

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 6

Wednesday, February 28, 2001

The Budget Advisory Committee met on Wednesday, February 28, 2001, in Committee Room No. 1, City Hall, Toronto, commencing at 9:45 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:45 a.m. – 12:40 p.m.	2:15 p.m. – 5:14 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Maria Augimeri	Councillor Joe Mihevc
Councillor Sandra Bussin	Councillor Denzil Minnan-Wong
Councillor Brad Duguid	Councillor Francis Nunziata
Councillor Doug Holyday	Councillor Joe Pantalone
Councillor Gloria Lindsay-Luby	Councillor Kyle Rae
Councillor Pam McConnell	Councillor Sherene Shaw

6.1 2001 Capital Program and 2001 Operating Budget

Toronto Police Services – 2001 Capital Program and 2001 Operating Budget

The Budget Advisory Committee had before it the following reports:

- (a) (January 31, 2001) from the Budget Services Division regarding the 2001 Capital Program for the Toronto Police Service; and recommending that:
 - (1) the 2001-2005 Capital Program for the Toronto Police Service, consisting of 18 new projects with a total project cost of \$110.261 million with cash flow commitments of \$14.745 million in 2001; \$19.468 million in 2002; \$18.971 million in 2003; \$21.039 million in 2004 and \$25.093 million in 2005; and \$10.945 million in 2006, as outlined in Appendix B be approved;
 - (2) new debt service costs, as outlined in Appendix A, totalling \$14.987 million by 2006 resulting from the approval of the Recommended 2001-2005 Capital Program with incremental operating budget impacts of \$0.516 million in 2001; \$2.377 million in 2002; \$2.903 million in 2003; \$2.918 million in 2004; \$3.298 million in 2005; and, \$2.886 million in 2006 be approved for inclusion in the 2001 and future operating budgets;
 - (3) the Toronto Police Services Board be requested to report prior to the final deliberation of the 2001-2005 Capital Program by the Budget Advisory Committee regarding the operating budget impacts arising from the project adjustments they would make to meet the Recommended 2001-2005 Capital Program;
 - (4) for the purpose of establishing expenditure control, the Recommended 2001-2005 Capital Program for the Toronto Police Service, with a total cash flow of \$120.601 million, with a cash flow of \$27.080 million in 2001; \$27.418 million in 2002; \$19.971 million in 2003; \$21.039 million in 2004; and \$25.093 million in 2005 as outlined in Appendix D, be approved;
 - (5) the Toronto Police Services Board be requested to report to the Budget Advisory Committee prior to its final deliberation of the 2001-2005 Capital Budget regarding the modifications and/or amendments that the Toronto Police Service would make to its 2001-2005 Capital Plan to meet the City's affordability expenditure target;

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- (6) the Toronto Police Services Board, in conjunction with the Chief Financial Officer and Treasurer, be requested to review the Divisional Replacement projects for funding eligibility under the Infrastructure program recently announced by the Federal Government; and
 - (7) the Toronto Police Services Board be requested to report to the Budget Advisory Committee before its final deliberation of the 2001-2005 Capital Program on the financial and operational impacts on marine operations of approving replacement of only one boat in 2001;
- (b) (January 31, 2001) from the Budget Services Division regarding the 2001 Operating Budget for the Toronto Police Service; and recommending that:

- (1) the 2001 Recommended Operating Budget of \$602.223 million gross and \$585.199 million net, comprised of the following services, be approved:

Service	Gross (\$000s)	Net (\$000s)
Toronto Police Services Board	1,261.0	1,261.0
Chief of Police	6,393.8	6,392.8
Corporate Support Command	152,387.4	145,341.2
Policing Operations Command	310,967.9	303,902.9
Policing Support Command	140,036.6	137,125.0
Unspecified Budget Reduction *	(8,824.2)	(8,824.2)
Total Toronto Police Service Budget	602,222.5	585,198.7

* Pending the Budget Advisory Committee's consideration of the list of adjustments to be provided by the Toronto Police Services Board.

- (2) the Toronto Police Services Board be requested to report to the Budget Advisory Committee for its consideration prior to its final deliberation of the 2001 Operating Budget, providing a list of adjustments and associated service impacts that could be considered should the Toronto Police Service be restricted to funding that totalled only five percent over their 2000 Approved Operating Budget;
- (3) the Toronto Police Services Board, in conjunction with the City's Corporate Services Executive Director of Information and Technology Services, be requested to report to the Budget Advisory Committee prior to final deliberation of the 2001 Operating Budget to re-confirm the Toronto Police Service's comprehensive Information Technology Plan incorporating software and hardware requirements identified in the 2001 Operating Budget Request;

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- (4) the City Auditor, in conjunction with the Toronto Police Services Board, be requested to report to the Policy and Finance Committee by the Spring of 2001 regarding the results of the Air Service pilot including pre- and post- performance measures as approved by Council at its meeting of April 25, 26 and 27, 2000;
- (5) commencing with the 2001 Operating Budget, and in accordance with the Police Services Act 39.(1), the Toronto Police Services Board submit their operating budget requirements as is currently done for the Toronto Parking Enforcement;
- (6) the Commissioner of Corporate Services, in conjunction with the Toronto Police Services Board, be requested to report to the Policy and Finance Committee, prior to submission of the September 2001 Operating Variance Report, regarding the disposition of the budgeted and actual expenditures associated with caretaking services charged to the Toronto Police Service for the period of 1999 to 2001, including a recommendation for how the appropriate services should be handled on an on-going basis;
- (7) the Toronto Police Services Board (where applicable) be requested to report on projected 2001 and future year performance measures as part of the 2001 Operating Budget Variance reporting process and include these estimates in their base budget submissions for the 2002 operating and future year budgets as required;
- (8) the Chief Financial Officer and Treasurer, in conjunction with the Chief Administrative Officer and the Toronto Police Service, be requested to review and compare the current negotiated agreements and benefits plans for the Toronto Police Service to those held for City programs and report back to the Policy and Finance Committee by the Fall of 2001 regarding options for addressing the increased expenditures;
- (9) Council be advised that the Toronto Police Services Board will be authorizing a one-time contribution to the City's Vehicle and Equipment Replacement Reserve in 2000 as provided for through the Toronto Police Service's reported surplus in 2000 subject to the final year-end results; and
- (10) the Toronto Police Services Board, the City Auditor, and the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee prior to its final deliberation of the 2001 Operating Budget regarding the policing expenditures incurred at 23 Division since the opening of Woodbine Casino as directed through Clause No. 1 of Report No. 6 of The Policy and Finance Committee, adopted by Council at its meeting of May 9, 10 and 11, 2000;

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- (c) (February 21, 2001) from the Chairman, Toronto Police Services Board, providing the year 2001 operating budget submissions for approval and the human resources strategy; and recommending that the Budget Advisory Committee:
 - (1) approve the 2001 operating budget request of the Toronto Police Services Board at a net amount of \$1.26 million;
 - (2) approve the 2001 operating budget request of the Toronto Police Service at a net amount of \$593.2 million;
 - (3) approve the 2001 operating budget request of the Parking Enforcement Unit at a gross amount of \$25.96 million; and
 - (4) receive the Human Resources Strategy for the years 2001 – 2005;
- (d) (January 24, 2001) from the Director of Legal Services, Toronto Police Association, requesting that the Budget Advisory Committee examine the legal fees being paid by the Toronto Police Services Board to the law firm of Hicks, Morley, Hamilton, Stewart, Storie, for labour arbitration cases;
- (e) (February 26, 2001) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee approve the revised 2001-2005 Capital Program as reflected in this report, with an approved request of \$29.3 million (M) in 2001 and a total of \$160.1M for 2001-2005;
- (f) (February 26, 2001) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee:
 - (1) receive this report for information; and
 - (2) consider the feasibility of moving Parking Enforcement East from 1500 Don Mills Road to the East York Civic Centre;
- (g) (February 26, 2001) from the Chairman, Toronto Police Services Board, entitled “Co-ordinated Response - Toronto Police Service, Toronto Fire Services and Toronto Emergency Medical Services for Emergency Services delivery on the Toronto Waterfront”, recommending that this report be received for information;
- (h) (February 26, 2001) from the Chairman, Toronto Police Services Board, entitled “Toronto Police Service - 2000 Final Operating Budget Variance Report”, recommending that this report be received for information;

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- (i) (February 26, 2001) from the Chairman, Toronto Police Services Board, entitled "Toronto Police Service - 2001 Operating Budget Reductions/Liabilities and Risks", recommending that this report be received for information;
- (j) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on February 15, 2001, referred the report, entitled "Toronto Police Services Board's Business Plan and Governance Plan - 2001", to the Budget Advisory Committee; and directed that the submission by the Toronto Police Services Board and future years budgets be submitted in alignment with their business plan and include performance indicators;
- (k) (February 27, 2001) from the Chairman, Toronto Police Services Board, advising that the Toronto Police Services Board did not have sufficient opportunity to consider either the report, entitled "Parking Management: Completing the Circle", or the Toronto Police Service's response and recommending that the Budget Advisory Committee defer consideration of the Toronto Parking Authority proposal in order that the Toronto Police Services Board can review this matter in greater detail at a future Board meeting; and
- (l) (February 27, 2001) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee approve a revised 2001 operating budget for the Toronto Police Service in the amount of \$573.8 million.

The Chief Financial Officer and Treasurer gave a presentation to update the Budget Advisory Committee on the budgets of the Agencies, Boards and Commissions.

Mr. Norm Gardner, Chairman, Toronto Police Services Board, appeared before Budget Advisory Committee in connection with the foregoing matter.

Mr. Frank Chen gave an overview presentation respecting the Toronto Police Service 2001 Capital Program and 2001 Operating Budget.

Mr. Julian Fantino, Chief of Police, addressed Budget Advisory Committee and answered Members' questions.

- A. Councillor Soknacki moved that the Chairman, Toronto Police Services Board, in consultation with the Chief of Police, be requested to respond to the following requests, prior to the final budget deliberations and to allow a timely discussion with Budget Advisory Committee Members:

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- (1) what can be done to contain costs at 51, 43 and 11 Divisions, the response to include a cost breakdown of all costs, including land, construction, architects, furniture, fixtures and systems such as telephony and computer equipment;
- (2) a briefing from the Toronto Police Services Board to review budget impacts of annualization of hires, separations and increments;
- (3) the opportunity to have a timely review to discuss with the Toronto Police Services Board plans to control increases in medical and dental costs;
- (4) providing the Budget Advisory Committee with any outstanding reports from the 2000 budget deliberations (Recommendations Nos. 150 – 160 and Summary of the Budget Review Process);
- (5) providing from the Police Armada Capital Account 000067 a list of:
 - (a) trade-ins;
 - (b) size, cost, purpose; and
 - (c) vessels sold or otherwise decommissioned over the last five years; and
- (6) authorizing the Toronto Police Services Board to respond directly to budget enquiries from Members of the Budget Advisory Committee.

(Carried)

B. Councillor Pitfield moved that the Chairman, Toronto Police Services Board, in consultation with the Chief of Police, be requested to respond to the following requests, prior to the final budget deliberations:

- (1) a strategy for the management of uniform officers after they are no longer suitable for uniform duties, i.e., number of uniform staff performing duties that could be performed by civilians;

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- (2) fuel costs today and in the coming months and how they impact the budget;
- (3) how the Toronto Police Services Board can decrease overtime; and
- (4) provide a price comparison of police cars being painted 'in-house' and at outside establishments.

(Carried)

C. Councillor Pantalone moved that the Chairman, Toronto Police Services Board, in consultation with the Chief of Police, be requested to respond to the following requests, prior to the final budget deliberations:

- (1) what assertive action the Toronto Police Services Board and the Chief of Police has or will undertake to obtain more appropriate funding from the Provincial government, given the fact that the Toronto Police Service is providing police services beyond the City of Toronto;
- (2) provide a prioritization list of Toronto Police Services Board Capital Budget submissions; and
- (3) report on the federal legislation and any revenues obtained from the seizure of assets obtained through the proceeds of crime.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

D. Councillor Shiner moved that the Chairman, Toronto Police Services Board, in consultation with the Chief of Police, be requested to respond to the following requests, prior to the final budget:

- (1) review the 51 Division project with the Chair of Budget Advisory Committee;
- (2) review the funding for boats for the Marine Unit;
- (3) a breakdown by service area of the Police Budget, i.e., community oriented response; traffic safety, youth violence, organized crime, drug enforcement, etc.;

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- (4) provide the actual number of sick days and whether such days are reported in a similar fashion as Fire Services and Ambulance Services;
- (5) provide an analysis of overtime and special duties for 1998, 1999, 2000 and projected for 2001;
- (6) provide operational costs for new stations, i.e., Nos. 51, 11 and 14, and projected source of funding for same;
- (7) the \$1.6 million for the Toronto Police Headquarters renovations;
- (8) benefits of the automated vehicle location system, and review requests by the City for a similar system, i.e., fire, ambulance; and
- (9) provide information with regard to the consultants study of the Drug Squad.

(Carried)

Councillor Shiner resumed the Chair.

E. Councillor Chow moved that:

- (1) the Chairman, Toronto Police Services Board, in consultation with the Chief of Police, be requested to respond to the following requests, prior to the final budget deliberations:
 - (a) a review of the KPMG report, entitled "Estimate of Potential Savings and Costs from the Creation of Single Tier Local Government for Toronto", and the suggestion of finding \$38.5 - \$68 million savings in policing service; and
 - (b) a review of the past questions and recommendations from Council for the last three years and respond accordingly; and

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- (2) the Chief Financial Officer and Treasurer be requested to report on the administrative/executive support of the Toronto Police Service comparing the over \$1 million in corporate communication to the City's \$550,000.00 for Public Relations, \$26 million for executive support, and \$19 million for Human Resources and Finance.

(Carried)

F. Councillor Moeser moved that the Chairman, Toronto Police Services Board, in consultation with the Chief of Police, be requested to report, prior to the final budget deliberations, providing attrition rates and the ability of the Police Services to fill such positions such report to include:

- (1) present staffing levels;
- (2) projected staffing levels to end the year given the projected staff losses; and
- (3) 191 officers being eliminated.

(Carried)

(Chairman, Toronto Police Services Board; Chief Financial Officer and Treasurer; c. Chief Administrative Officer, Chief of Police - February 28, 2001)

Toronto Parking Authority – 2001 Capital Program and 2001 Operating Budget

The Budget Advisory Committee had before it the following reports:

- (a) (February 5, 2001) from the Budget Services Division regarding the 2001 Capital Program for the Toronto Parking Authority; and recommending that:
 - (1) the 2001-2005 recommended capital program for the Toronto Parking Authority, consisting of 21 new projects with a total project cost of \$51.975 million with cash flow commitments of \$9.300 million in 2001, \$7.875 million in 2002, \$10.950 million in 2003, \$6.750 million in 2004 and \$17.100 million in 2005 as outlined in Appendix B be approved;
 - (2) net program revenues, as outlined in Appendix A, totalling \$3.920 million in 2001 resulting from the approval of the 2001-2005 recommended capital program be approved for inclusion in the 2001 and future operating budgets;

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- (3) for the purpose of establishing spending control, the recommended 2001 - 2005 capital program from the Toronto Parking Authority, with a total cash flow of \$94.916 million, with a cash flow of \$37.891 million, in 2001, \$15.125 million in 2002, \$18.050 million in 2003, \$6.750 million in 2004 and \$17.100 million in 2005 as outlined in Appendix D be approved;
 - (4) the three previously approved projects from the 1999 and prior years capital program, as outlined in Appendix E be closed and that the funds be applied to financing the Toronto Parking Authority's 2001-2005 capital program;
 - (5) the Toronto Parking Authority be requested to provide, prior to the final deliberations on the capital program for 2001 - 2005, a detailed listing of previously approved projects, outlining year of approval and percentage of completion and that the Toronto Parking Authority and the Budget Services Division provide recommendations with respect to No. (6) following; and
 - (6) following the fifth year approval of a project by Council, if no expenditures are incurred for such projects, the City rescind the project approval unless the Toronto Parking Authority can provide reasonable justification to retain the approval for another year; otherwise the project authorization will be cancelled and the funds returned to the City;
- (b) (February 8, 2001) from the Budget Services Division regarding the 2001 Operating Budget for the Toronto Parking Authority; and recommending that:
- (1) the 2001 Recommended Operating Budget of \$33.975 million gross and \$(41.250) million net, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Off-Street Parking	30,621.0	(19,104.0)
On-Street Parking	3,354.0	(22,146.0)
Total Program Budget	33,975.0	(41,250.0)

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- (2) the Chief Administrative Officer and the Chief Financial Officer and Treasurer, in conjunction with the President, Toronto Parking Authority, be requested to report to the Budget Advisory Committee before its final deliberation of the 2001 Operating Budget on any change to the City's Revenue Sharing Agreement with the Toronto Parking Authority; and
- (c) (February 8, 2001) from the President, Toronto Parking Authority, recommending that in order to allow the Toronto Parking Authority to remain self-sufficient, be responsive to business opportunities and remain competitive against private parking operators an income sharing arrangement based on net income be adopted:
- (1) "net income" includes direct parking revenues and expenses, administrative expenses and sundry revenue or expense;
 - (2) the formula should be applied to total financial results (on and off-street combined); and
 - (3) the portion payable to the City should be set at 70 percent of net income and the annual minimum be increased from \$12 million to \$18 million.

Mr. Maurice Anderson, President, Toronto Parking Authority, addressed the Budget Advisory Committee and answered Members' questions.

On motion by Councillor Soknacki, the Budget Advisory Committee:

- (1) requested the Chief Financial Officer and Treasurer to report on the impacts of establishing a single or fewer capital account(s) for the Toronto Parking Authority which will allow for the reasonable development of the Toronto Parking Authority activities yet allow the City to use unallocated reserves; and
- (2) deferred consideration of the report (February 8, 2001) from the President, Toronto Parking Authority, entitled "Revised Income Sharing Agreement Between the Toronto Parking Authority ("TPA") and the City of Toronto ("City"), to the final budget review.

(Chief Financial Officer and Treasurer; c. Chief Administrative Officer; President, Toronto Parking Authority - February 28, 2001)

Parking Tag Enforcement - 2001 Operating Budget

The Budget Advisory Committee had before it a report (February 12, 2001) from the Budget Services Division regarding the 2001 Operating Budget for the Parking Tag Enforcement and Operations; and recommending that the 2001 Recommended Operating Budget of \$36.087 million gross and \$25.981 million net surplus, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Parking Tag Operations - City Finance	10,125.3	10,125.3
Parking Tag Enforcement - Toronto Police	25,961.8	25,961.8
Revenues	0.0	(62,068.7)
Total Program Budget	36,087.1	(25,981.6)

Superintendent Doug Reynolds, Toronto Police Service, addressed the Budget Advisory Committee and answered Members' questions.

A. Councillor Soknacki moved that:

- (1) the Chairman, Toronto Police Services Board, and the President, Toronto Parking Authority, be requested to provide the Budget Advisory Committee with written submissions containing recommendations on how the enforcement of permitted parking spaces can best be undertaken in the City of Toronto; and
- (2) the City Auditor be requested to reprint his report on the Parking Enforcement Unit and distribute it to all Budget Advisory Committee Members.

(Carried)

B. Councillor Chow moved that the Chair, Toronto Police Services Board, and the President, Toronto Parking Authority, be requested to provide the Budget Advisory Committee with:

- (1) a report on the average number of parking tags issued per officer;

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- (2) comments on the impact of flatlining the budget at the 2000 level of \$22.5 million, excluding the new officers; and
- (3) an analysis of the parking tag revenue.

(Carried)

(Chairman, Toronto Police Services Board; President, Toronto Parking Authority; City Auditor; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Superintendent Doug Reynolds, Toronto Police Service - February 28, 2001)

Public Health – 2001 Capital Program and 2001 Operating Budget

The Budget Advisory Committee had before it the following reports and communications:

- (a) (January 22, 2001) from the Budget Services Division regarding the 2001 Capital Program for Public Health; and recommending that:
 - (1) the 2001 – 2005 recommended capital program of Public Health consisting of two new projects with a total project cost of \$1.845 million with cash flow commitments of \$0.070 million in 2001, \$0.881 million for 2002, \$0.551 million for 2003, \$0.160 for 2004, and \$0.183 million for 2005, as outlined in Appendix B, be approved;
 - (2) new debt service costs, as outlined in Appendix A, totalling \$0.277 million by 2006, resulting from the approval of the 2001 – 2005 recommended capital program, with incremental operating budget impacts of \$0.003 million in 2001, \$0.039 million in 2002, \$0.121 million in 2003, \$0.069 million in 2004, \$0.025 million in 2005 and \$0.021 million in 2006, be approved for inclusion in the 2001 and future operating budgets;
 - (3) new operating budget costs, as outlined in Appendix A, totalling \$0.201 million by 2005, resulting from the approval of the 2001 – 2005 recommended capital program, with incremental operating budget impacts of \$0.111 million in 2002, \$0.018 million in 2003, \$0 in 2004 and \$0.072 million in 2005, be approved for inclusion in the 2001 and future operating budgets;

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- (4) for the purpose of establishing a spending control, the recommended 2001 - 2005 capital program of Public Health, with a total cash flow of \$1.845 million with a cash flow of \$0.070 million in 2001, \$0.881 million in 2002, \$0.551 million in 2003, \$0.160 million in 2004, and \$0.183 million in 2005, as outlined in Appendix D, be approved;
 - (5) the Medical Officer of Health be requested to report to the Board of Health and then through to Budget Advisory Committee by September 2001, on the financial implications of the \$70,000.00 facilities study, including a maintenance plan and any proposed relocations of Public Health facilities, and that amendments to the Public Health capital program be considered in 2002; and
 - (6) the Medical Officer of Health, in consultation with Corporate IT, be requested to report to the Board of Health and then through to Budget Advisory Committee on the results of the systems needs analysis including costing, cost sharing, business cases and details for the IT initiatives by September 2001, and that amendments to the 2002 capital program be considered;
- (b) (January 30, 2001) from the Budget Services Division regarding the 2001 Operating Budget for Public Health; and recommending that:

- (1) the 2001 Recommended Operating Budget of \$140.427 million gross and \$57.366 million net, comprised of the following services, be approved:

Service:	Gross (\$000s)	Net (\$000s)
Support Services	11,716.9	5,854.1
Policy and Planning	9,556.7	4,701.4
Family Health/Healthy Lifestyles	74,915.3	24,508.0
Communicable Diseases	22,447.0	10,180.2
Healthy Environments	21,791.2	12,122.6
Total Program Budget	\$140,427.1	\$57,366.3

- (2) the Budget Advisory Committee review and recommend a list of service level/standard adjustment options totalling \$7.306 million;
- (3) the requested funding of \$0.030 million for the Hot Weather Alert Program be deferred for consideration with the year 2002 Operating Budget process;

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- (4) before the \$1.520 million of municipal funds for the Food Safety program is approved, a report on the future funding implications be submitted to Budget Advisory Committee for its review, including an implementation plan for charging fees for public health inspection and re-inspection;
 - (5) before any further requests are considered for funds in addition to the 2001 Recommended Budget for Public Health, the Medical Officer of Health be requested to report to Budget Advisory Committee on accommodating these additional requests through re-prioritizing all Public Health activities within the 2001 recommended budget envelope; and
 - (6) given the support of Council for new and enhanced programs in Public Health in 1999 and 2000, and since Council needs to know the impact of its investments, that comprehensive performance efficiency measures be submitted as part of the 2002 Operating Budget process;
- (c) (February 14, 2001) from Councillor Irene Jones, Ward 6 Lakeshore-Queensway, forwarding correspondence from The Honourable Charles Caccia, M.P., regarding the replacement of lead and iron pipes existing in Toronto;
- (d) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended that:
- (1) in order to accommodate the City's financial pressures while minimizing the longer term impacts on programs and services, the 2001 Public Health Operating Budget Submission be reduced as noted below:
 - (i) withdrawal of the budget increase to annualize CYAC initiatives for childhood dental decay prevention (\$21,000.00 gross/net) and mental health promotion (\$124,000.00 gross/\$62,000.00 net);
 - (ii) deferral of the budget increase to annualize the Raccoon Rabies control program (\$91,100.00 gross/\$45,500.00 net);
 - (iii) withdrawal of budget increase to re-design the courier service (\$22,300.00 gross/\$0 net);
 - (iv) withdrawal of the budget increase to create a new Epidemiologist position in the Communicable Disease Surveillance Unit, this position to be funded through reallocation within the existing staff complement (\$43,000.00 gross/\$21,500.00 net);
 - (v) deferral of the budget increase for the Hot Weather Alert plan (\$30,000.00 gross/net);

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- (vi) reduction of the budget increase to harmonize Animal Services from \$641,900.00 to \$200,000.00 gross/net, so as to defer harmonization of field services and instead set aside these funds as a contingency for one-time expenses in the event that the City takes over the direct delivery of animal shelter services in the South Region (thereby reducing this budget pressure by \$441,900.00 gross/net);
- (vii) withdrawal of the budget increase to make the Retirement Homes hotline program permanent (\$377,900.00 gross/\$251,900.00 net), with mandatory inspections to be funded through reallocation of half-year funding already contained in the 2000 base budget (\$597,400.00 gross/\$298,700.00 net);
- (viii) withdrawal of the temporary budget increase for ETS by-law enforcement, such resources to be provided through temporary reallocation within the existing staff complement for Tobacco Control Act enforcement and other inspection activities as may be required (\$188,300.00 gross /\$94,200.00 net);
- (viv) withdrawal of the budget increase to provide permanent funding for the shortfall in contracted payments to Hassle-Free Clinic (\$40,000.00 gross/\$20,000.00 net);
- (x) withdrawal of the one-time budget increase to fund a promotional campaign for sexual health clinics (\$125,000.00 gross /\$62,500.00 net);
- (xi) withdrawal of the budget increase to develop an information and performance measurement framework (\$75,000.00 gross /\$37,500.00 net);
- (xii) transfer of the Phase 2 costs to amalgamate the Reportable Disease Information System to the City's Transition Capital fund (\$112,000.00 gross/\$56,000.00 net);
- (xiii) withdrawal of the budget increase to conduct rapid risk factor surveillance for the purpose of program planning and evaluation (\$75,000.00 gross/\$37,500.00 net);

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- (xiv) withdrawal of the budget increase for the Food Safety (basic) program, these resources being provided through internal reallocation within the existing staff complement, thereby ceasing investigation of nuisance complaints involving non-food premises (e.g., odours, insects, garbage, pigeons, recluses and other matters deemed by inspectors not to be public health hazards) (\$907,500.00 gross/\$453,800.00 net);
 - (xv) deferral of the budget increases to implement priority recommendations in the City's Environmental Plan to reduce air pollution and reduce community pesticide use (\$201,300.00 gross/\$100,600.00 net);
 - (xvi) permanent reduction in the base budget for the Public Health Planning and Policy Service totalling 10 percent over two years, this reduction to be accomplished through a service redesign that retains the skill sets essential to the development and support of public health policies, programs and services (\$238,900.00 gross/\$119,500.00 net);
 - (xvii) transfer of the base budget for the Extreme Cold Weather Alert program to the City's Shelter, Housing and Support Division (\$30,000.00 gross/net); and
 - (xviii) a technical adjustment to correct the FTE's in Phase 1 of the TB Control program expansion from 8.25 to 9.00, as per report under separate cover;
- (2) City Council not approve the following reductions to public health programs and services as recommended in the corporate budget submission in view of their impact on the health of the City's residents, including:
- (i) reducing the annualized budget of the CYAC initiative for Prenatal Nutrition (\$240,000.00 gross/\$109,600.00 net);
 - (ii) eliminating the City's non-mandatory public health dental treatment program (\$5,200,000.00 gross/net);
 - (iii) eliminating nursing assessment and referral services for vulnerable adults and seniors (\$931,200.00 gross/\$465,600.00 net);
 - (iv) reducing sexual health clinic staffing levels to the provincial minimum (\$205,400.00 gross/\$102,700.00 net);

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- (v) eliminating purchase-of-service agreements with community agencies for sexual health promotion and HIV risk reduction (\$675,000.00 gross/\$337,500.00 net);
 - (vi) eliminating provincially mandated programs for Injury Prevention and Substance Abuse Prevention among seniors (\$273,000.00 gross /\$136,500.00 net); and
 - (vii) reducing public health inspection services for “demand” calls, such as investigation of potential health hazards, response to information requests and concerns from Councillors and community members, and review of site plan and licensing applications (\$1,051,200.00 gross /\$525,600.00 net);
- (3) City Council not approve the corporate recommendation to reduce the Toronto Animal Services budget, as this would reduce the hours of operation for shelters currently operated by the City’s Animal Services and increase response times for complaints and by-law enforcement (\$239,000.00 gross/net);
 - (4) City Council vigorously oppose any further cuts to public health programs and services, particularly cuts aimed at achieving a five percent reduction below the 2000 Approved Operating Budget, in view of the widespread impact on the health of Toronto residents;
 - (5) while the Board of Health supports the intent of the recommendations of the Children and Youth Action Committee (CYAC) and from the Food and Hunger Action Committee, any additional pressures arising from the recommendations from these two Committees be subject to the availability of additional funding, and not at the expense of the existing public health programs and services; and
 - (6) the Budget Advisory Committee and Council consider funding some of the initiatives of the Toronto Environmental Plan through water and hydro revenues and that new initiatives for Air Quality and Pesticide Control programs be managed by Toronto Public Health;
- (e) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended the adoption of the following Resolution by Councillor Joe Mihevc:

“WHEREAS the Toronto Humane Society (THS) has indicated that it is not prepared to continue to offer its services to shelter animals in the South Region of the City unless it receives a 35 percent increase for its contract with the City;

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WHEREAS the THS is proposing changes to the terms and conditions of the contract to remove the six month notice of termination clause in the current agreement and has also changed its agency by-laws with the effect of eliminating the City Council appointee to the Board of Directors; and

WHEREAS the City has a responsibility to provide animal services;

THEREFORE BE IT RESOLVED THAT the City not renew its contract with the Toronto Humane Society and that staff be authorized and directed to make arrangements to directly deliver City operated animal shelter services for the South Region beginning April 1, 2001;

AND BE IT FURTHER RESOLVED THAT the City support the transition to direct City-wide delivery as a priority by:

- (1) assisting with procurement of suitable facilities and the necessary IT infrastructure and support to meet service delivery needs and IT support; and
- (2) providing the required operational and one-time start-up costs.”;

(f) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended that:

- (1) a four-year phased-in enhancement to the Toronto Public Health TB Control Program be endorsed in principle;
- (2) an additional \$567,000.00 gross/\$283,500.00 net in 2001 (including a one-time cost of \$30,600.00) along with an additional \$503,300.00 gross /\$251,600.00 net for the annualization in 2002, to implement the first phase of the TB Control Program enhancement as contained in the Toronto Public Health 2001 Operating Budget submission be approved;
- (3) the City of Toronto strongly urge Citizenship and Immigration Canada (CIC) to strengthen its medical surveillance system to identify TB cases in refugees and new immigrants to Canada, in consultation with Toronto Public Health and other key stakeholders; and
- (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

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- (g) (February 21, 2001) from the Secretary, Board of Health, advising that the Board of Health on February 19, 2001, recommended that consideration be given to funding the additional \$106,500.00 for the Cooking Healthy Together Program in 2001;
- (h) (January 23, 2001) from the Secretary, Board of Health, advising that the Board of Health on January 22, 2001, recommended the addition of \$201,327.00 (gross) and \$100,663.00 (net) to the 2001 Public Health operating budget to implement the first phase of priority recommendations identified in the Chief Administrative Officers report on the Resource Implications of the Environmental Plan;
- (i) (February 14, 2001) from Ms. Michelle Brownrigg, Manager of Projects and Public Affairs, Ontario Physical and Health Education Association, addressed to Councillor Joe Mihevc, Chairman, Board of Health, advising of their support of the physical activity initiatives currently being implemented by the coalitions that are being led by Toronto Public Health;
- (j) (February 19, 2001) from Maru Barrera, Ph.D. C. Psych., Associate Scientist, Population and Health Sciences Program, RI, HSC, Pediatric Psychologist, H/O Program and Department of Psychology, HSC, Associate Professor, Public Health Sciences, IMS, OISE, University of Toronto, The Hospital for Sick Children, addressed to Councillor Joe Mihevc, Chairman, Board of Health, requesting the Board of Health to continue to support funding and staff resources in the area of Children's Physical Fitness Initiatives during its budget deliberations;
- (k) (February 15, 2001) from Ms. Nancy Usher, Executive Director, Jean Tweed Centre, Manager, Breaking the Cycle and Ms. Beverley Koven, Executive Director, Mothercraft, Manager, Breaking the Cycle, addressed to Councillor Kyle Rae, Ward 27 Toronto Centre-Rosedale, expressing their concern regarding possible cuts to the Public Health services;
- (l) (February 22, 2001) from Dr. James Armstrong, PhD., Chief Executive Officer, The Wellesley Central Health Corporation, expressing concern regarding possible cuts to the Public Health services; and
- (m) (February 28, 2001) from the Medical Officer of Health, recommending that:
 - (1) the 2001 Public Health gapping target remain at the 2000 level of 4.1 percent (63 FTE's); this adjustment amounts to an increase to the 2001 recommended (corporate) budget of \$1.6 million (gross) and \$0.8 million (net); and

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- (2) the Chief Financial Officer and Treasurer review the practices of setting Public Health's gapping target based on prior years experience, and including the incorporation of 100 percent provincially funded programs in the calculation of the Division's gapping target.

Councillor Joe Mihevc, Chairman, Board of Health, appeared before the Budget Advisory Committee in connection with the foregoing matter.

Dr. Sheela Basrur, Medical Officer of Health, gave an overview presentation and answered Members' questions.

- A. Councillor Soknacki moved that the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report to the Budget Advisory Committee during final budget deliberations (week of March 19, 2001) on the opportunities for reducing costs by moving to smaller and/or less expensive quarters, such report to include:

- (1) a list of spaces owned and leased by the Board of Health;
- (2) times remaining in the leases;
- (3) rental costs; and
- (4) any opportunities for reducing occupancy costs of the Board of Health, such report to be in consultation with the Commissioner of Corporate Services.

(Carried)

- B. Councillor Pitfield moved that the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report to the Budget Advisory Committee during final budget deliberations (week of March 19, 2001) on the savings associated with removing the "yellow" card issued to restaurants for non-compliance.

(Carried)

- C. Councillor Sutherland moved that the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report to the Budget Advisory Committee during final budget deliberations (week of March 19, 2001) on the following:

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- (1) to look into base budget based on their 2000 submission plus three percent net and provide the impact of this request;
- (2) a review of the food inspection program, specifically addressing the “yellow” card aspect of such program, including the funding and the actual costs involved in implementing this program in 2001 and future years;
- (3) a review of the Information and Technology recommendations; and
- (4) recommendations to ensure that the dental program be continued within their 2001 base budget plus the 3.2 percent wage settlement increase and in that regard to look at other changes within their budget to address the situation.

(Carried)

D. Councillor Chow moved that the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report to the Budget Advisory Committee during final budget deliberations (week of March 19, 2001) on the following:

- (1) service contracting to agencies to serve the additional 750 high risk pregnant mothers and look at the nutrition and parenting programs;
- (2) the 1,500 families and 2,000 children on the waiting list in need of the breakfast programs in eight schools; and
- (3) the Food Safety Basic program (cost shared).

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

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E. Councillor Shiner moved that Councillor Sutherland's motion C.(1) be amended to read as follows:

“(1) flatlining the base budget based on their 2000 submission level plus a 3.2 percent increase for wage settlement and to provide the impact of this request;”.

(Carried)

Councillor Shiner resumed the Chair.

F. Councillor Moeser moved that:

(1) the Commissioner of Community and Neighbourhood Services, in consultation with the Medical Officer of Health, be requested to report to the Budget Advisory Committee during final budget deliberations (week of March 19, 2001) providing a list of cost sharing programs mandated by the Province; and

(2) Councillor Sutherland's motion C.(3) be amended to read as follows:

“(3) a review of the Information and Technology recommendations, in consultation with the City of Toronto Information Technology Division; and”.

(Carried)

(Commissioner of Community and Neighbourhood Services; c. Chief Administrative Officer; Chief Financial Officer and Treasurer; Medical Officer of Health - February 28, 2001)

Toronto Housing Company – 2001 Operating Budget

The Budget Advisory Committee had before it the following reports:

- (a) (undated) from the Budget Services Division recommending that the 2001 Recommended Operating Budget of \$261.894 million gross and \$0 million net, comprised of the following services be approved:

Service	Gross (\$000s)	Net (\$000s)
Building Operations and Maintenance	43,589	0
Tenancy Management	4,206	0
Community Support Services	2,524	0
Commercial Operations	2,420	0
Major Repairs	9,342	0
Housing Applications	1,873	0
Debt Services and Other Services	197,941	0
Total Program Budget	261,894	0

- (b) (February 27, 2001) from the Chief Executive Officer, Toronto Housing Company, in response to the requests of the Budget Advisory Committee at its meeting on February 9, 2001.

Mr. Derek Ballantyne, Chief Executive Officer, Toronto Housing Company Inc., gave an overview presentation and answered Members questions.

The Budget Advisory Committee made no requests respecting the foregoing budget.

GO Transit and GTSB - 2001 Capital Program and 2001 Operating Budget

The Budget Advisory Committee had before it the following reports:

- (a) (undated) from the Budget Services Division recommending that:
- (1) the City Share of 2001-2005 Capital Program for GO Transit, with a total City Share project cost of \$95.907 million with City Share cash flow requirements of \$7.020 million in 2001; \$14.821 million in 2002; \$23.875 million in 2003; \$24.883 million in 2004 and \$25.308 million in 2005, as outlined in Appendix "B" be received;

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- (2) the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee prior to commencement of the 2002 Budget process regarding funding strategies that should be pursued with respect to the GO Transit 10-Year Expansion and capital maintenance activities including a review of the impacts on Capital from Current, debt servicing or Development Charges arising from the recommended financial plan;
 - (3) the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee on the GTSB approved program as well as amendments calling for purchase of an additional four Bi-Level Coaches as approved by the GO Board at its meeting of January 25, 2001 pending approval from the GTSB at its meeting scheduled for February 25, 2001; and
 - (4) the Chair, Budget Advisory Committee formally request that the Chair, Greater Toronto Services Board, obtain from GO Transit an comprehensive inventory of current and proposed infrastructure requirements including rolling stock, facilities, garages, track and parking lot numbers and capacities as accompanied by project justifications that outline operating budget impacts; and
- (b) (January 27, 2001) from the Budget Services Division recommending that:
- (1) the 2001 Recommended Operating Budget of \$51.928 million, comprised of the following services, be received;

Services	GTSB/GO Net (\$000s)	Other Municipalities (\$000s)	City's Share (\$000s)
Greater Toronto Services Board	2,114.5	1,038.2	1,076.3
Go Transit Capital Maintenance	65,309.0	34,156.6	31,152.4
10-Year Expansion Plan	15,740.0	8,720.0	7,020.0
GO Transit Operating	26,581.0	13,901.9	12,679.1
Net Before Allocation	109,744.5		
Total Other Municipalities Share		57,816.7	
Total City's Share			51,927.8

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- (2) the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee by the Fall of 2001 respecting the level of funding commitments obtained from the Provincial and Federal governments for GO Transit expenditures in 2002-2010 including the associated financial impacts on the City's share of cash flow expenditures in future years for the 10-Year Growth and Enhancement Plan; and
- (3) the Chair, Greater Toronto Services Board, be requested to submit the 2001 request for GTSB staff expenditures as soon as possible for inclusion in the City's share of net expenditures.

The Chief Financial Officer and Treasurer gave a brief review and answered Members questions.

The Budget Advisory Committee made no requests respecting the foregoing budget.

On motion by Councillor Chow, the Budget Advisory Committee requested the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee meeting scheduled to be held on March 19, 2001, on the savings with respect to the OMERS contribution holiday.

The Budget Advisory Committee adjourned its meeting at 5:14 p.m.

Chair