

TA10.2



2020 ACCOMPLISHMENTS & 2021 OUTLOOK

FEBRUARY 2021

MAJOR ACCOMPLISHMENTS

Retrofit activity continued to scale-up

- Active projects largely kept to schedule despite COVID; new projects in the funnel
- Mapped 5-year plan for “RDC” and championed need for focused retrofit market development



MAJOR ACCOMPLISHMENTS

Policy advocacy gained momentum

- Proactive approach by TAF helped to support passage of Whitby Green Standard
- Strategic relationships with partners used to advance Clean Fuel Standard, ZEV mandate

Community support continuity

- Provided a total of 13 grants valued at \$1.3M

MAJOR ACCOMPLISHMENTS

Canada Fund now in place

- Negotiated agreement and \$40 million received



MAJOR ACCOMPLISHMENTS

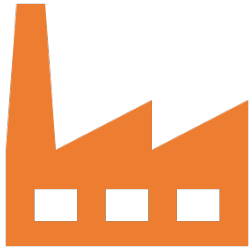
Quantification practice expanded

- Launched Carbon Data Network
- Supporting design of new KPIs with LC3 network
- Continued to advance thought leadership and oversight, including GTHA GHG Inventory (2018)

Weathered the pandemic

- Focused on supporting our staff, increasing internal communication, pivoting and re-calibrating as needed

KEY PERFORMANCE INDICATORS 2020



41.7 million tons total potential
CO₂e emissions reductions



\$26 million in capital mobilized
towards low-carbon solutions

INSIGHTS FROM 2020

- Integrate scale agenda into work from the outset
- Integrate team efforts against specific priorities
- Improve investment processes and documentation
- Invest in management and leadership skills and tools
- Manage/reduce where possible administrative burden

2021 PLAN

- Built around priorities, not by teams
- Changes how we work, not what we work on
- Activates insights from scale research
- Built on input from full TAF team and Board

**THREE FOCUS
AREAS**

Accelerate deep energy retrofits

Advance green development
standards

Accelerate EV uptake and charging

**AND ONE
EMERGING
PRIORITY**

Phase out fossil gas

**PLUS ONGOING &
ENABLING WORK**

Tools for teams

LC3 network activation

Governance updates and best practice

New research, new investments and grants, technical advisory, community support and outreach...