

THE CITY OF TORONTO

City Clerk's Division

Minutes of the Budget Advisory Committee

Meeting No. 11

Wednesday, March 21, 2001

The Budget Advisory Committee met on Wednesday, March 21, 2001, in Committee Room No. 1, City Hall, Toronto, commencing at 9:45 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:45 a.m. to 12:31 p.m.	1:39 p.m. to 5:33 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Lorenzo Berardinetti	Councillor David Miller
Councillor Sandra Bussin	Councillor Denzil Minnan-Wong
Councillor Doug Holyday	Councillor Frances Nunziata
Councillor Chris Korwin-Kuczynski	Councillor Sherene Shaw
Councillor Jack Layton	

**11.1 Works and Emergency Services -
2001 Operating Budget**

The Budget Advisory Committee had before it a report (February 28, 2001) from the City Clerk advising that the Works Committee at its meeting held on February 7, 21 and 28, 2001, reviewed the 2001 Operating Budget for the following divisions in the Works and Emergency Services Department, and took the following action with respect thereto:

I. Solid Waste Management Services:

- (1) recommended to the Budget Advisory Committee the adoption of the recommended 2001 Operating Budget for Solid Waste Management Services, subject to the following reductions:

	Gross (\$000's)	Net (\$000's)
(i) defer 2000 Waste Management Reserve Contribution until 2001		(850.0)
(ii) transfer of leaf collection from Transportation	85.0	85.0
(iii) increase Gapping Allowance to two percent	(619.0)	(619.0)
(iv) eliminate summer twice-per-week waste collection	(2,706.4)	(2,706.4)
(v) do not provide free multi-bin composters to schools or day cares	(1,279.9)	(1,279.9)
(vi) do not provide free composters on Environment Days	(500.0)	(500.0)
(vii) do not transfer restaurant tonnage to Newmarket	(5,341.2)	(5,341.2)
(viii) do not distribute free Kraft Bags nor educate residents who set out bags improperly	(400.0)	(400.0)

-3-
Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(ix)	develop interdepartmental charges to ABCs for waste services	(585.0)	
(x)	reduce number of pilot projects under 3Rs Plan	(500.0)	(500.0)
(xi)	do not provide for Diversion Symposium	(50.0)	(50.0)
(xii)	undertake 44 Environment Days at 2000 budget level	(367.2)	(367.2)
(xiii)	reduction for Support Services Operating Charges	(2,149.1)	(2,149.1)
(xiv)	increase to Technical Services Operating Charges	910.6	910.6
(xv)	do not implement summer once-per-week yard waste collection	(433.5)	(433.5)
(xvi)	do not implement weekly recycling in District 3, effective June 1, 2001	(285.2)	(285.2)
(xvii)	do not implement weekly recycling in East York effective June 1, 2001	(356.0)	(356.0)
(xviii)	do not add two new By-law Officers and one new Supervisor for after hour enforcement	(133.3)	(133.3)
(xix)	do not provide for a new Project Manager	(95.9)	(95.9)
(xx)	do not add one Data Systems Analyst to Head Office Weighscale Function	(52.8)	(52.8)
(xxi)	increase revenue at Keele Valley		(1,300.0)
(xxii)	implement White Goods user fee		(126.0)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(xxiii) further reduce business and conference related expenditures	(60.0)	(60.0)
(xxiv) reduce reimbursement of membership fees to the 2000 actual level	(4.9)	(4.9)
(xxv) reduce training and development	(19.2)	(19.2)
(xxvi) reduce funding requested for office renovation	(55.0)	(55.0)
(xxvii) reduce funding related to Payment in Lieu of Taxes related to the former Beare Road Landfill	(156.4)	(156.4)
(xxviii) additional gapping	(109.3)	(109.3)

(2) submitted to the Budget Advisory Committee without recommendation the following proposed reduction, with a request that the Committee pursue a more comprehensive approach when dealing with the School Boards, including the feasibility of an exchange of services that would be beneficial to both the City and the Boards:

- implement user fee for School Boards (effective September 1, 2001)	162.5
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(3) reported to the Budget Advisory Committee having:

(a) deferred consideration of the following proposed reduction to its next meeting, scheduled to be held on March 28, 2001:

- Delete waste and recycling pick-up at commercial locations effective May 1, 2001	3,100.0	2,103.0
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(b) requested the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer to report to the next meeting on a cost recovery program, recognizing that the night-time collection of commercial waste is an essential service and should continue to be provided and that it be revenue neutral to the City; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (c) requested the Commissioner of Works and Emergency Services to report further to the Works Committee on providing a Tuesday and Friday pick-up service on Lakeshore Boulevard West/The Queensway and Bloor Street commercial areas in Etobicoke, thereby reducing the number of pick-ups to twice per week only;
- (4) recommended to the Budget Advisory Committee that the tipping fee for commercial waste at the Keele Valley Landfill Site be increased by \$10.00 from \$55.00 to \$65.00 per tonne, and the fee for commercial waste at transfer stations be increased by \$10.00 from \$65.00 to \$75.00 per tonne; and reported having requested the Commissioner of Works and Emergency Services to:
 - (a) report to the next meeting of the Works Committee on a potential phase-in of the recommended increase in tipping fees; and
 - (b) report in time for the next budget process on the actual dollar impact of the recommended increase in tipping fees;
- (5) recommended to the Budget Advisory Committee that waste diversion initiatives be given high priority during the budget discussions in the event that additional funding is available;
- (6) recommended to the Budget Advisory Committee that surplus garbage packers be sold to offset contributions to the cost of vehicle equipment and replacement;
- (7) referred the matter of the provision of free multi-bin composters to schools or day cares to the Waste Diversion 2010 Task Force for consideration; and
- (8) requested the Commissioner of Works and Emergency Services to submit a report to the next meeting of the Works Committee on the allocation for increased contributions to Vehicle and Equipment;

-6-
 Budget Advisory Committee Minutes
 Wednesday, March 21, 2001

II. Transportation Services:

- (1) recommended to the Budget Advisory Committee the recommended 2001 Operating Budget for Transportation Services, subject to the following reductions:

	Gross (\$000's)	Net (\$000's)
(i) transportation Services Division undertaking to reassign existing contracts for snow clearing on sidewalks on local roads in the former City of North York to arterial and collector roads in the former City of Etobicoke for the balance of their term (i.e., April 2003), and contracts not being prepared for the ramp-up of sidewalk snow clearing on local roads at this time	(1,200.0)	(1,200.0)
(ii) reduction in Business and Conference Travel	(54.5)	(54.5)
(iii) reduction in Training and Staff Development	(145.5)	(145.5)
(iv) budget reduction in railway protection	(19.5)	(19.5)
(v) reduce payment to TAF	(400.0)	(400.0)
(vi) phase in of the winter maintenance increase	(950.0)	(950.0)
(vii) reduce increase in bus stop snow clearing	(60.0)	(60.0)
(viii) reduce mobile communication equipment	(200.4)	(200.4)
(ix) eliminate special leaf collection	(200.0)	(200.0)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(x)	reduce use of salt	(300.0)	(300.0)
(xi)	reduce support and technical services	(56.0)	(56.0)
(xii)	defer in-house standby and call-in policy	(613.1)	(613.1)
(xiii)	defer traffic island planting	(60.0)	(60.0)
(xiv)	defer stage two of the traffic safety bureau	(105.0)	(105.0)
(xv)	delay filling new vacancies	(789.0)	(789.0)
(xvi)	reduce hired equipment	(200.0)	(200.0)
(xvii)	defer filling 30 most critical vacancies	(1,797.5)	(1,797.5)
(xviii)	reduce increase in grass cuttings (8 to 6)	(785.0)	(785.0)
(xix)	eliminate manual cleaning around parked cars	(1,000.0)	(1,000.0)
(xx)	eliminate funds for 2002 Papal visit planning	(100.0)	(100.0)
(xxi)	eliminate funds for 2008 Olympics planning	(100.0)	(100.0)
(xxii)	reduce signal upgrades	(75.0)	(75.0)
(xxiii)	reduce summer contracted maintenance	(4,096.8)	(4,096.8)

- (2) advised the Budget Advisory Committee of the Committee's concerns with respect to reductions in summer contracted maintenance, the impact on the City's infrastructure and the increased costs in future years; and reported having requested staff to meet with Local 416 to discuss ways to improve road maintenance within the current budget;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(3) recommended to the Budget Advisory Committee that Urban Development Services be requested to impose an additional fee for licences of fast-food businesses and convenience stores for a revenue increase of \$727,000.00, to be shown as an interdepartmental recovery to cover the additional cost of extra manual litter pickers; and that the interdepartmental charge be reflected in the Urban Development Services 2001 Operating Budget;

(4) reported to the Budget Advisory Committee having deferred consideration of the following proposed reductions until its next meeting, scheduled to be held on March 28, 2001:

- reduce the increase in grass cutting costs 1,235.0 1,235.0

and having requested that the Commissioner of Works and Emergency Services, in conjunction with the Commissioner of Economic Development, Culture and Tourism, report back to such meeting with respect to the impact of reducing the increase in grass cutting costs, and on areas that have been naturalized; and

- reduce increase in street lighting
maintenance 150.0 150.0

and having requested that the Commissioner of Works and Emergency Services meet with officials of Toronto Hydro, including the Vice-Chair, with respect to the street lighting portions of the 2001 Capital and Operating Budgets with a view to reducing expenditures;

(5) recommended to the Budget Advisory Committee that the related costs for the 2002 Papal visit planning and 2008 Olympics planning be assumed by the appropriate agencies;

(6) recommended to the Budget Advisory Committee that annual permit parking fees and front yard parking fees be increased by \$3.00 per annum, with annual increments appropriate to inflation and relevant costs, for a revenue increase of \$225,000.00; and that the Commissioner of Works and Emergency Services be requested to report back to the Works Committee with a before-and-after analysis;

(7) requested the Commissioner of Works and Emergency Services to investigate means of providing a more harmonized approach to the in-house standby and call-in policy within the current budget, in the context of corporate policy;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (8) requested the Commissioner of Works and Emergency Services to report back to the Works Committee at its next meeting on March 28, 2001, on the impact on by-law enforcement of deferring the filling of the 30 most critical vacancies;
- (9) requested the Commissioner of Works and Emergency Services to submit a report to a future meeting of the Works Committee on the 150 vacancies identified, and how long such positions have been vacant;
- (10) requested the City Auditor to report back to the Works Committee on the adequacy of financial reporting in the snow removal budget;
- (11) referred the issue of the safety of bicycle lanes on McCowan Avenue to the Toronto Cycling Committee; and
- (12) requested the Commissioner of Works and Emergency Services to provide a response to Councillor Jane Pitfield with respect to the differences in budget allocations for Roadway Services and Pedestrian Services;

III. Technical Services:

- (1) recommended to the Budget Advisory Committee the adoption of the recommended 2001 Operating Budget for Technical Services, subject to the following reductions:

	Gross (\$000's)	Net Levy Impact (\$000's)
(i) reversal of support charges	(3,488.7)	(1,517.6)
(ii) reduce increases in various units	(958.3)	(416.9)
(iii) reduce capital support request	(1,277.7)	0.0
(iv) replace capital recovery revenue lost in (iii)	0.0	(321.4)
(v) staffing for TIADs database administration/environmental technician	(202.0)	(118.4)
(vi) change in interdivisional recovery formula		(-1,657.4)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(vii)	materials and supplies	(200.0)	(87.0)
(viii)	equipment	(262.6)	(114.2)
(ix)	services and rents – various accounts	(186.2)	(81.0)
(x)	services and rents – training	(152.8)	(66.5)
(xi)	services and rents – professional/consulting services	(249.8)	(108.7)

(2) reported to the Budget Advisory Committee having deferred consideration of the following proposed reductions until its next meeting, scheduled to be held on March 28, 2001:

-	eliminate new environmental plan initiatives	3,048.2	3,048.2
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and having requested that the forthcoming report from the Chief Administrative Officer with respect to the Environmental Plan initiatives be brought back to the Works Committee and the Sustainability Round Table, prior to being submitted to the Budget Advisory Committee:

-	eliminate development review increase	562.2	244.6
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and having requested the Commissioner of Works and Emergency Services, in conjunction with the Commissioner of Urban Development Services, to submit a report to the Works Committee at its next meeting on March 28, 2001, on:

- (a) options for expediting the development application process and the possibility of the development industry contributing to costs related to planning applications;
- (b) the costs charged for services and the ratio for those costs that are recovered; and
- (c) any technical services for which the City could potentially charge a fee;

-11-
Budget Advisory Committee Minutes
Wednesday, March 21, 2001

IV. Support Services:

recommended to the Budget Advisory Committee the adoption of the recommended 2001 Operating Budget for Support Services, subject to the following reductions:

	Gross (\$000's)	Net Levy Impact (\$000's)
(i) increase gapping to two percent	(275.2)	(118.7)
(ii) eliminate process change staff – alternative delivery	(982.5)	(423.9)
(iii) reduce program staff increase	(26.0)	(11.2)
(iv) annual report	(30.0)	(12.9)
(v) reduce I.T. overtime, other I.T increases	(436.6)	(188.4)
(vi) reduce licensing provision	(1,212.3)	(523.1)
(vii) reduce connectivity charges	(287.7)	(124.1)
(viii) reduce I.T. equipment provision	(250.0)	(107.9)
(ix) reduce radio maintenance provision	(102.0)	(44.0)
(x) reduce positions – 17 FTE's	(936.1)	0.0
(xi) other changes – (reversal of 2001 New Recovery Formula)	0.0	(4,778.7)
(xii) materials and supplies	(180.0)	(77.7)
(xiii) equipment	(33.8)	(14.6)
(xiv) services and rents	(141.5)	(61.1)
(xv) interdepartmental charges	(900.0)	(388.4)

V. General:

requested the Commissioner of Works and Emergency Services to submit to the Budget Advisory Committee a list of further reductions to achieve five percent below the 2000 budget, as requested by Councillor David Shiner in his communication dated February 15, 2001, noting that such additional reductions are not part of the recommendations of the Works Committee and would cause serious problems.

On motion by Councillor Sutherland, the Budget Advisory Committee received the aforementioned communication for information.

**11.2 Works and Emergency Services
2001-2005 Capital Budget**

The Budget Advisory Committee had before it a report (February 28, 2001) from the City Clerk advising that the Works Committee at its meetings held on February 7, 21 and 28, 2001, reviewed the 2001-2005 Capital Budget for the following programs of the Works and Emergency Services Department, and took the following action with respect thereto:

I. Solid Waste Management Services:

recommended to the Budget Advisory Committee the adoption of the recommended 2001-2005 Capital Program for Solid Waste Management Services, subject to increasing the project cost by \$25.0 million for the expansion of the Dufferin diversion facility, with an increase in recommended cash flow of \$5.0 million in 2001 and \$20.0 million in 2002, pending the outcome of the Waste Diversion 2010 Task Force's discussions with respect to diversion initiatives;

II. Transportation Services:

(1) recommended to the Budget Advisory Committee the adoption of the recommended 2001-2005 Capital Program for Transportation Services, subject to deferring the amount of \$260,000.00 for the proposed Local Road Reconstruction on Wellesley Street East, from Yonge Street to Jarvis Street, Ward 27, until 2002;

(2) requested that the Budget Advisory Committee review with the Ward Councillors the phasing in of the Dufferin Jog Elimination costs over a number of years rather than completing the work in 2001;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (3) identified to the Budget Advisory Committee that the Economic Development and Parks Committee has not recommended the BIA portion of funding for the Yonge Street sidewalk upgrade project, and, given the high priority of sidewalk reconstruction at the same location provided for in the Transportation Services Capital Budget, the Works Committee requested that the Budget Advisory Committee give consideration to ensuring that the necessary funding is in the budget for the projects to be co-ordinated;
- (4) requested the Commissioner of Works and Emergency Services to submit a report to the Budget Advisory Committee outlining a time completion schedule for the North Yonge Centre Plan Service Road;
- (5) requested the Commissioner of Works and Emergency Services to forward to all Members of Council the recommended projects for their respective wards for review;
- (6) requested the Commissioner of Works and Emergency Services to prepare a Memorandum with the Province of Ontario with respect to the shortfall in funding for the Gardiner Expressway rehabilitation, for discussion at the Works Committee at its meeting scheduled to be held on May 9, 2001;
- (7) requested that the Commissioner of Works and Emergency Services meet with officials of Toronto Hydro, including the Vice-Chair, with respect to the street lighting portions of the 2001 Capital and Operating budget with a view to reducing expenditures; and
- (8) requested that a special discussion be held with the Works Committee and the Toronto Cycling Committee before the next budget process on the cycling infrastructure capital requirements in the context of the emerging master plan; and

III. WES Departmental Requirements:

recommended to the Budget Advisory Committee the adoption of the recommended 2001-2005 Capital Program for WES Departmental Requirements, subject to deferring the 2001 cash flow of \$150,000.00 for the Corporate Identity Program to 2002, 2003 and 2004 at \$50,000.00 per year.

On motion by Councillor Pitfield, the Budget Advisory Committee received the aforementioned communication for information.

**11.3 WES - Support Services -
2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for WES - Support Services.

- A. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as recommended by the Works Committee, of \$34,099,000.00 gross and \$0 net for Support Services, including the following reductions:

	Gross (\$000's)	Net Levy Impact (\$000's)
(i) increase gapping to two percent	(275.2)	(118.7)
(ii) eliminate process change staff – alternative delivery	(982.5)	(423.9)
(iii) reduce program staff increase	(26.0)	(11.2)
(iv) annual report	(30.0)	(12.9)
(v) reduce I.T. overtime, other I.T increases	(436.6)	(188.4)
(vi) reduce licensing provision	(1,212.3)	(523.1)
(vii) reduce connectivity charges	(287.7)	(124.1)
(viii) reduce I.T. equipment provision	(250.0)	(107.9)
(ix) reduce radio maintenance provision	(102.0)	(44.0)
(x) reduce positions – 17 FTE's	(936.1)	0.0
(xi) other changes – (reversal of 2001 New Recovery Formula)	0.0	(4,778.7)

-15-
Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(xii)	materials and supplies	(180.0)	(77.7)
(xiii)	equipment	(33.8)	(14.6)
(xiv)	services and rents	(141.5)	(61.1)
(xv)	interdepartmental charges	(900.0)	(388.4)

subject to reducing the additional 9.9 FTE's for Existing Operating Requirements net of the additional one percent gapping on 9.0 FTE's (\$462,800.00).

(Carried)

- B. Councillor Pitfield moved that the Commissioner of Works and Emergency Services be requested to review the staffing in the Communications Section.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- C. Councillor Shiner moved that:

- (1) the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer be requested to undertake a review during 2001 of potential options to phase-in the impact of the shift in allocations for Support and Technical Services costs between the tax-supported and rate-supported programs of Works and Emergency Services and report back thereon to the Policy and Finance Committee through the Budget Advisory Committee by September 2001 prior to the 2002 Operating Budget review; and
- (2) the Chief Financial Officer and Treasurer be requested to include in the report respecting administration costs to the Administration Committee, information to identify Departments, such as Support Services, that will be given some of those general administration costs that end up passed on internally.

(Carried)

Councillor Shiner resumed the Chair.

(Commissioner of Works and Emergency Services; Chief Financial Officer and Treasurer; c. Committee Administrator, Administration Committee - March 21, 2001)

**11.4 WES - Technical Services -
2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for WES - Technical Services.

The Budget Advisory Committee also had before it a report (March 6, 2001) from the Chief Administrative Officer providing the Budget Advisory Committee with an update on the status of the corporate Environmental Initiatives and outlining a possible approach for Council to consider in moving forward on the City's environmental plan agenda in a fiscally sustainable manner; and recommending that:

- (1) this report be received for information; and
- (2) the Chief Administrative Officer provide an annual, co-ordinated work plan to implement the Environmental Plan initiatives in a phased manner, for consideration with the annual budget process, starting with the 2002 process.

A. Councillor Pitfield moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget as outlined in Recommendation No. (1) of the Works Committee, viz:

“(1) Recommended the adoption of the 2001 Operating Budget of \$44,191,600.00 gross and \$1,809,700.00 net for Technical Services, including the following reductions:

	Gross (\$000's)	Net Levy Impact (\$000's)
(i) reversal of support charges	(3,488.7)	(1,517.6)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(ii)	reduce increases in various units	(958.3)	(416.9)
(iii)	reduce capital support request	(1,277.7)	0.0
(iv)	replace capital recovery revenue lost in (iii)	0.0	(321.4)
(v)	staffing for TIADs database administration/environmental technician	(202.0)	(118.4)
(vi)	change in interdivisional recovery formula		(-1,657.4)
(vii)	materials and supplies	(200.0)	(87.0)
(viii)	equipment	(262.6)	(114.2)
(ix)	services and rents – various accounts	(186.2)	(81.0)
(x)	services and rents – training	(152.8)	(66.5)
(xi)	services and rents – professional/consulting services	(249.8)	(108.7)”

subject to reducing the Environmental Plan Initiatives Project by \$1.956 million to \$1.092 million Corporately;

- (2) request the Commissioner of Works and Emergency Services to report to the Budget Advisory Committee wrap up meeting as to whether the Toronto Atmospheric Fund can assume any of the \$1.092M in costs;
- (3) receive Recommendation No. (2) of the Works Committee; and
- (4) receive the aforementioned report for information.

(Carried)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- B. Councillor Moeser moved that the Commissioner of Works and Emergency Services be requested to report to the Budget Advisory Committee wrap up meeting on the status of the FTEs for Capital Plan Delivery Enhancements indicating the number of employees and any other details he wishes to bring forward at that time.

(Carried)

- C. Councillor Chow moved that the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer be requested to undertake a review during 2001 of potential options to phase in the impact of the shift in allocations for Support and Technical Services costs between the tax-supported and rate-supported programs of WES and report back to the Budget Advisory Committee by September 2001 for recommendations to the Policy and Finance Committee prior to the 2002 Operating Budget review.

(Carried)

(Commissioner of Works and Emergency Services; Chief Financial Officer and Treasurer - March 21, 2001)

11.5 WES Departmental Requirements - 2001 Capital Budget

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Capital Budget for WES Departmental Requirements.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (a) recommended to the Policy and Finance Committee, and Council, the adoption of the 2001-2005 Capital Program of \$5,292,000.00 gross and \$5,292,000.00 net, subject to:
- (1) deferring the 2001 cash flow of \$150,000.00 for the Corporate Identity Program to 2002, 2003 and 2004 at \$50,000.00 per year;
 - (2) the Commissioner of Works and Emergency Services, commencing in 2004, forwarding all capital project requests through the respective Works and Emergency Services programs thereby eliminating the need to forward departmental requirements as a separate program; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (3) the \$400,000.00 for the Radio Communication System for 2001 being approved with the balance to be considered during the 2002 budget deliberations; and
- (b) requested the Commissioner of Works and Emergency Services to report to the Budget Advisory Committee wrap up meeting on savings achieved since the closing of the 10 Yards; such report to include FTE's; and further requested the Commissioner of Works and Emergency Services to provide an update on such saving to the September 2001 Works Committee meeting.

(Commissioner of Works and Emergency Services - March 21, 2001)

11.6 Solid Waste Management Services - 2001 Operating and Capital Budgets

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Solid Waste Management Services.

The Budget Advisory Committee also had before it the following communications and reports:

- (a) (February 7, 2001) from the City Clerk advising that the Works Committee at its meeting held on February 7, 2001, recommended that:
 - (1) the joint report (January 24, 2001) from the Commissioner of Works and Emergency Services and the Commissioner of Corporate Services be adopted; and
 - (2) a process be developed for consultation with concerned front-line workers from the Toronto Civic Employees' Union – CUPE Local 416;
- (b) (February 7, 2001) from the City Clerk advising that the Works Committee at its meeting held on February 7, 2001, recommended that the report (January 24, 2001) from the Commissioner of Works and Emergency Services respecting year-round once-a-week curbside collection of recyclable materials and weekly summertime collection of yard waste, be received;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (c) (October 23, 2000) from the City Clerk forwarding for information and any attention deemed necessary, Clause No. 1 of Report No. 17 of The Works Committee, headed "3Rs Implementation Plan for the City of Toronto", which was adopted, as amended, by City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 10, 11 and 12, 2000, and in so doing referred the following motions to the Budget Advisory Committee for consideration during the 2001 Operating Budget process:
- (1) Moved by Councillor Chow:
- "It is recommended that composters be provided at no charge to all schools (public, French, Catholic and private) and all licensed child care centres, by spring 2001."; and
- (2) Moved by Councillor Johnston:
- "It is recommended that \$1.3 million be provided from the Corporate Contingency Account in order to provide composters to all schools and child care centres located in the City of Toronto.";
- (d) (February 21, 2001) from Mr. Blair McArthur, President, Ontario Waste Management Association, in support of the City of Toronto contracting out Waste Services to the private sector;
- (e) (March 1, 2001) from Councillor Sandra Bussin, Ward 32 Beaches-East York, outlining the implications of the elimination of street leaf cleaning, and allowing bag pick-up only;
- (f) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on February 15, 2001, referred the communication (February 7, 2001) from the City Clerk to the Budget Advisory Committee for consideration during the 2001 deliberations;
- (g) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on February 15, 2001:
- (1) recommended to Council the adoption of the following Recommendation No. (2) of the Works Committee embodied in the communication (February 7, 2001) from the City Clerk:
- "(2) that the Province of Ontario be requested to enforce existing legislation with respect to mandatory recycling in multi-residential buildings."; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (2) referred Recommendation No. (1) embodied in the communication (February 7, 2001) from the City Clerk, to the Budget Advisory Committee for consideration with the 2001 budget;
- (h) (March 14, 2001) from the City Clerk advising that City Council, at its meeting held on March 6, 7 and 8, 2001, adopted the following Motion, without amendment, moved by Councillor Nunziata, seconded by Councillor Pitfield:
- “WHEREAS the Works Committee approved to change Environment Days from 28 to 44, without additional costs;
- WHEREAS this was achieved by deleting some of the service and free products at each Environment Day;
- WHEREAS Members of Council can supplement their Environment Day through their Global Budget;
- WHEREAS the budget meeting of the Works Committee approved \$404,000.00 required to pay for the program as the Works Committee feels this is an important way to continue communications with the citizens of this City on waste issues;
- WHEREAS the Works and Emergency Services Department needs six to eight weeks lead-time in order to commence Environment Days; and
- NOW THEREFORE BE IT RESOLVED THAT City Council grant prior approval to the budget of the Works and Emergency Services Department for \$404,000.00 to pay for the Environment Day program; and
- (i) (March 19, 2001) from Ms. Irene Atkinson, Chair of the Board, Trustee, Ward 7, Parkdale - High Park, Toronto District School Board, advising of her concern regarding the possible elimination of free garbage pick-up at schools as well as the provision of free recycling bins and composters to schools and daycares.

Operating

- A. Councillor Moeser moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the aforementioned report (February 7, 2001) from the City Clerk, entitled “Works and Emergency Services Yard Consolidation”.

(Carried)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

B. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as recommended in Recommendation No. (1) of the Works Committee, viz:

“(1) recommended the adoption of the 2001 Operating Budget of \$156,077,200.00 gross and \$85,061,500.00 net for Solid Waste Management Services, including the following reductions:

	Gross (\$000's)	Net (\$000's)
(i) defer 2000 Waste Management Reserve Contribution until 2001		(850.0)
(ii) transfer of leaf collection from Transportation	85.0	85.0
(iii) increase Gapping Allowance to two percent	(619.0)	(619.0)
(iv) eliminate summer twice-per-week waste collection	(2,706.4)	(2,706.4)
(v) do not provide free multi-bin composters to schools or day cares	(1,279.9)	(1,279.9)
(vi) do not provide free composters on Environment Days	(500.0)	(500.0)
(vii) do not transfer restaurant tonnage to Newmarket	(5,341.2)	(5,341.2)
(viii) do not distribute free Kraft Bags nor educate residents who set out bags improperly	(400.0)	(400.0)
(ix) develop interdepartmental charges to ABCs for waste services	(585.0)	
(x) reduce number of pilot projects under 3Rs Plan	(500.0)	(500.0)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(xi)	do not provide for Diversion Symposium	(50.0)	(50.0)
(xii)	undertake 44 Environment Days at 2000 budget level	(367.2)	(367.2)
(xiii)	reduction for Support Services Operating Charges	(2,149.1)	(2,149.1)
(xiv)	increase to Technical Services Operating Charges	910.6	910.6
(xv)	do not implement summer once-per-week yard waste collection	(433.5)	(433.5)
(xvi)	do not implement weekly recycling in District 3, effective June 1, 2001	(285.2)	(285.2)
(xvii)	do not implement weekly recycling in East York effective June 1, 2001	(356.0)	(356.0)
(xviii)	do not add two new By-law Officers and one new Supervisor for after hour enforcement	(133.3)	(133.3)
(xix)	do not provide for a new Project Manager	(95.9)	(95.9)
(xx)	do not add one Data Systems Analyst to Head Office Weighscale Function	(52.8)	(52.8)
(xxi)	increase revenue at Keele Valley		(1,300.0)
(xxii)	implement White Goods user fee		(126.0)
(xxiii)	further reduce business and conference related expenditures	(60.0)	(60.0)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(xxiv) reduce reimbursement of membership fees to the 2000 actual level	(4.9)	(4.9)
(xxv) reduce training and development	(19.2)	(19.2)
(xxvi) reduce funding requested for office renovation	(55.0)	(55.0)
(xxvii) reduce funding related to Payment in Lieu of Taxes related to the former Beare Road Landfill	(156.4)	(156.4)
(xxviii) additional gapping	(109.3)	(109.3)”

subject to the Inderdepartmental Charge of \$585,000.00 for Agencies, Boards and Commission’s being implemented effective January 1, 2002 instead of July 1, 2001.

(Carried)

C. Councillor Chow moved that:

- (1) Councillor Sutherland’s Recommendation B. be amended by adding “that once a week recycling be implemented across the City in January 2002;”;
- (2) the Budget Advisory Committee:
 - (a) defer consideration of Recommendations Nos. (2), (3), (4), (5) and (6) of the Works Committee until Budget Advisory Committee wrap up meeting;
 - (b) defer consideration of the matter of the provision of free multi-bin composters to schools and day cares until the comprehensive approach in dealing with the School Board is complete; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (c) request the Commissioner of Works and Emergency Services to report to the Budget Advisory Committee wrap up meeting on the estimated cost of transferring 80,000 tonnes of waste to the compost plant in Newmarket; using the calculation factor that includes the \$4.16 million saved from not delivering \$52 per ton of waste to Michigan or Keele Valley versus the \$42 per ton of tippage fee for composting in Newmarket.

(Carried)

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

D. Councillor Shiner moved that:

- (1) Councillor Sutherland's motion B. be amended by deferring consideration of the projects related to the requested reports at the Budget Advisory Committee wrap up meeting as they affect the final budget outcome;
- (2) the Commissioner of Works and Emergency Services, in conjunction with the Commissioner of Corporate Services, be requested to report to the Policy and Finance Committee by September 2001 regarding the program's vehicle maintenance and equipment replacement requirements for the five year period commencing with 2002 including identification of maintenance savings related to enhanced vehicle replacement practices, surplus values associated with disposal of Keele Valley equipment after closure in 2002, changes in maintenance expenditures related to age of fleet, reduced equipment needs, and fuel requirements;
- (3) the Commissioner of Works and Emergency Services, be requested to report to the Works Committee by the fall of 2001 outlining budget impacts arising from recently proposed provincial legislation relating to funding for new recycling initiatives as recommended through the Waste Diversion Organization;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (4) the Commissioner of Works and Emergency Services be requested to report to the Policy and Finance Committee by September 2001 on implementation strategies and recommendations regarding application of user fees effective 2002 for waste collection from residences and apartment buildings as well as on the 2001 implementation of user fees or charges for school boards, Agencies, Boards or Commissions;
- (5) the Commissioner of Works and Emergency Services be requested to report to the Works Committee by the fall of 2001 with a suggested policy framework for considering pilot projects related to emerging or alternative waste management technologies that will allow for such programs to be reviewed relative to both the Corporation's diversion targets as well as the City's ability to afford them; and
- (6) the recommendation be endorsed that waste diversion initiatives be given high priority during the budget discussions in the event that additional funding is available.

(Carried)

Councillor Shiner resumed the Chair.

E. Councillor Pitfield moved that:

- (1) the Commissioner of Works and Emergency Services be requested to:
 - (a) report to the Budget Advisory Committee wrap up meeting:
 - (i) providing a cost comparison by the unit rather than by tonnage per household for single family homes, multi-residential and commercial garbage pick up for each area of the City;
 - (ii) on the cost of implementing once a week recycling on January 1, 2002 in terms of equipment needed; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (iii) on the potential additional revenues available from increasing the tipping fees at transfer stations and the Keele Valley disposal site;
 - (b) report to the Budget Advisory Committee prior to the 2002 Budget deliberations on the ability and cost of implementing weekly organic pick up in addition to the weekly recycling pick up; and
 - (c) report to the Budget Advisory Committee on the seven transfer stations in terms of total tonnage and expenditures, to include salaries, contracted and other; and
- (2) the Joint Liaison Committee, outlined in the communication (March 19, 2001) from the Chair, Toronto District School Board, be requested to meet to discuss service exchange prior to the wrap up meeting and report thereon to the Budget Advisory Committee on the outcome of same.

(Carried)

F. Councillor Pantalone moved that:

- (1) the Commissioner of Works and Emergency Services be requested to:
 - (a) meet with the Union and report within one month with respect to the four day 10 hour shift work week and if a decision cannot be made that consideration be given to contracting out at least the former City of North York; and
 - (b) forward the report on the cost recovery program for collection of commercial waste to the Budget Advisory Committee;
- (2) the Chief Administrative Officer, the Chief Financial Officer and Treasurer, and the Commissioner of Works and Emergency Services be requested to report on the status of a critical path for having solid waste being added to Waste and Wastewater as a user charge; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (3) the City Solicitor be requested to report to the Budget Advisory Committee wrap up meeting on the Payment in Lieu of Taxes as it relates to legal issues at the former Beare Road Landfill site.

(Carried)

G. Councillor Chow moved that:

- (1) funds be restored for the two by-law officers for after hours enforcement; and
- (2) weekly recycling be implemented in District 3 and East York starting June 1, 2001, as Phase I of the City wide phase-in of recycling.

(Lost)

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

A. Councillor Shiner moved that:

- (1) the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget, as recommended by the Works Committee, viz;

“the adoption of the 2001-2005 Capital Program of \$20,095,000.00 gross and \$15,629,000.00 net for Solid Waste Management Services, subject to increasing the project cost by \$25.0 million for the expansion of the Dufferin diversion facility, with an increase in recommended cash flow of \$5.0 million in 2001 and \$20.0 million in 2002, pending the outcome of the Waste Diversion 2010 Task Force’s discussions with respect to diversion initiatives”;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

subject to:

- (a) the Chief Administrative Officer and the Commissioner of Works and Emergency Services being requested to report to the Budget Advisory Committee wrap up meeting on whether there is funding available in the Works Infrastructure fund to cover the \$5M for 2001 for the Dufferin Diversion facility;
 - (b) the 2001-2005 Capital programs being received, save and except those Capital programs which were subsequently adopted, and further the Budget Advisory Committee recommends the adoption of the 2001 budget only with corresponding future commitments;
 - (c) the Chief Financial Officer and Treasurer being requested to review the status of the Perpetual Care Reserve for Landfills and reporting back in consultation with the General Manager, Solid Waste Management, on any required change to the paid tonnage contribution rate to ensure that adequate funding is available to cover the future expenditure requirements for the perpetual care of; and
 - (d) Council re-confirming its commitment to an 80 percent Diversion target by 2009 and directing the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee prior to final deliberation of the 2001 Budgets regarding the costs and revenues necessary to meet Council's commitment to the 80 percent target; and
- (2) consideration of the communication (October 23, 2000) from the City Clerk forwarding motions by Councillor Olivia Chow and Councillor Anne Johnston regarding the 3Rs Implementation Plan for the City of Toronto be deferred until the Budget Advisory Committee wrap up meeting.

(Carried)

Councillor Shiner resumed the Chair.

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- B. Councillor Pantalone moved that the Budget Advisory Committee receive the aforementioned communications and reports (b), (d), (e), (f), (g), (h) and (i) for information.

(Carried)

- C. Councillor Moeser moved that Councillor Shiner's motion A. (1) (a) be amended to indicate that the requested report be for information only.

(Lost)

(Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Members, Joint Liaison Committee; City Solicitor - March 21, 2001)

11.7 Transportation Services - 2001 Operating and Capital Budgets

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Transportation Services.

The Budget Advisory Committee also had before it the following report and communication:

- (a) (October 26, 2000) from the City Clerk advising that City Council on October 3, 4 and 5, 2000, and at its Special Meetings held on October 6, 10, 11 and 12, 2000, struck out and referred to the Budget Advisory Committee for further consideration during the 2001 Capital Budget process, Clause No. 51 of Report No. 10 of The North York Community Council, headed "Service Road Implementation - North Yonge Centre Plan Service Road - North York Centre"; and
- (b) (March 20, 2001) from the Commissioner of Works and Emergency Services responding to a request by the Works Committee requesting the Commissioner of Works and Emergency Services to submit a report to the Budget Advisory Committee outlining a time completion schedule for the North Yonge Centre Services Road; and recommending that this report be received for information.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as outlined in Recommendation No. (1) of the Works Committee, viz:

“(1) recommended the 2001 Operating Budget of \$209,856,000.00 gross and \$166,019,500.00 net for Transportation Services, including the following reductions:

	Gross (\$000's)	Net (\$000's)
(i) Transportation Services Division undertaking to reassign existing contracts for snow clearing on sidewalks on local roads in the former City of North York to arterial and collector roads in the former City of Etobicoke for the balance of their term (i.e., April 2003), and contracts not being prepared for the ramp-up of sidewalk snow clearing on local roads at this time	(1,200.0)	(1,200.0)
(ii) reduction in Business and Conference Travel	(54.5)	(54.5)
(iii) reduction in Training and Staff Development	(145.5)	(145.5)
(iv) budget reduction in railway protection	(19.5)	(19.5)
(v) reduce payment to TAF	(400.0)	(400.0)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(vi)	phase in of the winter maintenance increase	(950.0)	(950.0)
(vii)	reduce increase in bus stop snow clearing	(60.0)	(60.0)
(viii)	reduce mobile communication equipment	(200.4)	(200.4)
(ix)	eliminate special leaf collection	(200.0)	(200.0)
(x)	reduce use of salt	(300.0)	(300.0)
(xi)	reduce support and technical services	(56.0)	(56.0)
(xii)	defer in-house standby and call-in policy	(613.1)	(613.1)
(xiii)	defer traffic island planting	(60.0)	(60.0)
(xiv)	defer stage two of the traffic safety bureau	(105.0)	(105.0)
(xv)	delay filling new vacancies	(789.0)	(789.0)
(xvi)	reduce hired equipment	(200.0)	(200.0)
(xvii)	defer filling 30 most critical vacancies	(1,797.5)	(1,797.5)
(xviii)	reduce increase in grass cuttings (8 to 6)	(785.0)	(785.0)
(xix)	eliminate manual cleaning around parked cars	(1,000.0)	(1,000.0)
(xx)	eliminate funds for 2002 Papal visit planning	(100.0)	(100.0)

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

(xxi)	eliminate funds for 2008 Olympics planning	(100.0)	(100.0)
(xxii)	reduce signal upgrades	(75.0)	(75.0)
(xxiii)	reduce summer contracted maintenance	(4,096.8)	(4,096.8)”

subject to amending Recommendation No. (1)(i) to reflect that the existing level of service in the former City of North York be maintained and that the savings be set at \$1 million.

(Carried)

Councillor Shiner resumed the Chair.

- B. Councillor Pitfield moved that Councillor Shiner’s motion A. be amended by increasing the \$300,000.00 reduction in salt use by an additional \$300,000.00 for a total reduction in the salt budget of \$600,000.00.

(Carried)

- C. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of Recommendation No. (3) of the Works Committee, viz:

“(3) recommended to the Budget Advisory Committee that Urban Development Services be requested to impose an additional fee for licences of fast-food businesses and convenience stores for a revenue increase of \$727,000.00, to be shown as an interdepartmental recovery to cover the additional cost of extra manual litter pickers; and that the interdepartmental charge be reflected in the Urban Development Services 2001 Operating Budget;”.

(Carried)

- D. Councillor Pantalone moved that:

(1) Councillor Chow’s motion C. be amended by adding “and further that the City Solicitor be requested to report in that regard”; and

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (2) the Commissioner of Works and Emergency Services be requested to report to the Budget Advisory Committee wrap up meeting on \$4.96 M with respect to maintaining the state of good repair for the City infrastructure.

(Carried)

E. Councillor Sutherland moved that the Budget Advisory Committee:

- (1) defer consideration of Recommendation No. (4) of the Works Committee until the Budget Advisory Committee wrap up meeting;
- (2) recommend to the Policy and Finance Committee, and Council, the adoption of Recommendations Nos. (5) and (6) of the Works Committee;
- (3) receive Recommendations Nos. (7), (8), (9), (11) and (12) of the Works Committee; and
- (4) recommend that the related costs for the 2002 Papal visit planning and the 2008 Olympics planning be assumed by the appropriate agencies.

(Carried)

F. Councillor Moeser moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) \$1,000,000.00 be restored to the budget for manual cleaning around parked cars; and
- (2) \$200,000.00 be added to the budget for special leaf collection.

(Lost)

G. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the grass cutting costs of \$1.235 million not be approved.

(Lost)

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (a) recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget, as recommended by Works Committee, viz:

- “(1) recommended the adoption of the 2001-2005 Capital Program of \$211,527,000.00 gross and \$183,663,000.00 net for Transportation Services, including deferring the amount of \$260,000.00 for the proposed Local Road Reconstruction on Wellesley Street East, from Yonge Street to Jarvis Street, Ward 27, until 2002, and also including \$6,000,000.00 gross and \$2,500,000.00 net for the Prince Edward Viaduct Suicide Prevention Barrier;
- (2) requested that the Budget Advisory Committee review with the Ward Councillors the phasing in of the Dufferin Jog Elimination costs over a number of years rather than completing the work in 2001;
- (3) identified to the Budget Advisory Committee that the Economic Development and Parks Committee has not recommended the BIA portion of funding for the Yonge Street sidewalk upgrade project, and, given the high priority of sidewalk reconstruction at the same location provided for in the Transportation Services Capital Budget, the Works Committee requested that the Budget Advisory Committee give consideration to ensuring that the necessary funding is in the budget for the projects to be co-ordinated;
- (4) requested the Commissioner of Works and Emergency Services to forward to all Members of Council the recommended projects for their respective wards for review;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (5) requested the Commissioner of Works and Emergency Services to prepare a Memorandum with the Province of Ontario with respect to the shortfall in funding for the Gardiner Expressway rehabilitation, for discussion at the Works Committee at its meeting scheduled to be held on May 9, 2001;
- (6) requested that the Commissioner of Works and Emergency Services meet with officials of Toronto Hydro, including the Vice-Chair, with respect to the street lighting portions of the 2001 Capital and Operating budget with a view to reducing expenditures; and
- (7) requested that a special discussion be held with the Works Committee and the Toronto Cycling Committee before the next budget process on the cycling infrastructure capital requirements in the context of the emerging master plan;”

subject to:

- (a) phasing the Dufferin Street Jog Elimination Project as follows: reducing the \$21.0 million requested in 2001 to \$5.2 million for the acquisition of the property and the design engineering work with the balance being deferred to the 2002-2005 Capital Budget;
- (b) the 2001-2005 Capital programs were received, save and except those Capital programs which were subsequently adopted, and further the Budget Advisory Committee recommends the adoption of the 2001 budget only with corresponding future commitments;
- (c) the five previously approved projects from 1998 and prior year capital programs, as outlined in Appendix C, being closed;
- (d) re-allocation of the 2000 capital authorizations, including re-allocations to fund extraordinary expenses related to the summer storms being approved;

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

- (e) the Commissioner of Works and Emergency Services providing a report, in conjunction with the 2002 capital program, detailing the impacts and implications on the state of good repair and projected funding over the subsequent 10 year period, from the full implementation of the Pavement Management which is expected to be fully operational prior to consideration of the 2002 capital budget process; and
 - (f) the report requested during the 2002 capital review process requesting the Chief Administrative Officer and the Chief Financial Officer and Treasurer to report on the future implications to the City's budget of undertaking the 'state of good repair' in areas where such information is readily available, being deferred to incorporate the findings of the implementation of the Pavement Management System;
- (b) requested the Commissioner of Works and Emergency Services to report to the Budget Advisory Committee wrap up meeting on advancing the purchase of land in the first section of the "Service Road Implementation – North Yonge Centre Plan Service Road – North York Centre" to be able to complete this section of the road as soon as possible, and the ring roads on the east side up to Olive and as far as possible on the west side; and
- (c) received the aforementioned report and communication (a) and (b) for information.

Councillor Shiner resumed the Chair.

(Commissioner of Works and Emergency Services - March 21, 2001)

11.8 Audit Services - 2001 Operating Budget

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for Audit Services.

The Budget Advisory Committee also had before it a report (February 16, 2001) from the City Clerk advising that the Audit Committee at its meeting held on February 16, 2001, approved the 2001 Operating Plan and Budget for Audit Services; and directed that it be forwarded to the Budget Advisory Committee.

Budget Advisory Committee Minutes
Wednesday, March 21, 2001

On motion by Councillor Moeser, the Budget Advisory Committee:

- (1) received the aforementioned report for information; and
- (2) recommended to the Policy and Finance Committee, and Council, the adoption of the recommended 2001 Operating Budget for Audit Services.

The Budget Advisory Committee adjourned its meeting at 5:33 p.m.

Chair