

APPENDIX 5
Capital Dashboard by Program/Agency
For the Period ended April 30, 2022
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**2022 Capital Spending by Program
Community and Social Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
Children's Services	4M-2022	13.07	1.56	10.88	83.2%		Ⓢ
EDC	4M-2022	34.04	1.23	22.29	65.5%		Ⓢ
Long Term Care	4M-2022	17.74	1.39	14.75	83.2%		Ⓢ
PFR	4M-2022	265.01	18.95	170.66	64.4%		Ⓢ
SSHA	4M-2022	49.00	3.95	36.83	75.2%		Ⓢ
HS	4M-2022	476.48	82.67	474.73	99.6%		Ⓢ
TESS	4M-2022	6.06	1.11	4.89	80.6%		Ⓢ
Paramedics Services	4M-2022	12.61	0.98	6.75	53.5%		Ⓢ
TOTAL	4M-2022	874.01	111.83	741.77	84.9%		Ⓢ
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for Community and Social Services totalled \$111.8 million of their collective 2022 Approved Capital Budget of \$874.0 million. Spending is expected to increase to \$741.8 million (84.9%) by year-end. 5 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Seniors Services and Long-Term Care, Housing Secretariat, Toronto Employment & Social Services ,Children's Services, and Shelter, Support & Housing Administration.

Chart 1
2020 Approved Budget by Category (\$13.07)

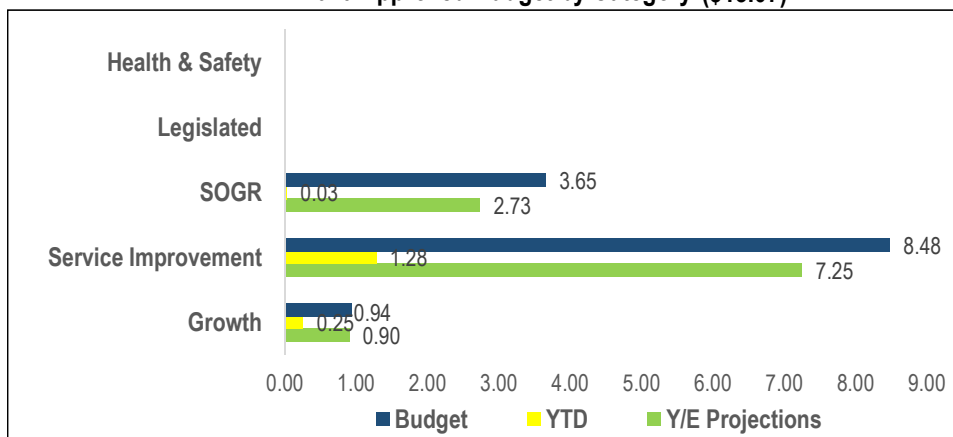


Table 1
2020 Active Projects by Category

Health & Safety	
Legislated	
SOGR	3
Service Improvement	19
Growth	1
Total # of Projects	23

Chart 2
Project Status - 23

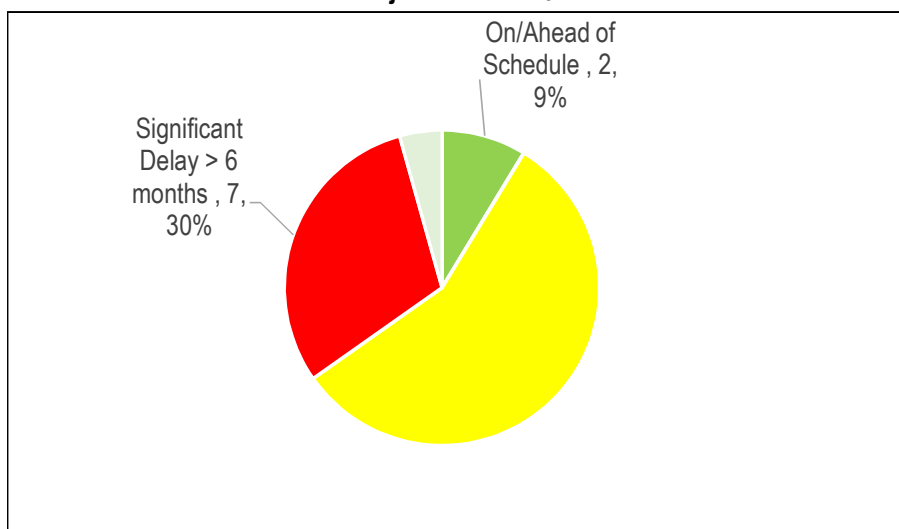


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		2
RFQ/RFP Delayed	2	2
Contractor Issues		2
Site Conditions	1	2
Co-ordination with Other Projects		2
Community Consultation	4	2
Other*		1
Total # of Projects	7	13

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.44	7.00	2.52	0.11	

Key Discussion Points:

- Children's Services has limited control over the delivery of child -care projects, as these projects are often part of a larger project involving school boards and other third parties, with planning and design jointly managed by Children's Services and the construction managed by third parties. There are 17 projects included in the plan that are impacted by 3'rd party delays. Four are in the planning/ design stage; Twelve are under construction; and 1 centre has been completed.
- The projected TELCCS SOGR project underspending reflects funding being held back, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Children's Services (CHS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Year End Projections				Notes	Total Approved Budget	Life-to- Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TELCCS SOGR 2021	0.562	0.008		0.008	1.4%	Ⓡ	Ⓡ	1	1.367	0.812
TELCCS SOGR 2022	1.540	0.000	0.0%	1.325	86.0%	Ⓞ	Ⓨ	2	1.540	0.000
TELCCS Playground Retrofit 2022	1.550	0.019	1.2%	1.400	90.3%	Ⓞ	Ⓨ	2	1.550	0.019
Sub-Total	3.652	0.027	0.7%	2.733	74.8%	-	-		4.457	0.831
Service Improvements										
St. John the Evangelist Catholic School	0.142	0.008	5.6%	0.142	100.0%	Ⓞ	Ⓡ	3	2.100	1.966
Centre	0.050	0.000	0.0%	0.015	30.0%	Ⓡ	Ⓨ	4	4.733	4.074
Stanley Public School	0.652	0.000	0.0%	0.652	100.0%	Ⓞ	Ⓨ	5	3.900	3.048
St. Barnabas Catholic School	0.501	0.000	0.0%	0.501	100.0%	Ⓞ	Ⓨ	6	3.500	2.478
St. Roch Catholic School	0.699	0.000	0.0%	0.500	71.5%	Ⓞ	Ⓨ	7	4.000	1.866
St Bartholome Catholic School	0.150	0.000	0.0%	0.125	83.3%	Ⓞ	Ⓨ	7	3.800	0.666
North East Scarborough Centre	1.000	0.004	0.4%	0.900	90.0%	Ⓞ	Ⓨ	8	7.300	0.366
Mount Dennis Child Care Centre	2.500	1.260	50.4%	2.458	98.3%	Ⓞ	Ⓞ		19.830	10.385
David and Mary Thompson (Centre 7)	0.050	0.000	0.0%	0.025	50.0%	Ⓨ	Ⓡ	9	5.000	0.000
TCH Needle Firway	0.100	0.000	0.0%	0.090	90.0%	Ⓞ	Ⓨ	10	5.000	0.075
Gilder Child Care Centre (Centre 11)	0.360	0.000	0.0%	0.050	13.9%	Ⓡ	Ⓨ	11	3.900	0.740
Anishnabe Child Care Centre	0.495	0.005	1.0%	0.495	100.0%	Ⓞ	Ⓡ	12	8.709	0.826
Wallace Emerson Child Care Centre	0.099	0.000	0.0%	0.099	100.0%	Ⓞ	Ⓨ	13	8.200	0.267
Western North York Child Care	0.092	0.000	0.0%	0.040	43.5%	Ⓡ	Ⓡ	14	5.000	0.096
Bayside Child Care	0.150	0.000	0.0%	0.150	100.0%	Ⓞ	Ⓨ	15	0.700	0.165
Woodbine Child Care Centre	0.175	0.000	0.0%	0.100	57.1%	Ⓨ	Ⓡ	16	5.000	0.000
Willowridge Child Care Centre	0.150	0.000	0.0%	0.080	53.3%	Ⓨ	Ⓨ	17	1.495	0.000
Bendale Child Care Centre	0.112	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓞ	18	3.075	3.040
Alexander Park	1.000	0.000	0.0%	0.825	82.5%	Ⓞ	Ⓡ	19	2.271	0.000
Sub-Total	8.477	1.277	57.4%	7.247	13.635	0.000	0.000		97.513	30.058
Growth Related										
TCS Growing Child Care	0.940	0.253	26.9%	0.900	95.7%	Ⓞ	Ⓞ		4.764	3.362
Sub-Total	0.940	0.253	11.9%	0.900	95.7%				4.764	3.362
Total	13.069	1.557		10.880					106.734	34.251

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspending is attributable to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note # 2:

Expenditures for SOGR upgrades and playground retrofits are lower than budget, reflecting delays in both issuing RFPs and accessing sites due to impact of COVID; these projects are projected to have significant spending by year-end, with project completions forecast in period Q3 and Q4.

Note # 3:

This project is nearing completion, and is budgeted for completion by year-end.

Note # 4:

This project is nearing completion, with work being completed on the playground. The project is scheduled for completion in 2023.

Note # 5:

The project is nearing the end of the construction phase, and is progressing according to the plan; the project is budgeted for completion in 2023.

Note # 6:

The project was overspent at the end of 2021, as portions of the project were completed ahead of the budget; the 2022 budget has been adjusted to accommodate the revised cash flow funding requirements, with the project budgeted for completion in 2023.

Note # 7:

Construction for the St. Roth and St. Bartholomew projects is underway in accordance to plan, with construction projected to be completed in 2023 and 2024 respectively.

Note # 8:

The North East Scarborough Recreation Centre has been tendered with a contract awarded; this is a joint project with Toronto District School Board and Parks, Forestry and Recreation co-ordinating the project delivery; the project is budgeted to be completed in 2024.

Note # 9:

This project has been sent to tender, with Toronto District School Board and Parks, Forestry and Recreation co-ordinating the project delivery; the project is budgeted to be completed in 2026.

Note # 10:

Children's Services (CHS)

This project remains in the planning stage with Toronto District School Board, with construction is budgeted to commence in 2023, with the project scheduled for completion in 2024.

Note # 11:

Construction for this project is well under way, and remains on track for completion in 2023.

Note # 12:

Construction for the Anishnabe Child Care Centre project began in Q4, 2021, with the project scheduled for completion in 2024.

Note #13:

The project cost for the Wallace Emerson project was increased by \$3.2 million from \$5.0 million to \$8.2 million to reflect the rising cost of construction. This is a joint project with Parks, Forestry and Recreation that includes a community centre. The contract for this project has been awarded, with project budgeted for completion in 2025.

Note # 14:

This Western North York project has been tendered and a contract has been awarded; this is a joint project with Toronto District School Board and Parks, Forestry and Recreation (PFR), with PFR co-ordinating the project delivery. The project is budgeted to be completed in 2025.

Note # 15:

This project was overspent at the end of 2021, as portions of the project were completed ahead of the budget; the 2022 budget has been adjusted to accommodate the revised cash flow funding requirements, with the project budgeted for completion in early 2023.

Note # 16:

This project is in the preliminary planning stage with Toronto Community Housing, with agreement being negotiated by 3rd parties. The project is budgeted for completion in 2026.

Note #17:

This project is in the preliminary planning stage with Toronto Community Housing, with a service delivery agreement being negotiated with 3rd parties. The project is budgeted for completion in 2026.

Note # 18:

This project has been completed, with unspent funds to be returned to XR1103, to be utilized in the future for development of other centres when required.

Note # 19:

This project is part of a community redevelopment that is underway, with an existing centre to be will be relocated and expanded from 42 spaces to 52, with additional capacity to accommodate infants. The centre is budgeted for completion in 2024.

Chart 1
2022 Approved Budget by Category (\$0.31)

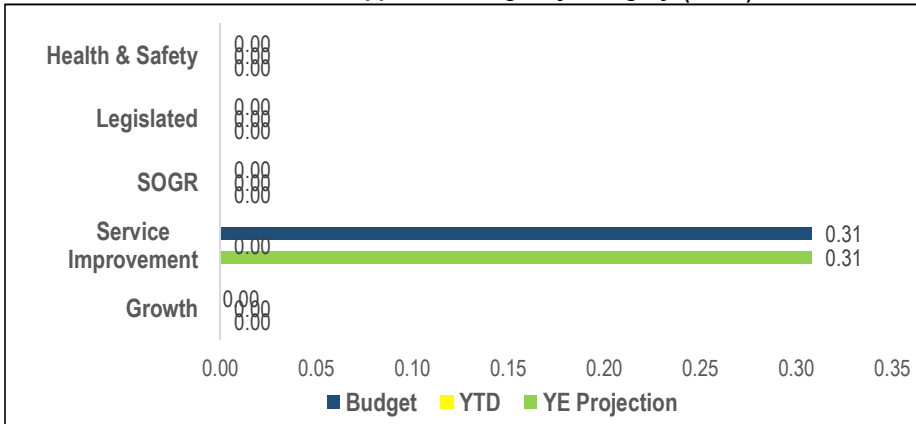


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	1
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

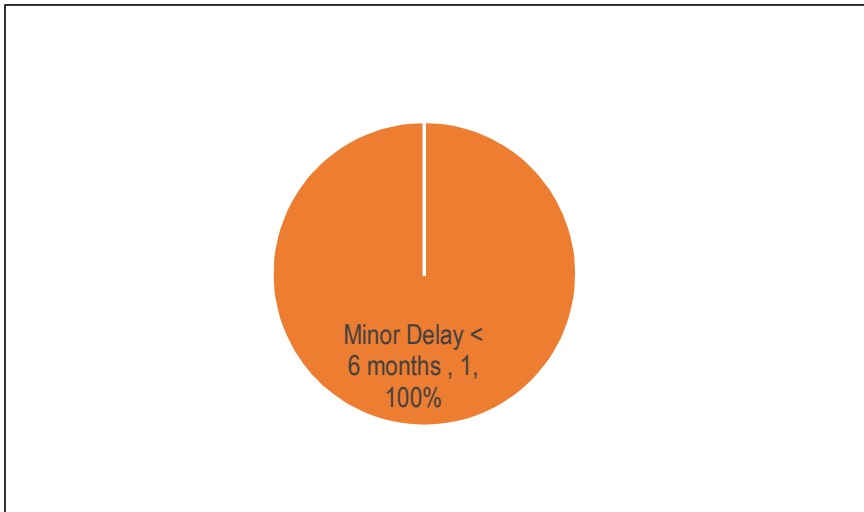


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
	0.31			

Toronto Court Services (TCS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Adjudicative Information Management System	0.308	0.000	0.0%	0.308	100.0%	Ⓒ	Ⓜ	#1	0.308	0.000
SI Project Name							Ⓒ			
Sub-Total	0.308	0.000	0.0%	0.308	100.0%	-	-		0.308	0.000
Total	0.308	0.000	0.0%	0.308	100.0%				0.308	0.000

On Time	On Budget
On/Ahead of Schedule	Ⓒ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓒ < 50% or >100% of Approved Cash Flow

Note # 1:

Resources have been assigned to the project and Project Manager on boarded during the week of May 2nd. Spending will ramp up in Q2-2022 as project team commences work on the project.

Chart 1
2022 Approved Budget by Category (\$34.04)

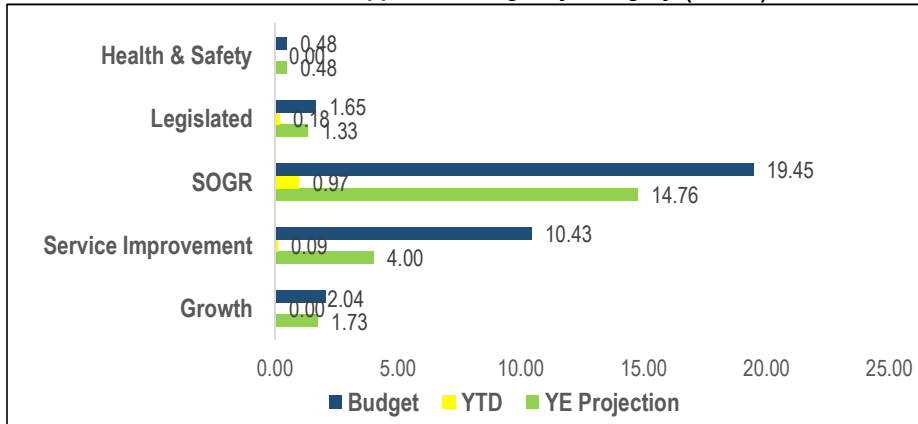


Table 1
2022 Active Projects by Category

Health & Safety	1
Legislated	2
SOGR	9
Service Improvement	11
Growth	1
Total # of Projects	24

Chart 2
Project Status - 24

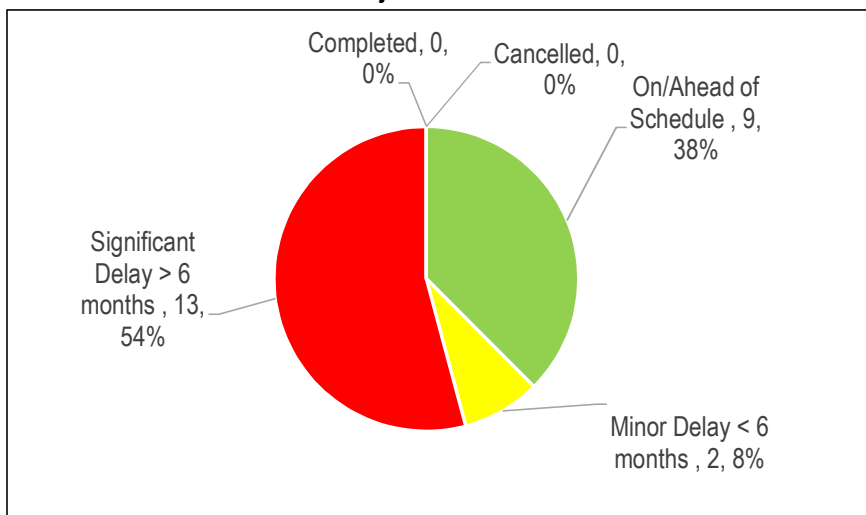


Table 2

Reason for Delay	15	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		1
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	13	1
Total # of Projects	13	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
7.17	1.48	25.40		

Reasons for "Other*" Projects Delay:

- Economic Development and Culture is experiencing delays in the delivery of 11 capital projects until confirmation of 2022 COVID-19 supporting funding from the Government of Canada and Province of Ontario is obtained:
 - Major Maintenance
 - Restoration and Preservation of Heritage Elements
 - Refurbishment and Rehabilitation
 - Commercial Façade Improvement Program
 - Streetscape Master Plan Program
 - Cultural Infrastructure Development
 - Service Enhancement
 - Collections Care
- The *Wexford Heights BIA Gateway Park* project is experiencing delays due to design issues and staffing vacancies. The project was expected to be tendered in early Spring 2021, with construction to begin in June 2021. An expansion to the scope of work pushed the project timeline behind. There was no spending in 2021 but the project is expected to be tendered in Spring 2022.

Economic Development and Culture (ECT)

Key Discussion Points (cont'd):

Economic Development and Culture spent \$1.234 million or 3.6% YTD and is projecting to spend \$22.144 million or 65.5% of its 2022 Council Approved Capital Budget by the end of 2022. Projected underspending of \$11.748 million is mainly attributed to the following:

- Required pause in capital spending for a number of capital projects, pending confirmation of adequate 2022 COVID-19 intergovernmental support.
- The *Indigenous Centre for Innovation and Entrepreneurship* is still in the planning stages as the tender was issued and closed on April 24, 2022 and the lowest tender exceeded the budget by almost \$1.5 million. Cancelling the tender and retendering with a reduced scope is being considered as well as identifying if and where the additional \$1.5 million could be accessed.
- The *Mirvish Village* project, as part of the BIA Equal Share Funding, is experiencing delays due to pending redesigns by the BIA.
- Contractor and design/planning issues have also delayed a number of projects including the *BIA Planning Act Revenue Wilson Village*, and the *Casa Loma Exterior Restoration*.

Economic Development and Culture (ECT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Casa Loma Exterior Restoration	0.477	0.001	0.3%	0.477	100.0%	Ⓞ	Ⓜ	#1	5.874	5.334
Sub-Total	0.477	0.001	0.3%	0.477	100.0%	-	-		5.874	5.334
Legislated										
Cultural Infrastructure Development	0.584	0.052	9.0%	0.531	91.0%	Ⓞ	Ⓞ		1.538	1.007
Major Maintenance	1.063	0.125	11.7%	0.798	75.1%	Ⓞ	Ⓜ	#2	2.148	0.510
Sub-Total	1.647	0.177	10.8%	1.329	80.7%	-	-		3.686	1.517
State of Good Repair										
Restoration and Preservation of Heritage Elements	6.172	0.414	6.7%	4.114	66.7%	Ⓜ	Ⓜ	#2	15.803	6.778
Major Maintenance	3.104	0.062	2.0%	2.442	78.7%	Ⓞ	Ⓜ	#2	4.818	1.374
Refurbishment and Rehabilitation	0.001	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#2	0.191	0.190
BIA Planning Act Revenue	2.427	0.039	1.6%	2.223	91.6%	Ⓞ	Ⓜ	#3	5.932	3.544
Cultural Infrastructure Development	0.602	0.089	14.8%	0.396	65.8%	Ⓜ	Ⓞ		1.260	0.849
Streetscape Master Plan Program	0.012	0.000	0.0%	0.012	100.0%	Ⓞ	Ⓞ		0.060	0.048
Collections Care	0.300	0.000	0.0%	0.075	25.0%	Ⓜ	Ⓜ	#2	0.300	0.000
BIA Equal Share Funding	6.786	0.352	5.2%	5.452	80.3%	Ⓞ	Ⓜ	#4	8.814	2.343
Mural Program	0.045	0.010	22.2%	0.045	100.0%	Ⓞ	Ⓞ		0.120	0.085
Sub-Total	19.449	0.965	5.0%	14.759	75.9%	-	-		37.298	15.211
Service Improvements										
Commercial Façade Improvement Program	1.379	0.031	2.3%	0.938	68.0%	Ⓜ	Ⓜ	#2	2.063	0.415
BIA Financed Funding FF	1.000	0.000	0.0%	0.350	35.0%	Ⓜ	Ⓜ	#5	1.000	0.000
Streetscape Master Plan Program	0.130	0.000	0.0%	0.080	61.5%	Ⓜ	Ⓜ	#2	0.130	0.000
Cultural Infrastructure Development	0.239	0.004	1.7%	0.121	50.6%	Ⓜ	Ⓜ	#2	1.179	0.927
Economic Competitiveness Data Mgmt System	0.621	0.027	4.3%	0.410	66.0%	Ⓜ	Ⓞ		0.700	0.105
BIA Special Project	0.256	0.000	0.0%	0.095	37.0%	Ⓜ	Ⓞ		0.568	0.284
Service Enhancement	1.700	0.013	0.8%	1.222	71.8%	Ⓞ	Ⓜ	#2	3.072	0.555
Indigenous Centre For Innovation And Ent	4.600	0.000	0.0%	0.433	9.4%	Ⓜ	Ⓞ		7.853	0.000
Refurbishment and Rehabilitation	0.100	0.013	12.9%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.013
Collections Care	0.200	0.000	0.0%	0.050	25.0%	Ⓜ	Ⓜ	#2	0.200	0.000
Mural Program	0.200	0.000	0.0%	0.200	100.0%	Ⓞ	Ⓞ		0.200	0.000
Sub-Total	10.426	0.088	0.8%	3.999	38.4%	-	-		17.065	2.300
Growth Related										
Cultural Infrastructure Development	2.044	0.002	0.1%	1.731	84.7%	Ⓞ	Ⓜ	#2	2.574	0.532
Sub-Total	2.044	0.002	0.1%	1.731	84.7%	-	-		2.574	0.532
Total	34.042	1.234	3.6%	22.294	65.5%				66.498	24.894

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

Economic Development and Culture (ECT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

The *Casa Loma Exterior Restoration* project experienced delays due to operational requirements from the tenant and material temperature constraints on the asphalt replacement work on the west parking was deferred to 2022. This work has started in April 2022 and is scheduled to be complete by end of July 2022.

Note # 2:

These projects are experiencing delays until confirmation of 2022 COVID-19 supporting funding from the Government of Canada and Province of Ontario is

Note # 3:

The *BIA Planning Act Revenue Wilson Village* project is delayed as it is still in the planning stages and is expected to be completed by 2023 Year-End.

Note # 4:

The *Mirvish Village* project is experiencing delays due to pending redesigns by the BIA.

Note # 5:

The *Wexford Heights BIA Gateway Park* project is experiencing delays due to design issues and staffing vacancies. The project was expected to be tendered in early Spring 2021, with construction to begin in June 2021. An expansion to the scope of work pushed the project timeline behind. There was no spending in 2021 but the project is expected to be tendered in Spring 2022. At year-end spending will be 35% or \$0.350 million of \$1.00 million.

Chart 1
2022 Approved Budget by Category (\$265.01)

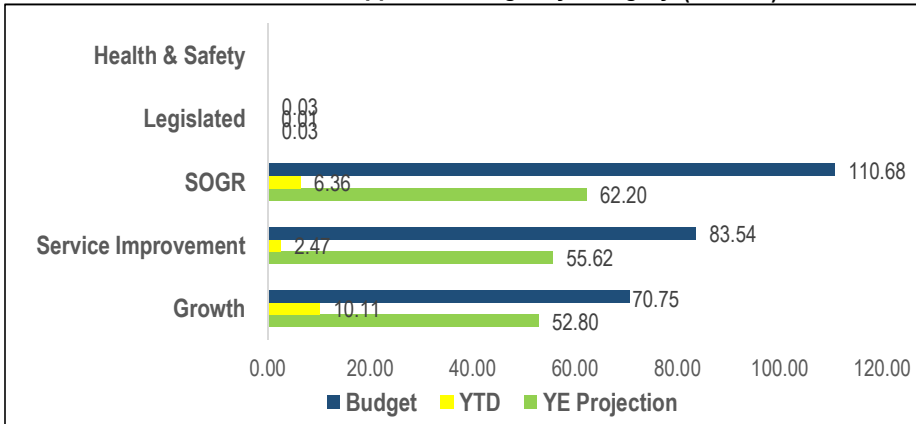


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	59
Service Improvement	178
Growth	57
Total # of Projects	296

Chart 2
Project Status - 296

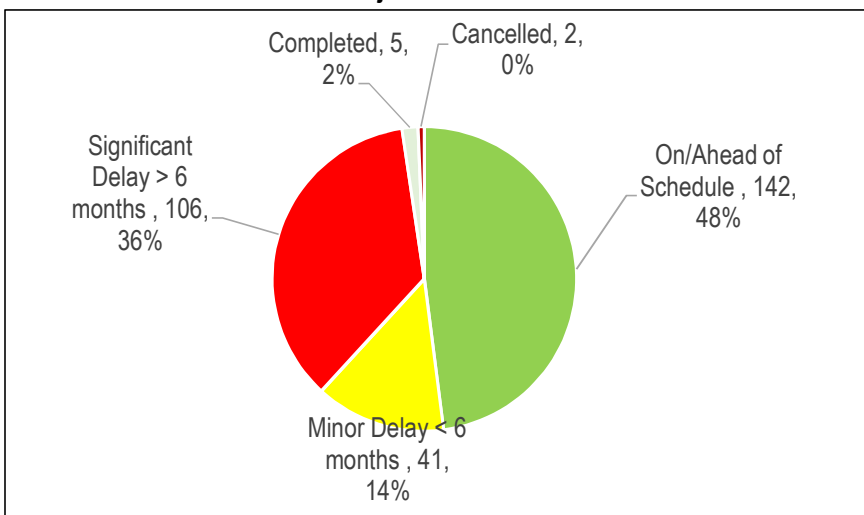


Table 2

Reason for Delay	147	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	
Procurement Issues	1	1
RFQ/RFP Delayed	1	
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects	53	36
Community Consultation	3	1
Other*	45	3
Total # of Projects	106	41

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
67.75	16.63	180.08	0.28	0.26

Reasons for "Other*" Projects Delay:

- Projects may be delayed as they are being delivered by a third party and/or are awaiting third party approval;
- Projects may require confirmation of project scope and/or require further directions before proceeding
- Incomplete or changing in legislation requirements
- Final designs of various projects may not be complete.
- Delay in confirming grant funding resulted in a delay to overall timeline.
- Required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Key Discussion Points:

- Parks, Forestry and Recreation are currently projecting a 2022 year-end spend of \$170.66 million, or 64.4% of its 2022 Approved Capital Budget of \$265.01 million. This includes a 56.2% spend rate or \$62.21 million for State of Good Repair projects.
- The lower spending is the result of a proposed reduction of \$27.74 million in Capital from Current (CFC)/Debt as a result of the City not receiving Federal and Provincial Funding, that is reflected in the projected spending for the year. If the 2022 Budget of \$265.01 million were to be reduced by \$27.74 million, the revised Budget would be \$237.27 million and projected spending for the year would be 71.9% of the total, including 73.7% spent on State of Good Repair projects.

Parks, Forestry & Recreation (PKS)

Key Discussion Points (cont'd):

- Projected under-spending of \$94.357 million is the result of various factors including required pause in capital spending pending confirmation of adequate 2022 COVID-19 intergovernmental support and dealing with the full impact of COVID-19 on construction and the corresponding impact on our delivery partners, such as:
 - Supply chain impacts due to COVID-19, for example, lead times for playground equipment
 - Construction lags due to COVID-19 protocols for safety
 - Timely process to advance recruitment of positions as a result of staff leaving for new opportunities
 - Projects being led by partners who have also cited COVID, including Developers (Wallace Emerson) or Toronto and Region Conservation Agency (Algonquin Island North Shore Berm – delays with Class EA related to Toronto Island, specialized equipment for Windstorm projects).
- Larger Service Improvement and Growth Related projects with significant cash flow are advancing in 2022, which is helping increase the spend rate (i.e. construction of *Ethennonhawahstihnen CC*, *North East Scarborough CC*, *Lower Yonge CC*, *Love Park*, *Land Acquisition*, etc).
- As of April 30, 2022, Parks, Forestry and Recreation reported 142 projects currently on-track (\$67.75 million) and 5 completed projects. These projects were completed under budget (\$4.60 million out of total budget of \$4.90 million).
- 147 projects (\$196.72 million) experienced delays primarily due to longer than anticipated RFP/RFQ processes, timing of parkland acquisition, community engagement and consultation for park development and community centre projects, coordination and interdependencies with other projects, site conditions, and other reasons mentioned above.

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
H&S Project Name							G			
H&S Project Name							G			
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Legislated										
LAND ACQUISITION	0.034	0.010	28.0%	0.034	100.0%	G	G		5.410	4.360
Legislated Project Name							G			
Sub-Total	0.034	0.010	28.0%	0.034	100.0%	-	-		5.410	4.360
State of Good Repair										
ARENA	25.604	2.871	11.2%	16.093	62.9%	Y	R	#1	103.599	50.344
COMMUNITY CENTRES	7.111	0.833	11.7%	5.501	77.4%	G	R	#2	77.053	51.736
ENVIRONMENTAL INITIATIVES	4.729	0.003	0.1%	3.755	79.4%	G	R	#3	17.429	8.602
OUTDOOR RECREATION CENTRE	3.390	0.517	15.3%	2.700	79.6%	G	R	#4	16.856	8.920
PARK DEVELOPMENT	6.378	0.326	5.1%	4.500	70.6%	Y	R	#5	15.493	9.430
PARKING LOTS & TENNIS COURTS	2.902	0.075	2.6%	2.150	74.1%	G	R	#6	17.183	7.508
PLAYGROUNDS/WATERPLAY POOL	2.493	0.002	0.1%	1.250	50.1%	Y	R	#7	9.266	3.256
	6.271	0.879	14.0%	4.179	66.6%	Y	R	#8	28.783	11.157
SPECIAL FACILITIES	34.361	0.362	1.1%	12.384	36.0%	R	R	#9	94.329	40.620
FACILITY COMPONENTS	9.583	0.444	4.6%	5.497	57.4%	Y	R	#10	25.283	15.293
TRAILS & PATHWAYS	7.861	0.047	0.6%	4.195	53.4%	Y	R	#11	24.829	14.695
Sub-Total	110.684	6.360	5.7%	62.205	56.2%	-	-		430.101	221.560
Service Improvements										
ARENA	1.388	0.000	0.0%	0.544	39.2%	R	R	#1	11.175	4.767
COMMUNITY CENTRES	0.800	0.000	0.0%	0.663	82.8%	G	G		71.921	3.799
ENVIRONMENTAL INITIATIVES	5.469	0.081	1.5%	4.835	88.4%	G	G		11.390	4.902
INFORMATION TECHNOLOGY	13.571	0.209	1.5%	9.872	72.7%	G	R	#12	56.392	28.215
OUTDOOR RECREATION CENTRE	11.690	0.145	1.2%	6.127	52.4%	Y	R	#4	31.249	9.671
PARK DEVELOPMENT	28.490	1.746	6.1%	20.003	70.2%	Y	G	#5	193.794	68.555
PLAYGROUNDS/WATERPLAY POOL	10.944	0.089	0.8%	7.422	67.8%	Y	R	#7	45.342	21.145
	0.570	0.000	0.0%	0.320	56.1%	Y	G	#8	48.337	19.880
SPECIAL FACILITIES	3.593	0.104	2.9%	2.710	75.4%	G	Y	#9	74.795	9.222
FACILITY COMPONENTS	5.382	0.097	1.8%	2.728	50.7%	Y	R	#10	27.339	7.925
TRAILS & PATHWAYS	1.646	0.000	0.0%	0.393	23.9%	R	R	#11	16.685	8.030
Sub-Total	83.543	2.470	3.0%	55.617	66.6%	-	-		588.419	186.111
Growth Related										
ARENA	0.249	0.000	0.0%	0.060	24.1%	R	Y	#1	6.500	0.006
COMMUNITY CENTRES	57.437	9.162	16.0%	44.912	78.2%	G	R	#2	572.722	180.338
LAND ACQUISITION	4.621	0.680	14.7%	4.348	94.1%	G	G		231.882	19.976
OUTDOOR RECREATION CENTRE	0.656	0.023	3.5%	0.568	86.6%	G	G		3.400	0.118
PARK DEVELOPMENT	6.025	0.081	1.3%	1.771	29.4%	R	R	#5	65.721	7.872
PARKING LOTS & TENNIS COURTS	0.020	0.000	0.0%	0.020	100.0%	G	G		0.800	0.000
PLAYGROUNDS/WATERPLAY POOL	0.733	0.019	2.6%	0.520	71.0%	Y	R	#7	1.400	0.026
	1.010	0.143	14.2%	0.600	59.4%	Y	Y	#8	3.480	1.008
Sub-Total	70.750	10.108	14.3%	52.799	74.6%	-	-		885.905	209.344
Total	265.012	18.948	7.1%	170.655	64.4%				1,909.836	621.375

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Parks, Forestry & Recreation (PKS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End			Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget			

Note # 1:

ARENA: under-spending of \$10.545 million, including \$9.512 million for the *CAMP SOGR Arenas* project due to the required pause in capital spending of debt/CFC and coordination with other projects.

Note # 2:

COMMUNITY CENTRES (CC): under-spending of \$14.273 million is anticipated, \$5.100 million for the *Galleria/Wallace Emerson CC Redevelopment* which is Developer led; \$4.192 million for the *Ethennonhawahstihnen CC* due to contractor and site condition issues; and \$3.149 million for the *Western North York New CC Design*, both due to delays in Community Consultation/ Engagement due to COVID-19 and re-tendering of phased portions of the project.

Note # 3:

ENVIRONMENTAL INITIATIVES: under-spending of \$1.608 million is expected due to the co-ordination with other projects (\$0.750 million for *Cudmore Creek Wetland and Trailhead*, \$0.609 million for the *City Wide Environmental Initiatives*, \$0.390 million for *Ravine Trail Wayfinding*, and \$0.200 million for *Phase 3 of Wilket Creek Park*).

Note # 4:

OUTDOOR RECREATION CENTRE (ORC): under-spending of \$6.341 million is expected, \$5.672 million for the co-ordination with other projects (\$3.018 million for the *Humber Bay Park East New Pavilion*, \$1.245 million for the *Dufferin Grove AIR Building*, \$0.550 million for the *Sports Field Program*, and \$0.306 million for the *Topham Park Clubhouse Improvements*); and \$0.140 million for the *Capital Asset Management Program (CAMP) State of Good Repair (SOGR) Outdoor Recreation Centre Facilities* project as a result of the pause in capital spending of debt/CFC.

Note # 5:

PARK DEVELOPMENT: under-spending of \$14.619 million is projected, including \$1.878 million for *Parks Rehabilitation* due to the required pause in capital spending of debt/CFC, and over \$12.741 million for co-ordination with other projects (\$2.965 million for *Mystic Point/Grand Avenue Park Development*, \$0.744 million for *Riverdale Park West Access Improvements*, \$1.222 million for *Edwards Gardens Improvements*, \$0.451 million for *Green Line Geary Avenue Parcels*, \$0.624 million for *Humber Bay Park East Rehabilitation of Ponds*), and conveyance of land (\$0.253 million for *Art Shoppe Park*, \$0.163 million for *Lawrence Heights Local Neighbourhood*, \$0.040 million for *Hillsdale Parkette Expansion*, \$0.027 million for *652 Eastern Above Base Park Development*, and \$0.017 million for *666 Spadina Above Base Park Development*).

Note # 6:

PARKING LOTS & TENNIS COURTS: under-spending of \$0.752 million for various *Parking Lot*, *Tennis Courts and Sports Pad State of Good Repair* projects due to the required pause in capital spending of debt/CFC.

Note # 7:

PLAYGROUNDS/WATERPLAY: under-spending of \$4.978 million is anticipated, including \$1.028 million for the co-ordination with other projects (\$0.441 million for the *Fred Hamilton Playground Wading Pool Conversion*, \$0.193 million for the *Pelmo Park Splash Pad*, and \$0.174 million for the *Bell Manor Park Splash Pad*); \$1.849 million for the *Play Enhancement Program* due to community consultation and supplier delivery issues as a result of the COVID-19 Pandemic, and \$1.243 million for the *CAMP State of Good Repair of Water plays (Wading Pools)* due to the required pause in capital spending pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note # 8:

POOL: under-spending of \$2.752 million is expected, driven by \$2.092 million for the *CAMP SOGR Pools* due to the required pause in capital spending of debt/CFC; and \$0.410 million for the design of the *Davisville Community Pool* due to coordination with the Toronto District School Board (TDSB) who are delivering a new school on the same site.

Note # 9:

SPECIAL FACILITIES: under-spending of \$22.860 million is projected, \$13.422 million due to the required pause in capital spending of debt/CFC and coordination with other projects (\$6.704 million for the *CAMP SOGR Special Facilities Buildings and Structures*, \$5.608 million for the *CAMP SOGR Harbourfront, Marine, Fountains & Seawalls*, and \$1.110 million for *Algonquin Island North Shore*); and \$9.123 million for the coordination with other projects (\$6.894 million for the *2017 High Lake Effect Flooding Damages*, \$1.353 million for *2018 Wind Storm Damages*, and \$0.350 million for *Ferry Design & Infrastructure*).

Note # 10:

FACILITY COMPONENTS: under-spending of \$6.740 million is projected, including \$4.386 M for a required pause in capital spending pending confirmation of adequate 2022 COVID-19 intergovernmental support funding (\$0.500 million for *Capital Emergency Fund*, \$0.300 million for *Various Parks and Buildings Accessibility*, and \$3.586 million for *Facility Rehabilitation*); and \$1.735 million for the *Accessibility of Riverdale Park and Lower Don* which is being done in co-ordination with Metrolinx.

Note # 11:

TRAILS & PATHWAYS: under-spending of \$4.918 million is projected, including \$3.666 million for various *Trails & Pathways and Bridge CAMP State of Good Repair* projects as a result of the required pause in capital spending of debt/CFC and coordination with other projects; and \$0.982 million for the *East Don Trail Construction* project which is being done in co-ordination with Transportation Services who are the lead on the project.

Note # 12:

INFORMATION TECHNOLOGY (IT): under-spending of \$3.699 million is anticipated, mainly driven by \$1.762 million for the *Enterprise Work Management System* and \$1.614 million for *Registration, Permitting & Licensing (CLASS)*.

Seniors Services and Long-Term Care (HOM)

Chart 1
2022 Approved Budget by Category (\$17.74)

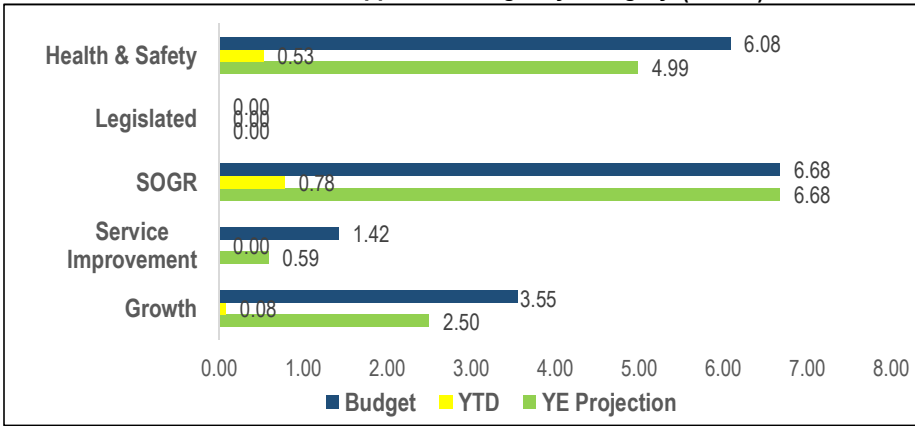


Table 1
2022 Active Projects by Category

Health & Safety	5
Legislated	1
SOGR	4
Service Improvement	2
Growth	1
Total # of Projects	13

Chart 2
Project Status - 13

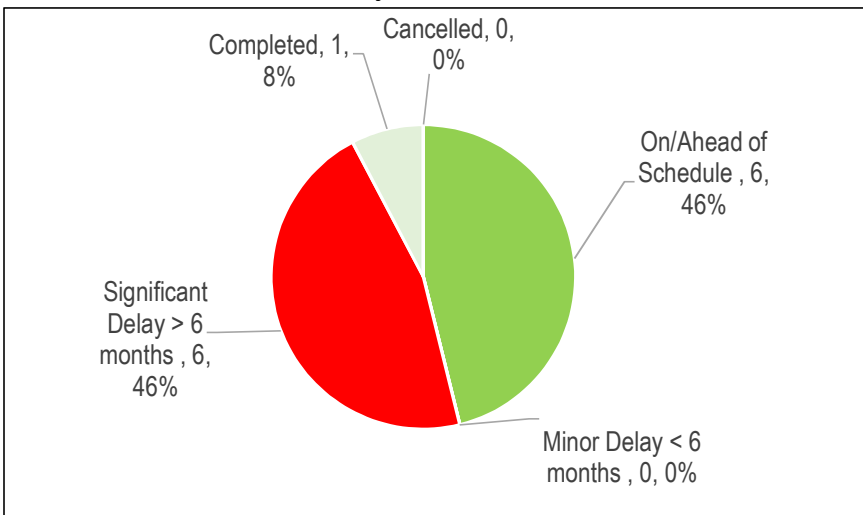


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	2	
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other	3	
Total # of Projects	6	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
15.58		2.16		

Key Discussion Points:

- A few projects have been delayed due to the requirement to coordinate and prioritize work between exterior & interior projects in order to complete the work safely and adhere to Provincial directives.

Seniors Services and Long-Term Care (HOM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
H&S HVAC - 2019	0.070	0.070	100.0%	0.070	100.0%	Ⓞ	Ⓡ	#1	2.911	2.857
Building Health & Safety - 2020	0.363	0.010	2.7%	0.363	100.0%	Ⓞ	Ⓡ	#1	1.625	1.271
Building Health & Safety - 2021	1.841	0.339	18.4%	1.841	100.0%	Ⓞ	Ⓞ		2.116	0.656
Building Health & Safety - 2022	1.615	0.000	0.0%	1.615	100.0%	Ⓞ	Ⓞ		2.115	0.000
Building H&S COVID-19 Infrastructure 2021	2.195	0.108	4.9%	1.098	50.0%	Ⓢ	Ⓞ	#2	2.300	0.240
Sub-Total	6.084	0.527	8.7%	4.987	82.0%	-	-		11.067	5.025
Legislated										
Kipling Acres - Phase 3	0.000	0.000		0.000		Ⓞ	Ⓞ		47.500	45.310
Sub-Total	0.000	0.000		0.000		-	-		47.500	45.310
State of Good Repair										
Building SOGR Upgrades -	0.005	0.005	100.0%	0.005	100.0%	Ⓞ	Ⓡ	#1	4.010	4.005
Building SOGR - 2020	0.294	0.233	79.1%	0.294	100.0%	Ⓞ	Ⓡ	#1	7.065	4.137
Building SOGR - 2021	6.177	0.541	8.8%	6.177	100.0%	Ⓞ	Ⓞ		6.607	1.904
Building SOGR - 2022	0.200	0.000	0.0%	0.200	100.0%	Ⓞ	Ⓞ		12.024	0.000
Sub-Total	6.676	0.779	11.7%	6.676	100.0%	-	-		29.706	10.046
Service Improvements										
Electronic Health Care System	1.174	0.000	0.0%	0.587	50.0%	Ⓢ	Ⓡ	#3	3.152	1.977
Kronos Feasibility Study	0.250	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#4	0.250	0.000
Sub-Total	1.424	0.000	0.0%	0.587	41.2%	-	-		3.402	1.977
Growth Related										
Carefree Lodge Redevelopment	3.554	0.080	2.3%	2.500	70.3%	Ⓞ	Ⓞ	#5	175.970	0.226
Sub-Total	3.554	0.080	2.3%	2.500	70.3%	-	-		175.970	0.226
Total	17.739	1.387	7.8%	14.750	83.2%				267.645	62.584

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Projects experienced delays in the past primarily due to the requirement to shift/prioritize between exterior & interior projects to complete the work safely and adhere to Provincial directives. The project is currently on track with the updated project timelines.

Note # 2:

Projected underspending is attributable to delays in awarding bids. Tender has closed and is in the legal agreement stage, after which the purchase order will be issued to the successful contractor. Project completion date is revised to Dec 2023.

Note # 3:

The project has experienced delays in data storage migration, addressing security/privacy access issues, and recruitment challenges. Updates are expected by the end of May 2022, and recruitment is underway. Project completion date is revised to Dec 2023.

Note # 4:

Project will not be spent in 2022 due to procurement delays. The project is now expected to be completed in Dec 2027.

Note # 5:

RFP/Tender has been closed and is currently being evaluated. The project is on track. An in-year budget adjustment is included in Appendix 4 of the Report from the Chief Financial Officer and Treasurer on Capital Variance for the Four Months Ended April 30, 2022 to reallocate \$1 million to the new Esther Shiner capital project with cash flows to be spent in 2022.

Chart 1
2021 Approved Budget by Category (\$49.00)

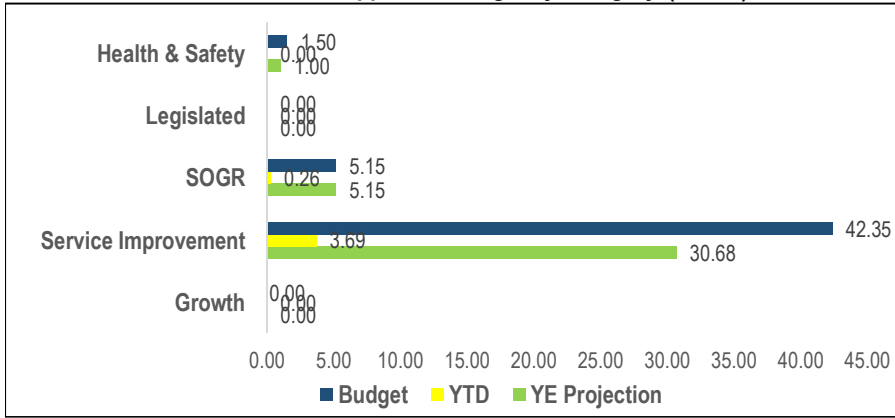


Table 1
2021 Active Projects by Category

Health & Safety	1
Legislated	
SOGR	1
Service Improvement	9
Growth	
Total # of Projects	11

Chart 2
Project Status - 11

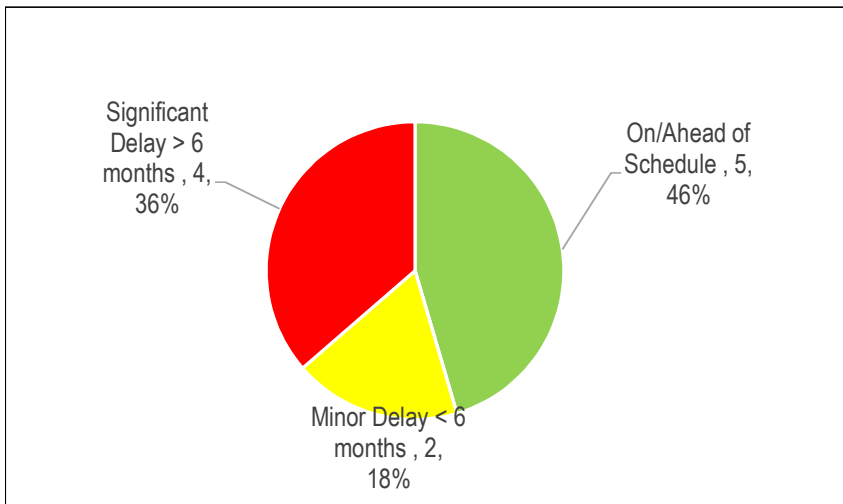


Table 2

Reason for Delay	6	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	2	1
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
COVID-19 Related		
Community Consultation		
Other*	1	1
Total # of Projects	4	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
9.89	9.13	29.99		

Key Discussion Points:

Shelter, Support & Housing Administration (SHL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
HVAC Upgrades (14 Sites)	1.500		0.0%	1.000	66.7%	Ⓢ	Ⓢ	#8	7.500	
Sub-Total	1.500	0.000	0.0%	1.000	66.7%	-	-		7.500	0.000
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
SSHA - SOGR	5.153	0.255	4.9%	5.153	100.0%	Ⓢ	Ⓢ		5.153	0.026
Sub-Total	5.153	0.255	4.9%	5.153	100.0%	-	-		5.153	0.026
Service Improvements										
George Street Revitalization (GSR)	18.062	1.263	7.0%	13.353	73.9%	Ⓢ	Ⓢ	#1	671.609	77.629
Housing and Shelter Infrastructure Development (Formerly 1,000 New Shelter Beds Project)	8.455	1.276	15.1%	4.048	47.9%	Ⓢ	Ⓢ	#2	112.139	77.078
Central Intake Call Centre	0.823	0.085	10.3%	0.573	69.6%	Ⓢ	Ⓢ	#3	1.736	0.996
AODA	3.233	0.006	0.2%	3.233	100.0%	Ⓢ	Ⓢ		7.947	1.247
Office Modernization Project	2.648	0.128	4.8%	1.648	62.3%	Ⓢ	Ⓢ	#4	4.931	1.093
COVID - 19 Resilience Response	7.626	0.935	12.3%	6.921	90.8%	Ⓢ	Ⓢ	#5	7.761	1.071
Women's Residence 674 Dundas	0.500	0.000	0.0%	0.200	40.0%	Ⓢ	Ⓢ	#6	0.500	0.000
Eva's Satellite 25 Canterbury	0.500	0.000	0.0%	0.200	40.0%	Ⓢ	Ⓢ	#7	1.000	0.000
Strachan House Redevelopment	0.500	0.000	0.0%	0.500	100.0%	Ⓢ	Ⓢ		0.500	0.000
Sub-Total	42.348	3.693	8.7%	30.677	72.4%	-	-		808.123	159.114
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	49.001	3.948	8.1%	36.831	75.2%				820.776	159.140

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓢ < 50% or >100% of Approved Cash Flow

Note # 1:

Project has been delayed due to difficulties experienced in the acquisition and renovation of sites required to transition clients out of Seaton House. Renovation of 705 Progress Avenue, a transition site, is now complete, and the site commenced operations on May 16, 2022. Design work at 76 Church St, another transition site, is being finalized; construction at this location is expected to commence in the Summer of 2022, with completion planned for the end of 2022. Renovation of 2299 Dundas, the last transition site, has been delayed to incorporate redesigned requirements necessary to comply with new net-zero mandates directed by City Council. Construction is anticipated to commence at the end of 2022, with completion planned for Q2-2024. Further, the release of the project RFP for the construction phase of this project is anticipated in June 2022.

Note # 2:

Project has been delayed due to complexities experienced in the construction phase. Issues include the development of sites dependent upon the completion of another. For instance, the TLAB appeal decision regarding the site at 233 Carlton Street, which had delayed construction start, has been issued in the City's favour. However, the delay at Carlton has resulted in construction delays at 67 Adelaide, because drop-in services located at 67 Adelaide must be relocated to 233 Carlton before construction can begin. Construction work at 233 Carlton is expected to commence later in 2022, with project completion anticipated in December 2024. The year-end projected spending reflects underspending attributed to the required reduction in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note # 3:

The feasibility of available technology options to advance this project is currently under review. The project is on track for completion by Q4 - 2022.

Note # 4:

Following delays due to necessary redesign requirements across several locations, design work at several sites identified for modernization through this project is now complete. Construction at these sites is expected to commence in 2022, with project completion anticipated in Q4-2024. The year-end projected spending reflects underspending attributed to the required reduction in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note # 5:

Project was delayed because of contract award delays and supply chain disruptions experienced in 2021. Contracts have now been awarded, and work has begun at identified sites. The project is on track for completion in Q1-2023.

Note # 6:

The initial feasibility study to explore the renovation and redevelopment of the site will be completed by the end of the year. Actual spending in 2022 is anticipated to be less than the budget.

Note # 7:

The initial feasibility study to explore renovation and redevelopment of the site is currently in progress. The actual spending in 2022 is projected to be less than budget.

Note # 8:

Delays in design have resulted in a later than planned construction start. Construction is now anticipated to commence in Q4-2022.

Chart 1
2022 Approved Budget by Category (\$476.48)

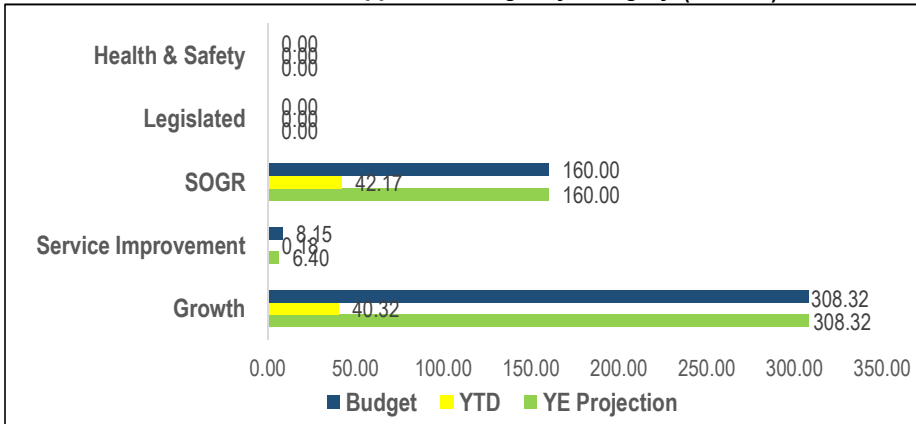


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	1
Service Improvement	2
Growth	7
Total # of Projects	10

Chart 2
Project Status - 10

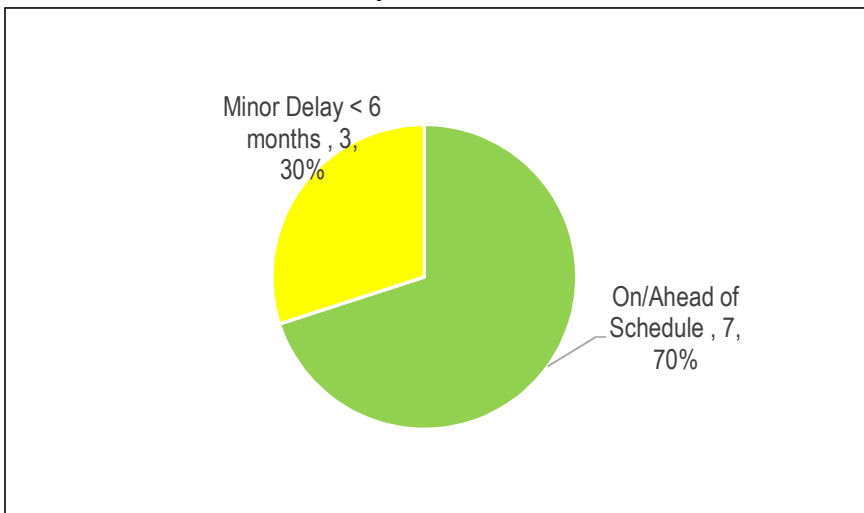


Table 2

Reason for Delay	3	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		3
Total # of Projects		3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
319.80	156.68			

Reasons for "Other*" Projects Delay:

- Completion of Rental Development project delayed due to market and labour conditions.

Housing Secretariat (HSE)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
TCHC Building Repair Capital	160.000	42.174	26.4%	160.000	100.0%	Ⓞ	Ⓞ		1,760.000	362.174
Sub-Total	160.000	42.174	26.4%	160.000	100.0%	-	-		1,760.000	362.174
Service Improvements										
Taking Action on Tower Renewal Program	3.139	0.000	0.0%	3.139	100.0%	Ⓞ	Ⓞ		13.508	0.000
Choice Based Housing Access System	5.012	0.179	3.6%	3.262	65.1%	Ⓢ	Ⓢ	#1	10.470	5.637
Sub-Total	8.151	0.179	2.2%	6.401	78.5%	-	-		23.978	5.637
Growth Related										
Housing Now	126.952	0.853	0.7%	126.952	100.0%	Ⓞ	Ⓢ	#2	688.076	9.136
Rental Development	24.711	0.000	0.0%	24.711	100.0%	Ⓞ	Ⓢ	#3	34.202	0.167
Modular Housing	35.073	8.576	24.5%	35.073	100.0%	Ⓞ	Ⓞ	#4	47.500	21.003
Rapid Housing Initiative (RHI)	63.012	23.359	37.1%	63.012	100.0%	Ⓞ	Ⓞ	#5	209.591	169.938
Emergency Housing Action	28.348	7.527	26.6%	28.348	100.0%	Ⓞ	Ⓞ	#6	47.355	26.533
Housing & Homelessness Response (HSID)	17.728	0.000	0.0%	17.728	100.0%	Ⓞ	Ⓞ		17.728	20.167
Strategic City Acquisitions	12.500	0.000	0.0%	12.500	100.0%	Ⓞ	Ⓞ		12.500	0.000
Sub-Total	308.325	40.315	13.1%	308.325	100.0%	-	-		1,056.952	246.944
Total	476.476	82.668	17.3%	474.726	99.6%				2,840.930	614.755

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓢ Between 50% and 70%
Significant Delay > 6 months	Ⓢ < 50% or >100% of Approved Cash Flow

Note # 1:

The Housing Access Modernization Project - Phase 2 is delayed by 6 months. In Q1 and Q2 2022, the project team supported the transition of Rent Cafe and Cycle Management to Access to Housing Operations. The transition took longer than anticipated in part due to COVID redeployment in Q1, in addition to recruitment pressures for critical project team roles. These projects originally planned for completion in 2021 have revised expected completion in 2022, and as such the cash flow was carried forward to 2022 as approved by Council (EX32.9).

Note # 2:

2022 activities were planned to support pre-development work for 21 sites. Project delays are as a result of market factors (i.e. shortage of labour and materials in the construction sector), and the overall impacts on the program requires additional review and planning for these sites. The work originally planned for completion in 2021 has revised expected completion in 2022, and as such the cash flow was carried forward to 2022 as approved by Council (EX32.9).

Note # 3:

Completion of some projects delayed due to market and labour conditions. Despite these delays, projects are expecting completion by end of 2022.

Note # 4:

In 2021, these projects experienced extended pre-construction planning and design, Modular Fabrication capacity constraints and construction starts disruptions. These delays have result in cash flow carry forward as approved by Council (EX32.9), and as presented the revised expected completion is Q3/4 of 2022. As of April 2022, these projects are on time with the revised project timelines.

Note # 5:

Throughout 2021, projects experienced scope increases due to conditions affecting life safety and other considerations. These projects originally planned for completion in 2021 have revised expected completion in 2022, and as such the cash flow were carried forward to 2022 as approved by Council (EX32.9). This project status is now "On time" based on the revised project timelines. In addition, included in appendix 4 for Council approval of in-year adjustments is \$201.543 million as a result of the City of Toronto and Canada Mortgage and Housing Corporation (CMHC) executed Contribution Agreement for the creation of at least 427 new affordable homes in Toronto.

Note # 6:

Throughout 2021, projects experienced delays due to site conditions and other considerations. These projects originally planned for completion in 2021 have revised expected completion in 2022, and as such the cash flow was carried forward to 2022 as approved by Council (EX32.9). This project status is now "On time" based on the revised project timelines. In addition, included in appendix 4 for Council approval of in-year adjustments is \$20.000 million as a result of cost escalations related to these sites.

Chart 1
2022 Approved Budget by Category (\$6.06)

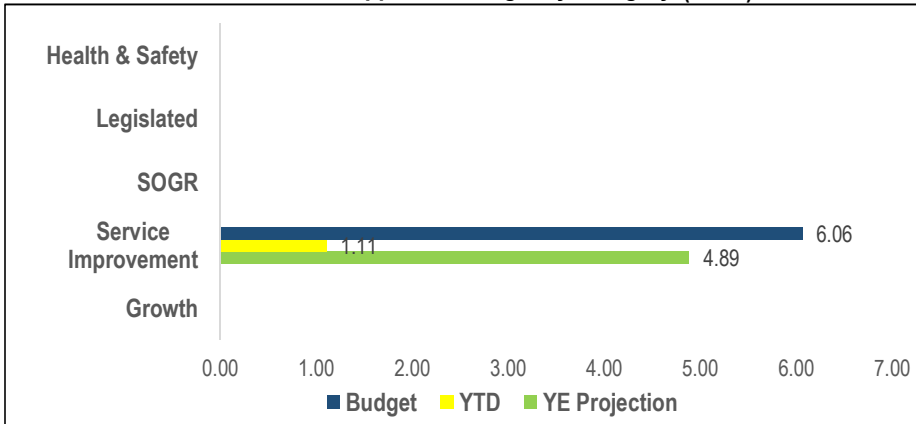


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	4
Growth	
Total # of Projects	4

Chart 2
Project Status - 4

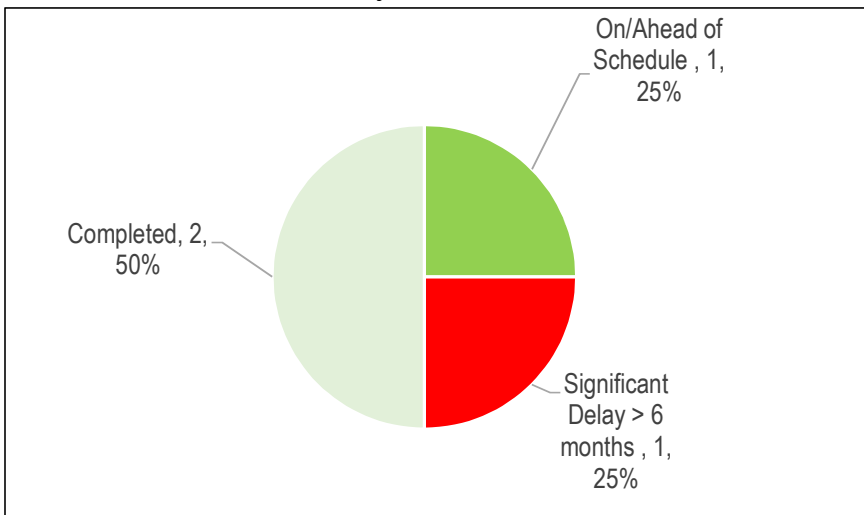


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.07		1.56	3.43	

Reasons for "Other*" Projects Delay:

- The Human Services Integration (HSI) Phase 2 project experienced delays over the past two years with procurement and resource issues. The project has also incurred scope changes, with deliverables added for the Toronto Grant Rebate and Incentive Program and Fair Pass Program Expansion. The additional scope has resulted in the project completion date being revised to Q3 2023.

Key Discussion Points:

- The Yonge St. Leasehold Improvement project's projected underspending is attributed to the reduction in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Toronto Employment & Social Services (SOC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
HSI Project - Phase 2	1.556	0.354	22.7%	1.079	69.3%	Ⓜ	Ⓡ	#1	9.823	8.621
Bridlewood Leasehold Improvement	2.006	0.188	9.4%	1.881	93.8%	Ⓢ	Ⓢ		4.920	3.102
Dufferin Mall Leasehold Improvement	1.427	0.275	19.3%	1.327	93.0%	Ⓢ	Ⓢ		4.040	2.889
Yonge St. Leasehold Improvement	1.073	0.291	27.1%	0.599	55.8%	Ⓜ	Ⓢ	#2	1.081	0.298
Sub-Total	6.062	1.108	18.3%	4.885	80.6%	-	-		19.864	14.910
Total	6.062	1.108	18.3%	4.885	80.6%				19.864	14.910

On Time	On Budget
On/Ahead of Schedule	Ⓢ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The delay in completing the project is due to procurement and resource issues experienced over the past two years, in addition to significant scope changes. The project completion date has been revised to Q3 2023.

Note # 2:

The year-end projected spending reflects underspending attributed to the required reduction in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Chart 1
2022 Approved Budget by Category (\$12.61)

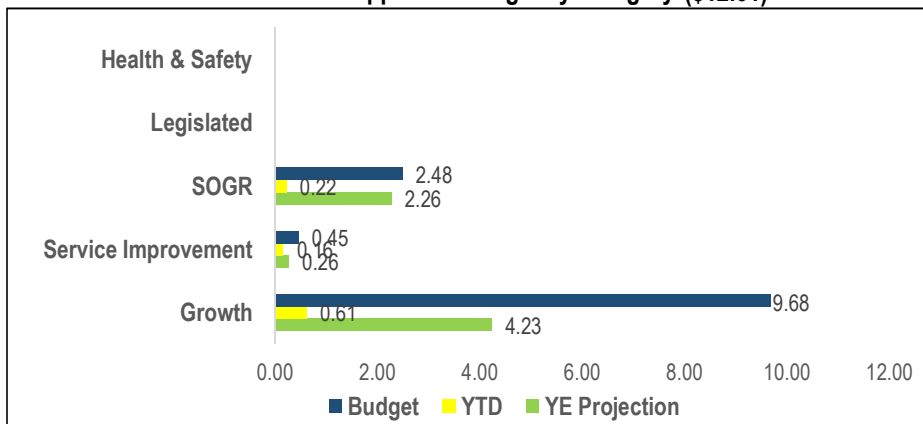


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	4
Service Improvement	1
Growth	10
Total # of Projects	15

Chart 2
Project Status - 15

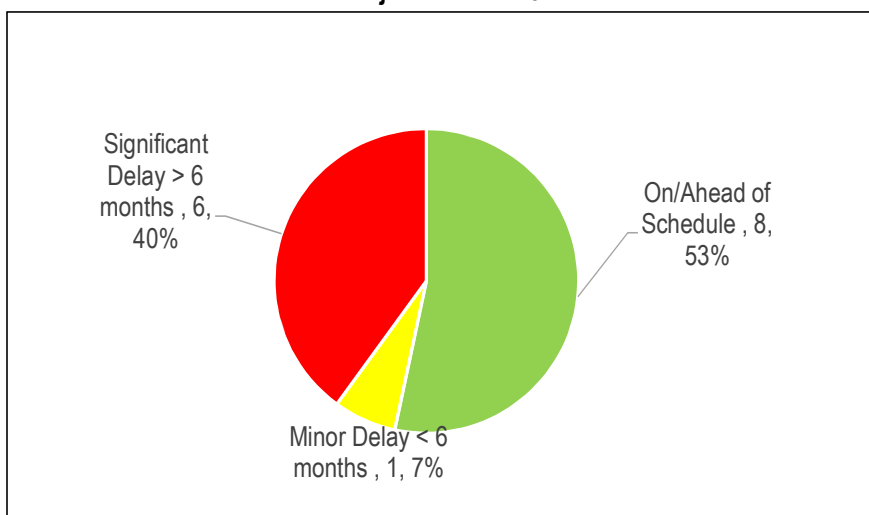


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources		1
Procurement Issues		
RFQ/RFP Delayed	2	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	4	
Total # of Projects	6	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
4.66	0.45	7.49		

Key Discussion Points:

- The Mobile Data Communications (2022), Ambulance Post (330 Bering Ave.), PPE Reprocessing Facilities and Multi-Function Station #3 (Design) projects have projected underspending attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 Intergovernmental support funding.
- The Capital Asset Management Planning project is facing delays and projected underspending due to the unanticipated shortfall of two management positions. Both positions are on track to be filled by Q3 2022.
- The Additional Ambulances (2020 & 2022) projects are facing delays due to GM chassis shortage. The program is working towards a new Ambulance RFQ award which is expected to be fulfilled by Q3 2022. Delivery is expected in Q4 2022.

Toronto Paramedic Services (AMB)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
MOBILE DATA COMMUNICATIONS - 2021	0.122	0.000	0.0%	0.122	100.0%	Ⓞ	Ⓞ		0.500	0.378
MOBILE DATA COMMUNICATIONS - 2022	0.300	0.000	0.0%	0.200	66.7%	Ⓜ	Ⓡ	#1	0.300	0.000
MEDICAL EQUIPMENT REPLACEMENT	0.500	0.000	0.0%	0.385	77.0%	Ⓞ	Ⓞ		6.143	4.023
DISPATCH CONSOL REPLACEMENT	1.557	0.218	14.0%	1.557	100.0%	Ⓞ	Ⓞ		3.160	0.943
Sub-Total	2.479	0.218	8.8%	2.264	91.3%	-	-		10.103	5.344
Service Improvements										
CAPITAL ASSET MANAGEMENT PLANNING	0.450	0.157	34.9%	0.260	57.8%	Ⓜ	Ⓜ	#2	0.900	0.469
Sub-Total	0.450	0.157	34.9%	0.260	57.8%	-	-		0.900	0.469
Growth Related										
ADDITIONAL AMBULANCES (2020)	0.137	0.000	0.0%	0.100	73.0%	Ⓞ	Ⓡ	#3	1.750	1.613
ADDITIONAL AMBULANCES (2022)	2.800	0.000	0.0%	0.750	26.8%	Ⓡ	Ⓡ	#4	2.800	0.000
MULTI-FUNCTION STATION #2 - CONSTRUCTION (300 Progress)	0.490	0.490	100.0%	0.490	100.0%	Ⓞ	Ⓞ		66.245	1.571
ADDITIONAL ERV (2020)	0.417	0.000	0.0%	0.306	73.3%	Ⓞ	Ⓞ		0.600	0.228
ADDITIONAL ERV (2022)	1.170	0.000	0.0%	0.880	75.2%	Ⓞ	Ⓞ		1.170	0.000
AMBULANCE POST - REXDALE (30 Queens Plate)	0.208	0.022	10.6%	0.150	72.0%	Ⓞ	Ⓞ		1.800	0.262
AMBULANCE POST - 330 BERING AVE	1.459	0.097	6.7%	0.500	34.3%	Ⓡ	Ⓡ	#5	0.500	0.155
PPE RE-PROCESSING FACILITIES (160 Rivalda)	0.998	0.000	0.0%	0.400	40.1%	Ⓡ	Ⓡ	#6	1.200	0.002
MULTI-FUNCTION STATION #3 - DESIGN (610 Bay St.)	1.800	0.000	0.0%	0.500	27.8%	Ⓡ	Ⓡ	#7	2.500	0.000
MULTI-FUNCTION STATION #5 - DESIGN (18 Dyas)	0.200	0.000	0.0%	0.150	75.0%	Ⓞ	Ⓞ		10.000	0.000
Sub-Total	9.679	0.609	6.3%	4.226	43.7%	-	-		88.565	3.831
Total	12.608	0.984	7.8%	6.750	53.5%	-	-		99.568	9.645

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 Intergovernmental support funding.

Note # 2:

The project is experiencing delays as a result of unanticipated staff shortages. The positions are expected to be filled by Q3 2022.

Note # 3:

The project is experiencing delays in the RFQ process as a result of unexpected shortage of specialized equipment. Contract award is expected by Q3 2022, with delivery in Q4 2022.

Note # 4:

The project is experiencing delays in the RFQ process as a result of unexpected shortage of specialized equipment. Contract award is expected by Q3 2022, with delivery in Q4 2022 and Q1 2023.

Note # 5:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 Intergovernmental support funding.

Note # 6:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 Intergovernmental support funding.

Note # 7:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 Intergovernmental support funding.

**2022 Capital Spending by Program
Infrastructure and Development Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
City Planning	4M-2022	8.84	0.45	5.49	62.2%		Ⓢ
Fire Services	4M-2022	12.76	0.17	5.67	44.4%		Ⓡ
Transit Expansion	4M-2022	42.61	0.09	4.55	10.7%		Ⓡ
Transportation	4M-2022	376.60	37.00	282.93	75.1%		Ⓢ
Waterfront Revitalization	4M-2022	120.98	1.00	59.30	49.0%		Ⓡ
TOTAL	4M-2022	561.78	38.70	357.94	63.7%		Ⓢ
Ⓢ >70% Ⓢ between 50% and 70% Ⓡ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for Infrastructure and Development Services totalled \$38.7 million of their collective 2022 Approved Capital Budget of \$561.8 million. Spending is expected to increase to \$357.9 million (63.7%) by year-end. 1 program in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% is Transportation Services.

Chart 1
2022 Approved Budget by Category (\$8.84)

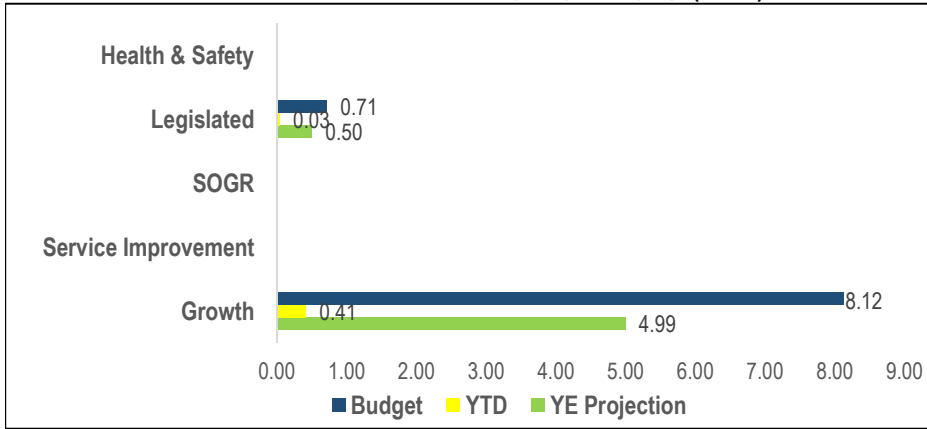


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	
Service Improvement	
Growth	16
Total # of Projects	18

Chart 2
Project Status - 18

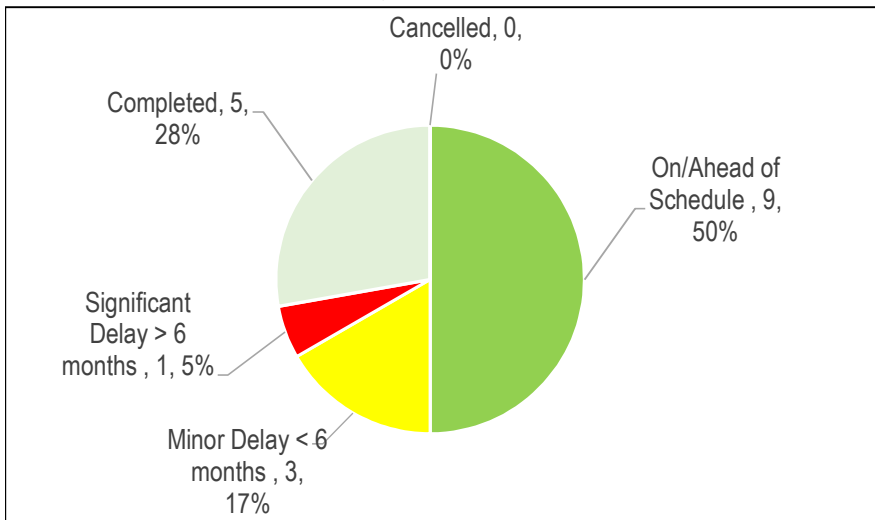


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		3
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
Other*		
Total # of Projects	1	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
3.068	5.623	0.100	0.04	

Reasons for "Other*" Projects Delay:

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date	LTD	Time Status
		\$	%	\$	%	On Budget	On Time				%	
Legislated												
Official Plan Conformity Review	0.335	0.000	0.0%	0.234	70.0%	Ⓢ	Ⓢ		0.460	0.025	5.5%	On Time
5 Year Review of the Official Plan	0.380	0.034	8.9%	0.266	70.0%	Ⓢ	Ⓢ		2.590	1.663	64.2%	On Time
Sub-Total	0.715	0.034	4.7%	0.500	70.0%	-	-		3.050	1.689		
Growth Related												
Growth Studies	1.868	0.045	2.4%	1.328	71.1%	Ⓢ	Ⓢ	1	7.404	3.020	40.8%	< 6 months
Transportation & Transit Studies	0.507	0.019	3.8%	0.371	73.1%	Ⓢ	Ⓢ	1	1.284	0.400	31.1%	< 6 months
St. Lawrence Market North-Archaeological	0.100	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓢ	2	0.300	0.099	33.2%	> 6 months
Avenue/Area Studies	0.295	0.041	13.8%	0.216	73.2%	Ⓢ	Ⓢ		0.697	0.193	27.7%	On Time
Heritage Conservation District Studies	0.518	0.040	7.8%	0.398	76.8%	Ⓢ	Ⓢ		1.834	0.854	46.6%	On Time
Secondary Plan Implementation	0.395	0.045	11.4%	0.277	70.0%	Ⓢ	Ⓢ		1.643	1.304	79.3%	On Time
Places - Civic Improvements	4.438	0.223	5.0%	2.403	54.2%	Ⓢ	Ⓢ	1	21.769	12.029	55.3%	< 6 months
Sub-Total	8.121	0.413	5.1%	4.992	61.5%	-	-		34.931	17.898		
Total	8.836	0.447	5.1%	5.492	62.2%				37.981	19.587		

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:
RFQ/RFP Delays - Project procurement issuance delayed/deferred

Note # 2:
Co-ordination with other projects - As per the CREM project manager, project is expected to be completed in early 2023 due to revised scheduling.

Chart 1
2020 Approved Budget by Category (\$12.76)

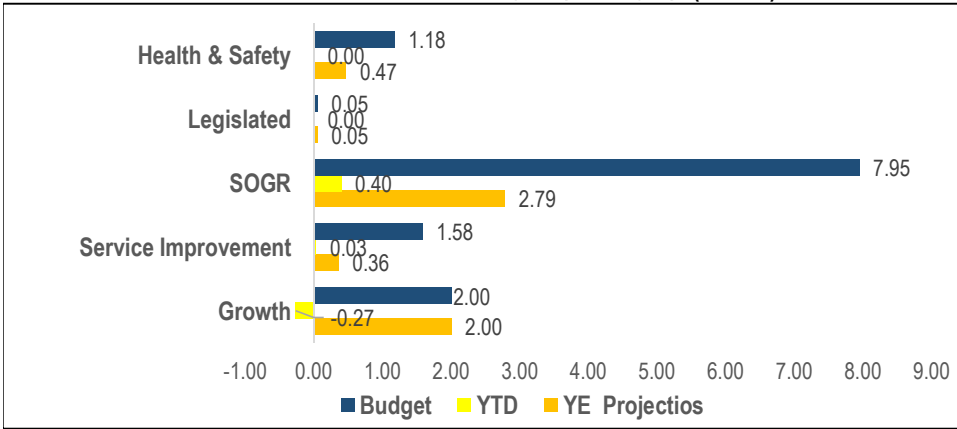


Table 1
2020 Active Projects by Category

Health & Safety	5
Legislated	1
SOGR	5
Service Improvement	2
Growth	3
Total # of Projects	16

Chart 2
Project Status - 16

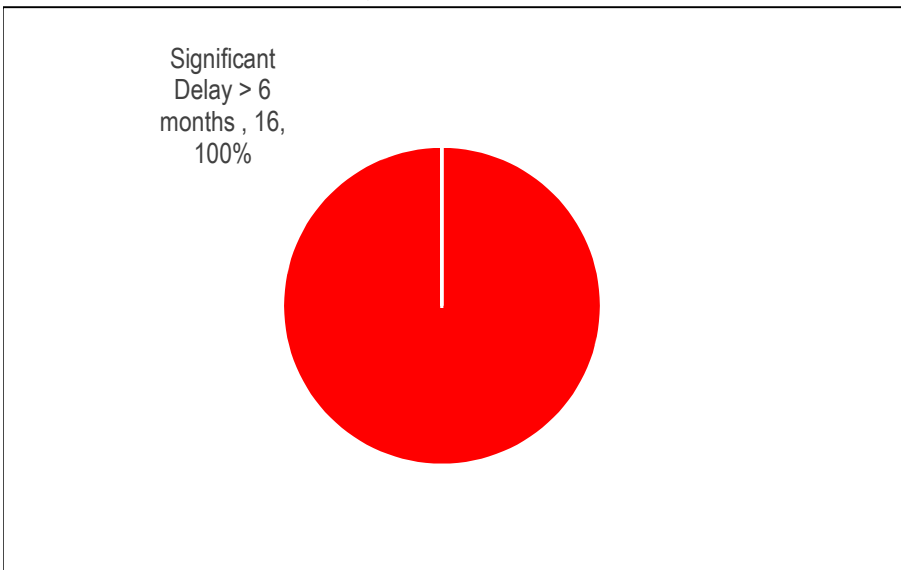


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	4	
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions	2	
Co-ordination with Other Projects	1	
Community Consultation		
Other*	8	
Total # of Projects	16	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		12.76		

Key Discussion Points:

- Station B (Downsview): Construction for this project was substantially completed by year-end and officially opened on February 1, 2022.
- The design phase of the HUSAR Building Expansion project has been completed, with the construction phase anticipated to begin in the fall.
- One of the two new fire trucks has been delivered, with the remaining truck scheduled to be delivered in 2022.

Fire Services (FIR)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Year End Projections				Notes	Total Approved Budget	Life-to- Date	LTD
		\$	%	\$	%	On Budget	On Time				%
Health & Safety											
Next Generation 911 Project	0.066	0.000	0.0%	0.066	100.0%	Ⓞ	Ⓜ	1	0.350	0.284	81.1%
Replacement of Thermal Imaging Cameras	0.300	0.000	0.0%	0.090	30.0%	Ⓜ	Ⓜ	2	1.450	0.000	0.0%
Live Fire Training Simulator	0.650	0.000	0.0%	0.225	34.6%	Ⓜ	Ⓜ	3	0.650	0.000	0.0%
Breathing Air Compressor Replacement 2021	0.080	0.000	0.0%	0.080	100.0%	Ⓞ	Ⓜ	4	0.080	0.000	0.0%
Breathing Air Compressor Replacement 2022	0.081	0.000	0.0%	0.010	12.3%	Ⓜ	Ⓜ	5	0.081	0.000	0.0%
Sub-Total	1.177	0.000	0.0%	0.471	40.0%	-	-		2.611	0.284	
Legislated											
Replacement of HUSAR Equip - 2022	0.050	0.000	0.0%	0.050	100.0%	Ⓞ	Ⓜ	6	0.050	0.000	0.0%
Sub-Total	0.050	0.000	0.0%	0.050	100.0%	-	-		0.050	0.000	
State of Good Repair											
Fire Prevention Office Space Accommodation (3 Dohme)	1.495	0.000	0.0%	1.000	66.9%	Ⓜ	Ⓜ	7	10.162	0.000	0.0%
Training Simulators Rehabilitation 2021	0.066	0.000	0.0%	0.066	100.0%	Ⓞ	Ⓜ	8	0.100	0.000	0.0%
Training Simulators Rehabilitation 2022	0.100	0.000	0.0%	0.100	100.0%	Ⓞ	Ⓜ	8	0.100	0.034	34.0%
Toronto Radio Infrastructure Project (TRIP)	4.480	0.379	8.5%	0.950	21.2%	Ⓜ	Ⓜ	9	8.489	1.052	12.4%
CAD Upgrade	1.806	0.020	1.1%	0.670	37.1%	Ⓜ	Ⓜ	10	1.960	0.174	8.9%
Sub-Total	7.947	0.399	5.0%	2.786	35.1%	-	-		20.811	1.260	
Service Improvements											
Fire Prevention Integration Project	1.572	0.032	2.0%	0.350	22.3%	Ⓜ	Ⓜ	11	2.010	0.470	23.4%
Operational BI Data Architecture Modernization	0.008	0.000	0.0%	0.008	100.0%	Ⓞ	Ⓜ	12	0.770	0.762	99.0%
Sub-Total	1.580	0.032	2.0%	0.358	22.7%	-	-		2.780	1.232	
Growth Related											
Station B (Stn 144) Keele/ Sheppard	0.013	0.005	38.5%	0.013	100.0%	Ⓞ	Ⓜ	13	11.685	11.512	98.5%
HUSAR Building Expansion	1.535	0.075	4.9%	1.535	100.0%	Ⓞ	Ⓜ	14	5.110	0.264	5.2%
Fire Apparatus for Station B	0.455	-0.345	-75.8%	0.455	100.0%	Ⓞ	Ⓜ	15	0.800	0.000	0.0%
Sub-Total	2.003	-0.265	-13.2%	2.003	100.0%	-	-		17.595	11.776	
Total	12.757	0.166		5.668					43.847	14.552	

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note #1:

This project is 81% spent, with significant work being completed with the staging and installation of hardware and software. This project is projected to be fully spent by year-end.

Note # 2:

This project will go to bid in Q2, with a portion of the funding held back for the Corporate contingency, resulting in a 30% spending projection for year-end.

Note # 3:

The purchase order has been issued and the Live Fire Training Simulator will be delivered within 30 weeks by the vendor, with spending projected to be 35% of \$0.650 million by year-end.

Note # 4:

This project is projected to be fully spent by year-end.

Note # 5:

This project is deferred to 2023, with funding to be carried forward, as repairs have extended the life of the project.

Note: #6

The project specifications are being finalized and the bidders list is being compiled. This project is projected to be completed by year-end

Note # 7:

The pre-existing soil/slab is being investigated for contaminants and this portion is to be designed and tendered in 2022. A re-design incorporates a classroom in the facility and it needs to be re tendered in 2023.

Note # 8:

The Training Simulator Rehabilitation projects are projected to be completed by year-end.

Note # 9:

Vendor resource constraints have pushed commencement of the work related to change orders into Q3 and Q4. While one deliverable for enhanced security measures was achieved in January, the remaining expenditures are anticipated to occur in Q3 and Q4. Year end spending is projected at 21% of total approved cash flow of \$4.48 million

Note # 10:

A significant portion of the work plan was completed in Q1, which included standing up the database and staging all servers; the second milestone is expected to be completed in Q2, with steady progress towards completion of the UAT in Q4. Year end expenditures are projected at 37% of the total budgeted cash flow of \$1.8 million.

Note # 11:

The finalization of the Scope of Work is continuing, with ongoing due diligence on integration and storage of multi-media files continuing; increased definition of operational dash boards was the focus of the Q1 work plan. Year-end projections are \$0.350 million, or 22% of the plan. As part of the potential Corporate Capital Budget Reduction \$1.0 million of the project cash flow budget has been set aside.

Note # 12:

Fire Services (FIR)

This project was substantially completed in 2021; the 2022 funding will be used for DWBI skills training.

Note # 13:

The station was substantially completed in 2021 and was officially opened on February 1, 2022. The remaining budget will be used to settle vendor transactions.

Note # 14:

Project delays were experienced in the design phase, reflecting delays in the issuance of the building permit and the need for approvals from Toronto Water, City Planning, and TRCA. The design phase is now complete and the project was recently tendered. The lowest compliant bid came in over budget. As a result, an in-year adjustment of \$2.79M is being requested through the 4 Month Variance Report. A construction contractor is expected to be chosen in September 2022, with construction work to follow pending the budget adjustment approval.

Note # 15:

Spending to date includes reversal of year-end accrual, with the vendor's invoice not yet processed. The vehicle has been ordered and will be delivered by 2022.

Chart 1
2022 Approved Budget by Category (\$376.60)

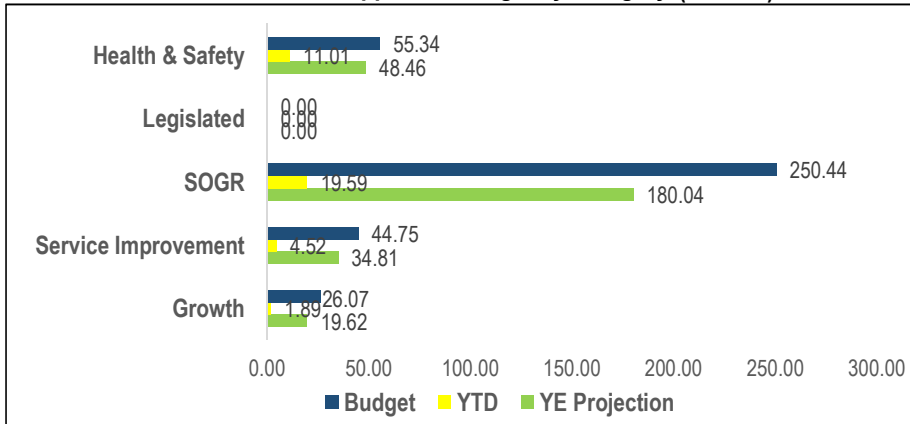


Table 1
2022 Active Projects by Category

Health & Safety	5
Legislated	
SOGR	16
Service Improvement	12
Growth	14
Total # of Projects	47

Chart 2
Project Status - 47

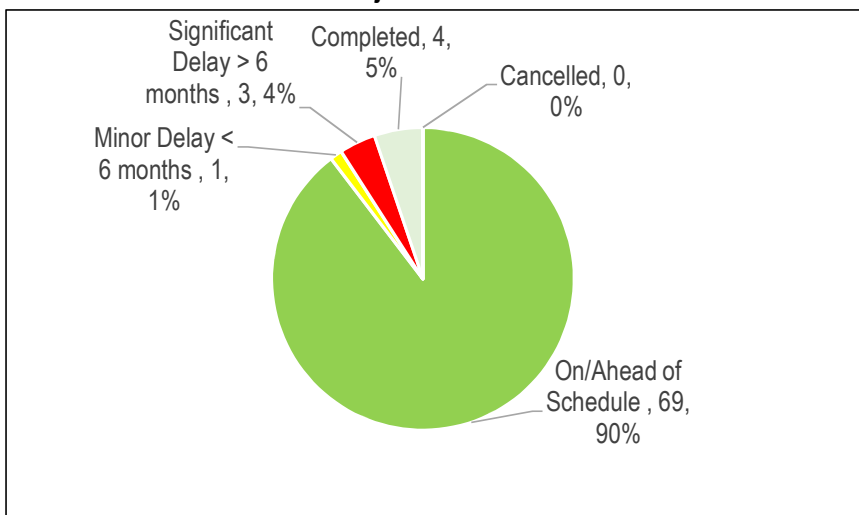


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	3	1
Total # of Projects	3	1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
372.92	0.78	2.90		

Reasons for "Other*" Projects Delay:

- Transportation Services has 4 sub-projects with "Other" reasons for delay. In these cases, "Other" represents consultation with stakeholders / developers; detailed design delays; etc.
- For Transportation Services, '# of Projects' above refers to sub-projects as various sub-projects under one project may have a different status

Key Discussion Points: (Please provide reason for delay)

- The rate of spending is consistent with project schedules for construction as most are weather / temperature dependent.
- Typically, the majority of cash flow funding is spent during the traditional construction season through to the latter part of the year, after contracts are tendered and awarded.
- Most of the year-end under-spending is anticipated in capital projects that require third party coordination and/or funding; community consultation; are development / transit dependent; and/or projects impacted by COVID-19.

Transportation Services (TRN)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
City Bridge Rehabilitation (Critical)	27.454	7.669	27.9%	26.081	95.0%	G	G		206.074	102.703
Glen Road Pedestrian Bridge	4.800	0.609	12.7%	3.840	80.0%	G	G		23.008	1.621
Guide Rail Program	0.800	0.036	4.5%	0.720	90.0%	G	G		9.607	5.544
Pedestrian Safety & Infrastructure Programs	0.000	0.026		0.026			G			
Road Safety Plan	22.286	2.667	12.0%	17.790	79.8%	G	G			
Sub-Total	55.340	11.007	19.9%	48.457	87.6%	-	-		238.689	8.339
Legislated										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
State of Good Repair										
City Bridge Rehabilitation	34.102	6.771	19.9%	25.805	75.7%	G	G			
Critical Interim Road Rehabilitation	7.000	0.167	2.4%	3.000	42.9%	R	G	#1		
Ditch Rehabilitation & Culvert Reconstruction	1.000	0.099	9.9%	1.000	100.0%	G	G			
Don Valley Parkway Rehabilitation	1.448	0.033	2.3%	1.303	90.0%	G	G			
Dufferin Street Bridge Rehabilitation	1.080	0.001	0.1%	0.788	73.0%	G	G			
F.G. Gardiner	53.701	2.731	5.1%	43.211	80.5%	G	G		2,307.210	373.197
Facility Improvements	2.068	0.106	5.1%	2.068	100.0%	G	G			
Laneways	1.882	0.121	6.4%	0.882	46.9%	R	G	#1		
Local Road Rehabilitation	70.000	4.250	6.1%	55.000	78.6%	G	G			
Major Road Rehabilitation	47.822	3.875	8.1%	30.000	62.7%	Y	G			
Major SOGR Pooled Contingency	5.000	0.000	0.0%	2.000	40.0%	R	G	#1		
Retaining Walls Rehabilitation	1.144	0.121	10.6%	0.801	70.0%	Y	G			
Sidewalks	13.017	0.347	2.7%	6.160	47.3%	R	G	#1		
Signs & Markings Asset Management	4.249	0.166	3.9%	3.399	80.0%	G	G			
Traffic Plant Requirements / Signal Asset Management	5.425	0.797	14.7%	3.425	63.1%	Y	G			
Yonge TOMorrow	1.500	0.000	0.0%	1.200	80.0%	G	G			
Sub-Total	250.438	19.585	7.8%	180.043	71.9%	-	-		2,307.210	373.197
Service Improvements										
Cycling Infrastructure	20.023	2.391	11.9%	16.018	80.0%	G	G			
Engineering Studies	4.554	0.436	9.6%	3.591	78.9%	G	G			
LED Signal Module Conversion	0.000	0.005		0.005			G			
Mapping & GIS Repository	0.783	0.073	9.4%	0.626	80.0%	G	G		1.950	0.553
MoveTO	5.000	0.580	11.6%	4.000	80.0%	G	G		38.815	2.505
Neighbourhood Improvements	3.977	0.026	0.6%	3.539	89.0%	G	G			
PTIF Projects	1.474	0.000	0.0%	1.144	77.6%	G	G		73.595	60.118
Surface Network Transit Plan	2.500	0.101	4.0%	0.460	18.4%	R	R	#2	63.505	0.536
System Enhancements for Road Repair & Permits	2.150	0.452	21.0%	1.720	80.0%	G	G		7.924	5.422
TO360 Wayfinding	0.785	0.080	10.2%	0.707	90.0%	G	G		4.271	1.480
Traffic Congestion Management	1.500	0.361	24.1%	1.200	80.0%	G	G		42.917	32.610
West Toronto Rail Path Extension	2.000	0.010	0.5%	1.800	90.0%	G	G		52.650	0.013
Sub-Total	44.746	4.516	10.1%	34.810	77.8%	-	-		285.626	103.236
Growth Related										
Beecroft Extension	0.500	0.000	0.0%	0.000	0.0%	R	R	#3	20.740	0.000
Emery Village Improvements	0.000	0.017		0.800			G		1.811	0.278
John Street Revitalization Project	0.000	0.000		0.012			G		56.315	2.836
Lawrence-Allen Revitalization Project	1.275	0.166	13.0%	0.893	70.0%	Y	G		16.136	3.227
Legion Road Extension & Grade Separation	0.775	0.000	0.0%	0.202	26.0%	R	R	#4	4.423	0.577

Transportation Services (TRN)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Metrolinx Additional Infrastructure	2.000	0.000	0.0%	1.400	70.0%	Y	G		15.231	2.328
North York Service Road	0.400	0.348	87.1%	0.372	93.1%	G	R	#3	38.160	32.363
Port Union Road	5.000	0.000	0.0%	3.750	75.0%	G	G		12.174	0.828
Rean to Kenaston - New Road	0.050	0.000	0.8%	0.040	80.0%	G	G		10.561	6.221
Regent Park Revitalization	1.300	0.000	0.0%	0.910	70.0%	Y	G		6.421	4.677
Scarlett / St. Clair / Dundas	4.529	0.158	3.5%	3.170	70.0%	Y	G		47.568	2.971
Six Points Interchange Redevelopment	0.570	0.304	53.2%	0.399	70.0%	Y	G		74.033	65.199
Steeles Widening (Tapscott Rd - Beare Rd)	0.673	0.007	1.0%	0.471	70.0%	Y	G		82.514	0.974
Work for TTC & Others	9.000	0.888	9.9%	7.204	80.0%	G	G			
Sub-Total	26.072	1.888	7.2%	19.623	75.3%	-	-		386.086	122.478
Total	376.595	36.996	9.8%	282.933	75.1%				3,217.612	607.251

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note #1:

On track to complete 2022 projects. Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note #2:

Program underspending due to delays associated with consultation works led by third party. Council report to present findings of report not anticipated until Fall 2022.

Note #3:

Detailed design is delayed due to the need for 30% preliminary design that was not included in the Environmental Assessment.

Note #4:

Design currently on-going. Additional time required to address design changes associated with storm water facilities. Further updates to be provided in Q2.

Waterfront Revitalization Initiative (WFT)

Chart 1
2022 Approved Budget by Category (\$120.98)

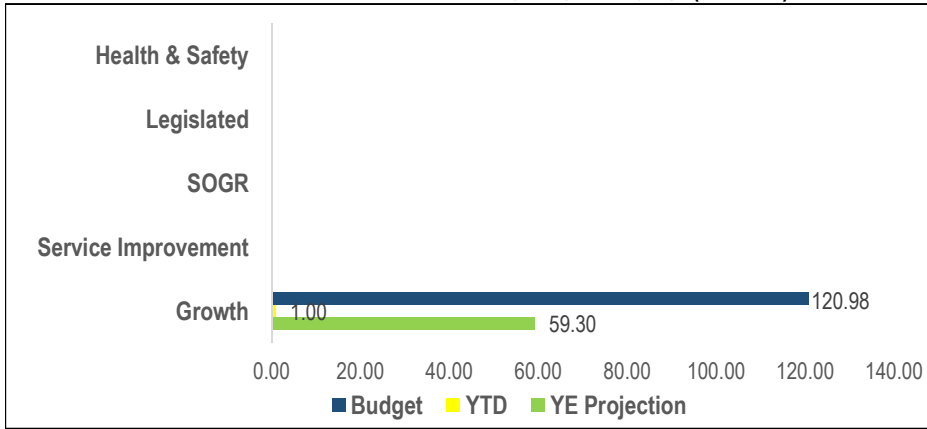


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	
Growth	16
Total # of Projects	16

Chart 2
Project Status - 16

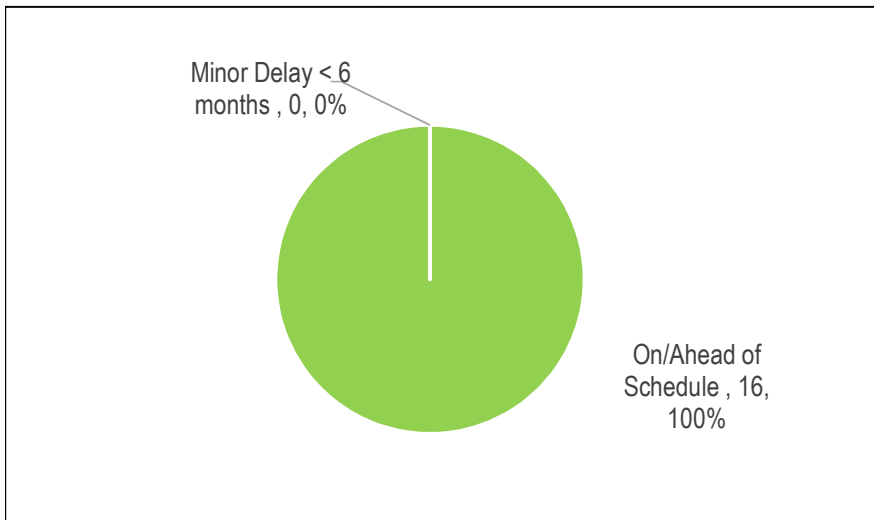


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
120.98				

Waterfront Revitalization Initiative (WFT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date	LTD %
		\$	%	\$	%	On Budget	On Time				
Growth Related											
Precinct Implementation Projects	13.225	0.330	2.5%	10.000	75.6%	⊕	⊕		250.883	236.265	94.2%
Transportation Initiatives	1.030	0.097	9.4%	0.750	72.8%	⊕	⊕		35.526	30.780	86.6%
Waterfront Secretariat	0.655	0.165	25.2%	0.600	91.7%	⊕	⊕		10.706	8.955	83.6%
Water's Edge Prom, Trans & Transport Init	0.190	0.000	0.0%	0.190	100.0%	⊕	⊕		0.190	0.000	0.0%
Urban Planning Resources	0.755	0.142	18.8%	0.568	75.2%	⊕	⊕		5.171	3.903	75.5%
Eastern Broadview Flood Protection	0.757	0.000	0.0%	0.600	79.2%	⊕	⊕		2.600	1.843	70.9%
Bathurst Quay Public Realm	2.055	0.040	2.0%	1.500	73.0%	⊕	⊕		2.759	0.745	27.0%
Bentway Pedestrian Bridge	0.577	0.000	0.0%	0.577	100.0%	⊕	⊕		7.911	2.173	27.5%
Quayside	0.050	0.000	0.0%	0.050	100.0%	⊕	⊕		0.550	0.500	90.9%
Bentway and Fort York Improvements	0.103	0.000	0.0%	0.103	100.0%	⊕	⊕		1.313	1.210	92.2%
Lower Don Coordination	1.113	0.056	5.1%	0.800	71.9%	⊕	⊕		1.800	0.343	19.1%
Leslie Street Lockout	1.000	0.000	0.0%	0.710	71.0%	⊕	⊕		3.500	0.000	0.0%
Parking Planning and Design Development	0.750	0.000	0.0%	0.550	73.3%	⊕	⊕		1.500	0.000	0.0%
Next Phase of Waterfront	0.800	0.000	0.0%	0.600	75.0%	⊕	⊕		0.800	0.000	0.0%
Port lands Planning and Implementation Studies	2.700	0.165	6.1%	1.700	63.0%	⊕	⊕		2.700	0.000	0.0%
Port Lands Flood Protection	95.223	0.000	0.0%	40.000	42.0%	⊖	⊕	1	420.382	260.602	62.0%
Sub-Total	120.983	0.996	0.8%	59.298	49.0%	-	-		748.291	547.320	
Total	120.983	0.996	0.8%	59.298	49.0%				748.291	547.320	

On Time	On Budget
On/Ahead of Schedule	⊕ >70% of Approved Cash Flow
Minor Delay < 6 months	⊕ Between 50% and 70%
Significant Delay > 6 months	⊖ < 50% or >100% of Approved Cash Flow

Note 1:

In consultation with Waterfront Toronto and the other government partners (Federal & Provincial) only \$40M in funding is expected to be required from the City with remaining \$45M being deferred into 2023.

**2022 Capital Spending by Program
Corporate Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
311 Toronto	4M-2022	0.78	0.09	0.63	81.2%		⊙
CREM	4M-2022	303.97	62.92	186.17	61.2%		⊙
Environment & Climate Division	4M-2022	46.59	1.94	36.03	77.3%		⊙
Fleet Services	4M-2022	105.13	7.16	74.26	70.6%		⊙
Chief Information Security Office	4M-2022	7.97	0.35	6.78	85.0%		⊙
Technology Services	4M-2022	69.31	7.60	48.92	70.6%		⊙
TOTAL	4M-2022	533.75	80.06	352.79	66.1%		⊙
⊙ >70% ⊙ between 50% and 70% ⊙ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for Corporate Services totalled \$80.1 million of their collective 2022 Approved Capital Budget of \$533.8 million. Spending is expected to increase to \$352.8 million (66.1%) by year-end. 5 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Fleet Services, Chief Information Security Office, Technology Services, 311 Toronto, and Environment & Climate Division.

Chart 1
2022 Approved Budget by Category (\$0.78)

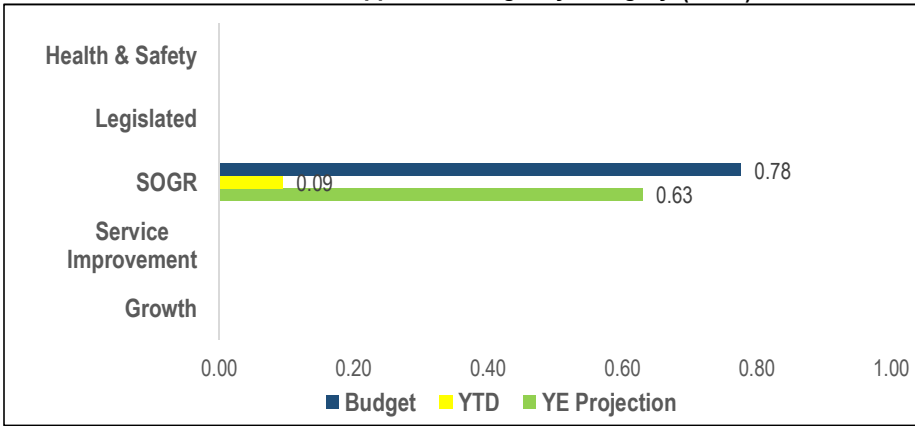


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

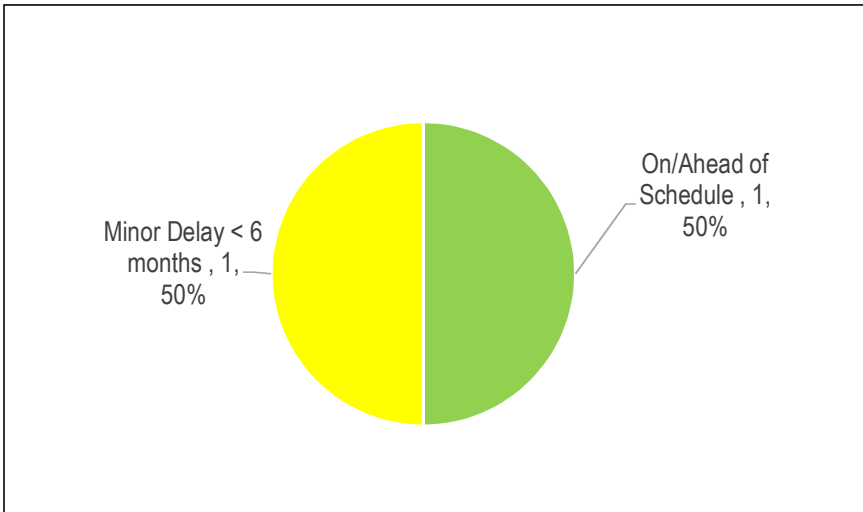


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		1
Community Consultation		
Other*		
Total # of Projects		1

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
0.55	0.23			

311 Toronto (THR)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
SOGR - VARIOUS	0.550	0.076	13.8%	0.550	100.0%	Ⓞ	Ⓞ		1.395	0.780
IMPLEMENTING ARTIFICIAL INTELLIGENT - PI	0.226	0.018	8.1%	0.080	35.4%	Ⓧ	Ⓨ	#1	0.550	0.034
Sub-Total	0.776	0.094	12.1%	0.630	81.2%	-	-		1.945	0.814
Total	0.776	0.094	12.1%	0.630	81.2%				1.945	0.814

On Time	Ⓞ	On Budget	>70% of Approved Cash Flow
On/Ahead of Schedule	Ⓞ	Ⓨ	Between 50% and 70%
Minor Delay < 6 months	Ⓨ	Ⓧ	< 50% or >100% of Approved Cash Flow
Significant Delay > 6 months	Ⓧ		

Note # 1:

The AI pilot project is delayed due to coordination with other projects as Technology Services Division is managing and coordinating the overall Artificial Intelligence initiative for the City. Planned work on research/ development/ scoping related to 311 expected to continue into mid-2023.

Chart 1
2022 Approved Budget by Category (\$303.97)

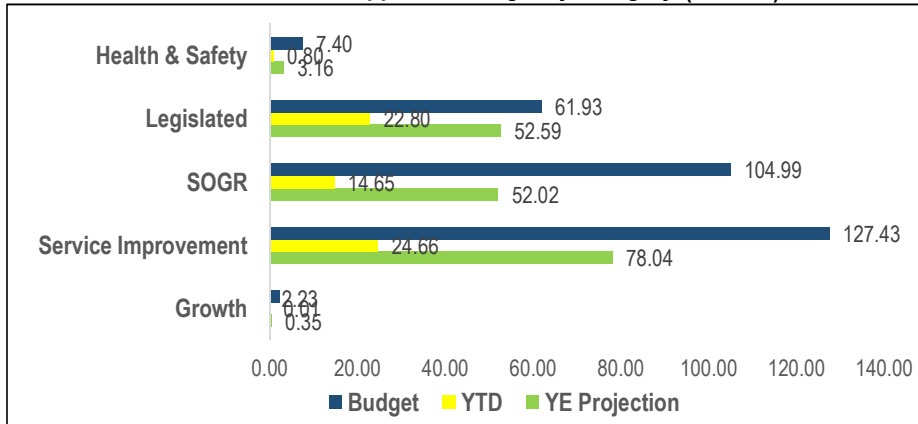


Table 1
2022 Active Projects by Category

Health & Safety	7
Legislated	3
SOGR	74
Service Improvement	116
Growth	5
Total # of Projects	205

Chart 2
Project Status - 205

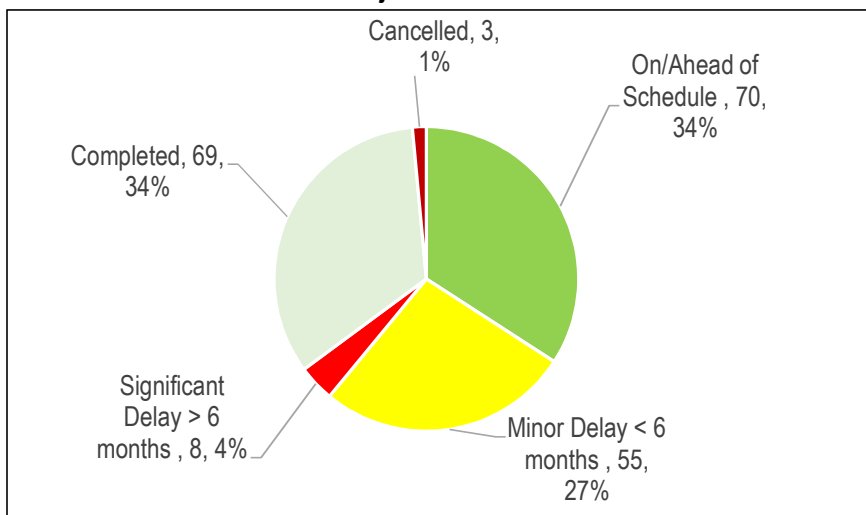


Table 2

Reason for Delay	63	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	1
Procurement Issues		
RFQ/RFP Delayed	1	9
Contractor Issues		
Site Conditions		3
Co-ordination with Other Projects	3	16
Community Consultation		1
Other*	3	25
Total # of Projects	8	55

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
136.09	111.11	44.69	11.84	0.25

Reasons for "Other*" Projects Delay:

- \$34 million in capital projects planned for 2022 are currently on hold in the event that continued COVID-19 funding is not forthcoming or adequate to fully address the financial impacts arising from the pandemic

Key Discussion Points:

- The overall CREM program's year-end spending is projected to be \$186.1 million, or 61.2% of its 2022 capital plan. This includes: major strategic projects such as the Workplace Modernization Program (ModernTO), the New Etobicoke Civic Centre design, and the Relocation of Fire Hall 332 to 55 John St. project; and, major construction projects (Redevelopment of St. Lawrence Market North and Revitalization of Union Station), each with their own unique complexities. The program as a whole continues to face challenges from the COVID-19 pandemic that have impacted its ability to execute on projects and utilize cash flows planned for 2022. More specifically, \$34 million in capital projects planned for 2022 are currently on hold in the event that continued COVID-19 funding is not forthcoming or adequate to fully address the financial impacts arising from the pandemic. The year-end projections reflect the impacts arising from the projects on hold. The program will continue to manage its capital program and utilize the funding available to deliver on City priorities and meet client needs.

Corporate Real Estate Management (FAC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Emergency Repairs	0.119	0.000	0.1%	0.000	0.1%	R	G	#1	0.661	0.542
Environmental Remediation	1.810	0.000	0.0%	0.000	0.0%	R	R	#2	2.189	0.177
Global Corporate Security Program	0.973	0.526	54.1%	0.906	93.2%	G	R	#2	6.610	5.930
Other	4.502	0.273	6.1%	2.251	50.0%	Y	R	#6	9.000	2.142
Sub-Total	7.404	0.799	10.8%	3.158	42.7%	-	-		18.460	8.339
Legislated										
Accessibility for Ontarians with Disabilities Act (AODA)	61.892	22.802	36.8%	52.593	85.0%	G	G		197.210	55.173
Barrier Free / Equity	0.033	0.000	0.0%	0.000	0.0%	R	G	#1	0.859	0.819
Sub-Total	61.926	22.802	36.8%	52.593	84.9%	-	-		198.069	55.992
State of Good Repair										
150 Borough	0.032	0.000	0.0%	0.000	0.0%	R	G	#1	0.678	0.646
Albert Campbell Square Park Rehabilitation	0.002	-0.054	0.0%	0.000	0.0%	R	G	#1	3.194	3.165
Emergency Repairs	2.709	0.111	4.1%	0.270	10.0%	R	Y	#2, #8	4.275	1.443
Environmental Remediation	1.747	0.275	15.7%	1.627	93.1%	G	G		6.885	5.289
Indian Residential School Survivors Legacy	5.423	0.048	0.9%	5.046	93.0%	G	G		16.950	1.164
Mechanical & Electrical	20.597	2.700	13.1%	8.684	42.2%	R	Y	#8	80.736	50.315
Others - SOGR	20.575	2.065	10.0%	7.261	35.3%	R	Y	#8	62.269	30.291
Relocation of Fire Station 332	2.431	-1.381	-56.8%	1.151	47.4%	R	G	#2	21.370	0.675
Renovations	3.031	0.217	7.1%	1.277	42.1%	R	Y	#8	12.991	5.885
Replacement of Diesel with Natural Gas Generators for Various locations	0.003	0.000	0.0%	0.000	0.0%	R	G	#1	4.658	4.655
Re-Roofing	0.307	0.000	0.0%	0.000	0.0%	R	Y	#2	4.525	4.508
Resiliency Program	0.099	0.018	18.6%	0.009	9.3%	R	G	#1	3.858	3.768
Roofing	2.121	0.036	1.7%	0.491	23.2%	R	Y	#8	4.827	0.036
Sitework	7.730	0.054	0.7%	0.634	8.2%	R	Y	#8	14.862	2.206
Structural / Building Envelope	38.177	10.558	27.7%	25.570	67.0%	Y	Y	#2, #8	150.015	69.942
Sub-Total	104.986	14.647	14.0%	52.021	49.6%	-	-		392.093	183.987
Service Improvements										
8 Cumberland St	1.752	0.000	0.0%	0.000	0.0%	R	G	#1	3.500	1.748
9 Huntley St	0.135	0.000	0.0%	0.000	0.0%	R	G	#1	4.900	4.765
925 Albion Rd	0.023	0.000	0.0%	0.000	0.0%	R	G	#1	10.507	10.484
Administrative Penalty System	0.048	0.000	0.0%	0.000	0.0%	R	G	#1	2.674	2.601
CCTV Infrastructure Enhancements	1.491	0.003	0.2%	1.491	100.0%	G	G		9.842	8.352
Corporate Facilities Refurbishment Program	1.545	0.053	3.5%	0.027	1.7%	R	Y	#8	3.699	2.456
Customer Experience Program	3.555	2.070	58.2%	1.991	56.0%	Y	Y	#3	17.590	11.036
Energy Management	5.731	0.285	5.0%	2.823	49.3%	R	Y	#2	46.185	19.444
Etobicoke Civic Centre	21.064	8.925	42.4%	10.716	50.9%	Y	Y	#2	32.902	16.300
Global Corporate Security Program	4.851	1.122	23.1%	2.802	57.8%	Y	Y	#2	7.764	3.255
Mechanical & Electrical	0.042	0.000	0.0%	0.000	0.0%	R	G	#1	2.010	1.968
ModernTO	1.311	-0.290	-22.1%	1.311	100.0%	G	G		4.400	2.943
Office Modernization Program	17.658	1.945	11.0%	17.354	98.3%	G	G		255.531	33.989
Others - Service Improvements	6.796	-1.234	-18.2%	2.724	40.1%	R	Y	#2	37.984	15.641
Others - SOGR	0.008	0.000	0.0%	0.000	0.0%	R	G	#1	2.500	0.398
Physical Security Capital Plan	0.467	0.000	0.0%	0.467	100.0%	G	G		5.202	4.735
Real Estate Property Management and Lease Admin	0.569	0.000	0.0%	0.560	98.4%	G	G		0.569	0.000

Corporate Real Estate Management (FAC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Security Bollards - Union Station	1.729	0.251	14.5%	2.325	134.5%	Ⓡ	Ⓡ	#2	5.135	0.631
St. Lawrence Market North Redevelopment	39.722	12.495	31.5%	28.053	70.6%	Ⓢ	Ⓡ	#5	117.946	65.472
St. Lawrence Market South Renovations	0.573	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#2	5.150	0.927
Strategic Property Acquisitions	0.021	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	103.757	103.736
Toronto Strong Neighbourhood Strategy	1.526	-2.392	-156.7%	0.727	47.6%	Ⓡ	Ⓡ	#2	5.130	2.326
TransformTO	0.330	0.215	65.3%	0.608	184.2%	Ⓡ	Ⓢ	#1	2.000	1.278
Union Station - Signage & Wayfinding	0.249	0.258	103.5%	0.249	100.0%	Ⓢ	Ⓢ		0.250	0.130
Union Station - Traffic Management	0.200	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#2	0.200	0.000
Union Station East Wing	0.800	0.009	1.1%	0.800	100.0%	Ⓢ	Ⓢ		20.000	17.935
Union Station Enhancement Project	3.053	0.016	0.5%	0.000	0.0%	Ⓡ	Ⓢ	#2	5.146	1.203
Union Station PTIF Projects	0.328	0.391	119.4%	0.225	68.5%	Ⓢ	Ⓡ	#2	0.901	0.769
Union Station Revitalization	9.547	0.049	0.5%	1.696	17.8%	Ⓡ	Ⓢ	#9	749.402	733.514
Various IT-Related Projects	2.304	0.491	21.3%	1.090	47.3%	Ⓡ	Ⓢ	#2	6.020	3.961
Sub-Total	127.432	24.662	19.4%	78.041	61.2%	-	-		1,468.796	1,071.998
Growth Related										
1251 Bridletowne Circle Acquisition	0.050	-0.011	-22.5%	0.000	0.0%	Ⓡ	Ⓢ	#1	5.942	5.887
School Land Properties Acquisitions	0.250	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓢ	#1	15.000	0.000
Strategic Property Acquisitions	1.836	0.002	0.1%	0.263	14.3%	Ⓡ	Ⓢ	#1	22.513	3.440
Westwood	0.090	0.023	25.4%	0.090	100.0%	Ⓢ	Ⓢ		4.000	1.150
Sub-Total	2.226	0.013	0.6%	0.353	15.9%	-	-		47.455	10.476
Total	303.973	62.922	20.7%	186.166	61.2%				2,124.872	1,330.792

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

Project is delayed due to RFQ/RFP delays, community consultations, site conditions, and coordination with other projects.

Note # 3:

Delay due to COVID-19 pandemic.

Note # 4:

Delay due to coordination with Return to Office program as well as staffing and procurement of Master Service Agreement taking longer than expected.

Note # 5:

Refer to Major Capital Projects Appendix for further details.

Note # 6:

Delay due to revisions to detailed design, change of scope and phasing of construction schedule.

Note # 7:

Underspend is due to project being utilized on an as needed basis.

Note # 8:

Projected underspend is due to project being paused until confirmation of support funding.

Note # 9:

Substantial performance was published in Q2 2021 with deficiency work to continue through the summer. Substantial Completion granted Sept 2021, Total Completion achieved Oct 2021

Chart 1
2022 Approved Budget by Category (\$46.59)

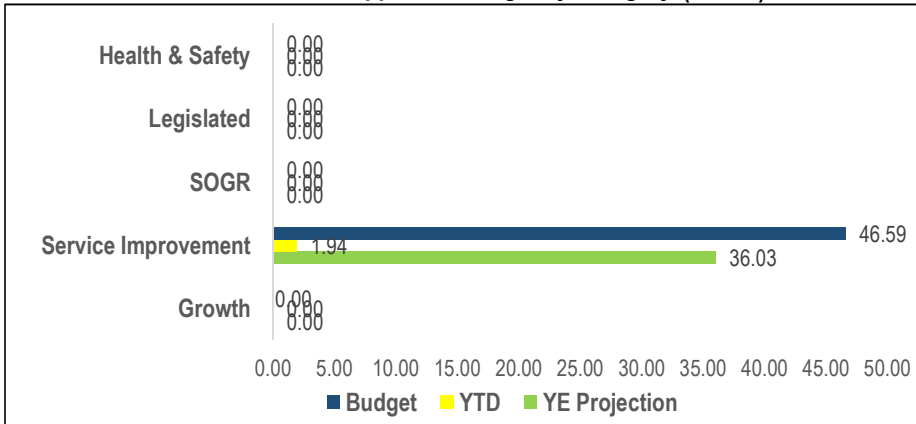


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	17
Growth	
Total # of Projects	17

Chart 2
Project Status - 17

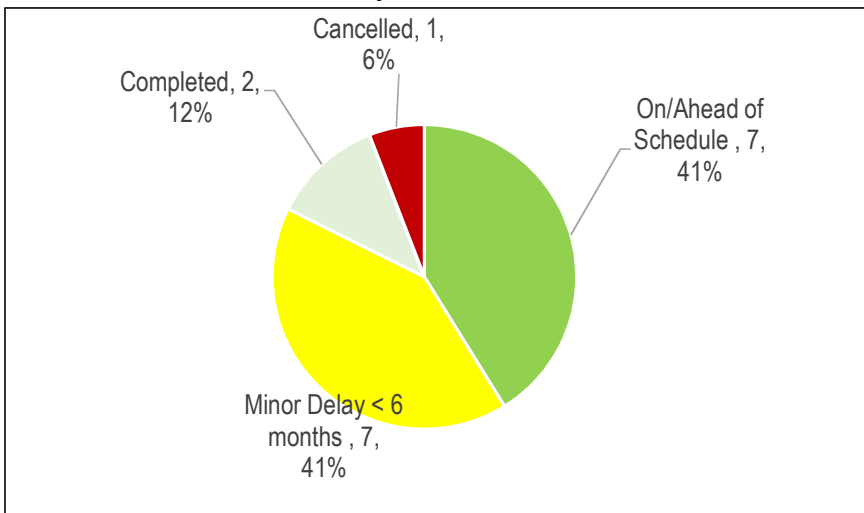


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		2
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		2
Community Consultation		
Other*		3
Total # of Projects		7

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
23.89	22.58		0.03	0.09

Reasons for "Other*" Projects Delay:

- With the exception of a delay resulting from additional time required to align the application process and program criteria for the New Development Sustainable Energy Plan, all "Other" delays are COVID-19 impacts.

Environment & Climate Division (ECD)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Combined Heat & Power (CHP)	0.002		0.0%	0.002	100.0%	Ⓞ	Ⓞ		4.001	2.677
Community Energy Planning	20.576	0.836	4.1%	17.672	85.9%	Ⓞ	Ⓞ		59.541	24.800
Demand Response Program	0.091		0.0%	0.000	0.0%	Ⓡ	Ⓡ	#1	0.893	
Renewable Energy	0.347		0.0%	0.050	14.4%	Ⓡ	Ⓨ	#2	0.500	0.152
Residential Energy Retrofit Program (HELP)	5.664	0.152	2.7%	4.100	72.4%	Ⓞ	Ⓨ	#2	26.612	5.894
TransformTO	19.909	0.954	4.8%	14.206	71.4%	Ⓞ	Ⓨ	#2	22.714	0.878
Sub-Total	46.590	1.942	4.2%	36.030	77.3%	-	-		114.261	34.401
Total	46.590	1.942	4.2%	36.030	77.3%				114.261	34.401

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓨ	Between 50% and 70%	Ⓨ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Project cancelled as no longer viable

Note # 2:

Delayed due to COVID-19

Chart 1
2022 Approved Budget by Category (\$105.13)

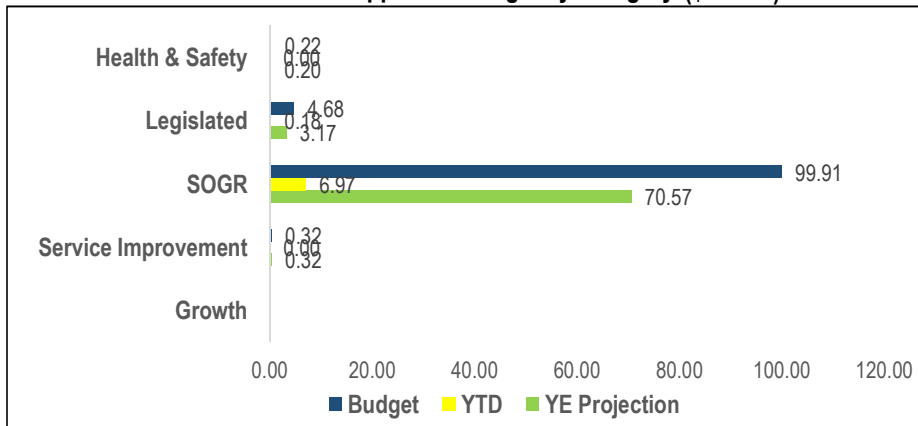


Table 1
2022 Active Projects by Category

Health & Safety	3
Legislated	8
SOGR	56
Service Improvement	2
Growth	
Total # of Projects	69

Chart 2
Project Status - 69

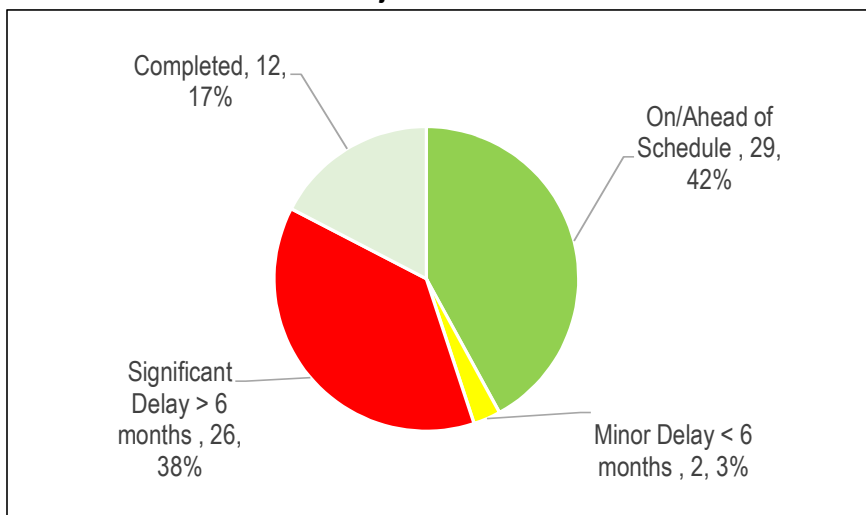


Table 2

Reason for Delay	28	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	26	2
Total # of Projects	26	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
53.47	5.81	42.61	3.25	

Reasons for "Other*" Projects Delay:

- Majority of delays are attributed to global supply chain issues caused by the COVID-19 pandemic

Fleet Services (FLT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Fleet Services - Garage Security	0.219	0.004	2.0%	0.196	89.3%	Ⓞ	Ⓜ	#1	0.315	0.100
Sub-Total	0.219	0.004	2.0%	0.196	89.3%	-	-		0.315	8.339
Legislated										
EV Program	4.248	0.179	4.2%	3.153	74.2%	Ⓞ	Ⓜ	#2	4.945	0.576
Fleet Share Program	0.018	0.002		0.002	8.5%	Ⓜ	Ⓞ	#3	0.018	0.002
Green Fleet Plan	0.412	0.000	0.0%	0.020	4.8%	Ⓜ	Ⓜ	#2	0.594	0.000
Sub-Total	4.678	0.180	3.9%	3.174	67.8%	-	-		5.557	0.577
State of Good Repair										
Arena Boards - Fleet Replacement	0.243	0.112	46.1%	0.232	95.4%	Ⓞ	Ⓞ		0.243	0.112
Economic Development & Culture - Fleet Replacement	0.135	0.055	40.5%	0.055	40.5%	Ⓜ	Ⓜ	#2	0.135	0.055
Engineering & Construction Services - Fleet Replacement	0.580	0.003	0.5%	0.364	62.8%	Ⓜ	Ⓜ	#2	1.538	0.463
Exhibition - Fleet Replacement	0.621	0.130	21.0%	0.412	66.3%	Ⓜ	Ⓜ	#2	1.400	0.910
Facility & Real Estate - Fleet Replacement	1.073	-0.032	-3.0%	0.935	87.1%	Ⓞ	Ⓜ	#2	1.799	0.694
Fire Services - Fleet Replacement	3.266	0.255	7.8%	3.266	100.0%	Ⓞ	Ⓜ	#2	56.505	7.813
Fleet Office Modernization	0.136	0.014	10.2%	0.136	100.0%	Ⓞ	Ⓜ	#1	0.317	0.195
Fleet Replacement - Insurance Company	0.263	0.014	5.3%	0.263	99.9%	Ⓞ	Ⓞ		0.285	0.036
Fleet Services - Fleet Replacement	0.085	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓜ	#2	0.085	0.000
Fleet Tools & Equipment	0.379	0.006	1.6%	0.353	93.0%	Ⓞ	Ⓞ		0.746	0.370
Fuel Site Closures	1.927	0.088	4.6%	1.924	99.8%	Ⓞ	Ⓜ	#1	4.937	1.755
Library - Fleet Replacement	1.082	0.000	0.0%	0.708	65.4%	Ⓜ	Ⓜ	#2	2.033	0.000
Municipal Licensing - Fleet Replacement	0.821	-0.117	-14.2%	0.083	10.1%	Ⓜ	Ⓜ	#2	1.653	0.668
Parks, Forestry & Recreation - Fleet Replacement	9.641	0.883	9.2%	5.884	61.0%	Ⓜ	Ⓜ	#2	18.815	6.241
Policy Planning Finance & Administration - Fleet Replacement	0.031	0.000	0.0%	0.031	97.4%	Ⓞ	Ⓞ		0.031	0.000
Public Health - Fleet Replacement	0.000	0.000		0.000		Ⓞ	Ⓞ		0.113	0.000
Purchasing & Materials - Fleet Replacement	0.068	0.000	0.0%	0.000	0.0%	Ⓜ	Ⓞ	#3	0.100	0.032
Solid Waste - Fleet Replacement	24.787	0.809	3.3%	16.228	65.5%	Ⓜ	Ⓜ	#2	67.056	9.108
Toronto Community Housing Corporation - Fleet Replacement	0.955	0.000	0.0%	0.586	61.3%	Ⓜ	Ⓜ	#2	1.657	0.000
Toronto Paramedic - Fleet Replacement	14.133	3.230	22.9%	8.891	62.9%	Ⓜ	Ⓜ	#2	21.357	10.454
Toronto Water - Fleet Replacement	24.436	0.543	2.2%	20.997	85.9%	Ⓞ	Ⓜ	#2	36.555	4.633
Transportation Services - Fleet Replacement	14.901	0.981	6.6%	8.877	59.6%	Ⓜ	Ⓜ	#2	55.170	32.074
Zoo - Fleet Replacement	0.350	0.000	0.0%	0.350	100.0%	Ⓞ	Ⓞ		0.350	0.000
Sub-Total	99.913	6.973	7.0%	70.572	70.6%	-	-		272.879	75.613
Service Improvements										

Fleet Services (FLT)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Fleet Management and Fuel Integration Sustainment	0.152	0.000	0.0%	0.152	100.0%	Ⓞ	Ⓡ	#1	0.711	0.507
Vendor Management Portal	0.170	0.000	0.0%	0.170	100.0%	Ⓞ	Ⓡ	#1	0.478	0.138
Sub-Total	0.322	0.000	0.0%	0.322	100.0%	-	-		1.189	0.645
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	105.133	7.158	6.8%	74.264	70.6%				279.940	85.174

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note # 1:

COVID-19 Related

Note # 2:

Delay due to global supply chain issues for manufactures and suppliers.

Note # 3:

Project is expected to be completed on/under budget.

Chart 1
2022 Approved Budget by Category (\$7.97)

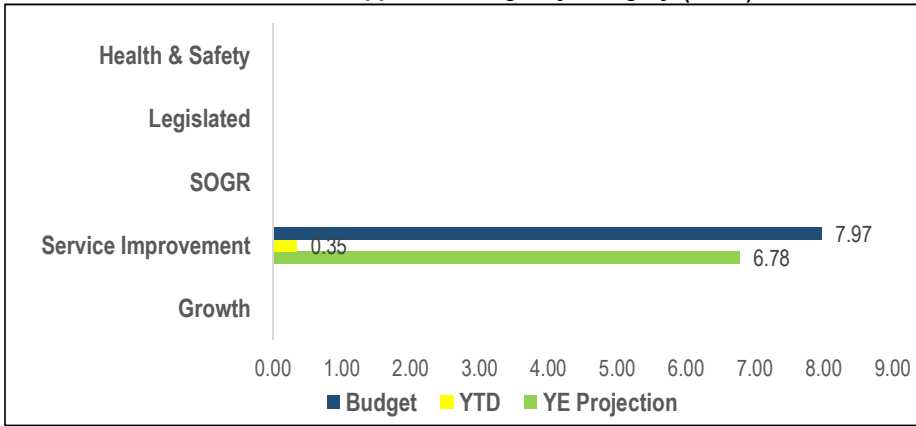


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	
Service Improvement	2
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

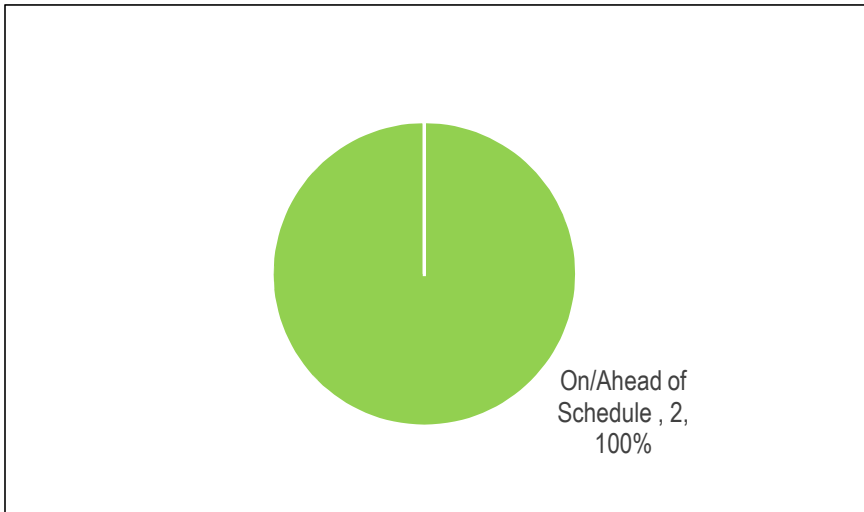


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
7.97				

Chief Information Security Office (CYB)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Service Improvements										
Cyber Foundation	5.990	0.345	5.8%	5.539	92.5%	Ⓞ	Ⓞ	#1	7.995	0.345
Digitization Support Services	1.980	0.000	0.0%	1.238	62.5%	Ⓜ	Ⓞ	#1	6.721	0.000
Sub-Total	7.970	0.345	4.3%	6.777	85.0%	-	-		14.716	0.345
Total	7.970	0.345	4.3%	6.777	85.0%				14.716	0.345

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓞ < 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspend is due to project being paused until confirmation of support funding.

Chart 1
2022 Approved Budget by Category (\$69.31)

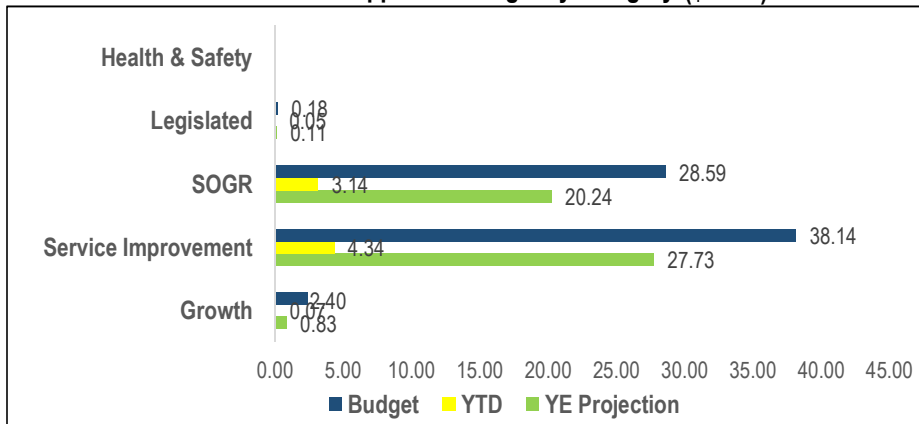


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	22
Service Improvement	38
Growth	3
Total # of Projects	65

Chart 2
Project Status - 65

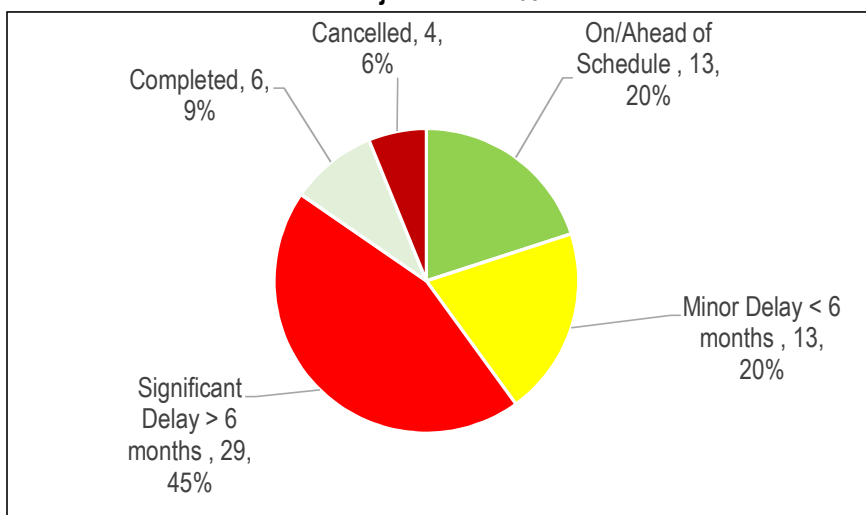


Table 2

Reason for Delay	42	
	Significant Delay	Minor Delay
Insufficient Staff Resources	10	6
Procurement Issues	6	3
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	2	
Community Consultation		
Other*	10	4
Total # of Projects	29	13

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
22.08	7.95	37.05	0.59	1.63

Reasons for "Other*" Projects Delay:

- The TEMS Replacement project is on hold while additional reviews around application security and digital accessibility are being conducted.
- The Enterprise Information Management Partnership Program (EIMPP) projects are taking longer in the planning phase of the project.
- The Employee Communication Modernization project is delayed while waiting for the Strategic Communication Lead resource to start.
- Due to competing priorities, the Business Application Service Monitoring and API Cloud Migration projects are on hold.
- The Artificial Intelligence (AI) for SSHA and TPH project is delayed while recruitment takes place for an AI expert.
- Global supply chain issues is delaying the Network Asset and Desktop Hardware replacement projects under Asset Lifecycle Management.
- The IBMS Review & Transformation project is delayed while discussions between the project team and client are being held on how best to proceed with the project.
- The ConnectTO - Network Utility project is delayed while waiting for external consultants to be hired.
- The Toronto Building Complaint Management Process project is on hold while the project's strategic direction is being finalized.
- The SDFA Online Grant Management System is delayed due to SAP integration issues and insufficient resources due to staffing departures.
- The EDHR Complaints Management project is delayed while Production Readiness takes place. The project is expected to be completed in early 2023.
- The Toronto Property System (TPS) Refresh project is on hold while the project team assess changes is scope.

Technology Services (ITP)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
AODA Compliance	0.080	0.049	60.6%	0.049	60.6%	Y	⊖	#1	4.800	4.755
EDHR - Complaints Management System	0.104	0.000	0.0%	0.064	61.4%	Y	⊖	#2	0.308	0.204
Sub-Total	0.184	0.049	26.4%	0.112	61.0%	-	-		5.108	4.959
State of Good Repair										
API Cloud Migration	0.400	0.000	0.0%	0.250	62.5%	Y	⊖	#3	0.400	0.000
Asset Lifecycle Management	21.422	2.932	13.7%	16.263	75.9%	⊖	⊖	#4	134.106	134.508
Business Sustainment Systems	2.120	0.141	6.7%	0.742	35.0%	⊖	⊖	#5	6.769	3.284
Corporate Planning & Management	0.931	0.022	2.4%	0.447	48.0%	⊖	⊖	#6	2.454	0.592
Disaster Recovery Program	0.543	0.016	3.0%	0.343	63.2%	Y	⊖	#7	4.532	2.630
Document Direct View Direct (DDVD)	1.095	0.000	0.0%	0.709	64.7%	Y	Y	#8	1.890	0.000
Enterprise Work Management Solution	0.063	0.000	0.0%	0.000	0.0%	⊖	⊖	#1	7.959	3.767
Kronos Upgrade	0.005	0.000	0.0%	0.000	0.0%	⊖	⊖	#1	0.500	0.495
Museums & Heritage Services IT Infrastructure SOGR	0.553	0.002	0.3%	0.550	99.5%	⊖	⊖	#6	1.260	0.884
Salesforce Realignment of Foundational Technologies	0.545	0.000	0.0%	0.330	60.6%	Y	Y	#8	1.320	0.000
Technology Infrastructure	0.667	0.031	4.6%	0.559	83.8%	⊖	⊖	#8	3.552	2.856
TEMS Replacement	0.094	0.000	0.0%	0.050	53.4%	Y	Y	#9	0.900	0.308
Toronto Property System (TPS) refresh	0.149	0.000	0.0%	0.000	0.0%	⊖	⊖	#6	0.756	0.304
Sub-Total	28.586	3.144	11.0%	20.242	70.8%	-	-		166.398	149.627
Service Improvements										
311 - Technology Upgrades	2.585	0.152	5.9%	2.013	77.9%	⊖	⊖	#10	9.335	2.148
Access Control Self Serve	0.460	0.000	0.0%	0.300	65.2%	Y	⊖	#8	0.460	0.000
Application Systems	3.089	0.091	2.9%	2.494	80.7%	⊖	⊖	#11	17.665	9.032
Artificial Intelligence for SSHA and TPH	0.696	0.001	0.1%	0.075	10.8%	⊖	⊖	#8	1.056	0.361
Business Sustainment Systems	2.063	0.051	2.4%	0.620	30.1%	⊖	⊖	#8	14.999	9.630
CLASS Replacement Planning	0.073	0.000	0.0%	0.000	0.0%	⊖	⊖	#12	0.148	0.075
ConnectTO - Network Utility	0.784	0.078	10.0%	0.370	47.2%	⊖	⊖	#8	0.350	0.194
Corporate Initiatives	0.953	0.027	2.8%	0.174	18.3%	⊖	⊖	#13	4.486	2.875
SDFA - Online Grant Management System	0.314	0.000	0.0%	0.150	47.8%	⊖	⊖	#8	0.529	0.410
ECS Business Systems Improvements	1.337	0.374	28.0%	1.988	148.8%	⊖	⊖	#14	3.422	2.245
Enterprise Information Management Partnership Program (EIMPP)	1.995	0.102	5.1%	0.773	38.7%	⊖	⊖	#15	10.159	6.552
Enterprise Work Management Solution	7.595	1.012	13.3%	6.680	87.9%	⊖	⊖		24.293	10.245
eScheduling Solution & Implementation	0.980	0.128	13.1%	0.600	61.2%	Y	⊖	#8	0.980	0.128
Fleet Services Driver, Accident and Fine Management	0.622	0.000	0.0%	0.500	80.4%	⊖	Y	#8	3.347	0.000
HR Labour Relations Information System (LRIS)	0.664	0.078	11.7%	0.284	42.8%	⊖	Y	#3	0.736	0.345
Justice Video Network (JVN) Implementation for Courtrooms	0.520	0.000	0.0%	0.000	0.0%	⊖	⊖	#12	0.520	0.000
MLS onboarding to Administrative Penalty System	0.500	0.000	0.0%	0.000	0.0%	⊖	⊖	#16	0.500	0.000
Office 365	5.006	0.916	18.3%	4.117	82.2%	⊖	⊖		8.784	3.203
Project Tracking Portal (PTP)	0.249	0.000	0.0%	0.219	88.0%	⊖	⊖		0.577	0.000
Capital Coordination Future State Seed Project						⊖	⊖			
Publicly Accessible Wi-Fi For City Facilities	0.063	0.000	0.0%	0.063	100.0%	⊖	⊖		0.975	0.870

Technology Services (ITP)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Quality Assurance Centre of Excellence Foundation	0.150	0.000	0.0%	0.150	100.0%	Ⓞ	Ⓞ		0.150	0.000
ServiceNow	3.634	0.034	0.9%	1.664	45.8%	Ⓜ	Ⓜ	#8	6.831	0.567
Technology Infrastructure	3.590	1.294	36.1%	4.334	120.7%	Ⓜ	Ⓞ	#17	15.408	5.874
Telestaff Upgrade	0.221	0.000	0.0%	0.166	75.0%	Ⓞ	Ⓜ	#8	0.221	0.000
Sub-Total	38.143	4.336	11.4%	27.734	72.7%	-	-		125.930	54.756
Growth Related										
Consolidated Data Centre	0.807	0.029	3.6%	0.040	5.0%	Ⓜ	Ⓜ	#2	2.838	2.460
Corporate Initiatives	1.297	0.043		0.500	38.6%	Ⓜ	Ⓜ	#18	1.418	0.708
eSignature Project	0.291	0.000		0.291	100.0%	Ⓞ	Ⓞ		0.792	0.000
Sub-Total	2.395	0.072	3.0%	0.831	34.7%	-	-		5.048	3.168
Total	69.308	7.601	11.0%	48.920	70.6%				302.484	220.848

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓜ	< 50% or >100% of Approved Cash Flow	Ⓜ

Note # 1:

Project is expected to be completed on/under budget.

Note # 2:

The EDHR Complaints Management project is delayed while Production Readiness takes place. The project is expected to be completed in early 2023.

Note # 3:

Project is delayed due competing priorities.

Note # 4:

Project is delayed due to supply and equipment delays.

Note # 5:

The Integrated Business Management System (IBMS) Review and Transformation project is delayed while discussions are being held on how best to proceed with the project. The Directory Services Transition project is delayed due to delays in recruiting project resources.

Note # 6:

Project is delayed due to scope changes.

Note # 7:

Underspend is due to lower than planned resource charges. Overall the project remains on track.

Note # 8:

The project delayed due to lack of resources.

Note # 9:

The TEMS Replacement project is on hold while additional reviews around application security and digital accessibility are being conducted.

Note # 10:

The 311 Verint Upgrade is on track and is expected to launch Q3 2022, however the 311 Telephony Upgrade project is on hold as a result of the dependency on the Verint Upgrade project.

Note # 11:

The Open Data Master Plan, Enterprise CLASS Implementation and Domino Decommissioning Strategy projects are delayed due to resource shortages. The Enterprise Business Intelligence Implementation project has changed its procurement strategy and the release of the tender is taking longer than expected.

Note # 12:

The CLASS Replacement project is being replaced with the new Enterprise CLASS Implementation project. The Justice Video Network for courtrooms has been canceled. The Projects will be subsequently closed and remaining funds released.

Note # 13:

The Toronto Building Complaint Management Process project is on hold while the project's strategic direction is being finalized. The Project Tracking Portal is delayed while the project staffs up the team.

Note # 14:

Work on the ECS Cloud Deployment - Construction Project and Management System expected to ramp up as the contract with the vendor has been executed. A funding adjustment will be submitted later in the year to address the projected overspend.

Note # 15:

The Enterprise Information Management Partnership Program (EIMPP) projects are taking longer in the planning phase of the project.

Note # 16:

The onboarding of MLS to the Administrative Penalty System is delayed while the team assesses new technologies for the project.

Note # 17:

Solution requirements and design complete. A funding adjustment will be submitted later in the year to address the projected overspend.

Note # 18:

The process of finalizing agreements with the prospective vendors; and the release of the Tender has taken much longer than expected.

**2022 Capital Spending by Program
Finance and Treasury Services**

Program	Period	2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
Office of the CFO and Treasurer	4M-2022	1.78	0.16	1.18	66.4%		Ⓢ
Office of the Controller	4M-2022	97.47	5.89	83.23	85.4%		Ⓢ
TOTAL	4M-2022	99.25	6.04	84.41	85.0%		Ⓢ
Ⓢ >70% Ⓢ between 50% and 70% Ⓢ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for Finance and Treasury Services totalled \$6.0 million of their collective 2022 Approved Capital Budget of \$99.3 million. Spending is expected to increase to \$84.4 million (85.0%) by year-end. 1 program in this service area has the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Office of the Controller.

Chart 1
2022 Approved Budget by Category (\$97.47)

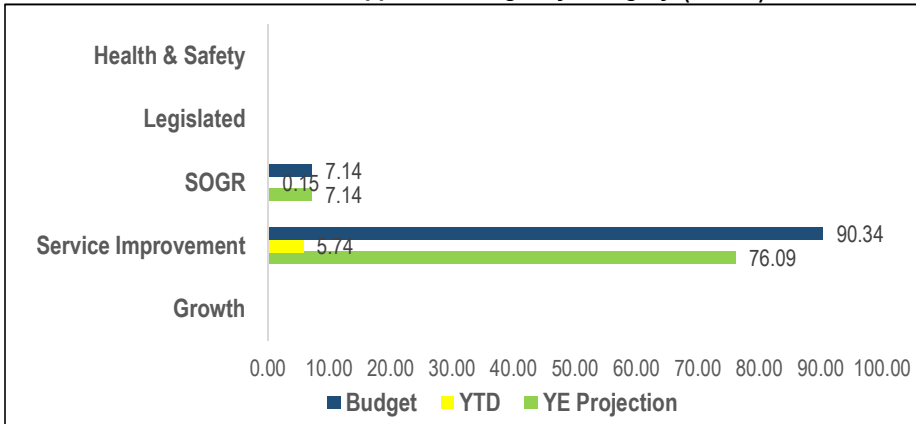


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	8
Growth	
Total # of Projects	10

Chart 2
Project Status - 10

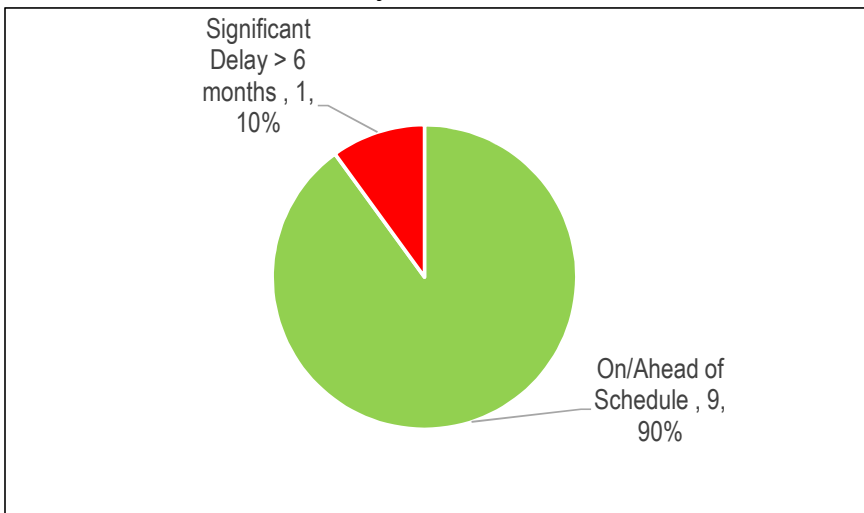


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	1	
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
92.80		4.68		

Key Discussion Points:

- Supply Chain Management Transformation (SCMT): Delay in overall timeline due to late onboarding of resources, upskilling of resources, introduction of new work including changes requested in system design by Engineering and Construction Services Division (ECS) and addition of Procure-to-Pay (P2P) work in Q1 as well as supporting expanding sustainment upgrades.

Office of the Controller (FNS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Tax Billing System	4.142	0.045	1.1%	4.141	100.0%	Ⓞ	Ⓞ		8.873	2.983
Utility Billing System	2.995	0.103	3.4%	2.995	100.0%	Ⓞ	Ⓞ		5.971	1.538
Sub-Total	7.137	0.148	2.1%	7.136	100.0%	-	-		14.844	4.521
Service Improvements										
Parking Tag Management	1.025	0.000	0.0%	1.025	100.0%	Ⓞ	Ⓞ		2.458	0.662
Software Upgrade										
Electronic Self Service Tax and Utility	0.250	0.027	10.6%	0.250	100.0%	Ⓞ	Ⓞ		0.551	0.368
EBILLING INITIATIVE	0.070	0.000	0.0%	0.070	100.0%	Ⓞ	Ⓞ		0.469	0.393
REVENUE SYSTEM - PHASE 11 - 2000	0.162	0.000	0.0%	0.162	100.0%	Ⓞ	Ⓞ		3.500	3.338
Supply Chain Management Transformation (SCMT)	4.675	0.455	9.7%	1.748	37.4%	Ⓜ	Ⓜ	#1	26.039	19.852
PPEB Transformation Program	3.492	0.305	8.7%	3.452	98.9%	Ⓞ	Ⓞ		7.659	2.154
Payroll Platform Assessment	0.750	0.000	0.0%	0.750	100.0%	Ⓞ	Ⓞ		0.750	0.000
Financial Systems Transformation Project	79.911	4.952	6.2%	68.634	85.9%	Ⓞ	Ⓞ		137.686	6.132
Sub-Total	90.335	5.738	6.4%	76.091	84.2%	-	-		179.112	32.898
Total	97.472	5.887	6.0%	83.227	85.4%				193.956	37.418

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓜ Between 50% and 70%
Significant Delay > 6 months	Ⓜ < 50% or >100% of Approved Cash Flow

Note # 1:

Supplier Lifecycle Performance (SLP) module rollout continues with onboarding of 1500 suppliers. Supplier Performance Management program for Contractor Performance Evaluation (CPE) and Professional Services Performance Evaluation (PSPE) rolled out and legacy project are underway. Contract Repository refresh at 2022 Q1 is 80% complete. Procure to Pay (P2P) review of Statement of Work (SOW) and assignment of restart work triggered. Updates to Warehouse Management system reporting capacity. Delay in overall timeline due to late onboarding of resources, upskilling of resources, introduction of new work including changes requested in system design by ECS and addition of P2P work in Q1 as well as supporting expanding sustainment upgrades.

Chart 1
2022 Approved Budget by Category (\$1.78)

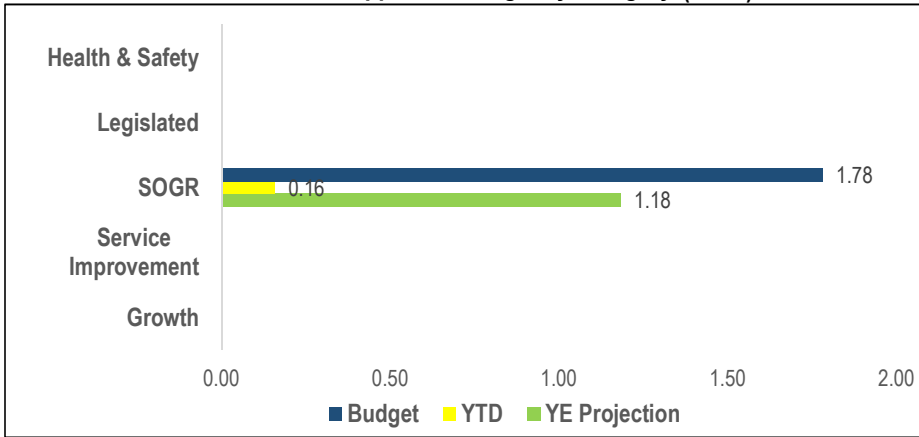


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	
Growth	
Total # of Projects	2

Chart 2
Project Status - 2

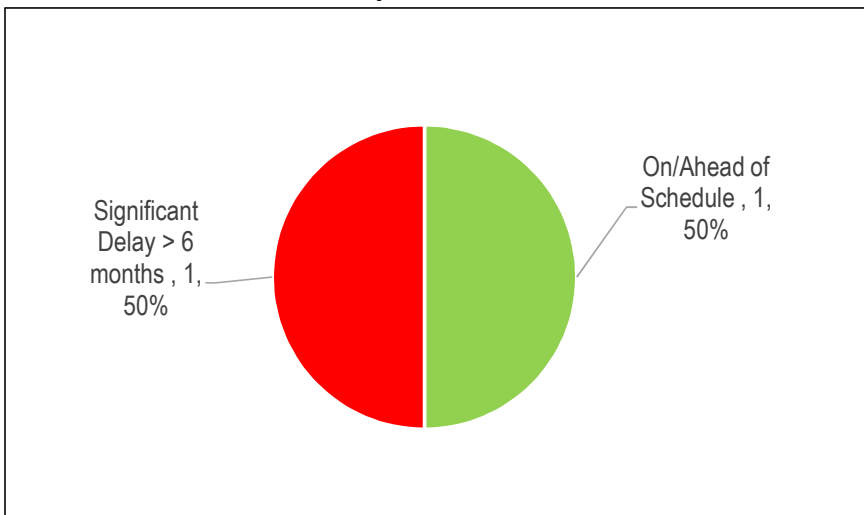


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed	1	
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.22		0.56		

Key Discussion Points: (Please provide reason for delay)

- RISK MANAGEMENT INFO SYSTEM UPGRADE is delayed due to RFP delay coupled with delays in evaluation stage and bid award in prior years. However, with Master Services Agreement (MSA) and Statement of Work (SOW) being executed in Q1 2022, implementation has commenced with expected completion by end of this year.

Office of the CFO and Treasurer (CFO)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair INTEGRATED ASSET PLANNING MANAGEMENT (IAPM)	1.224	0.000	0.0%	0.979	80.0%	Ⓞ	Ⓞ		3.096	0.947
RISK MANAGEMENT INFO SYSTEM UPGRADE	0.557	0.158	28.3%	0.204	36.6%	Ⓡ	Ⓡ	#1	1.892	1.263
Sub-Total	1.781	0.158	8.8%	1.183	66.4%	-	-		4.988	2.211
Total	1.781	0.158	8.8%	1.183	66.4%				4.988	2.211

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓞ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

Master Services Agreement (MSA) and Statement of Work (SOW) executed in Q1 2022; Implementation has commenced with expected completion by end of year.

**2022 Capital Spending by Program
Other City Programs**

Program		2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
City Clerk's	4M-2022	15.15	5.97	14.54	96.0%		Ⓢ
Corporate Initiatives	4M-2022	5.01	0.05	3.67	73.3%		Ⓢ
TOTAL	4M-2022	20.16	6.02	18.21	90.4%		Ⓢ
Ⓢ >70% Ⓜ between 50% and 70% Ⓡ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for Other City Programs totalled \$6.0 million of their collective 2022 Approved Capital Budget of \$20.2 million. Spending is expected to increase to \$18.2 million (90.4%) by year-end. 2 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are City Clerk's Office, and Corporate Initiatives.

Chart 1
2022 Approved Budget by Category (\$15.15)

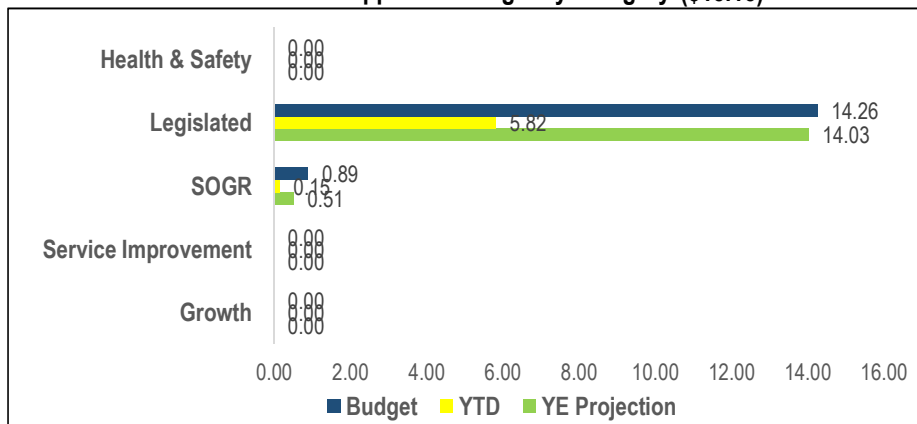


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	8
SOGR	6
Service Improvement	
Growth	
Total # of Projects	14

Chart 2
Project Status - 14

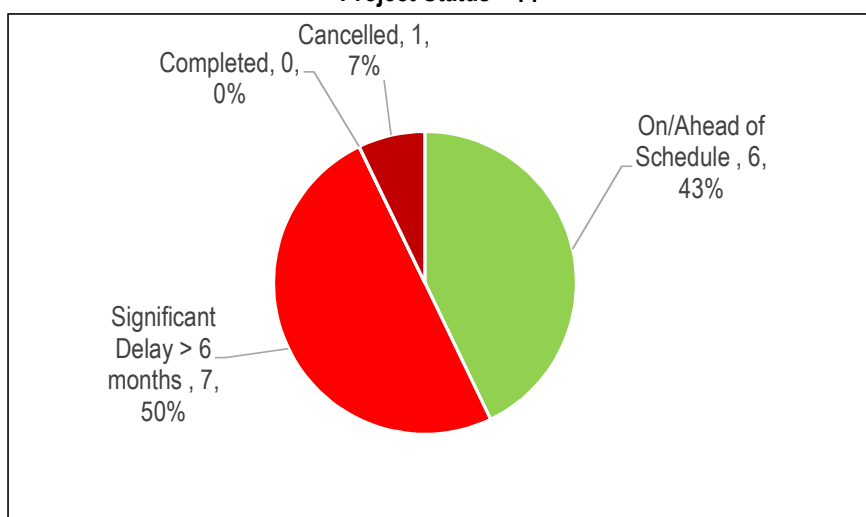


Table 2

Reason for Delay	7	
	Significant Delay	Minor Delay
Insufficient Staff Resources	2	
Procurement Issues	2	
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	3	
Total # of Projects	7	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
10.71		4.29		0.15

Reasons for "Other*" Projects Delay:

- 'Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- 'FOI/Privacy case management system project includes two phases: Phase 1 (Initiation and Planning) and Phase 2 (Infrastructure) are in progress.- Delayed due to project scope change
- Phase 2: The specifications and requirements for moving the digitization lab to Spadina have taken longer than initially planned. The completion of this phase move is dependent on the AODA construction work that will take place from May to Dec. 2022. The target completion for phase 2 (digitization lab) will be in 2023.

City Clerk's Office (CLK)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Election Technology Program For 2022 Election	0.960	0.470	49.0%	0.960	100.0%	Ⓞ	Ⓞ		6.530	5.290
TMMIS SOGR 2019-2022	0.300	0.046	15.4%	0.264	87.9%	Ⓞ	Ⓡ	#1	0.960	0.393
Replacement of Voting Equipment	9.152	3.069	33.5%	8.987	98.2%	Ⓞ	Ⓞ		10.800	4.717
City Clerk's Business System - Legislative Compliance	0.562	0.003	0.6%	0.562	100.0%	Ⓞ	Ⓡ	#2	1.419	0.291
City Clerk's Business System - 2020-2021	0.177	0.061	34.6%	0.177	100.0%	Ⓞ	Ⓡ	#3	0.565	0.449
Council Business system - 2020- 2021	0.659	0.088	13.4%	0.659	100.0%	Ⓞ	Ⓡ	#4	1.115	0.509
Council Transition Requirements 2022	0.300	0.000	0.0%	0.300	100.0%	Ⓞ	Ⓞ		0.300	0.000
Election Supply Logistics Transformation	2.150	2.085	97.0%	2.120	98.6%	Ⓞ	Ⓡ	#5	2.150	2.085
Sub-Total	14.261	5.823	40.8%	14.030	98.4%	-	-		23.839	13.733
State of Good Repair										
INFRA TO SUP COUNCIL/COMMITTEE MTGS 2022	0.150	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#6	0.500	0.000
ARCHIVES EQUIPMENT UPGRADE 2017-2023	0.011	0.000	0.0%	0.011	100.0%	Ⓞ	Ⓞ		0.265	0.254
ARCHIVES EQUIPMENT UPGRADE 2022-2026	0.075	0.000	0.0%	0.075	100.0%	Ⓞ	Ⓞ		0.275	0.000
RECORDS CENTRE SERVICES SOGR	0.245	0.000	0.0%	0.056	22.9%	Ⓡ	Ⓡ	#7	0.200	0.005
MAIL SECURITY & MAIL ROOM UPDATES	0.200	0.151	75.4%	0.161	80.4%	Ⓞ	Ⓡ	#8	0.200	0.151
IMAGE LIBRARY MIGRATION TO MANAGED CLOUD	0.210	0.000	0.0%	0.210	100.0%	Ⓞ	Ⓞ		0.625	0.000
Sub-Total	0.891	0.151	16.9%	0.512	57.5%	-	-		2.065	0.410
Total	15.152	5.974	39.4%	14.542	96.0%				25.904	14.143

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓡ	Between 50% and 70%	Ⓡ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support

Note # 2:

FOI/Privacy case management system project includes two phases: Phase 1 (Initiation and Planning) and Phase 2 (Infrastructure) are in progress. Delayed due to project scope change.

Note # 3:

Insufficient Staff Resources

Note # 4:

Insufficient Staff Resources

Note # 5:

Procurement Issues

Note # 6:

Projected underspending is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support

Note # 7:

Implementing two phases for this project: Phase 2: The specifications and requirements for moving the digitization lab to Spadina have taken longer than initially planned. The completion of this phase move is dependent on the AODA construction work that will take place from May to Dec. 2022. The target completion for phase 2 (digitization lab) will be in 2023.

Note # 8:

Procurement Issues

**2022 Capital Spending by Program
City Agencies**

Program		2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	YE Actual	% at Year End		
Exhibition Place	4M-2022	21.90	0.63	19.71	90.0%		Ⓞ
To Live	4M-2022	30.72	3.37	23.03	75.0%		Ⓞ
TRCA	4M-2022	25.86	10.77	25.86	100.0%		Ⓞ
Toronto Police	4M-2022	82.93	9.12	58.56	70.6%		Ⓞ
Toronto Public Health	4M-2022	7.39	1.95	6.07	82.1%		Ⓞ
Toronto Public Library	4M-2022	43.23	8.09	39.72	91.9%		Ⓞ
Toronto Zoo	4M-2022	22.78	2.03	20.09	88.2%		Ⓞ
Toronto Transit Commission	4M-2022	1,615.95	218.80	1,368.78	84.7%		Ⓞ
TOTAL	4M-2022	1,850.76	254.76	1,561.81	84.4%		Ⓞ
Ⓞ >70% Ⓢ between 50% and 70% Ⓡ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for City Agencies totalled \$254.8 million of their collective 2022 Approved Capital Budget of \$1850.8 million. Spending is expected to increase to \$1561.8 million (84.4%) by year-end. 8 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Public Health, TO Live, Toronto Public Library, Toronto Police Service, Toronto Zoo, Toronto Transit Commission, Toronto & Region Conservation Authority, and Exhibition Place.

Chart 1
2022 Approved Budget by Category (\$21.90)

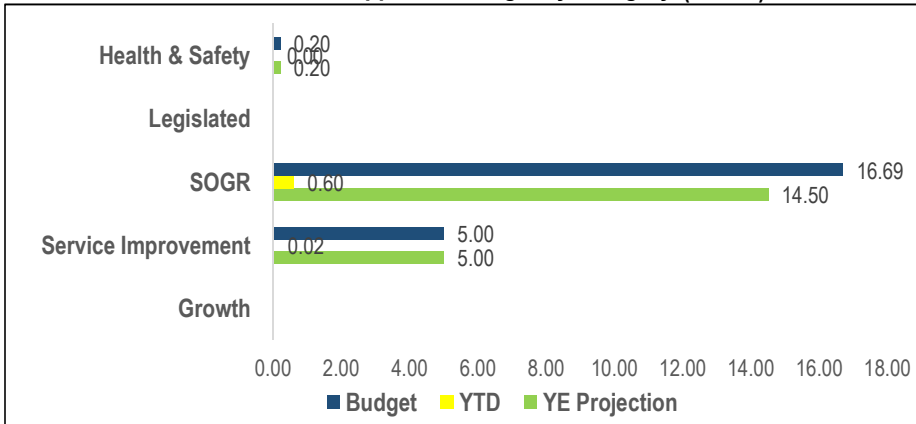


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	58
Service Improvement	1
Growth	
Total # of Projects	61

Chart 2
Project Status - 61

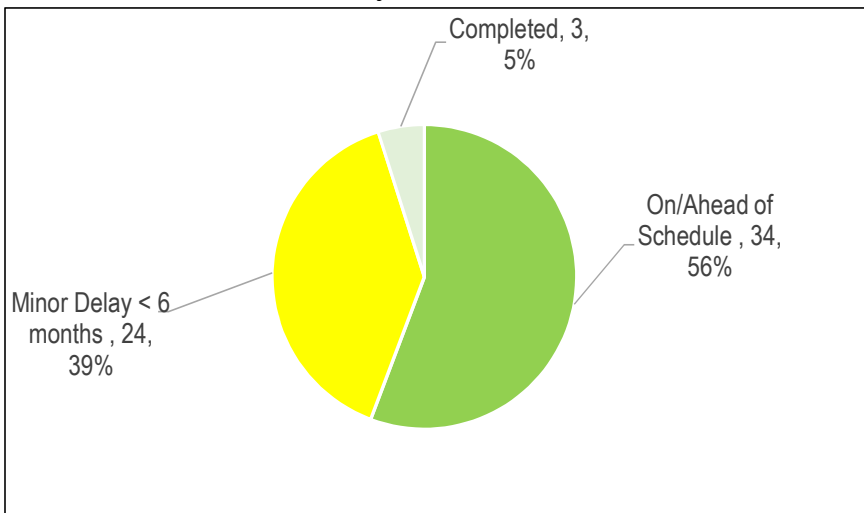


Table 2

Reason for Delay	24	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		3
RFQ/RFP Delayed		2
Contractor Issues		
Site Conditions		6
Co-ordination with Other Projects		12
Community Consultation		
Other*		1
Total # of Projects		24

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
20.01	1.82		0.07	

Reasons for "Other*" Projects Delay:

- *Enercare Centre (\$0.078 million)* project was underspend and delayed due to further investigation and required scope refinement .

Key Discussion Points:

- Exhibition Place is projecting a 2022 Year-end spending of \$19.705 million, or 90% of its 2022 Council Approved Capital Budget of \$21.895 million. The projected underspending of \$2.190 million is attributed to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- There are 24 projects experiencing minor delays of less than 6 months and all of these projects are carry-forward projects .

Exhibition Place (EXH)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actuals to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Other Building	0.203	0.003	1.6%	0.203	100.0%	Ⓞ	Ⓞ		0.275	0.075
Sub-Total	0.203	0.003	1.6%	0.203	100.0%	-	-		0.275	0.075
State of Good Repair										
Pre-Engineering Program	0.238	0.006	2.4%	0.238	100.0%	Ⓞ	Ⓞ		0.348	0.116
Other Building	0.380	0.089	23.5%	0.230	60.6%	Ⓜ	Ⓞ	#1	0.424	0.133
Equipment	0.574	0.008	1.4%	0.424	73.9%	Ⓞ	Ⓞ		1.146	0.580
Enercare Centre	1.787	0.128	7.2%	0.907	50.8%	Ⓜ	Ⓞ	#1	3.047	1.388
Coliseum Complex	0.583	0.049	8.4%	0.383	65.7%	Ⓜ	Ⓞ	#1	0.650	0.117
Parks, Parking Lots and Roads	1.127	0.034	3.0%	0.927	82.3%	Ⓞ	Ⓞ		1.598	0.505
Food Building	0.100	0.001	1.0%	0.100	100.0%	Ⓞ	Ⓞ		0.100	0.001
Better Living Centre	0.040	0.004	11.0%	0.040	100.0%	Ⓞ	Ⓜ	#2	0.173	0.137
Beanfield Centre	1.022	0.042	4.1%	0.687	67.2%	Ⓜ	Ⓞ	#1	1.332	0.352
General Services Building	0.275	0.000	0.0%	0.000	0.0%	Ⓢ	Ⓞ	#1	0.275	0.000
Special Projects	0.500	0.010	2.0%	0.500	100.0%	Ⓞ	Ⓞ		0.500	0.010
Electrical Underground High Voltage Utilities	10.066	0.231	2.3%	10.066	100.0%	Ⓞ	Ⓞ		10.550	0.715
Sub-Total	16.692	0.603	3.6%	14.502	86.9%	-	-		20.143	4.054
Service Improvements										
Parks, Parking Lots and Roads	5.000	0.025	0.5%	5.000	100.0%	Ⓞ	Ⓞ		5.000	0.025
Sub-Total	5.000	0.025	0.5%	5.000	100.0%	-	-		5.000	0.025
Total	21.895	0.631	2.9%	19.705	90.0%				25.418	4.154

On Time		On Budget	
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓜ	Between 50% and 70%	Ⓜ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

The Other Building (\$0.150 million), Enercare Centre (\$0.880 million), Coliseum Complex (\$0.200 million), Beanfield Centre (\$0.335 million), and General Services Building (\$0.275) State of Good Repair projects are on hold and the projected underspending are attributed to required pause in capital spending, spending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Note # 2:

The Better Living Centre (\$0.036 million) project is delayed due to procurement issues in 2021. The project is expected to be completed by end of Q2 2022.

Chart 1
2022 Approved Budget by Category (\$30.72)

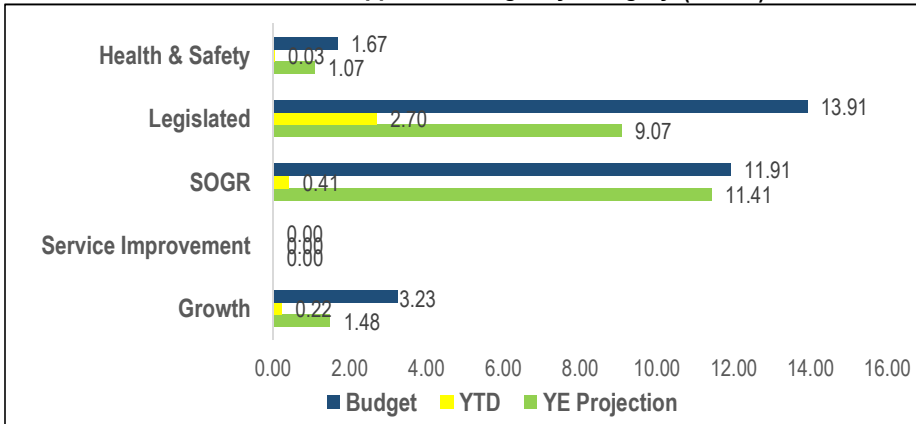


Table 1
2022 Active Projects by Category

Health & Safety	5
Legislated	2
SOGR	18
Service Improvement	
Growth	1
Total # of Projects	26

Chart 2
Project Status - 26

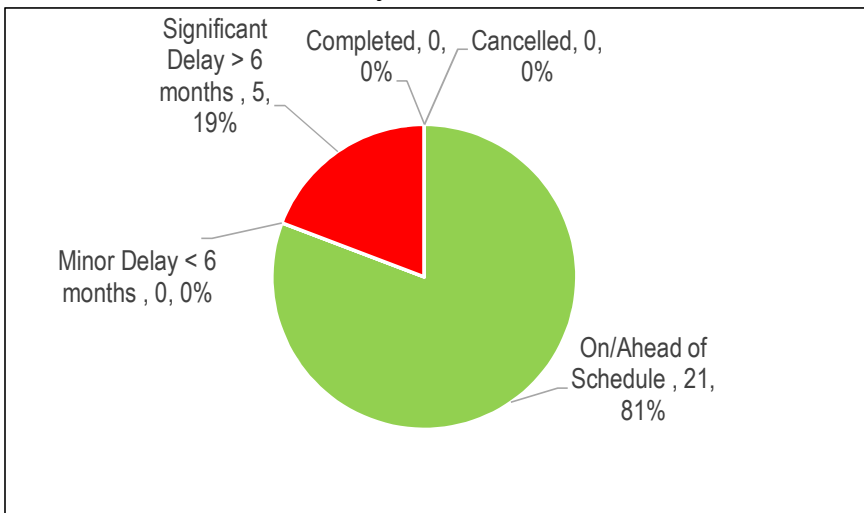


Table 2

Reason for Delay	5	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation	1	
Other*	4	
Total # of Projects	5	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
16.03		14.69		

Reasons for "Other*" Projects Delay:

- TO Live is experiencing delays in the delivery of 4 capital projects due to supply chain issues as a result of COVID-19 related impacts:
 - Meridian Hall – AODA Compliance
 - Meridian Hall - Door Replacement
 - Meridian Arts Centre - AODA Compliance
 - Meridian Arts Centre - Chillers and Cooling Tower Replacement

Key Discussion Points: (Please provide reason for delay)

- TO Live spent \$3.367 million or 11% YTD and is projecting to spend \$23.028 million or 75% of its 2022 Council Approved Capital Budget by end of 2022. Projected underspending of \$7.689 million is mainly attributed to required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- In addition, the COVID-19 pandemic continues to create challenges on a few capital projects due to supply chain issues, as well as affordability concerns in TO Live projects. The *St. Lawrence Centre for the Arts - Redevelopment Planning* project is also experiencing delays as the project is in the public consultation stage which will include an extensive series of town hall meetings and specific engagement sessions with local arts

TO Live (HUM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Meridian Hall - Door Replacement Phase 2	1.281	0.009	0.7%	0.681	53.2%	Y	R	#1	1.708	0.436
Meridian Hall - Exterior Lighting Systems	0.005	0.000	0.0%	0.005	100.0%	G	G		0.005	0.000
Meridian Hall - Site Work	0.078	0.017	22.0%	0.078	100.0%	G	G		0.078	0.017
Meridian Hall - Fall Arrest System	0.162	0.005	3.2%	0.162	100.0%	G	G		0.162	0.005
Meridian Hall - Health & Safety Improvements - COVID-19	0.145	0.000	0.0%	0.145	100.0%	G	G		0.666	0.521
Sub-Total	1.671	0.031	1.9%	1.071	64.1%	-	-		2.619	0.979
Legislated										
Meridian Hall - AODA Projects	7.341	0.851	11.6%	3.891	53.0%	Y	R	#2	11.352	4.862
Meridian Arts Centre - AODA Projects	6.565	1.845	28.1%	5.176	78.8%	G	R	#2	9.035	4.315
Sub-Total	13.906	2.696	19.4%	9.067	65.2%	-	-		20.388	9.178
State of Good Repair										
Meridian Hall - Building Envelope	0.020	0.000	0.0%	0.020	100.0%	G	G		0.020	0.000
Meridian Hall - Theatre Systems	0.131	0.012	9.4%	0.131	100.0%	G	G		0.356	0.237
Meridian Hall - Lobby Presentation Systems	0.224	0.094	42.1%	0.224	100.0%	G	G		0.318	0.189
Meridian Hall - Video Systems Infrastructure	0.329	0.000	0.1%	0.329	100.0%	G	G		0.497	0.169
Meridian Hall - Video Presentation and Monitoring	0.215	0.048	22.4%	0.215	100.0%	G	G		0.350	0.184
Meridian Hall - Microphones and Processing	0.026	0.011	41.1%	0.026	100.0%	G	G		0.214	0.198
Meridian Hall - Theatre Lighting	0.088	0.002	2.3%	0.088	100.0%	G	G		0.088	0.002
Meridian Hall - PSVC System	0.274	0.007	2.6%	0.274	100.0%	G	G		0.274	0.007
Meridian Hall - Motor Control Centres Phase 2	0.065	0.010	15.4%	0.065	100.0%	G	G		0.613	0.558
St. Lawrence Centre for the Arts - SOGR Projects	0.618	0.017	2.8%	0.618	100.0%	G	G		1.231	0.631
Meridian Arts Centre - SOGR Projects	4.063	0.177	4.3%	4.063	100.0%	G	G		8.335	4.450
Meridian Arts Centre - Health & Safety Upgrades - COVID-19	0.090	0.001	1.3%	0.090	100.0%	G	G		0.224	0.135
Meridian Arts Centre - Roof Replacement (Flat)	0.324	0.001	0.3%	0.324	100.0%	G	G		2.476	2.152
Meridian Arts Centre - Chillers and Cooling Tower Replacement	2.200	0.000	0.0%	1.700	77.3%	G	R	#1	2.200	0.000
Meridian Arts Centre - Roof Replacement (PVC)	2.306	0.008	0.4%	2.306	100.0%	G	G		2.306	0.008
Meridian Arts Centre - Technical Theatre Improvements	0.791	0.022	2.8%	0.791	100.0%	G	G		0.791	0.022
Meridian Arts Centre - Building Condition Assessment	0.085	0.002	2.5%	0.085	100.0%	G	G		0.085	0.002
Meridian Arts Centre - Replace Glycol Sprinklers	0.060	0.001	1.7%	0.060	100.0%	G	G		0.060	0.001
Sub-Total	11.909	0.414	3.5%	11.409	95.8%	-	-		20.439	8.945
Growth Related										

TO Live (HUM)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
St Lawrence Centre for the Arts - Redevelopment Planning	3.231	0.225	7.0%	1.481	45.8%	Ⓡ	Ⓡ	#3	6.750	0.743
Sub-Total	3.231	0.225	7.0%	1.481	45.8%	-	-		6.750	0.743
Total	30.717	3.367	11.0%	23.028	75.0%				50.196	19.845

On Time	Ⓢ	On Budget	Ⓢ
On/Ahead of Schedule	Ⓢ	>70% of Approved Cash Flow	Ⓢ
Minor Delay < 6 months	Ⓢ	Between 50% and 70%	Ⓢ
Significant Delay > 6 months	Ⓢ	< 50% or >100% of Approved Cash Flow	Ⓢ

Note # 1:

The *Meridian Hall - Door Replacement* and *Meridian Arts Centre - Chillers and Cooling Tower Replacement* projects are suffering delays due to supply chain issues caused by COVID-19.

Note # 2:

The *Meridian Arts Centre - AODA* and the *Meridian Arts Centre - AODA* projects are currently paused until confirmation of 2022 COVID-19 supporting funding from the Government of Canada and Province of Ontario is obtained.

Note # 3:

The *St. Lawrence Centre for the Arts - Redevelopment Planning* project is experiencing delays as the project is in the public consultation stage which will include an extensive series of town hall meetings and specific engagement sessions with local arts and community groups.

Chart 1
2022 Approved Budget by Category (\$25.86)

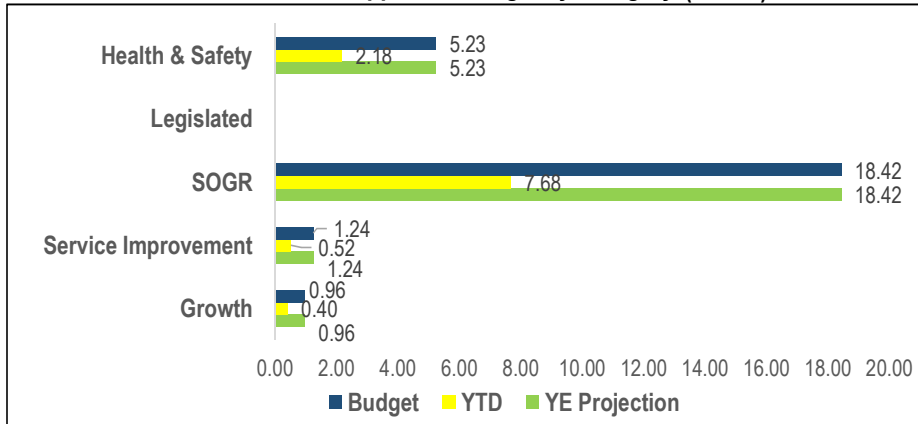


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	
SOGR	20
Service Improvement	2
Growth	1
Total # of Projects	25

Chart 2
Project Status - 25

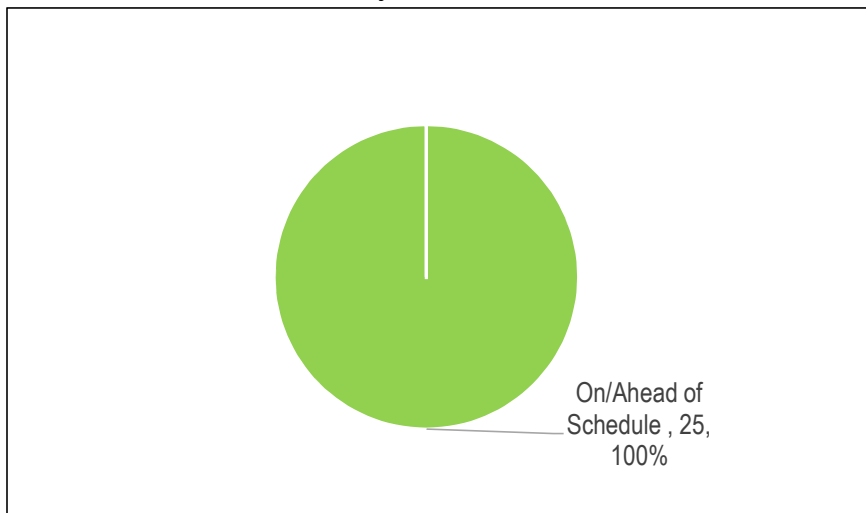


Table 2

Reason for Delay

	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*		
Total # of Projects		

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
25.86				

Key Discussion Points: (Please provide reason for delay)

- The majority of TRCA's capital projects are ongoing or phased projects which arise from multi-year planning
- Feasibility studies or needs assessments have been completed and engineering estimates form the basis of project costs.
- Historically, TRCA spends and receives 100% of its Capital Budget in any given year and does not require funding to be carried forward into future years.
- On February 15, 2017 (**EX22.2**), City Council endorse the Toronto and Region Conservation Authority plan to construct a new administrative office building on land it currently owns, with a total project cost of \$70 million, requiring \$60 million in debt financing to be arranged by the Toronto and Region Conservation Authority and funded by its member municipalities. City Council approve the new capital project titled "Toronto and Region Conservation Authority Long Term Accommodation Project" with a total project cost of \$38.617 million to fund the City of Toronto portion of the project over 33 years until 2049. [Agenda Item History - 2017.EX22.2 \(toronto.ca\)](#)

Toronto & Region Conservation Authority (TRC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
SCARBOROUGH WATERFRONT PROJECT - BRIMLEY	3.866	1.611	41.7%	3.866	100.0%	Ⓞ	Ⓞ		4.274	2.019
SWP WEST SEG DESIGN & BRIMLEY RD CONSTR.	1.365	0.569	41.7%	1.365	100.0%	Ⓞ	Ⓞ		10.461	4.435
Sub-Total	5.231	2.180	41.7%	5.231	100.0%	-	-		14.735	8.339
State of Good Repair										
GREENSPACE LAND ACQUISITION (ACTIVE 09+)	0.064	0.027	41.7%	0.064	100.0%	Ⓞ	Ⓞ		0.876	0.839
SHORELINE MONITORING & MAINTENANCE	0.400	0.167	41.7%	0.400	100.0%	Ⓞ	Ⓞ		4.350	4.117
EROSION INFRASTRUCTURE MAJOR MAINTENANCE	1.200	0.500	41.7%	1.200	100.0%	Ⓞ	Ⓞ		12.230	11.530
RETROFIT ACTIVITIES FOR 2009+	0.371	0.155	41.7%	0.371	100.0%	Ⓞ	Ⓞ		3.576	3.360
SUSTAINABLE COMMUNITIES 2008+	0.962	0.401	41.7%	0.962	100.0%	Ⓞ	Ⓞ		9.086	8.525
WATERSHED MONITORING/TERRESTRIAL NATURAL	0.542	0.226	41.7%	0.542	100.0%	Ⓞ	Ⓞ		5.434	5.118
REGIONAL WATERSHED MANAGEMENT 2008+	1.439	0.600	41.7%	1.439	100.0%	Ⓞ	Ⓞ		12.156	11.317
REGENERATION SITES 2008+	0.577	0.240	41.7%	0.577	100.0%	Ⓞ	Ⓞ		5.350	5.013
WTRFRNT DEV ENVIRONMENTAL MONITORING & M	0.245	0.102	41.7%	0.245	100.0%	Ⓞ	Ⓞ		2.690	2.547
WTRFRNT DEV KEATING CHANNEL DREDGING	0.320	0.133	41.7%	0.320	100.0%	Ⓞ	Ⓞ		3.520	3.333
WTRFRNT DEV ASHBRIDGES BAY	0.250	0.104	41.7%	0.250	100.0%	Ⓞ	Ⓞ		2.950	2.804
TOMMY THOMPSON CELL 2 CAPPING	0.050	0.021	41.7%	0.050	100.0%	Ⓞ	Ⓞ		0.929	0.900
WATERFRONT DEVELOPMENT ONGOING MAJOR MA	0.188	0.078	41.7%	0.188	100.0%	Ⓞ	Ⓞ		2.394	2.284
TORONTO PLANNING INITIATIVES	0.100	0.042	41.7%	0.100	100.0%	Ⓞ	Ⓞ		0.580	0.522
INFO TECHNOLOGY REPLACEMENT ITEMS 2008+	0.257	0.107	41.7%	0.257	100.0%	Ⓞ	Ⓞ		2.862	2.712
TRCA ADMIN INFRASTRUCTURE - MAJOR FACILI	0.642	0.268	41.7%	0.642	100.0%	Ⓞ	Ⓞ		3.172	2.798
LAYER 2 - EXTRA WATERFRONT MAJOR MAINTEN	5.000	2.083	41.7%	5.000	100.0%	Ⓞ	Ⓞ		11.950	9.033
LAYER 2 - EXTRA FLOODWORKS MAJOR MAINTEN	0.200	0.083	41.7%	0.200	100.0%	Ⓞ	Ⓞ		2.400	2.283
LAYER 2 - EXTRA EROSION MAJOR MAINTENANC	5.600	2.333	41.7%	5.600	100.0%	Ⓞ	Ⓞ		25.156	21.889
TORONTO WILDLIFE CENTRE - LANDSCAPE REST	0.017	0.007	41.7%	0.017	100.0%	Ⓞ	Ⓞ		2.533	2.524
Sub-Total	18.424	7.676	41.7%	18.424	100.0%	-	-		114.194	103.447
Service Improvements										
WTRFRNT DEV TOMMY THOMPSON PARK INTERIM	0.514	0.214	41.7%	0.514	100.0%	Ⓞ	Ⓞ		3.034	2.734
SCARBOROUGH BLUFFS WEST INDIVIDUAL ENVIR	0.728	0.303	41.7%	0.728	100.0%	Ⓞ	Ⓞ		2.912	0.303
Sub-Total	1.242	0.518	41.7%	1.242	100.0%	-	-		5.946	3.038
Growth Related										
Growth Project Name										
LONG TERM ACCOMMODATION - 5 SHOREHAM	0.963	0.401	41.7%	0.963	100.0%	Ⓞ	Ⓞ		38.617	6.512
Sub-Total	0.963	0.401	41.7%	0.963	100.0%	-	-		38.617	6.512
Total	25.860	10.775	41.7%	25.860	100.0%				173.493	121.336

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Chart 1
2022 Approved Budget by Category (\$82.93)

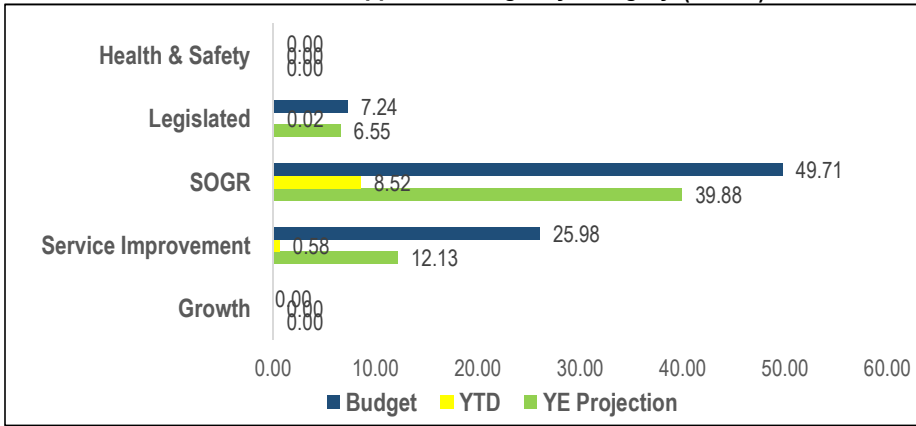


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	2
SOGR	26
Service Improvement	8
Growth	
Total # of Projects	36

Chart 2
Project Status - 36

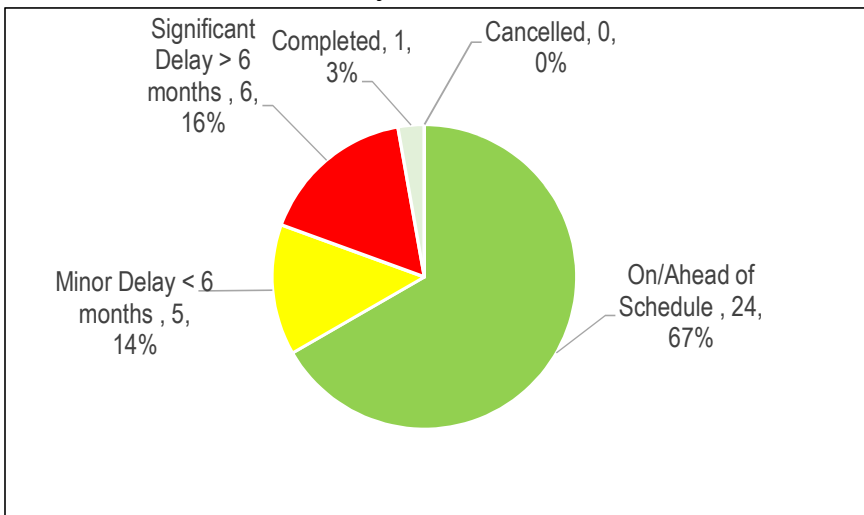


Table 2

Reason for Delay	11	
	Significant Delay	Minor Delay
Insufficient Staff Resources	1	
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	5	5
Total # of Projects	6	5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
48.08	4.52	30.27	0.06	

Reasons for "Other*" Projects Delay:

- *ANCOE (Enterprise Business Intelligence, Global Search):* Production and implementation of the Global Search platform is completed for Service-wide use. In 2022, the focus is on the implementation of new and improved functionalities, as well as enhanced reporting and workforce analytics
- *Long Term Facility Plan - Facility and Process Improvement:* There was a delay in the implementation of video bail in some divisions while senior leaders are considering other impacts on the divisions.
- A number of projects are delayed due to COVID19 such as: *Communication Center Consulting, IT Business Resumption*

Toronto Police Service (POL)

Key Discussion Points:

- Toronto Police Service is projecting 2022 year-end spend of \$58.562 million, or 70.6% of its 2022 Approved Capital Budget of \$82.932 million.
- A portion of the projected underspending of \$3.957 million is attributed to required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.
- Significant underspending at year-end is primarily related to the new build for Scarborough's *41 Division* as part of the Long-Term Facility Plan . The project has experienced delays due to permitting the Site Plan Approval process and the redesign requirements to achieve Net Zero Emissions.

Toronto Police Service (POL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Next Generation (N.G.) 9-1-1 Communication Center	7.000 0.240	0.022 0.000	0.3% 0.0%	6.453 0.100	92.2% 41.8%	G R	G R	#1	10.256 0.500	1.291 0.260
Sub-Total	7.240	0.022	0.3%	6.553	90.5%	-	-		10.756	1.552
State of Good Repair										
State-of-Good-Repair - Police Radio Replacement Automated Fingerprint Identification System (A.F.I.S.) Replacement Mobile Command Centre Connected Officer LR - DC Funding Uninterrupted Power Supply (U.P.S.) Lifecycle Replacement Vehicle Replacement Furniture Lifecycle Replacement Workstation, Laptop, Printer- Lifecycle plan Servers - Lifecycle Plan IT Business Resumption Mobile Workstation Locker Replacement Network Equipment In-car Camera DVAM I, II (LR) Automatic Vehicle Locator (A.V.L.) Property & Evidence Scanners Small Equipment Replacement Digital Photography Radar Unit Replacement Conducted Energy Weapon Marine Vessel Electronics Body Worn Camera - Replacement Plan Hydrogen Fuel Cells Wireless Parking System	6.018 2.729 1.107 1.735 1.180 0.400 9.060 1.140 4.038 3.422 7.287 1.314 0.673 2.250 0.500 1.304 0.431 0.041 1.334 0.002 0.014 0.559 0.589 1.526 1.000 0.061	0.443 0.098 0.000 0.000 0.586 0.000 5.541 0.112 0.000 0.130 0.052 0.107 0.073 0.000 0.000 0.141 0.086 0.000 0.003 0.000 0.000 0.000 0.255 0.890 0.000 0.000	7.4% 3.6% 0.0% 0.0% 49.6% 0.0% 61.2% 9.8% 0.0% 3.8% 0.7% 8.1% 10.8% 0.0% 0.0% 10.8% 19.9% 0.0% 0.2% 0.0% 0.0% 0.0% 0.0% 43.4% 58.3% 0.0% 0.0%	5.018 2.239 1.107 0.950 1.180 0.400 8.934 1.073 3.122 3.408 1.200 1.314 0.662 2.250 0.278 1.304 0.375 0.041 1.333 0.002 0.014 0.559 0.589 1.526 1.000 0.000	83.4% 82.0% 100.0% 54.7% 100.0% 100.0% 98.6% 94.1% 77.3% 99.6% 16.5% 100.0% 98.3% 100.0% 55.6% 100.0% 86.9% 100.0% 99.9% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 100.0% 0.0%	G G G G Y G G G G G R G G G G Y G G G G G G G G G G G G R	G G G G Y G G G G G R G G G G Y R G G G G G G G G G G G G	#2	On-going 38.051 3.162 2.325 7.706 3.200 175.477 14.940 83.687 94.961 49.566 49.516 9.001 62.556 15.491 11.618 5.172 0.109 13.060 2.648 1.917 8.834 1.920 15.260 6.500 13.784	On-going 35.421 0.474 0.000 0.586 0.000 91.349 12.437 44.101 47.364 22.127 24.489 3.540 23.706 4.216 5.022 2.826 0.025 4.489 1.386 0.959 2.070 0.255 0.890 0.000 3.375
Sub-Total	49.713	8.517	17.1%	39.875	80.2%	-	-		690.461	331.109
Service Improvements										
Transforming Corporate Support (HRMS, TRMS) Long Term Facility Plan - 54/55 Amalgamation; New Build ANCOE (Enterprise Business Intelligence, Global Search) Body Worn Camera - Phase II Long Term Facility Plan - 41 Division; New Build Long Term Facility Plan - Facility and Process Improvement Long Term Facility Plan - Consulting	1.722 1.054 0.391 0.921 19.925 1.083 0.878	0.060 0.021 0.090 0.012 0.401 0.000 0.000	3.5% 2.0% 23.1% 1.3% 2.0% 0.0% 0.0%	0.600 0.021 0.258 0.921 9.150 0.729 0.450	34.8% 2.0% 66.0% 100.0% 45.9% 67.3% 51.3%	R R Y G R Y Y	R R Y G R Y Y	#3 #4 #5	8.435 50.500 12.528 5.887 52.864 3.458 0.878	6.773 0.437 12.025 4.946 2.815 2.374 0.000

Toronto Police Service (POL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Automated External Defibrillator (A.E.D.s.)	0.005	0.000	0.0%	0.005	100.0%	Ⓞ	Ⓞ		0.319	0.150
Sub-Total	25.979	0.585	2.2%	12.134	46.7%	-	-		134.869	29.520
Total	82.932	9.124	11.0%	58.562	70.6%				836.086	362.181

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓞ	< 50% or >100% of Approved Cash Flow	Ⓞ

Note # 1: Communication Center Consulting

Project is being delayed due to COVID 19.

Note # 2: IT Business Resumption

Significant under spending because of the Covid related product delays and as the Data Center will not be ready till Q1 of 2023. The projected expenditure reflected in 2022 is for Panduit Rack replacements.

Note # 3: Transforming Corporate Support (HRMS, TRMS)

Resource constrains have hampered the planning of this project. The underspending from this project in 2022, will be carryforward to 2023 for HRMS

Note # 4: Long Term Facility Plan - 54/55 Amalgamation

The cost consultant has identified that the cost of construction has increased considerably due to the increased costs of labour and materials as a result of the ongoing pandemic and other construction factors, primarily the cost of an underground parking structure. The Service is in the process of reviewing other potential options and will keep the Board informed.

Note # 5: Long Term Facility Plan - 41 Division

Abatement and demolition were to commence in April of 2022. Significant dollars will be carried forward to 2023 due to delays in receiving permits, Site Plan Approval process on the design to achieve Net Zero Emissions.

Chart 1
2022 Approved Budget by Category (\$7.39)

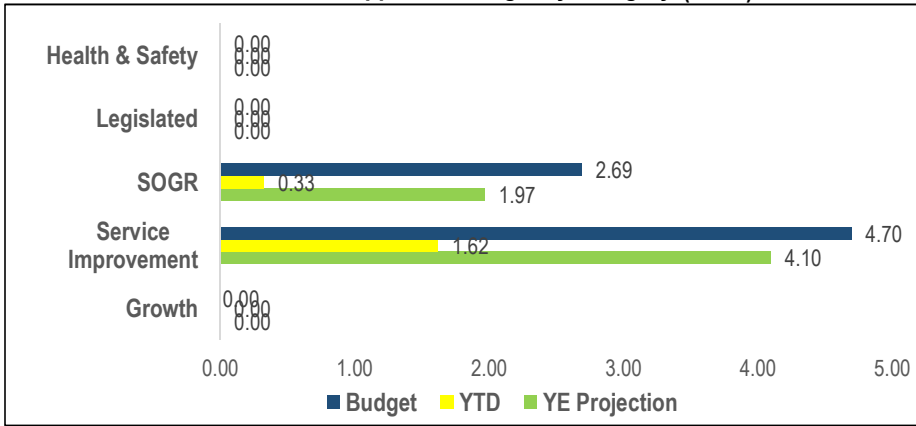


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	
SOGR	2
Service Improvement	10
Growth	
Total # of Projects	12

Chart 2
Project Status - 12

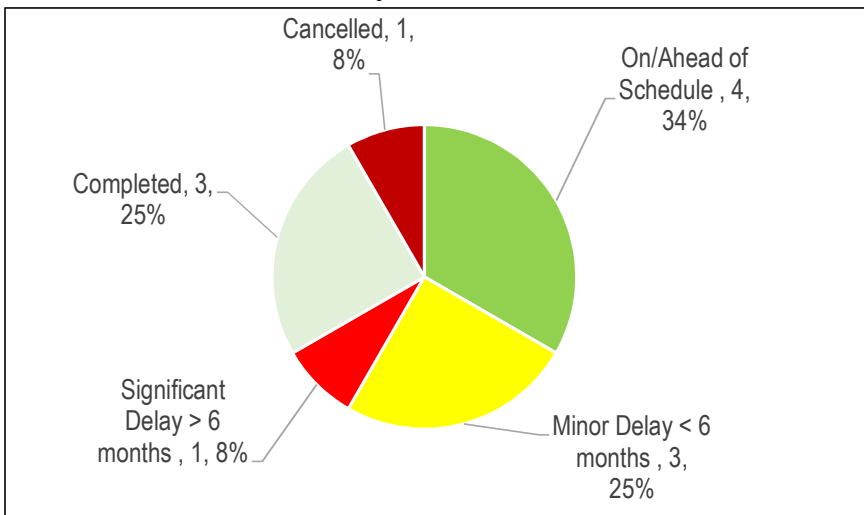


Table 2

Reason for Delay	4	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other	1	3
Total # of Projects	1	3

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1.86	3.29	0.97	0.97	0.30

Key Discussion Points:

- Three projects are experiencing minor delays due to the required pause in capital spending, and delays in permits, approvals and execution of lease contract.
- The Ministry of Health did not approve funding for the Mobile Supervised Consumption Vehicle project which is being cancelled.

Toronto Public Health (TPH)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
State of Good Repair										
Inspection Management - Implementation	2.433	0.282	11.6%	1.711	70.3%	Y	Y	#1	5.158	0.677
Community Health Information System	0.258	0.044	17.1%	0.258	100.0%	G	G		3.369	3.155
Sub-Total	2.691	0.326	12.1%	1.969	73.2%	-	-		8.527	3.832
Service Improvements										
Datamart Data Warehouse - Phase 3	0.812	0.264	32.6%	0.812	100.0%	G	G		2.814	2.266
Electronic Medical Record - Phase 3	0.970	0.020	2.1%	0.670	69.1%	Y	R	#2	2.728	1.705
Mobile Supervised Consumption	0.300	0.000	0.0%	0.000	0.0%	R	R	#3	0.300	0.000
Ontario Seniors Dental Care Program Dental Vans	0.660	0.583	88.3%	0.660	100.0%	G	G		0.780	0.703
Dental Clinic Renovations (6 sites)										
<i>Rexdale CHC Taber Location</i>	0.151	0.134	89.3%	0.151	100.0%	G	G		0.268	0.252
<i>Rexdale CHC Dixon Location</i>	0.424	0.315	74.3%	0.424	100.0%	G	G		0.457	0.348
<i>Blackcreek CHC Location</i>	0.392	0.306	78.0%	0.392	100.0%	G	G		0.402	0.316
<i>Taibu CHC Location</i>	0.261	0.000	0.0%	0.261	100.0%	G	Y	#4	0.275	0.014
<i>Midland Location</i>	0.600	0.000	0.0%	0.600	100.0%	G	Y	#5	0.622	0.022
<i>160 Borough Locatio</i>	0.129	0.000	0.0%	0.129	100.0%	G	G		0.129	0.000
Sub-Total	4.699	1.622	34.5%	4.099	87.2%	-	-		8.775	5.626
Growth Related										
Sub-Total	0.000	0.000		0.000		-	-		0.000	0.000
Total	7.390	1.948	26.4%	6.068	82.1%				17.302	9.458

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Projected underspending is attributable to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. Project duration may accommodate schedule compression to meet planned completion date.

Note # 2:

Projected underspending is due to staffing challenges combined with the required pause in capital spending which is pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. Project completion will be delayed to June 2023.

Note # 3:

The Ministry of Health did not approve funding for the project. A budget adjustment is included in Appendix 4 of the Report from the Chief Financial Officer and Treasurer on Capital Variance for the Four Months Ended April 30, 2022 to reduce 2022 cash flows.

Note # 4:

The project experienced delays in permits and approvals. The completion date is revised to June 2022.

Note # 5:

The project experienced delay in the execution of lease contract. Construction is now expected to be completed in October 2022.

Chart 1
2022 Approved Budget by Category (\$43.23)

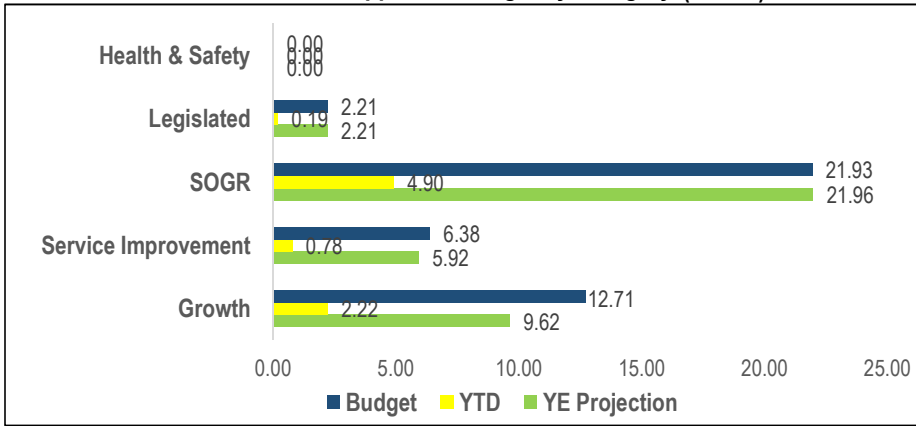


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	13
Service Improvement	2
Growth	10
Total # of Projects	26

Chart 2
Project Status - 26

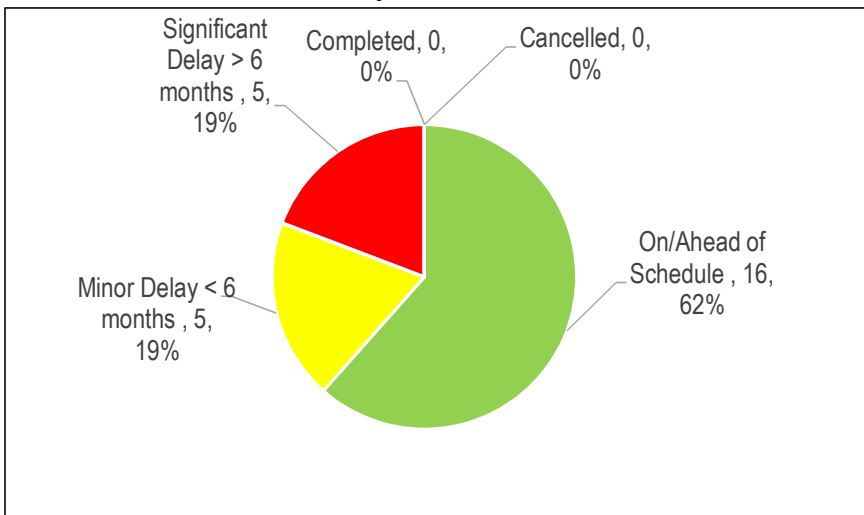


Table 2

Reason for Delay	10	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues	1	
Site Conditions		
Co-ordination with Other Projects		
Community Consultation		
Other*	4	5
Total # of Projects	5	5

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
34.67	4.52	4.03		

Reasons for "Other*" Projects Delay:

- Centennial Renovation & Expansion: Waiting for site plan approval
- Perth Dupont Relocation: Construction start dependent on landlord's schedule
- A number of projects are delayed until Q2 and Q3, including: Deer Park Relocation and Expansion, Bridlewood Branch Relocation, High Park Renovation & Expansion, Northern District Renovation, Pleasant View Library Renovation & Expansion, Richview Building Elements, Weston Renovation

Toronto Public Library (LIB)

Key Discussion Points:

- Toronto Public Library is projecting 2022 year-end spend of \$39.720 million, or 91.9% of its 2022 Approved Capital Budget of \$43.230 million. While current 2022 projections assume no changes to the approved capital budget, should a reduction in the budget be required in order to fund the capital backstop and balance the operating budget then certain projects will be stopped or pushed out into 2023 in order for TPL to meet its obligation to the City.
- *Answerline and Community Space Rental Modernization* - Part of the scope includes working with the City's standard CRM. The project is being delayed due to City delays. As a result, TPL had to revisit the scope of the project. The scope will be much larger and will be done in the new service modernization project in the future.
- *North York Central Library Phase 2* - The project requires additional funding due to unanticipated work in the washrooms. The projected \$0.7M overspending of the 2022 cash flow is being addressed through a 4M in-year budget adjustment for reallocation of the unspent cash flow in 2022 from Answerline and Community Space Rental Modernization project to the North York Central Library phase 2 project.
- *Technology Asset Management Program*: Project is progressing very well and it is expected that 2022 expenditures will be ahead of schedule.

Toronto Public Library (LIB)


Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Multi-Branch Minor Reno Prog (Accessibility)	2.213	0.189	8.5%	2.213	100.0%	G	G		7.996	1.261
Sub-Total	2.213	0.189	8.5%	2.213	100.0%	-	-		7.996	1.261
State of Good Repair										
Albert Campbell Renovation - Construction	1.675	1.832	109.4%	2.232	133.3%	R	G	#1	21.353	20.385
Answerline and Community Space Rental Modernization	0.744	0.000	0.0%	0.000	0.0%	R	G		1.400	0.656
Digital Experiences (Formerly Virtual Branch Services)	1.390	0.120	8.6%	0.850	61.2%	Y	Y		8.341	2.492
Multi-Branch Minor Reno Prog	6.032	0.935	15.5%	6.032	100.0%	G	G		28.739	11.770
North York Central Library Phase 2	1.106	0.216	19.6%	1.850	167.2%	R	G	#2	12.718	11.828
Northern District Renovation - Design	0.175	0.000	0.0%	0.030	17.1%	R	Y		0.705	0.000
Northern District Streetscaping	0.495	0.016	3.3%	0.495	100.0%	G	G		0.990	0.046
Richview Building Elements	0.719	0.011	1.6%	0.050	7.0%	R	R	#3	3.546	0.073
Technology Asset Management Prog:20-24	3.929	0.736	18.7%	4.929	125.5%	R	G	#4	25.452	8.291
Toronto Reference Library Renovation	2.006	0.050	2.5%	1.900	94.7%	G	G		10.710	1.168
Weston Renovation	0.161	0.000	0.0%	0.100	62.1%	Y	Y		0.822	0.017
Wychwood Library Renovation	2.069	0.529	25.6%	2.069	100.0%	G	G		15.796	14.256
York Woods Renovation	1.429	0.456	31.9%	1.429	100.0%	G	G		13.824	12.851
Sub-Total	21.928	4.902	22.4%	21.965	100.2%	-	-		144.395	83.833
Service Improvements										
Integrated Payment Solutions	0.135	0.000	0.0%	0.135	100.0%	G	G		2.250	2.115
Service Modernization and Transformation	6.243	0.775	12.4%	5.783	92.6%	G	G		20.628	1.956
Sub-Total	6.378	0.775	12.2%	5.918	92.8%	-	-		22.878	4.071
Growth Related										
Bridlewood Branch Relocation	2.552	0.031	1.2%	1.654	64.8%	Y	Y		8.987	0.105
Centennial Renovation & Expansion	1.505	0.023	1.5%	0.600	39.9%	R	R	#5	17.242	0.712
Daves Road Reconstruction & Expansion	0.444	0.358	80.7%	0.444	100.0%	G	G		31.636	6.103
Deer Park Relocation and Expansion - Design	0.144	0.000	0.0%	0.030	20.8%	R	R	#6	0.144	0.000
Ethenonhawahstihnen' Library - Bayview Library Relocation	3.884	1.000	25.7%	3.884	100.0%	G	G		15.957	12.574
Etobicoke New Construction - Design	0.299	0.000	0.0%	0.299	100.0%	G	G		1.463	0.000
High Park Renovation & Expansion	0.244	0.000	0.0%	0.015	6.1%	R	Y	#7	0.834	0.000
Maryvale Relocation	1.974	0.782	39.6%	1.974	100.0%	G	G		3.333	2.142
Perth Dupont Relocation	1.398	0.028	2.0%	0.624	44.6%	R	R	#8	4.797	0.068
Pleasant View Library Renovation & Expansion -	0.268	0.000	0.0%	0.100	37.3%	R	R	#9	1.004	0.000
Sub-Total	12.711	2.222	17.5%	9.624	75.7%	-	-		85.397	21.703
Total	43.230	8.088	18.7%	39.720	91.9%				260.667	110.868

On Time
On/Ahead of Schedule

On Budget
>70% of Approved Cash Flow

Toronto Public Library (LIB)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Significant Delay > 6 months  < 50% or >100% of Approved Cash Flow

Note # 1: Albert Campbell Renovation - Construction

Construction is progressing very well resulting in 2022, expenditures to be ahead of schedule.

Note # 2: North York Central Library Phase 2

The project requires increase in funding for unanticipated additional work in the washrooms. An in-year budget adjustment is being requested to increase the project cost by \$0.744 million and associated cash flow funding in 2022 to address the change in scope.

Note # 3: Richview Building Elements

Tendering for engineering services expected in Q2

Note # 4: Technology Asset Management Program

Project is progressing very well and it is expected that 2022 expenditures will be ahead of schedule.

Note # 5: Centennial Renovation & Expansion

Awaiting for site plan approval

Note # 6: Deer Park Relocation and Expansion - Design

Feasibility study to be initiated in Q3

Note # 7: High Park Renovation & Expansion

Feasibility study awarded. RFP for architectural services expected in Q3

Note # 8: Perth Dupont Relocation

Working drawings underway. Construction start dependent on landlord's schedule.

Note # 9: Pleasant View Library Renovation & Expansion - Design

Architect contract expected to be issued in Q2

Chart 1
2022 Approved Budget by Category (\$1,615.95)

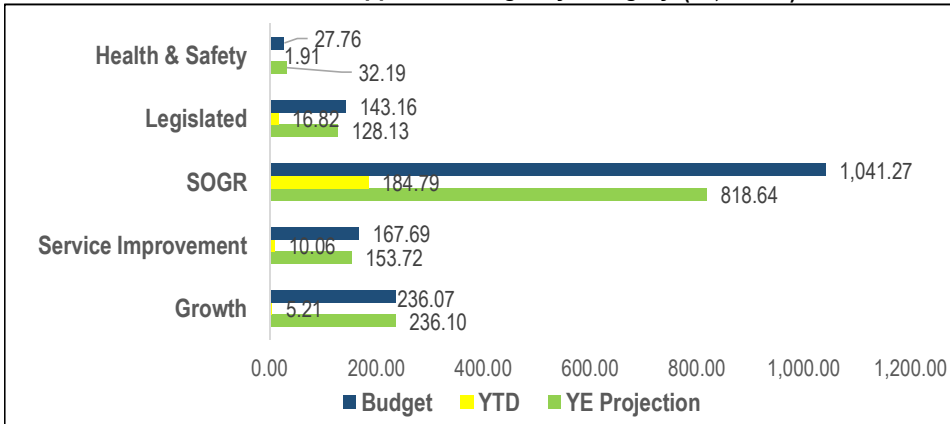


Table 1
2022 Active Projects by Category

Health & Safety	9
Legislated	7
SOGR	37
Service Improvement	18
Growth	10
Total # of Projects	81

Chart 2
Project Status - 81

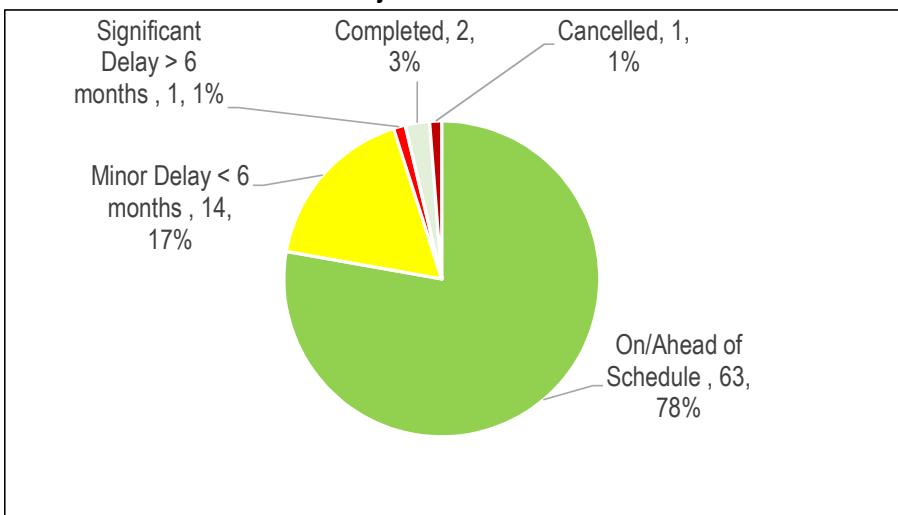


Table 2

Reason for Delay	15	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues	1	1
RFQ/RFP Delayed		3
Contractor Issues		3
Site Conditions		
Co-ordination with Other Projects		4
Community Consultation		
Other*		3
Total # of Projects	1	14

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,203.90	409.38	2.67		

Key Discussion Points: (Please provide reason for delay)

- As at April 30, 2022, the overall Toronto Transit Commission (TTC) capital program had expenditures totalling \$218.8 million and spent 14% of its adjusted 2022 Capital Budget of \$1.6 billion. The 2022 Capital Budget was adjusted for additional carry forwards and other adjustments to better align cash flow to spending capacity. TTC is projecting an 85% spending rate or \$1.4 billion at year end, leaving approximately \$247 million unspent.
- Comprising of the Base Program and Transit Expansion projects, the Base Program spent approximately \$214.4 million during the first four months of 2022, or approximately 14% of its adjusted 2022 Capital Budget of \$1.6 billion. The Base Program is projecting to spend approximately 82% or \$1.3 billion by year-end.
- The Transit Expansion projects spent approximately \$4.4 million or 7% of its adjusted 2022 Capital Budget of \$65.0 million and is projecting to spend approximately \$33.6 million or 52% by year-end.

Toronto Transit Commission (TTC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Power Dist. H&S	0.168	0.066	39.3%	0.168	99.9%	Ⓞ	Ⓞ		0.744	0.469
Finishes-H&S	1.010	0.202	20.0%	0.900	89.0%	Ⓞ	Ⓞ		3.702	1.994
Fire Ventilation Upgrades & Second Exits - H&S	18.621	0.492	2.6%	22.229	119.4%	Ⓡ	Ⓞ		193.679	1.494
Streetcar Overhaul - H&S	1.357	0.200	14.8%	1.357	100.0%	Ⓞ	Ⓞ		9.708	0.339
Subway Car Overhaul - H&S	0.170	0.067	39.6%	0.139	81.8%	Ⓞ	Ⓞ		0.763	0.164
Computer Equipment And Software - H&S	3.111	0.500	16.1%	3.111	100.0%	Ⓞ	Ⓞ		7.069	2.458
Other Buildings - H&S	0.737	0.246	33.4%	0.887	120.4%	Ⓡ	Ⓞ		96.951	1.166
Bus Overhaul - H&S	1.111	0.005	0.5%	1.921	172.8%	Ⓡ	Ⓞ		2.805	0.889
Safety and Reliability	1.477	0.126	8.5%	1.477	100.0%	Ⓞ	Ⓞ		11.801	0.971
Sub-Total	27.762	1.905	6.9%	32.188	115.9%	-	-		327.223	9.946
Legislated										
Equipment-Legislated	1.298	0.192	14.8%	1.236	95.2%	Ⓞ	Ⓞ		60.787	21.279
Streetcar Network-Legislated	1.453	-0.667	-45.9%	0.626	43.1%	Ⓡ	Ⓞ	#1	55.300	51.327
Easier Access-Phase III	107.699	12.637	11.7%	100.142	93.0%	Ⓞ	Ⓞ		1,092.400	472.924
Subway Car Overhaul - Legislated (AODA)	2.666	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#2	23.302	8.964
Subway Asbestos Removal	12.923	2.112	16.3%	11.600	89.8%	Ⓞ	Ⓞ		173.822	79.026
Other Service Planning - Legislated	6.002	0.257	4.3%	2.489	41.5%	Ⓡ	Ⓞ	#3	24.510	11.009
Other Buildings - Legislated	11.115	2.294	20.6%	12.033	108.3%	Ⓡ	Ⓞ		109.909	55.786
Sub-Total	143.156	16.825	11.8%	128.127	89.5%	-	-		1,540.030	700.315
State of Good Repair										
Subway Track - SOGR	32.450	9.575	29.5%	32.450	100.0%	Ⓞ	Ⓞ		313.743	243.873
Surface Track - SOGR	43.231	3.124		47.224		Ⓡ	Ⓞ		414.050	212.406
Traction Power-Variou - SOGR	24.611	5.036	20.5%	26.175	106.4%	Ⓡ	Ⓞ		399.787	343.265
Power Dist. SOGR	7.494	2.116		6.627		Ⓡ	Ⓞ		239.280	138.752
Communications-SOGR	13.848	3.746	27.0%	12.785	92.3%	Ⓞ	Ⓞ		188.139	150.317
Signal Systems	16.193	4.598		14.213		Ⓡ	Ⓞ		244.971	184.457
Finishes-SOGR	24.986	3.483	13.9%	17.237	69.0%	Ⓞ	Ⓞ		332.505	201.582
Equipment-SOGR	76.884	6.505		73.075		Ⓡ	Ⓞ		526.651	319.896
On-Grade Paving Rehabilitation	8.235	2.148	26.1%	9.495	115.3%	Ⓡ	Ⓞ		160.483	120.300
Bridges And Tunnels-Variou	40.893	7.327		38.811		Ⓡ	Ⓞ		701.514	454.028
Fire Ventilation Upgrades & Second Exits - SOGR	26.001	15.482	59.5%	26.508	101.9%	Ⓡ	Ⓞ		368.691	353.055
Purchase of Wheel Trans	25.448	3.003		25.168		Ⓡ	Ⓞ		73.264	30.620
Purchase Of Subway Cars - SOGR	6.284	0.560	8.9%	2.068	32.9%	Ⓡ	Ⓞ	#4	1,618.017	1,154.817
Streetcar Overhaul - SOGR	5.706	0.826		5.706		Ⓡ	Ⓞ		63.875	16.472
Subway Car Overhaul - SOGR	29.371	9.373	31.9%	28.776	98.0%	Ⓞ	Ⓞ		446.707	267.759
Automotive Non-Revenue Vehicle Replace - SOGR	8.914	0.320		10.314		Ⓡ	Ⓞ		35.064	10.019
Rail Non Revenue Vehicle Overhaul	4.184	0.350	8.4%	2.904	69.4%	Ⓞ	Ⓞ	#2	36.694	15.739
Rail Non-Revenue Vehicle Purchase - SOGR	3.027	0.194		1.288		Ⓡ	Ⓞ	#5	56.574	18.729
Tools And Shop Equipment	9.308	0.505	5.4%	7.778	83.6%	Ⓞ	Ⓞ		44.024	22.359
Revenue & Fare Handling Equipment - SOGR	8.820	0.161		8.818		Ⓡ	Ⓞ		78.546	56.200
Computer Equipment And Software - SOGR	83.999	10.939	13.0%	66.050	78.6%	Ⓞ	Ⓞ		725.831	334.851
Other Furniture And Office Equipment	0.366	0.000		0.366		Ⓡ	Ⓞ		4.519	3.787
Other Service Planning - SOGR	5.980	0.511	8.5%	1.942	32.5%	Ⓡ	Ⓞ	#3	24.611	13.145
Transit Shelters & Loops	1.135	0.000		1.135		Ⓡ	Ⓞ		6.580	2.448
Other Buildings - SOGR	32.925	4.483	13.6%	34.056	103.4%	Ⓡ	Ⓞ		1,032.884	421.489
Purchase of Buses -SOGR	266.658	49.221		116.356		Ⓡ	Ⓞ	#4	766.990	154.113
Bus Overhaul - SOGR	75.987	16.328	21.5%	55.155	72.6%	Ⓞ	Ⓞ		615.216	455.583
Other Maintenance Equipment	3.426	0.258		2.854		Ⓡ	Ⓞ		14.411	5.637
Purchase of Streetcars - SOGR	44.724	9.078	20.3%	37.513	83.9%	Ⓞ	Ⓞ		1,164.774	1,095.278

Toronto Transit Commission (TTC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
POP Legacy Fare Collection	0.910	0.134		0.910		R	G		4.028	3.252
ATC Resignalling - YUS Line	50.000	8.795	17.6%	36.505	73.0%	G	Y	#5	739.240	618.739
ATC Resignalling - Bloor/Danforth Line	5.255	0.426		2.396		R	Y	#5	725.598	2.501
Leslie Barns	1.610	0.101	6.3%	1.515	94.1%	G	G		524.890	512.558
TR Yard And Tail Track Accommodation	17.767	4.623		32.910		R	G		493.846	372.215
Warehouse Consolidation	0.587	0.012	2.1%	0.153	26.1%	R	Y	#1	8.355	7.341
Corporate Initiatives - CLA	11.559	0.090		13.913		R	Y	#1	108.527	0.828
Scarborough Subway Extension	22.495	1.361	6.1%	17.495	77.8%	G	G		3,704.975	88.069
Sub-Total	1,041.271	184.795	17.7%	818.641	78.6%	-	-		17,007.852	8,406.480
Service Improvements										
Subway Track - Service Improvement	0.722	-0.007	-1.0%	0.722	100.0%	G	G		6.910	19.732
Surface Track - Service Improvement	15.771	0.627	4.0%	16.879	107.0%	R	G		117.800	7.722
Traction Power-Variou - SI	3.067	0.075	2.5%	1.518	49.5%	R	G		4.595	0.085
Power Dist. Service Improvement	0.230	0.026	11.1%	0.230	100.0%	G	G		1.797	1.150
Communications-Service Improvement	0.855	0.001	0.1%	0.855	100.0%	G	G		1.924	0.362
Finishes-Service Improvement	1.432	0.020	1.4%	1.698	118.6%	R	G		4.078	0.203
Streetcar Overhaul - Service Improvement	0.000	0.000		0.000				#6	2.257	0.000
Automotive Non-Revenue Vehicle Replace - Service Imp.	0.757	-0.158	-20.8%	0.757	99.9%	G	G		18.607	10.276
Rail Non-Revenue Vehicle Purchase - Service Imp.	1.387	0.012	0.9%	1.387	100.0%	G	G		21.518	0.212
Computer Equipment And Software - Service Improvement	9.128	0.538	5.9%	11.294	123.7%	R	G		20.252	4.368
Other Service Planning - Service Improvement	15.389	0.627	4.1%	11.940	77.6%	G	Y	#7	96.789	29.308
Other Buildings - Service Improvement	9.814	0.959	9.8%	9.642	98.2%	G	G		110.188	87.759
Purchase of Buses - Service Improvement	17.444	0.130	0.7%	17.444	100.0%	G	G		883.348	107.170
Kipling Station Improvements	0.642	0.157	24.5%	0.642	100.0%	G	G		14.293	13.809
Bicycle Parking At Stations	0.200	0.034	17.2%	0.200	100.0%	G	G		1.214	0.778
Yonge-Bloor Capacity Enhancement	50.000	1.349	2.7%	50.000	100.0%	G	G	#8	1,464.052	28.098
Line 1 Capacity Enhancement	30.661	3.844	12.5%	18.319	59.7%	Y	Y	#1	1,349.317	26.272
Line 2 Capacity Enhancement	10.191	1.830	18.0%	10.191	100.0%	G	G		618.170	9.793
Sub-Total	167.691	10.064	6.0%	153.718	91.7%	-	-		4,737.110	347.095
Growth Related										
Bus Rapid Transit- Growth	0.000	0.008		0.000			G	#9	38.550	37.038
Sheppard Subway	0.000	0.000		0.000			G	#9	968.856	965.151
Purchase Of Subway Cars - Growth	2.344	0.255	10.9%	0.584	24.9%	R	Y	#4	165.589	3.089
Other Service Planning - Growth	0.576	0.000	0.0%	0.576	100.0%	G	G		2.011	0.586
Other Buildings - Growth	169.699	1.472	0.9%	167.505	98.7%	G	G		373.626	68.847
Purchase of Streetcars - Growth	14.926	0.253	1.7%	17.466	117.0%	R	G		468.000	114.738
PRESTO Farecard Implementation	5.510	0.080	1.4%	6.465	117.3%	R	G		79.821	63.019
McNicoll New Bus Garage Facility	0.500	0.073	14.7%	1.443	288.6%	R	G		169.000	163.070
Spadina Subway Extension	38.001	2.359	6.2%	38.000	100.0%	G	G		3,158.205	3,077.468
Waterfront Transit	4.516	0.711	15.7%	4.066	90.0%	G	G		28.023	17.046
Sub-Total	236.073	5.212	2.2%	236.104	100.0%	-	-		5,451.682	4,510.054
Total	1,615.953	218.800	13.5%	1,368.777	84.7%	-	-		29,063.897	13,973.889

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Co-ordination with Other Projects

Note # 2:

Procurement Issues

Note # 3:

Overall cost estimate reduced due to lower bid

Note # 4:

RFQ/RFP Delayed

Toronto Transit Commission (TTC)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			

Note # 5:

Contractor Issues

Note # 6:

Project is cancelled

Note # 7:

Broadview Station Loop Track Replacement postponed to 2023 to start

Broadview Station Bus Layover Spaces postponed to 2023 to start

Note # 8:

Property deferral until 2023

Note # 9:

Project is completed

Chart 1
2022 Approved Budget by Category (\$22.78)

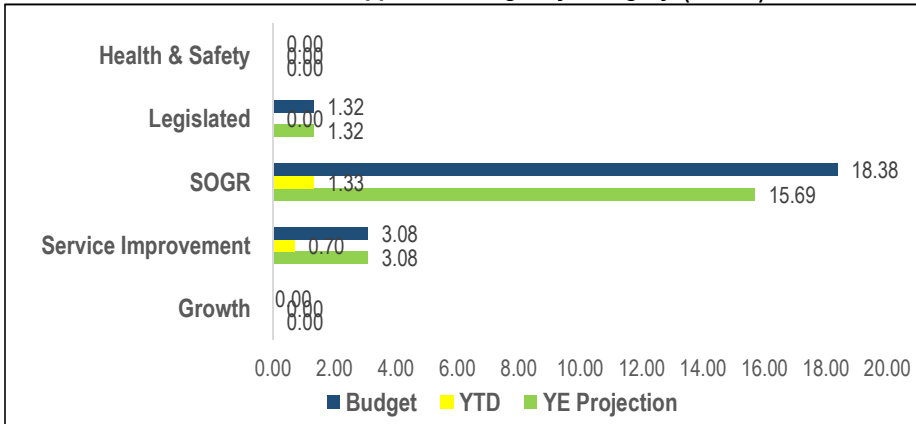


Table 1
2022 Active Projects by Category

Health & Safety	0
Legislated	1
SOGR	6
Service Improvement	1
Growth	0
Total # of Projects	8

Chart 2
Project Status - 8

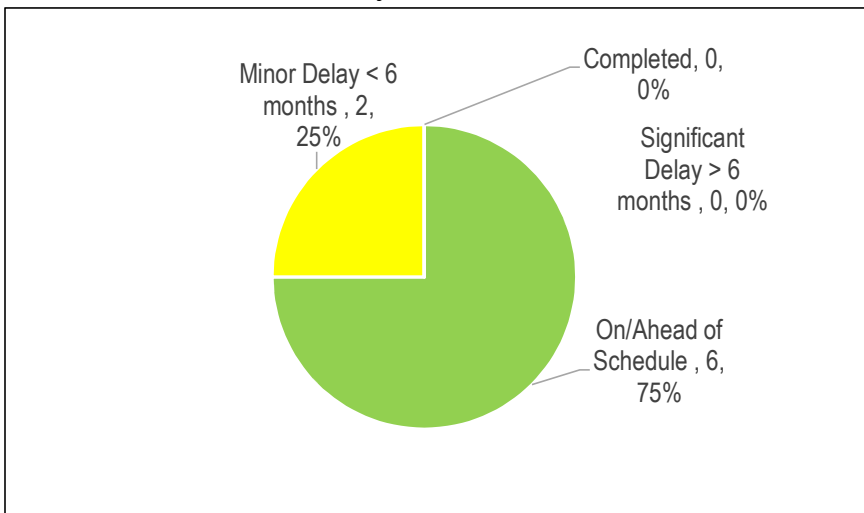


Table 2

Reason for Delay	2	
	Significant Delay	Minor Delay
Insufficient Staff Resources	0	0
Procurement Issues	0	0
RFQ/RFP Delayed	0	0
Contractor Issues	0	0
Site Conditions	0	0
Co-ordination with Other Projects	0	0
Community Consultation	0	0
Other*	0	2
Total # of Projects	0	2

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
16.91	5.87	0.00	0.00	0.00

Reasons for "Other*" Projects Delay:

- The Winter Accessibility project is delayed due to design complexity and permitting. Scheduled to be completed by 2023.
- The Welcome Area project is delayed due to the required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding.

Key Discussion Points: (Please provide reason for delay)

- The Toronto Zoo spent \$2.030 million or 8.8% YTD and is projecting to spend \$20.478 million or 88.4% of its 2022 Council Approved Capital Budget by end of 2022. Projected underspending of \$2.690 million is attributed to required pause in capital spending, pending confirmation of adequate 2022 COVID-19 intergovernmental support funding for the *Welcome Area - Phase A Construction* project.
- Procurement issues have previously delayed many Zoo's projects as vendors do not have sufficient supplies to fill increased demand due to the pandemic. Most projects are in various stages of design, tender and construction and are on track for completion per schedule.

Toronto Zoo (ZOO)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Winter Accessibility	1.319	0.000	0.0%	1.319	100.0%	Ⓞ	Ⓨ	#1	1.327	0.008
Sub-Total	1.319	0.000	0.0%	1.319	100.0%	-	-		1.327	0.008
State of Good Repair										
Building and Services	4.609	0.691	15.0%	4.609	100.0%	Ⓞ	Ⓞ		7.735	3.092
Exhibit Refurbishment	3.719	0.077	2.1%	3.719	100.0%	Ⓞ	Ⓞ		4.350	0.308
Grounds & Visitor Improvements	2.568	0.442	17.2%	2.568	100.0%	Ⓞ	Ⓞ		4.000	1.174
Information Systems	1.659	0.064	3.8%	1.659	100.0%	Ⓞ	Ⓞ		3.450	1.554
Welcome Area - Design	1.270	0.058	4.6%	1.270	100.0%	Ⓞ	Ⓞ		1.888	0.676
Welcome Area - Phase A Construction	4.553	0.000	0.0%	1.863	40.9%	Ⓡ	Ⓨ	#2	10.729	0.010
Sub-Total	18.377	1.331	7.2%	15.687	85.4%	-	-		32.152	6.814
Service Improvements										
Orangutan II Outdoor Exhibit	3.084	0.699	22.7%	3.084	100.0%	Ⓞ	Ⓞ		6.000	3.615
Sub-Total	3.084	0.699	22.7%	3.084	100.0%	-	-		6.000	3.615
Total	22.780	2.030	8.9%	20.090	88.2%				39.479	10.438

On Time	On Budget
On/Ahead of Schedule	Ⓞ >70% of Approved Cash Flow
Minor Delay < 6 months	Ⓨ Between 50% and 70%
Significant Delay > 6 months	Ⓡ < 50% or >100% of Approved Cash Flow

Note # 1:

The construction for the Winter Accessibility Project is delayed due to permit considerations and scope changes. Construction is anticipated to be completed by

Note # 2:

The Welcome Area project is projected to be underspent due to paused capital work pending confirmation of adequate 2022 COVID-19 intergovernmental support funding. This project is also delayed due to design changes to incorporate partners.

Chart 1
2022 Approved Budget by Category (\$0.10)

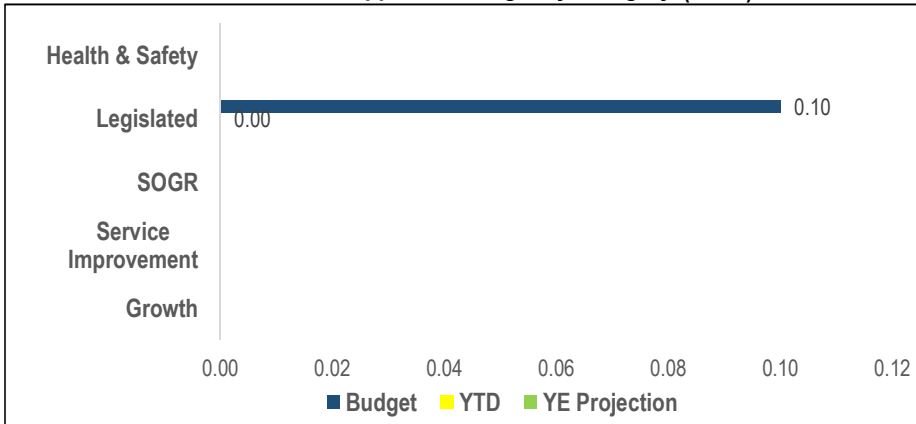


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	1
SOGR	
Service Improvement	
Growth	
Total # of Projects	1

Chart 2
Project Status - 1

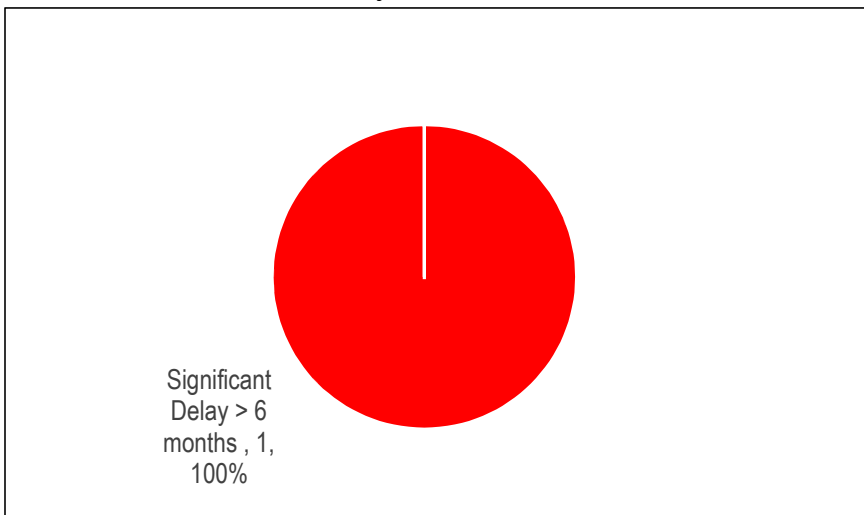


Table 2

Reason for Delay	1	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects		
Community Consultation	1	
Other*		
Total # of Projects	1	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
		0.10		

Key Discussion Points:

- City Council approved a capital project of \$100,000 for the cost of new signage as a result of Dundas Street renaming process. The new signage was initially expected to be procured and installed by December 2022.
- The progress of Dundas Street renaming is not expected to happen in 2022. The Dundas Street renaming Staff Report to City Council has been pushed back until the new term of Council after the election.

Yonge-Dundas Square (YDS)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Legislated Project Name										
YONGE DUNDAS SQUARE SIGNAGE	0.100		0.0%		0.0%	Ⓜ	Ⓜ	#1	0.100	
Sub-Total	0.100	0.000	0.0%	0.000	0.0%	-	-		0.100	0.000
Total	0.100	0.000	0.0%	0.000	0.0%				0.100	0.000

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

YONGE DUNDAS SQUARE SIGNAGE: The progress of Dundas Street renaming is not expected to happen in 2022. The Dundas Street renaming Staff Report to City Council has been pushed back until the new term of Council after the election.

**2022 Capital Spending by Program
Rate Supported Programs**

Program		2022 Approved Cash Flow	2022 Expenditure			Trending	Alert (Benchmark 70% spending rate)
			YTD Spending	Year-End Projection	% at Year End		
SWMS	4M-2022	81.74	8.73	60.87	74.5%		⊙
TPA	4M-2022	54.74	1.95	35.29	64.5%		Ⓜ
Toronto Water	4M-2022	1,418.85	160.66	1,186.12	83.6%		⊙
TOTAL	4M-2022	1,555.34	171.34	1,282.28	82.4%		⊙
⊙ >70% Ⓜ between 50% and 70% Ⓜ < 50% or > 100%							

For the four months ended April 30, 2022, the capital expenditures for Rate Supported Programs totalled \$171.3 million of their collective 2022 Approved Capital Budget of \$1555.3 million. Spending is expected to increase to \$1282.3 million (82.4%) by year-end. 2 programs in this service area have the projected year-end spend rate of over 70% of their respective 2022 Approved Capital Budgets.

Programs with projected year-end spend rate above 70% are Toronto Water, Solid Waste Management Services, and Toronto Parking Authority.

Chart 1
2022 Approved Budget by Category (\$81.74)

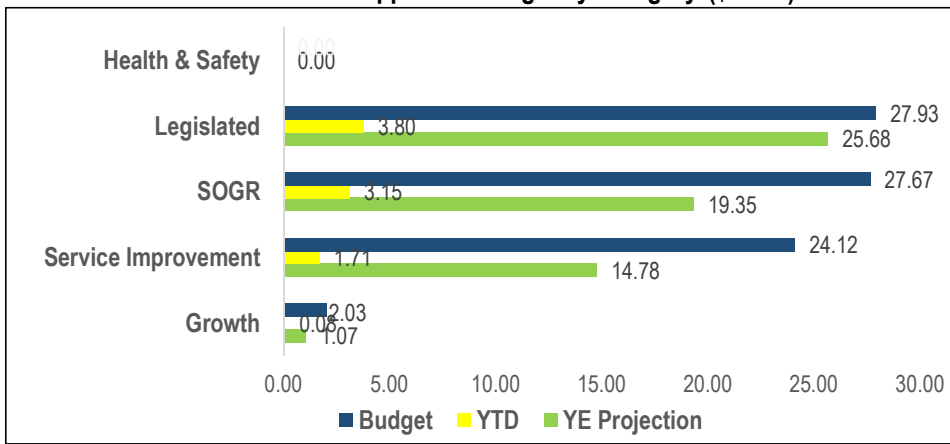


Table 1
2022 Active Projects by Category

Health & Safety	
Legislated	3
SOGR	6
Service Improvement	10
Growth	2
Total # of Projects	21

Chart 2
Project Status - 21

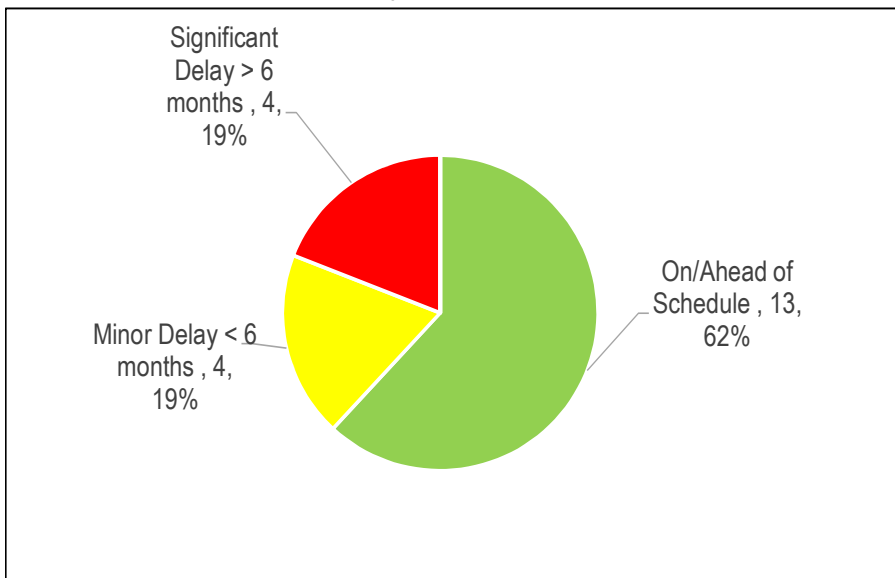


Table 2

Reason for Delay	8	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	1	
Community Consultation		
COVID-19 Related		
Other*	3	4
Total # of Projects	4	4

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
68.79	4.31	8.65		

*** Reasons for "Other" Projects Delay:**

- **Major delay for CNG Refuel Station Installation** - Delay due to unsuccessful bidders in the first posting for the Bermondsey Yard Garage Retrofit for CNG Vehicles, tender reissued and approved March 28, 2018. Base scope commissioning completed December 2018 with additional construction efforts required due to regulatory changes released in November 2018 which resulted in the requirement for additional facility upgrades. Construction activities for additional upgrades expected to be completed February/March 2021 with warranty period ending February/March 2023.
- **Minor delay for Landfill Gas Utilization** - First Nations engagement identified as missing and a priority, therefore the project was purposefully slowed down in order to accommodate their engagement..
- **Minor delay for Two-Way Radio Replacement** - Contractor's legal department needed to authorize and approve signing of contract.
- In summary, 7 projects are classified as having "Other" delays as noted above and also include Collection Yards, the project for Dufferin Waste Facility Site Improvement; the projects for Renewable Natural Gas and Fleet Technology Enhancements (as described in Notes 1 to 4). As well, 13 projects are classified as being "On /Ahead of Schedule" representing 84% of the 2022 Plan or \$68.8 million.
- Note that Chart 1 & 2 above represent distribution by category and status detail, respectively, on "Projects" as well as significant activity budgeted at the "Subproject" level.

Solid Waste Management (SOL)

Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Year-end Actual				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Legislated										
Green Lane Landfill	17.751	1.760	9.9%	17.751	100.0%	ⓐ	ⓐ		198.084	120.110
Perpetual Care of Landfills	9.683	2.038	21.0%	7.574	78.2%	ⓐ	ⓐ		101.243	46.151
Landfill Capacity Development	0.500	0.000	0.0%	0.350	70.0%	Ⓨ	ⓐ		2.500	0.295
Sub-Total	27.933	3.798	13.6%	25.675	91.9%	-	-		301.827	166.556
State of Good Repair										
Collection Yard Asset Management	2.280	0.139	6.1%	3.002	131.7%	Ⓡ	Ⓨ	#1	10.175	1.684
Transfer Station Asset Management	18.203	2.568	14.1%	14.144	77.7%	ⓐ	ⓐ		204.496	56.781
Diversion Facilities Asset Management	1.581	0.246	15.5%	1.426	90.2%	ⓐ	ⓐ		8.790	1.474
Organics Processing Facility Asset Management	3.474	0.194	5.6%	0.481	13.8%	Ⓡ	ⓐ		31.011	1.841
Dufferin Waste Facility Site Improvement	1.830	0.000	0.0%	0.293	16.0%	Ⓡ	Ⓨ	#2	40.607	1.037
Renewable Natural Gas	0.300	0.000	0.0%	0.000	0.0%	Ⓡ	Ⓡ	#3	0.800	0.000
New Fleet	0.000			0.000			ⓐ		0.000	0.000
Sub-Total	27.668	3.147	11.4%	19.345	69.9%	-	-		295.879	62.818
Service Improvements										
CNG Refuel Station Installation	0.027	0.000	0.0%	0.018	66.7%	Ⓨ	Ⓡ		1.100	1.035
Diversion Systems	3.787	0.234	6.2%	3.757	99.2%	ⓐ	ⓐ		136.250	50.085
Landfill Gas Utilization	0.100	0.000	0.0%	0.041	41.4%	Ⓡ	Ⓨ		67.256	0.429
Construction of Biogas Utilization at Disco & Dufferin	0.364	0.002	0.5%	0.049	13.4%	Ⓡ	ⓐ		12.371	2.908
Long Term Waste Management Strategy	9.529	1.041	10.9%	5.271	55.3%	Ⓨ	ⓐ		55.134	18.620
SWM IT Application Initiatives	7.507	0.213	2.8%	4.695	62.5%	Ⓨ	Ⓡ		41.604	6.250
IT Corporate Initiatives	0.774	0.138	17.9%	0.400	51.7%	Ⓨ	ⓐ		10.155	7.856
Two-Way Radio Replacement	0.095	0.029	30.8%	0.060	63.1%	Ⓨ	Ⓨ		3.175	0.631
Fleet Technology Enhancements	0.817	0.006	0.7%	0.020	2.4%	Ⓡ	Ⓡ	#4	3.850	0.149
Engineering Planning Studies	1.115	0.046	4.2%	0.471	42.3%	Ⓡ	ⓐ		8.964	2.463
Sub-Total	24.115	1.711	7.1%	14.783	61.3%	-	-		339.859	90.426
Growth Related										
Dufferin OP Facility	0.666	0.000	0.0%	0.000	0.0%	Ⓡ	ⓐ		82.543	80.101
Disco OP Facility							ⓐ			
Organics Processing Facility	1.361	0.076	5.6%	1.070	78.6%	ⓐ	ⓐ		130.000	0.099
Sub-Total	2.027	0.076	3.7%	1.070	52.8%	-	-		212.543	80.200
Total	81.744	8.731	10.7%	60.873	74.5%				1,150.109	399.999

On Time	On Budget
On/Ahead of Schedule	>70% of Approved Cash Flow
Minor Delay < 6 months	Between 50% and 70%
Significant Delay > 6 months	< 50% or >100% of Approved Cash Flow

Note # 1:

Collection Yard Asset Management - State of Good Repair projects for various Collection Yards. Most of the Yard projects are delayed due to RFQ/RFP and procurement issues. There are also additional issues due to project scope changes as well as there being insufficient staff resources. Projects at Bermondsey & Yonge Yards delayed due to issues with the RFQ/RFP process. For the Ingram Yard, delay is due to additional scope being added to the INY Garage Retrofit CNG project and the INY MCC & Transfer Switch Rehab & Panels Replacement project is delayed due to there being insufficient staff resources.

Note # 2:

Dufferin Waste Facility Site Improvement: Received draft Change Order No. 9 from AECOM for additional work and schedule extension related to City Buildings requirements for Net Zero and Geothermal work. City Planning gave go ahead for second submission to Site Plan Approval. Site Plan Approval process received numerous comments and passed through various rounds of review. One project is in design phase. Various amendments to design required causing delay. Expected completion in 2022.

Note # 3:

Renewable Natural Gas - Project has yet not started. Remedial efforts will need to be undertaken at Keele Valley Landfill before work on a RNG facility can proceed.

Note # 4:

Fleet Technology Enhancements - delay on this project is greater than 6 months and due largely to waiting for arbitration results regarding use of the driver facing in-dash camera. Current pilots will be reported upon by year end.

Chart 1
2022 Approved Budget by Category (\$54.74)

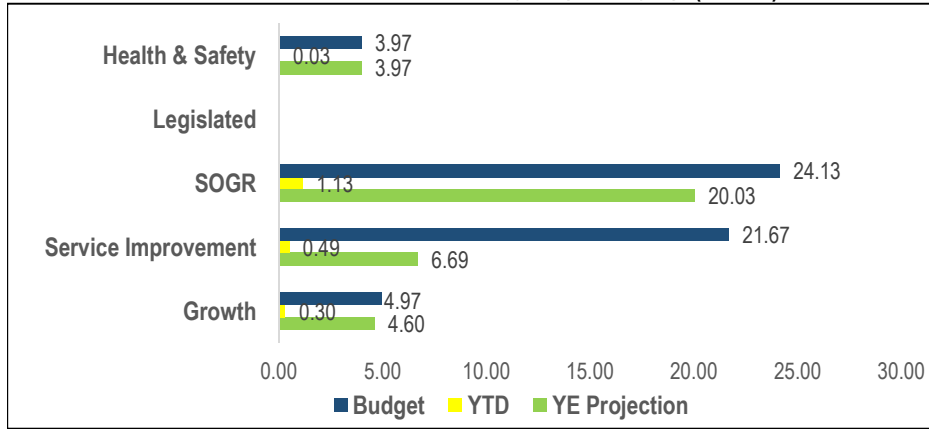


Table 1
2022 Active Projects by Category

Health & Safety	2
Legislated	0
SOGR	19
Service Improvement	36
Growth	12
Total # of Projects	69

Chart 2
Project Status - 69

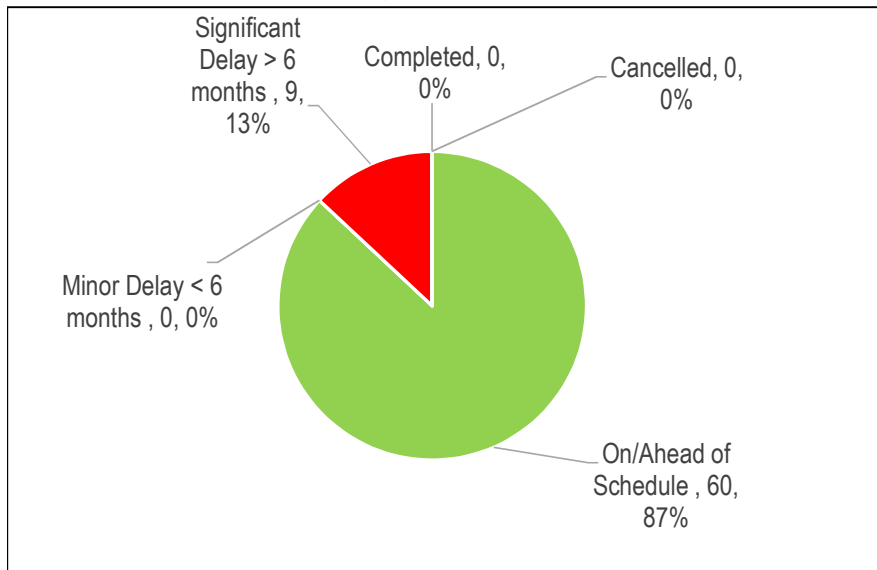


Table 2

Reason for Delay	9	
	Significant Delay	Minor Delay
Insufficient Staff Resources		
Procurement Issues		
RFQ/RFP Delayed		
Contractor Issues		
Site Conditions		
Co-ordination with Other Projects	7	
Community Consultation		
Other*	2	
Total # of Projects	9	

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
34.41		20.33		

Reasons for "Other*" Projects Delay:

- Acquisition of Bessarion Project (CPK371-01) - Completed Garage expected to be transferred to TPA in 2023.
- St. Lawrence Market North (CPK422-01) - Completed Garage expected to be transferred to TPA in 2023.

Toronto Water (TW)

Chart 1
2022 Approved Budget by Category (\$1,418.85)

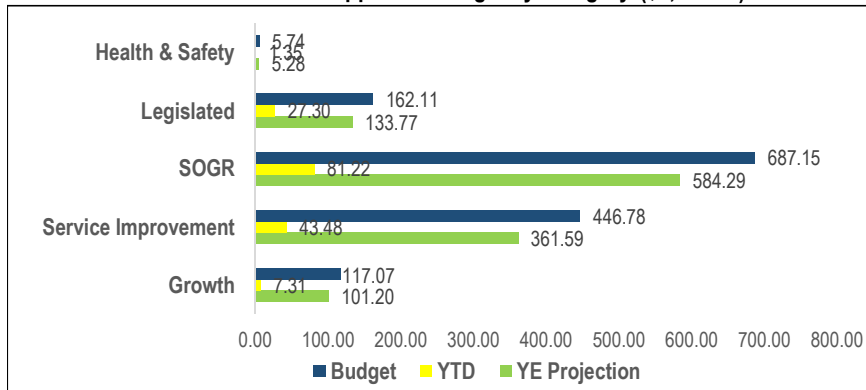


Table 1
2022 Active Projects by Category

Health & Safety	3
Legislated	8
SOGR	21
Service Improvement	18
Growth	12
Total # of Projects	62

Chart 2
Project Status - 62

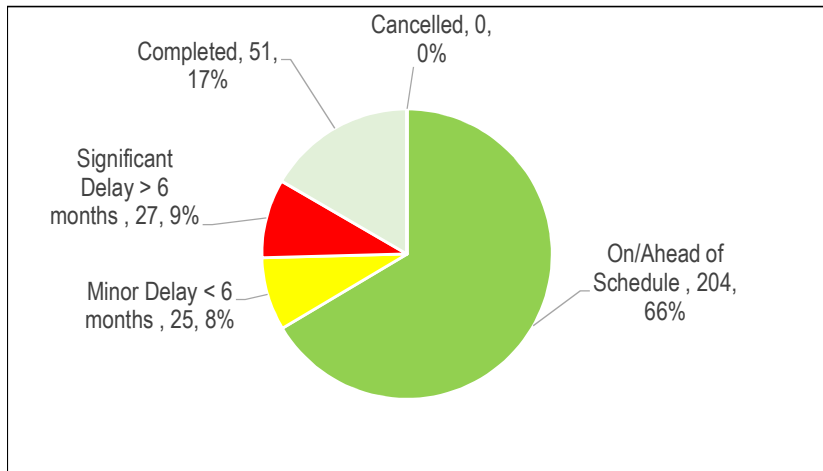


Table 2

Reason for Delay	52	
	Significant Delay	Minor Delay
Insufficient Staff Resources	8	4
Procurement Issues	2	7
RFQ/RFP Delayed	1	1
Contractor Issues	1	
Site Conditions	4	5
Co-ordination with Other Projects	4	4
Community Consultation		
Other*	7	4
Total # of Projects	27	25

Table 3
Projects Status (\$Million)

On/Ahead of Schedule	Minor Delay < 6 months	Significant Delay > 6 months	Completed	Cancelled
1,248.90	70.65	87.62	11.68	

Reasons for "Other*" Projects Delay:

- There were minor or major delays for approximately 11 projects due to extended scoping phase to address various requirements, extended procurement and design phase, delays in prior phases, change in delivery teams, limited availability of specialized vendor, need to align with constructions schedules and/or combination of several factors listed above.

Key Discussion Points:

- As of April 30, for year-end, Toronto Water is projecting spending of \$1.186 billion or 83.6% of the 2022 Approved Capital Budget of \$1.419 billion. The projected year-end spending rate is lower than the 10-Year Rate Model completion target for 2022 of 85.0% .
- 60.3% or \$855.001 million is dedicated to State of Good Repair, Health and Safety and Legislative projects in 2022.
- \$1.261 billion or 83.1% of projects are on track for scheduled completion or completed. Most capital projects are multi-year or on-going expenditure projects with completion dates in future years. This level of spending is consistent with project schedules for the construction of water infrastructure.

Toronto Water (TW)

Key Discussion Points (cont'd):

- The following multi-year projects account for approximately 95.2% of the year-to-date spending: Rehabilitation and Replacement of Linear Infrastructure for Water and Sewers projects (\$54.999 million or 10.5% of the 2022 Approved Capital Budget); Improvements at Ashbridges Bay Treatment Plant which include the upgrade of primary treatment process (\$37.176 million or 17.2% of the 2022 Approved Capital Budget), Highland Creek Treatment Plant which include the bio-solids treatment upgrades and waste activated sludge and dewatering process upgrades (\$8.646 million or 15.4% of the 2022 Approved Capital Budget), and Humber Treatment Plant which include the construction of treatment upgrades (\$5.938 million or 9.2% of the 2022 Approved Capital Budget); Wet Weather Flow (\$14.224 million or 9.6% of the 2022 Approved Capital Budget); Transmission and Storage Facilities including the watermain construction and implementation of corrosion control projects at the water treatment plants (\$2.218 million or 5.4% of the 2022 Approved Capital Budget); Trunk Sewer projects (\$7.062 million or 10.5% of the 2022 Approved Budget); and Basement Flooding Program (\$22.719 million or 10.1% of the 2022 Approved Capital Budget).
- Chart 1 reflects projects by category as displayed at the program level in the Project by Category Table. Chart 2 reflects the total number of individual projects.

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Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Health & Safety										
Ashbridges Bay Treatment Plant	3.762	1.320	35.1%	3.523	93.6%	Ⓞ	Ⓞ		38.117	29.621
FJ Horgan Treatment Plant	0.125	-	0.0%	0.040	32.0%	Ⓡ	Ⓡ	#3	0.579	-
	1.853	0.030	1.6%	1.713	92.4%	Ⓞ	Ⓞ		4.363	0.673
Humber Wastewater Treatment						Ⓞ	Ⓞ			
Sub-Total	5.740	1.350	23.5%	5.276	91.9%	-	-		43.059	30.294
Legislated										
Ashbridges Bay Treatment Plant	88.680	20.127	22.7%	72.600	81.9%	Ⓞ	Ⓞ		561.195	382.249
RL Clark Treatment Plant	0.023	-	0.0%	-	0.0%	Ⓡ	Ⓞ	#1	5.896	5.853
Highland Creek Treatment Plant	12.746	2.683	21.1%	14.246	111.8%	Ⓡ	Ⓞ	#1	121.551	90.185
Humber Wastewater Treatment	4.173	0.359	8.6%	2.429	58.2%	Ⓨ	Ⓨ	#2	64.975	53.949
Island Treatment Plant	3.453	0.185	5.4%	1.790	51.8%	Ⓨ	Ⓞ	#1	85.525	22.875
Pumping Stations & Forcemains	10.660	0.854	8.0%	7.750	72.7%	Ⓞ	Ⓞ		47.971	21.348
Water Service Replacement	42.275	3.094	7.3%	34.859	82.5%	Ⓞ	Ⓞ		428.722	281.708
WT - Storage & Treatment	0.100	-	0.0%	0.100	100.0%	Ⓞ	Ⓞ		1.702	1.502
Sub-Total	162.110	27.303	16.8%	133.774	82.5%	-	-		1,317.537	859.669
State of Good Repair										
Ashbridges Bay Treatment Plant	104.363	12.185	11.7%	82.676	79.2%	Ⓞ	Ⓞ		2,128.212	585.482
RL Clark Treatment Plant	0.330	0.006	1.7%	0.456	138.2%	Ⓡ	Ⓞ	#1	15.167	13.554
RC Harris Treatment Plant	3.949	0.941	23.8%	4.134	104.7%	Ⓡ	Ⓞ	#1	66.876	57.253
Highland Creek Treatment Plant	28.107	5.713	20.3%	25.982	92.4%	Ⓞ	Ⓞ		296.858	111.128
FJ Horgan Treatment Plant	6.554	0.085	1.3%	3.286	50.1%	Ⓨ	Ⓡ	#3	22.530	4.548
Humber Wastewater Treatment	47.324	4.624	9.8%	30.472	64.4%	Ⓨ	Ⓨ	#2	392.433	219.047
Island Treatment Plant	3.554	0.214	6.0%	2.058	57.9%	Ⓨ	Ⓡ	#3	59.828	33.150
Linear Engineering	101.739	17.461	17.2%	91.083	89.5%	Ⓞ	Ⓞ		796.455	573.800
Pumping Stations & Forcemains	4.870	0.294	6.0%	4.639	95.3%	Ⓞ	Ⓞ		47.742	22.515
Sewer Rehabilitation	85.470	14.955	17.5%	80.622	94.3%	Ⓞ	Ⓞ		755.204	477.295
Sewer Replacement	12.809	3.169	24.7%	10.513	82.1%	Ⓞ	Ⓞ		91.349	43.169
Trunk Sewers	39.035	4.675	12.0%	29.240	74.9%	Ⓞ	Ⓞ		395.349	205.101
Trunk Watermains	2.151	0.264	12.3%	2.063	95.9%	Ⓞ	Ⓞ		61.400	30.476
Watermain Rehabilitation	61.840	2.697	4.4%	59.988	97.0%	Ⓞ	Ⓞ		770.180	595.284
Watermain Replacement	120.050	8.241	6.9%	106.040	88.3%	Ⓞ	Ⓞ		765.737	388.425
Water Service Replacement	7.791	0.072	0.9%	6.622	85.0%	Ⓞ	Ⓞ		41.130	29.841
WT - Storage & Treatment	24.617	1.392	5.7%	22.204	90.2%	Ⓞ	Ⓞ		215.227	109.918
WTP - Plantwide	11.800	1.825	15.5%	8.249	69.9%	Ⓨ	Ⓨ	#2	50.116	7.808
WWF - Implementation Projects	2.663	0.216	8.1%	0.695	26.1%	Ⓡ	Ⓡ	#3	69.889	34.955
WWF - Stream Restoration	17.308	2.143	12.4%	12.564	72.6%	Ⓞ	Ⓞ		130.372	63.372
Yards & Facilities	0.826	0.048	5.8%	0.702	85.0%	Ⓞ	Ⓞ		4.145	3.367
Sub-Total	687.150	81.220	11.8%	584.290	85.0%	-	-		7,176.199	3,609.488
Service Improvements										
Ashbridges Bay Treatment Plant	15.590	2.847	18.3%	10.982	70.4%	Ⓨ	Ⓞ	#1	56.641	27.188
Water Meter Program (AMR)	4.200	0.218	5.2%	4.200	100.0%	Ⓞ	Ⓞ		243.321	221.605
Business & Technology Support	18.548	1.679	9.1%	13.684	73.8%	Ⓞ	Ⓞ		108.190	57.570
Basement Flooding Program	225.031	22.719	10.1%	187.127	83.2%	Ⓞ	Ⓞ		2,079.390	562.098
RC Harris Treatment Plant	1.102	0.010	0.9%	0.308	27.9%	Ⓡ	Ⓡ	#3	10.822	2.145
Highland Creek Treatment Plant	14.638	0.250	1.7%	8.392	57.3%	Ⓨ	Ⓨ	#2	233.100	42.610
FJ Horgan Treatment Plant	1.015	0.124	12.2%	0.603	59.4%	Ⓨ	Ⓨ	#2	9.083	2.349

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Projects by Category (Million)	2022 Approved Cash Flow	YTD Exp.		Projected Actual to Year-End				Notes	Total Approved Budget	Life-to-Date
		\$	%	\$	%	On Budget	On Time			
Humber Wastewater Treatment	11.271	0.924	8.2%	10.226	90.7%	Ⓞ	Ⓞ		133.329	54.759
Island Treatment Plant	2.334	0.640	27.4%	1.841	78.9%	Ⓞ	Ⓞ		8.939	3.790
Linear Engineering	2.210	0.257	11.6%	1.872	84.7%	Ⓞ	Ⓞ		19.857	6.523
Pumping Stations & Forcemains	0.055	-	0.0%	-	0.0%	Ⓡ	Ⓞ	#1	3.437	3.382
Trunk Sewers	1.850	-	0.0%	0.487	26.3%	Ⓡ	Ⓡ	#3	22.380	-
Trunk Watermains	1.535	0.320	20.8%	1.475	96.1%	Ⓞ	Ⓞ		8.983	5.942
WT - Storage & Treatment	1.079	0.217	20.1%	0.953	88.3%	Ⓞ	Ⓞ		43.982	39.990
WTP - Plantwide	13.534	0.915	6.8%	12.813	94.7%	Ⓞ	Ⓞ		164.378	6.528
WWF - Implementation Projects	112.682	6.652	5.9%	86.535	76.8%	Ⓞ	Ⓞ		209.240	134.544
WWF -TRCA	15.797	5.212	33.0%	15.797	100.0%	Ⓞ	Ⓞ		139.389	127.737
Yards & Facilities	4.308	0.493	11.4%	4.294	99.7%	Ⓞ	Ⓞ		105.769	36.585
Sub-Total	446.778	43.478	9.7%	361.589	80.9%	-	-		3,600.230	1,335.345
Growth Related										
Ashbridges Bay Treatment Plant	3.135	0.696	22.2%	2.350	75.0%	Ⓞ	Ⓞ		228.284	2.125
Highland Creek Treatment Plant	0.510	-	0.0%	-	0.0%	Ⓡ	Ⓡ	#3	9.721	7.161
Island Treatment Plant	0.300	0.198	65.9%	0.300	100.0%	Ⓞ	Ⓞ		16.018	0.235
Linear Engineering	0.899	0.099	11.0%	0.667	74.2%	Ⓞ	Ⓞ		2.611	0.711
New Service Connections	52.136	2.576	4.9%	44.316	85.0%	Ⓞ	Ⓞ		509.927	380.907
New Sewers	17.579	0.492	2.8%	15.937	90.7%	Ⓞ	Ⓞ		63.132	15.750
Pumping Stations & Forcemains	4.298	1.240	28.8%	4.025	93.6%	Ⓞ	Ⓞ		21.764	16.691
Trunk Sewers	6.616	-	0.0%	5.535	83.7%	Ⓞ	Ⓞ		595.734	3.784
Trunk WM	11.328	0.025	0.2%	11.182	98.7%	Ⓞ	Ⓞ		104.686	41.037
Water Efficiency Plan	0.597	0.100	16.8%	0.507	85.0%	Ⓞ	Ⓞ		14.090	12.007
Watermain Replacement	19.588	1.887	9.6%	16.290	83.2%	Ⓞ	Ⓞ		176.674	99.031
WT - Storage & Treatment	0.087	-	0.0%	0.087	100.0%	Ⓞ	Ⓞ		7.504	0.017
Sub-Total	117.073	7.311	6.2%	101.196	86.4%	-	-		1,750.145	579.456
Total	1,418.852	160.663	11.3%	1,186.125	83.6%				13,887.170	6,414.252

On Time	Ⓞ	On Budget	Ⓞ
On/Ahead of Schedule	Ⓞ	>70% of Approved Cash Flow	Ⓞ
Minor Delay < 6 months	Ⓞ	Between 50% and 70%	Ⓞ
Significant Delay > 6 months	Ⓡ	< 50% or >100% of Approved Cash Flow	Ⓡ

Note # 1:

Major projects within Program areas are proceeding on time or completed with lower or nominally higher than planned costs in 2022. Several projects are proceeding ahead of schedule including Phase 1 Construction Project at Highland Creek Wastewater Treatment Plant, and HVAC Rehab Construction Project at RC Harris Water Treatment Plant.

Note # 2:

Minor project delays are due to one or combination of the following reasons: need to extend design phase to address site conditions (Humber Wastewater Treatment Plant Odour Control Implementation - Phase 1 Project and Service Rehabilitation and Upgrades) and other requirements (Electrical Grounding System and Standby Power Optimization at FJ Horgan Water Treatment Plant), extended tender advertising phase (Highland Creek Wastewater Treatment Plant Construction Project), and need to cancel one of the contracts (Water Treatment Plantwide SOGR projects).

Note # 3:

Major project delays are due to various technical issues as well as complexity of projects, including need to address other priorities at the plant (FJ Horgan Water Treatment Plant Chemical Systems and Service Water Modifications), extended preliminary design phase (Ozonation System Rehabilitation project at FJ Horgan Water Treatment Plant), limited delivery resources (Island Flooding Resiliency project at Island Water Treatment Plant and Odour and Corrosion Control Project in the Pumping Stations and Forcemains Program Area) and availability of specialized vendor (Emergency Standby Power at RC Harris Water Treatment Plant), pending completion of the system assessment (Western Beaches Retrofit Project Phase 2 - Wet Weather Flow Implementation), and delays related to an external utility company (Highland Creek Wastewater Treatment Plant Transformers and Switchgear project).