

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Budget Advisory Committee**

**Meeting No. 13**

**Friday, March 23, 2001**

The Budget Advisory Committee met on Friday, March 23, 2001, in Committee Room No. 1, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:40 a.m. to 12:41 p.m.	2:12 p.m. to 4:42 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Sandra Bussin	Councillor Denzil Minnan-Wong
Councillor Doug Holyday	Councillor Frances Nunziata
Councillor Norm Kelly	Councillor Kyle Rae
Councillor Pam McConnell	Councillor Michael Walker
Councillor David Miller	

**13.1 Information and Technology -  
2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Information and Technology.

Operating

A. Councillor Chow moved that the Budget Advisory Committee:

(a) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, flatlined at 2000 net, as recommended by the Administration Committee, which included the following reductions:

- (1) reduce miscellaneous expenses by \$515,000.00;
- (2) reduce the mainframe project by \$229,000.00;
- (3) reduce the contracted services by \$1,045,000.00;
- (4) reduce the disc storage project by \$750,000.00;
- (5) reduce the printing budget by \$230,000.00; and
- (6) reduce FTE's by \$1,685,000.00;

subject to adding 50 percent funding for No. (4) in the amount of \$375,000.00; No. (5) in the amount of \$115,000.00; and No. (6) in the amount of \$842,500.00; and

(b) request the Commissioner of Corporate Services to:

- (1) encourage staff to complete a five year plan for the IT Division and the Corporation; and
- (2) report to the Budget Advisory Committee at wrap up on the impact of the staff reductions, the said report to include the effect on the turnaround of staff, use of consultants, and service levels, etc.

**(Carried)**

Capital

- B. Councillor Chow moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget, as recommended by the Administration Committee, subject to reinstating \$1.017 million for the State of Good Repair component of the Data Warehousing Implementation Project and the Commissioner of Corporate Services being requested to report to wrap up on providing alternate savings in the Capital Program to offset the funding of this project; and
  - (2) request the Commissioner of Corporate Services to provide a benchmark on how the City of Toronto's IT Capital and Operating Budget compares with other same sized municipal governments and cities.

**(Carried)**

(Commissioner of Corporate Services - March 23, 2001)

**13.2 Toronto and Region Conservation Authority -  
2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for the Toronto and Region Conservation Authority.

The Budget Advisory Committee also had before it a communication (February 15, 2001) from Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore, requesting the Budget Advisory Committee to reinstate funding for the Toronto and Region Conservation Authority's Mimico Linear Park Study.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as presented.

**(Carried)**

Capital

- B. Councillor Shiner moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget, as presented; and
  - (2) receive the aforementioned communication for information.
- (Carried)**

Councillor Shiner resumed the Chair.

**13.3 GO Transit - 2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for GO Transit.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council the adoption of the 2001 Operating Budget, as presented.
- (Carried)**

Capital

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council the adoption of the 2001 Operating Budget, as presented.
- (Carried)**

Councillor Shiner resumed the Chair.

**13.4 Fire Services - 2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Fire Services.

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The Budget Advisory Committee also had before it the following reports and communications:

- (a) (February 12, 2001) from the City Clerk advising that the Community Services Committee at its meeting held on February 12, 2001, recommended that:
  - (1) the joint report (January 18, 2001) from the Commissioner of Works and Emergency Services, the Fire Chief and the General Manager, Toronto Emergency Medical Services be received, and that a copy thereof be forwarded to the Budget Advisory Committee for information; and
  - (2) the Toronto Police Services Board be requested, for the third time, to provide the Budget Advisory Committee with a co-ordinated response (together with Fire Services and Toronto Emergency Medical Services) on the delivery of emergency services on the Waterfront;
- (b) (undated) from Councillor Brad Duguid, Chair, Community Services Committee, advising the Budget Advisory Committee of the budget recommendations and Committee decisions regarding Fire Services and Emergency Medical Services;
- (c) (March 22, 2001) from Councillor Brad Duguid, Chair, Community Services Committee, advising that he is unable to attend Friday's meeting to speak regarding the Fire Services Budget and requesting the Committee to consider the information contained in his communication dated March 19, 2001, Agenda Item 1.48(b); and
- (d) (March 20, 2001) from the Fire Chief providing the Committee with briefing notes on Fire Fleet Maintenance.

Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee:
  - (a) recommend to the Policy and Finance Committee, and Council:
    - (A) the adoption of the 2001 Operating Budget, as recommended by the Community Services Committee, subject to the following amendments:

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- (1) the deletion of the additional 55 firefighters (\$2,612,800.00);
  - (2) the budget be adjusted to include \$3 million to provide for the recent Fire Services arbitration award with respect to the harmonization settlement, such adjustments to be reported on by the Chief Financial Officer and Treasurer at wrap up;
  - (3) adjustments for the retro settlement funding of acceptable liability of up to \$22 million, such adjustments to be reported on by the Chief Financial Officer and Treasurer at wrap up;
  - (4) the Fire Services be allocated all maintenance of the Fire Services vehicles beginning July 1, 2001; and further that the budget reflect savings of \$35,000.00 in 2001 and full year savings of \$70,000.00 in future years;
  - (5) the Corporate fleet budget be reduced by \$1.7 million, and \$100,000.00 be added to the City Auditor's budget for additional audit services, with adjustments as necessary to be provided at wrap up; and
  - (6) increase revenues by \$120,000.00 to reflect an increase in fees for false alarms and highway responses in 2001, with the full year impact of \$200,000.00 being realized beginning in 2002; and
- (B) that any employees in the Fleet Services Division be considered for employment within Fire Services for the maintenance of the Fire Services fleet by July 1, 2001; and

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- (b) request the Commissioner of Works and Emergency Services and the Commissioner of Corporate Services, in consultation with the Fire Chief and the General Manager of the Emergency Medical Services, to report to the Community Services Committee on the implementation of Recommendation No. (4), as recommended by the Community Services Committee.

**(Carried)**

Councillor Shiner resumed the Chair.

B. Councillor Pitfield moved that the Budget Advisory Committee:

- (1) request the Chief Administrative Officer to report to the Policy and Finance Committee as to whether any efficiencies to taxpayers and cost savings can be achieved by investigating the need for a 3-tiered response on every call;
- (2) request the Commissioner of Works and Emergency Services, in consultation with the Fire Chief, to report to the Community Services Committee on the balance of the maintenance of the Fire Services equipment being done in-house and how this can be accomplished;
- (3) request the Commissioner of Works and Emergency Services, the Fire Chief and the President of the Firefighters Union, to continue the good work which emanated from the informative meeting that took place last November and to have this type of meeting on a yearly basis; and
- (4) request the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee on the funds required in the 2001 Operating Budget to cover the new hires required to cover the expected retiring or exiting firefighters.

**(Carried)**

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- C. Councillor Shiner moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget, as recommended by the Community Services Committee; and
  - (2) receive the aforementioned reports and communications (a) to (d) for information.

**(Carried)**

Councillor Shiner resumed the Chair.

(Chief Administrative Officer; Chief Financial Officer and Treasurer; Commissioner of Works and Emergency Services; Commissioner of Corporate Services; Fire Chief; President, Firefighters Union; c. General Manager, Emergency Medical Services; Committee Administrator, Community Services Committee; Committee Administrator, Policy and Finance Committee - March 23, 2001)

**13.5 Emergency Medical Services -  
2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Emergency Medical Services.

Operating

- A. Councillor Chow moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as recommended by the Community Services Committee; and
  - (2) request the Commissioner of Works and Emergency Services to report to the Community Services Committee:



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- (a) on community medicine initiatives and the possibility of acquiring funding from the provincial and federal governments and from the private sector for such initiatives; and
- (b) on the extended transfer of care currently being provided by the Emergency Medical Services and solutions to the current problems, such report to be submitted to the May 10, 2001 meeting or sooner.

**(Carried)**

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council:
  - (1) the adoption of the 2001 Capital Budget, as recommended by the Community Services Committee; and
  - (2) that all projects that have provincial funding attached not proceed until such funding is committed by the Province.

**(Carried)**

Councillor Shiner resumed the Chair.

(Commissioner of Works and Emergency Services; Committee Administrator, Community Services Committee - March 23, 2001)

**13.6 Toronto Parking Authority -  
2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for Toronto Parking Authority.

The Budget Advisory Committee also had before it the following reports:

- (a) (February 8, 2001) from the President, Toronto Parking Authority, recommending that, in order to allow the Toronto Parking Authority to remain self-sufficient, be responsive to business opportunities and remain competitive against private parking operators, an income sharing arrangement based on net income be adopted, as follows:

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- (1) “net income” includes direct parking revenues and expenses, administrative expenses and sundry revenue or expense;
  - (2) the formula should be applied to total financial results (on and off-street combined); and
  - (3) the portion payable to the City should be set at 70 percent of net income and the annual minimum be increased from \$12 million to \$18 million;
- (b) (March 12, 2001) from the President, Toronto Parking Authority, reporting, as requested, on various issues regarding the 2001 Capital and Operating Budgets for the Toronto Parking Authority;
- (c) (March 5, 2001) from the President, Toronto Parking Authority, responding to the request by the Budget Advisory Committee for a report on the 2001 Operating Budget for the Toronto Parking Authority with a zero increase and to prioritize five percent above and five percent below the 2000 approved budget;
- (d) (March 19, 2001) from the Chief Financial Officer and Treasurer providing the Budget Advisory Committee with a recommended amendment to the Revenue Sharing Agreement between the Toronto Parking Authority and the City of Toronto and a recommended change in account structure for the capital accounts of the Toronto Parking Authority; and recommending that:
- (1) a new revenue sharing agreement between the City of Toronto and the Toronto Parking Authority be approved to provide 75 percent of net income to the City of Toronto and 25 percent of net income to the Toronto Parking Authority, effective January 1, 2001, for a three year period ending December 31, 2003;
  - (2) net operating income includes direct parking revenues and expenses, administrative expenses and sundry revenue or expense;
  - (3) payments be made on a monthly basis for the City’s portion, based on the annual budget for the year with an annual minimum of \$18 million;
  - (4) a final payment/settlement occur once the audited actual amount for the year is confirmed;
  - (5) the capital authorization for the previously approved projects identified in the comments section of this report be rescinded and that projections for these projects be included in the Toronto Parking Authority’s 2002-2005 Capital Program and commencing in 2002, the Authority include a single request for the development of new facilities where specific sites to be acquired cannot be identified;

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- (6) any surpluses in the retained earnings accounts of the Toronto Parking Authority, in excess of projected five-year cash flow requirements, be remitted to the City of Toronto, in a manner and timing as described in the comments section of this report; and
  - (7) the City Solicitor and other appropriate officials of the City and the Toronto Parking Authority be authorized to enter into a new revenue sharing agreement consistent with the terms set out above and in the body of this report; and
- (e) (March 21, 2001) from the President, Toronto Parking Authority, providing a detailed list of previously approved projects outlining year of approval and percentage of completion.

Operating

A. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council:

- (1) the adoption of the 2001 Operating Budget, as presented, subject to the addition of a new revenue sharing agreement between the City and the Toronto Parking Authority as recommended in the report (March 19, 2001) from the Chief Financial Officer and Treasurer, viz:
  - “(a) a new revenue sharing agreement between the City of Toronto and the Toronto Parking Authority be approved to provide 75 percent of net income to the City of Toronto and 25 percent of net income to the Toronto Parking Authority, effective January 1, 2001, for a three year period ending December 31, 2003;
  - (b) net operating income includes direct parking revenues and expenses, administrative expenses and sundry revenue or expense;
  - (c) payments be made on a monthly basis for the City’s portion, based on the annual budget for the year with an annual minimum of \$18 million;
  - (d) a final payment/settlement occur once the audited actual amount for the year is confirmed;

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- (e) the capital authorization for the previously approved projects identified in the comments section of this report be rescinded and that projections for these projects be included in the Toronto Parking Authority's 2002-2005 Capital Program and commencing in 2002, the Authority include a single request for the development of new facilities where specific sites to be acquired cannot be identified;
  - (f) any surpluses in the retained earnings accounts of the Toronto Parking Authority, in excess of projected five-year cash flow requirements, be remitted to the City of Toronto, in a manner and timing as described in the comments section of this report; and
  - (g) the City Solicitor and other appropriate officials of the City and the Toronto Parking Authority be authorized to enter into a new revenue sharing agreement consistent with the terms set out above and in the body of this report.”; and
- (2) the adoption of the report (March 19, 2001) from the Chief Financial Officer and Treasurer, entitled “Toronto Parking Authority, Revenue Sharing and Capital Account Structure”.

**(Carried)**

B. Councillor Soknacki moved that:

- (1) Councillor Sutherland's motion A.(1)(g) be amended by adding thereto the following:

“the said approval to be subject to receiving a report from the Chief Financial Officer and Treasurer at the Budget Advisory Committee wrap up meeting on a new revenue sharing between the City and the Toronto Parking Authority being approved to provide a comparative gross revenue sharing percentage equivalent to the 75:25 net scenario, effective January 1, 2001, for a one-year period ending December 31, 2001, and further that a comparison with other agencies, boards and commissions be provided in that regard.”; and

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- (2) the Budget Advisory Committee request:
- (a) the City Auditor, in consultation with the Chief Financial Officer and Treasurer, the President of the Toronto Parking Authority, the Chief of Police and the Director of Purchasing and Materials Management, to report to the Budget Advisory Committee wrap up meeting on the terms of reference for the request for proposals from the Parking Tag Enforcement and Operations Unit and the Toronto Parking Authority only on the management and enforcement of permitted on-street parking; and
  - (b) the Chief Administrative Officer and the City Auditor to report to the Policy and Finance Committee within three months after the end of the first tendered period, with recommendations on the most effective and efficient means by which the City manages its parking operations.

**(Carried)**

C. Councillor Pantalone moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) the budget be adjusted to include \$3.8 million in additional revenue in 2001 for approved meter spaces and installation of pay and display machines; and
- (2) the procedure be amended with respect to allowing the on-street parking meter installation to be approved through the Planning and Transportation Committee, who in turn would consult with the Community Councils in that regard as appropriate.

**(Carried)**

D. Councillor Pitfield moved that the Budget Advisory Committee:

- (1) request the President of the Toronto Parking Authority, in consultation with the Chief Financial Officer and Treasurer, to provide a list of projects that have not been put in place that have been funded and an analysis of such projects;

- (2) request the President of the Toronto Parking Authority to report to the Administration Committee for its meeting of June 5, 2001, providing a list of Toronto Parking Authority owned property, including purchased property and property they will be acquiring; and
- (3) receive the aforementioned reports (a), (b), (c) and (e) for information.

**(Carried)**

### Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- E. Councillor Shiner moved that the Budget Advisory Committee defer consideration of the 2001 Capital Budget of the Toronto Parking Authority until wrap up.

**(Carried)**

Councillor Shiner resumed the Chair.

(Chief Administrative Officer; Chief Financial Officer and Treasurer; City Auditor; President, Toronto Parking Authority; c. Chief of Police; Director of Purchasing and Materials Management; Committee Administrator, Policy and Finance Committee; Committee Administrator, Administration Committee - March 23, 2001)

### **13.7 Consolidated Grants - 2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for Consolidated Grants.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (March 6, 2001) from the City Clerk advising that the Race and Ethnic Relations Committee at its meeting held on February 27, 2001, adopted a motion which supports maintaining the 2001 Consolidated Grants Program Budget at the 2000 approved level;

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- (b) (February 28, 2001) from the City Clerk advising that the Works Committee at its special meetings held on February 21 and 28, 2001, recommended to the Budget Advisory Committee the adoption of Recommendations Nos. (1), (2) and (5) embodied in the joint report (January 24, 2001) from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer;
- (c) (February 28, 2001) from Councillor Frances Nunziata, Ward 11 York South-Weston, forwarding a communication and a deputation made by the Syme Seniors' Centre to the Grants Sub-Committee at its meeting held on February 27, 2001, regarding the proposed 10 percent cut back that the City of Toronto is proposing and requesting permission to make a deputation on behalf of the Syme Seniors' Centre;
- (d) (February 27, 2001) from the City Clerk advising that the Grants Sub-Committee recommended to the Budget Advisory Committee:
  - (A) the adoption of the report (February 22, 2001) from the Commissioner of Community and Neighbourhood Services, subject to:
    - (1) deleting Recommendation No. (1);
    - (2) amending Recommendation No. (2) to read as follows:
      - “(2) that the Arts and Culture and the Economic Development envelopes be reduced by 5 percent each; and the remaining portion of the 2001 Consolidated Grants Budget be reduced by an amount to equal an overall reduction of 10 percent to the Consolidated Grants Budget;”;
  - (B) that the Commissioner of Community and Neighbourhood Services be requested, in conjunction with City staff and other volunteer organizations, to identify “lead” umbrella agencies and submit a report to the respective Standing Committee with respect to a consolidation and streamlining of these services in the City of Toronto; and
  - (C) that the Commissioner of Community and Neighbourhood Services be requested to consult with other levels of government to create a long-term plan that will give all of the organizations the assurance that the funds to deliver these services will be available;

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- (e) (March 15, 2001) from the Commissioner of Community and Neighbourhood Services detailing the impacts of the recommendations of the Grants Sub-Committee regarding the 2001 Consolidated Grants Budget, as directed by the Sub-Committee by its adoption of the report, entitled "Proposed Reduction to the 2001 Consolidated Grants Budget", dated February 22, 2001; and recommending that this report be received for information;
- (f) (March 8, 2001) from Mr. Kim Tomczak, President, Toronto Arts Council, requesting the Budget Advisory Committee to reverse the recommendation of the Grants Sub-Committee and recommend an increase in the grants budget;
- (g) (March 19, 2001) from Mr. Aubrey Baillie and Ms. Anne Golden, on behalf of the United Way and concerned residents, in opposition to the cuts recommended by the Grants Sub-Committee to the grants provided to support the City's community agencies;
- (h) (March 19, 2001) from Councillor Sherene Shaw, Ward 39 Scarborough Agincourt, forwarding a communication (March 16, 2001) from Ms. Jennifer Cawthorne and Mr. David Shtogryn, residents, requesting that the current strategies for solving some of the City's current financial situation should be re-addressed, specifically the proposed cuts to the grants program;
- (i) (March 15, 2001) from Councillor Sherene Shaw, Chair, Race and Ethnic Relations Advisory Committee, and Diversity Advocate, forwarding a copy of the resolution adopted by the Race and Ethnic Relations Advisory Committee, recommending that the City of Toronto maintain the consolidated grant programs at the 2000 approved level;
- (j) (March 19, 2001) from Councillor Sherene Shaw, Ward 39 Scarborough Agincourt, forwarding a communication (March 11, 2001) from Mr. Brian Norman, resident, requesting that the current strategies for solving some of the City's financial situation should be re-addressed, due to the adverse effects it may have on residents who are already financially marginalized;
- (k) (March 20, 2001) from Councillor Frances Nunziata, Ward 11 York South-Weston, forwarding communications from organizations regarding the recommended cuts to the community grants budget;
- (l) (Undated) from Harbourfront Community Centre submitting approximately 574 Signed Statements of Support regarding the recommended cuts to the grants budget, copies thereof are on file in the office of the City Clerk;



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- (m) (March 21, 2001) from Harbourfront Community Centre expressing their strong disagreement with the proposed funding cuts regarding the grants budget;
- (n) (Undated) from The Association of Community Centre expressing their strong disagreement with the proposed funding cuts regarding the grants budget;
- (o) (March 9, 2001) from Ms. Ethel Meade, Co-Chair, Ontario Society (Coalition) of Senior Citizens' Organizations, expressing strong opposition to cutting the budget allocation for Older Adult Centres in the 2001 Consolidated Grants Budget; and
- (p) (March 23, 2001) petition signed by approximately 293 persons regarding Before/After School Program funding support for neighbourhoods from the former City of York area.

Operating

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, based on the 2000 level plus \$596,000.00 for base budget increases minus 2.5 percent reduction across the grants programs;
- (2) requested the Commissioner of Community and Neighbourhood Services to report to the Budget Advisory Committee at wrap up on the implications of achieving the recommended budget of \$41.977 million; and
- (3) received the aforementioned reports and communications (a) to (p) for information.

(Commissioner of Community and Neighbourhood Services - March 23, 2001)

**13.8 Toronto Police Service - 2001  
Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for the Toronto Police Service.

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The Budget Advisory Committee also had before it the following reports and communications:

- (a) (February 26, 2001) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee approve the revised 2001-2005 Capital Program as reflected in this report, with an approved request of \$29.3 million in 2001 and a total of \$160.1 million for 2001-2005.
- (b) (February 26, 2001) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee:
  - (1) receive this report for information; and
  - (2) consider the feasibility of moving Parking Enforcement East from 1500 Don Mills Road to the East York Civic Centre;
- (c) (February 26, 2001) from the Chairman, Toronto Police Services Board, reporting, as requested by the Community Services Committee, on the delivery of emergency services on the waterfront; and recommending that this report be received for information;
- (d) (February 26, 2001) from the Chairman, Toronto Police Services Board, providing the Toronto Police Service 2000 Final Operating Budget Variance Report; and recommending that this report be received for information;
- (e) (February 26, 2001) from the Chairman, Toronto Police Services Board, forwarding an extract from the Minutes of the meeting of the Toronto Police Services Board held on February 22, 2001, entitled "Toronto Police Service-2001 Operating Budget Reductions/Liabilities and Risks"; and recommending that this report be received for information;
- (f) (February 27, 2001) from the Chairman, Toronto Police Services Board, advising that the Toronto Police Services Board did not have sufficient opportunity to consider either the report, entitled "Parking Management: Completing the Circle", or the Toronto Police Service's response; and recommending that the Budget Advisory Committee defer consideration of the Toronto Parking Authority proposal in order that the Toronto Police Services Board can review this matter in greater detail at a future Board meeting;
- (g) (February 27, 2001) from the Chairman, Toronto Police Services Board, recommending that the Budget Advisory Committee approve a revised 2001 Operating Budget for the Toronto Police Service in the amount of \$573.8 million;

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- (h) (March 22, 2001) from the Chairman, Toronto Police Services Board, responding, as requested, with information regarding the 2001 Operating Budget submission of the Toronto Police Services; and recommending that the Budget Advisory Committee approve a 2001 Operating Budget of \$573.8 million, subject to the following:
  - (a) given the implementation of various cost containment strategies being undertaken by the Toronto Police Services to reduce the overall cost of benefits, it is recommended that the budget for Employee benefits remain unchanged from year 2000 levels and, should the Toronto Police Service require it, the Toronto Police Services Board request the City of Toronto Chief Financial Officer and Treasurer, through the Policy and Finance Committee, to provide any required additional funding from the Employee Liabilities Account;
  - (b) the Chief of Police be requested to report back to the April 19, 2001 Board meeting on opportunities to obtain efficiencies through facilities consolidation; and
  - (c) the Chief of Police, together with the City of Toronto Chief Financial Officer and Treasurer, be requested to further explore cost efficiency opportunities in the area of Information Technology and report back to the Board, so that the Board can forward this report to the Budget Advisory Committee wrap-up session;
- (i) (March 22, 2001) from the Chairman, Toronto Police Services Board, providing an update on the request for information regarding a co-ordinated response by Toronto Police Service, Toronto Fire Service and Toronto Emergency Medical Services to emergencies on the Toronto waterfront; and recommending that this report be received for information;
- (j) (March 22, 2001) from the Chairman, Toronto Police Services Board, providing the revised 2001-2005 capital submission of the Toronto Police Service; and recommending that:
  - (1) the Budget Advisory Committee approve the revised 2001-2005 capital program for the Toronto Police Service with an approved request of \$27.08 million (M) in 2001 and a total of \$120.60M for 2001-2005 based upon the affordability target approved by the Budget Advisory Committee at its meeting of February 28, 2001;

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- (2) in the event that Council does not approve the five-year facility replacement plan contained in the revised 2001-2005 Capital Plan noted in Recommendation No. (1), the Budget Advisory Committee approve an increase to the Capital Program in the amount of \$5 million (M) in 2001 and a total of \$30M for 2001-2005 for state of good repair; and
- (3) the Budget Advisory Committee approve an additional amount of \$600,000.00 in 2001 in relation to No. 43 Division and \$3,000,000.00, \$5,000,000.00 and \$2,360,000.00 for years 2002 to 2004;
- (k) (March 23, 2001) from Mr. Brian Cochrane, President, Toronto Civic Employees' Union Local 416 CUPE, forwarding a communication from the President, Toronto Police Association, expressing opposition and concern to the contracting out of Building Operators and Maintenance; and
- (l) (undated) petitions in opposition to contracting out of cleaning services for Police facilities from the following persons:
  - PC Tucker, 52 Division;
  - Lesley Taylor, Communications Centre and Sarah Jones, Communications Centre;
  - Mr. Stephen Smith, Traffic Services;
  - V. Johnston, Headquarters;
  - 3 Chief Stewards, 31 Division;
  - A. Boyle, 32 Division;
  - PC Peter Stehouner, 52 Division;
  - Mr. David W. Deviney, 23 Division;
  - Mr. Michael Madden, 41 Division;
  - Mr. R. Scott James, 53 Division;
  - PC James Trempe, 54 Division;
  - PC Larry Mantle, 42 Division; and
  - PC David Mays, 33 Division.

Operating

- A. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget at \$573.8 million.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee request the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee wrap up meeting on the potential funding for any cost overruns on employee benefits.

**(Carried)**

Councillor Shiner resumed the Chair.

- C. Councillor Moeser moved that Councillor Sutherland's motion A. be amended by adding "\$584.7 (5 percent increase).".

**(Lost)**

- D. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that \$715,000.00 be added to the 2001 Operating Budget for the Toronto Police Service and that the Chief of Police be requested to consider using such funds to accommodate the establishment of an Anti-Gang Squad.

**(Lost)**

Capital

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- E. Councillor Shiner moved that the Budget Advisory Committee:
- (a) recommend to the Policy and Finance Committee, and Council, that:
    - (1) the \$1.7 million requested increase for the 51 Division project be amended to \$1.3 million net expenditure and that the cash flow request be deferred to the end of the project to allow the City's Heritage Preservation Services an opportunity to review other funding options to offset this increased cost;

- (2) the 2001 cash flow of \$600,000.00 for design and development work for the 11 Division replacement facility project be approved, but that the future year construction costs associated with this project be made subject to approval of the 2002-2005 Capital Program expenditures being considered after the 2001 Budget process;
  - (3) the 2001 cash flow of \$600,000.00 for design and development work be added to the recommended 2001 Capital Budget for the Toronto Police Service to include the addition of the 43 Division project and that the future year construction costs associated with this project be made subject to approval of the 2002-2005 Capital program; and
  - (4) the adoption of a cash flow of \$25.980 million as part of the 2001 Capital Budget for the Toronto Police Service which includes the recommended amendments for the 43 Division and 51 Division projects; and
- (b) receive the aforementioned reports and communications (a) to (l) for information.

**(Carried)**

Councillor Shiner resumed the Chair.

(Chief Financial Officer and Treasurer - March 23, 2001)

### **13.9 Toronto Police Services Board - 2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for the Toronto Police Services Board.

The Budget Advisory Committee also had before it the following:

- (a) (February 21, 2001) from the Chairman, Toronto Police Services Board, providing the year 2001 operating budget submissions and the Human Resources Strategy for the years 2001-2005; and recommending that the Budget Advisory Committee:

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- (1) approve the 2001 Operating Budget request of the Toronto Police Services Board at a net amount of \$1.26 million;
  - (2) approve the 2001 Operating Budget request of the Toronto Police Service at a net amount of \$593.2 million;
  - (3) approve the 2001 Operating Budget request of the Parking Enforcement Unit at a gross amount of \$25.96 million; and
  - (4) receive the Human Resources Strategy for the years 2001 – 2005;
- (b) (January 24, 2001) from the Director of Legal Services, Toronto Police Association, requesting that the Budget Advisory Committee examine the legal fees being paid by the Toronto Police Services Board to the law firm of Hicks, Morley, Hamilton, Stewart, Storie, for labour arbitration cases;
- (c) (February 15, 2001) from the City Clerk advising that the Policy and Finance Committee, at its meeting held on February 15, 2001, referred the report, entitled “Toronto Police Services Board’s Business Plan and Governance Plan - 2001”, to the Budget Advisory Committee; and directed that the submission by the Toronto Police Services Board and future years budgets be submitted in alignment with their business plan and include performance indicators; and
- (d) (March 23, 2001) from the Chairman, Toronto Police Services Board, providing the Toronto Police Services Board office’s operating budget for the year 2001; and recommending that the Budget Advisory Committee approve the Board office budget of \$1.26 million for the year 2001.

On motion by Councillor Sutherland, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as presented; and
- (2) received the aforementioned reports and communications (a) to (d) for information.

### **13.10 Parking Tag Enforcement and Operations - 2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for Parking Tag Enforcement and Operations.

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The Budget Advisory Committee also had before it a report (March 22, 2001) from the Chairman, Toronto Police Services Board, responding, as requested, with information regarding the Toronto Police Service Parking Enforcement Unit; and recommending that:

- (1) the information contained in this report, which responds to the February 28, 2001 request of the Budget Advisory Committee, be received; and
- (2) the Chief Administrative Officer, through the Strategic Planning Division, (involve all stakeholders, i.e., Toronto Police Service, Toronto Parking Authority and Parking Tag Operations) be requested to review all operations and make recommendations to Toronto City Council on future directions for Parking Enforcement/Traffic Management, Parking Management and Collection Processing.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) deferred consideration of this budget and the following motion until wrap up:

“Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget of the Parking Tag Enforcement and Operations Unit, subject to deferring the hiring of 48 officers, resulting in a reduction of \$840,000.00.”;

- (2) requested the Chief Financial Officer and Treasurer to report to the Budget Advisory Committee wrap up meeting on the financial impacts of the request to defer the hiring of the additional 48 Parking Enforcement Officers;
- (3) requested the City Auditor, in consultation with the Chief Financial Officer and Treasurer, the President of the Toronto Parking Authority, the Chief of Police and the Director of Purchasing and Materials Management, to report to the Budget Advisory Committee wrap up meeting on the terms of reference of the request for proposals only from the Police Services Parking Enforcement Unit and the Toronto Parking Authority on the management and enforcement of permitted on-street parking; and



- (4) received the aforementioned report for information.

Councillor Shiner resumed the Chair.

(Chief Financial Officer and Treasurer; City Auditor; c. President, Toronto Parking Authority; Chief of Police; Director of Purchasing and Materials Management - March 23, 2001)

### **13.11 Chief Administrator's Office - 2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for the Chief Administrator's Office.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as presented.

Councillor Shiner resumed the Chair.

### **13.12 Council Services - 2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for Council Services.

The Budget Advisory Committee also had before it the following:

- (a) (February 28, 2001) from the Chief Administrative Officer providing the Budget Advisory Committee with a list of the club memberships held by Members of Council which are funded by the City of Toronto; and recommending that this report be received for information; and
- (b) (March 14, 2001) from the City Clerk advising that City Council at its meeting held on March 6, 7 and 8, 2001, referred the follow motion to the Budget Advisory Committee, moved by Councillor Brad Duguid, seconded by Councillor David Soknacki:

“WHEREAS the City Auditor in a report dated November 30, 1999, concluded that the City could save between \$230,000.00 to \$305,000.00 by phasing out the corporate vehicle service to Councillors and replacing it with the use of taxis or a personal vehicle mileage reimbursement system;

WHEREAS the City Auditor in his report stated, 'there are more cost effective alternatives than utilizing corporate cars to provide transportation to Councillors in their conduct of City business';

WHEREAS all indications are that it will be very challenging to avoid a tax increase in 2001 and that we must re-double our efforts to find potential savings;

WHEREAS the Chair of the Toronto Transit Commission has indicated a need for Councillors to use the transit system, when possible, rather than corporate vehicles;

WHEREAS it appears that use of the corporate vehicle service by Councillors is declining, based on usage in 2000; and

NOW THEREFORE BE IT RESOLVED THAT the City Clerk, in consultation with the City Auditor, be requested to report to the Administration Committee on February 6, 2001, on a plan to phase out the corporate vehicle service for Councillors by the end of the year 2001."

#### Operating

- A. Councillor Pantalone moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as recommended by the Administration Committee, subject to the following amendments:
- (1) that the Human Resources Division, be directed to attempt to place Council Drivers/Pool Chauffeurs elsewhere within the City of Toronto in accordance with City policy and Collective Agreements; and further should Human Resources be unsuccessful in placing said Drivers that the Commissioner of Corporate Services be requested to report to the Administration Committee through the Personnel Sub-Committee in that regard;
  - (2) that the freezing of Councillors and Council staff current salary levels for two years, commencing with the approval of the 2001 Operating Budget, be deferred until the pension issue is resolved; and

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- (3) that Members of Council who are not elected or appointed to the executive, board, section executive, task force or committee of the Association of Municipalities of Ontario (AMO), the Federation of Canadian Municipalities (FCM), the International Union of Local Authorities (IULA), the World Association of Major Metropolis (WAMM), the Ontario Good Roads Association (OGRA) or the International Council for Local Environment Issues (ICLEI) and who wish to attend the annual meetings for any of these associations, other than those held in Canada, shall pay such costs from their global office budgets not from the Council Business Travel account, such policy not to affect existing booked trips.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that Councillor Pantalone's motion A. be amended by adding:

“the recommendation that Councillors' Global Office Budgets be reduced by \$10,000.00 each be forwarded to the Policy and Finance Committee without recommendation.”

**(Carried)**

Councillor Shiner resumed the Chair.

- C. Councillor Soknacki moved that the Budget Advisory Committee:

- (1) request the Commissioner of Corporate Services, in consultation with the Director of Fleet Management and the City Clerk, to review the use of couriers in all City departments, agencies, boards and commissions, and provide recommendations to the Administration Committee on how to streamline all the various services now in place, review ways to reduce use of external courier services and determine how best to set up a City courier-shuttle system using existing resources; and
- (2) receive the aforementioned report and communication (a) and (b) for information.

**(Carried)**

(Commissioner of Corporate Services; c. Director of Fleet Management; City Clerk; Committee Administrator, Administration Committee - March 23, 2001)

### **13.13 Office of the Mayor - 2001 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating Budget for the Office of the Mayor.

On motion by Councillor Pantalone, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget at \$1.402 million, subject to the following amendments:

- (1) the freezing of the current salary level of the Mayor and the Mayor's office staff for two years, commencing with the approval of the 2001 Operating Budget, be deferred until the pension issue is resolved; and
- (2) the Corporate vehicle service for the Mayor's office not be phased out.

### **13.14 Finance Department - 2001 Operating and Capital Budgets**

The Budget Advisory Committee, during its deliberations, had before it the recommended 2001 Operating and Capital Budgets for the Finance Department.

The Budget Advisory Committee also had before it a confidential report (March 5, 2001) from the City Clerk advising of the action taken by the Administration Committee at its meetings held on February 20, 27 and March 5, 2001, respecting the Finance Department's 2001 Operating Budget.

#### Operating

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee:
  - (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Operating Budget, as presented; and

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(2) receive the aforementioned report for information.

**(Carried)**

Capital

B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2001 Capital Budget, as presented.

**(Carried)**

Councillor Shiner resumed the Chair.

The Budget Advisory Committee adjourned its meeting at 4:42 p.m.

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Chair