4.3%
Office of the Controller	80,815.9	75,859.7	81,006.9	ı	82,597.2	6,737.5		1,781.3	2.2%
Sub-Total Finance and Treasury Services	97,959.1	92,066.6	97,406.5	1,590.3 1,590.3	98,996.8	6,930.2	7.5%	1,761.3	1.1%
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City Manager	04.500.0	00.407.0	00 000 4	4.045.0	70.400.0	0.700.7	40.00/		0.70/
City Manager's Office Sub-Total City Manager	64,536.6	63,427.2 63,427.2	69,088.4 69,088.4	1,045.6 1,045.6	70,133.9 70,133.9	6,706.7 6,706.7	10.6% 10.6%	5,597.3 5,597.3	8.7% 8.7%
Sub-rotal City Manager	64,536.6	63,421.2	69,000.4	1,045.6	70,133.9	6,706.7	10.6%	5,597.3	0.7 70
Other City Programs									
City Clerk's Office	52,774.1	46,130.5	49,933.9	247.9	50,181.8	4,051.3	8.8%	(2,592.3)	-4.9%
Legal Services	67,716.3	58,778.4	64,326.7	921.6	65,248.3	6,469.9	11.0%	(2,468.0)	-3.6%
Mayor's Office	2,567.0	2,567.0	2,567.0		2,567.0	0.0	0.0%	0.0	0.0%
City Council	21,888.7	20,432.7	21,837.2		21,837.2	1,404.5	6.9%	(51.5)	-0.2%
Sub-Total Other City Programs	144,946.1	127,908.7	138,664.8		139,834.3	11,925.6		(5,111.8)	-3.5%
Accountability Offices									
Auditor General's Office	7,375.8	7,375.8	6,651.6		6,651.6	(724.2)	-9.8%	(724.2)	-9.8%
Integrity Commissioner's Office	762.4	672.4	741.3	i	741.3	68.9		(21.1)	
Office of the Lobbyist Registrar	1,252.0	1,252.0	1,236.0	ı	1,236.0	(16.0)		(16.0)	
Office of the Ombudsman	2,195.7	2,195.7	2,271.3		2,271.3	75.6		75.6	
Sub-Total Accountability Offices	11,585.9	11,495.9	10,900.3		10,900.3	(595.6)	-5.2%	(685.6)	-5.9%
TOTAL - CITY OPERATIONS	5,725,431.0	5,492,530.7	5,952,221.2		5,995,016.2	502,485.5		269,585.2	4.7%
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Agencies	200 670 0	200 602 0	244 004 5	105.4	244 226 6	EE 600 0	40.00/	60 555 7	22 60/
Toronto Public Health	280,670.9	288,603.8	344,091.5	i	344,226.6	55,622.8		63,555.7	
Toronto Public Library	217,334.4	212,360.5	221,576.3		221,576.3	9,215.8		4,241.9	
Association of Community Centres	8,979.0	8,716.0	9,077.1		9,077.1	361.1		98.1	
Exhibition Place	57,053.8	35,073.0	43,809.4		43,809.4	8,736.4		(13,244.4)	
Heritage Toronto	1,154.8	950.0	1,011.3	:	1,011.3	61.3		(143.5)	
Talina	38,698.6	16,376.0	12,559.9	İ	12,559.9	(3,816.1)		(26,138.7)	
To Live		40 000 0	46,423.7	İ	46,423.7	4,334.7		(5,710.7)	-11.0%
Toronto Zoo	52,134.4	42,089.0			0.000.7	1 221 7	1 4 5 4 0 /	(00.4)	-0.9%
Toronto Zoo Arena Boards of Management	9,998.8	8,584.0	9,908.7		9,908.7	1,324.7		` '	
Toronto Zoo			9,908.7		3,002.7	1,324.7 884.7		(90.1) (930.9)	-23.7%
Toronto Zoo Arena Boards of Management	9,998.8	8,584.0	9,908.7	!			41.8%	` '	
Toronto Zoo Arena Boards of Management Yonge-Dundas Square	9,998.8 3,933.6	8,584.0 2,118.0	9,908.7 3,002.7 14,598.8		3,002.7	884.7	41.8% -0.4%	(930.9)	-0.4%
Toronto Zoo Arena Boards of Management Yonge-Dundas Square CreateTO	9,998.8 3,933.6 14,659.8 9,470.4	8,584.0 2,118.0 14,660.0 9,470.0	9,908.7 3,002.7 14,598.8 10,197.9		3,002.7 14,598.8 10,197.9	884.7 (<mark>61.2)</mark> 727.9	41.8% -0.4% 7.7%	(930.9) (61.0) 727.5	-0.4% 7.7%
Toronto Zoo Arena Boards of Management Yonge-Dundas Square CreateTO Toronto & Region Conservation Authority Toronto Transit Commission - Conventional	9,998.8 3,933.6 14,659.8 9,470.4 1,987,170.8	8,584.0 2,118.0 14,660.0 9,470.0 1,851,371.0	9,908.7 3,002.7 14,598.8 10,197.9 2,023,100.3	11,337.7	3,002.7 14,598.8 10,197.9 2,034,438.0	884.7 (61.2) 727.9 183,067.0	41.8% -0.4% 7.7% 9.9%	(930.9) (61.0) 727.5 47,267.2	-0.4% 7.7% 2.4%
Toronto Zoo Arena Boards of Management Yonge-Dundas Square CreateTO Toronto & Region Conservation Authority	9,998.8 3,933.6 14,659.8 9,470.4 1,987,170.8 156,482.9	8,584.0 2,118.0 14,660.0 9,470.0 1,851,371.0 109,883.0	9,908.7 3,002.7 14,598.8 10,197.9 2,023,100.3 116,903.5	11,337.7 1,662.3	3,002.7 14,598.8 10,197.9 2,034,438.0 118,565.8	884.7 (61.2) 727.9 183,067.0 8,682.8	41.8% -0.4% 7.7%	(930.9) (61.0) 727.5	-0.4% 7.7% 2.4% -24.2%
Toronto Zoo Arena Boards of Management Yonge-Dundas Square CreateTO Toronto & Region Conservation Authority Toronto Transit Commission - Conventional Toronto Transit Commission - Wheel Trans Sub-Total TTC	9,998.8 3,933.6 14,659.8 9,470.4 1,987,170.8 156,482.9 2,143,653.7	8,584.0 2,118.0 14,660.0 9,470.0 1,851,371.0 109,883.0 1,961,254.0	9,908.7 3,002.7 14,598.8 10,197.9 2,023,100.3 116,903.5 2,140,003.8	11,337.7 1,662.3 13,000.0	3,002.7 14,598.8 10,197.9 2,034,438.0 118,565.8 2,153,003.8	884.7 (61.2) 727.9 183,067.0 8,682.8 (2,909.4)	41.8% -0.4% 7.7% 9.9% 7.9% -0.2%	(930.9) (61.0) 727.5 47,267.2 (37,917.1) 8,290.9	-0.4% 7.7% 2.4% -24.2% 0.7%
Toronto Zoo Arena Boards of Management Yonge-Dundas Square CreateTO Toronto & Region Conservation Authority Toronto Transit Commission - Conventional Toronto Transit Commission - Wheel Trans Sub-Total TTC Toronto Police Service	9,998.8 3,933.6 14,659.8 9,470.4 1,987,170.8 156,482.9 2,143,653.7 1,221,215.7	8,584.0 2,118.0 14,660.0 9,470.0 1,851,371.0 109,883.0 1,961,254.0 1,232,416.0	9,908.7 3,002.7 14,598.8 10,197.9 2,023,100.3 116,903.5 2,140,003.8 1,229,506.6	11,337.7 1,662.3 13,000.0	3,002.7 14,598.8 10,197.9 2,034,438.0 118,565.8 2,153,003.8 1,229,506.6	884.7 (61.2) 727.9 183,067.0 8,682.8 (2,909.4) (2,909.4)	41.8% -0.4% 7.7% 9.9% 7.9% -0.2%	(930.9) (61.0) 727.5 47,267.2 (37,917.1) 8,290.9 8,290.9	-0.4% 7.7% 2.4% -24.2% 0.7% 0.7%
Toronto Zoo Arena Boards of Management Yonge-Dundas Square CreateTO Toronto & Region Conservation Authority Toronto Transit Commission - Conventional Toronto Transit Commission - Wheel Trans Sub-Total TTC	9,998.8 3,933.6 14,659.8 9,470.4 1,987,170.8 156,482.9 2,143,653.7	8,584.0 2,118.0 14,660.0 9,470.0 1,851,371.0 109,883.0 1,961,254.0	9,908.7 3,002.7 14,598.8 10,197.9 2,023,100.3 116,903.5 2,140,003.8	11,337.7 1,662.3 13,000.0	3,002.7 14,598.8 10,197.9 2,034,438.0 118,565.8 2,153,003.8	884.7 (61.2) 727.9 183,067.0 8,682.8 (2,909.4)	41.8% -0.4% 7.7% 9.9% 7.9% -0.2%	(930.9) (61.0) 727.5 47,267.2 (37,917.1) 8,290.9	-0.4% 7.7% 2.4% -24.2% 0.7% 0.7%

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CITY OF TORONTO 2021 OPERATING BUDGET GROSS EXPENDITURES

	2020	2020	2024 5	2021 New /	2024 D. I. 4	Budget to Pr	ojection	Budget to B	udget
(In \$000's)	Budget	Projection	2021 Base	Enhanced	2021 Budget	\$	%	\$	%
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TOTAL CITY OPERATIONS & AGENCIES	10,040,691.3	9,581,428.0	10,292,279.9	55,930.1	10,348,210.0	766,782.0	8.0%	307,518.7	3.1%
Corporate Accounts									
Capital & Corporate Financing									
Capital from Current	340,220.2	340,220.0	346,831.1		346,831.1	6,611.1	1.9%	6,610.9	1.9%
Technology Sustainment	19,911.6	19,912.0	20,530.0		20,530.0			618.4	
Debt Charges	666,665.0	659,125.0	733,486.4		733,486.4		: .	66,821.4	
Capital & Corporate Financing	1,026,796.8	1,019,257.0	1,100,847.5		1,100,847.5	81,590.5		74,050.7	7.2%
Non-Program Expenditures	05 400 4	55 705 0	E 4 000 0		54 000 0	(4.404.0)	0.00/	(44.440.0)	47.00/
Tax Deficiencies/Write offs	65,422.4	55,765.0	54,303.8		54,303.8	() - /		(11,118.6)	
Tax Increment Equivalent Grants (TIEG)	29,287.1	28,978.0	45,596.2		45,596.2	16,618.2		16,309.2	
Assessment Function (MPAC)	45,892.9	46,115.0	46,490.0		46,490.0		i l	597.1	
Funding of Employee Related Liabilities	70,832.9	70,794.0	70,793.6		70,793.6	(0.4)	-0.0%	(39.3)	-0.1%
Tax Rebates for Registered Charities									
Programs Funded from Reserve Funds	143,777.6	153,814.0	152,837.1		152,837.1	(976.9)	: 1	9,059.5	
Other Corporate Expenditures	31,179.5	88,382.0	32,531.3		32,531.3	(55,850.7)	-63.2%	1,351.8	4.3%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)	1,813.7	1,814.0	2,700.0		2,700.0			886.3	
Parking Tag Enforcement & Operations Exp	62,112.3	55,587.0	58,859.3		58,859.3	3,272.3	5.9%	(3,253.0)	-5.2%
Heritage Property Taxes Rebate	2,329.1	1,753.0	1,982.6		1,982.6	229.6	13.1%	(346.5)	-14.9%
Solid Waste Management Services Rebate	85,371.0	85,371.0	75,371.0		75,371.0	(10,000.0)	-11.7%	(10,000.0)	-11.7%
Non-Program Expenditures	538,018.5	588,373.0	541,465.0		541,465.0	(46,908.0)	-8.0%	3,446.5	0.6%
Non Program Revenues									
Payments in Lieu of Taxes									
Supplementary Taxes									
Tax Penalty Revenue									
Municipal Land Transfer Tax	72,667.5	72,668.0	72,332.7		72,332.7	(335.3)			-0.5%
Municipal Accommodation Tax (MAT)	30,027.0	28,130.0	14,478.5		14,478.5	(13,651.5)	-48.5%	(15,548.5)	-51.8%
Third Party Sign Tax									
Interest/Investment Earnings	10,723.0	7,136.0	9,926.4		9,926.4			` '	-7.4%
Other Corporate Revenues	80.0	662.0	180.0		180.0	(482.0)	-72.8%	100.0	125.0%
Dividend Income									
Provincial Revenue									
Parking Authority Revenues									
Administrative Support Recoveries - Water									
Administrative Support Recoveries - Health & EMS									
Parking Tag Enforcement & Operations Rev									
Other Tax Revenues		(2,218.0)	220.7		220.7	2,438.7	-109.9%	220.7	
Casino Woodbine Revenues									
Gaming & Registry Revenues	768.0		768.0		768.0	768.0			
COVID-19 Recoveries - Secured *									
COVID-19 Recoveries - Unsecured ***									
Sub-Total - COVID-19 Recoveries									
Non-Program Revenues	114,265.5	106,378.0	97,906.3	<u>. </u>	97,906.3	(8,471.7)	-8.0%	(16,359.2)	-14.3%
TOTAL - CORPORATE ACCOUNTS	1,679,080.8	1,714,008.0	1,740,218.8		1,740,218.8			61,137.9	
TOTAL LEVY OPERATING BUDGET BEFORE	<u> </u>								
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ASSESSMENT GROWTH AND TAX INCREASE	11,719,772.1	11,295,436.0	12,032,498.7	55,930.1	12,088,428.8	792,992.8	7.0%	368,656.7	3.1%
Charles Lawy for Coorborning Culturary No. 10- 10- 200	10.000.0	40.000.0	40.000.0		40.000.0				
Special Levy for Scarborough Subway - No inc in 202	1 1	40,698.9	40,698.9	:	40,698.9		E 4 504	40.000.0	E4.50/
City Building Fund (CBF) - 1.5% Tax rate inc in 2021 TOTAL LEVY INCLUDING SCARBOROUGH	91,461.0	91,461.0	141,290.0		141,290.0	49,829.0	54.5%	49,829.0	54.5%
SUBWAY EXTENSION LEVY	11,851,932.0	11.427.595.9	12,214,487.5	55,930.1	12,270,417.6	842,821.7	7.4%	418,485.6	3.5%
TTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTTT	11,001,932.0	11,441,050.5	14,407.3	. 55,550.1	12,210,411.0	042,021.7	7.4/0	+10,400.0	J.J /0

^{* \$40} million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

^{** \$38} million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently



CITY OF TORONTO 2021 OPERATING BUDGET REVENUES

		IXL.	VENUES						
	2020	2020	2021 Base	2021 New /	2021 Budget	Budget to Pro	ojection	Budget to E	Budget
(In \$000's)	Budget	Projection	2021 Base	Enhanced	2021 Buuget	\$	%	\$	%
Community and Social Services									
Housing Secretariat	14,547.4	13,103.7	39,350.7	2,000.0	41,350.7	28,247.0	215.6%	26,803.3	
Children's Services	591,419.8	525,775.2	539,397.5	!	539,397.5	13,622.3	:	(52,022.3)	
Court Services	75,807.5	50,840.8	77,017.5	:	77,017.5	26,176.7		1,210.0	i
Economic Development & Culture	15,327.2	8,507.6	11,843.1			5,585.5		(1,234.1)	
Toronto Paramedic Services	162,812.4	161,989.2	166,373.8		166,373.8	4,384.6		3,561.4	
Seniors Services and Long-Term Care	223,237.9	236,718.5	224,139.9		224,139.9	(12,578.6)		901.9	
Parks, Forestry & Recreation	136,399.2	69,716.6	110,927.1		110,927.1	41,210.6		(25,472.0)	
Shelter, Support & Housing Administration	530,955.1	603,138.6	408,036.0		408,036.0	(195,102.6)	i l	(122,919.2)	
Social Development, Finance & Administration	20,266.9	26,381.3	17,056.2		17,295.4	(9,085.9)		(2,971.5)	
Toronto Employment & Social Services	1,003,152.4	943,167.3	1,075,565.4		1,075,565.4	132,398.1		72,413.0	
Sub-Total Community and Social Services	2,773,925.9	2,639,338.6	2,669,707.1	4,489.2	2,674,196.3	34,857.7	1.3%	(99,729.5)	-3.6%
Infrastructure and Development Services									
City Planning	41,096.4	38,610.2	39,493.1	454.8	39,947.9	1,337.7	3.5%	(1,148.5)	-2.8%
Fire Services	20,741.9	22,241.9	20,769.2	1	20,769.2	(1,472.7)		27.3	
Office of Emergency Management	660.0	651.2	660.0		660.0	8.8		21.5	0.170
Municipal Licensing & Standards	55,148.1	43,377.5	50,625.3		50,163.9	6,786.5		(4,984.1)	-9.0%
Policy, Planning, Finance & Administration	11,595.9	10,484.7	11,552.0		11,552.0	1,067.3	i	(43.9)	i
			9,109.0				i	, ,	
Transit Expansion	8,671.5	5,223.1			9,109.0	3,885.9		437.5	1
Engineering & Construction Services	71,309.1	65,063.0	70,724.4		72,075.6	7,012.7		766.5	
Toronto Building	77,481.7	99,075.4	77,078.7		79,114.0	(19,961.4)		1,632.3	:
Transportation Services	190,476.4	134,666.0	194,286.7		196,439.2	61,773.2		5,962.8	
Sub-Total Infrastructure and Development Services	477,180.9	419,392.9	474,298.4	5,532.5	479,830.9	60,438.0	14.4%	2,650.0	0.6%
Corporate Services									
Corporate Real Estate Management	89.670.9	92,699.7	92,648.7		92,648.7	(51.0)	-0.1%	2,977.8	3.3%
Environment & Energy	4,263.6	2,647.6	4,654.0	:	4,654.0	2,006.4		390.4	:
Fleet Services	35,311.1	31,527.2	34,249.0	i	34,249.0	2,721.8	i	(1,062.1)	i
			35,261.5		35,261.5	6,419.9		V 1	
Technology Services	37,693.1	28,841.6	35,261.5		382.5	382.5		(2,431.6) 382.5	
Office of the Chief Information Security Officer	0,007,0	7.050.0		209.7					!
311 Toronto	8,897.2	7,658.3	8,810.7		8,810.7	1,152.4		(86.6)	
Sub-Total Corporate Services	175,835.9	163,374.4	175,796.8	209.7	176,006.4	12,632.1	121.7%	170.5	2.0%
Finance and Treasury Services									İ
Office of the Chief Financial Officer and Treasurer	3,816.2	3,358.3	3,703.0		3,703.0	344.7	10.3%	(113.2)	-3.0%
Office of the Controller	40,784.5	30,848.5	41,493.0		43,083.2	12,234.7	39.7%	2,298.8	
Sub-Total Finance and Treasury Services	44,600.7	34,206.8	45,196.0	1,590.3	46,786.2	12,579.4	36.8%	2,185.6	
-	,	. ,	.,	,	.,	,		,	
City Manager City Manager's Office	6,402.6	5,164.7	8,258.9		8,258.9	3,094.2	59.9%	1,856.3	29.0%
Sub-Total City Manager	6,402.6	5,164.7	8,258.9		8,258.9	3,094.2		1,856.3	
Other City Programs			-			·			
City Clerk's Office	13,846.4	10,065.6	12,675.7	11.6	12,687.3	2,621.7	26.0%	(1,159.1)	-8.4%
Legal Services	26,067.2	21,422.2	26,737.1	1	27,658.7	6,236.5		1,591.5	
	20,007.2	21,422.2	20,737.1	921.0	21,000.1	0,230.5	29.170	1,591.5	0.170
Mayor's Office	407.5	44.7	50.0		50.0	44.0	04.00/	(54.5)	47.00/
City Council	107.5 40.021.1	41.7 31,529.5	56.0 39,468.8		56.0 40,402.0	14.3 8,872.5		(51.5) 380.9	-47.9%
Sub-Total Other City Programs	40,021.1	31,529.5	39,466.6	933.2	40,402.0	0,072.5	20.1%	360.9	1.0%
Accountability Offices Auditor General's Office									
			400.0		400.0	400.0		400.0	ĺ
Integrity Commissioner's Office			100.0		100.0	100.0		100.0	ĺ
Office of the Lobbyist Registrar									ĺ
Office of the Ombudsman									<u> </u>
Sub-Total Accountability Offices TOTAL - CITY OPERATIONS	3,517,967.1	3,293,007.0	100.0 3,412,826.0		100.0 3,425,580.8	100.0 132,573.9		100.0 (92,386.2)	-2.6%
	0,017,007.1	0,200,007.0	0,712,020.0	12,104.0	0,720,300.0	102,010.9	7.0 /0	(52,500.2)	2.0 /0
Agencies	000 044 0	407 405 0	040 005 0		040.005.0	00.400.0	44.40/	0.000 *	4 000
Toronto Public Health	209,841.8	197,405.0	219,835.2	!	219,835.2	22,430.2	:	9,993.4	
Toronto Public Library	20,639.7	16,603.9	17,759.7	. ,	17,459.7	855.7		(3,180.0)	i
Association of Community Centres	318.2	126.0	179.4		179.4	53.4			-43.6%
Exhibition Place	57,553.8	21,481.0	35,809.4		35,809.4	14,328.4		(21,744.4)	
Heritage Toronto	723.7	448.0	559.8		559.8	111.8	25.0%	(163.9)	-22.6%
To Live	33,099.4	6,148.0	1,582.9		1,582.9	(4,565.1)	-74.3%	(31,516.5)	-95.2%
Toronto Zoo	39,362.1	15,299.0	26,955.5		26,955.5	11,656.5	76.2%	(12,406.6)	-31.5%
Arena Boards of Management	10,106.7	6,629.0	9,394.9		9,394.9	2,765.9	41.7%	(711.8)	-7.0%
Yonge-Dundas Square	3,933.6	391.0	1,663.0		1,663.0	1,272.0	325.3%	(2,270.6)	-57.7%
CreateTO	14,659.8	14,659.8	14,598.8		14,598.8	(61.0)		(61.0)	
Toronto & Region Conservation Authority	5,202.8	5,203.0	5,332.9		5,332.9	129.9		130.1	!
Toronto Transit Commission - Conventional	1,344,589.0	558,389.0	562,500.1	:	562,500.1	4,111.1		(782,088.9)	
Toronto Transit Commission - Wheel Trans	9,236.5	3,837.0	4,275.7	i	4,275.7	438.7	i	(4,960.8)	
Sub-Total TTC	1,353,825.5	562,226.0	566,775.8		566,775.8	(9,007.7)		4,392.3	-
Toronto Police Service	145,021.0	158,421.0	149,413.3		149,413.3	(9,007.7)		4,392.3	
Toronto Police Service Toronto Police Services Board	3,412.0	3,412.0		!	1,400.0	(9,007.7)		4,392.3 (2,012.0)	
Toronto Community Housing Corporation Subsidy	0,412.0	5,712.0	1,400.0		1,400.0	(2,012.0)	00.070	(2,012.0)	00.070
TOTAL - AGENCIES	1,897,700.2	1,008,452.8	1,051,260.5	(300.0)	1,050,960.5	42,507.8	4.2%	(846,739.6)	-44 6%
/ (QEITOIE)	1,001,100.2	.,500,402.0	.,501,200.5	(0.00.0)	.,555,555.5	,001.0	→.∠ /0	(0.70,700.0)	17.0/0

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CITY OF TORONTO 2021 OPERATING BUDGET REVENUES

	2020	2020	2021 Base	2021 New /	2021 Budget	Budget to Pro	ojection	Budget to E	Budget
(In \$000's)	Budget	Projection	2021 Base	Enhanced	2021 Budget	\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	5,415,667.2	4,301,459.7	4,464,086.5	12,454.8	4,476,541.4	175,081.6	4.1%	(939,125.9)	-17.3%
Corporate Accounts									
Capital & Corporate Financing									
Capital trom Current	11,450.5	11,450.0	8,677.7		8,677.7	(2,772.3)	-24.2%	(2,772.8)	-24 2%
Technology Sustainment	11,430.3	11,430.0	0,011.1		0,011.1	(2,112.5)	-24.270	(2,112.0)	-24.27
Debt Charges	68,250.5	68,250.0	84,268.7		84,268.7	16,018.7	23.5%	16,018.2	23.5%
Capital & Corporate Financing	79,701.0	79,700.0	92,946.3		92,946.3	13,246.3		13,245.4	
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Non-Program Expenditures									
Tax Deficiencies/Write offs									İ
Tax Increment Equivalent Grants (TIEG)									İ
Assessment Function (MPAC)									
Funding of Employee Related Liabilities									
Tax Rebates for Registered Charities									į
Programs Funded from Reserve Funds	143,777.6	153,814.0	152,837.1		152,837.1	(976.9)	-0.6%	9,059.5	6.3%
Other Corporate Expenditures	44,493.2	20,489.0	21,411.2		21,411.2	922.2	4.5%	(23,082.0)	-51.9%
Insurance Premiums & Claims									
Tax Increment Funding (TIF)									•
Parking Tag Enforcement & Operations Exp									į
Heritage Property Taxes Rebate									İ
Solid Waste Management Services Rebate	10,000.0	10,000.0				(10,000.0)	-100.0%	(10,000.0)	-100%
Non-Program Expenditures	198,270.8	184,303.0	174,248.4		174,248.4	(10,054.6)	-5.5%	(24,022.5)	-12.1%
									ļ
Non Program Revenues									
Payments in Lieu of Taxes	96,389.2	89,951.0	93,209.1	!	93,209.1	3,258.1	3.6%	(3,180.2)	
Supplementary Taxes	34,000.0	38,353.0	38,353.0	:	38,353.0			4,353.0	12.8%
Tax Penalty Revenue	32,000.0	33,360.0	32,000.0		32,000.0	(1,360.0)			
Municipal Land Transfer Tax	797,690.7	745,000.0	697,690.7		697,690.7	(47,309.3)		(100,000.0)	
Municipal Accommodation Tax (MAT)	61,572.0	10,717.0	14,478.5		14,478.5	3,761.5		(47,093.5)	!
Third Party Sign Tax	9,007.0	9,800.0	9,531.4	:	9,531.4	(268.6)	:	524.4	:
Interest/Investment Earnings	125,533.0	105,677.0	134,314.1	i	134,314.1	28,637.1	i	8,781.1	i
Other Corporate Revenues	8,318.7	10,695.0	8,361.3		8,361.3	(2,333.7)		42.6	
Dividend Income	105,000.0	92,640.0	88,000.0		88,000.0	(4,640.0)	-5.0%	(17,000.0)	-16.2%
Provincial Revenue	91,600.0	91,600.0	91,600.0		91,600.0				į
Parking Authority Revenues	54,739.1	12,668.0				(12,668.0)	-100.0%	(54,739.1)	-100%
Administrative Support Recoveries - Water	18,973.0	18,973.0	18,973.0	i	18,973.0				į
Administrative Support Recoveries - Health & EMS	10,426.7	10,427.0	10,426.7		10,426.7	(0.3)			
Parking Tag Enforcement & Operations Rev	114,839.7	66,722.0	80,656.4		80,656.4	13,934.4		(34,183.3)	
Other Tax Revenues	10,192.2	10,558.0	10,534.0		10,534.0	(24.0)		341.8	!
Casino Woodbine Revenues	27,900.0	3,940.0	4,035.4		4,035.4	95.4		(23,864.6)	:
Gaming & Registry Revenues	3,484.0		4,371.4		4,371.4	4,371.4		887.4	25.5%
COVID-19 Recoveries - Secured *			700,300.0		700,300.0	700,300.0		700,300.0	
COVID-19 Recoveries - Unsecured **			818,675.0		818,675.0	818,675.0		818,675.0	
Sub-Total - COVID-19 Recoveries			1,518,975.0		1,518,975.0	1,518,975.0		1,518,975.0	<u> </u>
Non-Program Revenues	1,601,665.4	1,351,081.0	2,855,510.1		2,855,510.1	1,504,429.1	111.4%	1,253,844.7	78.3%
TOTAL - CORPORATE ACCOUNTS	1,879,637.2	1,615,084.0	3,122,704.8		3,122,704.8	1,507,620.8	93.3%	1,243,067.6	66.1%
			<u> </u>						
TOTAL LEVY OPERATING BUDGET BEFORE									
ASSESSMENT GROWTH AND TAX INCREASE	7,295,304.5	5,916,543.7	7,586,791.3	12,454.8	7,599,246.2	1,682,702.5	28.4%	303,941.7	4.2%

^{* \$40} million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

^{** \$38} million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently



CITY OF TORONTO 2021 OPERATING BUDGET NET EXPENDITURES

	2020 Budget	2020 Projection	2021 Base	2021 New /	2021 Budget	Budget to F	Projection	Budget to B	3udget
(In \$000's)	2020 Budget	2020 Projection	2021 Base	Enhanced	2021 Buuget	\$	%	\$	%
Community and Social Services									-
Housing Secretariat	1,186.1	969.8	,		1,186.1	216.3		0.0	
Children's Services	91,983.7	89,052.5			91,413.0	2,360.5		(570.7)	-0.6%
Court Services	(39,867.5)	(26,801.0)	(44,001.1)		(44,001.1)	(17,200.2)	64.2%	(4,133.7)	10.4%
Economic Development & Culture	76,731.2	74,757.8	76,211.1	2,250.0	78,461.1	3,703.2	5.0%	1,729.8	2.3%
Toronto Paramedic Services	88,933.4	90,079.0	96,357.7		96,357.7	6,278.7	7.0%	7,424.3	8.3%
Seniors Services and Long-Term Care	49,639.8	67,469.8	68,536.8		68,536.8	1,067.0	1.6%	18,897.0	38.1%
Parks, Forestry & Recreation	325,518.2	312,710.3	343,853.0		343,853.0	31,142.7	10.0%	18,334.8	5.6%
Shelter, Support & Housing Administration	256,203.3	277,338.2	526,311.9		526,311.9	248,973.7	89.8%	270,108.6	105%
Social Development, Finance & Administration	59,088.4	54,308.7	55,371.7	6,915.6	62,287.4	7,978.6	14.7%	3,199.0	5.4%
Toronto Employment & Social Services	91,220.2	67,684.8	80,790.7		80,790.7	13,105.9	19.4%	(10,429.5)	-11.4%
Sub-Total Community and Social Services	1,000,636.9	1,007,570.1	1,296,030.9	9,165.6	1,305,196.6	297,626.5	29.5%	304,559.7	30.4%
Infrastructure and Development Services									ļ
City Planning	13,550.5	11,534.0	13,440.5		13,440.5	1,906.5	16.5%	(110.0)	-0.8%
Fire Services	476,630.7	472,049.2	488,617.9		488,617.9	16,568.7	i I	11,987.2	1
Office of Emergency Management	2,607.5	3,117.3	3,256.2		3,256.2	138.9		648.7	
Municipal Licensing & Standards	12,320.0	·	· '		15,039.4	(1,405.6)		2,719.4	
Policy, Planning, Finance & Administration	5,426.9	4,753.8		701.7	5,047.2	293.5		(379.7)	
Transit Expansion	0.6	4,733.0			3,047.2	(0.0)	i I	(0.6)	
Engineering & Construction Services	1,886.1	1,744.9			1,609.8	(135.1)			-14.6%
Toronto Building	(16,146.9)	(45,332.7)	(16,146.9)		(16,146.9)	29,185.8		(0.0)	
Transportation Services	227,063.1	243,209.2	240,084.4	!	245,281.9			18,218.8	•
Sub-Total Infrastructure and Development Services	723,338.5	707,520.6	,	5,197.5 5,658.9	756,146.1	2,072.7 48,625.5		32,807.6	
Sub-Total Illitastructure and Development Services	123,336.5	707,520.6	750,467.2	3,636.9	750,140.1	40,025.5	0.5%	32,007.0	4.5 %
Corporate Services									
Corporate Real Estate Management	104,438.3	109,028.9			,	(2,993.6)		1,597.0	1
Environment & Energy	13,031.1	10,219.8	11,842.7		11,842.7	1,622.9	15.9%	(1,188.4)	-9.1%
Fleet Services	27,384.6	24,024.7	24,253.4		24,253.4	228.7	1.0%	(3,131.2)	-11.4%
Technology Services	100,353.4	98,154.4	100,778.9	2,262.4	103,041.2	4,886.9	5.0%	2,687.9	2.7%
Office of the Chief Information Security Officer		8,754.2	16,508.8	11,546.4	28,055.2	19,301.0	220.5%	28,055.2	
311 Toronto	10,277.8	10,253.7	10,546.7		10,546.7	293.0	2.9%	269.0	2.6%
Sub-Total Corporate Services	255,485.2	260,435.6	269,840.8	13,933.8	283,774.6	23,338.9	242.4%	28,289.4	-13.7%
Finance and Traccury Convince									-
Finance and Treasury Services Office of the Chief Financial Officer and Treasurer	12 227 0	10 040 6	10 606 6		10 606 6	(450.0)	1 00/	(620.4)	4 70/
	13,327.0	12,848.6	12,696.6 39,513.9	(0.0)	12,696.6	(152.0)		(630.4)	
Office of the Controller	40,031.4	45,011.2			39,513.9	(5,497.3)		(517.5)	
Sub-Total Finance and Treasury Services	53,358.4	57,859.8	52,210.5	(0.0)	52,210.5	(5,649.3)	-9.8%	(1,147.9)	-2.2%
City Manager	50.404.0	=		4 0 4 5 0	04.075.0	0 040 5	0.00/	0.744.0	0.40/
City Manager's Office	58,134.0	58,262.6			61,875.0	3,612.5		3,741.0	
Sub-Total City Manager	58,134.0	58,262.6	60,829.5	1,045.6	61,875.0	3,612.5	6.2%	3,741.0	6.4%
Other City Programs									ļ
City Clerk's Office	38,927.7	36,064.9	37,258.2	236.3	37,494.5	1,429.6	4.0%	(1,433.2)	-3.7%
Legal Services	41,649.1	37,356.2	37,589.5		37,589.5	233.3	0.6%	(4,059.5)	-9.7%
Mayor's Office	2,567.0	2,567.0	2,567.0		2,567.0	0.0		0.0	0.0%
City Council	21,781.2	20,391.0	21,781.2		21,781.2	1,390.2	6.8%	(0.0)	-0.0%
Sub-Total Other City Programs	104,925.0	96,379.1	99,196.0	236.3	99,432.3	3,053.2		(5,492.7)	-5.2%
Accountability Offices									-
Auditor General's Office	7,375.8	7,375.8	6,651.6		6,651.6	(724.2)	-9.8%	(724.2)	-9.8%
Integrity Commissioner's Office	762.4	672.4	641.3		641.3	(31.1)			-15.9%
Office of the Lobbyist Registrar	1,252.0	1,252.0	1,236.0		1,236.0	(16.0)		, ,	-1.3%
Office of the Cobbylat Registral	2,195.7	2,195.7	2,271.3		2,271.3	75.6	!	75.6	!
Sub-Total Accountability Offices	11,585.9	11,495.9			10,800.3	(695.6)	-6.1%	(785.6)	
TOTAL - CITY OPERATIONS	2,207,463.9	2,199,523.7	2,539,395.2	30,040.2	2,569,435.4	369,911.6		361,971.4	
	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_,:00,0_0::	_,000,000	00,0.0.2	_,000,100.1	000,01110	10.070	001,01111	101170
Agencies	70 000 -	04 400 =	404.050.5	40= 1	404.004.4	00.400.5	00.40	F0 F00 -	75 00'
Toronto Public Health	70,829.2	91,198.8	124,256.3	135.1	124,391.4	33,192.6		53,562.2	
Toronto Public Library	196,694.7	195,756.5	203,816.6	300.0		8,360.1		7,421.9	
Association of Community Centres	8,660.8	8,590.0	8,897.7		8,897.7	307.7		236.9	
Exhibition Place	(500.0)	13,592.0	8,000.0		8,000.0	(5,592.0)		8,500.0	:
Heritage Toronto	431.1	502.0	451.5		451.5	(50.5)		20.4	i
To Live	5,599.2	10,228.0	10,977.0		10,977.0	749.0		5,377.8	
Toronto Zoo	12,772.3	26,790.0	19,468.2		19,468.2	(7,321.9)	!	6,695.9	!
Arena Boards of Management	(107.9)	1,955.0	513.8		513.8	(1,441.2)	-73.7%	621.8	-576%
Yonge-Dundas Square	(0.0)	1,727.0	1,339.7		1,339.7	(387.3)		1,339.7	ļ
CreateTO	1	0.2	0.0		0.0	(0.2)	-99.5%	0.0	ļ
Toronto & Region Conservation Authority	4,267.6	4,267.0	4,865.0		4,865.0	598.0	14.0%	597.4	14.0%
Toronto Transit Commission - Conventional	642,581.8	1,292,982.0	1,460,600.2	11,337.7	1,471,937.9	178,955.9	13.8%	829,356.1	
Toronto Transit Commission - Wheel Trans	147,246.4	106,046.0	112,627.8	1,662.3	114,290.1	8,244.1	7.8%	(32,956.3)	
Sub-Total TTC	789,828.2	1,399,028.0	1,573,228.0	13,000.0	1,586,228.0	187,200.0		796,399.8	
	· · · · · · · · · · · · · · · · · · ·		1,080,093.3	,	1,080,093.3	6,098.3		3,898.6	
Toronto Police Service	1,076,194.7	1,073.995.0	1,000,093.3		1,000,000.0	0,000,0	0.0701	0,000.0	
Toronto Police Service Toronto Police Services Board	1,076,194.7 1,930.4	1,073,995.0 1,855.0						0.7	
	1,076,194.7 1,930.4 250,960.0		1,080,093.3 1,931.1 250,960.0		1,931.1 250,960.0	76.1			1



CITY OF TORONTO 2021 OPERATING BUDGET NET EXPENDITURES

	2020 Budget	2020 Projection	2021 Base	2021 New /	2021 Budget	Budget to P	Projection	Budget to E	Budget
(In \$000's)	2020 Budget	2020 Projection	2021 Base	Enhanced	2021 Budget	\$	%	\$	%
TOTAL CITY OPERATIONS & AGENCIES	4,625,024.1	5,279,968.3	5,828,193.4	43,475.3	5,871,668.6	591,700.4	11.2%	1,246,644.6	27.0%
Composed Accounts									
Corporate Accounts Capital & Corporate Financing									İ
Capital & Corporate Financing Capital from Current	328,769.7	220 770 0	338,153.4		220 152 1	9,383.4	2.9%	9,383.7	2.9%
	· '	328,770.0		!	338,153.4				:
Technology Sustainment	19,911.6	· ·	20,530.0 649,217.8		20,530.0	618.0	i	618.4	i
Debt Charges Capital & Corporate Financing	598,414.5 947,095.9	590,875.0 939,557.0	1,007,901.1		649,217.8 1,007,901.1	58,342.8 68,344.1		50,803.3 60,805.3	-
Capital & Corporate Financing	947,093.9	333,337.0	1,007,901.1	<u> </u>	1,007,901.1	00,344.1	1.3/0	00,003.3	. 0.4 /0
Non-Program Expenditures									
Tax Deficiencies/Write offs	65,422.4	55,765.0	54,303.8		54,303.8	(1,461.2)	-2.6%	(11,118.6)	-17.0%
Tax Increment Equivalent Grants (TIEG)	29,287.1	28,978.0	45,596.2		45,596.2	16,618.2	57.3%	16,309.2	55.7%
Assessment Function (MPAC)	45,892.9	46,115.0	46,490.0		46,490.0	375.0	0.8%	597.1	1.3%
Funding of Employee Related Liabilities	70,832.9	70,794.0	70,793.6		70,793.6	(0.4)	-0.0%	(39.3)	-0.1%
Tax Rebates for Registered Charities									İ
Programs Funded from Reserve Funds	(0.0)							0.0	-100%
Other Corporate Expenditures	(13,313.7)	67,893.0	11,120.1		11,120.1	(56,772.9)	-83.6%	24,433.8	-184%
Insurance Premiums & Claims	,					` '			
Tax Increment Funding (TIF)	1,813.7	1,814.0	2,700.0		2,700.0	886.0	48.8%	886.3	48.9%
Parking Tag Enforcement & Operations Exp	62,112.3	55,587.0	58,859.3		58,859.3	3,272.3	5.9%	(3,253.0)	-5.2%
Heritage Property Taxes Rebate	2,329.1	1,753.0	1,982.6		1,982.6	229.6	13.1%	(346.5)	-14.9%
Solid Waste Management Services Rebate	75,371.0	75,371.0	75,371.0		75,371.0	0.0	0.0%	, i	
Non-Program Expenditures	339,747.7	404,070.0	367,216.6		367,216.6	(36,853.4)	-9.1%	27,468.9	8.1%
Non Program Revenues									
Payments in Lieu of Taxes	(96,389.2)	\ ' ' /	(93,209.1)	ı	(93,209.1)	(3,258.1)	3.6%	3,180.2	
Supplementary Taxes	(34,000.0)	, , , , , , , , , , , , , , , , , , ,	(38,353.0)		(38,353.0)			(4,353.0)	12.8%
Tax Penalty Revenue	(32,000.0)	\ ' ' /	(32,000.0)	:	(32,000.0)	1,360.0			
Municipal Land Transfer Tax	(725,023.2)	, , , , , , , , , , , , , , , , , , ,	(625,358.0)		(625,358.0)	46,974.0		99,665.2	
Municipal Accommodation Tax (MAT)	(31,545.0)	· ·				(17,413.0)		31,545.0	
Third Party Sign Tax	(9,007.0)	, , , , , , , , , , , , , , , , , , ,	(9,531.4)	1	(9,531.4)	268.6		(524.4)	
Interest/Investment Earnings	(114,810.0)	(98,541.0)	(124,387.7)	!	(124,387.7)	(25,846.7)	:	(9,577.7)	:
Other Corporate Revenues	(8,238.7)		(8,181.3)		(8,181.3)	1,851.7		57.4	
Dividend Income	(105,000.0)		(88,000.0)		(88,000.0)	4,640.0	-5.0%	17,000.0	-16.2%
Provincial Revenue	(91,600.0)		(91,600.0)		(91,600.0)				
Parking Authority Revenues	(54,739.1)	(12,668.0)				12,668.0	-100.0%	54,739.1	-100%
Administrative Support Recoveries - Water	(18,973.0)	Y 1	(18,973.0)	!	(18,973.0)				ļ
Administrative Support Recoveries - Health & EMS	(10,426.7)	(10,427.0)	(10,426.7)	:	(10,426.7)	0.3	-0.0%		İ
Parking Tag Enforcement & Operations Rev	(114,839.7)		(80,656.4)		(80,656.4)	(13,934.4)	20.9%	34,183.3	
Other Tax Revenues	(10,192.2)	(12,776.0)	(10,313.3)		(10,313.3)	2,462.7	-19.3%	(121.1)	1.2%
Casino Woodbine Revenues	(27,900.0)	(3,940.0)	(4,035.4)		(4,035.4)	(95.4)	2.4%	23,864.6	-85.5%
Gaming & Registry Revenues	(2,716.0)		(3,603.4)		(3,603.4)	(3,603.4)		(887.4)	32.7%
COVID-19 Recoveries - Secured *	<u> </u>		(700,300.0)		(700,300.0)	(700,300.0)		(700,300.0)	
COVID-19 Recoveries - Unsecured **			(818,675.0)	:	(818,675.0)	(818,675.0)		(818,675.0)	1
Sub-Total - COVID-19 Recoveries			(1.518.975.0)		(1,518,975.0)	(1,518,975.0)		(1,518,975.0)	
Non-Program Revenues	(1,487,400.0)	(1,244,703.0)	(2,757,603.8)		(2,757,603.8)	\		(1,270,203.8)	
TOTAL - CORPORATE ACCOUNTS	(200,556.4)	98,924.0	(1,382,486.1)		(1,382,486.1)	(1,481,410.1)		(1,181,929.7)	
TOTAL LEW ORDATING SUBGET BEFORE									
TOTAL LEVY OPERATING BUDGET BEFORE ASSESSMENT GROWTH AND TAX INCREASE	4 404 407 -	E 070 000 0	4 445 707 0	40 475 0	4 490 400 0	(990 700 7)	40.50/	647440	4 =0/
ASSESSIMENT GROWTH AND TAX INCREASE	4,424,467.7	5,378,892.3	4,445,707.3	43,475.3	4,489,182.6	(889,709.7)	-16.5%	64,714.9	1.5%
Less 2020 Approved Tax Levy	<u> </u>		(4,424,467.7)		(4,424,467.7)				<u>i</u>
Less Assessment Growth			(41,461.5)	!					İ
			, ,	!	(41,461.5)				İ
Less 0.7% Inflationary Tax Rate Increase			(23,253.4)		(23,253.4)				ļ
TOTAL LEVY OPERATING BUDGET GAP			(43,475.3)	43,475.3	(0.0)				<u> </u>
Special Legy for Searbore and Subject No. in - in 200	40.608.0	40.600.0	40 609 0		40.608.0				
Special Levy for Scarborough Subway - No inc in 202		· ·	40,698.9		40,698.9	40,000,0	E4 E0/	40,000.0	E4 50/
City Building Fund (CBF) - 1.5% Tax rate inc in 2021 TOTAL LEVY INCLUDING SCARBOROUGH	91,461.0	91,461.0	141,290.0		141,290.0	49,829.0	54.5%	49,829.0	54.5%
SUBWAY EXTENSION LEVY	A 556 627 F	5 544 052 2	4 627 696 2	13 175 2	1 671 171 4	(830 990 7)	_45 20/	114 542 0	2.5%
SOUTH AT EXTENSION LEVT	4,556,627.5	5,511,052.2	4,627,696.2	43,475.3	4,671,171.4	(839,880.7)	-15.2%	114,543.9	2.5%

^{* \$40} million of Secured COVID-19 Recoveries embedded in Shelter, Support & Housing Administration's Budget

^{** \$38} million in TCHC related COVID-19 Expenditures included in TCHC's budget. TCHC will recover this amount independently



City of Toronto 2021 Operating Budget Summary of New / Enhanced by Program

		2021		20			23
In \$ Thousands	Gross	Net	Positions	Net	Positions	Net	Positions
City Clerk's Office							
New Info Production Requirements - Toronto Public Health	11.6						
New Info Production Requirements - Transportation Services	236.3	236.3					
City Clerk's Office Total	247.9	236.3					
City Manager's Office							
Civic Engagement & Insights Project	442.6	442.6	3.0	(19.3)	(0.0)	(423.3)	(3.0
Creating a Data for Equity Unit	389.3	389.3	4.0	218.5		1.1	
Indigenous Affairs Support to Truth & Reconciliation Calls	213.7	213.7	1.0	0.5		0.3	
City Manager's Office Total	1,045.6	1,045.6	8.0	199.7	(0.0)	(422.0)	(3.0
City Planning							
CP - Housing Now Initiative	454.8		4.0				
City Planning Total	454.8		4.0				
Corporate Real Estate Management							
Activation of 220 Poplar Road (Borden Site) - Community Hub	125.0	125.0		975.0			
Corporate Real Estate Management Total	125.0	125.0		975.0			
Economic Development & Culture	1200						
Funding for Year of Public Art	4,500.0	2,250.0		(2,250.0)			
Economic Development & Culture Total	4,500.0	2,250.0		(2,250.0)			
Engineering & Construction Services	4,000.0	_,_50.0		(=,=00.0)			
ECS - Development Engineering - Additional Resources	1,084.9		12.0		(0.0)		
ECS - Development Engineering - Additional Resources ECS - Housing Now Initiative	266.4		2.0		(0.0)		
Engineering & Construction Services Total	1,351.2		14.0		(0.0)		
Housing Secretariat	1,331.2		14.0		(0.0)		
	2,000.0						
HS Small Sites Pre-development and Pre-acquisition Work Fund	2,000.0						
Housing Secretariat Total	2,000.0						
Legal Services	201.0				(= 0)		
Housing Now- Small Sites Pre-development & Pre-Acquisition	921.6		5.0		(5.0)		
Legal Services Total	921.6		5.0		(5.0)		
Municipal Licensing & Standards							
MLS - CPI (2%) Inflation Increase (REVERSAL)		461.4					
Municipal Licensing & Standards Total		461.4					
Office of the Chief Information Security Officer							
Priority 1 Cyber Security Items	11,756.1	<u> </u>	23.0	1,722.8		(581.1)	
Office of the Chief Information Security Officer Total	11,756.1	11,546.4	23.0	1,722.8		(581.1)	
Office of the Controller							
Financial Systems Transformation Project	1,590.3	(0.0)	35.0	0.0	(0.0)	0.0	
Office of the Controller Total	1,590.3	(0.0)	35.0	0.0	(0.0)	0.0	
Social Development, Finance & Administration							
AnchorTO Dedicated Support	189.2						
Community Benefits Framework	582.3	582.3	6.0	100.0	(1.0)	(27.3)	
Confronting Anti Black Racism and Poverty Reduction	388.7	388.7		(388.7)			
Confronting Anti-Black Racism - Fee for Consultation Service		(50.0)					
Expand Fare Pass Program Eligibility	2,900.0	2,900.0					
Policing Reform - Community-Based Crisis Response Pilot	1,706.8	1,706.8	3.0	6,271.2	(0.0)	(758.1)	
TO Wards Peace Program	1,388.0	1,388.0	6.0	462.7		4.9	
Social Development, Finance & Administration Total	7,154.8	6,915.6	15.0	6,445.2	(1.0)	(780.5)	
Technology Services							
Implement Segregation/Segmentation Security Control-AU4.1(7)	1,711.8	1,711.8					
Increase Network & Security Capacity frm MSSP Implementation	453.8	453.8					
Tool to Control Access To Open Data - AU7.13(2a,b), AU4.1	96.7	96.7					
Technology Services Total	2,262.4	2,262.4					
Toronto Building	, -	, -					
Toronto Building Program Review Implementation	2,035.4		50.0				
Toronto Building Total	2,035.4		50.0				
Toronto Public Health	2,000.4						
Hassle Free Clinic capacity inc in response to COVID-19	135.1	135.1		(135.1)			
Toronto Public Health Total	135.1	135.1		(135.1) (135.1)			
Toronto Public Library	100.1	100.1		(100.1)			
		200.0		200 0			
Fines Elimination - Children's Fines		300.0		300.0			
Toronto Public Library Total		300.0		300.0			
Toronto Transit Commission - Conventional		4 = -					
A (1 D) 0 D) (1		1,069.4	5.0				İ
Anti-Racism & Diversity	1,069.4			!	l l		!
Cybersecurity	1,795.3	1,795.3		2,000.0			
		1,795.3 3,946.0	235.0	2,000.0 45,168.5	(2.0)	8,389.9	



City of Toronto 2021 Operating Budget Summary of New / Enhanced by Program

		2021		20	22	20)23
In \$ Thousands	Gross	Net	Positions	Net	Positions	Net	Positions
Safety	1,093.6	1,093.6	7.0	500.0			
Vehicle Maintenance	2,725.4	2,725.4	18.0	1,200.1			İ
Toronto Transit Commission - Conventional Total	11,337.7	11,337.7	270.0	48,868.6	(2.0)	8,389.9	
Toronto Transit Commission - Wheel Trans							
Reservations Wait-Time Reduction	1,662.3	1,662.3		525.0		(768.9)	
Toronto Transit Commission - Wheel Trans Total	1,662.3	1,662.3		525.0		(768.9)	
Transportation Services							
Covid-19 Initiatives	2,932.7	1,513.2	4.0	302.3	(0.0)		(4.0)
IDC- Police for ActiveTo (Covid-Impact)	857.9	857.9		(857.9)			
New Service Level for Traffic Signal	155.2	47.1	3.0	50.7		4.4	
Vision Zero Road Safety Plan - Traffic Enforcement Officers	2,500.0	2,500.0		(2,500.0)			
Work Zone Pilot	279.3	279.3	4.0	294.0		1.1	
Year of Public Art	625.0						
Transportation Services Total	7,350.1	5,197.5	11.0	(2,710.8)	(0.0)	5.5	(4.0)
Grand Total	55,930.1	43,475.3	435.0	53,940.4	(8.0)	5,843.0	(7.0)

2021 - 2030 CAPITAL BUDGET AND PLAN Appendix 2

	2020 Carry Forward to	20	21	2020 Carry Forward to	2021	-2025	2020 Carry Forward to	2021-2030	(excl. cfwd)
Programs (in \$000s)	2021 (Gross)	Gross	Debt/CFC	2021-2025 (Gross)	Gross	Debt/CFC	2021-2030 (Gross)	Gross	Debt/CFC
Community and Social Services									
Children's Services	7,022	7,628	1,575	11,801	71,154	7,603	11,801	78,884	15,083
Economic Development and Culture	10,181	14,638	10,936	10,181	84,423	53,737	10,181	167,624	107,865
Parks, Forestry & Recreation	68,809	168,992	87,081	69,715	1,392,531	414,226	69,715	2,485,942	786,831
Seniors Services and Long-Term Care	14,163	17,911		14,163	209,469		14,163	278,518	
Shelter, Support & Housing Administration	43,534	38,361	34,281	43,775	556,364	552,284	43,775	570,291	566,211
Housing Secretariat		327,908	64,861		403,290	103,740		403,290	103,740
Toronto Housing Corporation	630	160,000	160,000	630	800,000	800,000	630	1,612,920	1,612,920
Toronto Employment & Social Services	6,508	3,973	3,855	7,919	5,199	5,081	7,919	5,199	5,081
Toronto Paramedic Services	1,905	5,127	3,575	42,650	34,167	13,975	42,650	75,857	28,665
Community and Social Services	152,753	744,538	366,164	200,835	3,556,597	1,950,646	200,835	5,678,525	3,226,396
Infrastructure and Development Services	,	•	,	,	, ,	. ,	,	, ,	, ,
City Planning	1,973	4,668	3,020	1,973	29,310	15,441	1,973	59,103	29,780
Fire Services	8,294	11,071	3,215	8,294	31,837	14,531	8,294	38,137	17,131
Transit Expansion Office	25,076	18,704	17,762	25,076	1,543,704	79,762	25,076	1,543,704	79,762
Transportation Services	71,366	376,371	322,378	81,132	2,993,407	2,044,490	81,132	5,200,723	4,156,857
Waterfront Revitalization Initiative	114,380	6,545	1,645	114,380	174,732	32,640	114,380	174,732	32,640
Infrastructure and Development Services	221,089	417,359	348,020	230.855	4,772,990	2,186,864	230,855	7.016.399	4,316,170
Corporate Services		,	0.10,020	200,000	.,,	_,	200,000	.,020,000	.,020,270
311 Toronto	2,311	(1,437)	874	2,311	(537)	1,774	2,311	(37)	2,274
Corporate Real Estate Management	86,675	197,218	170,929	88,347	917,692	627,175	88,347	1,253,529	914,626
Environment and Energy	2,390	64,523	170,323	2,390	187,423	027,173	2,390	339,923	314,020
Fleet Services	10,055	60,666		10,055	363,561		10,055	747,462	
Chief Information Security Office	10,033	4,021	4,021	10,033	22,628	22,628	10,033	22,628	22,628
Technology Services	16,967	50,434	43,963	18,174	177,296	73,333	18,174	304,161	74,025
Corporate Services	118,398	375,426	219,787	121,277	1,668,064	724,910	121,277	2,667,666	1,013,553
Finance and Treasury Services	110,330	373,420	213,707	121,277	1,000,004	724,310	121,277	2,007,000	1,013,333
Office of the CFO and Treasurer	1,904	192	1,707	1,904	1,751	2,166	1,904	5,326	5,141
Office of the Controller	3,472	71,623	72,908	3,472	161,434	159,929	3,472	172,384	166,904
Finance and Treasury Services	5,376	71,815	74,615	5,376	163,185	162,095	5,376	177,710	172,045
Other City Services	3,370	71,813	74,013	3,370	103,183	102,033	3,370	177,710	172,043
Accountability Offices					1,400	1,400		1,650	1 650
· · · · · · · · · · · · · · · · · · ·	1 060	12.760	10 520	1 060			1 060		1,650
City Clerk's Office	1,060 2,946	13,760 400	10,520 400	1,060 2,946	35,280 800	25,785 1,200	1,060 2,946	50,595 800	34,545 1,200
Corporate Initiatives									
Other City Services	4,006	14,160	10,920	4,006	37,480	28,385	4,006	53,045	37,395
Total - City Operations	501,622	1,623,297	1,019,506	562,349	10,198,316	5,052,900	562,349	15,593,345	8,765,559
Agencies	6 220	F 24.4	11 552	6 220	C2 100	CC CO1	6 220	142 245	142 200
Exhibition Place	6,339	5,214	11,553	6,339	63,100	66,691	6,339	143,315	143,306
GO Transit	60,000	45.000	25.402	60,000	05.050	05.020	60,000	444 775	424.050
TO Live	15,409	15,022	25,103	15,409	85,858	95,939	15,409	111,775	121,856
Toronto & Region Conservation Authority	22.000	18,197	3,961	22.000	99,253	22,265	22.000	205,950	46,170
Toronto Police Service	33,963	34,865	17,655	33,963	316,908	123,477	33,963	605,286	211,688
Toronto Public Health	4,274	815	1,889	4,588	17,122	18,510	4,588	29,228	30,616
Toronto Public Library	9,339	35,477	33,465	9,339	208,106	167,002	9,339	430,002	333,714
Toronto Zoo	8,078	10,520	11,724	8,078	90,954	86,158	8,078	132,669	125,873
Yonge-Dundas Square	427 425	400	405 556	407	004 554	F00 0 - C	407 -46	1 050 005	1 010 000
Agencies excl. TTC	137,402	120,109	105,350	137,716	881,301	580,042	137,716	1,658,225	1,013,223
Tax Supported before TTC	639,023	1,743,407	1,124,856	700,064	11,079,616	5,632,942	700,064	17,251,570	9,778,781
Toronto Transit Commission					_				
Toronto Transit Commission	100,468	1,132,457	67,215	100,468	6,757,774	119,244	100,468	11,588,617	412,177
Scarborough Subway Extension		19,644			44,351			47,188	
Spadina Subway Extension	6,715	48,914	48,914	6,715	113,902	113,902	6,715	113,902	113,902
Transit Studies	1,281	5,119		1,281	48,695		1,281	48,695	
Toronto Transit Commission	108,464	1,206,134	116,129	108,464	6,964,722	233,146	108,464	11,798,402	526,079
Tax Supported Programs	747,488	2,949,540	1,240,985	808,529	18,044,338	5,866,088	808,529	29,049,973	10,304,860

Appendix 2.1.1

2021 Cash Flow & Future Year Commitments Including Carry Forward Funding

Project Code	(In \$000s)	2021	2022	2023	2024	2025	2026	2027	2028	2029		Total 2021 Cash Flow & FY Commits
CIS908424	Ontario Place Development Plans	1,749	-	-	-	-	-	-	-	-	-	1,749
CIS908410	Rail Deck Park	1,597	400	-	•	-	-	•	-	-	-	1,997
	Total Expenditure (including carry											
	forward from 2020)	3,346	400	-	-	-	-	-	-	-	-	3,746

Previously Approved	_	New w/ Future Year
1,749	(400)	800
1,597		•
3,346	(400)	800

Contribution To Reserves

		2021
	Reserve Funds	Recommended
XQ1508	Vehicle Reserve- It Sustainment	20,530,000
XR1103	Childcare Capital Reserve Fund	1,000,000
XQ0012	Corporate Conference Reserve	150,000
XQ1701	Vehicle & Equipmt Replacement - Police	1,994,000
XR1001	Workers Compensation Reserve Fund	5,000,000
XR1002	Employee Retiree Ben RF City	39,000,000
XR1007	Sick Leave Reserve Fund	27,227,200
XR1010	Insurance Reserve Fund	109,184
XR1017	Election Reserve Fund	11,000,000
XR1306	CP Development Technology RF	1,082,000
XR1701	Police Central Sick Pay	180,100
XR1731	SmartTrack Funding Reserve Fund	2,700,000
XQ0011	Capital Financing Reserve	39,665,244
XQ0703	Tax Rate Stabilization Reserve	28,038,752
Total		177,676,480

Contribution from Reserves

		2021
Reserve Funds		Recommended
XR1412	Solid Waste Debt Reserve Fund	36,996,199
XR1722	Transit Infrastructure Reserve Fund	5,300,000
XR2108	Dev Chgs RF - Spadina Subwy Ext	20,000,000
XR2112	Dev Chgs RF - Sanitary sewer	512,000
XR2113	Dev Chgs RF - Storm Water Mang	11,829,000
XR1001	Workers Compensation Reserve Fund	7,700,000
XR1002	Employee Retiree Ben RF City	50,375,900
XR1007	Sick Leave Reserve Fund	25,544,600
XR1010	Insurance Reserve Fund	70,348,748
XR1701	Police Central Sick Pay	180,100
XR3018	Provincial Gas Tax Revenues For Public Transit	91,600,000
Total		320,386,548