



**Appendix 2A  
CITY OF TORONTO  
2021 Capital Projects for Full Closure  
For the period ended December 31, 2021**

SAP # (Projects/Sub-projects to be Closed)	Project/Sub-project Name	Council Approved Level (Y/N)	Completion Date		Life to Date			Funding Source for over/under expenditure					Reason for Project Closure:	
			Planned	Actual	Council Approved Project Cost	Actual Expenditure	(Over)/ Under Expenditure	Provincial/ Grants	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds		Rec Debt
<b>Children's Services</b>														
CCS013-12	TELCCS - STATE OF GOOD REPAIR 2019	Y	12/31/2020	12/31/2021	1,285,000	1,192,667	92,333					92,333		Reason#2
CCS044-01	BENDALE CHILD CARE CENTRE	Y	12/31/2019	12/31/2020	3,075,000	3,040,487	34,513						34,513	Reason#2
<b>Program Total</b>					<b>4,360,000</b>	<b>4,233,154</b>	<b>126,846</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>92,333</b>	<b>34,513</b>	<b>0</b>
<b>Senior Services and Long-Term Care</b>														
CHA013-14	2019 SOGR BUILDING UPGRADES	Y	12/31/2020	12/31/2021	2,790,000	2,790,000	0							Reason#2
CHA015-12	2017 H&S HVAC	Y	12/31/2018	12/31/2020	2,700,000	2,700,000	0							Reason#2
CHA015-13	2018 H&S HVAC	Y	12/31/2020	12/31/2021	1,950,000	1,949,999	1							Reason#2
CHA016-13	2018 H&S SPECIALTY SYSTEMS	Y	12/31/2020	12/31/2021	1,330,000	1,330,000	0							Reason#2
CHA017-01	KIPLING ACRES REDEVELOPMENT STUDY	Y	9/30/2014	12/31/2018	2,500,000	2,498,458	1,542					1,542		Reason#2
CHA017-03	DEMOLITION COSTS OF KIPLING ACRES	Y	9/30/2014	12/31/2018	2,000,000	1,831,630	168,370					168,370		Reason#2
<b>Program Total</b>					<b>13,270,000</b>	<b>13,100,087</b>	<b>169,913</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>169,912</b>	<b>0</b>	<b>1</b>
<b>Corporate Real Estate Management</b>														
CCA201-04	RE-DESIGN SECURITY CONTROL CENTRE	Y	12/31/2021	12/31/2021	800,532	800,531	1				1			Reason#2
CCA201-20	VAR LOCS - GLOBAL CORP SECURITY PROGRAM	Y	12/31/2021	12/31/2021	1,276,824	1,276,721	103					103		Reason#2
CCA216-02	BARRIER FREE - AUDIT & RETROFITS - 2015	Y	12/31/2020	12/31/2020	981,918	981,918	0							Reason#2
CCA224-01	FIRE HALL EMERG GENERATORS-VARIOUS-PH1	Y	12/31/2021	12/31/2021	16,626,599	16,626,597	2					2		Reason#2
CCA227-08	VAR LOCS-SIGNAGE CORPORATE FACILITITES	Y	12/31/2021	12/31/2021	850,000	847,599	2,401				2,401			Reason#2
CCA229-11	5100 YONGE-RPL WINDOW GLAZING,ROOF MEMB	Y	12/31/2020	12/31/2020	456,457	443,961	12,496				12,496			Reason#2
CCA229-12	55 JOHN ST-PARKING GARAGE REHAB	Y	12/31/2018	12/31/2019	2,150,536	2,127,840	22,696					22,696		Reason#2
CCA243-06	TECHAUDITS & CAPPROJECT VALIDATIONS-2021	Y	12/31/2021	12/31/2021	1,324,000	1,323,999	1				1			Reason#2
CCA245-04	SUBS & ENVIRON SURVEY,SAMPLE & ABAT-2017	Y	12/31/2020	12/31/2020	1,337,521	1,337,041	481					481		Reason#2
CCA245-05	SUBS & ENVIRON SURVEY,SAMPLE & ABAT	Y	12/31/2020	12/31/2020	1,624,000	1,623,618	382					382		Reason#2
CCA245-06	EMERG ENVIRONMENTAL REMEDIATION	Y	12/31/2020	12/31/2020	565,000	564,883	117					117		Reason#2
CCA247-06	519 CHURCH-HVAC,ROOFING SYSREPL,EXTWALL	Y	12/31/2018	12/31/2019	484,557	464,734	19,823				19,823			Reason#4
CCA247-19	765 QUEEN ST-FIRE ALRM_ELVTR UPGRD_INTR	Y	12/31/2018	12/31/2019	607,933	606,208	1,725				1,725			Reason#4
CCA247-25	399 THE WEST MALL-SOGR MECH,ELECT&BLDG	Y	12/31/2021	12/31/2020	906,529	906,528	1				1			Reason#2
CCA250-09	91 FRONT ST,E-HERITAGE LIGHTING INSTALL	Y	12/31/2020	12/31/2020	967,440	966,855	585					585		Reason#2
CCA251-03	100 QUEEN - REPLACE EXTERIOR DOORS	Y	12/31/2020	12/31/2020	340,547	340,171	376					376		Reason#3
CCA252-01	SOGR @ LEASED FACILITIES/PROPERTIES-2016	Y	12/31/2020	12/31/2020	966,473	966,472	1					1		Reason#3
CCA253-04	539 QUEENS QUAY W- UNDERGROUND GARAGE	Y	12/31/2021	12/31/2021	61,261	61,090	171				171			Reason#3
CCA255-07	PTIF - NORTHWEST PATH	Y	12/31/2018	12/31/2018	200,000	199,606	394				394			Reason#4
CCA255-08	PTIF - SECURITY ANALYSIS	Y	12/31/2021	12/31/2021	500,000	500,000	0							Reason#2
CCA255-15	COURTS SRVS RELOCATION & FIT-OUT COSTS	Y	12/31/2021	12/31/2021	5,144,076	5,144,075	0							Reason#2
CCA264-01	NORTH WEST PATH - PHASE 2 STUDIES	Y	12/31/2020	12/31/2020	671,108	671,108	0							Reason#3
CCA300-01	NEW ECC DETAILED DESIGN STUDY	Y	12/31/2019	12/31/2020	3,925,000	3,923,466	1,534				1,534			Reason#2
CCA705-07	TCHC COMBINED HEAT & POWER GENERATORS	Y	12/31/2021	12/31/2021	38,000,000	24,000,000	14,000,000						14,000,000	Reason#6
<b>Program Total</b>					<b>80,768,311</b>	<b>66,705,022</b>	<b>14,063,289</b>	<b>0</b>	<b>394</b>	<b>60,849</b>	<b>2,045</b>	<b>0</b>	<b>14,000,000</b>	
<b>Fleet Services</b>														
CFL008-20	SWM - Fleet Replacement - 2019	Y	2019	2021	8,668,609	8,600,929	67,680					67,680		Reason#3
CFL013-20	Paramedics - Fleet Replacement - 2019	Y	2019	2021	4,807,000	4,806,999	1					1		Reason#3
CFL014-18	Fire - Vehicle/Equipment Purchase - 2018	Y	2018	2021	7,203,000	7,196,362	6,638					6,638		Reason#3
CFL014-19	Fire - Fleet Replacement - 2019	Y	2019	2021	7,203,000	7,202,999	1					1		Reason#3
CFL016-22	Zoo - Vehicle/Equipment Purchase - 2021	Y	2021	2021	350,000	345,991	4,009					4,009		Reason#3
CFL053-18	Fleet - Tools & Equipment - 2018	Y	2018	2021	227,820	227,820	0					0		Reason#3
CFL053-20	Fleet - Tools & Equipment - 2020	Y	2020	2021	223,000	220,236	2,764					2,764		Reason#3



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			Planned	Actual	Council Approved Project Cost	Actual Expenditure	(Over)/ Under Expenditure	Provincial/ Grants	Federal Subsidy	CFC (Prior Year)	Debt	Reserve/ Reserve Funds	Rec Debt		
CFL067-01	FleetShare Program - 2020	Y	2020	2021	20,000	0	20,000						20,000		Reason#6
CFL067-02	FleetShare Program - 2021	Y	2021	2021	144,900	5,000	139,900						139,900		Reason#6
<b>Program Total</b>					<b>28,847,329</b>	<b>28,606,336</b>	<b>240,993</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>240,993</b>	<b>0</b>	
<b>Office of the Controller</b>															
CFS047	Finance Accounting Systems Transformation	N	12/31/2021	12/31/2020											Reason#0
CFS047-01	Finance Accounting Systems Transformation	Y	12/31/2021	12/31/2020	1,739,552	1,739,552	0								Reason#6
CFS047-02	FAST - Business Transformation	Y	12/31/2021	12/31/2020	1,733,021	1,733,021	0								Reason#6
CFS048-01	Employee Service Centre (ESC)	Y	12/31/2020	12/31/2020	991,341	991,341	0								Reason#2
<b>Program Total</b>					<b>4,463,914</b>	<b>4,463,914</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>City Clerk's Office</b>															
CGV055-01	COUNCIL TRANSITION REQUIREMENTS 2017	Y	12/31/2021	12/31/2021	1,267,125	1,241,179	25,946					25,946			Reason#2
<b>Program Total</b>					<b>1,267,125</b>	<b>1,241,179</b>	<b>25,946</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>25,946</b>	<b>0</b>	<b>0</b>	
<b>Toronto Public Health</b>															
CPH009-01	LOCATION 1 - NORTH DISTRICT	Y	2021	2021	75,000	72,270	2,730	2,730							Reason#2
CPH009-02	LOCATION 2 - DOWNTOWN DISTRICT	Y	2021	2021	67,000	45,377	21,623	21,623							Reason#2
CPH009-11	DENTAL CLINIC INFECTION CONTROL UPGRADES	Y	2021	2021	320,800	314,869	5,931	5,931							Reason#2
<b>Program Total</b>					<b>462,800</b>	<b>432,516</b>	<b>30,284</b>	<b>30,284</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<b>Toronto Public Library</b>															
CLB196-01	Multi-Branch Minor Reno Prog - 2016 - 2021	Y	2018	2017	10,165,090	10,165,090	0					0			Reason#3
CLB196-02	Multi-Branch Minor Reno Prog - CIP 150 Yorkville	Y	2018	2017	120,000	119,115	885					885			Reason#3
CLB196-04	Multi-Branch Minor Reno Prog - CIP 150 Amesbury Park	Y	2019	2019	450,000	443,803	6,197					6,197			Reason#3
CLB157-01	Fort York Library Construction	Y	2019	2019	9,147,468	9,147,468	0								Reason#3
CLB178-01	Albion Library Reconstruction	Y	2019	2019	15,315,265	15,315,265	0								Reason#3
CLB192-01	St. Clair/Silverthorn Reconstruction	Y	2019	2019	4,374,363	4,374,363	0								Reason#3
CLB202-01	Virtual Branch Services -2017-2019	Y	2019	2019	3,550,250	3,550,250	0								Reason#3
CLB206-01	Multi-Branch Minor Reno Prog: 2017-2019	Y	2019	2019	2,328,139	2,328,139	0								Reason#2
<b>Program Total</b>					<b>45,450,575</b>	<b>45,443,493</b>	<b>7,082</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,082</b>	<b>0</b>	<b>0</b>	
<b>YE 2021 Total</b>		<b>57</b>			<b>178,890,054</b>	<b>164,225,702</b>	<b>14,664,352</b>	<b>30,284</b>	<b>394</b>	<b>60,849</b>	<b>297,317</b>	<b>275,506</b>	<b>14,000,001</b>		

		For Reference: Reason for Project Closure	
<input checked="" type="checkbox"/>	Project needs to meet all below criteria for full closure:	Reason#0	Reason#3
<input checked="" type="checkbox"/>	All its subsidiary projects are completed	Reason#1	Reason#2
<input checked="" type="checkbox"/>	Project has no budget request in the current year and has no future cash flow funding	Reason#2	Reason#3

Reason#0 Subsidiary/umbrella to the project being closed  
Reason#1 City Council has instructed that the project be discontinued or closed  
Reason#2 The capital project and subsidiary projects are fully implemented (All commitments and deliverables are met)  
Reason#3 The project is fully expended and funded

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