

Clause embodied in Report No. 3 of the Policy and Finance Committee, as adopted by the Council of the City of Toronto at its meeting held on March 4, 5, 6, 7 and 8, 2002.

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City of Toronto 2002-2006 Recommended Capital Budget and Program

(City Council on March 4, 5, 6, 7 and 8, 2002, having noted that a 1.7 percent budget increase would have had a zero percent tax impact on multi-residential, commercial and industrial properties, and a 4.6 percent impact on single family residential properties, adopted the recommendations of the Policy and Finance Committee embodied in this Clause, subject to the following amendments:

- (1) *striking out Recommendation No. (I) of the Policy and Finance Committee, and inserting in lieu thereof the following new recommendation:*

“(I) that the net expenditure increase, after assessment growth, be capped to reflect a 4.32 percent increase on the residential component (reflecting a reduction of \$2.758 million in the 2002 net property tax levy recommended by the Policy and Finance Committee), and that any additions to the Budget Advisory Committee recommended 2002 Capital/Operating Budget be offset by an identified source of funds;”;

Shelter, Housing and Support:

- (2) *adding thereto the following:*

“It is further recommended that the Acting Commissioner of Community and Neighbourhood Services be requested to submit a report to the Community Services Committee and the Budget Advisory Committee on plans related to the Capital Revolving Fund for Affordable Housing for 2003 and beyond.”

Solid Waste Management:

- (3) *striking out the following further Recommendation (A) of the Policy and Finance Committee:*

“(A) that City Council file an application with the Minister of the Environment to extend the Keele Valley Landfill site an additional six years based on the 1992 Metro application;”; and

(4) *adding thereto the following:*

“It is further recommended that:

(a) *Council adopt the following motion:*

‘WHEREAS the Province of Ontario has committed to the closure of the Keele Valley Landfill site by December 2002, and has previously indicated that it would not provide a Certificate of Approval for expanded capacity; and

WHEREAS the Province of Ontario’s Bill 140 restricts the City of Toronto’s ability to raise taxes from properties other than from the residential class; and

WHEREAS the financial impact from the forced closure of the Keele Valley Landfill site is an increase of \$42.0 million year on the backs of Toronto homeowners only, on top of other pressures, such as additional firefighters, police, ambulance and inflation;

NOW THEREFORE BE IT RESOLVED THAT the Mayor request a meeting with the Province of Ontario to reach an agreement to help mitigate the financial hardships placed on the City of Toronto that will result from the forced closure of the Keele Valley Landfill Site.’; and

(b) *the Commissioner of Works and Emergency Services be requested to review the Keele Valley Landfill Site Perpetual Care Agreement, in order to determine whether any future revenue opportunities exist for the City of Toronto, and submit a report thereon to the Works Committee.”;*

Transportation:

(5) *to provide that four local road reconstruction projects in Ward 30, totalling approximately \$530,000.00, be removed from the reconstruction schedule for 2002, namely the reconstruction of certain blocks of the following small residential streets:*

- (a) *Badgerow Street;*
- (b) *Cavell Avenue;*
- (c) *Mountjoy Avenue; and*
- (d) *Thompson Street;*

and that these funds be transferred to the Cycling Infrastructure Capital Account, in order to proceed with the designated projects in the bicycle lane projects identified as priorities in the bicycle plan; and

(6) *adding thereto the following:*

“It is further recommended that:

(a) *subject to the previously requested report to Council, through the Planning and Transportation Committee, funds for any study related to the Don Valley*

Parkway/401 South Interchange come from the Development Charges Reserve Fund, or as recommended by the Commissioner of Works and Emergency Services; and

- (b) *the Commissioner of Works and Emergency Services be requested to:*
- (i) *study the efficiency of replacing the asphalt used in speed humps with alternative materials, such as concrete or rubber derived from used tires;*
 - (ii) *submit a report to the Works Committee on the success of traffic circles as a means of traffic calming, and that consideration be given to designing traffic calming measures into streets which are scheduled for repair, where the volume and speed of traffic warrant such measures;*
 - (iii) *submit a report to the Works Committee on the feasibility of installing speed humps in front of every school in the City of Toronto, with the exception of main arterial roads; and*
 - (iv) *submit a report to the Policy and Finance Committee, as part of the June 2002 variance report, on any funds available for traffic calming.”;*

Water and Wastewater:

- (7) *amending Recommendation No. (40) of the Policy and Finance Committee by deleting the words “report directly to Council prior to final deliberations of the 2002 Capital Budget”, and inserting in lieu thereof the words “report to the Works Committee for its meeting scheduled to be held on June 25, 2002”, so that such recommendation shall now read as follows:*

“(40) The Chief Financial Officer and Treasurer and the Commissioner of Works and Emergency Services report to the Works Committee for its meeting scheduled to be held on June 25, 2002, regarding the budgeting and accounting treatment of the dedication of 4 percent of the service rate increase specifically identified for rehabilitation projects.”; and

- (8) *to provide that any use of funding from within the 2002 Capital Budget for Water and Wastewater towards the inter-departmental communications campaign for reduction in the use of pesticides be subject to the following stipulations:*
- (a) *there be a clear focus on the reduction of pesticides entering watercourses;*
 - (b) *there be a recognition of the input from all stakeholders; and*
 - (c) *the General Manager of Water and Wastewater Services authorize and sign-off any portion of the communications campaign using Water and Wastewater funding;*

Economic Development:

(9) to provide that an amount of \$751,200.00 be deferred from the MAP Project for 2002, such funds to be allocated to the BIA Capital Program [See Capital Budget Amendment No. (17) embodied in this document]; and

(10) adding thereto the following:

“It is further recommended that the Commissioner of Economic Development, Culture and Tourism be requested to examine the Chinese Gate Proposal from East Chinatown to see what options may be available in 2003, and submit a report to the Economic Development and Parks Committee during the 2003 budget process, after consultation with the Ward Councillor.”;

Parks and Recreation:

(11) to provide that:

*“**WHEREAS** the Capital Program dealing with the playground retrofit was designed to bring all 833 City-owned playgrounds to the new standards dictated by the Canadian Standards Association; and*

***WHEREAS** \$1.5 million was allocated to this program in each of the years 2000, 2001, 2002 and 2003, in order to complete the retrofits; and*

***WHEREAS** the Chief Administrative Officer, the Executive Management Team, the Budget Advisory Committee and the Policy and Finance Committee approved that \$750,000.00 of the 2002 allocation be deferred; and*

***WHEREAS** this will have the effect of extending the timeframe for completion of the retrofit program, which may increase the liability of the City of Toronto and the utility of the playgrounds and their communities;*

***NOW THEREFORE BE IT RESOLVED THAT** \$500,000.00 be restored in the 2002 playground retrofit operating program in the Parks and Recreation Division;*

***AND BE IT FURTHER RESOLVED THAT** funding therefor be transferred from the Efficiency Incentive Fund.” [See Operating Budget Amendment No. (24) embodied in Clause No. 1 of Report No. 4 of The Policy and Finance Committee.]”;*

Facilities and Real Estate:

(12) adding thereto the following:

“It is further recommended that the Commissioner of Corporate Services, the Chief Financial Officer and Treasurer and the Chief Administrative Officer, in consultation with representatives of the Toronto Atmospheric Fund, the Better Building Partnerships and Toronto Hydro, be requested to explore the various practices emerging in Canadian

municipalities governing the financing of energy retrofit projects and submit a joint report to the Administration Committee on possibilities for alternate financial practices to facilitate the retrofit of City buildings.”;

Fleet:

(13) *adding thereto the following:*

“It is further recommended that the Commissioner of Corporate Services and the Commissioner of Works and Emergency Services be requested to consult with Toronto Hydro on Toronto Hydro’s experience with bio-fuel vehicles, and submit a joint report thereon to the Works Committee.”;

Toronto Public Library:

(14) *adding to Recommendation No. (145) of the Policy and Finance Committee, the words “and that the Beaches, Long Branch and Pape-Danforth Libraries be considered as high priorities in 2003”, so that such recommendation shall now read as follows:*

“(145) The Chief Administrative Officer report back in 2003 on a long-term capital budget strategy for the Toronto Public Library; and that the Beaches, Long Branch and Pape-Danforth Libraries be considered as high priorities in 2003;”;

Toronto Transit Commission (Excluding R.T.E.P.):

(15) *adding thereto the following:*

“It is further recommended that the Toronto Transit Commission be requested to officially invite Councillor Anne Johnston to the opening of the Sheppard Subway.”;

Special Corporate Projects:

(16) *deferring \$750,000.00 for the Master Accommodation Plan (MAP) Project; and*

(17) *to provide that an amount of \$751,200.00 be deferred from the MAP Project for 2002, such funds to be allocated to the BIA Capital Program [See Capital Budget Amendment No. (9) embodied in this document];*

General:

(18) *adding thereto the following:*

“It is further recommended that:

(a) *City Council request the Provincial Government to immediately implement:*

(i) *a reduction of \$40 million in the provincial education levy for Toronto residential property taxpayers; and*

- (ii) *a reduction in the provincial education levy to the Greater Toronto Area average, for Toronto's commercial and industrial property taxpayers, in order to reduce business taxes and to provide room to cover inflationary impact in this and future years' City budgets;*
- (b) *the Chief Administrative Officer be requested to:*
 - (i) *submit a report to the Policy and Finance Committee on whether the 1998 established amalgamation target for staff was met (including numbers of employees), such report to include 2002 base numbers and whether there are plans to institute staff establishment controls within the City of Toronto;*
 - (ii) *invite the organizers of the 'Toronto Dollar Project' to meet with her to explore whether there are ways to enhance the existing utilization of 'Toronto Dollars' in City projects and activities, and to incorporate these activities into City budgeting; and*
 - (iii) *submit a report to the Policy and Finance Committee on these consultations, and invite the Toronto Dollar Project organizers to make a presentation to the Committee at that time;*
- (c) *the Chief Administrative Officer and the Chief Financial Officer and Treasurer be requested to submit a joint report to the Policy and Finance Committee on the following recommendation:*

'It is recommended that, beginning with the 2003 budget, the City of Toronto develop a Long-Term Financial Strategy (LTFS). This strategy is to ensure that financial assets, programs, liabilities and cash flows are sustainable in the long term.

The Long Term Financial Strategy would be reported to Council and the public in the form of a rolling ten-year forecast of operating and capital spending, based upon key economic indicators, including, but not limited to, projected long-term inflation rates, wage, utility, construction, other relevant indices, and known or anticipated future costs, projects and liabilities.

The LTFS would also measure projected assessment growth, population change and demographic changes which would affect future services based upon current services standards. It would forecast future year levy requirements, reserve fund levels and tax rate increases or decreases.'
- (d) *the Chief Financial Officer and Treasurer be requested to:*
 - (i) *include an insert in the tax bill indicating the implications of Bill 140 on the residential property tax rate and the education share of taxation, and submit a report thereon to the next meeting of the Policy and Finance Committee scheduled to be held on April 4, 2002; and*

- (ii) *provide a list of questions, answers and briefing notes to Members of Council for the purpose of providing information to their constituents on the 2002 Budget;*
- (iii) *submit reports to the Policy and Finance Committee:*
 - (1) *on a proposal for a public education campaign with respect to the City's budget; and*
 - (2) *on the potential for the City to adopt a hedging program in relation to the purchase of major commodities consumed by the City of Toronto; and*
- (iv) *submit a report to the Budget Advisory Committee, at the beginning of the 2003 budget process, on the economic indicators to be used based on market trends and appropriate outside indices;*
- (e) *the Sustainability Round Table be requested to submit a report to the Policy and Finance Committee, through the Budget Advisory Committee, on the concept of 'sustainability' or 'environmental' budgeting which is under development through the International Council of Local Environmental Initiatives (ICLEI);*
- (f) *Council adopt the following motion:*

'WHEREAS the cap on commercial/industrial properties forces the City to confine a 1.6 percent expenditure increase to residential properties, resulting in a residential tax increase of 4.32 percent; and

WHEREAS there appears to be no opportunity to secure, from the commercial/industrial sector, funds for the additional services that are provided to them; and

WHEREAS the only way to pay for these additional services to the business community is to either tax the residential sector or impose user fees;

***NOW THEREFORE BE IT RESOLVED THAT** the Chief Administrative Officer be requested to undertake a comprehensive review of services to the business community to determine to what extent we can offset our inability to raise taxes by the judicious application of user fees in lieu of taxes, and submit a report thereon to Council, through the Policy and Finance Committee.'*

- (g) *Council adopt the following motion:*

'WHEREAS the Budget Advisory Committee and its staff have done an exceptional job of preparing and supporting this Special Meeting of City Council to approve the final budget; and

***WHEREAS** the City Clerk's staff, in particular, functioned at the highest level and demonstrated, yet again, their patience, intelligence and class, under very trying conditions;*

***NOW THEREFORE BE IT RESOLVED THAT** Council extend its appreciation to the Chief Administrative Officer, the Chief Financial Officer and Treasurer, the Director of Budget Services, staff of the Finance Department and the City Clerk's Office, and all others who assisted with the budget process;*

***AND BE IT FURTHER RESOLVED THAT** City Council declare its gratitude to these hard-working City staffers for their dedication to the City and this Council.'; and*

- (h) *the following motions be referred to the Chief Financial Officer and Treasurer for report thereon to the Policy and Finance Committee:*

Moved by Councillor Pitfield:

'It is recommended that:

- (i) when and if the City of Toronto is in a surplus position at year-end, the Chief Administrative Officer be requested to submit a report to City Council, through the Policy and Finance Committee, in order to allow for a decision on whether to transfer the surplus to the next year's budget to offset any tax increase or to direct the surplus to another Council priority;*
- (ii) once the 2002 budget process has been completed, the Budget Advisory Committee be requested to meet monthly to consider variance reports, monitor the budget situation and request reports on financial issues, as they arise; and*
- (iii) in future capital project approvals for the 2003 budget, the Chief Financial Officer and Treasurer be requested to provide an accompanying Gantt chart, outlining the time-frame, together with the dollars required, in order to prevent an excessive carry-forward of capital dollars, year after year.'*

Moved by Councillor Korwin-Kuczynski:

'It is recommended that a pre-budget overview be presented to each Community Council to allow the public to be properly informed about the 2003 budget implications, and that open houses be held to provide budget information.' "

The Policy and Finance Committee recommends:

- (I) that the Budget be capped at 4.6 percent or less and that any additions to the Budget Advisory Committee recommended 2002 Capital Budget must be offset by an identified source of funds;**
- (II) the adoption of the report (February 18, 2002) from the Chair of the Budget Advisory Committee wherein it is recommended that:**
 - (1) the 2002 – 2006 Tax Supported Capital Program for the City totalling \$4.8 billion as outlined in Appendix A be received;**
 - (2) the 2002 Tax Supported Capital Budget with a total cost of \$2,243 million as detailed in Appendix D be approved. These projects require a 2002 cash flow of \$953 million and future year commitments of \$549 million in 2003; \$381 million in 2004; \$193 million in 2005; and \$127 million in 2006;**
 - (3) additional financing in an amount not to exceed \$243 million be debentured for the 2002 Tax Supported Capital Budget, if required, for a term up to but not exceeding 20 years;**
 - (4) Council confirm one-third financial support for the TTC 2002 Capital Budget and capital forecast of \$3.827 billion for the ten year period 2002 - 2011 from each of the Provincial and Federal Governments;**
 - (5) the Program Recommendations detailed in Appendix I be approved; and**
 - (6) the reports, transmittals and communications that are on file with the City Clerk considered by the Budget Advisory Committee at its meetings be received;**

subject to the amendments by the Policy and Finance Committee as noted, to the Program Recommendations detailed in the following Appendix I:

COMMUNITY AND NEIGHBOURHOOD SERVICES:

A. CHILDREN'S SERVICES:

- (1) The 2002 Capital Budget for Children's Services with a 2002 cash flow of \$3.063 million be received; and**
- (2) The 2002 Recommended Capital Budget for Children's Services with a total 2002 cash flow of \$3.063 million, be approved.**

B. HOMES FOR THE AGED:

- (3) The 2002-2006 Capital Program for Homes for the Aged Request, with a 2002 cash flow of \$32.3 million and total 2002-2006 cash flow including carry forward of \$67.111 million, be received;**

- (4) **The 2002 Recommended Capital Budget for Homes for the Aged consisting of a total 2002 cash flow of \$25.86 million be approved. The program consists of one phased project of \$3.3 million for 2002, and five previously approved sub-projects that require a cash flow of \$22.56 million in 2002, \$20.011 million in 2003 and \$1.540 million in 2004 with no other future year commitments;**
- (5) **That new debt service costs of \$0.046 million in 2002 and the incremental cost of \$0.254 million in 2003 and \$0.345 million in 2004, resulting from approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future Operating Budgets;**
- (6) **That the 1999 capital project of Carefree Lodge – Passenger Elevator, be approved for closure; and**
- (7) **That the Acting Commissioner of Community and Neighbourhood Services be requested to report on details including financial implications, to the Community Services Committee and Budget Advisory Committee, on the 2003 proposed project to redevelop the existing Albion Lodge site to a supportive housing facility, before the 2003 capital budget process.**

C. SHELTER, HOUSING AND SUPPORT:

- (8) **The 2002 – 2006 Capital Program of Shelter, Housing and Support Request, with a 2002 cash flow of \$20.374 million and total 2002-2006 cash flow of \$91.812 million, including carry forwards, be received;**
- (9) **The 2002 Recommended Capital Budget for Shelter, Housing and Support consisting of a total 2002 cash flow of \$20.374 million, comprised of one new and one change in scope sub-project with a total cash flow of \$7.507 million in 2003, and \$3.700 million in 2004 million; with 14 previously approved projects that require cash flow of \$20.374 million in 2002, \$16.020 million in 2003, \$7.663 million in 2004, and \$6.546 million in 2005, be approved;**
- (10) **The operating impact of \$7.013 million gross and \$2.965 million net emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the program's 2003 and 2004 Operating Budget requests;**
- (11) **The incremental debt service costs of \$.050 million associated with new projects, consisting of \$.012 million in 2003; and \$.038 million in 2004, be approved for inclusion in the 2002 and future operating budgets; and,**

- (12) A request for the ‘Lets Build’ Program funds for 2003 and beyond be submitted as part of the 2003 Capital Budget request for consideration.

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk, subject to amending the Program Recommendations respecting Shelter Housing and Support by adding thereto the following:

“Recommend the adoption of the joint report (February 18, 2002) from the Commissioner of Corporate Services and the Acting Commissioner of Community and Neighbourhood Services, entitled “2002 Shelter, Housing and Support Division Capital Budget – Eva’s Youth Shelter”, wherein it is recommended that:

- (1) City Council direct a portion of the sale proceeds, up to the appraised value of the Canterbury Place property estimated at \$800,000.00, from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Fund for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23, and that the appropriate budgets be amended accordingly; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”

(13) N/A

(14) N/A

WORKS AND EMERGENCY SERVICES:

D. EMERGENCY MEDICAL SERVICES:

- (15) The 2002-2006 Capital Program of Emergency Medical Services Request, with a 2002 cash flow of \$21.124 million and total 2002-2006 cash flow, including cash flow carry forwards, of \$46.215 million be received;
- (16) The 2002 Recommended Capital Budget for Emergency Medical Services consisting of a total 2002 cash flow of \$16.355 million be approved. The program consists of 7 new and change of scope projects, with a total project cost for 2002 of \$7.421 million, that require cash flow of \$5.174 million in 2002, \$2.969 million in 2003, \$1.310 million in 2004, \$1.578 million in 2005, and \$1.194 million in 2006. The previously approved program consists of 8 projects that

require cash flow of \$11.181 million in 2002, \$0.400 million in 2003, \$0.535 million in 2004, and \$0.475 in 2005 and \$0.350 million and with prior year commitments totalling \$1.000 million;

- (17) The operating costs of \$0.445 million in 2002, including the reduction of \$0.035 million in 2003 and an increment of \$0.010 million in 2006, resulting from the approval of the 2002 Capital Budget be considered within the overall scope of the Emergency Medical Services program's 2002 Operating Budget; and
- (18) The incremental debt service costs totalling \$1.113 million by 2006, consisting of \$0.181 million in 2002, \$0.646 million in 2003, \$0.173 million in 2004, \$0.044 million in 2005 and \$0.069 million in 2006, resulting from the approval of the 2002 Capital Budget be approved.

E. SOLID WASTE MANAGEMENT:

- (19) The 2002-2006 Capital Program for Solid Waste Management Request with a total cash flow of \$42.086 million and total 2002-2006 Cash Flow including cash flow carry forward of 204.269 million be received;
- (20) The 2002 Capital Budget for the Solid Waste Program consisting of a total 2002 cash flow of \$27.101 million, be approved. The Program consists of 28 new and change in scope sub-projects, with a 2002 total project cost of \$88.718 million that requires cash flow of \$18.129 million in 2002, \$31.572 million in 2003, \$33.267 million in 2004, \$12.262 million in 2005, and \$6.641 million in 2006. The previously approved program consists of 28 sub-projects that require cash flow of \$8.972 million in 2002, and future year commitments of \$12.430 million in 2003, \$0.005 million in 2004 and \$2.733 million in 2005;
- (21) The operating budget increase of \$0.583 million net in 2006 over 2002 emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the program's 2003 and 2004 Operating Budget requests;
- (22) New debt service costs totaling \$26.821 million by 2007, resulting from the approval of the 2002 Recommended Capital Program for Solid Waste Management, with incremental operating budget impacts of \$0.456 million in 2002; \$2.357 million in 2003; \$5.099 million in 2004; \$6.594 million in 2005; \$8.410 million in 2006; and, \$4.361 million in 2007 be approved;

- (23) The Commissioner of Works and Emergency Services report back no later than the Works Committee meeting scheduled for June 25, 2002, to allow for Council pre-approval for the purchase of the collection vehicles of \$9.2 million no later than September 2002;**
- (24) The Commissioner of Works and Emergency Services be directed to immediately order the containers required for the Source Separated Organics program in Scarborough, for completed delivery by July 2003, subject to the review of the design of the containers by the Works Committee and Council; and**
- (25) The Chief Financial Officer and Treasurer review the status of the Perpetual Care Reserve for Landfills and report back in conjunction with the Commissioner of Works and Emergency Services, to the Policy and Finance Committee prior to consideration of the 2003-2007 Capital Program on any required change to the tonnage contribution rate to ensure that adequate funding is available to cover the future expenditure requirements for the perpetual care of landfills.**

The Policy and Finance Committee further recommends:

- (A) that City Council file an application with the Minister of the Environment to extend the Keele Valley Landfill site for an additional six years based on the 1992 Metro application;**
- (B) that based on comments from the Task Force 2010 Implementation Team (comprised of Councillors Betty Desiro, Gloria Lindsay Luby, Rob Ford, Peter Milczyn, Doug Holyday, Irene Jones, Suzan Hall, Brad Duguid, and CUPE 416 representative) and in order to facilitate a more user friendly organic bin, it is recommended that:**
 - (i) the bin be modified to increase the height by a total of 4” and increase the capacity to approximately 45 litres;**
 - (ii) the per unit cost of the bin be increased by \$0.94 including all applicable taxes amounting to \$65,800 for the Etobicoke containers. The revised total amount, including the increase of \$65,800, for the Etobicoke containers, within the Solid Waste Management Services 2002 Capital Budget envelope for the project Waste Diversion Facilities (CSW004) as recommended by the Budget Advisory Committee;**
 - (iii) in order to facilitate modifying the bid and to provide additional time to communicate the Etobicoke program, that the start date be moved to September 17, 2002;**

(iv) the recommended modifications have a neutral impact on the Solid Waste Management Services 2002 Operating Budget as recommended by the Budget Advisory Committee; and

(C) that staff be given authority to issue an RFP to solicit sponsorship for collection containers to help offset three stream program costs.

F. FIRE:

(26) The 2002 – 2006 Capital Program Request of Fire Services, with a 2002 Cash Flow of \$13.999 million and 2002-2006 total cash flow, including carry forwards of \$36.992 million be received;

(27) The 2002 Recommended Capital Budget for Fire Services consisting of a total 2002 cash flow of \$9.640 million be approved. The program consists of 5 new and change in scope projects, with a total project cost of \$5.38 million that requires cash flow of \$3.854 million in 2002 (comprised of \$.615 million in change in scope and \$3.239 million in new); \$3.505 million in 2003; \$5.071 million in 2004; \$6.334 million in 2005 and \$6.651 million in 2006. The previously approved program consists of 4 projects that require cash flow of \$5.786 million in 2002; \$4.024 million in 2003; \$1.230 million in 2004 and \$.537 million in 2005;

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to amending the aforementioned Recommendation No. (27) by adding thereto the following:

“and that \$300,000.00 of projects from the Fire Asset Management Program be deferred in 2002 and the funding be transferred to the Emergency Management Preparedness Plan for security upgrades at 4330 Dufferin Street;”;

so that Recommendation No. (27) now reads as follows:

“(27) The 2002 Recommended Capital Budget for Fire Services consisting of a total 2002 cash flow of \$9.640 million be approved. The program consists of 5 new and change in scope projects, with a total project cost of \$5.38 million that requires cash flow of \$3.854 million in 2002 (comprised of \$.615 million in change in scope and \$3.239 million in new); \$3.505 million in 2003; \$5.071 million in 2004; \$6.334 million in 2005 and \$6.651 million in 2006. The previously approved program consists of 4 projects that require cash flow of \$5.786 million in 2002; \$4.024 million in 2003; \$1.230 million in 2004 and

\$.537 million in 2005; and that \$300,000.00 of projects from the Fire Asset Management Program be deferred in 2002 and the funding be transferred to the Emergency Management Preparedness Plan for security upgrades at 4330 Dufferin Street;”;

- (28) The operating impact of \$0.020 million gross and net emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the Fire Services program’s 2002 Operating Budget submission; and**
- (29) The incremental debt service costs of \$2.723 million, consisting of \$.135 million in 2002; \$.559 million in 2003; \$.558 million in 2004; \$.766 million in 2005 and \$.705 million in 2006, be approved.**

G. TRANSPORTATION:

- (30) The 2002 – 2006 Capital Program for Transportation Services, with a 2002 Cash Flow of \$245.533 million and 2002-2006 total cash flow, including carry-forwards of \$1,271.926 million be received;**
- (31) The 2002 Capital Budget for Transportation consisting of a total 2002 cash flow of \$201.373 million be approved. The program consists of 33 new and change in scope projects with a total project cost of \$202.520 million that require cash flow of \$163.938 million in 2002; \$218.008 million in 2003; \$201.598 million in 2004; \$206.075 million in 2005 and \$252.279 million in 2006. The previously approved program consists of 13 projects that require cash flow of \$37.435 million in 2002; \$70.092 million in 2003; \$59.400 million in 2004; \$47.750 million in 2005 and \$14.591 million in 2006;**

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to amending the aforementioned Recommendation No. (31) by adding thereto the following:

“and that \$480,000.00 be re-allocated for traffic calming from within the Recommended Capital Program.”;

so that Recommendation No. (31) now reads as follows:

- “(31) The 2002 Capital Budget for Transportation consisting of a total 2002 cash flow of \$201.373 million be approved. The program consists of 33 new and change in scope projects with a total project cost of \$202.520 million that require cash flow of \$163.938 million in 2002; \$218.008 million in 2003; \$201.598 million in 2004; \$206.075 million in**

2005 and \$252.279 million in 2006. The previously approved program consists of 13 projects that require cash flow of \$37.435 million in 2002; \$70.092 million in 2003; \$59.400 million in 2004; \$47.750 million in 2005 and \$14.591 million in 2006; and that \$480,000.00 be re-allocated for traffic calming from within the Recommended Capital Program.”;

- (32) The operating impact of \$0.290 million gross and net emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the Transportation Services program’s 2003 Operating Budget submission;
- (33) The incremental debt service costs of \$37.087 million, consisting of \$.557 million in 2002; \$4.262 million in 2003; \$10.566 million in 2004; \$10.928 million in 2005 and \$10.813 million in 2006 be approved;
- (34) The Commissioner of Works and Emergency Services report to the Works Committee on how the tree planting on roads to be constructed and reconstructed has been implemented for the year 2002;
- (35) The Commissioner of Works and Emergency Services develop standards for tree plantings on roads to be constructed and reconstructed and report to the Works Committee on such standards in time for inclusion in road building and reconstruction in 2003; and
- (36) City Council request the Chair of the Works Committee to encourage Toronto Hydro to include the cost for conversion in their project costs.

H. WATER AND WASTEWATER:

- (37) The 2002-2006 Capital Budget for Water and Wastewater, with a 2002 cash flow of \$270.780 million and a 2002-2006 total cash flow of \$1,936.549 million, including carry-forwards, be received;
- (38) The 2002 Capital Budget for Water and Wastewater consisting of a total 2002 cash flow of \$270.943 million be approved. The program consists of new sub-projects, with a 2002 cash flow of \$158.273 million and previously approved sub-projects with a 2002 cash flow totaling \$112.670 million including \$54.80 million in carry-forwards and \$58.20 million in 2002 commitments;
- (39) The 2002 operating cost savings emanating from the approval of the 2002 Capital Budget be considered as part of the 2002 Operating Budget review. It is estimated that as a result of the Works Best Practices Program and District Service Improvement Program savings resulting from efficiencies will eventually amount to about \$50 million per annum; and

- (40) The Chief Financial Officer and Commissioner of Works and Emergency Services, report directly to Council prior to final deliberations of the 2002 Capital Budget regarding the budgeting and accounting treatment of the dedication of 4 percent of the service rate increase specifically identified for rehabilitation projects.

I. W.E.S. DEPARTMENTAL REQUIREMENTS:

- (41) The 2002-2006 Capital Program Request for the Works and Emergency Services Departmental Requirements, with a 2002 Cash Flow of \$8.258 million and 2002-2006 total cash flow of \$13.063 million, including carryforwards, be received;
- (42) The 2002 Capital Budget for Works and Emergency Services consisting of a total 2002 cash flow of \$5.641 million be approved. The program consists of one new project with a total project cost of \$0.5 million that require a cash flow of \$0.250 million in 2002 and \$0.250 million in 2003. There are 9 previously approved projects (3 of which have been deferred to future years) with a 2002 cash flow totalling \$5.191 million including \$2.334 million in carry-forwards. The above mentioned previously approved projects require cash flow of \$6.007 million in 2003, \$0.050 million in 2004 and another \$0.050 million in 2005;
- (43) That the operating impact of \$0.016 million gross and \$0.016 million net emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the Works and Emergency program's 2002 Operating Budget; and,
- (44) That incremental debt service costs with a cumulative total of \$0.566 million by 2006, including \$0.016 million in 2002, \$0.086 million in 2003, \$0.148 million in 2004, and \$0.158 million in 2005 be approved.

J. EMERGENCY PREPAREDNESS PLAN:

- (45) The 2002 Capital Budget for Works and Emergency Services consisting of a total 2002 cash flow of \$1.047 million net be approved. The program consists of four new projects with a total project cost of \$1.294 million net that require a cash flow of \$1.0470 million net in 2002 and \$0.247 million in 2003.

ECONOMIC DEVELOPMENT, CULTURE AND TOURISM:

K. CULTURE:

- (46) The 2002-2006 Capital Budget of the Culture Division, with a 2002 cash flow of \$10.331 million, and total new project costs and prior year approved project cash flow carry forwards of \$0.255 million totalling \$43.614 million, be received;
- (47) The 2002 Recommended Capital Budget for the Culture Division requiring a total 2002 cash flow of \$7.276 million and consisting of six new projects with a total cost of \$16.514 million and requiring a 2002 cash flow of \$7.021 million with future year commitments of \$4.750 million in 2003 and \$4.743 million in 2004, and three prior year approved projects with a 2002 cash flow of \$0.255 million, be approved;
- (48) The operating impact of \$0.005 million gross and \$0.005 million net resulting from approval of the 2002 Culture Division Capital Budget be considered within the overall scope of the Culture program's 2002 Operating Budget submission;
- (49) New debt service costs of \$0.109 million in 2002 and the incremental cost of \$0.400 million in 2003, \$0.173 million in 2004 and \$0.138 million in 2005 resulting from approval of the 2002 recommended capital program be approved for inclusion in the 2002 and future operating budgets;
- (50) The following sub-projects be approved subject to the receipt of requested third-party financing and that, if such financing is not received in 2002, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs:
- (i) ACH000010/21 - Waterfront Cultural Centre Feasibility Study;
 - (ii) ACH000011/9 - Todmorden Mills Theatre Equipment;
 - (iii) ACH000012/11 - Maintenance of Outdoor Public Art;
 - (iv) ACH000012/18 - Restoration of the Morrish Store;
 - (v) ACH000012/30 - H & S Casa Loma Exterior Structural Restoration;
 - (vi) ACH000011/7 - Fort York – Public Program Development;

- (51) The capital accounts listed in Appendix 1 of the analyst notes dated December 21, 2001 be closed beginning in the second quarter of 2002;**
- (52) The report (February 4, 2002) from the City Clerk, entitled “550 Bayview Avenue (Don Valley Brick Works)”, with \$10,000 to engage consultants knowledgeable in the area of industrial works and machinery to determine if any industrial works and machinery on the site meet the tests of real property for designation under The *Ontario Heritage Act* be adopted and the cost absorbed within the existing Don Valley Brick Works Capital Project Budget;**
- (53) The Commissioner of Economic Development, Culture and Tourism be requested to review and report on whether the Don Valley Brick Works project can be reduced and funded through Heritage Canada;**
- (54) The forthcoming Toronto Culture Plan include an assessment of the capital and operating budget implications and staffing requirements arising from implementation of the recommendations of the Plan for 2003 and beyond;**
- (55) The Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer, review and report on the financial impact of implementing the recommendations of the Toronto Culture Plan, including capital and operating budget and staffing implications, within the context of corporate affordability limits and priorities;**
- (56) Recommendations concerning the Oakwood/Vaughan Arts Centre be considered by City Council within the context of the forthcoming Toronto Culture Plan and Cultural Facilities Master Plan and that capital and operating budget impacts and staffing implications be considered within corporate affordability limits, priorities and objectives; and**
- (57) Culture Division waterfront initiatives be referred to the Waterfront Corporation for consideration in its selection of projects for Phase II.**

L. ECONOMIC DEVELOPMENT:

- (58) The 2002 – 2006 Capital Program of Economic Development, with a 2002 Cash Flow of \$6.141 million, and total new project costs and prior year approved project cash flow carry forwards of \$1.653 million totalling \$26.309 million, be received;**
- (59) The 2002 Recommended Capital Budget for Economic Development requiring a total 2002 cash flow of \$4.109 million, consisting of three new projects with a total cost of \$2.481 million and requiring a 2002**

cash flow of \$2.481 million with no future year commitments, and six prior year approved projects with a 2002 cash flow of \$1.628 million, be approved;

- (60) The operating impact of \$0.008 million gross and \$0.008 million net resulting from approval of the Economic Development 2002 Capital Budget be considered within the overall scope of the Economic Development program's 2002 operating budget submission;**
- (61) New debt service costs of \$0.067 million in 2002 and the incremental cost of \$0.220 million in 2003 resulting from approval of the 2002 recommended capital program be approved for inclusion in the 2002 and future operating budgets;**
- (62) The Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer report to the Economic Development and Parks Committee on the outcome of consultations regarding the sustainability and deliverability of the BIA capital program prior to the 2003 Capital Budget process, and including therein:
 - (a) a list of all the BIAs;**
 - (b) a criteria as to how BIAs are ranked for inclusion in the budget;**
 - (c) monies spent and the pattern of expenditures since amalgamation;**
 - (d) the ability of BIAs to absorb increased expenditures at the end of the phase-in; and**
 - (e) address other issues raised by Members of Council in this regard;****

The Policy and Finance Committee further recommends that the Commissioner of Economic Development, Culture and Tourism be advised that Council considers the Capital Program jointly funded by the City and BIA levy as a high priority opportunity that fuels enormous economic benefit and be considered as part of the BIA's Capital Program review.

- (63) The Commissioner of Economic Development, Culture and Tourism, in consultation with the Commissioner of Works and Emergency Services, the Chief Financial Officer and Treasurer, the Ward Councillor and the BIA to review the Bloor Street Transformation Plan and report to the Economic Development and Parks Committee on the financial and operational implications of the plan for the City;**

- (64) The Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer, report to the Economic Development and Parks Committee on strategies, including project evaluation criteria, to manage capital program growth within the City's affordability limits; and**
- (65) Emery Village be included in the list to establish BIAs at zero gross and zero net in 2002.**

M. PARKS AND RECREATION:

- (66) The 2002 – 2006 Capital Program of Parks and Recreation, with a 2002 Cash Flow of \$78.315 million and total project cost and cashflow carryforward of \$251.579 million, be received;**
- (67) The 2002 Recommended Capital Budget for Parks and Recreation consisting of a total 2002 cash flow of \$63.445 million, be approved. The program consists of 94 new and change in scope sub-projects, with a 2002 total project cost of \$28.265 million that requires cash flow of \$27.765 million in 2002 and a future year commitment of \$0.500 million. The previously approved program consists of 94 sub-projects with a 2002 cash flow totalling \$35.680 million and future year commitments of \$10.723 million in 2003, \$6.700 million in 2004 and \$5.250 million in 2005;**
- (68) The 2002 operating impact of \$1.696 million gross and \$1.652 million net emanating from the approval of the 2002 Capital Program be considered within the overall scope of the Parks and Recreation program's 2002 Operating Budget;**
- (69) New debt service costs of \$0.375 million in 2002 and the incremental cost of \$1.232 million in 2003 resulting from approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future operating budgets;**
- (70) The deletion of the previously approved sub-project for G. Harvey Pool in the amount of \$0.100 million, be approved;**
- (71) Funding in the amount of \$0.035 million be approved for the joint venture between the Toronto District Catholic School Board and the City for St. Thomas Aquinas Playground, conditional upon receiving matching funds from the Toronto District Catholic Schools Board;**
- (72) Consideration be given in the 2003 Budget Process to the Lakeshore Recreation Centre Project, subject to the Commissioner of Economic Development, Culture and Tourism be in receipt of outside funding to cover a portion of the cost of the construction of the facility;**

- (73) The Walter Saunders Park Project in the amount of \$0.055 million be earmarked as a priority for consideration during the 2003 budget process;**
- (74) The 1999 and prior years sub-projects identified in Appendix 1 of the Analyst's notes dated December 21, 2001 be approved for closure;**
- (75) The 15 projects related to the Waterfront Initiative be referred to the Waterfront Corporation for consideration in its selection of projects for Phase II;**
- (76) The needs assessment for a St. Timothy's Community Centre be completed before going forward with the 2003 request of \$0.900 million for construction of the Centre and that the Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee once the needs assessment has been completed;**
- (77) The Commissioner of Economic Development, Culture and Tourism be requested to report back, in consultation with the Commissioner of Corporate Services, on the approach to evaluate and develop a long-term plan to shorten the backlog of state of good repair;**
- (78) The Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer report jointly on a strategy for maintaining reserve levels and guidelines for the utilization of reserves to fund new projects to the Economic Development and Parks Committee;**
- (79) The Commissioner of Economic Development, Culture and Tourism develop rationalization plans and assess gaps for all facility types and report to Economic Development and Parks Committee prior to the 2003 budget process;**
- (80) The Commissioner of Economic Development, Culture and Tourism report annually, as part of the Capital Budget Submission on the status of all projects which are approved to be funded partially or fully from donations and that all of these projects are conditional upon receipt of donations;**
- (81) The Commissioner of Economic Development, Culture and Tourism review current practices in which recreation clubs contribute to the maintenance of any facility and report back with a harmonized approach prior to the 2003 budget process;**
- (82) The Commissioner of Economic Development, Culture and Tourism prepare a listing of all non-City owned facilities/lands funded within Parks and Recreation Capital Budget and purpose for City Funding support, prior to the 2003 budget process;**

- (83) The Commissioner of Economic Development, Culture and Tourism be requested to develop and report on a process and policy which will prioritize projects listed in the five year capital program following the completion of facilities audits and needs studies in 2002, such report to conclude recommendations with respect to emergency situations requiring asset maintenance;**
- (84) The City-Wide facility provision study for Community Centres that is currently in progress by the Commissioner of Economic Development, Culture and Tourism be mindful of the City's current fiscal climate and that the analysis take into consideration the appropriate size and standards to achieve both the objective of meeting the needs of the community being served and the City's ability to finance these projects, including its ability to operate and maintain them;**
- (85) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee:**
- (i) outlining the possibility of expanding the Golf Program, i.e., creating new golf courses;**
 - (ii) providing a priority list of the City's playground replacement program;**
 - (iii) on the status of establishing a driving range on vacant land adjacent to the Allen Expressway;**
 - (iv) the development of a soccer facility in the North District, within the \$0.500 million allotment approved within the capital budget and that prior to the submission of such report, staff consult with interested Members of Council; and further that a strong and concerted effort be exercised with York University to re-consider the placement of the soccer facility on its main campus, in alignment with the proposed Fred Young Park; and**
 - (v) the feasibility of Emery Yard being used as an outdoor ice rink; and**
- (86) The Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee and the Budget Advisory Committee on a process to manage and control increasing capital costs for facility projects being submitted at higher prices than originally estimated.**

The Policy and Finance Committee further recommends the adoption of the joint report (February 15, 2002) from the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer, entitled “Approval for Increased Expenditure of Reserve Funds for Opera Place Park Development Program – Toronto Centre-Rosedale – Ward 27”, wherein it is recommended that:

- (1) approval be given to transfer \$290,000 from the East of Bay Opera Place Park Reserve Fund XR2057 and deposit the additional \$150,000 for the public art component to the East of Bay Capital Account CPR 103-26 for a total of \$440,000;**
- (2) the Parks and Recreation Capital Budget for the East of Bay Capital Project CPR 103-26 be adjusted by \$440,000 gross and zero net for the additional East of Bay Reserve and UDS Section 37 funds to \$840,000 gross and zero net; and**
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and**

URBAN DEVELOPMENT SERVICES:

N. URBAN DEVELOPMENT SERVICES:

- (87) The 2002 – 2006 Capital Program for Urban Development Services, with a 2002 cash flow of \$5.943 million and total project costs and cash flow carry-forward of \$14.743 million be received;**
- (88) The 2002 Recommended Capital Program of Urban Development Services consisting of a total 2002 cash flow of \$4.920 million be approved. The program consists of 3 new and change in scope projects with a 2002 total project cost of \$3.663 million that requires a cash flow of cash flow of \$1.5 million in 2002 and no future year commitments. The previously approved program consists of 14 sub-projects with a 2002 cash flow of \$3.420 million and future year commitments of \$1.019 million in 2003;**
- (89) The new debt service costs totalling \$0.225 million by 2003, resulting from the approval of the 2002 Recommended Capital Program, with incremental operating budget impacts of \$0.052 million in 2002 and \$0.173 million in 2003, be approved for inclusion in the 2002 and future operating budgets;**
- (90) The six prior year projects proposed for closing be closed upon completion;**

- (91) The 2002 – 2006 Capital Program for the Yonge-Dundas Project, with a 2002 cash flow of \$8.992 million and total project costs of \$10.595 million be received;**
- (92) The Change in Scope request for the Yonge-Dundas Project, with a 2002 cash flow of \$2.020 million, financed entirely by non-debt revenue sources and no future year commitments be approved;**
- (93) The 2002 Capital Program for the Yonge-Dundas Project previously approved, with a 2002 cash flow of \$6.972 million and future year commitments of \$1.603 million in 2003 be received;**
- (94) The expenditures for Phase II of the New Zoning By-law be deferred until 2003;**
- (95) The report (February 10, 2002) from the Commissioner of Urban Development Services, entitled “Urban Development Services 2002 Capital Budget Submission” be adopted viz:**
 - (i) the 2002 funding request for Phase 2 of the New Zoning By-law Project in the amount of \$1,052,000 be deferred and be considered as part of the 2003 Capital Budget for Urban Development Services; and**
 - (ii) the Commissioner of Urban Development Services report to the Planning and Transportation Committee on a revised zoning by-law project that uses city staff, any funding requirements related thereto and the saving associated with the implementation of a new comprehensive Zoning By-law.**

O. WATERFRONT REVITALIZATION:

- (96) The 2002 Capital Budget for The Waterfront Revitalization Initiative (Phase I) consisting of a total cash flow of \$98.202 million, with annual cash flow of \$11.470 million in 2002; \$23.870 million in 2003; \$27.794 million in 2004; \$21.404 million in 2005; \$10.324 million in 2006; and \$3.340 million in 2007 be received. The program consists of four previously approved projects, including business support costs for the Corporation with a 2002 cash flow (City’s share) of \$11.470 million in carry-forwards to be debt-financed. The future year cash flow commitments from the approval of previously approved projects is \$260.190 million (City’s share \$86.730 million) for 2003-2007;**
- (97) The 2002 – 2006 Capital Program of The Waterfront Revitalization Initiative, with a 2002 cash flow of \$34.410 million (City’s share of \$11.470 million) and total project costs of \$294.600 million (City’s share \$98.202 million) be approved;**

- (98) **The new initiatives for the Waterfront Revitalization program, including those outlined on Pages 4-6 of Analyst's Notes (dated 12/19/01) be deferred for consideration with the 2003 budget;**
- (99) **New debt service costs totalling \$13.042 million by 2006 resulting from the approval of the 2002-2006 (Phase I) recommended capital program with annual incremental operating budget impacts of \$0.401 million in 2002; \$2.155 million in 2003; \$3.718 million in 2004; \$3.945 million in 2005; and \$2.823 million in 2006 be received for inclusion in the 2002 and future operating budgets;**
- (100) **The Waterfront Revitalization Capital Program be adopted subject to including into the 2002 – 2006 Capital Program for the Waterfront Revitalization Initiative and the 2002 Operating Budget, additional funding in the amount of \$944,555 for the formation and operation of the Toronto Waterfront Revitalization Secretariat within Urban Development Services from December 1, 2001 to December 31, 2002, such funding having been approved by City Council at its meeting on November 6, 7 and 8, 2001 (Clause No. 9 of Report No. 14 of The Policy and Finance Committee) and to be recovered from Capital at net zero cost;**
- (101) **The request from Councillor Chris Korwin-Kuczynski outlined in the Memorandum (February 5, 2002) that funds be set aside in the 2002 budget in order to report on the waterfront revitalization plan for the eastern and western portions of the waterfront, and forwarding same to Mr. Fung, Chair of the Toronto Redevelopment Corporation, for appropriate action;**
- (102) **The Commissioner of Urban Development Services to report to the Waterfront Revitalization Committee and the Planning and Transportation Committee on the relocation of the Toronto Police Central Garage/Traffic Services and Eva's Place;**
- (103) **The report (February 11, 2002) from the Commissioner of Urban Development Services, entitled "The Relocation of Eva's Phoenix and Police Services Facilities as a Result of the Front Street Extension" be adopted, viz:**
- (i) **the 2002 Capital Budget for Waterfront Revitalization state that business and service relocation decisions associated with the Front Street Extension be predicated on the assumption that new space and its use is comparable to existing space, use and activity levels;**
 - (ii) **staff of Eva's Phoenix be encouraged to investigate other granting programs, such as the Supporting Communities Partnership Initiative, to augment the resources available for relocation; and**

- (iii) the appropriate City officials be authorized and directed to undertake any necessary action to give effect thereto.

CORPORATE SERVICES:

P. CITY CLERK'S:

- (104) The 2002-2006 Recommended Capital Program request for City Clerks Office, with 2002 Cash Flow of \$0.210 million and total project costs of \$0.210 million, including cash flow carry forwards, be received;
- (105) The 2002 Recommended Capital Budget for City Clerks, consisting of a total 2002 Cash Flow of \$0.160 million be approved. This program consists of 1 new project, with a 2002 total project cost of \$0.085 million that requires cash flow of \$0.85 million in 2002 and has no future year commitments. The previously approved program consists of one sub-project with a 2002 cash flow totalling \$0.160 million and future year commitments of \$0.050 million;
- (106) The Chief Financial Officer report back on the creation of a separate Equipment Reserve for City Clerks and identify the opening balance for Clerk's department; and
- (107) The Commissioner of Corporate Services, in consultation with the City Clerk, be requested to report to the Budget Advisory Committee through the Administration Committee, prior to the 2003 budget process, with a review of its complete asset inventory, including replacement cost, useful life, and the required reserve contribution by piece of equipment for 2002 and future years.

Q. COURT SERVICES:

- (108) The 2002 Recommended Capital Budget for Court Services consisting of a total cash flow of \$11.652 million be approved; and
- (109) Pre-transfer one-time revenues for Court Services in the amount of \$1.5 million be allocated to fund the Computer Aided Dispatch and Record Management System in Fire Services.

R. FACILITIES AND REAL ESTATE:

- (110) The 2002-2006 Recommended Capital Program request of Facilities and Real Estate, with a 2002 cash flow of \$52.357 million and total project cost of \$158.247 million, including cash flow carry-forward, be received;

- (111) The 2002 Capital Budget for Facilities and Real Estate consisting of a total cash flow of \$34.825 million, be approved;**
- (112) New debt service costs of \$0.075 million in 2002 and the incremental cost of \$0.628 million in 2003, \$1.406 million in 2004, \$0.663 million in 2005 and \$0.608 in 2006 resulting from approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future operating budgets;**
- (113) The Commissioner of Corporate Services report on the backlog State of Good Repair for City owned buildings based on the findings of the building audits completed in 2001, and outline a plan to meet the shortfall during the 2002 Capital Budget process;**
- (114) The 55 previously approved projects from 2001 and prior years' capital program, as outlined in Appendix 1 be closed;**
- (115) Project No. FAC000106-23, Implementation of New Parking Systems (\$110,000.00) be pre-approved for 2003, subject to the approval by Council of a parking policy for employees at Toronto City Hall;**
- (116) The Commissioner of Corporate Services in consultation with the Chief Financial Officer and Treasurer report during the 2003 Capital Budget process and future years on the impact of the disposition or redeployment of buildings that are surplus to City needs;**
- (117) The Commissioner of Corporate Services in consultation with the Chief Financial Officer and Treasurer report during the 2003 Capital Budget process on the feasibility of creating a capital maintenance reserve fund for City-owned Heritage buildings, including Old City Hall;**
- (118) The Commissioner of Corporate Services be requested to explore the expansion of the roof garden and other greening initiatives to deal with the bird control issue and submit a report thereon to the Administration Committee;**
- (119) The Commissioner of Corporate Services, in consultation with the Commissioner of Works and Emergency Services, the Commissioner of Economic Development, Culture and Tourism and the Commissioner of Community and Neighbourhood Services be requested to report to the Administration Committee on the development of a corporate standards program for the maintenance of City facilities;**

- (120) **The joint report (January 28, 2002) from the Chief Administrative Officer and the Commissioner of Corporate Services, entitled “Expedited Process for Declaring Land Surplus and Selling Surplus Land” be adopted, and that the Commissioner of Corporate Services report to the Administration Committee as to how this process can be accommodated, viz:**
- (a) **The property management and disposal process set out in this report be endorsed;**
 - (b) **This report be referred by the Budget Advisory Committee to the Administration Committee for its meeting to be held on March 26, 2002;**
 - (c) **The appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and**
- (121) **The Chief Administrative Officer and the Commissioner of Corporate Services be requested to review the joint report (January 28, 2002) entitled “Expedited Process for Declaring Land Surplus and Selling Surplus Land”, and meet with Councillor David Soknacki, Councillor Michael Feldman, Chair of the Economic Development and Parks Committee, Councillor Betty Disero, Chair of the Works Committee, Mayor Mel Lastman or his designate, Councillor Lorenzo Berardinetti, Chair of the Administration Committee, Councillor Ron Moeser, Councillor Joe Pantalone and appropriate staff and report findings to the Budget Advisory Committee through the Administration Committee for its meeting of March 26, 2002.**

S. FLEET SERVICES:

- (122) **The 2002 – 2006 Capital Program request of Fleet Services, with a 2002 cash flow of \$108.399 million and total project costs of \$298.021, including cash flow carry forward, be received;**
- (123) **The 2002 Recommended Capital Budget for Fleet Services consisting of a total 2002 cash flow of \$87.674 million be approved. The program consists of 22 new and change in scope sub-projects with a 2002 total project cost of \$31.817 million that requires cash flow of \$31.817 million and no future year commitments. The previously approved program consists of 44 previously approved sub-projects with a 2002 cash flow of \$55.857 million and no future year commitments;**

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to deleting the aforementioned Recommendation No. (123) and inserting in lieu thereof the following:

- “(123) the 2002 Capital Budget for Fleet Services consisting of a total 2002 cash flow of \$87.674 million, be approved. The program consists of 22 new and change in scope sub-projects with a 2002 total project cost of \$35.667 million that requires cash flow of \$31.817 million in 2002 and \$3.850 million in future year commitments. The previously approved program consists of 44 previously approved sub-projects with a 2002 cash flow of \$55.857 million and no future year commitments;”;**
- (124) The new debt service costs, totalling \$0.043 million by 2006 as a result of the approval of the 2002 Recommended Capital Program, with incremental operating budget impacts of \$0.002 million in 2002, \$0.008 million in 2003 and \$0.0 million in 2004 to 2006, be approved for inclusion in the 2002 and future operating budgets.**
- (125) The \$2.550 million contribution to the Vehicle and Equipment Replacement Reserve from the non-program budget be utilized at the discretion of Fleet Services (\$2.250 million) to address the accumulated backlog and to cover differentials in insurance recoveries (\$0.300 million);**
- (126) The 2002 allocations to each department for the Vehicle and Equipment Replacement Program be at the same level as their approved 2002 reserve contribution and the Fleet Services Capital budget be adjusted to reflect any changes, if necessary, once the operating budgets are approved by Council at the end of the 2002 Operating Budget Process;**
- (127) The Commissioner of Corporate Services and the Chief Financial Officer report back before the 2003 budget process on the long-term strategy for operating contributions to the Vehicle and Equipment Replacement Reserve;**
- (128) The cash flow available in 2002 from funding approved in prior years, that was earmarked for vehicles that will be delivered only in 2003, be utilized for the purchase of light duty vehicles in the amount of \$7.7 million and the commitment be made to fund, and pre-approve, cash flow in the amount of \$7.7 million in 2003 for the heavy duty vehicles which will be delivered in 2003; and further since the carry-forward will not be available, programs be required to identify savings resulting from the replacement of overdue light duty vehicles**

and the program needs for these vehicles be reviewed and savings achieved be contributed to the Vehicle and Equipment Replacement Reserve and through the programs' operating contributions to the Vehicle and Equipment Replacement Reserve in the 2003 budget process, an amount equal to the purchase costs of the light duty vehicles they received in 2002 be directed to cover the costs of the heavy duty vehicles to be received in 2003; and the Director of Fleet Services requested to phase the purchase of the light duty vehicles over two years; and

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to deleting the aforementioned Recommendation No. (128) and inserting in lieu thereof the following:

- “(128) (1) \$3.85 million be approved for the accelerated purchase of light duty vehicles as part of the 2002 Capital budget; and
- (2) \$3.85 million be pre-approved for 2003 to cover the heavy duty vehicles which would otherwise have been funded in 2002; to be financed by contributions to the Fleet Reserve from programs, proportionate to the number of light duty vehicles received, and subject to program's agreement to replenish the Reserve accordingly;”;
- (129) The Commissioner of Corporate Services report to the Budget Advisory Committee during the 2003 Budget deliberations on how much has been saved as a result of new vehicle purchases, based on warranties and less maintenance required.

T. INFORMATION AND TECHNOLOGY:

- (130) The 2002 – 2006 Capital Program for the Information and Technology Request, with a 2002 cash flow of \$22.797 million and a total project costs of \$40.768, including cash flow carry-forward of \$32.215 million, be received;
- (131) The 2002 Capital Budget for Information and Technology consisting of total 2002 cash flow of \$15.342 million, be approved. The program consists of 11 new and change in scope sub-projects with a total project cost of \$13.244 million that require a cash flow of \$7.565 million in 2002, \$3.343 million for 2003, \$1.350 million for 2004, and \$0.986 million in 2005. The previously approved program consists of 14 sub-projects that require a cash flow of \$7.777 million in 2002, \$0.924 million in 2003, \$0.667 million in 2004 and no other future year commitments;

- (132) **The operating impact of \$0.175 million gross and \$0.175 million net emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the Information and Technology program's 2002 Operating Budget submission; and**
- (133) **The new debt service costs, totalling \$1.987 million by 2006 as a result of approval of the 2002 Recommended Capital Program with incremental operating budget impacts of \$0.265 million in 2002, \$0.987 million in 2003, \$0.432 million in 2004, \$0.190 million in 2005 and \$0.113 million in 2006, be approved for inclusion in the 2002 and future operating budgets.**

FINANCE DEPARTMENT:

U. FINANCE DEPARTMENT:

- (134) **The 2002 – 2006 recommended Capital Program for the Finance Department Request, with a 2002 cash flow of \$4.578 million and total project costs of \$11.651 million, including cash flow carry-forward, be received;**
- (135) **The 2002 Capital Budget for Finance Department consisting of total 2002 cash flow of \$3.068 million, be approved. The program consists of 5 new and change in scope sub-projects with a total project cost of \$5.731 million that require a cash flow of \$0.783 million in 2002, \$2.326 million for 2003 and \$2.622 million for 2004. The previously approved program consists of 2 sub-projects that require a cash flow of \$2.285 million in 2002, \$0.900 million in 2003, \$0.900 million in 2004 and no other future year commitments; and**
- (136) **The new debt service costs, totalling \$1.135 million by 2006 as a result of approval of the 2002 Recommended Capital Program with incremental operating budget impacts of \$0.020 million in 2002, \$0.220 million in 2003, \$0.593 million in 2004 and \$0.302 million in 2005, be approved for inclusion in the 2002 and future operating budgets.**

SPECIAL PURPOSE BODIES:

V. PUBLIC HEALTH:

- (137) **The 2002 – 2006 Public Health Capital Program Request, with a 2002 cash flow of \$4.226 million and total 2002 – 2006 cash flow of \$10.134 million, be received;**
- (138) **The 2002 Recommended Capital Budget for Public Health, consisting of a total of \$8.130 million, be approved. The program consists of two new sub-projects that require a cash flow of \$2.93 million in 2002, \$2.6 million in 2003 and \$2.6 million in 2004 and no other future year commitments;**

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to deleting the aforementioned Recommendation No. (138) and inserting in lieu thereof the following:

“(138) The 2002 Capital Budget for Public Health, with a 2002 cash flow of \$3.358 million be approved. The program consists of three new projects with the total project cost of \$9.17 million with a cash flow of \$3.358 million in 2002, \$3.204 million in 2003 and \$2.6 million in 2004 and no other future year commitments;”.

(139) New debt service costs of \$0.103 million in 2002 and the incremental cost of \$0.195 million in 2003, \$0.428 million in 2004, \$0.390 million in 2004 and \$0.299 million in 2005, resulting from approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future operating budgets;

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to deleting the aforementioned Recommendation No. (139) and inserting in lieu thereof the following:

“(139) that New debt service costs of \$0.118 million in 2002 and the incremental cost of \$0.498 million in 2003, \$0.460 million in 2004, and \$0.299 million in 2005, resulting from approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future operating budgets;”.

- (140) (a) Council establish an Efficiency Reserve Fund for Public Health to fund debt charges arising from the Community Nursing and Customer Management System capital project;**
- (b) Contributions to the reserve fund will be raised from operating efficiencies resulting from the implementation of the Community Nursing and Customer Management System; and**
- (c) The amounts of \$0.216 million in 2003, \$0.837 million in 2004 and \$1.061 million thereafter will be contributed to the Efficiency Reserve Fund until the debt charges on the original capital are completely offset.**

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to:

- (1) **deleting the aforementioned Recommendation No. (140) and inserting in lieu thereof the following:**
 - “(140) (a) **Council establish an Efficiency Reserve Fund for Public Health to fund debt charges arising from the Community Nursing Customer Management System and the South Regional Animal Centre capital projects;**
 - (b) **Contributions to the reserve fund will be raised from operating efficiencies resulting from the implementation of the Community Nursing Customer Management System and the South Regional Animal Centre; and**
 - (c) **The amounts of \$0.370 million in 2003, \$1.050 million in 2004, \$1.332 million in 2005 and \$1.391 million thereafter will be contributed to the Efficiency Reserve Fund until the debt charges on the original capital are completely offset.”; and**
- (2) **the Chief Administrative Officer being requested to make adjustments to the 2002 Capital Budget for Public Health for the South Region Animal Centre as directed by City Council at its meeting of February 13, 14 and 15, 2002.”**

W. TORONTO PUBLIC LIBRARY:

- (141) **The 2002 – 2006 Capital Program of Toronto Public Library Request, with a 2002 cash flow of \$17.175 million and total 2002-2006 cash flow of \$44.982 million, including carry forwards, be received;**
- (142) **The 2002 Recommended Capital Budget for Toronto Public Library consisting of a total 2002 cash flow of \$11.876 million, comprised of ten new and one change in scope subproject with a 2002 cash flow of \$4.799 million; with 11 previously approved sub-projects with a 2002 cash flow totalling \$7.077million; with future year cash flow commitments from the approval of new and change-in-scope projects of \$4.868 million for 2003-2006, and \$7.421 million from previously approved sub-projects for 2003-2006, be approved;**
- (143) **The operating impact of \$0.227 million gross and net emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the Toronto Public Library program’s 2002 Operating Budget submission;**
- (144) **The incremental debt service costs of \$1.450 million associated with new projects, consisting of \$.168 million in 2002; \$.637 million in 2003; \$.365 million in 2004; and \$.280 million in 2005 be approved for inclusion in the 2002 and future operating budgets; and**

- (145) The Chief Administrative Officer report back in 2003 on a long-term capital budget strategy for the Toronto Public Library.**

The Policy and Finance Committee further recommends the adoption of the recommendations of the Budget Advisory Committee contained in the communication (February 19, 2002) from the City Clerk subject to deleting the aforementioned Recommendation No. (145) and inserting in lieu thereof the following:

“(145) that the Chief Financial Officer and Treasurer and the City Librarian be requested to report to the Budget Advisory Committee on a five-year capital plan for the Toronto Public Library.”

X. EXHIBITION PLACE:

- (146) The 2002 – 2006 Capital Program of Exhibition Place Request, with a 2002 cashflow of \$13.690 million and total project cost and cashflow carryforward of \$40.510 million, be received;**
- (147) The 2002 Recommended Capital Budget for Exhibition Place consisting of a total 2002 cash flow of \$4.690 million be approved. The program consists of 21 new sub-projects, with a 2002 total project cost of \$3.570 million that requires cashflow of \$2.660 million in 2002 and future year commitments of \$0.910 million. The previously approved program consists of 5 previously approved projects with a 2002 cashflow of \$2.030 million;**
- (148) New debt service costs of \$0.093 million in 2002 and the incremental cost of \$0.306 million in 2003 resulting from approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future operating budgets;**
- (149) The 26 projects and sub-projects identified in Appendix 1 of the Analyst’s Notes dated December 21, 2001 be closed;**
- (150) The Exhibition Place report to Council at its March 4 meeting on the result of the American Hockey League vote and potential 2002 Capital cashflow requirements for the reconstruction of the Coliseum Building;**
- (151) All the projects be referred to the Waterfront Corporation for consideration in its selection of projects for Phase II; and**
- (152) The 2000 Exhibition Place Capital Budget be adjusted to reflect reallocations between approved projects at no net impact to the City based on the attached listing of projects (on file with the Office of the City Clerk); and further that the General Manager Exhibition Place report on any future reallocations of Capital Project funding to the City for approval prior to proceeding with any new projects.**

Y. TORONTO ZOO:

- (153) The 2002 – 2006 Capital Program request of The Toronto Zoo, with a 2002 cash flow of \$7.528 million and total project costs and cash flow carry forward of \$46.879 million, be received;**
- (154) The 2002 Capital Budget for the Toronto Zoo consisting of a total 2002 cash flow of \$6.056 million be approved. The program consists of six new sub-projects, and 1 change-in scope sub-project with a 2002 total project cost of \$3.681 million requiring a 2002 cash flow of \$2.639 million, gross and net, and a future year commitment in 2003 of \$1.042 million. The previously approved program consists of three sub-projects with a 2002 cash flow totaling \$3.417 million;**
- (155) The operating impact of \$0.143 million resulting from the approval of the 2002 Capital Budget and 2002 cash flow approved in 2001, be considered in the overall scope of the Toronto Zoo's 2002 Operating Budget submission;**
- (156) New debt service cost of \$0.171 million in 2002 and the incremental cost of \$0.721 million in 2003 resulting from the approval of the 2002 recommended capital program, be approved for inclusion in the 2002 and future operating budgets;**
- (157) Future Year Projections for the Zoo Capital program be revised within the recent historical funding envelope of approximately \$5.7 million in new debt funding per year, to provide an ongoing program to ensure that the Zoo facilities are in good repair and to provide new and refreshed venues to sustain the Zoo's public appeal and that such a revised plan be reported to the Budget Advisory Committee by the end of January 2002;**
- (158) The General Manager of the Toronto Zoo report to Budget Advisory Committee by May 1, 2002 on the list of completed capital sub-projects to be closed out; and**
- (159) General Manager of the Toronto Zoo and the Chief Financial Officer and Treasurer review the plans to implement the SAP accounting system at the Zoo and report back to the Board of Management of the Toronto Zoo and the Policy and Finance Committee by June 2002 with a business plan for replacement of the Zoo's accounting system in light of the need for compatibility with the City's systems.**

Z. TORONTO AND REGION CONSERVATION AUTHORITY:

- (160) The 2002 – 2006 Capital Program of the Toronto and Region Conservation Authority (TRCA), with a 2002 gross cash flow of \$7.919 million and total gross project costs for 2002-2006 of \$38.680 million be received;**

- (161) **The 2002 Recommended Capital Budget for the TRCA consisting of a 2002 cash flow of \$5.715 million be approved. The program consists of 32 new and on-going or phased sub-projects, with a 2002 cash flow of \$5.715 million and a future year cash flow commitment of \$650K for 2003 related to Attraction Development at Black Creek. There are no previously approved sub-projects with cash flows for 2002. This program represents nine new and on-going or phased projects with an emphasis on on-going waterfront development and erosion control and attraction retrofit/development which together comprise \$4.02 million or 63.3 percent of the 2002 cash flow;**
- (162) **New debt service costs of \$0.121 million in 2002 and \$0.421 million in 2003 emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the TRCA's 2002 Operating Budget submission;**
- (163) **Sub-project deferrals and re-allocations of funding totalling \$2.204 million gross and \$2.307 million net resulting in the 2002 cash flow of \$5.715 million gross and \$3.462 million net be approved. This recommended change to the TRCA's net funding represents a 40 percent reduction in debt load and is concentrated as follows: Public Use Infrastructure \$25K, Greenspace \$50K, Erosion Control \$183K, Black Creek Retrofit \$195K, Waterfront Development \$854K, Port Union \$1.0 million.**
- (164) **The future year cash flow commitments from the approval of previously approved sub-projects is \$1.0 million (re: Port Union project) for 2003-2006.**
- (165) **The previously approved request of \$1.0 million (second half City share) for the Port Union project originally scheduled for 2002 be deferred to 2003 and be referred for consideration for funding to the Waterfront Revitalization Initiative (Waterfront Corporation). It is also recommended that funding for this second half of the City share be suspended pending confirmation of funding for the Federal and Provincial shares of the Port Union project and that the head of the Waterfront Corporation report back to the Budget Advisory Committee on the status and financial implications relating to this referral;**
- (166) **The Toronto and Region Conservation Authority report back to the City's Waterfront Committee by June 2002 on the status of the Port Union Project detailing what has been completed to date, what should be completed in 2002 and 2003 and the possible implications of further deferrals on this project.**

- (167) The 2002 cash flow of \$5.715 million for new and ongoing projects, which includes \$3.462 million funded from debt financing and \$2.253 million to be funded through reserves, be considered dependent on confirmation of reserve funding from the Water Pollution Control Reserve and that the Commissioner of Works and Emergency Services report back to the Budget Advisory Committee confirming this availability;**
- (168) Future years' sub-projects related to Waterfront Revitalization, first identified in as part of the 2001 Capital Budget analysis, be referred to the Waterfront Corporation for consideration with respect to scope and funding;**
- (169) Within context of the above recommendations, the amount of \$200,000.00 for 2002 be re-allocated from Black Creek Pioneer Village Attraction Development to Waterfront Development; the re-allocation being specifically to East Point Park in the amount of \$100,000.00 and the Mimico Apartment Strip project in the amount of \$100,000.00; and as a result of these reallocations and in agreement with the Toronto and Region Conservation Authority, the 2002 allocation for the sub-project Tommy Thompson – Cell 2 Capping will be reduced by \$50,000.00 from \$116,000.00 to \$66,000.00; and**
- (170) Within context of the above recommendations, the amount of \$200,000.00 for 2002 for Black Creek Pioneer Village Attraction Development be deferred and reinstated for 2003 so that the cash flows for this project will be \$150,000.00 in 2002, \$650,000.00 in 2003 and \$350,000.00 in 2004 for a total estimated project cost of \$2.15 million.**

AA. TORONTO TRANSIT COMMISSION:

- (171) The 2002-2006 Capital Budget Submission, excluding the Sheppard subway, with a total 5-year gross cash flow of \$1,558.071 billion with average spending of \$312 million and with gross cash flows of \$229.437 million in 2002, \$303.470 million in 2003, \$261.745 million in 2004, \$320.281 in 2005 million and \$443.138 million in 2006 be received;**
- (172) The 2002 Recommended cash flow of \$229.437 million, net of Sheppard, for the TTC's 2002 Capital Budget be approved. That the 2002 cash flow for the Sheppard subway line of \$46.446 million be approved for a total cash flow of \$275.883 million;**
- (173) The New and Change in Scope projects in 2002 total \$105.554 million and that the future year commitments of \$105.554 million in 2002, \$133.950 in 2003, \$115.982 in 2004, \$30.365 million in 2005 and**

\$19.573 million in 2006 be approved and that the TTC report back on the possibility of reducing the commitments associated with the 2002 capital program;

- (174) New debt service costs totaling \$68.677 million by 2006 resulting from the approval of the 2002 recommended capital program and its future year commitments with annual operating budget impacts of \$1.081 million in 2002, \$5.794 million in 2003, \$9.007 million in 2004, \$5.777 million in 2005 and \$1.520 million in 2006 be received for inclusion in the 2002 and future operating budgets;**
- (175) Excluding the Sheppard subway, the 2002-2006 Capital Budget's 69 previously approved projects with cash flows of \$123.883 million in 2002, \$58.593 million in 2003, \$24.617 million in 2004, \$3.051 million in 2005 and \$.900 million in 2006, totaling \$211.044 million over the next five years be received;**
- (176) Council approve in principle the TTC 10-year Capital forecast of \$3.827 billion for the years 2002-2011; including 2002 expenditures of \$229.437 million for the TTC's 2002 base Capital Program and project commitments covering the period 2002-2006 totalling \$616.414 million (representing a portion of the approved budgets for those years); and**
- (177) Council request the Province of Ontario to confirm its support in writing for 1/3 of the TTC's 10-year Capital forecast of \$3.827 billion for the years 2002-2011, including written confirmation that it will provide direct subsidy of \$76.5 million (one-third of \$229.437 million) in 2002 for the TTC's base Capital Program;**
- (178) The 2002 Wheel-Trans Operating Budget contribution to Capital be reduced by \$1.968 million so that this amount be used within the operating budget to bring the unaccommodated rate to two percent and that corresponding requirement for City funding be transferred to the TTC 2002 Capital Program;**
- (179) The TTC be required to offset this transfer through the identification of under expenditures in the amount of \$1.968 million in 2002, leaving the overall capital budget for the TTC unchanged at \$275.883 million;**
- (180) The TTC monitor this throughout 2002 with periodic reporting to the Budget Advisory Committee;**
- (181) The TTC report back during the 2002 budget process, in conjunction with the Chief Financial Officer and Treasurer, on the status of the funding from the Provincial and Federal Governments, given that the City of Toronto's level of financing is conditional on matching funding from the other two levels of Government;**

- (182) The TTC report back to the Budget Advisory Committee on the implications resulting from potential reductions if the funding from the Provincial and or Federal Governments does not occur at the levels assumed;**
- (183) The impact of a \$.241million reduction in operating expenses resulting from the 2002 capital budget, excluding the Sheppard subway, in 2002 and a \$6.3 million net operating expense increase from the Sheppard subway emanating from the approval of the 2002 Capital Budget be considered within the overall scope of the TTC's 2002 Operating Budget submission;**
- (184) The TTC report back to the Budget Advisory Committee with a list of previously approved projects identifying the committed and uncommitted amounts for every project and providing the carry forward amounts from 2001;**
- (185) The TTC report back to the Budget Advisory Committee on which previously approved projects can be closed out;**
- (186) The TTC report back re-affirming the route performance of the streetcar routes before continuing the impending surface track rehabilitation program, given that the TTC has set out an aggressive plan for Surface Track Replacement with cash flows of \$26.047 million in 2002 or \$159.345 million over the next five years;**
- (187) The TTC report back on a reassessment of the projections given that the End-Using Computing project is flat lined at \$2.9 million per year over the next five years totaling \$14.5 million; and**
- (188) In adopting the TTC 2001 capital budget, Council directed staff to review the commitments associated with TTC's 2001 capital budget (in conjunction with the TTC) and given that this has been completed, a technical adjustment, as outlined in appendix 6, revising the cash flows to \$240.730 million in 2001, \$94.865 million in 2002, \$44.884 million in 2003, \$15.270 million in 2004 and \$1.757 million in 2005 be approved and that the appropriate technical adjustments be made to SAP to reflect this change.**

BB. TORONTO POLICE SERVICE:

- (189) The 2002-2006 Capital Program of the Toronto Police Service Request, with a 2002 cash flow of \$34.755 million and total 2002-2006 Cash Flow including cash flow carry forward of \$168.490 million be received;**

- (190) **The 2002 Recommended Capital Budget for the Toronto Police Service consisting of a total 2002 cash flow of \$26.777 million, be approved. The Program consists of 15 new and change in scope sub-projects, with a 2002 total project cost of \$41.930 million that requires cash flow of \$9.271 million in 2002, \$14.666 million in 2003, \$16.881 million in 2004, \$13.078 million in 2005, and \$3.928 million in 2006. The previously approved program consists of 12 sub-projects that require cash flow of \$17.506 million in 2002, and future year commitments of \$8.894 million in 2003, \$11.182 million in 2004 and \$5.109 million in 2005;**
- (191) **The Chair, Toronto Police Service Board, report back directly to Council prior to its final deliberation of the 2002-2006 capital budget on the revised incremental operating budget impacts relating to approval of the 2002-2006 Capital Program;**
- (192) **The incremental debt service charges totalling \$8.674 million by 2007, and including incremental impacts of \$0.268 million in 2002; \$1.440 million in 2003; \$2.472 million in 2004; \$2.399 million in 2005; \$1.641million in 2006; and \$0.452 million in 2007 be approved; and**
- (193) **The Chair, Toronto Police Service Board, and Commissioner of Works and Emergency Services report back to the Budget Advisory Committee, prior to the final deliberation of the 2002-2006 Capital Budget, regarding the financial and operational impacts of the Front Street Extension Project on the Toronto Police Service facilities at that site.**

The Policy and Finance Committee further recommends that Council receive the report (February 20, 2002) from the Chairman and Board Members, Toronto Police Services Board, entitled “Impact of Budget Advisory Committee Recommendations for Toronto Police Service’s 2002 Capital Budget Request” wherein it is recommended that the Policy and Finance Committee approve the Service’s request to reinstate \$300,000 in the 2002 Capital Budget for the Boat Replacement project.

CC. SPECIAL CORPORATE PROJECTS:

- (194) **The 2002 Capital Program for the Special Corporate Projects, with a 2002 cash flow for previously approved projects totalling \$32.350 million and future year commitments of \$13.598 million in 2003 and \$0.636 million in 2004, for a total cost of \$46.584 million, be received; (Note: the financial impacts of the following recommendations are included in the above recommendations.)**

- (195) The report on Phase 2 of the MAP Project being put on hold pending the review and approval by Council; based on the cost justification and benefits analysis to be provided by the Facilities and Real Estate Division; such report to include confirmation of savings from the Commissioner of each department in relation to which potential savings are estimated to result from the proposed consolidation moves and the cash flow by year during which such savings will arise;
- (196) The previous motion moved by Councillor Pitfield be reaffirmed, subject to adding that \$7.015 million of the \$10.3 million MAP Program budget not be debentured until such time as the Administration Committee and Council make a decision on this matter;
- (197) During the 2003 budget process all special projects (Transition Projects) considered with the corresponding capital budget review of the respective Departments;
- (198) The FIS/HRIS project be closed;
- (199) The amount of \$4.800 million be added for transition for the Computer Aided Dispatch and Record Management System and be offset as follows:
- (i) Phase 2 Deferral of New Zoning By-law project \$1.052;
 - (ii) One Time Provincial Offences Act Revenues \$1.500;
 - (iii) Amalgamation/Service Rationalization Studies \$0.322;
- and debenture the balance of \$1.926 million, subject to other sources of funding that may be identified prior to recommendations being forwarded to the Policy and Finance Committee;
- (200) All consulting fees in the 2002 budget be subject to review and approval by the Chief Administrative Officer, and that the Chief Administrative Officer report to the Policy and Finance Committee quarterly on the budget, expenditures and variances for consultants and the recommended method of monitoring same; and
- (201) The Commissioner of Corporate Services and the Chief Financial Officer and Treasurer report to the Policy and Finance Committee on February 21, 2002, on interim expenditure requirements of the \$5 million separation program; and further that the Commissioner of Corporate Services and the Chief Financial Officer and Treasurer to report to the Administration Committee three times per year on the revised estimates of the separation program.

DD. TORONTO PARKING AUTHORITY:

- (202) **The 2002 – 2006 Capital Program of the Toronto Parking Authority Request, with a 2002 Cash Flow of \$30.900 million and total 2002-2006 Cash Flow including cash flow carry forward of \$88.300 million be received;**
- (203) **The 2002 Recommended Capital Budget for the Toronto Parking Authority consisting of a total 2002 cash flow of \$30.900 million be approved. The program consists of 17 new and change in scope projects, with a total project cost of \$23.650 million that require cash flow of \$15.650 million in 2002; \$11.750 million in 2003; \$2.250 million in 2004; and \$1.500 million in 2005. The previously approved program consists of 19 sub-projects that require a cash flow of \$15.250 million in 2002; \$11.500 million in 2003; and \$4.250 million in 2004 and no other future year commitments;**
- (204) **The President, Toronto Parking Authority conclude, prior to the 2003 budget process, the assessment of Toronto Parking Authority lots to determine which lots are not profitable and which are not required from a parking need basis; and**
- (205) **The Chief Financial Officer and Treasurer consider the foregoing requested report on parking lots assessment when reviewing the 2003 capital requirements for the Toronto Parking Authority;” and**
- (III) that the Chief Administrative Officer and the Chief Financial Officer and Treasurer be requested to report to the Budget Advisory Committee by September 2002, on whether any of the 2002 Capital carry forward projects/costs can be reduced.**

The Policy and Finance Committee reports, for the information of Council, having received the following communications:

- (i) (February 17, 2002) from Mr. David Cunningham, Chair, Danforth by the Valley BIA;
- (ii) (February 17, 2002) from the Chairperson, Lakeshore Village BIA;
- (iii) (December 10, 2001) from the City Clerk forwarding Clause No. 1 contained in Report No. 16 of The Policy and Finance Committee, headed “Fiscal Sustainability Principles and Financial Priority Setting”, which was adopted, without amendment, by the Council of the City of Toronto at its meeting held on December 4, 5 and 6, 2001;
- (iv) (February 18, 2002) from Mr. David Weil, President, Toronto Bicycling Network;

- (v) (February 20, 2002) Joe Condarcuri, Works and Emergency Services Department, providing a briefing note related to the 2002 Transportation Capital Works Program - Traffic Calming budget;
- (vi) (February 21, 2002) from the Chairperson, Gerrard India Bazaar BIA; and
- (vii) (February 20, 2002) from the Chief Financial Officer and Treasurer providing Supplementary Information to the Budget Advisory Committee Recommended 2002 Operating and Capital Budgets.

The Policy and Finance Committee submits the following report (February 18, 2002) from the Chair, Budget Advisory Committee:

Purpose:

This report presents the Budget Advisory Committee (BAC) 2002 – 2006 Recommended Capital Budget and Program for the City of Toronto and requests approval for projects and cash flow for the year 2002 and future year commitments. It details by Program all of the amendments and recommendations made by the Budget Advisory Committee during the capital budget review up to and including the wrap-up meeting of February 12, 2002.

Financial Implications and Impact Statement:

Approval of the 2002 Recommended Tax Supported Capital Program will require the following total cash flows and future year commitments: \$953 million in gross capital expenditures in 2002; \$549 million in 2003; \$381 million in 2004; \$193 million in 2005 and \$127 million in 2006, for a total cost of 2.243 billion during the five year period 2002 to 2006 (see Appendix D).

In accordance with EMT guidelines, the capital budget and program and budget was prioritized within five categories resulting in the allocations following (see Appendix C):

2002 Capital – Tax Supported Expenditures by Category:			
	Category	Gross \$ Million	Debt \$ Million
1.	Health and Safety	33.767	8.302
2.	Legislated	67.884	36.769
3.	State of Good Repair	599.425	107.400
4.	Service Improvement and Enhancement	89.123	36.529
5.	Growth Related	163.155	54.089
	Total	953.354	243.088

Debt financing (see Table below) associated with the 2002 capital budget totals \$243 million. This assumes that the Provincial and Federal Governments will contribute one-third each toward financing of the projects included in the 2002 Capital Budget for the Toronto Transit Commission. As indicated in Appendix B, other significant financing sources include reserves for \$146 million and Capital from Current of \$147 million.

2002 Capital – Tax Supported Financing
(\$ millions)

Financing Sources	BAC Recommended
Self-Financed	208.786
Capital From Current	146.513
Other Financing – Debt Related	94.278
Internal Sources	107.654
Provincial Subsidy (1/3 TTC)	76.517
Federal Subsidy (1/3 TTC)	76.518
Debt	243.088
Total	953.354

Excluding debt service charges, the 2002 Tax Supported Capital Program has an estimated incremental operating budget impact of \$8 million in 2002; \$5 million in 2003; \$3 million in 2004; \$-1 million in 2005 and \$-1 million in 2006. Incremental staffing impacts on the operating budget include the addition of 188 approved positions during the five year period of 2002 to 2006.

Cash flows for the 2002 – 2006 BAC Recommended Non-Tax Supported and Other Capital Program totals \$2.025 billion, and is comprised of gross capital expenditures of \$302 million in 2002; \$416 million in 2003; \$436 million in 2004; \$456 million in 2005 and \$416 million in 2006 (see Appendix A). The Non-Tax Supported and Other Capital Budget is entirely financed from the water rate and other non-tax revenue sources.

Recommendations:

Corporate Capital Budget Recommendations:

It is recommended that:

- (1) the 2002 – 2006 Tax Supported Capital Program for the City totalling \$4.8 billion as outlined in Appendix A be received;
- (2) the 2002 Tax Supported Capital Budget with a total cost of \$2,243 million as detailed in Appendix D be approved. These projects require a 2002 cash flow of \$953 million and future year commitments of \$549 million in 2003; \$381 million in 2004; \$193 million in 2005; and \$127 million in 2006;

- (3) additional financing in an amount not to exceed \$243 million be debentured for the 2002 Tax Supported Capital Budget, if required, for a term up to but not exceeding 20 years;
- (4) Council confirm one-third financial support for the TTC 2002 Capital Budget and capital forecast of \$3.827 billion for the ten year period 2002 – 2011 from each of the Provincial and Federal Governments;
- (5) the Program Recommendations detailed in Appendix I be approved; and
- (6) the reports, transmittals and communications that are on file with the City Clerk considered by the Budget Advisory Committee at its meetings be received.

Background:

2002 Budget Process:

The 2002 Capital Budget process was built upon a report entitled “Implementing Council’s Corporate Management Framework: A New Budget Process for 2001 and Beyond” and recommendations made by Mr. David Gunn.

Principles:

The principles of the new capital budget process are being implemented on an incremental basis. These principles include the following:

- (1) Adopt an evaluation tool that prioritizes projects across programs and that uses a ranking tool with priority weighting given to categories of projects with emphasis on Health and Safety, Legislated and State of Good Repair projects.
- (2) A five-year capital program, with fully justified business cases reviewed by Standing Committees, be approved in its entirety. Previously approved capital projects will be received and not subject to further Council review, unless there has been a change of scope. In 2003 and future years, only a new five year will be added.
- (3) Ensure that the five-year capital program remains within the approved fiscal framework. Any acceleration of capital project in the five-year capital program would require a compensating offset through deferral of a project of equal value.
- (4) Future year operating budget impacts of the capital program should be approved in conjunction with the approval of the Capital Program and the full operating budget impacts of any new capital items added to the infrastructure will be reflected in the year of approval of the capital item.
- (5) All capital costs associated with a capital project (including land acquisition, project management and information technology) should be identified and incorporated in the total project cost.

The new process requires that the capital program be re-evaluated in every budget cycle and integrated with the multi-year service plans in each program area. The process assumes that multi-year service plans are linked to Council's Strategic Plan. Further, it also assumes that at the start of each new term, Council will review and prioritize its strategic directions and select a prioritized set of goals and strategies that would then be incorporated in the multi-year service plans, thereby guiding the capital budgeting process.

Council Priorization Categories:

The 2002 process incorporated the principles outlined above and, in recognition of fiscal realities, the following categories were established to help focus on Council's priorities:

- (1) Health and Safety – assigned the highest priority, this category includes projects that are urgently required to remediate or rehabilitate projects with health and safety risks.
- (2) Legislated – assigned the second highest priority, this category includes projects that are required by Federal or Provincial legislation or by City Policy.
- (3) State of Good Repair – the third highest priority this category includes capital projects that allow for maintenance, repair or replacement of existing assets. These include asset rehabilitation that extends the useful life of the specific assets by 10 or more years before replacement is necessary.
- (4) Service Improvement and Enhancement – the fourth highest priority, this category includes capital projects with objectives to improve service delivery beyond the Council approved standard or that provide for the introduction of new services.
- (5) Growth Related projects – this category includes projects that support growth and development across the City.

As part of the 2002 capital budget process, programs and departments were asked to prioritize their projects within the above categories in order to assist senior management and Council to allocate scarce resources in an informed manner. As well, to help Council make the best resource allocation decisions, all previously approved projects were to undergo a full review and to be evaluated for funding based on the new categories and prioritization mechanism.

Affordability Targets:

In August 2001, the capital budget process, timetable and guidelines as adopted by Council were provided to programs. Based on assessment of how much new debt the City could afford without significantly increasing the debt service cost burden on the operating budget, affordability targets were established in October 2001. A significant consideration in determining affordability was the City's constrained revenue base and growing expenditure pressures associated with maintaining base service levels on the operating side. After careful and critical analysis, it was determined by the Executive Management Team (EMT) that only 60 percent of the debt contained in the 2002 program submission could be considered for the 2002 capital budget under the affordability targets. Programs were therefore asked to re-evaluate their capital budget submission and to present options to reduce debt by 40 percent.

The capital program is further categorized by status including previously approved, previously approved with change in scope and new projects. Program areas analyzed previously approved projects to determine which projects could be closed without detriment to the City's operations and goals, and otherwise, which projects needed carry-forward funding in 2002 to ensure their completion. Previously approved projects were reviewed to ensure that they remained within budget and within the scope approved by Council.

For the 2002 – 2006 BAC Recommended Capital program, projects will receive total project cost approval and full cash flow approval for 2002 and future year commitments arising from the approval of the 2002 Capital Budget. The balance of the program represents cash flow projections which will be used to determine long-term financing requirements and to develop a comprehensive debt management policy.

Administrative Review:

During December 2001, Budget Services staff in conjunction with Departments, Agencies, Boards and Commissions reviewed the capital program submissions. Findings and recommendations of this review were considered by the Chief Administrative Officer and Commissioners in arriving at the EMT Recommended Budget.

Total gross expenditures of the 2002 tax-supported program submission was \$1.218 billion. Debt required to finance the program submission above was \$716.4 million. At this level, the City would have had to incur new debt of \$606 million in addition to the baseline debt of \$110 million. (Baseline debt refers to the average annual level of debt that could be incurred without increasing the total debt owing. This suggests that \$110 million debt is being retired annually.) Analysis indicated that \$606 million of new debt was not financially sustainable over the long-term and that a strategy was required to address this debt burden, without substantively compromising the state of good repair or eroding the useful-life and utility of the City's infrastructure and capital assets.

After careful analysis of the City's financial position and fiscal sustainability, a debt reduction target of \$225 million or 40 percent of the tax-supported amount in the program submission was deemed necessary. The challenge was to find a reasonable balance between managing the City's debt while maintaining existing assets in a reasonable state of good repair, achieving reasonable service level expansion and allowing for reasonable growth. The debt reduction strategy addressed the need to slowdown the rapid increase of the City's debt-load and the associated debt service cost pressures on the operating budget.

EMT recommended a total 2002 capital budget of \$942 million with a total debt requirement of \$378.2 million. This assumed that the Provincial and Federal Governments would contribute 1/3 each of the funds required for the Toronto Transit Commission (TTC) capital budget. The EMT 2002 – 2006 tax supported capital program gross expenditure was \$4.799 billion.

Committee Review:

(i) Standing Committee Review Process:

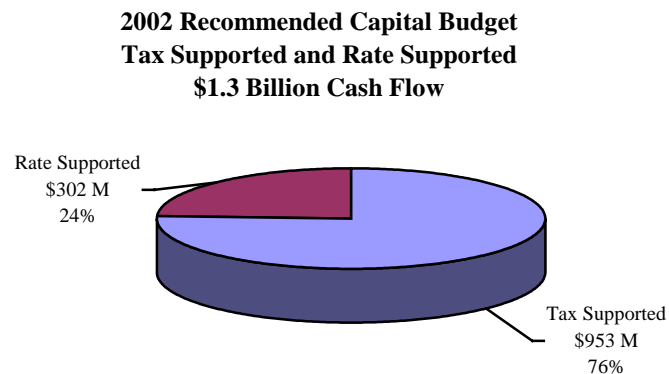
In January 2002, Standing Committees reviewed the EMT Recommended Capital Budget for their respective program areas. In summary, these reviews increased the 2002 EMT Recommended Program by \$4.4 million resulting in a total Standing Committee recommended 2002 Capital Budget of \$946 million.

Standing Committee recommendations were presented to the Budget Advisory Committee for its review. BAC increased the Standing Committee recommended budget by \$7.4 million and recommended a gross 2002 Capital Budget of \$953 million. Details of the committee reviews are outlined in Appendix F.

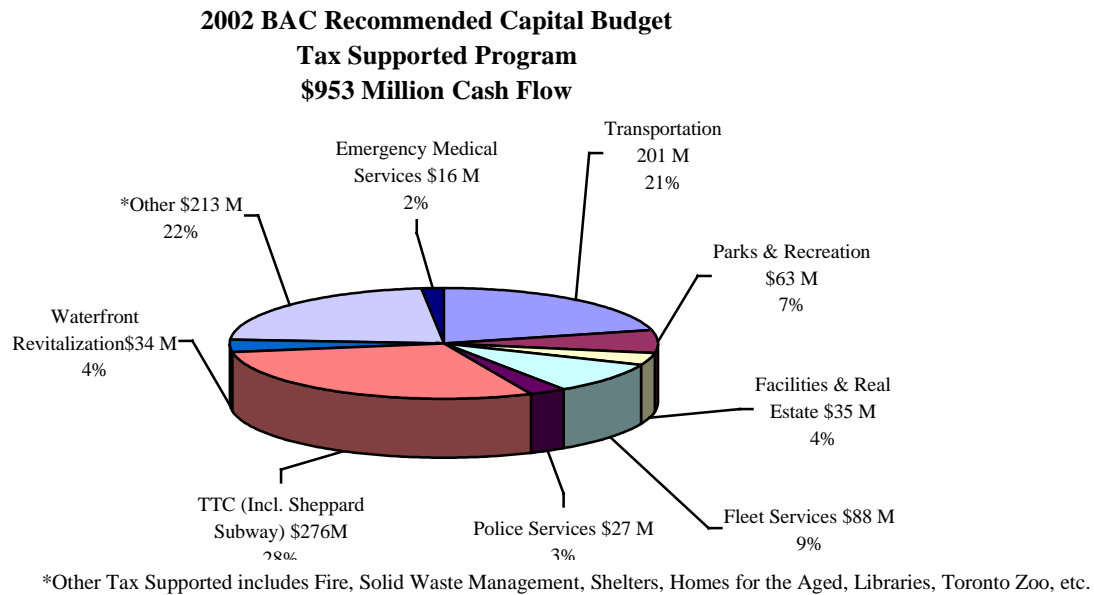
(ii) Budget Advisory Committee Review - 2002 Recommended Capital Budget:

Projects / sub-projects comprising the 2002 BAC Recommended Capital Budget are listed in Appendix G. The list shows projects by program and identifies the Ward, Status and Category associated each project / sub-project.

The following chart shows the total 2002 Recommended Capital Budget of \$1,255 million gross, with \$953 million or 76 percent related to Tax Supported Programs and \$302 million or 24 percent related to Non-Tax Supported and Other Programs:

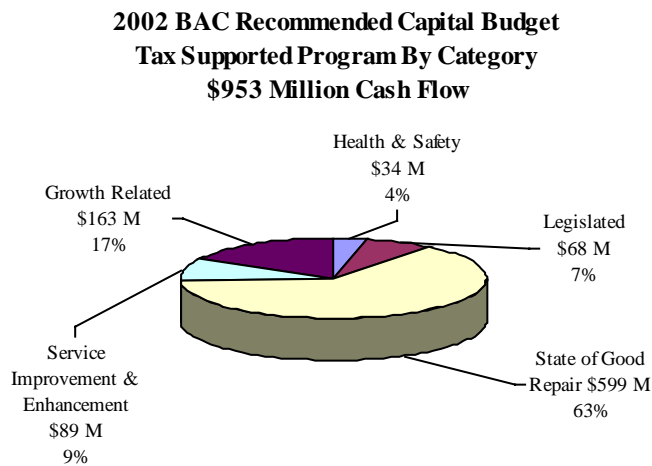


The following chart illustrates the 2002 Recommended Tax Supported Capital Program of \$953 million by major program area:



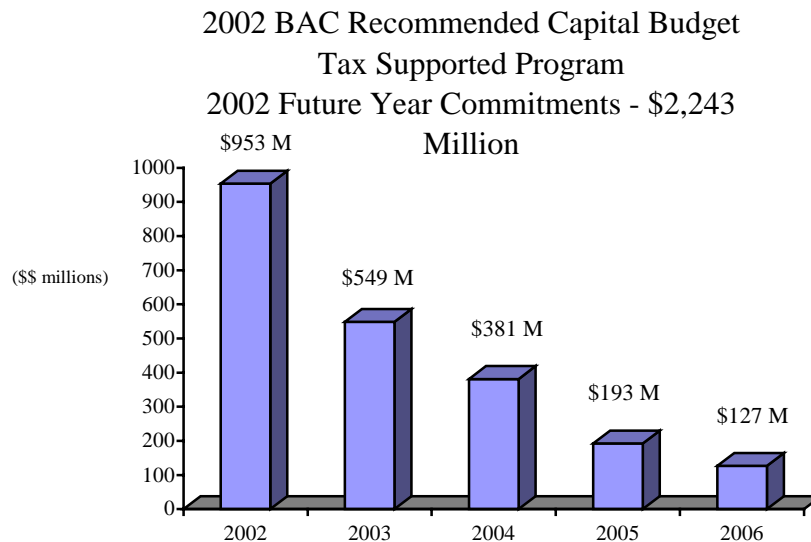
As indicated in the chart above, TTC accounts for \$276 million or 28 percent of the total tax supported program. All other city Departments, Agencies, Boards and Commissions combined represent \$677 million or 72 percent of the total.

The chart below confirms that more than half of the 2002 capital budget is being spend on state of good repair projects. This is consistent with the EMT decision to focus first on maintaining existing assets.



Future Year Impact of 2002 Recommended Capital Program:

As highlighted in Appendix D, approval of the 2002 Recommended Capital Program impacts both future years capital and operating budgets. The following chart highlights the future year capital commitments resulting from the approval of the 2002 cash flow component of the 2002 - 2006 which totals \$2,243 million.



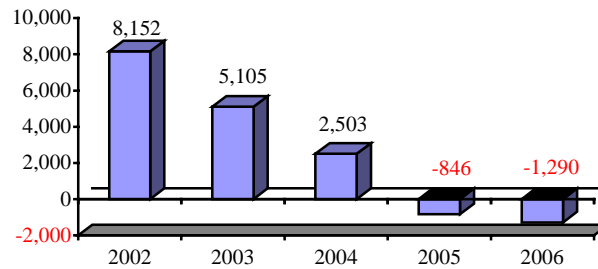
Incremental Operating Impact of the 2002 Capital Budget:

The capital program impacts the operating budget in four areas:

- (a) Increased operating costs related to new or expanded facilities;
- (b) Efficiency savings from investments that reduce operating costs;
- (c) Direct contributions to the capital program to reduce annual borrowing requirements (i.e: "Capital from Current"); and
- (d) Principal and interest payments on debt issued for the capital program.

The following chart highlights the future year operating budget costs excluding debt services costs resulting from the approval of the 2002 cash flow component of the 2002 Recommended Capital Budget:

2002 BAC Recommended Capital Budget
Incremental Net Operating Impact
\$13,624 Million



In summary, the 2002 BAC Recommended Capital Budget attends to the State of Good Repair needs within affordability limits. The goal has been to identify a spending envelope to ensure that future infrastructure and facility maintenance requirements do not cause fluctuations in the capital program. Nonetheless, given fiscal realities, it was necessary to balance between the above goal and the need to remain in a financially stable position. This however has resulted in a gap between program needs and affordability that will have to be addressed in future years.

Transit Capital Funding:

The 2001 Operating Budget contained provision for GO Transit's operating and capital expenditures. Due to developments in regards to provincial funding late last year, the 2002 Operating or Capital budgets contain no provision for GO Transit.

As announced by Premier Mike Harris on September 27, 2001 the provincial government will be assuming responsibility for 100 percent funding of the GO Transit system and effectively winding down the operations of the GTSB.

At the time of the September 2001 announcement, it was intended that benefiting municipalities would fund the capital expansion plan of GO Transit. Due to a lack of guidelines at the time it was unclear whether Toronto should budget for expansion and as a result no provision was made in the 2002 Capital Budget.

The recommended cash flow for the gross capital program, excluding the Sheppard Subway, is \$229.437 million with total commitments of \$616.414 million. This cash flow represents 24 percent of the total 2002 recommended gross cash flow for the City of Toronto.

The table below shows the recommended maximum external financing excluding the Sheppard Subway project. The TTC source of funding and the City of Toronto's debt together total one-third of the funding for the TTC's 2002 capital program. The federal and provincial governments represent one-third respectively of the TTC's 2002 capital program. Requests for funding from external sources for subsidy would be on total capital costs on a project by project basis. There is no guarantee that all projects included in the 2002 Capital Program would qualify for funding under funding eligibility rules. The intent would be to submit the entire capital budget and let the province make their determinations.

The Province has indicated that there is only \$110 million available province wide for transit reinvestment related to capital projects and that the city of Toronto would only be allowed a share of that amount. The Province would work co-operatively with TTC and City staff to identify other potential funding from provincial funding initiatives.

2002 BAC Recommended - TTC

Financing Sources	\$ Millions
Other Sources TTC	45.513
City	30.889
Provincial Funding	76.517
Federal Funding	76.518
Total	229.437

It is also recommended that the Provincial and Federal governments confirm their support in writing for one-third of the TTC's ten-year capital forecast of \$3.827 billion for the years 2002-2011.

Projects Recommended for Closure:

Programs were requested to submit with their 2002 – 2006 Capital Budget and Program Request a list of projects that have been completed or should otherwise be closed. Appendix G represents a detailed list of such projects which have been reviewed by staff of the Budget Services Division.

Capital Budget Financing:

Appendix B summarizes the 2002 Recommended Capital Program by financing source. For the Tax Supported Program, the principal financing sources include provincial and federal government Subsidy of \$180 million, Capital from Current \$147 million, Reserve Funds \$146 million, and debt of \$243 million.

Conclusions:

The 2002 – 2006 BAC Recommended Total Tax Supported Capital Program, highlighted in Appendix A, totals \$4.828 billion in gross capital expenditures, and a 2002 Capital Budget cash flow requirement of \$953 million.

Approval of the 2002 BAC Recommended Tax Supported Capital Program will require the following future year commitments: \$549 million in 2003; \$381 million in 2004; \$193 million in 2005 and \$127 million in 2006, for a total cost of \$2,243 million, as outlined in Appendix D.

The 2002 Rate Supported and Other Capital Program has the following estimated cash flows: \$302 million in gross capital expenditures in 2002; \$416 million in 2003; \$436 million in 2004; \$456 million in 2005 and \$416 million in 2006, for a total cost of \$2,025 million, as outlined in Appendix A.

In summary, the 2002 – 2006 Recommended Capital Budget addresses the City's Health and Safety, Legislated and State of Good Repair needs in an optimal way. While priority was given to the categories listed above, the capital program also addressed the need for growth in strategic areas, and for service expansion in key program areas to accommodate demands and expectations of constituents. The goal of managing the City's debt burden without compromising the state of good repair of existing assets or the health and safety of its citizens has been a major consideration. Nevertheless, there continues to be a gap between spending needs as identified in the program submission and what can be afforded as detailed in the BAC recommended budget. This gap will need to be addressed in order to ensure that the City's assets are maintained in a state of good repair and that maximum utility is derived from the its infrastructure and capital assets.

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(A copy of Appendix I "Capital Budget, Program Recommendations" as submitted to the Policy and Finance Committee, and Appendix H "Sub-projects by Program (Captor 7A report)" referred to in the aforementioned report was forwarded to all Members of Council with the February 21, 2002, agenda of the Policy and Finance Committee and a copy thereof is also on file in the Office of the City Clerk, City Hall. Appendix I, as amended by the Policy and Finance Committee, is embodied in this Clause.)

INSERT APPENDICES A, B, C, C.1, D, E, F, G

(Copies of these Appendices are on file in the office of the City Clerk.)

The Policy and Finance Committee also submits the following report (February 20, 2002) from the Chief Financial Officer and Treasurer entitled, “Supplementary Information - 2002 Operating and Capital Budgets”:

Purpose:

The attached appendices provide supplementary information to the Budget Advisory Committee Recommended 2002 Operating and Capital Budgets. The appendices are as follows:

Appendix 1 – 2002 Operating Budget with World Youth Day Separate Line Item:

This appendix shows World Youth Day as a separate line item as compared to inclusion of requests in the Program, Agencies, Boards and Commission budget in Appendix A of the Budget Advisory Committee Recommended 2002 Operating Budget. The gross, revenue and net total budgets remain the same. World Youth Day Net Expenditure is \$6,923.3 million.

Appendix 2 – BAC Review - Corporate Summary of Recommended Adjustments:

This appendix lists Budget Advisory Committee adjustments. The adjustments are listed by program and are grouped under Operating Base Budget, Operating New/Enhanced Services, and Capital Budget.

Appendix 3 – BAC Capital Budget Changes as at February 19, 2002:

This appendix lists changes made by BAC to the 2002 Capital Budget. It indicates that the 2002 Gross Expenditures budget was increased by \$0.428 million to \$953.782 million. Total Expenditures for the 2002 – 2006 Capital Program increased by \$4.882 million to \$4.833 billion.

Appendix 4 - BAC Recommended 2002 Capital Budget - Summary by Program:

This appendix adjusts the 2002 Capital Budget summary by program to reflect changes made by BAC on February 19, 2002.

Appendix 5 – Economic Development Sub Projects by Program:

This appendix lists sub-projects for the Economic Development program which were not included in Appendix H to the Budget Advisory Committee Recommended 2002 – 2006 Capital Budget and Program.

Appendix 6 – Capital Program Cash Flow and Commitments by Program:

This replaces Appendix D of the Budget Advisory Committee 2002 – 2006 Recommended Capital Budget and Program. In the original Appendix D Information and Technology is grouped with Works and Emergency Services instead of Corporate Services.

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The Policy and Finance Committee also submits the following communication (February 12, 2002) from the City Clerk:

Recommendations:

The Budget Advisory Committee reports having recommended to the Policy and Finance Committee, and Council, the adoption of the following reports, listed in Appendix 1, such reports having been incorporated in the recommendations from the Chief Financial Officer and Treasurer respecting the City of Toronto 2002 Recommended Capital Budget:

- (i) (January 28, 2002) from the Chief Administrative Officer and the Commissioner of Corporate Services, entitled “Expedited Process for Declaring Land Surplus and Selling Surplus Land”;
- (ii) (January 25, 2002) from the City Clerk, entitled “Road Access and Disruption Management System”;
- (iii) (February 10, 2002) from the Commissioner of Urban Development Services, entitled “Urban Development Services 2002 Capital Budget Submission”; and
- (iv) (February 11, 2002) from the Commissioner of Urban Development Services, entitled “The Relocation of Eva’s Phoenix and Police Service Facilities as a Result of the Front Street Extension (Trinity-Spadina)”.

Background:

The Budget Advisory Committee at its meetings held on January 28, February 1, 4, 5, 6, 7, 11 and 12, 2002, reviewed the 2002 Recommended Capital Budget for the City of Toronto’s departments, agencies, boards and commissions and recommended adoption of the reports listed in Appendix 1.

The Budget Advisory Committee also had before it during consideration of the aforementioned budgets the following reports and communications:

- (a) reports with recommendations which were received by the Budget Advisory Committee, listed in Appendix 2, attached hereto; and
- (b) reports and communications received by the Budget Advisory Committee, listed in Appendix 3, copies of which are on file in the office of the City Clerk.

No.	APPENDIX 1 (2002 CAPITAL BUDGET) Reports Recommended for Adoption by the Budget Advisory Committee
	FACILITIES AND REAL ESTATE
(i)	(January 28, 2002) from the Chief Administrative Officer and the Commissioner of Corporate Services, entitled "Expedited Process for Declaring Land Surplus and Selling Surplus Land".
	TRANSPORTATION SERVICES
(ii)	(January 25, 2002) from the City Clerk, entitled "Road Access and Disruption Management System".
	URBAN DEVELOPMENT SERVICES
(iii)	(February 10, 2002) from the Commissioner of Urban Development Services, entitled "Urban Development Services 2002 Capital Budget Submission".
(iv)	(February 11, 2002) from the Commissioner of Urban Development Services, entitled "The Relocation of Eva's Phoenix and Police Service Facilities as a Result of the Front Street Extension (Trinity-Spadina)".

(Joint report dated January 28, 2002, addressed to the
Budget Advisory Committee and the Administration Committee from
the Chief Administrative Officer and the Commissioner of Corporate Services,
entitled "Expedited Process for Declaring Land
Surplus and Selling Surplus Land (All Wards)")

Purpose:

To respond to the Policy and Finance Committee request to report to the Administration Committee and the Budget Advisory Committee on an expedited process for declaring land surplus and selling surplus lands.

Financial Implications and Impact Statement:

N/A.

Recommendations:

It is recommended that:

- (1) the property management and disposal process set out in this report be endorsed;
- (2) this report be referred by the Budget Advisory Committee to the Administration Committee for its meeting to be held on March 26, 2002; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Background:

The Policy and Finance Committee at its meeting held on October 25, 2001, referred a communication (October 4, 2001) from Councillor Betty Disero (Ward 17 Davenport) and Councillor Mike Feldman (Ward 10 York Centre) to the Commissioner of Corporate Services for report thereon to the Administration Committee and the Budget Advisory Committee within two months, on an expedited process for declaring land surplus, and selling surplus lands, such report to include recommendations from the Commissioner of Corporate Services and the Chief Administrative Officer on the establishment of a Steering Committee of Members of Council, including the Chair of the Administration Committee, to oversee the disposition of surplus City-owned property and the membership of the Steering Committee.

Comments:

The principal purpose of the requested report is to ensure that work on the property disposal process is done in a timely manner in order to facilitate the City's budget needs and to provide more political involvement in the overall property management and disposal process. It is necessary that the process to arrive ultimately at the sale of property and the existing status of City-owned properties is understood. It is also necessary to dispel the myth that there are hundreds of properties that are attractive on the market and that they should simply be sold. Accordingly, this report provides information on the current process, the existing property portfolio, the results of the process to date, the staff work plans for 2002 and comments on the benefits of a Steering Committee of Members of Council.

(1) Current Process:

Property Management Committee:

In 1999, a process was established to administer the appropriate allocation of properties that are potentially surplus to a program need. This process is called the Property Management Committee (PMC) process. In effect, what happens is:

Properties are identified by a variety of means as being potentially surplus to a particular program need.

Staff initiate a polling process to determine if there is an alternative City requirement for the particular property.

If, after a rigorous and consistent review process, the PMC determines there is justification for a property to be utilized for an alternative City purpose, a jurisdictional transfer to place the property under the jurisdiction of the new ABCD is effected by the PMC and confirmed by the CAO.

Alternatively, if no justifiable alternative City purpose is identified, the PMC recommends the property be declared surplus and sold.

The PMC process is detailed in the flow chart on Appendix A.

While initially there were difficulties in the process ranging from speculative ABCD interest being expressed to political intervention to attempt to maintain the property in City ownership, these difficulties have largely disappeared due to the rigorous justifications which the PMC now require of all the ABCDs. In addition, local Councillors have acknowledged that properties that cannot be justified for retention by the ABCDs must be declared surplus and sold.

The results of the PMC process since its inception in 1999 are set out below:

Declared Surplus	102
Allocated for Affordable Housing, Pursuant to 'Housing First' Policy	22
PMC Decisions – Retain for municipal purposes (Jurisdictional Transfers)	36
Currently in the Review Cycle	74
Total:	228

The 74 properties in the Review Cycle are categorized as follows:

Properties having significant contamination issues to be resolved	3
Properties being held pending completion of planning studies	11
Properties held by Ward Councillor to resolve community concerns	6
Residual parcels which have limited revenue potential	2
Properties for which PMC recommendations are forthcoming	52
Total:	74

(2) Historical Sales Activity:

The summary of sales since amalgamation is as follows:

Year	Count	Revenue
1998	56	\$26,134,930.00
1999	54	\$55,915,884.00
2000	37	\$12,658,625.00
2001	35	\$22,432,571.00
Total	182	\$117,142,010.00

The Administration Committee at its meeting held on October 16, 2001, received a report (October 9, 2001) from the Commissioner of Corporate Services, setting out the practices utilized by Real Estate staff in the sale of City-owned property, including the role of the broker and the process followed with dealing with multiple offers. These practices have evolved as a result of experience with the municipal sales process and lend significant credibility to the openness and transparency of the City's sales practices.

(3) Real Property Portfolio:

The properties in the City's portfolio as of December 31, 2001 are:

Category	Count
Used directly for City Purposes	3,613
Used indirectly or reserved for future City Purposes	601
Long Term Leases	87
Potentially Surplus (reserve strips, residual parcels and others)	436
Declared Surplus	145
Total	4,882

(4) Work Plans:

The 2002 staff work plans to effect the sale of surplus property are:

(A) Declared Surplus Properties:

There are currently 37 Council approved sales in process which leaves 108 properties on the declared surplus list to be addressed. A detailed staff plan calls for the sale of 60 properties to be brought to City Council this year for approval. The remaining 48 properties are comprised of hardship cases, reserve strips, contaminated properties and properties which have other restrictions which, in the opinion of staff, make it doubtful that they will be marketed this year. However, should circumstances change, they will be added to the work plan. In addition, it is anticipated that certain of the potentially surplus properties addressed below will also be marketed this year. The estimated total sales value for 2002 is \$20,000,000.00.

Attached as Appendix B is the list of declared surplus properties.

(B) Potentially Surplus Properties:

Staff have identified a total of 436 properties as of December 31, 2001 that may be surplus. These properties are comprised of 200 reserve strips and residual parcels that have little value. The balance of 236 properties are in the process of being discussed with the appropriate ABCD to ensure the properties are surplus to their program needs or are being circulated to all ABCDs to ascertain whether or not there is an alternative City program need for the particular property. If no justifiable City program need is identified, the property is then declared surplus and sold.

(C) Long Term Land Leases Work Plan:

During 2001, a detailed review of the 87 long-term leases was completed. Of the 87, it appears that there may be an opportunity to pursue a sale of the fee interest to 19 of the long-term lessees. A number of these lessees were contacted during 2001 and expressed an interest in purchasing the fee and a detailed work plan has been developed for staff to pursue these interests during 2002. This may result in sales being negotiated and reported to Council this year for approval.

(D) TTC Properties:

A working group comprised of staff from Facilities and Real Estate Services, Legal Services, Finance and TTC has been established to review the properties used for transit purposes that have the highest development potential. This review is nearing completion and it is anticipated staff will report out to the Toronto Transit Commission and City Council shortly. This will result in Request for Proposals for the high priority properties.

(5) Quarterly Reports:

In response to the February 2001 request from the Administration Committee, quarterly reports are being submitted to Administration Committee summarizing the quarterly beginning balance on the declared surplus list, the quarterly additions as a result of Council declaring property surplus, the quarterly deletions as a result of Council approving a sale and the quarterly value of sales reported. The quarterly report also provides a summary of sales activity and a status by categories of the properties on the declared surplus list. The individual Councillor request for copies of the declared surplus list have led to the conclusion that it would be appropriate to attach this detailed list to each of the quarterly reports.

Staff were requested to investigate the feasibility of establishing a Steering Committee of Members of Council. This would result in another layer of political involvement in the overall property management and disposal processes. This layer would be in addition to the current informal problem solving process with the Ward Councillor and the formal reporting and approvals required from the Community Council/Administration Committee and, ultimately, City Council. An official Steering Committee would have to be provided with support staff and scheduling of Steering Committee meetings would have to coincide with other necessary approvals.

On an overall basis, we believe that the establishment of a Steering Committee may well have the effect of hindering both the process and timing of property sales. We feel that staff have established appropriate work plans for 2002 which will result in satisfactory results. We will monitor at a staff level the progress of the overall plans and Council will have the opportunity to monitor the progress as a result of the quarterly reports.

It is noted that we were requested to report to both the Administration Committee and the Budget Advisory Committee (BAC) with this report. As a result of the implications of the current scheduling, this report is being submitted to the BAC first with a recommendation that the BAC refer the report to the Administration Committee meeting to be held on March 26, 2002.

Conclusions:

The existing property management and disposal process provides the necessary opportunity to identify alternative City Council approved initiatives for City-owned land and at the same time results in a significant number of properties being declared surplus and sold to facilitate the City's budget needs.

Contact Names:

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Mr. Doug Stewart, Director of Real Estate, (416) 392-7202, (416) 392-1880, e-mail: dstewart@city.toronto.on.ca

(Copies of Appendix A - Disposal Flow Chart and Appendix B – “Declared Surplus List” referred to in the foregoing report were forwarded to all Members of Council with the Agenda for the Budget Advisory Committee meeting of February 1, 2002, and copies thereof are on file in the office of the City Clerk.)

(Communication dated January 25, 2002, addressed to the Budget Advisory Committee from the City Clerk, entitled, “Road Access and Disruption Management System”)

Recommendation:

The Works Committee at its meeting on January 15, 22 and 25, 2002, recommended the adoption of the report dated December 31, 2001, from the Commissioner of Works and Emergency Services respecting the development of a Road Access and Disruption Management System.

(Report dated December 31, 2001, addressed to the Works Committee from the Commissioner of Works and Emergency Services)

Purpose:

The purpose of this report is to seek Works Committee and Council approval for the award of a contract to IBI Group/Fortran Traffic Systems Limited for the development of a Road Access and Disruption Management System, contingent upon approval of 50 percent funding support from Transport Canada.

Financial Implications and Impact Statement:

The total cost of the project is \$525,000.00 with the costs being distributed among the project partners as follows:

- | | | | |
|-----|-------------------------|---|------------------|
| (a) | City of Toronto | - | \$250,000.00; |
| (b) | Transport Canada | - | \$250,000.00; |
| (c) | IBI Group | - | \$12,500.00; and |
| (d) | Fortran Traffic Systems | - | \$12,500.00. |

Funds in the amount of \$250,000.00 to cover the City of Toronto's costs associated with this project are contained in the 2002 Capital Budget request for Transportation Services under cost centre No. CTP701-08, RESCU Expansion.

Recommendation:

It is recommended that, contingent upon approval of a \$250,000.00 contribution from Transport Canada, IBI Group with Fortran Traffic Systems as a sub-contractor be retained to develop a Road Access and Disruption Management System in accordance with the work program submitted to Transport Canada on September 27, 2001, subject to an agreement satisfactory to the Solicitor and the Commissioner of Works and Emergency Services.

Background:

In June 2001, the federal government through Transport Canada announced that funds would be available to provide support for Intelligent Transportation Systems (ITS). To accelerate the deployment, integration and interoperability of ITS across all modes, the federal government will provide support for strategic ITS deployment and integration to lever complementary public and private sector investment for projects that advance one or more of the following objectives:

- improve mobility and transportation efficiency, productivity, safety and security for passengers and freight;
- increase tourism, trade and traffic flows on north-south and east-west corridors;
- improve intermodal connections, electronic commerce implementation and other strategic data exchange at transfer points and ports of entry;
- increase operational and regulatory efficiencies for system users and public agencies;
- reduce environmental impacts, including air emissions, and increase the use of alternative transportation modes; and
- improve traveller information and data collection for more effective policy planning and operational management.

Registered Canadian not-for-profit organizations, private enterprises, provinces/territories, municipalities, First Nations, and academia were identified as agencies eligible to apply for funding. Partnerships between two or more of these entities were encouraged.

The City of Toronto in association with IBI Group and Fortran Traffic Systems submitted an application in September 2001. All proposals are currently being evaluated by Transport Canada in accordance with the Assessment Criteria identified in Appendix A. An announcement will be made in January 2002 regarding those projects selected for funding.

Whilst we have not received any formal indication to date on the status of our proposal, we are aware that it is receiving serious consideration. On December 14, 2001, City staff and the consultants were interviewed by officials from Transport Canada. The interview comprised of a presentation by City staff and a question and answer session.

In anticipation of a positive response from Transport Canada, we are seeking conditional Works Committee and Council approval at this time to expedite the process, since there is a ten-week gap between the Works Committee meetings of January 15, 2002 and March 26, 2002.

Discussion:

Arterial and expressway road systems serve a vital role in the economic prosperity of the City of Toronto. Roadways and sidewalks are required to move private vehicles, transit vehicles, commercial vehicles, emergency vehicles, cyclists and pedestrians. The road rights-of-way are also the location of utilities (hydro, water, wastewater, gas and telecommunications) used to service homes and businesses.

The road rights-of-way are also in demand for special events. These events include: parades, races (e.g., motorized, cycling and running) and street parties (e.g., Taste of the Danforth, Jazz Festival). The road network must also deal with surges of traffic generated by major sporting and entertainment events (e.g., hockey games, concerts).

To ensure that our roadways and utilities are available to serve the City's citizens and businesses, they must be properly maintained. Ironically, the maintenance requirements often result in portions of the roadway being unavailable for use during certain time periods.

In summary, the demands for our roadway space and rights-of-way are continually increasing for:

- construction/maintenance activities;
- special events;
- sporting events;
- film industry;
- telecommunication industry and utilities; and
- emergencies.

Despite these increasing demands, the amount of available road space has remained virtually static over the past 10-15 years. In view of the competition for road space, the challenge for the City of Toronto is to ensure that both the roads and rights-of-way are shared for greatest productivity and safety.

The development of a Road Access and Disruption Management System will assist in meeting this challenge by providing the following capabilities:

- tracking information regarding all types of permits to occupy road space;
- tracking Capital Works projects;
- planning and scheduling of routine maintenance activities;
- assisting in information dissemination (public, media, etc.);
- identifying conflicting events; and
- assisting in the development of traffic management strategies.

By using these capabilities, the Management System will assist City staff mitigate the impacts of road, lane and sidewalk closures on the public by avoiding multiple closures on parallel routes and/or multiple closures along a single route. The system will also provide City staff with the temporal and spatial information necessary to become aware of conflicting requests for closures and to resolve them.

One of the important goals of the Road Access and Disruption Management System is to minimize the delay and frustration that result from partial and full closures of roads, lanes and sidewalks. Another crucial goal is to ensure that emergency services (Police, Fire, Ambulance) are kept instantaneously informed about temporary changes to the road system. So long as all of these activities and events are properly scheduled and tracked, reductions in delay will be realized through public advisory and traffic control initiatives. By advising travellers in advance of problematic routes, we can facilitate informed trip planning, and encourage modified departure time and modal decisions, thereby minimizing delay caused by the disruptions. Furthermore, enhancements to the signal control strategies will allow vehicle throughput to be optimized in the light of the temporary traffic flow characteristics. The Road Access and Disruption Management System will also ensure that all approved closures would be brought to the attention of all those City staff members who need to act upon the information in advance of the event.

In addition to scheduled disruptions, there are non-scheduled disruptions due to collisions and other emergencies, which impact the road system. Staff can start to manage these non-scheduled disruptions only when they become aware of their occurrence. The City of Toronto employs the RESCU system to monitor (using sensors and cameras) the major road network (i.e., Don Valley Parkway, Lake Shore Boulevard, and the Gardiner Expressway). This system will be expanded over the next year to include a number of arterial camera sites. In addition, the City uses road patrol units to scan road conditions. Each of these detection sources is a potential input to the Road Access and Disruption Management System to improve its base of information on road activity.

The Road Access and Disruption Management System will allow the transfer of important traffic related information to other agencies involved in transportation management in the Toronto area such as the Toronto Transit Commission, Ministry of Transportation of Ontario, and neighbouring municipalities. As stakeholders in this study, these groups will be invited to participate in the initiative to promote interagency coordination. A long term goal would be to expand the coverage of the Road Access and Disruption Management System, leading to shared use of the system, thereby allowing all participating partners access to road disruption information within the whole of the Greater Toronto Area.

The proposed work program submitted to Transport Canada contains nine tasks as follows:

- (1) identify information and dissemination needs;
- (2) define operation of the system and the required functions;
- (3) review available technologies that can assist in data collection;
- (4) carry out system development;
- (5) procure equipment for use by field staff, primarily for data collection;
- (6) integrate and test all component parts;
- (7) train operators and field staff;
- (8) assess the value and effectiveness of the system; and
- (9) submit final report and system documentation.

Conclusions:

The development of a Road Access and Disruption Management System has been a goal of the Works and Emergency Services Department for a number of years and has been proceeding slowly since amalgamation. The availability of funding from Transport Canada will permit system development and implementation to proceed on a faster schedule than originally planned.

To initiate this project, it will be necessary for the City of Toronto to issue a purchase order for \$500,000.00 to IBI Group (with Fortran Traffic Systems as a sub-contractor), with \$250,000.00 recoverable from Transport Canada. If selected by Transport Canada, this project will be awarded as a result of a competitive process, which conforms (in principal) with the City policy for consultant selection.

The fully operational Road Access and Disruption Management System will achieve the following goals:

- minimize delay and inconvenience to all road users;
- reduce fuel consumption and vehicle emissions;
- reduce driver, cyclist, and pedestrian frustration;
- improve interagency coordination; and
- improve scheduling of maintenance and construction activities.

Contact:

Les Kelman, Director, Traffic Management Centre, Transportation Services
Telephone: 416-392-5372; Fax: 416-397-5011; E-Mail: lkelman@city.toronto.on.ca

Appendix A

Transport Canada Assessment Criteria

Proposals from eligible applicants must demonstrate conformity with the following criteria:

- (1) Advance the objectives of the Intelligent Transportation Systems (ITS) Plan for Canada: En Route to Intelligent Mobility;

- (2) Demonstrate that the proposal responds to identified needs and is part of a comprehensive plan of fully integrated intelligent transportation systems;
- (3) Demonstrate conformity with the ITS Architecture for Canada and interoperability with the US architecture and adopted North American standards;
- (4) Demonstrate co-operation among agencies, jurisdictions, and encourage private sector involvement and financial commitment, as evidenced by signed memoranda of understanding that clearly define the responsibilities and relations of all parties to a partnership arrangement, including institutional relationships and financial commitments needed to support deployment;
- (5) Demonstrate co-operation with U.S. partner agencies and jurisdictions and/or consistency with corridor development and NAFTA border facilitation efforts and harmonization efforts, where applicable;
- (6) Consistent with applicable federal/provincial/territorial legislative and regulatory obligations (e.g., safety, environmental);
- (7) Minimize the relative percentage of all federal contributions to total project costs;
- (8) Ensure continued, long-term operations and maintenance without continued reliance on federal funding, as demonstrated by documented evidence of fiscal capacity and commitment from anticipated public and private sources;
- (9) Demonstrate technical capacity for effective operations and maintenance or commitment to acquiring necessary skills;
- (10) Promote transportation safety and environmental sustainability;
- (11) Include an evaluation framework;
- (12) In the case of rural areas, meet other safety, mobility, geographic and regional diversity, or economic development criteria as determined by the federal government; or
- (13) In the case of urban areas, federal funding is used primarily for activities necessary to integrate transportation infrastructure elements that are either deployed or to be deployed with other sources of funds.

June 2001

(Report dated February 10, 2002, addressed to the
Budget Advisory Committee from the Commissioner of
Urban Development Services, entitled "Urban Development
Services 2002 Capital Budget Submission")

Purpose:

This report responds to the requests from the Budget Advisory Committee for further information concerning the New Zoning By-law Project.

Financial Implications and Impact Statement:

The Urban Development Services Capital Budget submission for 2002 includes \$1,518,000.00 for Phases 1 and 2 of the New Zoning By-law Project. Phase 1 funding, approved last year, has been included in the 2002 EMT recommended cash flow as a carry-forward. The remainder, \$1,052,000.00, is for the commencement of Phase 2 of the Project. As this report is recommending that Phase 2 be deferred, the financial impact for 2002 will be \$466,000.00 for Phase 1.

The Chief Financial Officer and Treasurer has reviewed this report and concurs with the financial impact statement.

Recommendations:

It is recommended that:

- (1) the 2002 funding request for Phase 2 of the New Zoning By-law Project in the amount of \$1,052,000.00 be deferred and be considered as part of the 2003 Capital Budget for Urban Development Services;
- (2) the Commissioner of Urban Development Services report to the Planning and Transportation Committee on a revised zoning by-law project that uses city staff, any funding requirements related thereto and the saving associated with the implementation of a new comprehensive Zoning By-law.

Background:

At its meeting held on Wednesday, February 6, 2002, the Budget Advisory Committee reviewed the Capital and Operating Budget for Urban Development Services and requested the Commissioner of Urban Development Services to report:

- (i) to the wrap-up meeting of the Budget Advisory Committee on February 11, 2002 on the savings which can be achieved by the implementation on the new Zoning By-law;
- (ii) to the Planning and Transportation Committee on a revised zoning by-law project which would utilize City staff; and
- (iii) to the wrap-up meeting on February 11, 2002, on the amount of funding required to hire City Staff to prepare the new Zoning By-law.”

Comments:

The Zoning By-law Project, as currently proposed, is a three-year, multi-phased exercise designed to create a single, comprehensive Zoning By-law for the City. It is a Special Corporate Project (Transition Project) funded through the Capital Budget program. Last year, City Council approved funding for the first phase of this project in the amount of \$466,000.00 with the Condition that a detailed work plan be prepared and submitted to the Planning and Transportation Committee prior to future year's funding being released. The Project has a proposed total budget of \$6.272 million, with most of the budget allocated to consultants.

The Budget Advisory Committee, in its review of this project, raised two issues related to timing and structure. The Committee indicated that Phase 2 of the Project should not begin until Council approved the new Official Plan and the recommendations of Phase 1 of the Project. With respect to the structure of the Project, the Committee was concerned with the extensive reliance on the use of consultants rather than utilizing staff expertise. Consequently, the Committee asked for a further report to Planning and Transportation Committee on how the Zoning By-law Project might be revised to involve more staff, and to Budget Advisory Committee on the funding required to undertake the Project using City staff.

The Zoning By-law Project is a complex undertaking and there has not been adequate time to develop a revised work plan, schedule and budget for a project utilizing primarily City staff, with minimal use of consultants, for a project of this scale. Given Budget Advisory Committee's request to provide this information to the Planning and Transportation Committee in any event, it would be prudent to defer consideration of funding for Phase 2 of the Zoning By-law Project to the 2003 Capital Budget process.

Phase 1 of the project is expected to be completed in the third quarter of 2002, and the results of that Phase will inform the revised Work Plan and Schedule. Phase 1 of the Project is a largely technical exercise of "deconstructing" the existing by-laws and reassembling the information into a database that can be queried. This will enable staff to readily understand the differences as well as similarities among the existing zoning by-laws, and scope the extent of the work that will need to be undertaken in Phase 2. By compiling, comparing, and contrasting the various definitions, use categories, general and specific provisions, and converting all this information into one common electronic format, this Phase will not only provide the foundation for subsequent phases of the Project, but also provide an invaluable tool to assist staff in the day to day operations of the department. No matter how the Project is ultimately carried out, this essential foundation work must be undertaken. This information will also greatly facilitate any city-wide by-law amendments that may be necessary prior to the enactment of a new comprehensive By-law and will yield a valuable training aid to staff.

The deferral of the Phase 2 funding to the 2003 Budget cycle will not jeopardize the overall timing of the Project. In fact, the timing of the 2003 Budget cycle, which has been advanced and is expected to be completed by the end of this year, will provide the necessary time to prepare a thorough report on a revised Work Plan and Schedule to the Planning and Transportation Committee. A report on future funding of the Zoning By-law Project, dealing with all the Budget Advisory Committee's concerns, including the cost savings associated with the implementation of a new Zoning By-law, will be prepared and submitted through the Planning and Transportation Committee for consideration in the 2003 Budget cycle.

Conclusion:

In order to address the issues raised by the Budget Advisory Committee, funding for Phase 2 of the Zoning By-law Project should be deferred at this time. A further report to the Planning and Transportation Committee will examine an expanded role for City staff in the Project, including any funding implications that may result, and will outline the estimated savings from the implementation of a new comprehensive by-law. Phase 1 of the Project should continue since the work is necessary in any event, is technical nature and will provide a useful aid to staff in their day to day work.

Contact:

Joe D'Abramo, Manager, Policy and Research, City Planning Division, Tel.: (416) 397-0251;
e-mail: jdabramo@city.toronto.on.ca

(Report dated February 11, 2002, addressed to the
Budget Advisory Committee from the Commissioner of
Urban Development Services, entitled "The Relocation of
Eva's Phoenix and Police Service Facilities as a
Result of the Front Street Extension (Trinity-Spadina)")

Purpose:

To provide the Budget Advisory Committee with language to be used in the 2002 Capital Budget related to the relocation of Eva's Phoenix and the Police Services Central Garage and Traffic Services building that is required as a result of implementation of the Front Street Extension.

Financial Implications and Impact Statement:

Funds for the relocation of facilities and organizations resulting from implementation of the Front Street Extension are included in the Waterfront Capital Budget and, as a result, are equally shared by the City, Provincial and Federal governments.

Recommendations:

It is recommended that:

- (1) the 2002 Capital Budget for Waterfront Revitalization state that business and service relocation decisions associated with the Front Street Extension be predicated on the assumption that new space and its use is comparable to existing space, use and activity levels;
- (2) staff of Eva's Phoenix be encouraged to investigate other granting programs, such as the Supporting Communities Partnership Initiative, to augment the resources available for relocation; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Background:

At its meeting on February 5, 2002, the Budget Advisory Committee reviewed the 2002 Capital Budget for the Toronto Waterfront Revitalization Initiative. This budget calls for a total expenditure of \$34.4 million in 2002, with \$11.5 million coming from the City of Toronto and the remaining in matching funds from the provincial and federal governments.

The majority of 2002 expenditures, \$27.5 million, relate to the Front Street Extension. Specific activities in this project in 2002 include implementation of its environmental assessment, retention of a project manager, the launch of the detailed design process and the acquisition of some of the land required for construction. The latter includes assisting those municipal services impacted by the Extension with relocation.

The Budget Advisory Committee requested clarification on a number of issues related to the land acquisition and relocation process. Of particular interest was the process to be undertaken to relocate Eva's Phoenix and the Police Services Central Garage and Traffic Centre Facilities. Specifically, the Committee requested wording to be used in the 2002 Capital Budget related to the relocation of the facilities used by these two organizations.

Comments:

The majority of land acquisition and relocation activities required for implementation of the Front Street Extension will take place in 2003, following completion of the project's environmental assessment, which will confirm its impact on surrounding properties.

It is clear, however, that the facility housing Eva's Phoenix and the Police Services Central Garage must be demolished for the project to proceed. As a result, a process is being developed to expedite the relocation of these organizations and services. This process is based on the assumption that the space to which each service will move is comparable to that which it currently occupies and that the new space will be used for similar purposes and for similar activity levels as the current location.

Eva's Phoenix:

An October 23, 2001 report from the Commissioner of Works and Emergency Services and the Acting Commissioner of Community and Neighbourhood Services confirmed that both departments are committed to the on-going operation of Eva's Phoenix. A commitment was also made to using every effort to locate a new shelter within the same neighbourhood and to having the new shelter operational prior to closing the existing location.

Representatives of Eva's Phoenix are interested in having a third party assessment of their current space undertaken. The purpose of this assessment would be to evaluate the area required and its uses and to determine if a more efficient use of space is possible. The resulting information will be used to develop a clear statement of the requirements of Eva's Phoenix in a new facility. Staff of Works and Emergency Services and Real Estate support this direction.

Funds for relocation of Eva's Phoenix are included in the budget for the Front Street Extension. While additional resources may be available through other granting programs, such as the Supporting Communities Partnership Initiative, it is representatives of the shelter that must investigate these opportunities. They are encouraged to do so, with a view to augmenting the resources available for their relocation.

Police Services Facilities:

A third party assessment of the spaces currently in use by the Toronto Police Service is to be undertaken to determine needs upon relocation. Again, funds for relocation are included in the budget for the Front Street Extension, based on the assumption that new facilities will be comparable in size, purpose and activity levels to those currently in use.

Conclusion:

The budget for the Front Street Extension does not itemize those resources to be used to relocate specific organizations. It does, however, include the funds necessary to relocate facilities impacted by implementation of the project, assuming that relocations are to comparable spaces.

Contact Name:

Ms. Elaine C. Baxter-Trahair, Waterfront Project Director,
Tel.: (416) 397-4083, e-mail: ebaxter@city.toronto.on.ca.

(Communication dated February 4, 2002, addressed
to the Budget Advisory Committee from the City Clerk,
entitled "550 Bayview Avenue, Don Valley Brick Works")

Recommendations:

The Toronto East York Community Council recommends that, in order that the designation of the industrial works and machinery of 550 Bayview Avenue (the Don Valley Brick Works) under Part IV of the Ontario Heritage Act can proceed:

- (1) a one-time expenditure of \$10,000.00 be added to the 2002 Culture Division Operating Budget to engage consultants knowledgeable in the area of industrial works and machinery to:
 - (a) determine if any industrial works and machinery meet the tests of real property;
 - (b) prepare descriptions of all eligible industrial works and machinery on the site at 550 Bayview Avenue (Don Valley Brick Works) for designation under Part IV of the Ontario Heritage Act;
 - (c) prepare estimates for the conservation and maintenance of industrial works and machinery to be designated; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Background:

The Toronto East York Community Council, on January 29, 2002, had before it a report (January 8, 2002) from the Commissioner of Economic Development, Culture and Tourism respecting 550 Bayview Avenue (Don Valley Brick Works) – Implications of Designating the Industrial Works and Machinery under Part IV of the Ontario Heritage Act (Toronto-Danforth, Ward 29).

The Toronto East York Community Council also had before it the following reports and communications:

- (a) Clause 9 of Toronto East York Community Council Report No. 9, entitled, “Intention to Designate – 550 Bayview Avenue (Don Valley Brick Works) (Toronto-Danforth, Ward 29), which was amended and adopted by City Council at its meeting held on December 4, 5 and 6, 2001;
- (b) (January 14, 2002) from the Commissioner of Economic Development, Culture and Tourism respecting Don Valley Brick Works Asbestos Update, and recommending that this report be received for information;
- (c) (January 29, 2002) from Mr. E.B. Freeman;
- (d) (January 28, 2002) from Ms. Edna Hudson, President, Toronto Region Architectural Conservancy;
- (e) (January 28, 2002) from Mr. Nicholas Holman; and
- (f) (January 28, 2002) from Ms. Marcia Cuthbert, member, Toronto East York Preservation Panel.

The following persons appeared before the Toronto East York Community Council in connection with the foregoing matter:

- Mr. Edward Freeman; and
- Mr. Nicholas Holman.

The Toronto East York Community Council’s recommendations are noted above.

(Report dated January 8, 2002, addressed to the
Toronto East York Community Council from the
Commissioner of Economic Development, Culture and Tourism)

Purpose:

To report to Toronto East York Community Council, as requested by City Council, on Toronto East York Community Council, Clause No. 9 of Report No. 9, as amended, on the implications of the designating of the industrial works and machinery at the Don Valley Brick Works under Part IV of the Ontario Heritage Act.

Financial Implications and Impact Statement:

Adoption of this report will result in the following financial implications:

- (a) the cost of hiring consultants for the evaluation and description of the industrial works and machinery, as required by the designation process, will be \$10,000.00; and
- (b) the ongoing costs to conserve and maintain the industrial works and machinery are unknown at this time but will be determined as part of this study, and will have budget implications in subsequent years.

The Acting Chief Financial Officer and Acting Treasurer has reviewed this report and concurs with the financial impact statement.

Recommendations:

It is recommended that:

- (1) should Council wish to proceed with the designation of the industrial works and machinery, a one-time expenditure of \$10,000.00 be added to the 2002 Culture Division Operating Budget to engage consultants knowledgeable in the area of industrial works and machinery to:
 - (i) determine if any industrial works and machinery meet the tests of real property;
 - (ii) prepare descriptions of all eligible industrial works and machinery on the site at 550 Bayview Avenue (Don Valley Brick Works) for designation under Part IV of the Ontario Heritage Act;
 - (iii) prepare estimates for the conservation and maintenance of industrial works and machinery to be designated;
- (2) this report be forwarded to Budget Advisory Committee for its consideration; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Background:

City Council, at its meeting on December 4, 5 and 6, 2001, stated its intent to designate the property at 550 Bayview Avenue (Don Valley Brick Works) under Part IV of the Ontario Heritage Act. Council also directed the Commissioner of Economic Development, Culture and Tourism to report back to the next meeting of the Toronto East York Community Council on the legal and financial implications of the designation of the relevant industrial works and machinery.

Comments:

In a report dated December 3, 2001, the City Solicitor advised City Council that only real property, including land, buildings and other immovable equipment, could be designated under the Ontario Heritage Act. Machinery may qualify as real property if it is permanently attached to the land or buildings and cannot be removed without damaging the object or the premises. Further investigation of the Don Valley Brick Works is required to determine whether the machinery that remains on the site can be classified as real (immovable) or personal (movable) property.

As it has not been the practice of the City to designate machinery under Part IV of the Ontario Heritage Act, there has been no staff expertise developed in this highly specialized area of conservation. Therefore the Culture Division requires the expertise of outside consultants to evaluate and if necessary prepare descriptions of the industrial works and machinery appropriate for inclusion in the Reasons for Designation.

The designation of any of the industrial works and machinery would be an indication that the City intends to preserve and maintain the equipment. The maintenance of the equipment will involve financial resources, the extent of which is unknown at this time. The consultants would provide estimates of the cost to the municipality of conserving and maintaining any equipment identified for designation.

Discussions with consultants with expertise in this area, including two who have knowledge of the machinery on this site, have indicated that the cost to evaluate and provide the necessary information will be approximately \$10,000,00. This amount would need to be added to the Culture Division's 2002 Operating Budget.

However, it should also be noted that Culture Division staff have not recommended pursuing the designation of the industrial works and machinery.

Conclusions:

Ten thousand dollars is required for the engagement of consultants to determine the eligibility of the designation of industrial works and machinery at the Don Valley Brick Works and the long term conservation cost to the municipality, should Council wish to proceed with this designation.

Contact Name:

Ms. Rita Davies, Managing Director of Culture, Tel: 416-397-5323, Fax: 416-395-0278,
E-mail:rdavies@city.toronto.on.ca.

(A copy of the attachments to the foregoing report was forwarded to all Members of Council with the February 21, 2002, agenda of the Policy and Finance Committee and a copy thereof is also on file in the office of the City Clerk, City Hall.)

The Policy and Finance Committee submits the following joint report (February 15, 2002) from the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer, entitled “Approval of Increased Expenditure of Reserve Funds for Opera Place Park Development Program - Toronto Centre-Rosedale - Ward 27”:

Purpose:

The purpose of this report is to seek approval for an adjustment to the Parks and Recreation Capital Budget (CPR 103-26) to allow the transfer of reserve funds in the East of Bay Opera Place Park Reserve Account (XR2057) and an increased Section 37 contribution from UDS, in order to implement the first phase of the park development program for Opera Place Park (East of Bay Park Project).

Financial Implications and Impact Statement:

In 1999, Council approved funding in the amount of \$400,000 in the Parks and Recreation Capital Budget for the first phase of development of the East of Bay (Opera Place) Park. The source of funding for the park development component was \$250,000 from a Section 37 agreement that was deposited to Reserve Account XR2057. A further amount of \$150,000 was included for the contribution for Public Art component from Urban Development Services (UDS) Section 37 agreement for this project. Urban Development Services transferred the funds to Parks and Recreation’s East of Bay Capital Account (103-26) so the two projects for the same site could be tendered together and managed by the Capital Projects Section of the Department of Economic Development, Culture and Tourism.

The budgeted \$400,000.00 in the Parks and Recreation Capital Account was an estimate only. To date, the East of Bay Opera Place Park Reserve account XR2057 has a balance of \$540,913.93, which includes an additional \$290,913.93 more for the park development portion and \$150,000.00 more for the UDS public art portion than the original estimates from the Section 37 agreement, resulting in an increased total contribution of \$440,913.93 for this project.

Approval is requested to adjust the budget for an additional \$440,000, from the East of Bay.

Reserve account XR2057 for \$290,000.00 and from the UDS Section 37 funds for \$150,000.00, to the East of Bay Capital Project CRP103-26 for a total project cost in the Parks and Recreation Capital Budget of \$840,000.00 gross and zero net to the City.

The Chief Financial Officer and Treasurer has reviewed this report and concurs with the financial impact statement.

Recommendations:

It is recommended that:

- (1) approval be given to transfer \$290,000.00 from the East of Bay Opera Place Park Reserve Fund XR2057 and deposit the additional \$150,000.00 for the public art component to the East of Bay Capital Account CPR 103-26 for a total of \$440,000.00;

- (2) the Parks and Recreation Capital Budget for the East of Bay Capital Project CPR 103-26 be adjusted by \$440,000.00 gross and zero net for the additional East of Bay Reserve and UDS Section 37 funds to \$840,000.00 gross and zero net and;
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Comments:

In 1999, Council approved funding in the amount of \$400,000.00 in the Parks and Recreation Capital Budget for the first phase of development of the East of Bay (Opera Place) Park. The source of funding for the park development component was \$250,000.00 from a Section 37 agreement that was deposited to Reserve Account XR2057. A further amount of \$150,000.00 was included for the contribution for Public Art component from the Department of Urban Development Services (UDS) Section 37 agreement for this project. The Department of Urban Development Services transferred the funds to Parks and Recreation's East of Bay Capital Account (103-26) so the two projects for the same site could be tendered together and managed by the Capital Projects Section of Economic Development, Culture and Tourism.

The budgeted \$400,000.00 in the Parks and Recreation Capital Account was an estimate until final receipt of the monies from the developer, East of Bay Development Corporation. Under the Section 37 Agreement with the developer, a total of \$1.39 million will be received for the full development of Opera Place Park. To date the East of Bay Opera Place Park Reserve account XR2057 has a balance of \$540,913.93, which includes an additional \$290,913.93 more for the park development portion and \$150,000.00 more for the UDS public art portion than the original estimates from the Section 37 agreement, resulting in an increased total contribution of \$440,913.93 for this project.

The transfer of \$290,000.00 from the East of Bay Opera Place Park Reserve Account (XR 2057) into the Park and Recreation Capital Account (CPR 103-26), along with approval for the expenditure of the increased (Section 37) contribution for public art amount of \$150,000.00 is necessary in order to implement the first phase of this project, which is estimated to cost \$840,000.00 in total. This cost estimate is based on the lowest tendered bid received and includes both the park design and development and the design, production and installation of the public art project. A report on the tender of this project is being submitted to the Bid Committee by way of a separate report.

In order to implement this transfer of funds to the East of Bay Capital Account 103-26, including the UDS portion, approval is needed to increase the approved Parks and Recreation Capital Budget by an additional \$440,000.00, for a total project cost of \$840,000.00 gross and zero net to the City.

The Commissioner of Urban Development Services has been consulted on this project with respect to the public art component and is in full agreement with it.

Conclusions:

Approval of this requested adjustment to the Parks and Recreation Capital Budget (CPR103-26), to be offset by the transfer of the additional funds from the Opera Place Park Reserve Fund (XR 2057) and the additional Urban Development Services funds for public art, is needed to implement the first phase of development of Opera Place Park, including the public art component, which will benefit the adjacent new residential development and the surrounding area.

Contact:

Frank Kershaw, Director, Policy and Development, Tel: (416) 392-8199, Fax: (416) 395-0278; e-Mail: fkershaw@city.toronto.on.ca

The Policy and Finance Committee also submits the following joint report (February 5, 2002) from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer entitled, “Emery Village Secondary Plan – Funding for Environmental Assessment Ward 7 York West”:

Purpose:

To report on possible funding sources for a Municipal Class Environmental Assessment Study (EA) to examine the feasibility of road network changes proposed in a resolution attached to the draft Emery Village Secondary Plan.

Financial Implications and Impact Statement:

The Commissioner of Works and Emergency Services and the Commissioner of Urban Development Services advise that the proposed EA Study concerning the feasibility of changes to the street patterns as described in the resolution are not incorporated in either the 2002 Capital or Current budget of the Departments.

The Chief Financial Officer and Treasurer advises that upon Council approved adjustments to the 2002 Budget, funding in the amount of \$150,000.00 could be made available from the former City of North York’s Development Charges Reserve Fund account XR2010.

Recommendation:

It is recommended that this report be received for information.

Background:

The North York Community Council at its meeting held on November 21, 2001, during consideration of the draft Emery Village Secondary Plan referred the following resolution and motion, due to the financial implications, to the Policy and Finance Committee for its consideration and report thereon to Council:

(A) The following Resolution submitted by Councillor Mammoliti, Ward 7 – York West:

“WHEREAS the Finch/Weston area is subject to heavy traffic and significant truck traffic;

AND WHEREAS the City is undertaking initiatives to revitalize and redevelop the Finch and Weston area;

THEREFORE BE IT RESOLVED THAT:

- (1) City Council authorize the expenditure of \$150,000.00 to initiate a Municipal Class Environmental Assessment Study to include an investigation of the feasibility of re-routing or diverting north-south traffic around the Finch/Weston intersection and to review the feasibility of closing the south leg of the intersection;
- (2) the aforementioned Environmental Assessment Study also include a review of the feasibility of extending Rivalda Road north to connect with Weston Road via an overpass across Finch Avenue; and
- (3) that the aforementioned Environmental Assessment Study also include a review of the feasibility of establishing a “traffic roundabout” at the Finch/Weston intersection, which would replace the existing signals.”

(B) the following motion moved by Councillor Mammoliti, Ward 7 – York West:

“That the City provide assistance, in the amount of \$5,000.00, to partially cover the cost of producing a virtual reality video currently being developed by a local video producer, such video to depict the planning and public participation process for the Emery Village planning area.”

The North York Community Council also deferred further consideration of the Secondary Plan pending a decision arising from the resolution on possible funding for an EA.

Subsequently, the Policy and Finance Committee at its meeting of January 31, 2002, referred the funding matter to the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer for a report back to the Policy and Finance Committee on possible funding sources in regard thereto.

Comments:

The draft Emery Village Secondary Plan has been tabled with the North York Community Council and deferred pending a decision in regards to identifying a funding source for a Municipal Class EA to study the feasibility of road network changes described above, as proposed in a resolution that arose during consideration of the draft Plan by North York Community Council. Should funding for the EA be made available, then the draft Secondary Plan would be deferred until the completion of the EA, and any necessary changes arising from the EA would be incorporated into a revised Plan. Alternatively, should funding for the EA not be made available at this time, then the processing of the Secondary Plan could proceed.

The Commissioner of Works and Emergency Services and the Commissioner of Urban Development Services advise that funds for the proposed EA Study concerning the feasibility of changes to the street patterns as described in the Resolution are not incorporated in either the 2002 Capital or Current budget of the Departments.

The Chief Financial Officer and Treasurer advises that funding in the amount of \$150,000.00 could be made available from the former City of North York's Development Charges Reserve Fund account XR2010. However the \$5,000.00 for the production of the documentary video would not be eligible for funding from the Development Charges reserve fund, due to legislative restrictions.

The Commissioner of Urban Development Services was consulted during the preparation of this report.

Contacts:

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Joe Farag, Director, Development Policy and Research, Finance Department,
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The Policy and Finance Committee also submits the following report (February 20, 2002) from the Chairman and Board Members, Toronto Police Services Board, entitled "Impact of Budget Advisory Committee Recommendations for Toronto Police Service's 2002 Capital Budget Request":

Purpose:

This report is to advise the City of Toronto Policy and Finance Committee of the impact of the City Budget Committee (BAC) recommendations of February 12, 2002, regarding the deferral of the Boat Replacement Capital Project.

Financial Implications:

Approval of the following recommendation would result in a Capital Budget increase of \$300,000 for 2002 from the BAC recommendation.

Recommendation:

It is recommended that the Policy and Finance Committee approve the Service's request to reinstate \$300,000 in the 2002 Capital Budget for the Boat Replacement project.

Background:

The Toronto Police Services Board approved the Toronto Police Service (TPS) Capital Budget submission for 2002-2006 at its October 2001 meeting, in the amount of \$25.9M (excluding cash flow carryforwards from 2001.)

In response to the City's CAO request to reduce the Capital submission, the Toronto Police Services Board approved a revised budget in the amount of \$22.4M (including cashflow carryforward and land acquisition costs). This revised budget is \$1.5M short of the City's target.

The revised Capital Budget was presented to the BAC on January 11, 2002. During final deliberations on February 12, 2002, BAC reopened the approved Capital Budget and recommended (among other recommendations) to defer the Capital Budget request for Boat Replacement of \$300,000 from 2002 to 2003.

Capital Budget Request – Boat Replacement:

The boats used by the Marine Unit are tasked in the worst possible weather conditions. The fleet must be reliable, safe and fast for the officers using the boats, as well as for the public relying on rescue by the Marine Unit. The Marine Unit regular patrol area includes boundaries of the City of Toronto extending southward to the international border between Canada and the United States. The vastness of this area requires the use of reliable, safe and fast patrol boats. The impact of September 11, 2001, has increased our awareness for the requirement of thorough patrols.

The Toronto Police Service has a fleet of eighteen boats, of which five are categorised as patrol boats. A patrol boat, much the same as a police patrol car, is used for tour of duty activities conducted within our patrol area on Lake Ontario. The status of the five patrol boats currently operated by TPS is summarized below:

- MU20, the newest member of the fleet, was replaced as part of the 2001-2005 Capital Program;
- MU21 is scheduled for replacement in 2002; and
- MU22 and MU23 are scheduled for replacement in 2004.

The remaining patrol boat, MU7, remains in acceptable condition and is not scheduled for replacement within the next five years.

The boats' lifecycle replacement plan is based on the assessed structural integrity of each boat, determined by an independent survey conducted in 1997 by Harris, Harding & Bickers Ltd. Insurance Adjusters & Marine Surveyors. The plan uses the boats' mechanical strength, age, condition and mechanical fitness to determine a replacement date. The survey determined that the patrol boats were in serious condition, and that continued use would risk both officer and passenger safety.

The survey results for MU21 (the boat scheduled for replacement in 2002, and deferred by BAC to 2003) indicated that without extensive repairs to deck edges, reinforcing of the hull and deck join, and further reinforcing within the cabin, a major deck failure is bound to occur. The survey goes on to recommend "that major repairs and reinforcing be carried out before this vessel is used for full service". Although this boat has undergone extensive repairs, many of the repairs recommended in the survey have not been carried out, since they are costly and not guaranteed to

fully resolve the problems, and since MU21 has been targeted for replacement since 1999. At present this boat is out of service, as one of the engines is undergoing repairs. The engine is no longer manufactured and replacement parts are no longer available, thus requiring TPS staff to manufacture replacement parts.

It should be noted that three of the five patrol boats (MU21, MU22 and MU23) are currently not seaworthy enough to patrol beyond the inner harbour. The current plan for 2002 is to utilize the two patrol boats that are in good condition, as well as the newly-acquired Command boat. However, the Command boat is more expensive to operate, and may be pulled away from patrol at any time. This significantly impairs the Service's ability to respond to calls for service. If an emergency call is received and no other boats are available, the Service will be forced to utilize the patrol boats that are in poor condition.

The recommendation to defer the funding for the replacement of boat MU21 will result in continuing risk to our officers and the public when this vessel is utilized.

Conclusion:

The Toronto Police Service has, during this year's budget process, adhered to financial targets and responded to reduction requests. We have advised the City CAO and Budget Division of our submissions on a timely basis and with the mandatory level of detail. Any additional requests for information were provided.

TPS has reviewed the budget submissions to reallocate costs in existing base budget funding, to cover financial pressures. Expenditures have been deferred, and efficiencies have been realized wherever possible. TPS has requested increases only in those areas where the need is greatest and funding could not be found. We are bound by legislation to provide necessary police services and programs for which funding is deemed necessary. It is therefore recommended that funding for boat replacement be provided for in 2002.

Contact Name:

Staff Superintendent Emory Gilbert, Operational Support
Phone: (416) 808-7747 Fax (416) 808-7742
E-mail: emory.gilbert@torontopolice.on.ca

Staff Inspector Ed Hegney, Marine Enter your Division/Unit
Phone: (416) 808-5813 Fax (416) 808-5802

The Policy and Finance Committee also submits the following communication (February 19, 2002) from the City Clerk:

Recommendations:

The Budget Advisory Committee on February 19, 2002, during its final review of the 2002 Capital Budget, made the following amendments:

COMMUNITY AND NEIGHBOURHOOD SERVICES:

I. Shelter, Housing and Support:

Recommended the adoption of the report (February 18, 2002) from the Commissioner of Corporate Services and the Acting Commissioner of Community and Neighbourhood Services, entitled "2002 Shelter, Housing and Support Division Capital Budget – Eva's Youth Shelter", wherein it is recommended:

- (1) City Council direct a portion of the sale proceeds, up to the appraised value of the Canterbury Place property estimated at \$800,000.00, from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Fund for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23, and that the appropriate budgets be amended accordingly; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

CORPORATE SERVICES:

II. Fleet Management Services:

Recommended that:

- (1) \$3.85 million be approved for the accelerated purchase of light duty vehicles as part of the 2002 Capital budget; and
- (2) \$3.85 million be pre-approved for 2003 to cover the heavy duty vehicles which would otherwise have been funded in 2002; to be financed by contributions to the Fleet Reserve from programs, proportionate to the number of light duty vehicles received, and subject to program's agreement to replenish the Reserve accordingly.

WORKS AND EMERGENCY SERVICES:

III. Fire Services:

Emergency Management Preparedness Plan:

Recommended that \$300,000.00 of projects from the Fire Asset Management Program be deferred in 2002 and the funding be transferred to the Emergency Management Preparedness Plan for security upgrades at 4330 Dufferin Street.

IV. Transportation Services:

Recommended that \$480,000.00 be allocated for traffic calming.

AGENCIES, BOARDS AND COMMISSIONS:

V. Toronto Public Health:

Recommended that the Chief Administrative Officer be requested to make adjustments to the 2002 Capital Budget for Public Health for the South Region Animal Centre as directed by City Council at its meeting of February 13, 14 and 15, 2002.

VI. Toronto Public Library:

Recommended that the Chair of the Toronto Public Library Board and the City Librarian be requested to report to the Budget Advisory Committee on a five-year capital plan for the Toronto Public Library.

The Budget Advisory Committee reports, for the information of the Policy and Finance Committee, having requested:

- (1) the Commissioner of Works and Emergency Services to report to the Policy and Finance Committee at its meeting of February 21, 2002, as to what reductions can be accommodated within the 2002 Transportation Capital Budget in that regard.
- (2) the Chief Administrative Officer, the Chief Financial Officer and Treasurer and the City Solicitor be requested to provide a confidential briefing note to the Members of the Budget Advisory Committee respecting the TEDCO and Toronto Port Authority budgets, prior to consideration of the 2002 Capital and Operating Budgets by City Council at its meeting of March 4 to 8, 2002, on the financial relationship between the Toronto Port Authority, TEDCO and the City of Toronto, including a status on what budgets have been approved by Council since 1998.

Background:

The Budget Advisory Committee at its meeting held on February 19, 2002, made its final review of the 2002 Capital Budget.

The Budget Advisory Committee also had before it a joint report dated February 18, 2002, from the Commissioner of Corporate Services and the Acting Commissioner of Community and Neighbourhood Services, seeking authority via a technical amendment to the 2002 Shelter, Housing and Support Division Capital Budget submission to direct a portion of the sale proceeds from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Account for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23; and recommending that:

- (1) City Council direct a portion of the sale proceeds, up to the appraised value of the Canterbury Place property estimated at \$800,000.00, from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Fund for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23, and that the appropriate budgets be amended accordingly; and

- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

(Joint report dated February 18, 2002, addressed to the Budget Advisory Committee from the Commissioner of Corporate Services and the Acting Commissioner of Community and Neighbourhood Services, entitled “2002 Shelter, Housing and Support Division Capital Budget – Eva’s Youth Shelter”.)

Purpose:

To secure authority via a technical amendment to the 2002 Shelter, Housing and Support Division Capital Budget submission to direct a portion of the sale proceeds from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Account for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23.

Financial Implications and Impact Statement:

Revenue will be generated from the eventual sale of 5248 Yonge Street. This report requests that a portion of the sale proceeds, up to \$800,000.00, be directed to the North York City Centre Parkland Acquisition Account for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23, and that the appropriate budgets be amended accordingly. The Chief Financial Officer and Treasurer has reviewed this report and concurs with the financial impact statement.

Recommendations:

It is recommended that:

- (1) City Council direct a portion of the sale proceeds, up to the appraised value of the Canterbury Place property estimated at \$800,000.00, from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Fund for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23, and that the appropriate budgets be amended accordingly; and
- (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Background:

The property known municipally as 5248 Yonge Street was acquired by the former Township of North York in 1947. The property was leased for various purposes until September of 1998 at which time it was identified as potentially surplus to City requirements. In response to the pressures faced by the hostel system, City Council on October 28, 29 and 30, 1998, by its adoption of Clause No. 1 of Report No. 10 of The Community and Neighbourhood Services Committee, directed the Commissioner of Corporate Services to assist Hostel Services of

Community and Neighbourhood Services (CNS) in converting surplus City-owned properties for shelter use. 5248 Yonge Street was identified and in December of 1998 a 37-bed shelter for youth, known as Eva's Youth, was opened.

While Eva's Youth is well used by the intended clients, Hostel Services staff have advised that the existing facility is no longer adequate to sustain long-term use as a shelter. The building does not meet service expectations and standards and does not have space to allow daytime programming. Capital funding was therefore approved in the Shelter, Housing and Support Division 2001 Capital Budget for the construction of a new facility at 5248 Yonge Street. Pursuant to the capital funding approval, Shelter, Housing and Support staff were requested to investigate alternative City-owned properties to re-locate Eva's Youth.

The City owns a residual parcel of vacant parkland located on the east side of Canterbury Place, north of Ellerslie Avenue and within half a block of 5248 Yonge Street. In 1973, the former City of North York expropriated for park and public highway purposes certain lands west of Yonge Street between Churchill Avenue and Beecroft Road. A new road known as Canterbury Place was constructed. A portion of the lands on the west side of Canterbury Place were allocated to Fire Services for a new fire station site and the remainder were to be re-developed for park purposes. The residual parcel on the east side of Canterbury Place, containing an approximate area of 754.3 m² (8,120 ft²), was retained for future park purposes.

Capital funding for the construction of a new facility is contained in the Shelter, Housing and Support Division 2002 Capital Budget.

Comments:

Economic Development, Culture and Tourism staff have advised that the North York City Centre is identified as being one of the shortfall areas in parkland. Although, the physical dimensions of the Canterbury site negatively impacts the current suitability for undertaking parkland improvements, future redevelopment within this block could provide opportunities for expanding the parkland holding. However, as such redevelopment may not occur for some time, Economic Development, Culture and Tourism staff have advised that they would be willing to release their interest in the Canterbury site to achieve a more immediate corporate need providing there is an offsetting park benefit achieved in the general vicinity of the North York City Centre.

Shelter, Housing and Support staff are undertaking a feasibility study to determine if the Canterbury Place site is a suitable alternative location to construct a 40-bed youth shelter to replace Eva's Youth at 5248 Yonge Street. The estimated total cost to demolish and construct a new facility at 5248 Yonge Street is \$2,500,000.00. By building a new shelter on nearby Canterbury Place, there would be savings in the costs to demolish as well as possible improved site configuration opportunities. Recent dialogue with Plan Review and Community Planning in North York has suggested that the proposed use of the Canterbury site for this facility would in all likelihood be considered an "Essential Service" and therefore be deemed a permitted use. In this instance, no re-zoning would be required for the property. Depending on the actual built form proposed, a Committee of Adjustment hearing could deal with required variances. Shelter, Housing and Support staff are continuing their due diligence but are optimistic, based on current findings, that an application for site plan approval of the Canterbury site could be submitted shortly to begin the approval process.

The appraised value of Canterbury Place has been estimated to be \$800,000.00 and the value of 5248 Yonge Street has been estimated to be \$1,250,000.00. Should Shelter, Housing and Support staff confirm their interest in Canterbury Place, a portion of the proceeds, up to the appraised value of the Canterbury Place site, from the eventual sale of 5248 Yonge Street should be directed to the North York City Centre Parkland Acquisition Funds for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23 and the appropriate budgets be amended accordingly. To this end, the appropriate Property Management Committee process for the jurisdiction transfer of the Canterbury Place site and disposition of 5248 Yonge Street will be completed.

This report has been prepared in consultation with the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer, both of whom concur with the contents of this report.

Conclusions:

In order to provide an alternative City-owned property for the relocation of Eva's Youth, and to achieve the initiative for capital acquisitions and/or improvements in the Canterbury/Edithvale area of Ward 23, Council should direct a portion of the sale proceeds, up to the appraised value of the Canterbury Place site, from the eventual sale of 5248 Yonge Street to the North York City Centre Parkland Acquisition Fund for capital acquisitions and/or improvements for the Canterbury/Edithvale area of Ward 23, and the appropriate budgets be amended accordingly.

Contact Names:

Mr. Doug Stewart, Director, Real Estate Services, Tel: (416) 392-7202, Fax: (416) 392-1880, E-mail: dstewart@city.toronto.on.ca; and Mr. Phil Brown, General Manager, Shelter, Housing and Support, Tel: (416) 392-7885, Fax: (416) 392-0548, E-Mail: pbrown@city.toronto.on.ca.

The Policy and Finance Committee also submits the following communication (January 24, 2002) from the City Clerk, outlining the Recommendations of the Administration Committee respecting the 2002-2006 Capital Budget which were submitted to the Budget Advisory Committee for its consideration:

Recommendations:

The Administration Committee on January 17 and 24, 2002, reviewed the 2002-2006 Capital Budget for the Administration Committee and took the following action in regard thereto:

(I) Corporate Services Department:

City Clerk' Office:

Recommended to the Budget Advisory Committee the adoption of the EMT recommendations respecting the 2002-2006 Capital Budget pertaining to the City Clerk's Office.

Facilities and Real Estate:

Recommended to the Budget Advisory Committee:

- (1) the adoption of the EMT recommendations respecting the 2002-2006 Capital Budget pertaining to the Facilities and Real Estate Division subject to:
 - (i) Project 6 (FAC000053-12) pump and piping replacement, being reduced by \$60,000, by reducing the amount for one new pump, piping and controls to \$30,000;
 - (ii) Project 7 (FAC000053-11) pump and piping replacement, being reduced by \$60,000, by reducing the amount for one new pump, piping and controls to \$40,000;
 - (iii) Project 24 (FAC000063-63) podium expansion and balustrade repairs, being reduced by \$132,000, by reducing the amount for bird and weed control to \$28,000; and
 - (iv) Project 39 (FAC000101-11) elevated walkway repairs, being reduced by \$95,000, by reducing the amount for bird control to \$50,000;
- (2) that the Commissioner of Corporate Services be requested to explore the expansion of the roof garden and other greening initiatives to deal with the bird control issue and submit a report thereon to the Administration Committee; and
- (3) that the Commissioner of Corporate Services, in consultation with the Commissioner of Works and Emergency Services, the Commissioner of Economic Development, Culture and Tourism and the Commissioner of Community and Neighbourhood Services be requested to report to the Administration Committee on the development of a corporate standards program for the maintenance of City facilities.

The Administration Committee reports, for the information of the Budget Advisory Committee, having:

- (i) requested the Director of the Toronto Atmospheric Fund, in consultation with the Executive Director of Facilities and Real Estate, to submit a report to the Budget Advisory Committee on how the retrofitting of windows at the Scadding Court Community Centre (FAC 000075-32) and the daycare at 511 Richmond Street West (FAC 000075-8) could be achieved using funding from TAF; and
- (ii) requested the Commissioner of Corporate Services to submit a detailed report to the Budget Advisory Committee on the assumptions underlying the Master Accommodation Plan, including Gantt charts.

Fleet Services:

Recommended to the Budget Advisory Committee the adoption of the EMT recommendations respecting the 2002–2006 Capital Budget pertaining to Fleet Services.

The Administration Committee reports, for the information of the Budget Advisory Committee, having requested the Director of Fleet Services to submit a report directly to the Budget Advisory Committee:

- (i) on when and how much of the carry forward of replacements he expects to be delivered in each year; and
- (ii) with a replacement of the Overdue for Replacement Vehicles list as it would stand if the entire backlog of approved vehicles were delivered and if the base capital program were approved, including the transfer of the contribution from the vehicle and Equipment Reserve to Fleet Services.

Information Technology:

Recommended to the Budget Advisory Committee the adoption of the EMT 2002-2006 Capital Budget respecting Information Technology.

(II) Finance:

Recommended to the Budget Advisory Committee the adoption of the EMT 2002-2006 Budget respecting the Finance Division.

The Administration Committee also received the communication (December 10, 2001) from the City Clerk, entitled “Fiscal Sustainability Principles and Financial Priority Setting”.

Background:

The Administration Committee at its meeting held on January 17 and 24, 2002, had before it:

- (1) the 2002 Capital and Operating Budgets with respect to:

Corporate Services:

- City Clerk’s;
- Corporate Communications;
- Court Services;
- Facilities and Real Estate;
- Fleet Management Services;
- Human Resources;
- Information and Technology;
- Legal; and
- Service Integration and Support.

Finance:

Other:

- CAO's Office;
- Council; and
- Mayor's Office;

(2) a communication (December 10, 2001) from the City Clerk forwarding Clause No. 1 contained in Report No. 16 of The Policy and Finance Committee, headed "Fiscal Sustainability Principles and Financial Priority Setting", which was adopted, without amendment, by the Council of the City of Toronto at its meeting held on December 4, 5 and 6, 2001; and advising that in adopting the Clause, Council referred the:

- (1) fiscal principles to the Budget Advisory Committee, the Standing Committees, the Chief Administrative Officer and the Acting Chief Financial Officer, as guidelines for use in responding to the City's fiscal issues and financial pressures; and
- (2) Priority Setting to the Standing Committees and Budget Advisory Committee for use in assessing service level changes for City programs and setting financial priorities for the City.

The following staff gave presentations respecting the 2002 Capital and Operating Budgets:

- Ms. Joan Anderton, Commissioner of Corporate Services, assisted by the following staff, respecting the 2002 Capital and Operating Budget for the Corporate Services Department, and filed a copy of her presentation material in regard thereto;
- Ms. Ulli Watkiss, City Clerk;
- Ms. Valerie Chavossy, Director of Corporate Communications;
- Mr. Barry Randell, Director of Court Services;
- Mr. Bruce Bowes, Executive Director of Facilities and Real Estate;
- Mr. Christopher Chiaravallotti, Director of Fleet Services
- Ms. Brigitte Hohn, Executive Director of Human Resources;
- Mr. James Ridge, Executive Director of Information and Technology;
- Ms. Margaret A. Fischer, Director of Real Estate Law/Acting City Solicitor; and
- Ms. Ana Bassios, Director of Service Improvement and Innovation;

- Ms. Shirley Hoy, Acting Chief Financial Officer, respecting the 2002 Capital and Operating Budget for the Finance Department, and filed a copy of her presentation material in regard thereto;
- Ms. Shirley Hoy, Chief Administrative Officer, respecting the 2002 Operating Budget for the Office of the Chief Administrative Officer, and filed a copy of her presentation material in regard thereto;
- Mr. Al Schultz, Acting Treasurer, and Mr. Paul Jones, Director of Council and Support Services, City Clerk's Division, Corporate Services Department, respecting the 2002 Operating Budget for the Councillors' Offices, and filed a copy of their presentation material in regard thereto;
- Mr. Al Schultz, Acting Treasurer, respecting the 2002 Operating Budget for the Mayor's Office, and filed a copy of his presentation material in regard thereto; and
- Ms. Shirley MacPherson, Manager, Budget Services, Finance Division, provided the Administration Committee with a brief presentation respecting the 2002 Operating and Capital Budget.

The following persons appeared before the Administration Committee in connection with the foregoing matter:

- Mr. Ken Amoroso, Membership Secretary, CUPE, Local 79, and filed a written submission with respect thereto; and
- Mr. Ib Amonsén, and filed a written submission with respect thereto.

The Policy and Finance Committee also submits the following communication (January 23, 2002) from the City Clerk, outlining the Recommendations of the Community Services Committee respecting the 2002-2006 Capital Budget which were submitted to the Budget Advisory Committee for its consideration:

Recommendations:

The Community Services Committee on January 16 and 23, 2002, reviewed the 2002-2006 Capital Programs under its purview, and took the following action in regard thereto:

Works and Emergency Services:

- (I) Toronto Emergency Medical Services:

Recommended to the Budget Advisory Committee that the 2002 Capital Budget for Emergency Medical Services be adopted, as presented, subject to the adoption of the report (January 7, 2002) from the Commissioner of Works and Emergency Services, wherein it is recommended that:

- (1) Council approve the Portable Radio Infrastructure project as part of the 2002-2006 Capital Program for Toronto Emergency Medical Services (EMS);
- (2) Council approve that, should the Ministry of Health and Long Term Care fail to approve the funding in 2002, Toronto EMS may request the City to provide the necessary funding in the 2003-2004 budget submissions;
- (3) Council approve the implementation of the Portable Radio Infrastructure project in stages, over two years subject to funding availability;
- (4) Toronto EMS optimize the implementation steps in order not to exceed the total estimated cost; and
- (5) the appropriate City officials be authorized to take the necessary action to give effect thereto.

(II) Fire Services:

Recommended to the Budget Advisory Committee that the 2002 Capital Budget for Fire Services be adopted, as presented.

The Community Services Committee reports, for the information of the Budget Advisory Committee, having requested the Commissioner of Works and Emergency Services, in consultation with the Fire Chief, to report to the Budget Advisory Committee on the status of the Birchmount Road and Eglinton Avenue East facility.

Community and Neighbourhood Services:

(III) Children's Services:

Recommended to the Budget Advisory Committee that the 2002 Capital Budget for the Children's Services be adopted, as presented.

(IV) Homes for the Aged:

Recommended to the Budget Advisory Committee that the 2002 Capital Budget for Homes for the Aged be adopted, as presented.

(V) Shelter, Housing and Support:

Recommended to the Budget Advisory Committee that the 2002 Capital Budget for Shelter, Housing and Support be adopted, as presented, subject to the following amendments:

- (1) the 2002 Shelter, Housing and Support Capital Debt estimates be reduced by \$1,816,854.00 from \$4,780,000.00 to \$2,963,146.00 mainly due to an increase in funding, and that this reduction be allocated as follows:

- (a) \$846,000.00 be added to Toronto Public Health 2002 EMT recommended Capital Budget cash flow of \$1,690,400.00; and
 - (b) the remaining \$970,854.00 be allocated to City Capital Budget Debt requirements for 2002;
- (2) the 2002-2006 Shelter, Housing and Support Capital Program City debt component be increased by \$3.248 million for 2003 to total \$9.469 million debt, as the Supports to Community Partnership Initiatives (SCPI) envelope has been fully committed; and
 - (3) a request for the 'Lets Build' Program funds for 2003 and beyond be submitted as part of the 2003 Capital Budget request for consideration.

Background:

The Community Services Committee had before it the following 2002-2006 Capital Programs under its purview:

- Toronto Emergency Medical Services;
- Fire Services;
- Community and Neighbourhood Services, viz:
- Children's Services;
- Homes for the Aged; and
- Shelter, Housing and Support.

The Community Services Committee also had before it the following communication and report:

- (a) (December 10, 2001) from the City Clerk advising that City Council on December 4, 5 and 6, 2001, adopted, without amendment, Clause No. 1 of Report No. 16 of The Policy and Finance Committee, headed "Fiscal Sustainability Principles and Financial Priority Setting", and in so doing Council referred the:
 - (1) fiscal principles to the Budget Advisory Committee, the Standing Committees, the Chief Administrative Officer and the Acting Chief Financial Officer, as guidelines for use in responding to the City's fiscal issues and financial pressures; and
 - (2) Priority Setting Guide to the Standing Committees and Budget Advisory Committee for use in assessing service level changes for City programs and setting financial priorities for the City; and
- (b) (January 7, 2002) from the Commissioner of Works and Emergency Services respecting the Toronto EMS portable radio participation in the Toronto Fire Services and Toronto Police Services Integrated Radio System and the recommended plans for implementation; advising that Toronto EMS is seeking 100 percent funding for this project from the Ministry of Health and Long-Term Care; and recommending that:

- (1) Council approve the Portable Radio Infrastructure project as part of the 2002-2006 Capital Program for Toronto Emergency Medical Services;
- (2) Council approve that, should the Ministry of Health and Long-Term Care fail to approve the funding in 2002, Toronto EMS may request the City to provide the necessary funding in the 2003-2004 budget submissions;
- (3) Council approve the implementation of the Portable Radio Infrastructure project in stages, over two years subject to funding availability;
- (4) Toronto EMS optimize the implementation steps in order not to exceed the total estimated cost; and
- (5) the appropriate City officials be authorized to take the necessary action to give effect thereto.

The following persons appeared before the Community Services Committee in connection with the foregoing matter:

- Ms. Jane Mercer, Toronto Coalition for Better Child Care (Children's Services);
- Ms. Constance Edwards and Ms. Caspian Gholami, Better Beginnings Now CAP-C (Family Resource Centres);
- Mr. Dan McIntyre, Federation of Metro Tenant Association (Tenant Defence Fund), and submitted two briefs in regard thereto;
- Ms. Lynne Martens, (Family Resource Centres);
- Ms. Ann Fitzpatrick, Children's Aid Society of Toronto (Shelter, Housing and Support), and submitted a brief in regard thereto;
- Ms. Judy Vellend, Homelessness Action Group (Shelter, Housing and Support), and submitted a brief in regard thereto;
- Ms. Wilma Morrison, Child Care in Schools Committee (Children's Services);
- Ms. Ann Dembinski, Canadian Union of Public Employees, Local No. 79, and submitted a brief in regard thereto;
- Ms. Fatima Alves, St. Stephen's Community House;
- Mr. Tim Rourke (Tenant Defence Fund), and submitted a brief in regard thereto;
- Mr. Fred Skogland (Shelter, Housing and Support – Seaton House), and submitted a brief in regard thereto;

- Ms. Carol Veecock (Shelter, Housing and Support – Seaton House), and submitted a brief in regard thereto;
- Mr. Paul Edwards (Shelter, Housing and Support), and submitted a brief in regard thereto;
- Mr. Terrence Kwaramba (Shelter, Housing and Support), and submitted a brief in regard thereto;
- Mr. Jonathan Fletcher (Shelter, Housing and Support), and submitted a brief on behalf of Mr. Nixon Charlmont, a client;
- Mr. Richard Langlois (Shelter, Housing and Support), and submitted a brief in regard thereto;
- Mr. Doug Hum, Housing Action Now, and submitted a brief in regard thereto;
- Mr. Howard Watson, Housing Action Now, and submitted a brief in regard thereto;
- Mr. Tom Maguire, East Toronto/East York Family Resources (Children’s Services);
- Ms. Lauraine Leblanc, Toronto Civic Action Network (various budgets);
- Ms. Wei-Jia Zhou, Toronto Youth Cabinet;
- Mr. Paul York, Greater Toronto Tenants Association (Shelter, Housing and Support and Tenant Defence Fund);
- Mr. John Cartwright, President, Toronto/York Region Labour Council;
- Mr. John Andras, Toronto Disaster Relief Committee, and submitted a brief in regard thereto;
- Ms. Linda Muraca, parent, Junction Day Care;
- Ms. Pat Costello, Child Space Day Care, and submitted a brief in regard thereto;
- Ms. Neena Bandali, Child Care Advisory Committee (Children Services), and submitted a brief in regard thereto;
- Mr. Aklilu Wendaferew, Good Shepherd Centre, and submitted a brief in regard thereto;
- Mr. Billy Curtis, Parkdale Activity Recreation Centre;
- Mr. Michael Robertson, Parkdale Activity Recreation Centre;
- Mr. Sam Yazelle, Parkdale Activity Recreation Centre, and submitted a brief in regard thereto;

- Councillor Maria Augimeri, Ward 9, York Centre, regarding the Supporting Communities Partnership Initiative (SCPI), Allocations for Transitional Housing; and
- Councillor Pam McConnell, Ward 28, Toronto Centre-Rosedale, regarding the Children and Youth Action Committee's Action Plan for Children 2002.

The following persons made presentations to the Community Services Committee on the respective Capital Programs under their purview:

- Mr. Ron Kelusky, General Manager, Toronto Emergency Medical Services;
- Mr. Alan Speed, Fire Chief;
- Mr. Eric Gam, Acting Commissioner of Community and Neighbourhood Services and provided an overview of the programs for review;
- Ms. Marna Ramsden-Urbanski, General Manager, Children's Services Division;
- Mr. Phil Brown, General Manager, Shelter, Housing and Support Division; and
- Ms. Sandra Pitters, General Manager, Homes for the Aged Division.

(Report (b) dated January 7, 2002, addressed to
the Community Services Committee, from the
Commissioner of Works and Emergency Services)

Purpose:

The purpose of this report is to advise of the Toronto EMS portable radio participation in the Toronto Fire Services and Toronto Police Services Integrated Radio System and the recommended plans for the implementation.

Financial Implications and Impact Statement:

In December 2001, Toronto EMS proceeded with the purchase of 100 Motorola portable radios, the required number of radios to equip each ambulance with one radio, the minimum quantity to complete the portable radio equipment project approved in the 2001 Capital Program. The remaining funds to \$550,000.00 will be used for integration items. The portable radios will be activated on the Central Zone of the Toronto Police/Toronto Fire radio system. Toronto EMS would not achieve all their communications objectives at this stage but will achieve an improvement in portable communications in the City core.

In order to provide the paramedics with City-wide, in building portable radio coverage, the portable radio infrastructure project was included in the 2002, 2003 component of the 2002-2006 Capital Program for Toronto Emergency Medical Services. The project involves the addition of infrastructure to the Toronto Police/ Toronto Fire radio system, in order to compensate for the radio traffic created by the paramedic's use of the system, for a total gross funding of \$2,000,000 Toronto EMS is seeking 100 percent funding from Ministry of Health

Long-Term Care (MOHLTC). Approval of this report has the potential to reduce the City operating costs of the Toronto Police/ Toronto Fire radio system by \$100,000.00 through MOHLTC contributions. Approval of this report will ensure that Toronto Emergency Medical Services has the required funding to achieve City-wide, in building portable radio coverage equivalent with the coverage available for the other City Public Safety Agencies and necessary in order to address the Health and Safety and operational requirements for the paramedics.

The Acting Chief Financial Officer has reviewed the report and concurs with the financial implications described.

Recommendations:

It is recommended that:

- (1) Council approve the Portable Radio Infrastructure project as part of the 2002-2006 Capital Program for Toronto Emergency Medical Services;
- (2) Council approve, that should the Ministry of Health and Long-Term Care fail to approve the funding in 2002, Toronto EMS may request the City to provide the necessary funding in the 2003-2004 budget submissions;
- (3) Council approve the implementation of the Portable Radio Infrastructure project in stages, over two years, subject to funding availability;
- (4) Toronto EMS optimize the implementation steps in order not to exceed the total estimated cost; and
- (5) the appropriate City officials be given the authority to give effect thereto.

Background:

At the present time, Toronto EMS portable radio users use a conventional VHF system with an infrastructure that is over 20 years old. The system needs to be replaced for the following reasons:

- (1) The infrastructure is becoming unreliable and parts and maintenance expertise are difficult to find.
- (2) Industry Canada is redeploying the VHF frequency spectrum resulting in a need for full infrastructure and user equipment replacement by 2004.
- (3) An increased need for communications from inside buildings due to new emergency health care issues, such as hospital emergency room co-ordination and CTAS implementation, make the present system unsuitable due to limitations in coverage. The Fluelling inquest has brought forward recommendations for portable system upgrades.
- (4) Increased concerns for the health and safety of the paramedics in the field have prompted for emergency button signalling requirements and better coverage.

- (5) Increased requirement for a system that will facilitate communications among public safety agencies at the site of a major incident.

In December 1998, the City of Toronto awarded Motorola Canada a \$34.5 million contract for the supply of an integrated radio communications system for Toronto Police and Toronto Fire. Representatives from Toronto EMS and the Works Department were included in the project steering committee in order to identify opportunities for other city radio users/ infrastructure to be added to the project. As a public safety user, Toronto EMS was the prime candidate for joining the system.

The Toronto EMS engineering staff conducted a detailed analysis and review of existing public safety system design options including public carriers and concluded that the integrated Toronto Police/Toronto Fire system was the best option for the EMS portable radio migration. The analysis took into account possible infrastructure costs.

It was established that, due to dispatch console functionality and AVL requirements, the mobile radios will remain on the existing EMS system until it is found that economical and technical factors would make a change necessary.

Before the Toronto Police/Toronto Fire system was fully implemented, the system loading, due to roaming patterns, was not fully known and it was not possible to fully determine the infrastructure required for EMS portable integration. It was, however, established that the Central Zone had enough capacity to allow EMS to join without any infrastructure additions. Based on these facts, as part of the 2001 component of the 2001-2005 Capital Program for Toronto Emergency Medical Services, \$1,100,000.00 was included for the procurement of portable radio equipment for the paramedics, contingent upon 50 percent funding by the Ministry of Health and Long-Term Care. The City of Toronto portion of the gross funding was \$550,000.00. In its September 2001 session, Council approved the spending of the City share of the cash flow found in the 2001-2005 Capital Program for Toronto Emergency Services. In December 2001, Toronto EMS proceeded with the purchase of 100 Motorola portable radios, the required number of radios to equip each ambulance with one radio, the minimum quantity to complete the project. The remaining funds to \$550,000.00 will be used for integration items. The portable radios will be activated on the Central Zone of the Toronto Police/Toronto Fire radio system. Toronto EMS would not achieve all their communications objectives at this stage but will achieve an improvement in portable communications.

In 2001, once the implementation of the Toronto Police/Toronto Fire system was progressing, it was identified that EMS will need to contribute infrastructure to the East, North and West Zones in order to be allowed full City-wide in building coverage. Toronto EMS initiated the Portable radio infrastructure project that became part of the 2002 capital funding requests submitted to MOHLTC on September 21, 2001 and included in the 2002-2003 Capital-funding program for Toronto EMS. Toronto EMS is seeking 100 percent MOHTLC funding for this project.

Toronto EMS will also contribute operating funds to the maintenance and telecommunications requirements of the Toronto Police/Toronto Fire system. There are no new costs to the City associated with this requirement and, since the EMS communications budget is 100 percent covered by MOHTLC, there is a potential for operating cost savings for the City of Toronto.

Comments:

Toronto EMS is continuing to negotiate with the MOHLTC for the funding of the remaining portion of \$550,000.00 of the portable radio equipment project in order to supply two portable radios in each ambulance. The City will not be required to fund these costs. The project was scalable and a useful status has been achieved at this point.

Toronto EMS will continue to negotiate with MOHLTC the approval and funding of the Portable Radio Infrastructure project.

Conclusion:

The implementation of portable radios and additional infrastructure on the Toronto Police/Toronto Fire system is the best option for Toronto EMS in order to achieve its portable communications objectives.

Contact:

Ron Kelusky, General Manager, Toronto Emergency Medical Services, Tel: (416) 397-9240, Fax: 416-392-2115; e-mail: rkelusky@city.toronto.on.ca

The Policy and Finance Committee also submits the following communication (January 31, 2002) from the City Clerk, outlining the Recommendations of the Economic Development, Culture and Tourism respecting the 2002-2006 Capital Budget which were submitted to the Budget Advisory Committee for its consideration:

Recommendations:

The Economic Development and Parks Committee at its meeting held on January 21 and January 25, 2002, reviewed the 2002 Capital Program for the Economic Development, Culture and Tourism Department and recommended to the Budget Advisory Committee the adoption of the 2002 Capital Program for the following Divisions:

I. Culture:

As presented, subject to \$105,000.00 gross and \$55,000.00 net being reinstated for Fort York – Public Program Development, conditional upon the City funding only being available on receipt of funds raised by the Friends of Fort York in the amount of \$50,000.00.

II. Economic Development:

As presented, subject to the following:

- (a) \$55,000.00 gross and \$27,500.00 net be added for capital cost sharing for the York Eglinton BIA in 2002;
- (b) \$164,000.00 gross and net be added for the Façade Program throughout the City; and

- (c) Emery Village be included in the list to establish BIAs at zero gross and zero net in 2002;

III. Parks and Recreation:

As presented, subject to the following:

- (a) the reduction in the Tree Advocacy Program – City Wide be reinstated at a cost of \$250,000.00;
- (b) the reduction in the Ravine Forest Management Program be reinstated at a cost of \$150,000.00;
- (c) the reduction in the Toronto Bike Plan Program be reinstated at a cost of \$250,000.00;
- (d) the Victoria Village Redevelopment Program be phased in with the City committing \$2 million in 2003; that this project be identified as a high priority given the fact that there had been a previous commitment to the Community; and the need for community space in this area of Ward 34 is still acute;
- (e) funding for the Glendora Park Tennis Court rebuild be accelerated from 2007 to 2003; and
- (f) the Murison Park Project of \$369,000.00 gross and \$369,000.00 net approved in the 2001 Parks and Recreation Capital Program be increased by \$50,000.00 gross and '0' net to a total project cost of \$419,000.00 gross and \$369,000.00 net to reflect contributions of \$25,000.00 from First Professional and \$25,000.00 from Honda for a total of \$50,000.00 for the installation of lighting at Murison Park.

The Economic Development and Parks Committee reports, for the information of the Budget Advisory Committee, having requested the Commissioner of Economic Development, Culture and Tourism to:

- (1) take into consideration the geographical differences in the City and consider areas in the City that could adopt some of the Cultural Programs;
- (2) review, in consultation with the Commissioner of Works and Emergency Services, the Chief Financial Officer and Treasurer, the Ward Councillor and the BIA, the Bloor Street Transformation Plan and report to the Economic Development and Parks Committee on the financial and operational implications of the plan for the City;
- (3) report to the Economic Development and Parks Committee:
 - (i) outlining the possibility of expanding the Golf Program, i.e., creating new golf courses;
 - (ii) providing a priority list of the City's playground replacement program;

- (iii) on the status of establishing a driving range on vacant land adjacent to the Allen Expressway;
 - (iv) the development of a soccer facility in the North District, within the \$500,000.00 allotment approved within the capital budget and that prior to the submission of such report, staff consult with interested Members of Council; and further that a strong and concerted effort be exercised with York University to re-consider the placement of the soccer facility on its main campus, in alignment with the proposed Fred Young Park; and
 - (v) the feasibility of Emery Yard being used as an outdoor ice rink; and
- (4) report on a process to manage and control increasing capital costs for facility projects being submitted at higher prices than originally estimated.

Background:

The Economic Development and Parks Committee at its meeting held on January 21 and January 25, 2002, received an overview presentation by the Commissioner of Economic Development, Culture and Tourism and relevant staff, respecting the 2002 Capital Program and the 2002 Operating Budget of the Economic Development, Culture and Tourism Department; and began its deliberation of the 2002 Capital Program for the following programs:

- (i) Culture;
- (ii) Economic Development; and
- (iii) Parks and Recreation.

The Economic Development and Parks Committee reports having received the following reports and communications and copies thereof are on file in the office of the City Clerk:

- (a) (December 5, 2001) from the City Clerk, advising that the Children and Youth Action Committee at its meeting held on November 29, 2001, recommended to the Community Services Committee, the Economic Development and Parks Committee, the Library Board and the Board of Health:
 - (1) the adoption of the recommendations contained in the Children and Youth Action Committee's Draft Action Plan 2002, as amended; and
 - (2) the adoption of the recommendations contained in the Youth Action plan Budget Recommendations for 2002 from the Toronto Youth Cabinet;
- (b) (December 14, 2001) from the Commissioner of Economic Development, Culture and Tourism, reporting, as directed by Council at its meeting of April 23, 24, 25, 26, 27, 30, May 1 and 2, 2001, on the transfer of Heritage Toronto's budget line from the Economic Development, Culture and Tourism Department to the Consolidated Grants budget, and recommending that:

- (1) the administration and location of Heritage Toronto's budget remain within the Operating Budget of the Economic Development, Culture and Tourism Department, Culture Division; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (c) (November 14, 2001) from the City Clerk, advising that the School Advisory Committee at its meeting held on November 13, 2001, requested the Economic Development and Parks Committee to express the concern of the City with respect to the recent winter temperature guidelines issued by the Toronto District School Board for their pools and the effects on participants in City recreation programs and other community groups;
- (d) (January 17, 2002) from the Commissioner of Economic Development, Culture and Tourism, reporting on the plan for a trail from the Don Valley Brickworks to Todmorden Mills as part of the 2002 Capital Budget deliberations; and recommending that:
- (1) the project and funding for the above noted trail project be reconsidered in the context of the 2003-2007 Capital Works Program;
 - (2) this report be forwarded to the Toronto Cycling Committee for information; and
 - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (e) (January 16, 2002) from Ms. Lois Greenspoon, Executive Co-ordinator, The Eglinton Way BIA, requesting the City to reinstate its capital cost-sharing program;
- (f) (January 17, 2002) from Mr. Henry Varga, President, Kingsway BIA, requesting the City to reinstate its capital cost-sharing program;
- (g) (January 17, 2002) from Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore, in support of reinstating the 2002 BIA Capital Cost-Sharing Requests;
- (h) (January 17, 2002) from Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore, in support of a budget allocation for parking for the Assembly Hall in South Etobicoke;
- (i) (January 18, 2002) from Mr. James L. Robinson, Executive Director, Downtown Yonge Street Business Improvement Area, respecting a capital cost-sharing request of \$72,511.00 for Street Lighting Improvement;
- (j) (January 18, 2002) from Mr. Joe Pianta, Vice Chair, Eglinton Hill BIA, respecting a 2002 Capital Cost-Sharing request of \$80,000.00 for Pedestrian Scale Lighting;
- (k) (January 21, 2002) from Mr. Nick Alampi, Vice-Chair, York Eglinton BIA, requesting \$55,000.00 for capital cost-sharing for 2002;

- (l) (January 18, 2002) from Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore, requesting reinstatement of funding for the Commercial Facade Improvement Program and for the industrial lands capital improvement project in South Etobicoke;
- (m) (January 21, 2002) from Councillor Anne Johnston, Ward 16 Eglinton-Lawrence, requesting the reinstatement of the Yonge Lawrence Village BIA cost-sharing request of \$50,000.00;
- (n) (January 21, 2002) from Councillor Anne Johnston, Ward 16 Eglinton-Lawrence requesting the reinstatement of the Eglinton Way BIA cost-sharing request of \$5,000.00;
- (o) (January 18, 2002) from Ms. Paula Mercuri-Fetterolf, Chair, The West Eglinton Revitalization Committee, requesting that the proposed 2002 capital budget funds for the Commercial Facade Improvement Program allocated to West Eglinton Revitalization Committee for the full amount of \$200,000.00 be approved and not reduced to \$100,000.00;
- (p) (January 21, 2002) from Ms. Jennifer Penney, Chair, Parkdale/Liberty Economic Development Corporation, requesting that \$190,000.00 for the Parkdale/Liberty Employment Revitalization Area be maintained in the 2002 budget;
- (q) (January 21, 2002) from Ms. Ann Dembinski, President, Canadian Union of Public Employees, Local 79, in opposition to an increase of 1 percent gapping in the 2002 budget for Culture, Parks and Recreation, Special Events, Customer and Business Support and Economic Development;
- (r) (January 21, 2002) from Mr. Douglas Counter, Resident, in support of reducing pesticide use in Toronto;
- (s) (January 18, 2002) from Mr. Luc Trottier and Ms. Carolyn Walker, Residents, in support of the allocation of funds to the 2002 budget for assessment of the buildings/land at Sorauren Park;
- (t) (January 20, 2002) from Sholem Dolgoy, Resident, in support of the allocation of funds to the 2002 budget for a feasibility study for the Wabash Recreation Centre;
- (u) (January 21, 2002) from Mr. John Tomaszewski, Resident, in support of providing fund in the 2002 budget for the Wabash Recreation Centre;
- (v) (January 21, 2002) from Ms. Mary Dahonel, Mr. Jacob Bredo, Ms. Amelia Bredo and Mr. Robert Bredo, Residents, in support of providing funds in the 2002 budget for a structural and feasibility analysis on the two brick buildings in the Souraren and Wabash Avenues area as a potential use for a recreation centre;
- (w) (January 18, 2002) from Mr. Dino Gliosca, Resident, in support of providing funds in the 2002 budget for the Wabash Recreation Centre;

- (x) (January 18, 2002) from Ms. Rosemary Skiba and Mr. Daniel Bissada, Residents, in support of the allocation of funds for improvement of the Wabash Avenue Site;
- (y) (January 21, 2002) from Witold Panek, Resident, in support of providing funds in the 2002 budget for the Wabash Community Centre;
- (z) (January 18, 2002) from Seija Hyhko, Principal, Parkdale Junior/Senior Public School, in support of keeping pools open in all Toronto Schools;
- (aa) (January 18, 2002) from Mr. Gary Duncan, Principal, Parkdale Collegiate, in support of the continued use of the swimming pool at Parkdale Collegiate;
- (bb) (January 21, 2002) from Mr. Bruce Voogd, Chair, and Mr. Michael Hora, Roncesvalles-Macdonell Residents' Association, in support of funds being allocated in the 2002 budget to keep pools open at Fern Avenue Public School, Parkdale Collegiate Institute and Parkdale Public School;
- (cc) (January 18, 2002) from Ms. Kimberley Beam, in support of funds being allocated in the 2002 budget for the proposed Soraruen/Wabash Community Centre;
- (dd) (January 18, 2002) from Chris Klem and Krys Galetin, in support of a structural feasibility study being done for the industrial buildings at 41 Wabash Avenue;
- (ee) (January 21, 2002) from Ms. Marilyn A. Nairn, in support of funds being allocated to conduct an analysis of the demolition and clean-up costs for the Wabash Avenue site;
- (ff) (January 22, 2002) from Ms. Helen Jefferson Lenskyj, University of Toronto, urging Council to find the money to keep school pools open;
- (gg) (January 24, 2002) from Councillor Pam McConnell, Ward 28 Toronto Centre-Rosedale, requesting the Economic Development and Parks Committee to refer the pools issue to the Mayor's office for report back to Council through the Policy and Finance Committee; and
- (hh) (January 23, 2002) from Councillor Gerry Altobello, Ward 35 Scarborough Southwest, requesting that funding for two additional BIA positions be added to the Economic Development Budget in the amount of \$105,000.00.

The following persons appeared before the Economic Development and Parks Committee in connection with the foregoing matter:

- Mr. Derek Hill, Resident;
- Mr. Raymond Cope, Resident;
- Ms. Rina Greer, on behalf of the Toronto Sculpture Garden; and filed a copy of her submission;
- Mr. Henry Calderon, Project Director, West Toronto Junction Team;
- Ms. Kathleen Howes, Ms. Gwyneth Lonergan, Ms. Gabe Thirwell, on behalf of "Challenge the Church: For a Just World Youth Day"; and filed a copy of their submission;

- Ms. Mary Ann Isfiloglu, Keele/Mountview Public School Parent Council; and filed a petition with approximately 114 signatures and 16 letters from students of Keele Street Public School in support of keeping the Keele Street Public School pool open;
- Mr. Ken Amoroso, CUPE Local 79;
- Mr. Ernest Buchner, Executive Director, and Mr. Peter Carruthers, Chairman of the Board, Heritage Toronto; and filed a copy of their submission;
- Mr. Jeff Gillan, Corso-Italia BIA;
- Mr. Victor Capella, Hillcrest BIA;
- Mr. James L. Robinson, Downtown Yonge Street BIA;
- Mr. Jason Wong, Mr. Colin Claxton and Mr. Dale Cheung, South Riverdale Revitalization Projects;
- Mr. David Cunningham, Danforth by the Valley BIA; and filed a copy of his submission;
- Mr. Nick Alampi, Vice Chair, Yonge/Eglinton BIA,;
- Ms. Karen Campbell, Greater Toronto Market Alliance; and filed a copy of her submission;
- Mr. Joe Gill, Friends of Fort York;
- Mr. George Beal, Fort York;
- Ms Wendy Pinder, South Etobicoke Regeneration Project;
- Ms. Sara Doucette, Swansea Resident, and filed a letter from her daughter Claire Doucette in support of keeping Swansea pool open;
- Ms. Lin Clay, Roncesvalles Village BIA;
- Mr. Michael Hora, Ronsevalles-Macdonell Residents' Association, and filed a copy of his submission;
- Ms. Briar de Lange and Ms. Karol Murillo, Bloor/Yorkville BIA; a filed a copy of their submission;
- Mr. Rich Whate, Toronto Environmental Alliance; and filed a copy of his submission;
- Ms. Wendy Whittam, Resident;
- Ms. Stephanie Anevich, Yonge/Lawrence Village BIA;
- Ms. Sarah Houghton, Resident;
- Ms. Bev Swerling, Resident;
- Mr. Doug Counter, Resident;
- Mr. John Kiru, Executive Director, TABIA;
- Ms. May Haslam, on behalf of Fern Avenue Public School; and filed a copy of her submission;
- Ms. Sue Zindros, Chair, Greektown on the Danforth BIA;
- Ms. Grace Russo, Little Italy BIA;
- Mr. Peter Litherland, Resident;
- Mr. Daniel Tordjman, Toronto Youth Cabinet;
- Councillor Sandra Bussin, Ward 32 Beaches-East York;
- Councillor Olivia Chow, Ward 20 Trinity Spadina;
- Councillor Doug Holyday, Ward 3 Etobicoke Centre;
- Councillor Jack Layton, Ward 30 Toronto Danforth;
- Councillor Peter LiPreti, Ward 8 York West;
- Councillor Joe Mihevc, Ward 21 St Paul's;
- Councillor Howard Moscoe, Ward 15 Eglinton-Lawrence;
- Councillor Frances Nunziata, Ward 11 York South-Weston;
- Councillor Joe Pantalone, Ward 19 Trinity-Spadina;

- Councillor Kyle Rae, Ward 27 Toronto Centre-Rosedale;
- Councillor David Shiner, Ward 24 Willowdale; and
- Councillor Michael Walker, Ward 22 St. Paul's.

The Policy and Finance Committee also submits the following communication (January 29, 2002) from the City Clerk, outlining the Recommendations of the Planning and Transportation Committee respecting the 2002 Operating Budget and the 2002-2006 Capital Budget which were submitted to the Budget Advisory Committee for its consideration:

Recommendations:

The Planning and Transportation Committee recommends that:

- A. (1) the recommendations contained in the Analyst Briefing Notes for the 2002-2006 Capital Program, Urban Development Services:
- (2) the following recommendation (3) contained in the Analyst Briefing Notes for 2002-2006 Capital Program, Special Corporate Projects:
- “(3) That the 2002 Capital Program for the Special Corporate Projects consisting of Phase II for the New Zoning By-law project, with a 2002 cash flow of \$1.518 million, and future year commitments of \$2.636 million, for a total project cost of \$4.154 million, as outlined in Appendix 3 be approved;”
- (3) the recommendations contained in the Analyst Briefing Notes for 2002-2006 Capital program, Yonge Dundas Project;
- (4) the recommendations contained in the Analyst Briefing Notes for the 2002-2006 Capital Program for the Waterfront Revitalization Initiative;
- (5) the recommendations contained in the Analyst Briefing Notes for the 2002 Operating Budget; and
- (6) the recommendations contained in the Analyst Briefing Notes for 2002 Operating Budget New/Enhanced Services

be adopted subject to:

- (a) including into the 2002-2006 Capital Program for the Waterfront Revitalization Initiative and the 2002 Operating Budget, additional funding in the amount of \$944,555 for the formation and operation of the Toronto Waterfront Revitalization Secretariat within Urban Development Services from December 1, 2001 to December 31, 2002, such funding having been approved by City Council at its meeting on November 6, 7 and 8, 2001 (Clause 9 of Report 14 of Policy and Finance Committee refers) and to be recovered from Capital at net zero cost;

- (b) reinstating into the 2002 Urban Development Services Operating Budget a \$200,000 allocation towards the City Planning Data Collection and Transportation and Employment Surveys;
- (c) adopting the following recommendations contained in the communication (January 17, 2002) from Councillor Pantalone, which would result in \$1.101 Million gross and net \$0.961 Million:
 - “(1) the Committee concur with Level 1 and 2 reductions as proposed by the Commissioner to achieve efficiencies;
 - (2) the Committee approve the following items in the department’s list of enhanced and new service changes for recommendation to the Budget Advisory Committee;
 - (3) the Committee approve \$1.1 million of the enhanced and new service requests of the department; and
 - (4) the Committee request the Budget Advisory Committee to reconfirm that the amount for enhanced service changes as noted below will be added to the base budget of Urban Development Services for future years.

Enhanced Service Changes	Requested Gross \$000s	Requested Net \$000s	Rec. Net \$000s	Comments
1a Business Systems salaries – technical error	\$483.1	\$483.1	\$350.0	Defer consideration of funding in the amount of \$133.1 for two vacant positions until 2003
1b Cycling Program – technical error	\$108.0	\$108.0	\$108.0	Reinstate funding for core program
2 Gapping Reduction – MLS inspectors	\$436.4	\$436.4	\$218.0	Allows 3 of 6 positions to be filled by lowering gapping level to 3.2 percent
3 City Planning Data Collection	\$63.0	\$63.0	\$0.0	Absorb within division
4 OMB Hearing Support	\$255.0	\$255.0	\$150.0	Reduce amount by \$105.0
5 Postering By-law Enforcement	\$290.0	\$290.0	\$0.0	Defer consideration of funding until 2003
6 City Planning Transportation and Employment Surveys	\$295.9	\$295.9	\$0.0	Absorb within division

Enhanced Service Changes	Requested Gross \$000s	Requested Net \$000s	Rec. Net \$000s	Comments
7 City Planning Studies	\$157.5	\$157.5	\$100.0	Defer one study until 2003
Subtotal – Enhanced	\$2,088.9	\$2,088.9	\$926.0	
New Service Changes				
1 City Planning Waterfront Part 2 Precinct Studies	\$250.0	\$250.0	\$125.0	Spread study work over 2 years
2 Sign By-law Harmonization	\$100.0	\$100.0	\$0.0	Defer item until 2003
3 Streamlining of Development Review Process	\$50.0	\$50.0	\$50.0	Include item for 2002
4 Parkdale Project	\$55.0	\$55.0	\$0.0	Absorb within division
Subtotal – New	\$455.0	\$455.0	\$175.0	
Total	\$2,543.9	\$2,543.9	\$1,101.0	
Less: Additional Recoveries				
1 Increase administrative fee for work without a permit			\$93.3	
2 Increase right-of-way fees			\$46.5	
Subtotal – Recoveries	-	-	\$139.8	
Total	\$2,543.9	\$2,543.9	\$962.2”	

(d) approving the funding request in the amount of \$23,200 for the 2002 Budget of the Taxicab Advisory Committee, as outlined in the communication (September 25, 2001) from Neil Beveridge, Chair, Taxi Advisory Committee appended to his further communication dated January 14, 2002, subject to an appropriate increase being levied on all taxi licensing fees to offset this additional cost; and

(e) with respect to point 7. of the foregoing list respecting City Planning Studies, priority being given to the City cost-sharing these studies;

B. the Commissioner of Urban Development Services be requested to submit a status report to the Planning and Transportation Committee for its meeting on September 9, 2002 on:

(1) the precinct plans for the waterfront, and provide timelines for their completion and for the work already in progress;

(2) the restructuring of the Municipal Licensing and Standards Division and the adequacy of the number of inspectors, including performance standards and timing of any additional staff requirements; and

- (3) based upon an estimated volume of complaints, advise on the optimum number of inspectors needed to deal with all complaints and indicate an appropriate level of increase in licensing fees required to ensure that any additional positions are provided on a full cost-recovery basis;

C. the Commissioner of Urban Development Services be requested to:

- (1) submit an annual report to the Planning and Transportation Committee on all fees that have automatic inflationary increases built into them;
- (2) authorize her staff to conduct a comprehensive review of vending fees and report to the Planning and Transportation Committee in 8 months on their findings;
- (3) report to the Planning and Transportation Committee on adjusting all vending fees on City streets that are arterial roads, to make them equivalent to vending fees on Metro roads, such adjustment to be phased in over four years;
- (4) authorize her staff to conduct a comprehensive review of the method of allocating vending locations with a view to providing sufficient information to enable the Licensing Sub Committee to make recommendations to Planning and Transportation Committee in 2002;
- (5) report on ending the practice of sub-letting and selling vending spots; and
- (6) immediately begin to review all development levies, as previously requested last year, so that the required legal process can be accomplished in time for the Committee to review these charges during the 2003 Budget process.

The Planning and Transportation Committee reports having recommended the adoption of the report (January 18, 2002) from the Commissioner of Urban Development Services regarding increases in boulevard café, marketing and vending fees and having forwarded its recommendations in this regard to the Works Committee for its meeting on January 25, 2002 by separate communication.

Background:

At its meetings on January 14 and 24, 2002, the Planning and Transportation Committee gave consideration to the following material:

- paper copy of PowerPoint presentation, titled “2002 Capital and Operating Budgets”, as presented by the Commissioner of Urban Development Services
- Analyst Briefing Notes for 2002 - 2006 Capital Program on:
 - (a) Urban Development Services;
 - (b) Special Corporate Projects;
 - (c) Yonge Dundas Project;

- (d) Waterfront Revitalization Initiative;
- (e) 2002 Operating Budget of Urban Development Services; and
- (f) 2002 New/Enhanced Services Request;

- communication (January 14, 2002) from Ann Dembinski, President, CUPE, Local 79, forwarding concerns about the lack of meaningful information regarding the operating budgets of the departments under the Committee's mandate and requesting that the budget not be cut and adequate resources be provided to continue this critical work;
- communication (undated) from Neil Beveridge, Chair, Taxicab Advisory Committee, submitting the following 2002 budget items, as approved by TAC at its meeting on September 24, 2001:

Per Diem for members	\$12,000.00
Workshops/Incidentals	\$ 5,000.00

TaxiWatch Programme

Awards	\$2,000.00
Coordinator honorarium	<u>\$4,200.00</u>
	\$6,200.00;

- further communication (January 14, 2002) from Neil Beveridge, Chair, Taxicab Advisory Committee, requesting that the Committee adopt the 2002 Taxicab Advisory Committee Budget Request as outlined in his letter dated September 25, 2001 to Mr. Bruce Robertson;
- communication (January 17, 2002) from Councillor Pantalone recommending that:
 - (1) the Committee concur with Level 1 and 2 reductions as proposed by the Commissioner to achieve efficiencies;
 - (2) the Committee approve the following items in the department's list of enhanced and new service changes for recommendations to the Budget Advisory Committee:
 - (3) the Committee approve \$1.1 million of the enhanced and new service requests of the department; and
 - (4) the Committee ask the Budget Advisory Committee to confirm that the amount for enhanced service changes as noted below will be added to the base budget of Urban Development Services for future years.

Enhanced Service Changes	Requested Gross \$000s	Requested Net \$000s	Recommended Net \$000s	Comments
1a Business Systems salaries – technical error	\$483.1	\$483.1	\$350.0	Defer consideration of funding in the amount of \$133.1 for two vacant positions until 2003
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2 Gapping Reduction – MLS inspectors	\$436.4	\$436.4	\$218.0	Allows 3 of 6 positions to be filled by lowering gapping level to 3.2 percent
3 City Planning Data Collection	\$63.0	\$63.0	\$0.0	Absorb within division
4 OMB Hearing Support	\$255.0	\$255.0	\$150.0	Reduce amount by \$105.0
5 Postering By-law Enforcement	\$290.0	\$290.0	\$0.0	Defer consideration of funding until 2003
6 City Planning Transportation and Employment Surveys	\$295.9	\$295.9	\$0.0	Absorb within division
7 City Planning Studies	\$157.5	\$157.5	\$100.0	Defer one study until 2003
Subtotal – Enhanced	\$2,088.9	\$2,088.9	\$926.0	
New Service Changes				
1 City Planning Waterfront Part 2 Precinct Studies	\$250.0	\$250.0	\$125.0	Spread study work over 2 years
2 Sign By-law Harmonization	\$100.0	\$100.0	\$0.0	Defer item until 2003
3 Streamlining of Development Review Process	\$50.0	\$50.0	\$50.0	Include item for 2002
4 Parkdale Project	\$55.0	\$55.0	\$0.0	Absorb within division
Subtotal – New	\$455.0	\$455.0	\$175.0	
Total	\$2,543.9	\$2,543.9	\$1,101.0	

Enhanced Service Changes	Requested Gross \$000s	Requested Net \$000s	Recommended Net \$000s	Comments
Less: Additional Recoveries				
1 Increase administrative fee for work without a permit			\$93.3	
2 Increase right-of-way fees			\$46.5	
Subtotal – Recoveries	-	-	\$139.8	
Total	\$2,543.9	\$2,543.9	\$962.2	

- report (January 17, 2002) from the Commissioner, Urban Development Services addressing the Committee's questions that arose during the Urban Development Services' budget presentation on January 14, 2002;
- report (January 18, 2002) from the Commissioner, Urban Development Services reporting on a proposal to increase boulevard cafe, marketing, and vending fees by five percent (5%) to the annual charge as prescribed in Chapters 313 and 315 of the former City of Toronto Municipal Code and former Metropolitan Toronto By-law No. 98-97, and recommending that the Committee:
 - (1) recommend to the Works Committee that Chapter 313 of the former City of Toronto Municipal Code be amended to increase the annual fees applicable to: Awning, temporary marketing enclosures or similar temporary installations (§313-35); Boulevard cafes (§313-36); and Temporary partial café enclosure (§313-37) as prescribed for in Schedule A of Chapter 313, and Chapter 315 of the former City of Toronto Municipal Code by adopting the Estimated 2002 fee plus five percent (5%) as set out in the report and that those fees continue to be subject to automatic increases in subsequent years based on the Consumer Price index as provided for in that schedule;
 - (2) recommend to the Works Committee that Metropolitan Toronto By-law No. 98-97 be amended to increase the annual fees applicable to vending fees on Metro Roads by adopting the Estimated 2002 fee plus five percent (5%) as set out in the report and that those fees continue to be subject to automatic increases in subsequent years based on the Consumer Price index as provided for in that by-law;
 - (3) this report be forwarded to the Works Committee meeting scheduled for January 22, 2002 for its consideration in order that the matter may be dealt with at the Council meeting of February 13, 14 and 15, 2002; and
 - (4) the City Solicitor be authorized to prepare the necessary amendments and introduce in Council the necessary bill(s) to give effect thereto; and

- communication (undated) from Hamish Wilson submitting comments respecting the budget.

The following persons appeared before the Planning and Transportation Committee in connection with the foregoing matter:

On January 14, 2002:

- Neil Beveridge, Chair, Taxicab Advisory Committee; and
- Ken Amoroso, CUPE, Local 79; and

on January 24, 2002:

- Ron Hart, obo Toronto Cycling Committee;
- Jacquelyn Hayward, Black Creek Regional Transportation Management Association;
- Hamish Wilson;
- Crawford Murphy; and
- Steve Crossman.

(Communication dated January 14, 2002, addressed to
Councillor Pantalone, from Mr. Neil Beveridge
respecting Item No. 1 Planning and Transportation
Committee Meeting January 18, 2002)

Dear Councillor Pantalone:

This is further to my deputation at the Planning and Transportation Committee meeting on Monday, January 14, 2002, on Urban Development Services 2002 Operating and Capital Budgets and concerning the 2002 Budget Estimates Taxicab Advisory Committee (TAC).

I would like to request that your Committee adopt the 2002 Taxicab Advisory Committee Budget Request as outlined in my letter dated September 25, 2001, to Mr. Bruce Robertson.

Staff calculations using the baseline do not adequately reflect the budget needed for the TAC to be effective and responsible.

The TAC did not exist in its present elected form to establish a valid baseline for the last budget.

I would respectfully ask that the 2002 Budget Estimates Taxicab Advisory Committee be used as the baseline for purposes of the 2002 Urban Development Services Operating Budgets.

This request is a very minor part of the total Urban Development Services Operating Budget; the TAC has thoroughly discussed and endorsed the calculations and does not see the need for further review.

Please refer to the written material I submitted on January 14, 2002, for Item 3 2002 Operating and Capital Budgets.

Thank you for your consideration.

(Memorandum dated January 17, 2002, addressed to the
 Members of the, Planning and Transportation Committee
 from Councillor Joe Pantalone, Chair, Planning and
 Transportation Committee respecting Urban Development
 Services 2002 Operating Budget)

At its meeting of January 14, 2002, the Committee reviewed the operating and capital budgets of the Urban Development Services department. As you will recall, the department outlined enhanced and new service changes to its operating budget totaling \$2.5439 million. The Committee indicated its preference for the Chair to make recommendations concerning this amount.

As the Commissioner stated in her presentation, the Urban Development Services net budget expenditures represent just 0.5 percent of the overall City net operating budget. More importantly, Urban Development Services recovers \$0.82 for every dollar spent and increases the assessment wealth of the City, as well as contributing to its quality of life.

Notwithstanding these facts, the City of Toronto is facing difficult decisions concerning its budget. I therefore recommend that:

- (1) the Committee concur with the Level 1 and 2 reductions as proposed by the Commissioner to achieve efficiencies; and
- (2) the Committee approve the following items in the department's list of enhanced and new service changes for recommendation to the Budget Advisory Committee:

Enhanced Service Changes	Requested Gross \$000s	Requested Net \$000s	Recommended Net \$000s	Comments
1a Business Systems salaries – technical error	\$483.1	\$483.1	\$350.0	Defer consideration of funding in the amount of \$133.1 for two vacant positions until 2003
1b Cycling Program – technical error	\$108.0	\$108.0	\$108.0	Reinstate funding for core program
2 Gapping Reduction – MLS inspectors	\$436.4	\$436.4	\$218.0	Allows 3 of 6 positions to be filled by lowering gapping level to 3.2 percent.

Enhanced Service Changes	Requested Gross \$000s	Requested Net \$000s	Recommended Net \$000s	Comments
3 City Planning Data Collection	\$63.0	\$63.0	\$0.0	Absorb within division
4 OMB Hearing Support	\$255.0	\$255.0	\$150.0	Reduce amount by \$105.0
5 Postering By-Law Enforcement	\$290.0	\$290.0	\$0.0	Defer consideration of funding until 2003
6 City Planning Transportation and Employment Surveys	\$295.9	\$295.9	\$0.0	Absorb within division
7 City Planning Studies	\$157.5	\$157.5	\$100.0	Defer one study until 2003
Subtotal – Enhanced	\$2,088.9	\$2,088.9	\$926.0	
New Service Changes				
1 City Planning Waterfront Part 2 Precinct Studies	\$250.0	\$250.0	\$125.0	Spread study work over 2 years
2 Sign By-Law Harmonization	\$100.0	\$100.0	\$0.0	Defer item until 2003
3 Streamlining of Development Review Process	\$50.0	\$50.0	\$50.0	Include item for 2002
4 Parkdale Project	\$55.0	\$55.0	\$0.0	Absorb within division
Subtotal - New	\$455.0	\$455.0	\$175.0	
Total	\$2,543.9	\$2,543.9	\$1,101.0	
Less: Additional Recoveries				
1 Increase administrative fee for work without a permit			\$93.3	
2 Increase right-of-way fees			\$46.5	
Subtotal – Recoveries	-	-	\$139.8	
Total	\$2,543.9	\$2,543.9	\$962.2	

In conclusion, I am recommending that the Committee approve \$1.1 million of the enhanced and new service requests of the department. The department proposes to recover \$139.8 thousand from further fee increases, resulting in a net figure of \$962.2 thousand. Although this amount represents an increase in the UDS's budget over last year, it will allow UDS to perform valuable program functions that remain Council priorities. In addition, I recommend that the Committee ask the Budget Advisory Committee to confirm that the amount for enhanced service changes as noted above will be added to the base budget of Urban Development Services for future years.

(Report dated January 17, 2002, addressed to the Planning and Transportation Committee from the Commissioner of Urban Development Services respecting “Questions Arising at the January 14, 2002, Planning and Transportation Committee Meeting”)

This report addresses the Committee’s questions that arose during the Urban Development Services’ budget presentation on January 14, 2002.

Q: Report on the total dollars for the Urban Design Program arising from the Strategic Directions Report.

A: The Strategic Directions Report includes 205 places and over 800 km of major and minor arterial routes and 45 km of expressways, representing 20 percent of all streets in the city. The theoretical total cost for these projects is \$400 million over 40+ years.

Q: Report on 2001 Project Actuals – Operating Budget

A: Department staff are currently in the middle of year-end procedures. Our best projection of our 2001 operating results at this time is:

	2001 Projected Actuals (\$000s)	2001 Approved Budget (\$000s)	Variance (\$000s)
Gross Expenditures	\$75,661.4	\$77,387.3	\$1,725.9
Revenue	\$61,595.6	\$63,240.8	\$1,645.2
Net Expenditures	\$14,065.8	\$14,146.5	\$80.7

Q: Provide breakdown of costs for Official Plan:

A: The breakdown is as follows:

Production/printing of 14 background reports e.g. Housing Background, Profile of Employment Districts and Centres, Commuter Patterns of Toronto Residents and Toronto’s Financial Services Industry	\$140,000
Public Consultation Information meetings (including mailing costs), bulletins, information packages, etc.	\$200,000
Advertisements Notification of statutory public meetings Notification of information meetings	\$100,000
Production/printing of Official Plan for consultation and consideration by Committee and Council	\$126,000
Production/printing of Approved Official Plan for distribution to the public	\$170,000
OMB - retainer for outside legal counsel	\$100,000
TOTAL	\$836,000

Q: Report back on fee increase for sidewalk cafes.

A: A report on this subject has been prepared for the Committee's approval.

Q: Report back on 2001/2002 reduction from 996 to 991 positions.

A: The figure of 996 positions was established in September 2001 with the preparation of organization charts for David Gunn. In the period from September to the creation of the 2002 Operating Budget organization charts, five positions were deleted in order to gain efficiencies as approved by Council during the 2001 budget process. In addition, Councillor McConnell inquired about the reduction of three positions as a result of the consolidation of the property information service. The position total of 991 includes these three positions which are identified as a Level 1 reduction.

Q: Provide update on 2002 Revenues to see if New/Enhanced services can be funded.

A: The department has identified two additional revenue sources totaling \$139,800 that can be used to offset the cost of the new and enhanced services. It is proposed that the administrative fee for work without a permit be increased to 50 percent, generating an additional \$93,300 in revenue for 2002. It is also proposed that right-of-way fees be increased, resulting in \$46,500 of additional revenue for 2002.

(Report dated January 18, 2002, addressed to the
Planning and Transportation Committee from the
Commissioner of Urban Development Services
entitled, "Increase in Boulevard Café, Marketing, and Vending Fees")

Purpose:

To report on a proposal to increase boulevard cafe, marketing, and vending fees by five percent (5 percent) to the annual charge as prescribed in Chapters 313 and 315 of the former City of Toronto Municipal Code and former Metropolitan Toronto By-law No. 98-97.

Financial Implications and Impact Statement:

The implementation of the proposed fee increase would increase the projected annualized revenues by approximately \$62,000.00 and have the effect of increasing revenue in 2002 by \$46,500.00.

Recommendations:

It is recommended that Committee:

- (1) recommend to the Works Committee that Chapter 313 of the former City of Toronto Municipal Code be amended to increase the annual fees applicable to: Awning, temporary marketing enclosures or similar temporary installations (§313-35); Boulevard cafes (§313-36); and Temporary partial café enclosure (§313-37) as prescribed for in

Schedule A of Chapter 313, and Chapter 315 of the former City of Toronto Municipal Code by adopting the Estimated 2002 fee plus five percent (5%) as set out in the report and that those fees continue to be subject to automatic increases in subsequent years based on the Consumer Price index as provided for in that schedule;

- (2) recommend to the Works Committee that Metropolitan Toronto By-law No. 98-97 be amended to increase the annual fees applicable to vending fees on Metro Roads by adopting the Estimated 2002 fee plus five percent (5%) as set out in the report and that those fees continue to be subject to automatic increases in subsequent years based on the Consumer Price index as provided for in that by-law;
- (3) this report be forwarded to the Works Committee meeting scheduled for January 22, 2002 for its consideration in order that the matter may be dealt with at the Council meeting of February 13, 14 and 15, 2002; and
- (4) the City Solicitor be authorized to prepare the necessary amendments and introduce in Council the necessary bill(s) to give effect thereto.

Background:

During the review of the budget presentation by Urban Development Services at the Planning and Transportation Committee meeting of January 14, 2002, members of the Committee requested information on a possible increase of five percent (5 percent) in the fees charged for boulevard cafes, marketing, vending and temporary partial enclosures.

Comments:

Cafes and Marketing:

Schedule A to Chapter 313 of the former City of Toronto Municipal Code presently provides for base rates as follows. Illustrated is the impact of a five percent (5%) fee increase:

§313-35 Awnings, temporary marketing enclosure or similar temporary installation

Annual charge for use of boulevard for display or sale of merchandise, per square metre	Per Schedule (1995)	Estimated 2002	Estimated 2002 plus 5%
Area 1	\$31.24**	\$32.18	\$33.79
Area 2	\$62.38**	\$64.25	\$67.45
Area 3	\$15.63**	\$16.10	\$16.90

§313-36 Boulevard Cafes

Annual charge for use of boulevard, per square metre		Estimated 2002	Estimated 2002 plus 5%
Area 1	\$22.97**	\$28.23	\$29.64
Area 2	\$45.94**	\$56.49	\$59.31
Area 3	\$11.49**	\$14.13	\$14.84

§313-37 Temporary partial café enclosures \$78.11**

Estimated 2002	Estimated 2002 plus 5%
\$80.45	\$84.47

**Note: These rates shall automatically increase on the first day of April in each year by the percentage increase in the All Items Index of the Consumer Price Index (not seasonally adjusted) for the Toronto Census Metropolitan Area, published by Statistics Canada, during the twelve month period ending on January 1 in the year of the rate increase.

Since 1995, when the by-law was amended to provide for an automatic increase to fees, the fees have increased at a rate of approximately three percent (3%) per annum.

The additional increase of five percent (5%) to the café, marketing and temporary partial enclosure fees will generate projected annualized revenues of approximately \$25,800.00.

Vending:

Chapter 315 of the former City of Toronto Municipal Code governs vending on the former City of Toronto streets and presently provides for base rates for a number of classes of permits. Those base rates have been the subject of automatic increases based upon the Consumer Price Index.

By-law No. 98-97 of the former Metropolitan Toronto governs vending on the former Metro Roads and provides for base rates for a number of classes of permits and are also subject to automatic increases based upon the Consumer Price Index.

The summary of the fees charged is as follows:

Sidewalk/Boulevard Vending (portable display unit)

City Streets

(annual fee)

Ice cream and flowers

2001

\$872.98

Food and Non-food

\$1,745.99

Metro Roads

(annual fee)

Ice cream and flowers

\$1,605.00

Food and Non-food

\$3,210.00

Estimated 2002	Estimated 2002 plus 5%
\$899.17	\$944.13
\$1,798.37	\$1,888.29
\$1,653.15	\$1,735.80
\$3,306.30	\$3,471.60

Curb Lane Vending (food vending vehicles)

City Streets

(annual fee)

	2001
Ice cream	\$3,117.81
Food and Non-food	\$4,240.24

	Estimated 2002	Estimated 2002 plus 5%
Ice cream	\$3,211.34	\$3,371.91
Food and Non-food	\$4,367.45	\$4,585.82
Ice cream	\$2,865.45	\$3,008.75
Food and Non-food	\$5,730.92	\$6,017.47

Metro Roads

(annual fee)

Ice cream	\$2,782.00
Food and Non-food	\$5,564.00

The increase of five percent (5%) to these vending fees will generate projected annualized revenues of approximately \$36,200.00.

Conclusions:

The implementation of the proposed fee increase would increase the projected annualized revenues, in total, by approximately \$62,000.00.

Implementation of these fee increases will require amendments to Chapter 313, Streets and Sidewalks, and Chapter 315, Street Vending, of the former City of Toronto Municipal Code to adjust the current fees. These new charges should also continue to be subject to the automatic annual percentage increase based on Consumer Price Index for subsequent years.

In addition, Metro By-law No. 98-97 will have to be amended to provide for the new fee which represents a five percent (5%) increase as noted above. These new charges should also continue to be subject to the automatic annual percentage increase based on Consumer Price Index for subsequent years.

The consideration of the Works Committee is also required, according to the City's Procedural By-law, before Council may approve the amended fee proposed.

Contact:

Frank Weinstock, Manager, Policy and Business Planning Unit, Municipal Licensing and Standards, Urban Development Services, Tel.: (416) 392-0404; Fax: (416) 392-7536; e-mail: fweinst@city.toronto.on.ca

(Communication dated January 29, 2002, addressed to the
 Budget Advisory Committee from the City Clerk, Planning and Transportation Committee
 respecting, "Urban Development Services' 2002 Operating Budget: Increase in Fees for
 Committee of Adjustment and Community Planning Applications")

Recommendations:

The Planning and Transportation Committee recommends that:

- (1) the Planning Application Fee Schedule, adopted by Council at its meeting held on April 16, 1998 (Clause No. 4 of Report No. 4 of The Urban Development Committee), be amended to increase planning application fees by 20 percent, effective March 1, 2002;
- (2) a surcharge be levied on applicants to cover facility rental and translation and sign language service costs associated with community consultation meetings;
- (3) the draft by-law attached as Appendix "A" to the report (January 4, 2002) from the Commissioner of Urban Development Services be amended by adding the following paragraph:

'E. The fees in subsection B shall automatically increase on the first day of January in each year by the percentage increase in the All Items Index of the Consumer Price Index (not seasonally adjusted) for the Toronto Census Metropolitan Area, published by Statistics Canada, during the twelve-month period ending on October 1 in the year immediately preceding the rate increase date.'
- (4) the Planning Applications Fees Schedule, as amended, be incorporated into Municipal Code, Chapter 441, Fees, substantially in the form of the draft by-law, as amended by the foregoing, attached as Appendix "A" to the above-noted report;
- (5) authority be granted for the introduction of the necessary bill in Council to give effect thereto and the City Solicitor, in consultation with the Commissioner of Urban Development Services, be given the authority to submit a bill directly to Council each year reflecting the annual Consumer Price Index increase; and
- (6) the Commissioner of Urban Development Services be requested to review the cost of processing applications on an annual basis and to report to the Planning and Transportation Committee if a fee increase based on the Consumer Price Index increase would result in fees exceeding the cost of processing the planning applications.

The Planning and Transportation Committee reports having requested the Commissioner of Urban Development Services to report to the Planning and Transportation Committee on incentives which would encourage property owners in areas designated as Community Improvement Areas to renovate their properties.

Background:

At its meeting on January 24, 2002, the Planning and Transportation Committee gave consideration to a report (January 4, 2002) from the Commissioner of Urban Development Services to increase fees for all Committee of Adjustment and Community Planning applications to better recover City Planning Division operating costs, and recommending that:

- (1) the Planning Application Fee Schedule, adopted by Council at its meeting held on April 16, 1998 (Urban Development Committee Report No. 4, Clause 4), be amended to increase planning application fees by 20 percent, effective March 1, 2002;

- (2) a surcharge be levied on applicants to cover facility rental and translation and sign language service costs associated with community consultation meetings;
- (3) the Planning Applications Fees Schedule, as amended, be incorporated into Municipal Code, Chapter 441, Fees, substantially in the form of the draft by-law attached as Appendix "A"; and
- (4) appropriate City officials be authorized and directed to take any necessary action, including the introduction of any Bills in Council, to give effect thereto.

(Report dated January 4, 2002, addressed to the
Commissioner of Urban Development Services entitled,
"Urban Development Services' 2002 Operating
Budget: Increase in Fees for Committee of
Adjustment and Community Planning Applications)

Purpose:

This report recommends increasing fees for all Committee of Adjustment and Community Planning applications to better recover City Planning Division operating costs. The current Planning Applications Fee Schedule has not been adjusted since it was created in 1998 to harmonize planning fees city-wide.

Attached to this report is a draft by-law to amend the 1998 Planning Applications Fee Schedule to implement a proposed 2 percent increase in fees for all planning applications.

Financial Implications and Impact Statement:

Implementation of the recommendations in this report will increase the revenue stream for City Planning applications and offset costs identified through recent budget processes. With the proposed 20 percent increase, the City Planning Division estimates increased revenue of approximately \$1 million in 2002 and an additional \$150,000 in 2003. The Treasurer and Chief Financial Officer have reviewed this Financial Impact statement and agree with its content.

Recommendations:

It is recommended that:

- (1) the Planning Applications Fee Schedule, adopted by Council at its meeting held on April 16, 1998 (Clause No. 4 of Report No. 4 of The Urban Development Committee), be amended to increase planning application fees by 20 percent, effective March 1, 2002;
- (2) a surcharge be levied on applicants to cover facility rental and translation and sign language service costs associated with community consultation meetings;

- (3) the Planning Applications Fees Schedule, as amended, be incorporated into Municipal Code, Chapter 441, Fees, substantially in the form of the draft by-law attached as Appendix “A”; and
- (4) appropriate City officials be authorised and directed to take any necessary action, including the introduction of any Bills in Council, to give effect thereto.

Background:

On April 16, 1998, City Council amended and adopted the current fee structure for planning applications. The 1998 Planning Applications Fee Structure was not adopted by specific by-law, but by the confirmation by-law for the April 16, 1998 meeting. The Planning Applications Fee Structure, as adopted, is therefore not currently imbedded within the Municipal Code.

The approved common planning fee structure harmonised the different fee structures of the former pre-amalgamation municipalities. A common fee structure was deemed essential and a priority for one City Planning operation. At the time, an assessment of planning fees was undertaken. Based on that review, the 1998 fee schedule consolidated fees by application type, which also streamlined administrative costs.

In their report, dated March 10, 1998, the then Commissioner of Urban Planning and Development Services and the Interim Functional Lead for Planning outlined that the proposed application fees would only cover a portion of the staffing costs associated with the review of development applications. A complete statistical review of costs associated with development approvals was not fully available or understood at the time. Better data is available today.

While the cap on fees for Zoning By-law amendment and Site Plan applications was removed during last year’s budget process, it is important to note that there have been no increases in fees for planning applications since the original structure was adopted almost four years ago.

Comments:

Core services:

The City Planning Division is an integrated component of the larger Urban Development Services Department, which contributes immeasurably to the City’s quality of life and long-term growth and success.

The three core services of the City Planning Division are:

- development approvals;
- policy development; and
- civic improvements.

We process over 4,000 development applications, including the Committee of Adjustment, per year. Approximately \$8.0 million or 38 percent of the gross expenditures incurred by the City Planning Division are specifically required to deliver policy development and civic improvements. These two program services do not generate any direct revenues. However, these creative program areas provide unique

value-added benefits to the City, including preparation of a new Official Plan; long-range transportation planning input for City positions; and architectural and built-form expertise. In addition, Urban Design staff leverages approximately \$20 million in streetscape improvements constructed by the private sector and secured through the development approvals process each year.

Therefore, notwithstanding continuous improvement efforts and achieved efficiencies, it would be difficult for the Division as a whole to ever reach full cost recovery because important areas of the core business do not generate direct revenues which are returned to the Division.

Current revenues and expenditures:

For 2001, the City Planning Division projects actual revenues of nearly \$6.4 million. Approximately 90 percent of these revenues will originate from fees and service charges for applications. For reference, total 2001 projected actuals for City Planning gross expenditures are just over \$20 million.

Committee of Adjustment applications account for 40 percent of the Division's revenues from fees. Year-end projections for revenues for Committee of Adjustment applications are \$2.3 million, whereas gross expenditures based on program mapping are approximately \$2.8 million. Viewed from another perspective, the average cost to the Division to review and process each Committee of Adjustment application in 2001 is about \$900. Overall, the Committee of Adjustment recovers 80 percent of its operating costs from application fees.

Community Planning applications account for 60 percent of the Division's revenues from fees or \$3.4 million. However, the Divisional costs to review and process these more complex applications (OP and Zoning By-law amendments and Site Plan approval) are almost \$10 million in 2001. These applications require significant community input; often result in several revised sets of plans being submitted; and at times, are subject to lengthy and costly Ontario Municipal Board hearings. In other words, the current fees for these types of applications generate revenues that only partially recover the true processing costs for most Community Planning applications.

Rationale for a fees increase:

This past summer, the Division re-organized the Committee of Adjustment to align service delivery by Community Council boundaries. General services, including panel-meeting times, were harmonized and staff resources were re-allocated to meet revised workload demands.

Further, Phase I of the Development Approval Process Project was completed this Fall. When fully implemented, it will provide consistency in application intake and screening processes across all Districts and improve inter-departmental circulation response times.

While the above-described initiatives will improve service delivery and, in some cases, reduce expenditures, overall expenditure requirements exert a significant and continual pressure on the Division. At the same time, Division revenues from fees have not improved over time because there have been no planning fee increases since amalgamation. Therefore, the revenue shortfall for City Planning requires some redress.

The Division has examined improved cost recovery ratios. With a proposed 20 percent increase in fees for all planning applications, projections show that if the application numbers remain constant for 2002, revenues would increase by approximately \$1.1 million, including over \$400,000 for Committee of Adjustment applications.

Under this scenario, the Committee of Adjustment would, for the first time, have revenues that covered operating costs. While the Community Planning Districts would not recover all expenditures, they would see significant improvements in their revenue stream.

Surcharges:

As part of the development approvals function, staff of the City Planning Division organize over 400 community consultation meetings each year. Though not required by the Planning Act, these meetings provide valuable feedback on resident and business concerns and are beneficial to staff planners, councillors and applicants. In many cases, these meetings are held at the request of either the Ward Councillor or the proponent.

During the last couple of years, services and meeting spaces that were formerly available for free or at minimum cost now have established user fees themselves.

The staff and material costs of notice preparation and distribution for community consultation meetings are, at this time, not easily quantified on a per meeting basis. While these particular costs are proposed to be maintained by the Division, it is recommended that a surcharge be levied on applicants to cover facility rental and any required translation or sign language services.

Surcharges for legal services and City Clerk's public meeting notice costs, which were included in the adopted 1998 Planning Applications Fee Schedule, will remain.

Conclusions:

The proposed increase in planning fees will increase revenues, which will allow City Planning core services to be maintained and improve cost recovery ratios for development application review. The proposed increase is the first increase in planning application fees since amalgamation.

A draft by-law that will implement a 20 percent increase for all Committee of Adjustment and Community Planning fees, and incorporate the Schedule as revised into the Municipal Code, is attached to this report.

Contact:

Michael Mizzi, Executive Program Coordinator, City Planning Division, Tel.: (416) 338-2432.

Appendix "A"

Authority: Planning and Transportation Committee Report No. , Clause No. , as adopted by
City of Toronto Council on , 2002

Enacted by Council: , 2002

CITY OF TORONTO

Bill No.

BY-LAW No.

Planning Application Fees

WHEREAS the Planning Act permits the council of a municipality to establish a tariff of fees for the processing of applications made in respect of planning matters; and

WHEREAS the Council of the City of Toronto has established such a tariff of fees; and

WHEREAS the Council of the City of Toronto has adopted a recommendation that the tariff of fees should be added to the City of Toronto Municipal Code, Chapter 441;

The Council of the City of Toronto HEREBY ENACTS as follows:

1. Chapter 441 of the City of Toronto Municipal Code is amended by adding the following section 441-7 entitled "Planning Application Fees":

441-7 Planning Application Fees

- A. Unless the contrary intention appears, terms used in this by-law have the same meaning as they do in the Planning Act.
- B. (1) The fees in column 2, Application Fee, of the following table shall be paid to the City for the processing of applications in respect of planning matters listed opposite under column 1, Planning Application.

PLANNING APPLICATION	APPLICATION FEE
(a) Official Plan Amendment	Fee: \$3600
(b) Zoning By-law Amendment	Base Fee: \$1440 Additional Fee: For buildings having gross floor area over 500 m ² : \$0.60 per m ²

PLANNING APPLICATION

APPLICATION FEE

- (c) Amending By-law to Remove Holding Symbol Fee: \$1440
- (d) Approval of Plan of Subdivision Base Fee: \$5400, plus \$120 per lot proposed
- (e) Approval of Description pursuant to the Condominium Act, 1998 Base Fee: \$3600, plus \$12 per unit
- (f) Consent under s. 50(3) of the Planning Act Sever one lot into two or establishment of a new easement:
Base Fee: \$1680
Additional Fee: Each additional lot created: \$1080

Validation of Title, Clear Title, leases, mortgage discharge, lot additions, re-establishment of easements:
Fee: \$840
- (g) Part Lot Control under s. 50(5) of the Planning Act Base Fee: \$2160, plus \$240 per lot proposed
- (h) Site Plan Control (approval of plans and drawings under s. 41 of the Planning Act) Base Fee: \$600
Additional Fee:
For buildings having gross floor area over 500 m²:
\$0.60 per m²

Agreement/Revision: \$600
- (i) Minor Variance under s. 45 of the Planning Act Clear title (i.e., no construction work involved): Fee: \$360

Additions and alterations to existing dwellings with three units or less: \$480

All other residential, commercial, industrial or institutional: Fee: \$1080

“After the fact” variances – double the regular fee
- (2) A surcharge of 7.5% is added to all fees to contribute to the costs of legal services.
- (3) A surcharge will be added to cover the City Clerk’s direct costs of providing public notices required to process planning applications.

- (4) A surcharge will be levied to cover facility rental and translation and sign language services costs associated with community consultation meetings.
- C. The fees described in B.(2) and B.(3) above shall be collected by staff in the City Planning Division and then transferred to the budgets of the City Solicitor and City Clerk respectively.
- D. All applications filed with the City of Toronto on or after March 1, 2002 shall be subject to the fees set out in Chapter 441-7 B.

ENACTED AND PASSED this day of , A.D. 2001.

Mayor

City Clerk

(Communication dated January 29, 2002, addressed to the
Budget Advisory Committee from the City Clerk,
Planning and Transportation Committee
respecting "Proposed Amendments to the
Building Permit By-law No. 163-1998")

Recommendation:

The Planning and Transportation Committee recommends the adoption of the revised report (January 18, 2002) from the Commissioner of Urban Development Services.

Background:

At its meeting on January 24, 2002, the Planning and Transportation Committee gave consideration to a revised report (January 18, 2002) from the Commissioner, Urban Development Services advising of the addition of an administrative surcharge to building permits which are secured after construction has commenced prior to the issuance of a building permit; that full permit fees accompany a building permit application to ensure that the City collects the non-refundable permit fees portion, should the application get cancelled or abandoned; a number of clarifications and house keeping issues, and recommending that this report be received and the following be adopted:

- (1) an additional amount of 50 percent of the required total permit fee or \$100.00, whichever is greater, be charged for a project when construction has commenced prior to the issuance of a building permit;
- (2) Building Permit By-law No. 163-1998 be amended to require that full permit fees accompany the building permit application to ensure that the City collects the non-refundable permit fees portion should the application get cancelled or abandoned;

- (3) Schedule “A” of the Building Permit By-law No. 163-1998 be amended to include the following:
- (a) revise Section 5. to read “Fees for classes of permits or services not described or included in this Schedule be based on:
 - a fee of \$14.70/thousand dollars of prescribed construction value, or
 - an hourly charge of \$63/hour where there is no prescribed construction value, to account for processing of the permit and inspections;
 - (b) revise Section 6. f) to change the permit fee refund recipient from the “current permit holder” to the party who paid the permit fees or to other person(s) as authorized in writing by said party; and
 - (c) add a sunset clause for eligibility for building permit fee refunds as set out in the body of the report. Refunds shall be calculated in accordance with the refund schedule included in the Building Permit By-law at the time the refund request is made;
- (4) Section 2. h) in Schedule “B” of the Building Permit By-law No. 163-1998 be amended to reflect changes to names of various corporations, boards, commissions and agencies;
- (5) Building Division staff in conjunction with Legal Services be directed to prepare the necessary by-law amendments; and
- (6) the appropriate City officials be authorized and directed to take the necessary action, including the introduction of a bill in Council, to give effect thereto.

(Report dated January 18, 2002, addressed to the
Planning and Transportation Committee from the
Commissioner of Urban Development Services
entitled, “Proposed Amendments to the
Building Permit By-law No. 163-1998”)

Purpose:

This report recommends that an administrative surcharge be added to building permits which are secured after construction has commenced prior to the issuance of a building permit. This administrative fee would offset the additional costs incurred by the City with respect to plan review, additional inspection requirements and potential legal proceedings due to the unlawful construction. Implementation of this recommendation, as approved by Council, would fulfill potential revenues identified in the Urban Development Services department budget submission.

This report also recommends that full permit fees accompany a building permit application to ensure that the City collects the non-refundable permit fees portion, should the application get cancelled or abandoned.

This reports recommends further amendments to By-law No. 163-1998 on a number of clarifications and house keeping issues.

Financial Implications and Impact Statement:

- (a) Recommendation No. (1) would ensure that the revenues flowing from implementing this administrative fee would offset the actual cost of delivering the additional services related to construction commencing prior to the issuance of a building permit. The projected annualized revenue from this new fee has been forecasted at approximately \$400,000 based on current application and construction value numbers.
- (b) Recommendation No. (2) would allow the City to collect full permit fees at the time of building permit application.
- (c) Recommendations Nos. (3) to (6) have no financial impact.

Recommendations:

It is recommended that this report be received and the following be adopted:

- (1) An additional amount of 50 percent of the required total permit fee or \$100, whichever is greater, be charged for a project when construction has commenced prior to the issuance of a building permit.
- (2) Building Permit By-law No. 163-1998 be amended to require that full permit fees accompany the building permit application to ensure that the City collects the non-refundable permit fees portion should the application get cancelled or abandoned.
- (3) Schedule “A” of the Building Permit By-law No. 163-1998 be amended to include the following:
 - (a) Revise Section 5. to read “Fees for classes of permits or services not described or included in this Schedule be based on:
 - a fee of \$14.70/thousand dollars of prescribed construction value, or
 - an hourly charge of \$63/hour where there is no prescribed construction value,to account for processing of the permit and inspections.
 - (b) Revise Section 6. f) to change the permit fee refund recipient from the “current permit holder” to the party who paid the permit fees or to other person(s) as authorized in writing by said party,

- (c) Add a sunset clause for eligibility for building permit fee refunds as set out in the body of the report. Refunds shall be calculated in accordance with the refund schedule included in the Building Permit By-law at the time the refund request is made.
- (4) Section 2. h) in Schedule “B” of the Building Permit By-law No. 163-1998 be amended to reflect changes to names of various corporations, boards, commissions and agencies.
- (5) Building Division staff in conjunction with Legal Services be directed to prepare the necessary by-law amendments.
- (6) The appropriate City officials be authorized and directed to take the necessary action, including the introduction of a bill in Council, to give effect thereto.

Background/Comments:

Amendment to the Building Permit By-law No. 163-1998 Regarding an Administrative Surcharge Fee for Work without a Permit.

The Building Code Act clearly stipulates that a permit be secured prior to the commencement of any construction and/or demolition as defined in the Act. It is an offence, under the Act, to commence work prior to the issuance of a permit by the Chief Building Official of the municipality.

When construction begins prior to the plan review of documents submitted for compliance with the Ontario Building Code and applicable law, additional administration and inspection work is imposed on the City. Staff is not given the opportunity to inspect those portions of the work built prior to permit issuance. Subsequent attempts to verify compliance invariably result in increased work for staff.

The introduction of an administrative surcharge imposed on those projects where construction or renovation has begun without building permit approval is recommended. Our statistics show that 919 orders to comply were issued in the year 2000 and 1017 orders were issued to date in 2001 with respect to work without a permit.

The surcharge would ensure that the cost of enforcement of the legislation would be transferred to the negligent builders and would encourage builders and individuals to obtain a building permit prior to construction.

The payment of this administrative surcharge would not relieve any person or corporation from fully complying with *the Building Code Act*. The municipality could still prosecute under *the Building Code Act* and the offender (a person or corporation) would still be subjected to penalties provided for under the Act.

The former municipalities of East York, Etobicoke, Scarborough and York collected administrative surcharges when construction commenced prior to the issuance of a building permit. The requirements were as follows:

- (1) an additional 10 percent of the total building permit fee including all stages if construction is started prior to a building permit application being issued; and
- (2) an additional 20 percent of the total building permit fee including all stages if construction is started prior to a building permit application being filed.

The former City of Toronto doubled their permit fees for construction without a permit while the former City of North York did not have any provision for collecting additional fees in their by-law.

For comparison purposes, a survey of the current policies in the GTA is provided in Appendix "A".

Recommended Surcharge Fees:

Based on the current practices across the GTA, it is recommended to collect "an additional amount of 50 percent of the total permit fee including all stages (excavation, foundation and superstructure) or \$100.00 whichever is greater, for a project when construction has commenced prior to the filing and acceptance of a permit application or prior to the issuance of said permit".

The suggested amount of 50 percent is deemed to be reasonable when compared to Toronto neighbouring municipalities.

Amendment to the Building Permit By-law No. 163-1998 Regarding Minimum Permit Application Fees Deposit:

Section 4. (2) (e) of the Building Permit By-law No. 163-1998 reads that: "every permit application shall be accompanied by a deposit equal to the chief building official's preliminary estimate of the fees required by this By-law or twenty thousand dollars (\$20,000), whichever amount is the lesser."

It is recommended to amend this Section to read that: "every permit application shall include the payment equal to 100 percent of the fees required at the time of permit application".

This is to ensure that the City collects the permit fees owed at the time of application, should the permit application be cancelled or abandoned, and is in keeping with the practices of GTA municipalities. Refer to Appendix "B"

Amendments to Schedule "A" of the Building Permit By-law - Updates:

- (a) Revise Section 5. to include options for permit fees calculations for work not presently included in the service index table. Currently this recommendation is included in the "Interpretations & Guidelines to the Building Permit By-law" and should become part of Schedule "A". Section 5. should be amended to read "Fees for classes of permits or services not described or included in this Schedule shall be based on:

- (i) a fee of \$14.70/thousand dollars of prescribed construction value (this amount is based on information derived from a survey of municipalities across the GTA shortly after the Building Permit By-law came into force), or
 - (ii) an hourly charge of \$63/hour (where there is no prescribed construction value),
to account for processing of the permit and inspections.
- (b) Section 6. (f) currently reads that “the refund shall be made to the then current permit holder at the time the refund request is made”. It is recommended to revise this statement to read “the refund shall be made to the party who paid the permit fee or to other person(s) as authorized in writing by said party.” This approach would ensure that the City issues all refunds to the party who has paid the permit fees without involvement in civil matters between owners and their agents. This will also address IBMS delays in reflecting accurately the current property owners.
- (c) Section 6. add “g) refunds will be issued up to two years from the date of withdrawal, abandonment, or refusal to issue a permit application or request for revocation of a permit; h) refunds shall be calculated in accordance with the refund schedule included in the Building Permit By-law at the time the refund request is made.” The sunset clause will establish a time limit for the issuance of permit fee refunds and will clarify the refund criteria.

Amendments to Schedule “B” of the Building Permit By-law - Updates:

Amend Section 2.h) ii) to reflect the changes to the names of corporations, boards and commissions as follows:

- (a) Sentence 1. replace “Toronto District Heating Corporation” with “Enwave District Energy limited”.
- (b) Sentence 3. replace “Toronto Historical Board” with “Economic Development Culture and Tourism, Culture Division, Preservation Services”,
- (c) Sentence 4. replace “Toronto Hydro Electric Commission” with “Toronto Hydro Corporation”.

Amend Section 2.h) iii) to change the Ministry’s name to “Ontario Ministry of the Environment”.

Amend Section 2.h) iv) to reflect the following changes to the names of agencies as follows:

- (a) Sentence 1. replace “Department of Natural Resources of Canada” with “Natural Resources Canada”.
- (b) Sentence 2. replace “Toronto Harbour Commissioners” with “The Toronto Port Authority”.

Amend Section 2.h) v) to reflect the following changes to the names of agencies as follows:

- (a) Sentence 2. replace “Consumers Gas Company” with “Enbridge Consumers Gas”.
- (b) Sentence 3. replace “Rogers Cable” with “Rogers Cable Inc.”

Conclusions:

- (1) The proposed administration surcharge fees of 50 percent of the required total permit fees for construction commencing prior to the issuance of a building permit would compensate the City for additional work in administration and inspection, and has been included as one of the budget proposals for the Urban Development Services department.
- (2) Requiring applicants to submit full building permit fees at the time of application would ensure that the City collects permit fees owed, should the application get cancelled or abandoned.
- (3) The other recommendations are for clarification and house keeping purposes.

The City Solicitor has reviewed this report and concurs with the recommendations.

Contact:

Magda Ishak, Manager of Plan Review, North District, Tel. (416) 395-7555, Fax. (416) 395-7589; e-mail: mishak@city.toronto.on.ca

List of Attachments:

Appendix “A”: Comparison of Administration fees of GTA Municipalities for Construction Commencing without a Building Permit.

Appendix “B” Comparison of Percentage of Prescribed Permit Fees Required to be paid at the Time of Permit Application for GTA Municipalities.

Appendix “A”
 Comparison of Administration Fees of GTA Municipalities
 For Construction Commencing without a Building Permit

Municipality	Current Practices Surcharge as a percentage of Prescribed Permit Fees
Former East York, Etobicoke, Scarborough and York	- 10 percent if construction is started prior to permit application - 20 percent if construction is started prior to permit issuance
Former North York	No provision
Former Toronto	100 percent
Brampton	No provision
Burlington	The greatest of \$150 or 50 percent

Municipality	Current Practices Surcharge as a percentage of Prescribed Permit Fees
Hamilton	Stage of construction: - Footings, foundations...25 percent - Structural Framing...50 percent - Complete Structure...100 percent
Kitchener	No provision
London	100 percent maximum \$5000
Markham	- \$100 if construction is started and an order to comply is issued - \$200 if construction is started and a stop work order is issued
Mississauga	- 10 percent if construction is started prior to permit application - 20 percent if construction is started prior to permit issuance
Oakville	50 percent
Pickering	No provision
Richmond Hill	25 percent if a stop work order is issued
Vaughan	No provision

Appendix "B"

Comparison of Percentage of Prescribed Permit Fees Required to be paid
at the Time of Permit Application for GTA Municipalities

Municipality	Current Practices
Former East York	100 percent
Former Etobicoke	100 percent
Former North York	100 percent
Former Scarborough	Fees less than \$5,000: 100 percent Fees greater than \$5,000: minimum 50 percent
Former Toronto	100 percent
Former York	100 percent

Burlington	100 percent
Hamilton	100 percent
Kitchener	Residential: 100 percent Non-Residential: Fees collected at time of permit issuance
London	100 percent
Markham	100 percent If shell only: 60 percent
Mississauga	Fees less than \$5000: 100 percent Fees greater than \$5,000: 50 percent or \$10,000
Oakville	100 percent
Pickering	Fees less than \$10,000: 100 percent Fees greater than \$10,000: minimum \$10,000
Richmond Hill	50 percent or \$20,000
Vaughan	100 percent (may be negotiated to a minimum 55 percent)

The Policy and Finance Committee also submits the following communication (January 25, 2002) from the City Clerk, outlining the Recommendations of the Works Committee respecting the 2002-2006 Capital Budget which were submitted to the Budget Advisory Committee for its consideration:

Recommendations:

The Works Committee at its meeting on January 15, January 22 and January 25, 2002, reviewed the 2002-2006 Capital Budget for the following programs of the Works and Emergency Services Department, and took the following action with respect thereto:

I. Solid Waste Management:

- (1) Recommended to the Budget Advisory Committee the adoption of the recommended 2002 Capital Budget for the Solid Waste Management Program;
- (2) recommended to the Budget Advisory Committee that the deferral of \$9.2 million until 2003 for the purchase of collection vehicles remain, subject to the Commissioner of Works and Emergency Services reporting back no later than the meeting of the Works Committee scheduled to be held on June 25, 2002, to allow for Council approval for the purchase of the vehicles no later than September 2002; and
- (3) recommended to the Budget Advisory Committee that the 2003 cash flow of \$2.420 million be brought forward in 2002, subject to funding being available from the Waste Management Reserve, and that the Commissioner of Works and Emergency Services be directed to immediately order the containers contained in the 2003 cash flow and required for the Source Separated Organics program in Scarborough, for completed delivery by July 2003.

The Works Committee reports, for the information of the Budget Advisory Committee, having requested that the Commissioner of Works and Emergency Services submit a report to the Works Committee no later than its meeting scheduled to be held on June 25, 2002, on:

- (i) the capacity for processing Source Separated Organics; and
- (ii) any operating and capital variances in the 2002 budget.

II. Transportation Services:

Recommended to the Budget Advisory Committee the adoption of the recommended 2002 Capital Budget for Transportation Services, subject to:

- (1) reinstating the enhanced cost of \$500,000 for tree planting on roads to be constructed and reconstructed within the 2002 capital budget of each such road, with a request that the Commissioner of Works and Emergency Services:

- (i) report to the Works Committee on how the program has been implemented for the year 2002; and
 - (ii) develop standards for such plantings, and report to the Works Committee on such standards in time for inclusion in road building and reconstruction in 2003; and
- (2) reinstating the following proposed reductions to be funded from within the existing allocation for Road Resurfacing and Reconstruction:
- (i) \$500,000 for the Pedestrian Protection Pilot Project;
 - (ii) \$790,000 for Cycling and Infrastructure; and
 - (iii) \$100,000 for Audible Signals;

and requested the Commissioner of Works and Emergency Services to submit a report to the Budget Advisory Committee on the program adjustments that would be required to accommodate the above initiatives.

The Works Committee reports, for the information of the Budget Advisory Committee, having:

- (1) requested the Commissioner of Works and Emergency Services, in consultation with Toronto Hydro, to report to the Budget Advisory Committee on the possibility of obtaining full cost recovery from Hydro companies for its Hydro Conversion projects currently found in the EMT Recommended 2002 cash flow as \$1.000 million project, with such sum to be contributed to the Waste Management Reserve; and requested the Commissioner of Works and Emergency Services to report back to the Works Committee on a standard for such conversion programs; and
- (2) requested the Commissioner of Works and Emergency Services to further report to the Budget Advisory Committee on:
 - (i) a list of projects in the Transportation capital budget for potential reduction to offset the \$9.2 million allocation in the SWM capital budget for the purchase of collection vehicles;
 - (ii) the amount of funds needed for the design and expropriation of properties pertaining to the Dufferin Jog Elimination project; and
 - (iii) the timing and detailed nature of obligations for the construction of the Simcoe underpass, and whether there is a possibility of moving any or all of the allocation to 2003;

- (3) requested the Commissioner of Works and Emergency Services to report to the Works Committee on the emerging urban practice in European, Australian and American cities to reduce speed limits on residential streets to 30 km/h or below and the advisability of considering such options in Toronto; and for the City Solicitor to report to the Committee on whether or not the City could use the Hudson Supreme Court Case to allow the City to proceed with 30km/h or less speed limits on streets to avoid the need for traffic calming measures;
- (4) requested the Commissioner of Works and Emergency Services to report to the Works Committee on prioritizing the repairs and road maintenance in the curb lanes where they can impact cyclists; and
- (5) requested the Commissioner of Works and Emergency Services to report to the Works Committee for its meeting on June 25, 2002, on any variances in the capital budget for Transportation Services.

III. Water and Wastewater Services:

Recommended to the Budget Advisory Committee the adoption of the recommended 2002 Capital Budget for Water and Wastewater Services, including an increase of \$163,000 related to the Basement Flooding Project recommended by the EMT.

IV. WES Departmental:

Recommended to the Budget Advisory Committee the adoption of the recommended 2002 Capital Budget for Works and Emergency Services.

Background:

The Works Committee at its meeting on January 15, January 22 and January 25, 2002, had before it the following 2002-2006 Capital Programs of the Works and Emergency Services Department:

- Solid Waste Management;
- Transportation Services;
- Water and Wastewater Services;
- WES Departmental.

The following staff gave presentations to the Works Committee on the 2002-2006 Capital Budgets for their respective programs, and submitted copies of their presentations:

- Commissioner of Works and Emergency Services;
- General Manager, Solid Waste Management Services;
- General Manager, Transportation Services;
- General Manager, Water and Wastewater Services;
- Executive Director, Technical Services; and
- Director, Support Services.

The Committee also had before it the following during consideration of the 2002 Operating and Capital Budgets:

- (i) communication (December 13, 2001) from the City Clerk advising that City Council at its meeting held on December 4, 5 and 6, 2001, directed that Clause No. 20 contained in Report No. 17 of The Works Committee, headed “Other Items Considered by the Committee”, be received as information, subject to striking out and referring Item (n), entitled “City-Wide Service Levels for Leaf Collection”, back to the Works Committee for further consideration, wherein the Works Committee reported having recommended to the Budget Advisory Committee the adoption of the following Recommendation No. (3) contained in the report dated May 29, 2001, from the Commissioner of Works and Emergency Services:
 - “(3) the special mechanical leaf collection provided to selected areas within the City be discontinued and all residents be required to bag leaves from private property and adjacent boulevards”;
- (ii) report (December 20, 2001) from the Commissioner of Works and Emergency Services presenting the staffing and resource requirements for organizing and promoting an annual Car Free Day; advising that Works and Emergency Services has included \$195,000 for the Car Free Day Project as a new item in its 2002 Operating Budget submission; further advising that the Sierra Club of Canada will be submitting a grant proposal to the Toronto Atmospheric Fund in January 2002 which, if approved, would reduce the Operating Budget requirements to approximately \$160,000 (net), and that if these funds are provided, temporary staff will be hired and work will begin on Car Free Day 2002; noting that at that time, Environment Canada and other organizations would be approached for partnership funding to supplement the City’s contribution; and recommending that this report be received for information;
- (iii) report (December 18, 2001) from the Commissioner of Works and Emergency Services respecting the implications of changing the proposed implementation schedule for the three-stream program, as requested by the Committee at its meeting on November 14, 2001; advising that while it is technically possible to implement the three-stream program throughout the entire City by April 2003, there would be financial and operational ramifications, and that an additional \$10 million would need to be added to the 2002 Capital Budget, and \$1.5 million in capital financing charges would need to be added to the 2002 Operating Budget; and recommending that this report be received for information;
- (iv) (December 10, 2001) from the City Clerk forwarding a copy of Clause No. 14 contained in Report No. 13 of The Community Services Committee, headed “Enhancing Access to Public Washrooms”, which was adopted, without amendment, by City Council at its meeting held on December 4, 5 and 6, 2001, for information and appropriate action;
- (v) (December 10, 2001) from the City Clerk forwarding a copy of Clause No. 1 of Report No. 16 of The Policy and Finance Committee, headed “Fiscal Sustainability Principles and Financial Priority Setting”, which was adopted, without amendment, by City Council at its meeting held on December 4, 5 and 6, 2001;

- (vi) (January 9, 2002) from Mr. Jason Thorne, Communications Director, RiverSides Stewardship Alliance, expressing concern with respect to compliance with the new Sewer Use By-law by dental clinics, and requesting that the City commit the funds necessary for full implementation of the by-law;
- (vii) (undated) from Ms. Eleanor McKittrick, Etobicoke resident, in support of the annual fall curbside leaf vacuuming program;
- (viii) (January 21, 2002) from Ms. Wynneth L. Clark, President, Humber Valley Village Residents' Association, advising that the Association does not support the elimination of the leaf collection program and requesting that the program remain in place for the reasons outlined therein;
- (ix) (January 22, 2002) from Ms. Ann Dembinski, President, Canadian Union of Public Employees Local 79, in opposition to proposed budget reductions in garbage collection and the elimination of staff positions in Solid Waste Management, Technical Services and Support Services; and urging the Members of the Works Committee to ensure that the Works and Emergency Services Department and its staff have the resources they need to continue critical functions;
- (x) (January 22, 2002) from Ms. Rhona Swarbrick, Ward 5 Resident and Member, Toronto Pedestrian Committee, regarding the Transportation Services Operating and Capital budgets with respect to pedestrian and cycling issues;
- (xi) (January 21, 2002) from Mr. Lorne Berg, Vice-President, North York Chamber of Commerce, expressing concerns with respect traffic congestion in the North York community, and recommending that the Toronto Bicycle Plan be implemented;
- (xii) (January 22, 2002) from Mr. Bill Guthrie, Vice President, Toronto Civic Employees' Union – CUPE Local 416, outlining the role taken by Local 416 members in providing the City's vital services; and addressing specific issues in the 2002 budgets of the Solid Waste Management, Transportation and Water and Wastewater divisions;
- (xiii) (undated) from the Toronto Environmental Alliance submitting recommended changes to the 2002 Works Budget;
- (xiv) (January 22, 2002) from Councillor Jack Layton, Ward 30 - Toronto-Danforth, regarding the current status of various waste diversion initiatives recommended by Task Force 2010; and
- (xv) (January 22, 2002) from Councillor Jack Layton, Ward 30 - Toronto-Danforth, submitting a list of 2002 budget cuts to environmental initiatives.

The following persons appeared before the Works Committee in connection with the 2002 Operating and Capital Budgets:

- Mr. Jason Thorne, Communications Director, and Mr. Kevin Mercer, Executive Director, RiverSides Stewardship Alliance;

- Ms. Sarah Climenhaga, Black Creek Regional Transport Management Association, and submitted a communication from the North York Chamber of Commerce with respect thereto;
- Mr. Garnett A. Martin, Chair, Audible Pedestrian Signals Advisory Group;
- Mr. Ken Amoroso, Membership Secretary, Canadian Union of Public Employees Local 79, and submitted a communication with respect thereto;
- Mr. John Cartwright, President, Toronto and York Region Labour Council;
- Mr. Martin Koob, representing Toronto Bicycling Network;
- Mr. Patrick Nagel;
- Ms. Coby Lais, Etobicoke resident;
- Mr. Don Cameron, Thorncrest Homes Association;
- Ms. Rhona Swarbrick, Ward 5 Resident, Member, Toronto Pedestrian Committee, and submitted a communication with respect to the Transportation Capital and Operating Budgets;
- Mr. Mike Noble, Chairman, Car Free Day Campaign for Sierra Club, Eastern Canada Chapter;
- Mr. Ron Hart, Co-Chair, North York Cycling and Pedestrian Committee;
- Mr. Bill Guthrie, Vice-President, Toronto Civic Employees' Union - CUPE Local 416, and submitted a communication with respect thereto;
- Mr. Gord Perks, Toronto Environmental Alliance, and submitted recommended changes to the 2002 budgets;
- Mr. Rod Muir;
- Ms. Karen Buck; and
- Mr. Warren Brubacher.

The following Councillors also appeared before the Works Committee in connection with the 2002 Operating and Capital Budgets:

- Councillor Sandra Bussin, Ward 32 – Beaches-East York;
- Councillor Suzan Hall, Ward 1 – Etobicoke North;

- Councillor Joe Pantalone, Ward 19 – Trinity-Spadina; and
- Councillor David Soknacki, Ward 43 – Scarborough East.

The following persons appeared before the Policy and Finance Committee and the Budget Advisory Committee, at its joint meeting held on February 18, 2002, in connection with the foregoing matter:

- Ms. Elyse Allen, President and Chief Executive Officer, Toronto Board of Trade, and filed a written submission;
- Mr. Derik Hill, Resident, and filed a written submission;
- Mr. Doug Carroll, Resident;
- Mr. Roger Roberts, Chair, TTC and Wheel Trans Advisory Committee on Accessible Transportation;
- Mr. Edward Dunn, TransHelp;
- Trustee Judi Codd, Toronto District School Board;
- Mr. Terence Reardon, Etobicoke Federation of Ratepayers and Residents Association, and filed a written submission;
- Ms. Moira Bacon, YWCA;
- Ms. Patience Moses-Essien; Resident;
- Dr. Phil Berger, and filed a written submission;
- Ms. Helen Riley, Feet on the Street, and filed a written submission;
- Ms. Maureen Adams, United Way of Greater Toronto, Community Voices of Support;
- Ms. Janet Maher, President, Community Social Planning Council of Toronto;
- Ms. Ratna Omidvar, Executive Director, Maytree Foundation;
- Mr. Keith McNair, President, Toronto Neighbourhood Centres;
- Dr. Thomis Lav Svoboda, Resident, and filed a written submission;
- Ms. Carol Veacock, Seaton House, and filed a written submission;

- Ms. Gail Yardy, Resident, and filed a written submission;
- Ms. Emily Kovacs, Resident, and filed a written submission;
- Ms. Tracy Garbutt, Woman's Residence Clients, and filed a written submission;
- Mr. Wade Arsenault, Resident;
- Mr. Terry Thompson, Resident;
- Mr. Richard Langlois, Resident, and filed a written submission;
- Mr. Fred Skogland, Resident;
- Ms. Stella Coady, Resident;
- Ms. Teenia Chandler, Resident;
- Mr. Sean Shipley, Resident, and filed a written submission;
- Mr. Donald Davies, Resident, and filed a written submission;
- Mr. Paul Edwards on behalf of Mr. Tony Salmon, Resident, and filed a written submission;
- Mr. Nixon Charlemont, Resident, and filed a written submission;
- Mr. Tony Simmons, Resident;
- Mr. Kim Tomczak, President, Toronto Arts Council, and filed a written submission;
- Mr. Jonathon Barker, Board of Directors, Toronto Arts Council, and filed a written submission;
- Ms. Wilma Morrison, Kidshaven Childcare Centre, and filed a written submission;
- Ms. Jane Mercer, Executive Co-ordinator, Toronto Coalition for Better Childcare;
- Ms. Janet Davis, Resident;
- Ms. Susan Fletcher, Applegrove Community Complex, on behalf of Ms. Miriam Bensimon, Early Years Action Group, and filed a written submission;
- Ms. Lorna Duquette, Vice Chair, Board of Directors, Agincourt Community Services Association;
- Reverend Kevin Flynn, St. Stephen's Community House, and filed a written submission;

- Mr. Richard DeGaetano, Community Social Planning Council;
- Ms. Desiree Rose, Community Information of the City of York;
- Ms. Sylvina Hollingsworth, Resident;
- Ms. Leela Viswanathan, President, Council of Agencies Serving South Asians, and filed a written submission;
- Ms. Judy Vellend, Homelessness Action Group, Trinity St. Paul's United Church;
- Ms. Elizabeth Buchanan, Network of Community Based Organizations of Downsview;
- Ms. Mia Kim, Doorsteps Neighbourhood Services;
- Ms. Carole Wilson, Resident, and filed a written submission;
- Mr. Tim Rourke, Resident;
- Mr. Ken Amoroso, Membership Secretary, CUPE Local 79, and filed a written submission;
- Dr. Patricia Cavanagh, MD, PRCP(C), Toronto Western Hospital;
- Ms. Sarah Doucette, Swansea Resident, and filed a written submission;
- Ms. Josie Ricciardi, Regent Park Community Health Centre, and filed a written submission;
- Ms. Reggie Hookey, Resident;
- Ms. Janice Bellmore, Resident;
- Ms. Beloved Always, Resident;
- Mr. Bruce Connor, Resident;
- Mr. John Sewell, on behalf of Ms. Anna Willatts, The Toronto Police Accountability Coalition, and filed a written submission;
- Ms. Soonnu Khursigara, Willowridge Information and Recreation;
- Ms. Evergean Dockery, Learning Enrichment Foundation, York Before and After Care Program, and filed various communications and a petition with approximately 239 signatures in support of the Before and After School Programs;
- Ms. Claudia Mann, Fred Victor Centre;
- Ms. Tahmena Bokhari on behalf of Ms. Sangeeta Subramanian, South Asian Women's Centre;

- Mr. Chung Tang, Chinese Canadian National Council;
- Mr. George Dubauskas, Friends of the Swansea Memorial Library;
- Ms. Vicki Vancas, Secretary, Board of Director, Swansea Area Ratepayers' Association, and filed a written submission;
- Mr. Daniel Heap, Toronto Disaster Relief Committee;
- Ms. Pat Costelo, Organization Childspace Daycare, and filed a written submission;
- Ms. Cheryl DeGras, School Based Child Care Committee, Woodgreen Community Centre, and filed a written submission;
- Mr. Eric Moran, North York Aquatic Club, and filed a petition with approximately 578 signatures in opposition to the closures of the Toronto District School Board swimming pools;
- Ms. Christine Duckworth-Pilkington, CUPE Local 416, and filed a written submission;
- Ms. Mary Ann Presley, Resident;
- Ms. Colleen O'Donnell, Resident;
- Mr. Wayne Scott, Resident;
- Ms. Julie Nanquil, Toronto Youth Cabinet;
- Mr. Kehinde Bah, Chair, Toronto Youth Cabinet;
- Mr. Ryan Teschner, Toronto Youth Cabinet, and filed a petition with approximately 124 signatures in support of the youth programs and services across the City;
- Ms. Erin Sampang, Toronto Youth Cabinet;
- Mr. Adrian Johnston, Toronto Youth Cabinet;
- Mrs. Robin Buyers, National Coalition Building Institute, Toronto Chapter;
- Mr. John Cartwright, Toronto and York Region Labour Council;
- Ms. Tanya Gulliver, Chair, Metro Network for Social Justice;
- Mr. Peter Clutterbuck, Resident;
- Mr. Ron Hart, North York Cycling and Pedestrian Committee;
- Ms. Lynn Clay, Roncesvalles Village BIA, and filed a written submission;
- Ms. Fiona Nelson, Resident, and filed a written submission;

- Mr. Ken Frank, President, Scarborough Swim Club, and filed a petition with approximately 174 signatures in opposition to the closures of the Toronto District School Board swimming pools;
- Mr. Harry Beatty, Resident, and filed a written submission;
- Ms. Wendy Butrell, Resident;
- Ms. Sarah Climenhaga, Black Creek Regional Transportation Management Association;
- Ms. Sharon Filger, Child Care Advisory Committee of Toronto, and filed a written submission;
- Ms. Shelley Petrie, Toronto Environmental Alliance, and filed a written submission;
- Ms. Barbara Morgan, Resident;
- Mr. B. J. Jajj, Gerard India Bazaar BIA, and filed a written submission;
- Ms. Phylis Creighton, Raging Grannies, and filed a written submission;
- Mr. Bill Thomas, President, Swim Ontario;
- Mr. Sam Lewkowicz, Resident, and filed a written submission;
- Ms. Rhona Swarbrick, Member, Toronto Pedestrian Committee, and filed a written submission;
- Mr. Roberto Villada, Doorsteps Neighbourhood Services;
- Mr. Hamish Wilson, Resident;
- Ms. Wendy Whittam, Resident;
- Mr. David Cunningham, Danforth by the Valley BIA;
- Mr. David Lance, Resident, and filed a written submission;
- Mr. Crawford Murphy, Resident;
- Mr. Tony Di Giovanni, Toronto Environmental Coalition, and filed a written submission; and
- Mr. Duberlis Ramos, Executive Director of the Hispanic Development Council, and filed a written submission.

The following persons filed submissions with respect to the 2002 Capital and Operating Budgets, and copies thereof are on file in the office of the City Clerk:

- Ms. Sandra Capponi, PARC Case Manager, Parkdale Activity - Recreation Centre;
- Ms. Cynthia Dann-Beardsley, Resident;

- Ms. Uzma Shakir, Ontario Council of Agencies Servicing Immigrants;
- Ms. Nancy Winsor, Parent and Board Member, West End Parents Daycare; and
- Ms. Laura Lesko, Resident.

The Policy and Finance Committee also had before it the following Attachments appended to the report dated February 18, 2002, from the Chair, Budget Advisory Committee entitled, "City of Toronto 2002-2006 Recommended Capital Budget and Program", which were forwarded to all Members of Council with the February 21, 2002, agenda of the Policy and Finance Committee and copies thereof are also on file in the office of the City Clerk:

- Appendix A 2002 – 2006 Capital Program - Summary of Gross Expenditures;
- Appendix B 2002 Recommended Capital Budget – Summary by Financing Source;
- Appendix C 2002 Recommended Capital Budget - Program Summary by Category;
- Appendix D 2002 – 2006 Capital Program and Future Year Commitments by Program;
- Appendix E 2002 Recommended Capital Program – Operating Budget Impact;
- Appendix F Budget Advisory Committee – Summary of Adjustments;
- Appendix G List of Projects / Sub-projects Recommended for Closure; and
- Appendix H Sub-projects by Program (Captor 7A Report).

Appendix 2

Reports Recommended by the Budget Advisory Committee to be Received Containing Recommendations

FINANCE DEPARTMENT:

- (1) (November 7, 2001) from the Acting Chief Financial Officer updating the adequacy of the Insurance Reserve Fund, highlighting insurance cost and funding pressures; developing a funding strategy to alleviate depletion of the Fund through cost reductions and increased funding; and recommending that:
 - (1) contributions to the Insurance Reserve Fund be increased by \$4 million in 2002 and consideration be given to a further \$5 million in 2003 and a further \$5 million in 2004; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

- (2) November 12, 2001) from the Chief Administrative Officer and Acting Chief Financial Officer and the Acting Treasurer and Director of Accounting Services providing information on reserve and reserve fund balances as at September 30, 2001, activity in reserves and reserve funds during the first nine months of 2001; identifying impacts on balances projected as at December 31, 2001; and recommending that an amount of \$2,097,426.00 be transferred from the Working Capital Reserve to the Solid Waste Management Perpetual Care Reserve Fund and that this report be forwarded to the Audit Committee for information;
- (3) (February 7, 2002) from the Chief Financial Officer and Treasurer providing a preliminary operating variance report for the City of Toronto for the twelve months of operation ended December 31, 2001 and technical adjustments to the 2001 Operating Budget; advising that a final report will be prepared in mid-April 2002; and recommending that:
 - (1) the preliminary operating variance report for the year ending December 31, 2001, be received for information; and
 - (2) the technical adjustments to the 2001 Operating Budget as outlined in Appendix D, be approved.

WORKS AND EMERGENCY SERVICES:

TRANSPORTATION SERVICES:

- (4) (November 26, 2001) from the City Clerk, advising that the Toronto East York Community Council at its meeting held on November 20, 2001 recommended to the Budget Advisory Committee that capital funding be retained in the 2002 budget for the originally planned College Street sidewalk replacement;

SOLID WASTE MANAGEMENT SERVICES:

- (5) (November 14, 2001) from the City Clerk, advising that the Works Committee at its meeting held on November 14, 2001 recommended the adoption of the following Recommendation No. (3) contained in the report dated May 29, 2001, from the Commissioner of Works and Emergency Services:

“(3) the special mechanical leaf collection provided to selected areas within the City be discontinued and all residents be required to bag leaves from private property and adjacent boulevards.”;

EMERGENCY MEDICAL SERVICES:

- (6) (November 22, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on November 22, 2001 referred the communication (November 15, 2001) from the City Clerk advising that the Community Services Committee on November 15, 2001, recommended to the Policy and Finance Committee

the adoption of the report (November 2, 2001) from the Commissioner of Works and Emergency Services respecting the Public Access Defibrillation Program, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee;

- (7) (January 4, 2002) from the Acting Chief Financial Officer establishing a reserve fund into which public donations for the public access defibrillation program can be deposited once received and from which funds can be withdrawn for the support of the program; and recommending that:
- (1) Council establish the Public Access Defibrillation Reserve Fund to provide funding to purchase automated external defibrillation equipment, maintain the equipment, support the Public Access Defibrillation program and promote such programs throughout the City;
 - (2) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the Public Access Defibrillation Reserve Fund to Schedule B3 (Donated Funds); and
 - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and that leave be granted for the introduction of any necessary bills in Council to give effect thereto;

FIRE SERVICES:

- (8) (October 18, 2001) from the City Clerk, advising that the Community Services Committee on October 18, 2001, recommended to the Budget Advisory Committee, the Policy and Finance Committee, and Council, the adoption of Recommendations Nos. (1) and (2)(i) contained in the joint report dated October 9, 2001, from the Commissioner of Works and Emergency Services and the Fire Chief respecting the hiring of an additional 55 fire fighters;

URBAN DEVELOPMENT SERVICES:

- (9) (September 17, 2001) from the City Clerk advising that the Planning and Transportation Committee on September 11, 2001:
- (1) recommended to City Council the adoption of the report (August 22, 2001) from the Commissioner of Urban Development Services;
 - (2) forwarded a copy of the report to the Budget Advisory Committee for future consideration during the 2002 Operating Budget process; and
 - (3) requested the Commissioner of Urban Development Services to report to the Budget Advisory Committee on staffing and other resources required to enable the harmonized Sign By-law to be developed using City of Toronto staff;

- (10) (October 17, 2001) from the City Clerk, advising that the Planning and Transportation Committee on October 15, 2001, recommended the adoption of the report (October 2, 2001) from the Commissioner of Urban Development Services and forwarded this report, and the Committee's action in this respect, to the Budget Advisory Committee for its review during consideration of the 2002 Capital Budget allocation for the new Zoning By-law Project and the proposed funding for Phase 2;

ECONOMIC DEVELOPMENT:

- (11) (November 16, 2001) from the City Clerk, (addressed to the Policy and Finance Committee), advising that the Budget Advisory Committee at its meeting held on November 16, 2001:
 - (1) recommended to the Policy and Finance Committee, and Council, the adoption of Recommendations Nos. (1) to (8) and (13) to (15) of the report (October 12, 2001) from the Commissioner of Economic Development, Culture and Tourism, as amended by the Economic Development and Parks Committee and embodied in the communication (October 23, 2001) from the City Clerk; and
 - (2) deferred consideration of Recommendations Nos. (9) to (12) to the 2002 Operating Budget process for consideration during review of the 2002 Operating Budgets of the Economic Development, Revenue Services, Accounting and Audit Services programs;

PARKS AND RECREATION:

- (12) (September 17, 2001) from the City Clerk, advising that the Economic Development and Parks Committee at its meeting held on September 14, 2001:
 - (1) referred the request from the Building Hope Coalition, embodied in the communication (September 6, 2001) from Councillor Maria Augimeri (Ward 9 York Centre), respecting the 2001 Youth Program Expansion Proposal for the 2001 Action Plan Report City Wide, to the Budget Advisory Committee for consideration during the 2002 budget deliberations;
 - (2) requested the Commissioner of Economic Development, Culture and Tourism to report to the Economic Development and Parks Committee on funding for skill-related programs and the "Two-Wheel Drive" Program, including re-examination of funding from other levels of government; and
 - (3) requested the Commissioner of Economic Development, Culture and Tourism to re-examine the location of the proposed programs and re-adjust same to focus on some of the "high needs" areas;
- (13) (October 24, 2001) from the City Clerk, advising that the Economic Development and Parks Committee at its meeting held on October 22, 2001, referred the report (October 3, 2001) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration during the 2002 Budget Process;

- (14) (November 23, 2001) from the City Clerk, advising that the Economic Development and Parks Committee at its meeting held on November 19, 2001 referred the report (November 5, 2001) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration during the 2002 Operating Budget process;
- (15) (December 5, 2001) from the City Clerk, advising that the Children and Youth Action Committee recommended to the Budget Advisory Committee that the City provide funds to operate the 85 pools owned and operated by the Toronto District School Board inasmuch as there is overwhelming evidence that well organized recreation programs can be directly correlated to less anti-social behaviour among young people;

AGENCIES, BOARDS AND COMMISSIONS:

TORONTO PARKING AUTHORITY:

- (16) (January 24, 2002) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer, responding to a request from the Budget Advisory Committee for information pertaining to why the Toronto Parking Authority (TPA) pays property taxes, and whether opportunities exist to eliminate this obligation; and recommending that:
 - (1) the Minister of Finance be requested to file a regulation making the payment-in-lieu of taxes which are payable for properties used by the Toronto Parking Authority subject to capping protection;
 - (2) if the Minister of Finance has filed a regulation pursuant to Recommendation No. (1), the General Manager of the Toronto Parking Authority and the Chief Financial Officer and Treasurer be directed to re-negotiate the City's current revenue-sharing agreement with the Toronto Parking Authority to require that the savings in PIL payments associated with the capping protection be remitted to the City at 100 percent, with the balance of net revenue continuing to be shared on a 75 percent/25 percent split; and
 - (3) the General Manager, Toronto Parking Authority, be requested to provide the Chief Financial Officer and Treasurer with a complete list of TPA properties to allow for a complete analysis of the property-by-property impact for the taxation years 1998 to 2002 inclusive;

TORONTO TRANSIT COMMISSION:

- (17) (November 29, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on November 28, 2001, gave consideration to the report (November 28, 2001), entitled "2002-2006 Capital Program and 10-Year Capital Forecast", and approved the following recommendations:

- (1) approve the 2002-2006 Capital Program in the amount of \$1.61 billion as detailed in this Commission Report and its attachments, as well as in the following accompanying items:
 - (a) TTC 2002-2006 Capital Program Overview; and
 - (b) TTC 2002-2006 Capital Program (Blue Books);
 - (2) approve the 10-Year Capital Forecast in the amount of \$3.8 billion as shown in the attached report; and
 - (3) forward this report to the City of Toronto for Council approval of the 2002-2006 Capital Program and approval of the 10-year forecast;
- (18) (November 29, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on November 28, 2001, gave consideration to the report (November 28, 2001), entitled “2002 TTC Operating Budget”, and approved the following recommendations:
- (1) approve the 2002 TTC Operating Budget (summarized in Appendix A) as described in this report and the following accompanying reports:
 - (a) Toronto Transit Commission 2002 Operating Budget Overview;
 - (b) Toronto Transit Commission 2002 Departmental Goals and Objectives;
 - (c) Toronto Transit Commission 2002 Organization Charts; and
 - (d) Toronto Transit Commission 2002 Detailed Operating Budget (Blue Book);
 - (2) note that the TTC 2002 Operating Budget includes a budget shortfall of about \$22 million, based on City of Toronto 2001 budgeted operating subsidy levels as summarized below:

Ridership	418 million
Expenditures	\$854.5 million
Revenues	\$684.9 million
Subsidy Needed	\$169.6 million
Operating Subsidy	\$147.6 million (2001 budgeted level from City)
Shortfall	\$22 million; and
- request the Budget Advisory Committee and City Council for a funding allocation of \$169.6 million in order to avoid a fare increase and/or service cuts; and
- (3) forward this report to the City of Toronto for Council approval of the City’s 2002 Transit Operating Subsidy to the TTC;

- (19) (November 29, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on November 28, 2001, gave consideration to the report (November 28, 2001), entitled “2002 Wheel-Trans Operating Budget”, and approved the following recommendations:
- (1) the 2002 Wheel-Trans Operating Budget of \$46.7 million provided for in this report and companion documents which includes \$45.5 million for service and \$3.6 million for bus fleet replacement, partially offset through revenues of \$2.4 million, and further strive for a two percent unaccommodated rate by maintaining the percentage of trips through accessible vehicles;
 - (2) the Wheel Trans-Service Plan which encompasses the following key factors:
 - (a) registrant base increases to 27,200 (14.3 percent);
 - (b) trip demand increasing to 1,579,000 (5 percent);
 - (c) unaccommodated rate remains at 3.5 percent;
 - (d) trips provided by accessible vehicles maintained at the 85 percent level:
 - (i) bus fleet increases by one to 133;
 - (ii) Orion bus replacement completed with receipt of 23 ELF buses; and
 - (iii) accessible taxis increase from 62 to 73;
 - (e) overall vehicle productivity increases to 5.1 passengers per hour by:
 - (i) introduction of a 30 minute window for all trip requests;
 - (ii) expansion of Zone Bus areas from 7 to 10;
 - (iii) expansion of Express Bus services from 1 to 4;
 - (iv) introduction of ambulatory bus service;
 - (v) increased integration with conventional TTC accessible services;
 - (vi) reduction in cancellation rate from 17 percent to 14 percent; and
 - (vii) promotion of Community Bus services;
 - (f) overall service quality improvement by:
 - (i) improving on-time delivery of service from 95 percent to 96 percent;
 - (ii) implementing a bus tracking trial to increase “same day” trips;
 - (iii) updates to the computer scheduling system (WTIS);
 - (iv) introduction of a “call back” feature to update customers on trip status; and
 - (v) undertake various service audits and contractor performance reviews to improve customer satisfaction;

- (g) continue to accommodate original requested trip times within 30 minutes at 96 percent;
 - (h) improve Greater Toronto Area specialized transit service integration; and
 - (i) workforce increases by four;
 - (3) consider this report in concert with the following:
 - (a) the 2002 TTC Operating Budget; and
 - (b) 2002-2006 TTC Capital Program which includes \$9.1M comprised of the purchase of 35 ELF buses (\$8.4M) as well as facility improvements and enhanced scheduling (\$0.7M); and
 - (4) forward this report to the City of Toronto Council for approval and to the TTC's Advisory Committee on Accessible Transportation for information;
- (20) (January 18, 2002) from the Chief General Manager, Toronto Transit Commission, responding to requests by the Budget Advisory Committee, at its meeting held on January 11, 2002, for information on the following:
 - (1) clarification of the 17 staff reductions;
 - (2) identification of the financing of the \$616 million of capital costs; and
 - (3) the total value of previous and new capital projects requested for approval in 2002 and the projected cash flow and financial costs for these projects;
- (21) (January 24, 2002) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on January 21, 2002, reviewed the recommendations to be brought forward by the City Finance staff to the Budget Advisory Committee in connection with the TTC's 2002 Operating Budget, 2002 Wheel-Trans Budget and the 2002-2006 Capital Program, and approved the following recommendations:
 - (1) that a funding level of \$166 million be restored, as originally requested by the Toronto Transit Commission, recognizing City Council's previous commitment to an 80 percent cost recovery ratio; and
 - (2) that a funding level of \$46.5 million for the TTC's 2002 Wheel-Trans budget be restored, as originally requested by the Toronto Transit Commission, and strongly supported by the Disability Issues Committee and the Diversity Advocacy Group for the City of Toronto;

PUBLIC HEALTH:

- (22) (September 25, 2001) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on September 24, 2001, recommended that any budgetary savings achieved through energy efficiencies be reinvested in the implementation of the City's Environmental Plan;
- (23) (September 25, 2001) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on September 24, 2001:
- (1) adopted the 2002-2006 Capital Budget proposal outlined in the attached report (September 17, 2001) from the Medical Officer of Health and referred this report to the Budget Advisory Committee and the Policy and Finance Committee for consideration during the 2002 budget process;
 - (2) requested the Commissioner of Corporate Services, to report to the Budget Advisory Committee and the Policy and Finance Committee on:
 - (a) a policy with respect to the maintenance of City-owned buildings; and
 - (b) the State of Good Repair Study in eight City-owned facilities solely occupied by Toronto Public Health as directed during the 2001 Capital Budget process; and
 - (3) referred the following motion by Mr. Hyndman to the Medical Officer of Health with a request that she submit a report thereon to the Board of Health:

“It is recommended that the Board of Health:

 - (a) advise the Ontario Minister of Health and Long Term Care of the Board's concern with respect to the financial implications of meeting the expanded requirements of the revised Mandatory Health Programs and Services Guidelines; and
 - (b) partner with other organizations representing public health interests, such as the Ontario Public Health Association and the Association of Local Public Health agencies, to advocate for increased provincial funding to support the implementation of the revised Guidelines.”;
- (24) (January 8, 2002) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on January 7, 2002:
- (1) endorsed the following proposals for budget expansion in 2002:
 - (a) full funding for the annualization of initiatives approved by City Council in 2001 as well as corporately derived economic factors and other base budget changes \$2.54 million (gross)/\$1.73 million (net);

- (b) reduction of gapping (to an equitable level as in other departments) from 5.6 percent in 2001 to 1.0 to 2.0 percent in 2002;
 - (c) initiatives recommended by the Children and Youth Action Committee (CYAC) for early childhood parenting and prenatal group education \$1.24 million (gross)/\$622.5 thousand (net);
 - (d) partial backfilling of the staff positions required for development of the Community Nursing and Customer Management System \$875.0 thousand (gross)/\$437.5 thousand (net);
 - (e) full funding of initiatives approved by City Council in 2001 without funding, including TB Expansion Phase 1 \$1.05 million (gross)/\$526.8 thousand (net), Vulnerable Adults and Seniors \$640.2 thousand (gross)/\$320.1 thousand (net), and Environmental Plan: Air Quality \$65.0 thousand (gross)/\$32.5 thousand (net);
 - (f) public consultation on pesticide reduction \$51.8 thousand (gross)/\$25.9 thousand (net);
 - (g) partial backfilling of the staff positions required to provide public health services in support of World Youth Day \$166.6 thousand (gross)/\$83.3 thousand (net);
 - (h) enhancement of 100 percent provincial funding for Preschool Speech and Language Services and Infant Hearing Screening \$351.9 thousand (gross)/\$0 (net); and
 - (i) funding of West Nile Virus control \$103.9 thousand (gross)/\$51.9 thousand (net);
- (2) endorsed the service level reduction options prepared by the Medical Officer of Health for submission to the Budget Advisory Committee subject to the following amendments:
- (a) the reduction of external couriers (\$50.0 thousand gross, \$25.0 thousand net);
 - (b) the reduction of external printing (\$40.0 thousand gross, \$20.0 thousand net);
 - (c) the reduction of sexual health clinic marketing and training (\$50.0 thousand gross, \$50.0 thousand net);
 - (d) shifting from Public Health Inspector to Tobacco Enforcement Officer \$120.0 thousand gross, \$60.0 thousand net); and

- (e) the elimination of Low Risk Food Premises Inspection (\$500.0 thousand gross, \$250.0 thousand net);

for a total reduction of \$760.0 thousand gross, \$405.0 net; no further cuts to Toronto Public Health programs are recommended; and

- (3) recommended to the Budget Advisory Committee that:

- (a) funding be preserved for the preventive sun safety program;
- (b) the corporate charges assessed against Public Health be reduced by \$2.9 million, in accordance with the Auditor's finding that Public Health is being overcharged by that amount and that this reduction be made in the 2002–2003 fiscal year; and
- (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

TORONTO PUBLIC LIBRARY:

- (25) (November 19, 2001) from the City Librarian, (addressed to the Toronto Public Library Board), responding to a request from the Budget Advisory Committee during the 2001 budget process to investigate the potential for assisting with the construction costs for libraries through the pursuit of redevelopment opportunities on existing library sites; and recommending that the Toronto Public Library Board:
 - (1) undertake the identification of library sites with redevelopment potential including the potential revenue or other benefits that might be derived from such redevelopment opportunities with the assistance of the Facilities and Real Estate Division at the City of Toronto; and
 - (2) provide notice to the Budget Advisory Committee of the action undertaken by forwarding this report to the Committee;

GRANTS:

- (26) (January 9, 2002) from the City Clerk, advising that the Grants Sub-Committee on January 9, 2002, recommended to the Budget Advisory Committee that the 2002 Consolidated Grants base budget request, in the amount of \$34,491,600.00, as recommended by the Executive Management Team, be approved;
- (27) (January 9, 2002) from the City Clerk, advising that the Grants Sub-Committee on January 9, 2002, recommended to the Budget Advisory Committee, adoption of the report (December 11, 2001) from the Acting Commissioner of Community and Neighbourhood Services, subject to no funding being provided thereto;

- (28) (January 25, 2002) from the Acting Commissioner of Community and Neighbourhood Services, reporting on the use of the grants contingency budget of \$90,000.00, as recommended in the Analyst Briefing Notes to the Grants Sub-Committee; and recommending that:
- (1) the Budget Advisory Committee determine the source of funding should the \$90,000.00 new and enhanced service for the school nutrition program be recommended; and
 - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Appendix 3

(Reports and Communications Received by the Budget Advisory Committee
During its review of the 2002 Capital and Operating Budgets
Copies of which are on file in the Office of the City Clerk.)

CORPORATE SERVICES:

CITY CLERK'S:

- (1) (January 28, 2002) from Commissioner of Corporate Services, reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on the potential for renting out the City's vote-counting equipment; and recommending that this report be received for information;
- (2) (January 28, 2002) from the City Solicitor, reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on whether the City can raise money from Suite 311 (the "City Skybox") in the Skydome Stadium (the "Stadium"); and recommending that this report be received for information;

CORPORATE COMMUNICATIONS:

- (3) (January 31, 2002) from the Commissioner of Corporate Services reporting on the lease negotiations with the Federal Government for 765 Queen Street East (Ralph Thornton Community Centre); and recommending that the report be received for information;

FACILITIES AND REAL ESTATE:

- (4) (November 12, 2001) from the City Clerk, advising that City Council at its meeting held on November 6, 7 and 8, 2001, adopted, without amendment, Clause No. 15 of Report No. 16 of The Administration Committee, headed "Request for Quotation No. 0203-01-0182 for the Supply of All Labour, Materials, Equipment and Supervision to Perform Janitorial Services in Facilities and Real Estate, Facilities Operations West District, Various Wards", and directed that this Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002 Operating Budget process;

- (5) (January 30, 2002) from the Commissioner of Corporate Services, providing the Budget Advisory Committee with an overview and update of the Business Integration Project for the Facilities and Real Estate Division; and recommending that this report be received for information;
- (6) (January 31, 2002) from the Commissioner of Corporate Services, providing information on the Master Accommodation Plan (MAP) activities and associated capital budget estimates for 2002; and recommending that this report be received for information;
- (7) (January 31, 2002) from the Executive Director, Toronto Atmospheric Fund, reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on how the retrofitting of windows at the Scadding Court Community Centre (FAC 000075-32) and the daycare at 511 Richmond Street West (FAC 000075-8) could be achieved using funding from TAF; and recommending that this report be received for information;
- (8) (February 5, 2002) from the Commissioner of Corporate Services reporting as requested by the Budget Advisory Committee providing information on the deferral of the lowest priority new capital projects in the 2002 Capital Budget submission that total \$1 million dollars and providing impact statements on such deferrals; and recommending that the report be received for information;

FLEET MANAGEMENT SERVICES:

- (9) (January 25, 2002) from the Commissioner of Corporate Services responding to a request by the Administration Committee at its meeting held on January 17 and 24, 2002, to report to the Budget Advisory Committee on when and how much of the carry forward of replacements expected to be delivered in each year; and recommending that this report be received for information;
- (10) (January 25, 2002) from the Commissioner of Corporate Services responding to a request by the Administration Committee at its meeting held on January 17 and 24, 2002, to report to the Budget Advisory Committee with a replacement of the Overdue for Replacement Vehicles list as it would stand if the entire backlog of approved vehicles were delivered and if the base capital program were approved, including the transfer of the contribution from the Vehicle and Equipment Reserve for Fleet Services; and recommending that this report be received for information;

FINANCE DEPARTMENT:

- (11) (December 10, 2001) from the City Clerk, advising that City Council at its meeting held on December 4, 5 and 6, 2001, adopted, without amendment, Clause No. 1 of Report No. 16 of The Policy and Finance Committee, headed "Fiscal Sustainability Principles and Financial Priority Setting";
- (12) (November 12, 2001) from the City Clerk, advising that City Council at its meeting held on November 6, 7 and 8, 2001, adopted, without amendment, Clause No. 17 of Report No. 16 of The Administration Committee, headed "Selection of a Printing Company for the Information Management, Film, Print Production, Lasering, Lettershopping and

Mailing of Various Water Billing Formats and Other Related Documents, Request for Quotation No. 3003-01-7629”; and directed that this Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002/2003 Operating Budget process;

- (13) (November 12, 2001) from the City Clerk, advising that City Council at its meeting held on November 6, 7 and 8, 2001, adopted, without amendment, Clause No. 16 of Report No. 16 of The Administration Committee, headed “Selection of a Printing Company for the Production and Mailing of Property Tax Bills, Brochures and Envelopes - Request for Quotation No. 3003-00-7111”, directed that this Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002/2003 Operating Budget process;
- (14) (December 10, 2001) from the City Clerk, advising that City Council at its meeting held on December 4, 5 and 6, 2001, directed that Clause No. 6 of Report No. 18 of The Administration Committee, headed “Management and Maintenance of the Revenue Services Division’s Tax and Water Management and Collection Systems and Subsidiary Systems”, be forwarded to the Budget Advisory Committee for its consideration concurrent with the review of the Finance Department 2002 Operating Budget estimates;
- (15) (January 18, 2002) from the Chief Administrative Officer and Acting Chief Financial Officer, providing information pertinent to the issue of charging the Province of Ontario for conducting school board trustee elections, and for collecting the education levy; and recommending that this report be received for information;
- (16) (January 30, 2002) from the Chief Financial Officer and Treasurer, reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, with respect to the proposed reduction in service delivery at the Castlefield and Ellesmere warehouses as to whether these proposals will reduce costs to the overall City and whether any departments may experience hardship; and recommending that this report be received for information;
- (17) (January 31, 2002) from the City Clerk forwarding a resolution by the Children and Youth Action Committee requesting that the City of Toronto immediately discontinue its current practice of remitting the education portion of property tax transfer payments to the School Boards on a quarterly basis and begin to transfer these tax dollars intended for and dedicated to education to the School Boards on a monthly basis;

OTHER:

AUDIT SERVICES:

- (18) (December 4, 2001) from the City Clerk, advising that the Audit Committee on November 29, 2001 approved the 2002 Operating Plan and Budget for Audit Services attached to the report (November 18, 2001) from the City Auditor and forwarded same to the Budget Advisory Committee;

- (19) (January 30, 2002) from the City Auditor, (addressed to Councillor David Soknacki), advising of the savings which have accrued to the City in the last year as a result of various reports prepared by the Auditor's office;

WORKS AND EMERGENCY SERVICES:

WATER AND WASTEWATER SERVICES:

- (20) (February 7, 2002) from the Commissioner of Works and Emergency Services providing information on the feasibility of consolidating the publications Waste Watch, Water Watch and City Routes and reducing the total cost, including design, printing and distribution, by approximately 50 percent;

TRANSPORTATION SERVICES

- (21) (January 31, 2002) from the Commissioner of Works and Emergency Services, reporting as requested by the Works Committee at its meeting of January 15, 22 and 25, 2002, respecting deferrals required to accommodate the reinstatement of recommended reductions to the Pedestrian Pilot Project, Cycling and Audible Signal Programs; and recommending that this report be received for information;
- (22) (January 31, 2002) from the Commissioner of Works and Emergency Services, reporting as requested by the Works Committee at its meeting of January 15, 22 and 25, 2002, respecting deferrals required to offset a \$9.2 million allocation in the Solid Waste Management Capital Budget; and recommending that this report be received for information;
- (23) (January 31, 2002) from the Commissioner of Works and Emergency Services, providing information on the City of Toronto's costs associated with the Toronto Hydro Conversion and Rebuild Program; and recommending that this report be received for information;
- (24) (January 31, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, requesting that no further increase in permit parking fees be recommended;
- (25) (January 31, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, requesting that the Budget Advisory Committee not recommend to Council the Works Committee's proposed deletion of the City's traffic calming budget for 2002;
- (26) (February 6, 2002) from the Commissioner of Works and Emergency Services, providing clarification as to the increased provision in the Transportation Services 2002 Operating Budget submission for fleet maintenance and vehicle replacement costs and to identify the impact of reducing the provision by \$2.11 million; and recommending that this report be received for information;
- (27) (February 7, 2002) from the Commissioner of Works and Emergency Services responding to an issue tabled by the Budget Advisory Committee during the review of the Transportation Services 2002 Capital Works Program at its meeting of February 4, 2002; and recommending that this report be received for information;

WES – TECHNICAL SERVICES:

- (28) (January 25, 2002) from the Commissioner of Works and Emergency Services, reporting as requested by the Budget Advisory Committee at its meeting held on April 2, 2001, during its consideration of the WES - Technical Services 2001 Operating Budget, respecting the 2002 Budget process on initiatives which have been undertaken to improve the review of development applications; and recommending that this report be received for information;
- (29) (January 31, 2002) from the Commissioner of Works and Emergency Services, reporting as requested by the Works Committee and the Budget Advisory Committee respecting a breakdown of the Technical Services (Appendix A) and Support Services' (Appendix B) organizational charts illustrating the number of employees charged back to different departments, their work location and a list of the projects being worked on; and recommending that this report be received for information;

SOLID WASTE MANAGEMENT SERVICES:

- (30) (October 11, 2001) from the City Clerk, advising that City Council at its meeting held on October 2, 3 and 4, 2001 adopted, as amended, Clause No. 1 of Report No. 12 of The Policy and Finance Committee, headed "Implementation Plan for a Three-Stream System and Other Recommendations of the Waste Diversion Task Force 2010 (All Wards)", and referred the following motion to the Budget Advisory Committee for consideration during the 2002 Budget Process:

Moved by Councillor Lindsay Luby:

"It is further recommended that, since the City of Toronto can anticipate an increased amount of recycling materials as residents adapt to the SSO program, City Council approve once-a-week recycling for the area covered by this program (these costs would be approximately \$300,000.00 to \$500,000.00 in the Etobicoke Community Council area).";

- (31) (December 19, 2001) from the Commissioner of Works and Emergency Services, providing the Budget Advisory Committee with the projected 2001 revenues from Solid Waste Management fees and the sale of recyclable materials in the Solid Waste Management Services; and recommending that this report be received for information;

EMERGENCY MEDICAL SERVICES:

- (32) (October 11, 2001) from the City Clerk, advising that City Council at its meeting held on October 2, 3 and 4, 2001 adopted, as amended, Clause No. 3 of Report No. 10 of The Community Services Committee, headed "Toronto Emergency Medical Services' Response Time Reduction Strategy", and directed that the Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002 Operating Budget process;

FIRE SERVICES:

- (33) (January 8, 2002) from the Commissioner of Works and Emergency Services and the Fire Chief, reporting on the present and future pressures on the Toronto Fire Services budget due to the opening of the New Woodbine Racetrack; and recommending that this report be received for information;
- (34) (January 28, 2002) from the Commissioner of Works and Emergency Services, the Fire Chief and the Chief Financial Officer and Treasurer, responding to a request by the Budget Advisory Committee on any appropriate reductions to the 2002 levels based on 2001 actual expenditures; and recommending that this report be received for information;
- (35) (January 31, 2002) from the Commissioner of Works and Emergency Services and the Fire Chief, reporting, as requested by the Community Services Committee at its meeting on January 16 and 23, 2002, on the status of the Birchmount Road and Eglinton Avenue East facility; and recommending that this report be received for information;

URBAN DEVELOPMENT SERVICES:

URBAN DEVELOPMENT SERVICES:

- (36) (June 8, 2001) from the Acting City Clerk advising that City Council at its meeting held on May 30, 31 and June 1, 2001 adopted, as amended, Clause No. 3 of Report No. 5 of The Planning and Transportation Committee, headed "Harmonization of the Division Fence By-law", and in so doing, Council requested that the report (May 7, 2001) from the City Clerk be submitted to the Budget Advisory Committee for consideration as part of the 2002 budget process; wherein it is recommended that:
 - (1) City Clerk's be allocated one additional staff person in order to carry out the additional responsibilities with funds required therefor drawn from the fees collected as a result of the adoption of the Line Fences Act arbitration process; and
 - (2) this report, as adopted, be submitted to the Budget Advisory Committee for consideration as part of the 2002 budget process;

YONGE – DUNDAS REDEVELOPMENT PROJECT:

- (37) (January 28, 2002) from the Commissioner of Urban Development Services, providing a status report on the Yonge Dundas Redevelopment Project, as requested by the Policy and Finance Committee; and recommending that this report be received for information;

WATERFRONT REVITALIZATION INITIATIVES:

- (38) (February 5, 2002) from Councillor Chris Korwin-Kuczynski, Ward 14 Parkdale-High-Park, requesting that funds be set aside in the 2002 budget, in order to report on the waterfront revitalization plan for the eastern and western portions of the waterfront;

COMMUNITY AND NEIGHBOURHOOD SERVICES:

- (39) (October 25, 2001) from the City Clerk, advising that the Policy and Finance Committee at its meeting held on October 25, 2001, referred the following communications and report:
- (1) (September 17, 2001) from the City Clerk, entitled “Options for Supporting Community Safety Initiatives within the City of Toronto”;
 - (2) (October 11, 2001) from the Acting Commissioner of Community and Neighbourhood Services, entitled “Options for Supporting Community Safety Initiatives within the City of Toronto”; and
 - (3) (October 24, 2001) from Councillor Sherene Shaw, Scarborough-Agincourt, entitled “Request to Receive for Information and Consideration The Diversity Advocate’s Inter-Departmental Round Table on Youth Violence”;

to the Budget Advisory Committee for consideration during the 2002 budget process together with the budget for the Community and Neighbourhood Services Department and requested the Toronto Police Services Board for comment thereon to the Budget Advisory Committee;

SOCIAL SERVICES:

- (40) (October 9, 2001) from the City Clerk, advising that City Council at its meeting held on October 2, 3 and 4, 2001 adopted, without amendment, Clause No. 18 of Report No. 10 of The Community Services Committee, headed “Christmas Bureau”, and directed that the Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002 Operating Budget process;

SHELTER, HOUSING AND SUPPORT:

- (41) (January 22, 2002) from Ms. Katherine White, Street Haven, in opposition to the announcement of intended budget cuts pertaining to the Hostel Redirect Initiatives;
- (42) (January 23, 2002) from the Members of Toronto, Ontario Association of Hostels, in opposition to the announcement of intended budget cuts pertaining to the Hostel Redirect Initiatives;

ECONOMIC DEVELOPMENT, CULTURE AND TOURISM:

CULTURE:

- (43) (February 4, 2002) from the Commissioner of Economic Development, Culture and Tourism reporting as requested by the Budget Advisory Committee on January 28, 2002 on the establishment of a Cultural Facilities Capital Grants Program to address the state of good repair capital requirements of not for profit cultural facilities in Toronto; and recommending that this report be received for information;

ECONOMIC DEVELOPMENT:

- (44) (February 6, 2002) from the Acting Superintendent, No. 52 Division, Toronto Police Service (addressed to Councillor Kyle Rae) expressing support of the Downtown Yonge BIA in its intent to improve street lighting in the Downtown Yonge Street Area;

PARKS AND RECREATION:

- (45) (December 17, 2001) from the Commissioner of Economic Development, Culture and Tourism, reporting as directed by City Council at its meeting held on April 23, 24, 25, 26, 27, 30, May 1 and 2, 2001 on the potential for achieving the Pesticide Reduction Program either in whole or in part by levying a surcharge on golf courses; and recommending that this report be received for information;
- (46) (December 18, 2001) from Councillor Gloria Lindsay Luby, Ward 4 Etobicoke Centre, forwarding a petition (May 22, 2000) from Members of the Silvercreek Seniors Tennis Club and requesting the Budget Advisory Committee to give full consideration to providing funds to redevelop the Silvercreek Park Tennis Courts in 2002;
- (47) (January 11, 2002) from Councillor Chris Korwin-Kuczynski, Ward 14 Parkdale-High Park, advising that land was purchased at 40 Wabash Avenue for the purpose of building a Recreation Centre in Ward 14 Parkdale-High Park; further advising that he has concerns with the safety of the site; and requesting that funds be allocated in the 2002 budget for the demolition of the buildings and the cleanup of the lands at this location;

AGENCIES, BOARDS AND COMMISSIONS:

TORONTO POLICE SERVICES:

- (48) (November 22, 2001) from the City Clerk, advising that the Policy and Finance Committee on November 22, 2001, referred the report (October 16, 2001) from the Chair, Toronto Police Services Board, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee, wherein it is recommended that the Policy and Finance Committee, and Council:
- (1) approve a draw of \$5.3 Million from the City's corporate contingency account to the Toronto Police Service through an in-year budget adjustment; and
 - (2) approve a request to add \$6.3 Million to the 2002 Toronto Police Service adjusted base operating budget;
- (49) (November 22, 2001) from the City Clerk, advising that the Policy and Finance Committee on November 22, 2001, referred the report (October 16, 2001) from the Chair, Toronto Police Services Board, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee, wherein it is recommended that the Policy and Finance Committee, and Council:

- (1) approve a commitment of funding for the full five year period of the 2002-2006 Long-Term Facilities Capital Expenditures Program, in order to achieve compliance with the Board's obligations under the Occupational Health and Safety Act; and
 - (2) forward this report to the next meeting of City Council for approval;
- (50) (January 7, 2002) from Councillor Gloria Lindsay Luby, Acting Chair, Toronto Police Services Board, forwarding a copy of a communication (January 3, 2002) from Mr. Joseph Martino, Acting Director, Finance and Administration, Toronto Police Service, containing the following:
- (1) Toronto Police Service 2002 Operating Budget Request;
 - (2) Toronto Police Service 2002 Parking Enforcement Unit Budget Request;
 - (3) Toronto Police Service 2002-2006 Human Resources Strategy;
 - (4) Toronto Police Services Board 2002 Operating Budget Request; and
 - (5) Toronto Police Service 2002-2006 Capital Program Submission - Revised;
- (51) (January 14, 2002) from the Chairman, Toronto Police Services Board, responding to the Budget Advisory Committee request of September 10, 2001 that the Toronto Police Services Board report to the Budget Advisory Committee if the "no fee" administrative issues between the parties have not been concluded and the "no fee" service cannot be implemented on or before December 1, 2001; and recommending that this report be received for information;

PUBLIC HEALTH:

- (52) (October 25, 2001) from the City Clerk, advising that the Policy and Finance Committee on October 25, 2001, referred the communication (September 25, 2001) from the Secretary, Board of Health, respecting the Toronto Public Health 2002-2006 Capital Budget Submission, to the Budget Advisory Committee for consideration during the 2002 Budget deliberations;
- (53) (November 27, 2001) from the City Clerk, advising that the Board of Health at its meeting on November 26, 2001, adopted the report (November 12, 2001) from the Medical Officer of Health, providing information to the Board of Health on the impacts of the World Youth Day (WYD) 2002 Conference and Papal visit and including recommendations to facilitate the successful implementation of the event; advising of financial implications; and recommending that:
- (1) the Board of Health endorse the Toronto Public Health World Youth Day 2002 budget request;
 - (2) this report be forwarded to the Budget Advisory Committee for consideration during the 2002 Operating Budget process; and
 - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

- and forwarded same to the Budget Advisory Committee for consideration during the 2002 Operating Budget process in accordance with Recommendation No. (2);
- (54) (December 10, 2001) from the City Clerk, advising that City Council at its meeting held on December 4, 5 and 6, 2001, directed that Clause No. 7 of Report No. 10 of The Audit Committee, headed "Toronto Public Health - Review of Corporate Charges", be forwarded to the Budget Advisory Committee for information;
 - (55) (October 19, 2001) from Ms. Anna Endrizzi, B.O.O.S.T. Program Manager, Downsview Services to Seniors Inc., (addressed to Ms. Sandy Van Dusen, City of Toronto), in support of the Public Health dental program;
 - (56) (December 6, 2001) from Ms. Pansy Miller, Assistant Administrator, Fairview Nursing Home Ltd., in support of the Public Health dental program;
 - (57) (January 4, 2002) from Ms. Daniela Cahuas, RN, MScN, GNC(C), Nurse Education, The Riverdale Hospital, (addressed to the Board of Health), in support of the Public Health dental program;
 - (58) (January 7, 2002) from Ms. Maria Mazzilli, Service Co-ordinator, Villa Colombo Community Services, (addressed to the Public Health Dental Services), in support of the Falls Intervention Project;
 - (59) (December 2, 2001) from Ms. Sylvana Santino, Secretary, St. Augustine of Canterbury School, (addressed to the Board of Health), in support of the Public Health dental program;
 - (60) (January 7, 2002) from Executive Director, Toronto Atmospheric Fund, and the Medical Officer of Health, providing the Budget Advisory Committee with a poll conducted by Oracle Research of 1,000 Toronto residents to determine Torontonians' level of concern about air quality and climate change and to ascertain their attitudes towards various measures to improve air quality;
 - (61) (December 28, 2001) from Mr. Michael A. Gardam, MSC, MD, CM, FRCP(C), Director, Infection Prevention and Control, Medical Director, Tuberculosis Clinic, Toronto Western Hospital, Infectious Disease Consultant, (addressed to the Chair, Board of Health), in support of the Toronto Public Health Tuberculosis program;
 - (62) (January 7, 2002) from Ms. Carolyn Acker, Executive Director, Regent Park Community Health Centre, addressed to the Chair, Board of Health), requesting that Public Health receive funding to maintain the present services for seniors and vulnerable adults;
 - (63) (undated) from Ms. Vivian Marcuzzi and Staff, Yvonne Adult Centre-E.S.L. Program, Toronto District School Board, (addressed to the Chair, Board of Health), in support of the Dental Health Program;

- (64) (January 2, 2002) from Mr. John Elliott, Executive Director, Warden Woods Community Centre, (addressed to the Chair, Board of Health), in support of the programs and services for vulnerable adults provided by Toronto Public Health;

TORONTO PUBLIC LIBRARY:

- (65) (January 21, 2002) from the City Librarian, (addressed to the Toronto Public Library Board), providing information regarding the Library's sustainability program for Information Technology, as requested by the Budget Advisory Committee at its meeting held on January 10, 2002; and recommending that:
- (1) this report be received for information; and
 - (2) forwarded to the Budget Advisory Committee for consideration;
- (66) (January 30, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, requesting that the Budget Advisory Committee not defer the Beaches Public Library Branch feasibility study for renovations for another year;
- (67) (February 4, 2002) from Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore, in support of the decision of the Toronto Public Library Board to maintain the funding for the Long Branch renovations in the 2002 Budget;
- (68) (February 11, 2002) from the City Librarian, reporting as requested by the Budget Advisory Committee on Library eligibility for Heritage Canada Funding;

EMERGENCY PLANNING INITIATIVES:

- (69) (November 22, 2001) from the City Clerk, advising that the Policy and Finance Committee on November 22, 2001 referred the communication (November 15, 2001) from the City Clerk, advising that the Community Services Committee on November 15, 2001, recommended to the Policy and Finance Committee the adoption of the report (November 2, 2001) from the Commissioner of Works and Emergency Services respecting the establishment of a Health Care Emergency Operations Centre; and that the specialized Health Care Emergency Operations Centre be consistent with the Emergency Preparedness Plan, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee;

TORONTO ZOO:

- (70) (January 7, 2002) from the General Manager and CEO, Toronto Zoo, providing information regarding the Toronto Zoo 2002 Operating Budget;
- (71) (January 24, 2002) from the General Manager and CEO, Toronto Zoo, providing the Budget Advisory Committee with a summary of the \$4.027 million of previously approved Capital Works Program Projects; and recommending that this report be received for information;

EXHIBITION PLACE:

- (72) (January 22, 2002) from Councillor Mario Silva, Chair, Board of Governors of Exhibition Place, requesting the Budget Advisory Committee to consider capping the annual contribution to the NTC Capital Reserve Fund in the range of \$200,000.00 or a percentage of the Exhibition Place operating surplus for the year (excluding the income or loss of the Canadian National Exhibition provided that such contribution does not put the bottom-line of the consolidated Exhibition Place operating budget into a deficit; and further that City Council approve the necessary by-laws to give effect hereto;

THEATRES:

- (73) (January 18, 2002) from the Chair, Board of Directors, Hummingbird Centre for the Performing Arts, responding to requests by the Budget Advisory Committee, at its meeting held on January 10, 2002, for information on the following:
- (1) the terms of the lease for the Centre;
 - (2) providing a three-year history of the capital and operating costs for the Centre, including what the City has invested and the reason for the shortfall; and
 - (3) providing information on how much the Centre has contributed to the reserve fund;
- (74) (January 23, 2002) from Mr. David G. Wallett, General Manager, St. Lawrence Centre for the Arts, providing a revised 2002 Budget for the St. Lawrence Centre for the Arts;
- (75) (January 25, 2002) from Councillor Anne Johnston, Chair, Board of Directors, Hummingbird Centre for the Performing Arts, advising the Budget Advisory Committee of the current financial situation at the Hummingbird Centre for the Performing Arts;
- (76) (January 24, 2002) from Mr. Stan Shortt, Executive Manager, Toronto Centre for the Arts, responding to a request by the Budget Advisory Committee, at its meeting held on January 10, 2002, for information on the approximate attendance figures for 2001;

GENERAL:

- (77) (January 11, 2002) from Councillor Chris Korwin-Kuczynski, Ward 14 Parkdale High-Park, requesting that all monies allocated in the budget in 2001 or earlier years, that have not been spent, be used to offset budget constraints;
- (78) (January 21, 2002) from Ms. Martina Christensen, Resident, in support of dental care being provided to children in schools;
- (79) (January 22, 2002) from Councillor Sherene Shaw, Ward 39, Scarborough-Agincourt, advising that the Aboriginal Affairs Committee, the Disability Issues Committee, the Lesbian, Gay, Bisexual and Transgender Issues Committee, the Race and Ethnic

Relations Committee and the Status of Women Committee, unanimously endorsed the recommendation that the Budget Advisory Committee and City Council consider the impact and implications for diverse community service users of any proposals to increase, flatline or decrease funding; reminding Council of the strong value it places on protecting and supporting the most vulnerable communities; and suggesting that this commitment and value should be used to guide Council in the budgetary decision-making process;

- (80) (January 28, 2002) from Ms. Margaret J. McGovern, Resident, commenting on the City of Toronto's financial status;
- (81) (February 5, 2002) from Ms. Helen Hansen and Mr. Robert Hansen, Residents, expressing concern about homelessness and unemployment in the City of Toronto and urging that Shelter and Housing and Public Transit be well funded in this year's budget; and
- (82) (February 5, 2002) from C. Aubie, Resident, Expressing concern about proposed increases to permit parking fees.

The Policy and Finance Committee reports, for the information of Council, having also had before it the following communications:

- (i) (February 17, 2002) from Mr. David Cunningham, Chair Danforth by the Valley BIA, requesting the Policy and Finance Committee to give favourable consideration to the Danforth by the Valley BIA's request that the City approve a year 2002 BIA Capital Cost-Sharing request of \$62,000 representing equal shares of \$31,000 from both the City and the BIA;
- (ii) (February 17, 2002) from the Chairperson, Lakeshore Village BIA, registering concern that the Capital Projects Budget was not approved and that the whole program is in the process of being cut; and strongly recommending that the program remain;
- (iii) (December 10, 2001) from the City Clerk forwarding Clause No. 1 contained in Report No. 16 of The Policy and Finance Committee, headed "Fiscal Sustainability Principles and Financial Priority Setting", which was adopted, without amendment, by the Council of the City of Toronto at its meeting held on December 4, 5 and 6, 2001; and advising that in adopting the Clause, Council referred the:
 - (1) fiscal principles to the Budget Advisory Committee, the Standing Committees, the Chief Administrative Officer and the Acting Chief Financial Officer, as guidelines for use in responding to the City's fiscal issues and financial pressures; and
 - (2) Priority Setting to the Standing Committees and Budget Advisory Committee for use in assessing service level changes for City programs and setting financial priorities for the City;

- (iv) (February 18, 2002) from Mr. David Weil, President, Toronto Bicycling Network, endorsing the Toronto Bike Plan;
- (v) (February 20, 2002) Joe Condarcu, Works and Emergency Services Department, providing a briefing note related to the 2002 Transportation Capital Works Program - Traffic Calming budget;
- (vi) (February 21, 2002) from the Chairperson, Gerrard India Bazaar BIA expressing concerns regarding the proposed budget cut to the Capital Cost Sharing program with BIA's for 2002; and requesting that their portion of the Capital Cost Sharing budget in the amount of \$10,000.00 be reinstated; and
- (vii) (February 20, 2002) from the Chief Financial Officer and Treasurer providing Supplementary Information to the Budget Advisory Committee Recommended 2002 Operating and Capital Budgets.

The following Members of Council appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Councillor Olivia Chow, Trinity-Spadina;
- Councillor Doug Holyday, Etobicoke Centre;
- Councillor Irene Jones, Etobicoke-Lakeshore;
- Councillor Chris Korwin-Kuczynski, Parkdale-High Park;
- Councillor Ron Moeser, Scarborough East; and
- Councillor Jane Pitfield, Don Valley West.

(City Council on March 4 5, 6, 7 and 8, 2002, had before it, during consideration of the foregoing Clause, the following communication (February 27, 2002) from the Chief Financial Officer and Treasurer:

Purpose:

The attached provides supplementary information to the Policy and Finance Committee Recommended 2002 Capital and Operating Budgets (Reports Nos. 3 and 4 from its meeting on February 21, 2002). The purpose of the attachments is as follows:

Section 1 – 2002 Operating Budget Schedules - with World Youth Day as Separate Line Item

This Section (pages 3 – 11 inclusive) shows World Youth Day as a separate line item. In contrast, World Youth Day is included with the requests from Departments, Agencies, Boards and Commission in Appendix A of the Policy & Finance Recommended 2002 Operating Budget, Report no. 4. Also, the Net Budget Schedule (pages 3-5) shows Assessment Growth as a separate line item to reflect net budget of \$2,784.8 million and net change from 2001 in the amount of \$47.1 million representing a 4.6% residential tax increase.

Section 2 – Capital Budget Adjustments

This Section shows adjustments made to the staff recommended capital budget during Committee reviews.

Section 3 – Operating Budget Adjustments

This Section shows adjustments made to the staff recommended operating budget during the Committee Review process.

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(Copies of supplementary information with respect to the 2002 Operating and Capital Budgets, referred to in the foregoing communication, are on file in the office of the City Clerk.)

(City Council also had before it during consideration of the foregoing Clause, the following report (February 28, 2002) from the Acting Commissioner of Community and Neighbourhood Services:

In my presentation to the Community Services Committee on January 16, 2002 on the Community and Neighbourhood Services Department's 2002 Operating budget, I explained that the Toronto Social Services (TSS) Division's budget is susceptible to Provincially announced, but as yet unspecified cost increases and funding reductions. Several unsuccessful attempts were made to ascertain the financial implications of the Province's intentions during the 2002 budget process. On January 21, 2002 the Ministry of Community and Social Services (MCSS) finally provided some information on cost increases under the Ontario Disability Support Program, but without the supporting details for us to develop an accurate impact analysis. However, our preliminary estimate indicates that the Province will bill the City an additional \$3.3 million in 2002, annualized to \$4.4 million in 2003 onwards.

Due to the lack of clarity in the information provided, TSS wrote to the Regional Director, Ministry of Community and Social Services (letter Feb. 12, 2002 attached), seeking Provincial confirmation of our estimate of the financial implications of their decision. On February 28, 2002 MCSS verbally confirmed the new billing amount at \$3.1 million (28.2%) in 2002, annualized to \$4.6 million (42%) in 2003 onwards.

As also explained in my budget presentation to the Community Services Committee, the Province has indicated that it is currently reviewing the formula for funding delivery agents' of the Ontario Works (OW) program, and reductions in our funding allocation is expected, commencing in 2002. Again, no details are available.

The 2002 operating budget before Council does not reflect these new costs and funding reductions.

Intense discussions and negotiations are in progress between TSS staff and MCSS in connection with these matters. As further information becomes available, I will be reporting to the Community Services Committee with more concrete details of the financial implications of the Province's actions, and on strategies for addressing the cumulative impacts of these changes in 2002 and beyond.)

(A copy of the attachment referred to in the foregoing report is on file in the office of the City Clerk.)

(City Council also had before it during consideration of the foregoing Clause, the following communication (February 28, 2002) from the City Clerk:

The reports listed in the following tables are embodied in Clause No. 1 of Report No. 3 of The Policy and Finance Committee, and Clause No. 1 of Report No. 4 of The Policy and Finance Committee, headed "City of Toronto 2002-2006 Recommended Capital Budget and Program" and "City of Toronto 2002 Recommended Operating Budget", respectively. These reports are recommended for adoption by Council, subject to any amendments by the Budget Advisory and/or the Policy and Finance Committee.

For ease of reference, the relevant page numbers for each report are noted:

<i>Rec. Nos. Policy and Finance Report No. 3</i>	<i>2002 Capital Budget Reports Recommended for Adoption by the Budget Advisory Committee</i>	<i>Page No. Policy and Finance Report No. 3, Clause No. 1</i>
R. 110-121	FACILITIES AND REAL ESTATE	
	<i>(January 28, 2002) from the Chief Administrative Officer and the Commissioner of Corporate Services, entitled "Expedited Process for Declaring Land Surplus and Selling Surplus Land".</i>	147
G. 30-36	TRANSPORTATION SERVICES	
	<i>(January 25, 2002) from the City Clerk, entitled "Road Access and Disruption Management System".</i>	152
N. 87-95	URBAN DEVELOPMENT SERVICES	
	<i>(February 10, 2002) from the Commissioner of Urban Development Services, entitled "Urban Development Services 2002 Capital Budget Submission".</i>	157
	<i>(February 11, 2002) from the Commissioner of Urban Development Services, entitled "The Relocation of Eva's Phoenix and Police Service Facilities as a Result of the Front Street Extension (Trinity-Spadina)".</i>	160

<i>Rec. Nos. Policy and Finance Report No. 4</i>	<i>2002 Operating Budget Reports Recommended for Adoption by the Budget Advisory Committee</i>	<i>Page No. Policy and Finance Report No. 4, Clause No. 1</i>
Y. 84-87	FACILITIES AND REAL ESTATE	
	<i>(January 29, 2002) from the Commissioner of Corporate Services, entitled "Civic Centres Hours of Operation".</i>	112
BB. 91-93	INFORMATION AND TECHNOLOGY	
	<i>(February 6, 2002) from the Commissioner of Corporate Services, entitled "Report Regarding the Costs Associated with Providing Information and Technology Support to the City's Association of Community Centres, Including Various Support Options".</i>	114
DD. 95-96	FINANCE DEPARTMENT	
	<i>(February 5, 2002) from the Chief Administrative Officer, entitled "Efficiency Incentive Fund".</i>	116
G. 22-30	SOLID WASTE MANAGEMENT SERVICES	
	<i>(January 25, 2002) from the City Clerk, entitled "Commercial Eligibility Harmonization and Proposed Commercial Collection Services Fees for Municipal Collection".</i>	119
T. 62-73	URBAN DEVELOPMENT SERVICES	
	<i>(January 25, 2002) from the City Clerk, entitled "Increase in Boulevard Café, Marketing and Vending Fees".</i>	178
	<i>(January 29, 2002) from the City Clerk, entitled "Proposed Amendments to the Building Permit By-law No. 163-1998".</i>	182
	<i>(January 29, 2002) from the City Clerk, entitled "Urban Development Services' 2002 Operating Budget: Increase in Fees for Committee of Adjustment and Community Planning Applications".</i>	190
	<i>(January 29, 2002) from the Commissioner of Urban Development Services, entitled "Results of the Expressions of Interest and Staffing Options for the Development of a Harmonized City-wide Sign By-law".</i>	198
E. 17-20	SOCIAL SERVICES	
	<i>(October 18, 2001) from the City Clerk, entitled "Revised Rates for Indigent Funerals".</i>	200
M. 44-47	CULTURE	
	<i>(February 4, 2002) from the City Clerk, entitled "550 Bayview Avenue (Don Valley Brick Works)".</i>	204

The recommendations embodied in these reports were forwarded for inclusion in the 2002 Capital and Operating Budget Corporate Reports, and they appear, in their entirety, in the Clauses of the Policy and Finance Committee.)

(City Council also had before it, during consideration of the foregoing Clause, the following report (March 1, 2002) from the Chairman, Toronto Police Services Board:

Purpose:

The purpose of this report is to advise Toronto City Council of the revised 2002 Operating Budget and 2002-2006 Capital Program Requests of the Toronto Police Service.

Financial Implications and Impact Statement:

The financial implications that would occur as the result of Toronto City Council's approval of this report are set out in recommendations no. 1 through no. 5 identified below.

Recommendations:

It is recommended that, at its meeting scheduled for March 4 – 8, 2002, Toronto City Council:

- (1) approve the revised 2002 Toronto Police Service Operating Budget at a net amount of \$587.2 million (M);*
- (2) approve the revised World Youth Days budget of \$2.8M included in the City's Corporate Budget;*
- (3) approve the 43 Division Capital project, to begin in 2002 with a \$3.09M allocation from the City Reserve fund, assuming funding for the entire project will also be included in the City Reserve fund;*
- (4) approve the Service's request of \$2.0M in 2002 for the Intelligence Gathering Unit (the Service's portion of the Emergency Management Preparedness Plan) subject to federal and provincial funding being available; and*
- (5) approve a revised capital program for 2002 in the amount of \$22.087M.*

Background:

At its meeting held on February 28, 2002, the Toronto Police Services Board was in receipt of a report, dated February 26, 2002, from Chief of Police Julian Fantino, regarding a number of issues pertaining to the 2002 operating budget and 2002-2006 capital program requests of the Toronto Police Service.

Comments:

The Board approved Chief Fantino's report with amendments.

A copy of Board Minute No. P30/02, in the form attached as Appendix "A" to this report, which contains the Chief's report and the amendments noted above, is provided for information.

Conclusions:

Given the February 21, 2002 request of the City of Toronto Policy and Finance Committee that these matters be forwarded directly to Toronto City Council for consideration at its meeting scheduled for March 4 – 8, 2002, it is requested that this report be placed on the agenda so that it can be considered at that time.

Contact:

*Chief of Police Julian Fantino
Toronto Police Service
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APPENDIX “A”

*THIS IS AN EXTRACT OF THE MINUTES OF THE MEETING OF THE TORONTO POLICE
SERVICES BOARD HELD ON FEBRUARY 28, 2002*

*#P30. UPDATE ON THE TORONTO POLICE SERVICE 2002 OPERATING BUDGET AND
2002-2006 CAPITAL BUDGET*

The Board was in receipt of the following report February 26, 2002 from Julian Fantino, Chief of Police:

Subject: Update On Toronto Police Service 2002 Operating Budget And 2002-2006 Capital Budget

Recommendation:

It is recommended that:

- (1) the Board approve the revised 2002 Toronto Police Service Operating Budget at a net amount of \$587.2 million (M);*
- (2) the Board approve the revised World Youth Days budget of \$2.8M included in the City's Corporate Budget;*
- (3) the Board approve the 43 Division Capital project, to begin in 2002 with a \$3.09M allocation from the City Reserve fund, assuming funding for the entire project will also be included in the City Reserve fund;*
- (4) the Board ratify the Chairman's position to reinstate the Service's request of \$2.0M in 2002 for the Intelligence Gathering Unit (the Service's portion of the Emergency Management Preparedness Plan); and*
- (5) the Board forward this report to City Council for its meeting of March 4 – 8, 2002.*

Background:

This letter provides a further update on meetings with the City's Budget Advisory Committee (BAC) and Policy and Finance Committee (P&F) on the 2002 Operating and 2002 – 2006 Capital budgets.

As indicated in a previous update (Board Minute #P22/02 refers), Chairman Gardner, Mr. Frank Chen (CAO), staff and I attended the first BAC meeting on January 11, 2002. At that time, we reviewed the highlights of the Board's operating budget submission, and the Toronto Police Service's Operating and Capital Submissions. The presentation to BAC indicated that our over-all approach was to minimise costs where possible, by reducing or deferring expenditures, and including all potential revenue.

The BAC requested informal responses to several questions. These responses were forwarded prior to the next meeting with BAC, on February 7, 2002. TPS staff also attended a separate meeting with Councillors Chow and Soknacki, who were tasked by BAC to review TPS' requests in more detail. The Councillors requested additional details, and these, too, were provided prior to the February 7, 2002 meeting.

The questions and clarifications requested focused on the Service's Human Resources strategy, the Information Technology (IT) lease agreement entered into in 2001, and the need to obtain funding from outside sources. The minutes from BAC are provided in attachment A. Responses provided to BAC and to Councillors Soknacki and Chow are on file in the Board office.

A final BAC meeting was held on February 12, 2002. The Policy & Finance Committee reviewed and provided its recommendations on all Operating and Capital budgets on February 21, 2002. The following provides updated information on the Operating and Capital budgets as a result of the BAC and P&F meetings.

2002 Operating Budget Update

The Service's 2002 Operating Budget request in the amount of \$592.4M (comprised of \$586.7M for the base budget, and \$5.7M for service enhancements) was provided to City staff in October, 2001. The City's Executive Management Team (EMT) provided a recommendation to BAC for the base budget, in the amount of \$584.2M, with the understanding that all service enhancements would be examined on an individual basis. The difference between our base budget submission and EMT's recommendation was \$2.5M, and represented the IT annualization costs for leases entered into in 2001.

After much deliberation, BAC recommended that the \$2.5M be added back to the Service's base. However, BAC, in consultation with TPS staff, recommended that other base IT costs be adjusted downward by \$0.3M. With respect to service enhancements, only two were recommended for inclusion: the Anti-Gang unit (with \$0.7M for 2002) and the Provincial Offences Act court initiative (with a gross cost of \$0.3M for 2002, and an offsetting revenue from the City, resulting in a net impact of \$0.0M). Thus, the final BAC-recommended operating budget for TPS is \$587.2M:

<i>Base budget as requested by TPS:</i>	<i>\$586.73M</i>
<i>Adjustment for 2001 IT annualization</i>	<i>(\$0.3M)</i>
<i>Anti-Gang Unit</i>	<i>\$0.73M</i>
<i>POA initiative</i>	<i>---</i>
<i>Final BAC-Recommended Budget</i>	<i>\$587.2M</i>

The final budget, as recommended by BAC at the net amount of \$587.2M, was forwarded to Policy and Finance Committee. The Service can operate within this revised budget amount and deliver the same level of service as in 2001, and initiate a new Anti-Gang Unit. P&F approved the BAC recommendations as presented.

There were also three initiatives for which funding was not requested in the Service's budget: World Youth Days, Anti-Terrorism (Intelligence Gathering) and Woodbine Slots. These were to be funded corporately by the City. BAC and P&F have approved a budget for World Youth Days; however, neither Intelligence Gathering nor the Woodbine Slots were approved. Comments on each of the above initiatives are provided below. Also, given recent issues I feel it is appropriate to comment on the Computer Crime initiative (which was included in the Service's 2002 Operating budget request but not approved by BAC and P&F).

World Youth Days

During the development of the 2002 Operating Budget, the City CAO indicated that World Youth Days be submitted separate from the Service budget. A realistic budget was prepared taking into consideration the expected attendance (estimated at 750,000) and the necessary security measures for all involved in these events. Our estimates factored the heightened safety and security requirements since the recent terrorist threat. The requested funding of \$2.9M was part of the combined City's World Youth Days Secretariat total budget.

BAC and P&F has reviewed the World Youth Days Secretariat budget and approved the request with an overall decrease of 5%. This results in the Service's portion being reduced by \$0.15M from the original request. TPS has accepted this reduction, and will be revising its plans to accommodate this change.

Intelligence Gathering Unit

Terrorism is a real threat to the City of Toronto, and not merely a perceived one. The attack on New York City has shown that there are substantial risks of terrorism to all major cities, and the possible loss of life, property and economic damage could prove devastating to Toronto.

I cannot stress enough my concerns if we wait to establish the Intelligence Gathering Unit. Potential criminal activity will go unaddressed and this will place our citizens at risk. Since undergoing investigations of potential terrorist activity from the September 11 attacks, our officers have uncovered interconnections of known terrorists residing in the City of Toronto. We need to monitor and conduct surveillance on these individuals to thwart criminal activity. The Toronto Police Service has the responsibility to safeguard the citizens of the City of Toronto. To properly protect the City from terrorists and associated criminal activity the Service must have an intelligence capability. At present we are under-equipped with necessary resources to

provide the investigative and intelligence functions required to safeguard our City against terrorist activity.

During our discussions with City representatives, it was indicated that initial funding would come from the City in response to the recent terrorist attacks. The City would in turn seek Provincial and Federal funding to expand the program. However, the City has failed to provide funding for this component of the Emergency Preparedness Plan and no funding has been identified by the Provincial and Federal governments.

Given these concerns, I wrote to the Chairman on this item, requesting that he put this initiative forward to P&F at their February 21, 2002 meeting. Attachment B provides a copy of my letter to the Chairman, which outlines my concern for the Intelligence Gathering Unit. The Chairman agreed with my concerns, and forwarded this letter to P&F for their February 21, 2002 meeting (the Chairman's letter is included in Attachment B). P&F referred the Chairman's request to the Board for discussion at the February 28, 2002 meeting.

Woodbine Slots

Since the installation of the slot machines at the Woodbine Race Tracks there has been an increase in criminal activity in the community surrounding the race track area. The Service has identified the need to increase uniform staff to meet the increased service requirements. These additional staff would address loan sharking, extortion and illegal gaming issues.

Under an agreement with Ontario Gaming and Lottery Corporation, the City receives a portion of the revenue generated from these slot machines. The City has retained this revenue in corporate accounts even though a portion of these funds was intended to address the increased criminal activity normally associated with gambling. The Service has requested a portion of this revenue to fund the hiring of additional officers to serve this community.

The funding requested is separate from the Service Operating budget and will have no net impact on our budget. BAC and P&F have for the second year failed to support this initiative. Although I feel increased policing support is warranted in 23 Division, lack of funding from the City precludes this.

Computer Crime Unit

The advent of the Internet has set off a new criminal element: the silent voice talking from cyber space. This voice reaches our most vulnerable citizens, who continue to face exploitation unless these computer crimes can be addressed. Areas of concern regarding computer crime include the dissemination of child pornography and increased opportunities to commit fraud. The Internet can also be used as a tool for terrorism. This type of crime knows no boundaries and targets our youth.

Targeting these criminals requires specially trained officers able to conduct the necessary forensic examination of computer equipment to compile the evidence for arrest and conviction. It is essential to equip these officers with specialized equipment. The criminals are hidden from our streets but accessible to anyone searching the Internet. I am alarmed with the increased use

of the Internet by adults to disseminate child pornography. If we do not undertake action to deter these silent acts of violence, we risk further increases in this new criminal activity. A priority of the Service is to increase enforcement of criminal activity which exploits our youth.

Given these concerns, I wrote to the Chairman on this item, requesting that he put this initiative forward to P&F at their February 21, 2002 meeting. Attachment B provides a copy of my letter to the Chairman, which outlines my concern for the Computer Crime Section. The Chairman agreed with my concerns, and forwarded this letter to P&F for their February 21, 2002 meeting (the Chairman's letter is included in Attachment B). P&F referred the Chairman's request to the Board for discussion at the February 28, 2002 meeting. Although this is a very important issue, given the funding constraints I am prepared to defer this request until 2003.

2002-2006 Capital Budget Update

The (revised) 2002 – 2006 Capital Budget request was approved at the December 13, 2001 Board meeting in the amount of \$22.387M for 2002 and \$162.8M over the five years, including cashflow carryforward and land acquisition costs. Funding has only been provided for projects beginning in 2002. This revised request includes deferrals of projects, in an attempt to meet a 40% reduction target from the original Board approved budget (Board Minute P275/01 refers), set by the City CAO.

After much deliberation by the BAC, the Service's Capital Submission was approved with two changes – the deferral of the Boat Replacement project from 2002 to 2003, and the reinstatement of 43 Division (albeit with funding separate and apart from the Service's capital budget). The Service's Capital budget, with the above changes, was approved by P&F on February 21, 2002.

Boat Replacement Project

The deferral of the Boat Replacement project has significant impact on the Service's ability to conduct patrols on Lake Ontario. The boats used by the Marine Unit must be reliable, safe and fast for the officers using the boats, as well as for the public relying on rescue by the Marine Unit. Currently, 3 of our 5 patrol vessels are not seaworthy enough to be used beyond the City's inner harbour. In response to this recommendation, the Chairman submitted a report (see attachment C) to the City Policy and Finance Committee, requesting the reinstatement of funding in 2002. P&F did not support the Chairman's request. Given the City's funding capability for capital I am prepared to defer the replacement of the boat until 2003.

43 Division Project

BAC and P&F have approved that funding of \$3.09M be allocated from the City Reserve fund to commence the 43 Division Capital project. However, I must note that funding in the Corporate account for 43 Division is not sufficient for the entire project, and it will be incumbent on City staff and City Council to ensure that the Corporate account for 43 Division has sufficient funds in future years to cover the entire project cost currently estimated at \$11.3M. This cost does not include the land acquisition costs of \$1.6M, which BAC and P&F have both approved at zero net cost to the Service. Also, the current total cost of \$11.3M does not include inflationary impacts that may be incurred, recent cost recovery of management fees to City Corporate Services and

the impact of adding a central lock-up to the facility. These amounts are being gathered and will be reflected in the 2003-2007 capital program.

Waterfront Revitalization

Current plans for the Front Street Extension Project portion of the Waterfront Revitalization project will displace Traffic Services and the central Garage facility. The costs of moving these facilities has been identified in our 2002 – 2006 Capital Budget Submission, but not included in the funding request.

It is the Service's position that any costs related to this move should be funded through the Waterfront Revitalization project. However, based on discussions with City representatives, the City is recommending that only funding for the replacement value of the land and building will be provided. This level of funding will be insufficient to cover replacement of the land and construction costs.

Discussions are continuing with City staff on this issue, and TPS staff are actively pursuing a commitment that required funding will be provided, separate from the Capital budget.

Summary:

The TPS budget includes essential funding for maintaining services at 2001 levels plus service enhancements reflective of the changing community and world issues. Although the Service can operate with the level of funding provided by BAC and P&F, it is imperative that the outstanding issue regarding Intelligence Gathering be addressed by City Council, to ensure that proper police services can be provided to the citizens of Toronto. I am prepared to defer the request for the establishment of a Computer Crime section and Boat Replacement until 2003; however, I believe these are issues that we must address.

Mr. Frank Chen, Chief Administrative Officer, Corporate Support Command and I will be in attendance to answer any questions.

The Board was advised that the following additional recommendation should have been included on the first page of this report:

THAT the Board approve a revised capital program for 2002 in the amount of \$22.087M.

The Board approved the following with respect to the recommendations contained in the foregoing report:

- recommendations no. 1, 2, 3 and 5 were approved;*
- recommendation no. 4 was approved subject to federal and provincial funding being available; and*
- the additional recommendation with respect to the revised capital budget noted above was also approved.*

*Attachment A
Excerpts from BAC Recommendations*

Excerpt from BAC Recommendations

2002 Capital Budget

Budget Advisory Committee Recommendations

Adopted, as amended

The Budget Advisory Committee recommends the adoption of the 2002 Capital Budget for the Toronto Police Services, subject to:

- (1) the City's land for 43 Division being provided to the Police at a '0' net cost; and*
- (2) \$3.09 million allocation being placed in the Reserve Fund to be used for 43 Division.*

Amendment – February 12, 2002

The deferral of the purchase of a boat for the Marine Unit until 2003 resulting in savings of \$300,000.00 in 2002.

2002 Operating Budget

Budget Advisory Committee Recommendations

Adopted

The Budget Advisory Committee recommends the adoption of the 2002 Operating Budget of the Toronto Police Services, subject to:

- (1) the 2002 EMT Recommended Budget being increased by \$2.2 million thus bringing the base budget to \$587.7 million;*
- (2) adding \$700,000.00 gross and \$700,000.00 net for the Youth Gang Initiative; and*
- (3) adding \$300,000.00 gross and '0' net for the impacts of Previous City/City Council Decisions – Provincial Offences Act.*

The Budget Advisory Committee reports having

- (a) requested the Chair, Toronto Police Services Board to:*
 - (i) present and calculate the human resource numbers according to City of Toronto format, especially on the gapping percentage;*
 - (ii) report back prior to the 2003 budget process on possible base budget reductions which may be required as a result of labour negotiations;*
 - (iii) request the Province of Ontario to fund additional costs incurred by the City of Toronto caused by provincial legislation, i.e., adequacy standards equipment costs (\$700,000) (corrected from \$1.8M), increased court*

hours and locations (\$400,000), Campbell (Major Case) report (\$400,000), super jail initiatives (\$300,000); and

- (iv) *contact the heads of financial institutions and computer companies in the Greater Toronto Area to determine their interest in donating funds for computer crime prevention.*

Emergency Planning Initiatives

Emergency Planning Initiatives – 2002 Capital and Operating Budget

Budget Advisory Committee Recommendation

Adopted

The Budget Advisory Committee recommends the adoption of the 2002 Capital and Operating Budgets for the Emergency Management Projects (Capital \$1,047 million net and Operating \$2.149 million) as follows:

- (1) *the adoption of the following programs, subject to conditional upon receipt of Federal and Provincial cost-sharing funding to be used to further reduce the net cost to the City:*

	<i>Capital</i>	<i>Operating</i>
(a) <i>Chemical Biolog.Radiolog.Nuclear (CBRN)</i>	<i>\$560,000.00</i>	<i>\$700,000.00</i>
(b) <i>Health Response/Preparedness</i>	<i>\$100,000.00</i>	<i>\$551,000.00</i>
(c) <i>Heavy Urban Search & Rescue</i>	<i>\$117,000.00</i>	<i>\$500,000.00</i>
(d) <i>Health Care EOC</i>	<i>\$270,000.00</i>	<i>\$120,000.00</i>
(e) <i>Emergency Operating Planning</i>	<i>\$0.00</i>	<i>\$600,000.00</i>

- (4) *the following projects be deferred:*

- (a) *Traffic and Crowd Control Equipment*
- (b) *Security Escalation Plan;*
- (c) *Public Communications;*
- (d) *Emergency Shelter Equipment; and*
- (e) *Training of Enquiry Staff*

The Budget Advisory Committee reports having requested the Chief Administrative Officer to report to the Budget Advisory Committee for its meeting of February 19, 2002 on the Intelligence Gathering aspect of the Emergency Planning Initiative.

Waterfront Revitalization Initiatives

Budget Advisory Committee Recommendations

Adopted

The Budget Advisory Committee recommends the adoption of the 2002 EMT Recommended Capital Budget for the Waterfront Revitalization Initiative, as recommended by the Planning and Transportation Committee, subject to:

- (2) *Requesting the Commissioner of Urban Development Services to report to the Waterfront Revitalization Committee and the Planning and Transportation Committee on the relocation of the Toronto Police Central Garage/Traffic Services and Eva's Place;*
- (3) *adoption of the report (February 11, 2002) from the Commissioner of Urban Development Services, entitled "The Relocation of Eva's Phoenix and Police Services Facilities as a Result of the Front Street Extension".*

World Youth Day Secretariat

Budget Advisory Committee Recommendations

Adopted, as amended

Reviewed the 2002 Operating Budget for the World Youth Day Secretariat of \$6.371 million, on a one time basis.

Amendment – February 12, 2002

The Commissioner of Economic Development, Culture and Tourism be requested to report to the February 19, 2002 Budget Advisory Committee meeting on decreasing the budget by 5 percent (\$3185.5 thousand).

*Attachment B
2002 Operating Budget*

(Report dated February 20, 2002, addressed to the Policy and Finance Committee from the Chairman, Toronto Police Services Board, entitled "Intelligence Gathering Unit and Computer Crime Section for the Toronto Police Service")

Purpose:

This report is to advise the City of Toronto Policy and Finance Committee of the impact of the City Budget Advisory Committee (BAC) recommendations, and BAC's failure to approve funding for an Intelligence Gathering Unit and Computer Crime Section for the Toronto Police Service.

Financial Implications:

Approval of the following recommendations would result in an Operating budget increase of \$2.4 million (M) for 2002 from the BAC recommendation.

Recommendations:

It is recommended that:

- (1) *Policy and Finance Committee reinstate the Service's request of \$2.0M in 2002 for the Intelligence Gathering Unit (our portion of the Emergency Management Preparedness Plan); and*

- (2) *Policy and Finance Committee reinstate the Service's request of \$0.4M for 2002 for a Computer Crime Section.*

Background:

Final deliberations of the Budget Advisory Committee (BAC) have been completed, and BAC has not supported two significant initiatives identified by the Toronto Police Service. These initiatives are of paramount importance: Intelligence Gathering requirements for the Emergency Management Preparedness Plan, and a Computer Crime Section.

Conclusions:

Based on the attached letter from Chief Fantino, I request the Policy and Finance Committee to reconsider the position of the BAC and support the recommendations indicated above.

Contact Name:

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*(Report addressed to the Chairman, Toronto Police Services Board
from the Chief of Police, entitled "Intelligence Gathering Unit
and Computer Crime Section for the Toronto Police Service")*

The City of Toronto's Budget Advisory Committee (BAC) has been reviewing the Toronto Police Service's 2002 Operating Budget. We have attended several meetings, offered additional information and details as requested, and identified budget reductions where possible. However, BAC has not supported two very important initiatives for which we require funding.

I am seeking your support, as Chairman of the Toronto Police Services Board, in pursuing funding for these initiatives, and ask that you recommend to the Policy and Finance Committee that the Committee:

- (1) *Reinstate the Service's request of \$2.0M in 2002 for the Intelligence Gathering Unit (our portion of the Emergency Management Preparedness Plan); and*
- (2) *Reinstate the Service's request of \$0.4M for 2002 for a Computer Crime Section.*

Background:

Final deliberations of the Budget Advisory Committee (BAC) have been completed, and BAC has not supported two significant initiatives identified by the Toronto Police Service. These initiatives are of paramount importance: Intelligence Gathering requirements for the Emergency Management Preparedness Plan, and a Computer Crime Section.

Intelligence Gathering Portion of the Emergency Management Preparedness Plan:

At its meeting of February 12, 2002, BAC did not recommend funding for the Intelligence Gathering portion of the Emergency Management Preparedness Plan. I have grave concerns with this decision. Terrorism is a real threat to the City of Toronto and not merely a perceived threat. The attack on New York City has shown that there are substantial risks of terrorism to all major metropolitan cities everywhere. The possible loss of life, property and economic damage could prove even more devastating to our City.

If a similar occurrence as the attack in New York happens in the City of Toronto, even one on a much smaller scale, it will be the responsibility of the Toronto Police Service, the Toronto Fire Service and the Department of Ambulance Service that will respond. It is the responsibility of the City to ensure there are adequate resources available to address the initial response and to maintain whatever presence is required thereafter.

The ability to respond to these types of catastrophes is paramount. However, there needs to be ongoing intelligence activity to detect the presence of those who would perform these atrocious acts and to disrupt their plans and prevent the execution of any terrorist plots.

Intelligence gathering is a lengthy, painstaking endeavour that when successful produces no measurable results, because usually, good intelligence work prevents these catastrophic events from occurring. It is difficult to quantify the effect of good intelligence. However, the effect of lack of intelligence is devastating.

Toronto is a "world class city" which, unfortunately, brings with it "world class" attention and problems. The Toronto Police Service must have our own, local intelligence gathering capability to ensure that our communities can enjoy the benefits of a "world class city" in safety.

We have currently been tracking and monitoring individuals living and working within the City of Toronto who can be linked directly to terrorists, and terrorist activities. Investigations stemming from the September 11, 2001 attacks have proven that this type of monitoring is necessary. In many instances, we have had no prior knowledge of some of these individuals and groups. Their actions and behaviours fit the profile of "sleeper" cells: we have discovered that up until now we had no knowledge of their presence or activities within our communities.

To combat this threat we have requested within the Emergency Management Preparedness Plan for 2002, the addition of twenty uniform and 13 civilian staff members to administer the intelligence gathering activities. We have also included in the 2002 request the required intelligence equipment to support this unit. The total cost of this program is \$2.0 M in 2002 and \$1.9 M in 2003.

Our current efforts are insufficient. I urge you to support the Service's requirement to establish a dedicated investigative / analytical unit. This unit is required if the Toronto Police Service is to take a proactive approach to fighting terrorism. This unit must have in-depth knowledge and an understanding of the City of Toronto and the communities within it. It is the responsibility of the Toronto Police Service to ensure the safety and security of our citizens. Although we work in conjunction with other police services such the OPP and RCMP, the first group responding to terrorist threats will be the Toronto Police Service. We must prepare and equip ourselves with accurate and timely intelligence information to understand the situation we are responding to.

Computer Crime

Increasingly, the Internet has been used in the furtherance of many criminal activities and police agencies continue to contend with increasingly sophisticated crimes involving technology. The Internet has been used:

- *to obtain and disseminate child pornography;*
- *by adults who pose as adolescents in order to meet and befriend adolescents, for the purpose of exploitation;*
- *to commit fraud;*
- *to facilitate terrorist activities.*

Recent news reports highlight the importance of the Service having the ability to address computer crime. As an example, a well-respected teacher at an exclusive Toronto all-boys school has been charged with child pornography offences. The Service has only 2 trained Computer Crime officers capable of forensically retrieving evidence from computers, and they are working on more than 200 Internet porn cases alone. These same officers are presently assisting several units with Homicide, Drug and other matters. There is a significant backlog in the number of cases being dealt with. We are not adequately staffed to deal with the high volume of these crimes. Furthermore, we do not have the available officer strength to transfer officers from elsewhere.

In 2002, we have requested the addition of six uniform staff to administer the computer crime activities. We have also included in the 2002 request specialised computer equipment required to support this unit. The total cost is \$0.4 M in 2002 and \$0.4 M in 2003.

I urge you to support the Service's requirement to establish this Computer Crime Section. The proposed Section would consist of 8 officers dedicated to a planned approach to computer crime issues, allowing the Service to keep up-to-date with technology and computer crime issues, and providing increased and consistent support for field investigators. This will result in earlier identification and apprehension of those involved in computer-related crimes.

Conclusion:

The Toronto Police Service has, during this and previous years' processes, adhered to financial targets, co-operated with the City and responded to reduction requests. We have advised the City CAO and Budget Division of our submissions on a timely basis and with the mandatory level of detail. Any additional requests for information were provided.

TPS has reviewed the budget submissions to reallocate costs in existing base budget funding, to cover financial pressures (e.g. the amalgamation). Expenditures have been deferred, and efficiencies have been realised, wherever possible. TPS has requested increases only in those areas where the need is greatest and funding could not be found. We are bound by legislation to provide necessary police services and programs for which funding is deemed necessary.

It is imperative that the Policy and Finance Committee reconsider the current position of the Budget Advisory Committee on the issue of Intelligence Gathering portion of the Emergency Management Plan, and on the issue of a new Computer Crime Section. Thank you for your efforts in furthering this matter.

*Attachment C
2002 – 2006 Capital Program*

*(Report dated February 20, 2002, addressed to Policy and Finance Committee
From the Chairman and Board Members, Toronto Police Services Board,
entitled “Impact of Budget Advisory Committee Recommendations for
Toronto Police Service’s 2002 Capital Budget Request)*

Purpose:

This report is to advise the City of Toronto Policy and Finance Committee of the impact of the City Budget Advisory Committee (BAC) recommendations of February 12, 2002 regarding the deferral of the Boat Replacement Capital Project.

Financial Implications:

Approval of the following recommendation would result in a Capital budget increase of \$300,000 for 2002 from the BAC recommendation.

Recommendations:

It is recommended that:

- (1) The Policy and Finance Committee approve the Service’s request to reinstate \$300,000 in the 2002 Capital Budget for the Boat Replacement project.*

Background:

The Toronto Police Services Board approved the Toronto Police Service (TPS) Capital Budget submission for 2002-2006 at its October 2001 meeting, in the amount of \$25.9M (excluding cash flow carryforwards from 2001).

In response to the City’s CAO request to reduce the Capital submission, the Toronto Police Services Board approved a revised budget in the amount of \$22.4M (including cashflow carryforward and land acquisition costs). This revised budget is \$1.5M short of the City’s target.

The revised Capital budget was presented to the BAC on January 11, 2002. During final deliberations on February 12, 2002, BAC reopened the approved capital budget and recommended (among other recommendations) to defer the Capital Budget request for Boat Replacement of \$300,000 from 2002 to 2003.

Capital Budget Request – Boat Replacement

The boats used by the Marine Unit are tasked in the worst possible weather conditions. The fleet must be reliable, safe and fast for the officers using the boats, as well as for the public relying on rescue by the Marine Unit. The Marine Unit regular patrol area includes boundaries of the City of Toronto extending southward to the international border between Canada and the United States. The vastness of this area requires the use of reliable, safe and fast patrol boats. The impact of September 11th has increased our awareness for the requirement of thorough patrols.

The Toronto Police Service has a fleet of eighteen boats, of which five are categorised as patrol boats. A patrol boat, much the same as a police patrol car, is used for tour of duty activities conducted within our patrol area on Lake Ontario. The status of the five patrol boats currently operated by TPS is summarized below:

- MU20, the newest member of the fleet, was replaced as part of the 2001-2005 Capital program;*
- MU21 is scheduled for replacement in 2002;*
- MU22 and MU23 are scheduled for replacement in 2004.*

The remaining patrol boat, MU7, remains in acceptable condition and is not scheduled for replacement within the next five years.

The boats' lifecycle replacement plan is based on the assessed structural integrity of each boat, determined by an independent survey conducted in 1997 by Harris, Harding & Bickers Ltd. Insurance Adjusters & Marine Surveyors. The plan uses the boats' mechanical strength, age, condition and mechanical fitness to determine a replacement date. The survey determined that the patrol boats were in serious condition, and that continued use would risk both officer and passenger safety.

The survey results for MU21 (the boat scheduled for replacement in 2002, and deferred by BAC to 2003) indicated that without extensive repairs to deck edges, reinforcing of the hull and deck join, and further reinforcing within the cabin, a major deck failure is bound to occur. The survey goes on to recommend "that major repairs and reinforcing be carried out before this vessel is used for full service." Although this boat has undergone extensive repairs, many of the repairs recommended in the survey have not been carried out, since they are costly and not guaranteed to fully resolve the problems, and since MU21 has been targeted for replacement since 1999. At present this boat is out of service, as one of the engines is undergoing repairs. The engine is no longer manufactured and replacement parts are no longer available, thus requiring TPS staff to manufacture replacement parts.

It should be noted that three of the five patrol boats (MU21, MU22 and MU23) are currently not seaworthy enough to patrol beyond the inner harbour. The current plan for 2002 is to utilize the two patrol boats that are in good condition, as well as the newly-acquired Command boat. However, the Command boat is more expensive to operate, and may be pulled away from patrol at any time. This significantly impairs the Service's ability to respond to calls for service. If an emergency call is received and no other boats are available, the Service will be forced to utilize the patrol boats that are in poor condition.

The recommendation to defer the funding for the replacement of boat MU21 will result in continuing risk to our officers and the public when this vessel is utilized.

Conclusions:

The Toronto Police Service has, during this year's budget process, adhered to financial targets and responded to reduction requests. We have advised the City CAO and Budget Division of our submissions on a timely basis and with the mandatory level of detail. Any additional requests for information were provided.

TPS has reviewed the budget submissions to reallocate costs in existing base budget funding, to cover financial pressures. Expenditures have been deferred, and efficiencies have been realised, wherever possible. TPS has requested increases only in those areas where the need is greatest and funding could not be found. We are bound by legislation to provide necessary police services and programs for which funding is deemed necessary. It is therefore recommended that funding for boat replacement be provided for in 2002.

Contact Name:

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Operational Support
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E-mail: emory.gilbert@torontopolice.on.ca*

*Staff Inspector Ed Hegney
Marine Unit
Phone: (416) 808-5813,
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(City Council also had before it, during consideration of the foregoing Clause, the following joint report (November 12, 2001) from the Chief Administrative Officer and Acting Chief Financial Officer and the Acting Treasurer and Director of Accounting Services:

Purpose:

To provide information on reserve and reserve fund balances as at September 30, 2001, activity in reserves and reserve funds during the first nine months of 2001 and to identify impacts on balances projected as at December 31, 2001.

Financial Implications:

Projections of reserve and reserve fund balances to December 31, 2001 have increased by \$6.2 million from \$877.6 million to \$883.8 million. There are no funding implications for the approved 2001 operating or capital programs.

Recommendation:

It is recommended that an amount of \$2,097,426.00 be transferred from the Working Capital Reserve to the Solid Waste Management Perpetual Care Reserve Fund and that this report be forwarded to the Audit Committee for information.

Discussion:

A summary of 2001 transactions to September 30, 2001 and projections to December 31, 2001 is provided for each reserve and reserve fund. Appendix A provides details for reserves, Appendix B provides details for obligatory reserve funds and Appendix C provides details for Council directed reserve funds.

These appendices reflect the reserve and reserve funds of the City and its consolidated agencies, boards and commissions. The accounts of the Toronto Parking Authority and Toronto Economic Development Corporation are not consolidated with those of the City. The reserve funds of these organizations continue to be accounted for within each of those entities and are not included in the appendices to this report.

The reserve and reserve fund balances as at September 30, 2001 and as budgeted and projected as at December 31, 2001 are summarized in the tables below by account purpose and by type of account.

<i>Reserve and Reserve Fund Balances (\$Millions)</i>			
<i>Type of Account</i>	<i>September 30, 2001 Actuals</i>	<i>December 31, 2001</i>	
		<i>Budgeted</i>	<i>Projected</i>
<u><i>Reserves</i></u>			
<i>Tax Supported</i>	65.7	92.8	89.2
<i>Rate Supported</i>	138.6	39.1	39.1
<i>Total Reserves</i>	204.3	131.9	128.3
<u><i>Obligatory reserve funds</i></u>			
<i>Tax Supported</i>	201.3	189.9	202.5
<i>Rate Supported</i>	22.3	3.9	8.8
<i>Total Obligatory</i>	223.6	193.8	211.3
<u><i>Council directed reserve funds</i></u>			
<i>Tax Supported</i>	507.0	544.6	536.9
<i>Rate Supported</i>	7.2	7.3	7.3
<i>Total Council Directed</i>	514.2	551.9	544.2
<i>Grand Total</i>	941.9	877.6	883.8

<i>Reserve and Reserve Fund Balances</i> ((\$Millions))			
<i>Purpose of Account</i>	<i>September 30, 2001</i> <i>Actuals</i>	<i>December 31, 2001</i>	
		<i>Budgeted</i>	<i>Projected</i>
<u><i>Tax Supported</i></u>			
<i>Operating</i>	503.4	531.7	528.9
<i>Capital</i>	270.4	295.6	299.7
<i>Total</i>	773.8	827.3	828.6
<u><i>Rate Supported</i></u>			
<i>Operating</i>	55.5	39.1	39.1
<i>Capital</i>	112.6	11.2	16.1
<i>Total</i>	168.1	50.3	55.2
<i>Grand Total</i>	941.9	877.6	883.8

Comments on changes in balances of individual reserves and reserve funds as originally budgeted and as now projected to December 31, 2001 are set out below and are referenced to the appropriate reserve or reserve fund in the attached appendices.

Audit Committee has directed that the Acting Chief Financial Officer and the Acting Treasurer work with the City Auditor in developing a template that will be used for more detailed reporting of transfers relating to reserves and reserve funds. This template will be used for the quarterly variance reports for reserves and reserve funds commencing with the December 2001 report.

(A) Working Capital

In 1998 the reserves and reserve funds of the amalgamating municipalities were consolidated and grouped into reserves and reserve funds with similar purposes. The Solid Waste Management Doubtful Accounts Reserve Fund of the former municipality of Metropolitan Toronto, amounting to \$2,097,426.00 at the end of 1997, was consolidated with working capital reserves from other municipalities in error. After a further detailed review of the working capital reserve, it is proposed that this amount be transferred from the working capital reserve to the Solid Waste Management Perpetual Care Reserve Fund.

(B) Vehicle and Equipment Reserve – City

The projected balance to December 31, 2001 has been decreased by \$1.472M due to an increase in the budgeted capital expenditures for the Police 2001 fleet program.

(C) Vehicle and Equipment Reserve – Water/Wastewater

The projected balance to December 31, 2001 has not changed. However, the contribution from current and the contribution to capital have both been decreased to \$6.38M to reflect the 2001 approved operating contribution to the reserve and the 2001 approved capital expenditures for the Water and Wastewater Vehicle and Equipment Program.

(D) Water and Wastewater Capital

The projected balances to December 31, 2001 of some of these reserves and reserve funds have increased or decreased slightly. The 2001 reserve and reserve fund budget was prepared assuming that these fund balances would be required to fund the 2001 Water and Wastewater Capital Program. The adjusted cash flows approved by Council for these programs are \$90,630,000.00 for Water Capital and \$130,577,000.00 for Wastewater Capital.

The funding from each reserve fund is as follows:

Funding for 2001 Water Capital:

<i>MT Waterworks Capital Financing Stabilization Reserve (Appendix A)</i>	<i>\$83,081,723.00</i>
<i>York Water Capital Reserve Fund (Appendix B)</i>	<i>104,998.00</i>
<i>Water Capital – SPUC Reserve Fund (Appendix B)</i>	<i>2,120,713.00</i>
<i>Water Capital Reserve Fund (Appendix B)</i>	<i>5,322,566.00</i>
<i>Total:</i>	<i>\$90,630,000.00</i>

Funding for 2001 Wastewater Capital:

<i>Wastewater Stabilization Reserve (Appendix A)</i>	<i>\$2,000,000.00</i>
<i>Waterworks Exchange Stabilization Reserve (Appendix A)</i>	<i>627,756.00</i>
<i>YK – Working Fund Water Reserve (Appendix A)</i>	<i>144,460.00</i>
<i>TO – Water Rate Stabilization Reserve (Appendix A)</i>	<i>11,088,097.00</i>
<i>Water Capital Reserve Fund (Appendix B)</i>	<i>46,223,404.00</i>
<i>Wastewater Capital Reserve Fund (Appendix B)</i>	<i>59,963,787.00</i>
<i>Metro WPC Capital Expenditure Reserve Fund (Appendix B)</i>	<i>10,529,496.00</i>
<i>Total:</i>	<i>\$130,577,000.00</i>

Changes in projected balances to December 31, 2001 of the water/wastewater reserves and reserve funds are as follows:

Wastewater Stabilization Reserve – The projected balance to December 31, 2001 has been reduced by \$2M to reflect the depletion of all wastewater reserve funds to fund approved 2001 wastewater capital expenditures. Refer to the funding summary above.

Water Capital Reserve Fund – The projected balance to December 31, 2001 has been increased by \$4.2M as a result of a reduction in the approved funding required for the 2001 water capital program. In the original projection the assumption was that this reserve fund would be fully depleted. See above for details regarding the projected funding to be transferred to capital from this reserve fund.

Wastewater Capital Reserve Fund – The projected balance to December 31, 2001 has increased by \$500K due to contributions from developers being received for Sewer Impost Fees that were not included in the 2001 budget estimates. These contributions relate to revenues collected by some of the former municipalities and have been replaced by development charges for sanitary sewers under the new Development Charge by-law. The fees being collected are residual and relate to old agreements with developers.

(E) *Ontario Works*

The projected ending balance has increased by \$3.30M as a result of reduced program costs anticipated for 2001.

(F) *Client Identification and Benefits*

The projected ending balance has been increased by \$3.2M to \$3.66M due to the inactivity of this program in 2001.

(G) *National Child Benefit Supplement*

The projected ending balance has been increased by \$861K to \$6.554M due to underspending now anticipated in the Social Services Division for child care benefit supplements.

(H) *Homes for the Aged*

The projected ending balance has increased by \$1.0M to \$18.92M resulting from the cancellation of a proposed new home in Scarborough when the new beds were not approved by the province. Funding for this project was allocated earlier in 2001, and has now been reversed.

(I) *Parkland Acquisition – Former Metro*

The projected balance to December 31, 2001 has been decreased by \$303K due to the requirement to fund parkland acquisitions not included in the 2001 budget submission but through reports submitted to the Policy and Finance Committee and subsequently approved by Council.

(J) *Development Charges – Roads*

The projected balance to December 31, 2001 has been increased by \$4.74M to reflect the reduction in approved 2001 funding of the Dufferin Street Jog Elimination Project.

(K) *Development Charges – Transit*

The projected balance to December 31, 2001 has been decreased by \$314K due to insufficient funds being available for the 2000 capital program and subsequently funded in 2001.

(L) *Development Charges*

The projected balance to December 31, 2001 has been increased by \$183K as a result of the deferral of the McGregor Park Neighbourhood Library Reconstruction project for a year.

(M) *Golden Mile Transportation System Reserve Fund*

This reserve fund was established in 2001 for the construction of transportation improvements in the Golden Mile Employment District.

(N) *Election Reserve Fund*

The projected balance to December 31, 2001 has increased by \$462K as a result of an increase in the 2001 approved operating contribution from Corporate Services and a \$25K allocation from the 2001 contingency account for the election contribution rebate program. Approved by Council on October 2, 3, and 4, 2001.

(O) *Child Care Expansion Project*

The projected ending balance has been reduced by \$400K to \$2.68M to fund an Early Childhood and Development pilot project not included in the original reserve fund projection.

(P) *Social Assistance Stability*

The projected ending balance has been increased by \$4.40M to \$77.50M due to a lower case load being experienced in 2001.

(Q) *Employee Benefits, Sick Leave and Workers' Compensation Reserve Funds*

The projected balances in these funds to December 31, 2001 have changed primarily as a result of a change in the allocation of 2001 funding from operations amongst these funds. In addition, sick leave payouts from the Sick Leave Reserve Fund in 2001 are anticipated to increase by \$5.0 million.

(R) *Insurance Reserve Fund*

The projection to December 31, 2001 has been decreased by \$5M to reflect a higher than anticipated level of insurance costs.

(S) *North York Performing Arts Centre Stabilization Reserve Fund*

The balance in this reserve fund as at December 31, 2000 was reported in the 2001 Budget as \$2.3M. This amount was preliminary and did not reflect the depletion of this reserve fund for the change in accounting policies in 2000 implemented by the NYPAC Corporation. The projected balance to December 31, 2001 is nil.

(T) *Road and Sidewalk Repair Reserve Fund*

The projection to December 31, 2001 has been increased by \$355K due to a cost recovery not previously anticipated.

(U) *Capital Revolving Fund (Let's Build Program)*

The projected ending balance has been decreased by \$270K in order to fund anticipated project administration costs included in the 2001 Operating Budget but not included in the original reserve fund projection.

(V) *Child Care Capital Cost*

The projection to December 31, 2001 has been increased by \$250K to reflect a 2001 transfer from the Capital Financing Reserve Fund for financing the Rockford Child Care Centre. This amount should have been included in the initial transfer of funds in 2000 from the Capital Financing Reserve Fund into this reserve fund.

(W) *Public Art Etobicoke*

The projected balance to at December 31, 2001 has been decreased by \$52K for funding approved and provided in 2001 for Lakeshore grounds public art not included in the original projection.

(X) *Capital Financing*

The balance in this reserve fund projected to December 31, 2001 has been decreased by approximately \$575K. This reduction consists of a \$300K transfer to current for investment/debt management costs not initially identified as a draw on this reserve fund in 2001, a \$250K transfer to the Child Care Capital Reserve Fund as described above and an increase in transfers to capital of \$25K.

(Y) *Solid Waste Management – Perpetual Care*

The projected ending balance has been increased by \$1.926M to \$30.142M resulting from the transfer from the Working Capital Reserve of \$2,097K, as mentioned earlier in Item A of this report, less \$171K due to lower paid tonnage now projected for 2001.

Conclusion:

The September 2001 variance report for reserves and reserve funds indicates that funding for approved 2001 operating and capital programs remains within budget and that reserve and reserve fund balances projected to December 31, 2001 and available to fund operating and capital expenditures in future years are estimated at \$883.8 million.

Contact Name:

Mr. Ken Colley, Manager, Financial Reporting, Phone: (416) 397-4445, Fax: (416) 397-0834, E-mail: wkcolley@city.toronto.on.ca.)

(Copies of Appendices A, B and C, referred to in the foregoing report, are on file in the office of the City Clerk.)

(City Council also had before it, during consideration of the foregoing Clause, the following communication (March 6, 2002) from the Director of Finance and Administration, Toronto Police Service:

Further to the minutes from the City Policy & Finance Committee, attached is our response to the requests for additional reports or information. Please note that some of this information is to be provided to City Council prior to final deliberations.

Should you have any further questions or concerns, please contact me at 416-808-7877 or Elizabeth Hewner at 416-808-7113.

2002 – 2006 Capital Budget

<i>Minute #</i>	<i>Resolution</i>	<i>Response</i>
<i>191</i>	<i>The Chair, Toronto Police Services Board, report back directly to Council prior to its final deliberation of the 2002-2006 capital budget on the revised incremental operating budget impacts related to approval of the 2002-2006 Capital Program.</i>	<i>Attachment A</i>
<i>193</i>	<i>The Chair, Toronto Police Services Board, and Commissioner of Works and Emergency Services report back to the Budget Advisory Committee, prior to the final deliberation of the 2002-2006 Capital Budget, regarding the financial and operational impacts of the Front Street Extension Project on the Toronto Police Service facilities at that site.</i>	<i>Attachment B</i>

2002 Operating Budget

<i>Minute #</i>	<i>Resolution</i>	<i>Response</i>
<i>58</i>	<i>The Agencies, Boards, Commissions and Departments supporting World Youth Days be requested to enquire if their employees would consider working on straight salary during the World Youth Day events.</i>	<i>N/A</i>
<i>152</i>	<i>The Chair, Toronto Police Services Board, report back to the Budget Advisory Committee, prior to the final deliberation of the 2002 Operating Budget, regarding the breakdown by service of the World Youth Day and unallocated adjustments expenditures found in the 2002 Budget Advisory Committee Recommended Operating Budget.</i>	<i>Attachment C</i>
<i>153</i>	<i>The Chair, Toronto Police Services Board, report back to the Budget Advisory Committee, prior to the final deliberation of the 2002 Operating Budget, the performance measurement and service level indicators it wishes to adopt for tracking purposes in 2002.</i>	<i>Attachment D</i>
<i>154</i>	<i>The Chair, Toronto Police Services Board, present and calculate the human resource numbers according to the City of Toronto format, especially on gapping percentage estimates.</i>	<i>Attachment E (workforce update)</i>

<i>Minute #</i>	<i>Resolution</i>	<i>Response</i>
155	<i>The Chair, Toronto Police Services Board, report prior to the 2003 budget process on possible base budget reductions which may be required as a result of labour negotiations.</i>	<i>To be included in the 2003 process</i>
156	<i>The Chair, Toronto Police Services Board, request the Province of Ontario to fund additional costs incurred by the City of Toronto caused by provincial legislation, including adequacy standards equipment costs (\$687,000); increased court hours and locations (\$424,900); the Campbell (Major Case) report (\$388,000), and super jail initiatives (\$310,000).</i>	<i>Toronto Police Services Board to follow up</i>
157	<i>The Chair, Toronto Police Services Board, contact the heads of financial institutions and computer companies in the Greater Toronto Area to determine their interest in donating funds for computer crime prevention.</i>	<i>Toronto Police Services Board to follow up</i>
166	<i>The amount of \$1,112.0 thousand be added to the Parking Tag Operations – Toronto Police to hire 48 additional parking enforcement officers in 2002 and that \$3,184.9 thousand be added to Non-Program Revenue to reflect the additional parking tag fine revenues for a net revenue budget impact of \$2,072.9 thousand.</i>	<i>N/A</i>

2002-2006 Capital Budget

Minute # 191

**TORONTO POLICE SERVICE
2002 – 2006 CAPITAL PROGRAM
INCREMENTAL OPERATING IMPACTS (\$000s)**

<i>City Category</i>	<i>Project Name</i>	<i>Incremental Operating Impacts</i>				
		<i>2002</i>	<i>2003</i>	<i>2004</i>	<i>2005</i>	<i>2006</i>
<i>GR</i>	<i>43 Division</i>				<i>210.0</i>	<i>0.0</i>
<i>GR</i>	<i>Traffic Services and Garage Facility</i>					<i>289.0</i>
<i>SG</i>	<i>51 Division</i>			<i>(50.0)</i>	<i>0.0</i>	<i>0.0</i>
<i>SG</i>	<i>11 Division</i>					<i>(50.0)</i>
<i>SG</i>	<i>Time Resource Mgmt. System</i>		<i>500.0</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>
<i>SG</i>	<i>Firearms Defensive Tactics and Applicant Testing Facility</i>					<i>760.0</i>
<i>SI</i>	<i>Emergency Generators</i>		<i>40.0</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>
<i>SI</i>	<i>Centralized Drug Squad</i>		<i>200.0</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>
<i>SI</i>	<i>Video Tape Storage & Processing</i>		<i>45.0</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>
<i>SI</i>	<i>Automated Vehicle Location System</i>		<i>250.0</i>	<i>0.0</i>	<i>0.0</i>	<i>0.0</i>
<i>SI</i>	<i>Police Integration Systems</i>					<i>250.0</i>

<i>SI</i>	<i>Fleet Management Systems</i>			<i>5.0</i>	<i>0.0</i>	<i>0.0</i>
<i>SI</i>	<i>Mobile Personal Communication</i>					<i>350.0</i>
<i>SI</i>	<i>Document Management</i>			<i>(50.0)</i>	<i>20.0</i>	<i>0.0</i>
<i>SI</i>	<i>Livescan Fingerprinting System</i>				<i>656.0</i>	<i>0.0</i>
	<i>Total Incremental Operating Impacts</i>	<i>0.0</i>	<i>1,035.0</i>	<i>(95.0)</i>	<i>886.0</i>	<i>1,599.0</i>

Minute # 193

At the Toronto Police Services Board an update report was submitted and approved providing the Board with a status of the deliberations at Budget Advisory Committee and Policy and Finance Committees. The following was included within the Board approved report:

Waterfront Revitalization

Current plans for the Front Street Extension Project portion of the Waterfront Revitalization project will displace Traffic Services and the central Garage facility. The costs of moving these facilities has been identified in our 2002 – 2006 Capital Budget Submission, but not included in the funding request.

It is the Service’s position that any costs related to this move should be funded through the Waterfront Revitalization project. However, based on discussions with City representatives, the City is recommending that only funding for the replacement value of the land and building will be provided. This level of funding will be insufficient to cover replacement of the land and construction costs.

Discussions are continuing with City staff on this issue, and TPS staff are actively pursuing a commitment that required funding will be provided, separate from the Capital budget.

2002 Operating Budget

Minute # 153

See attached forms # 014 and # 015.

Form # 014 for:

- *Toronto Police Service (including World Youth Days in Police Support Command)*
 - *Chief*
 - *Corporate Support Command*
 - *Police Support Command*
 - *Police Operations Command*

Form # 015 for:

- *Toronto Police Services Board*
- *World Youth Days (also included in Police Support Command above)*

*Insert Table/Map No. 1
2002 Financial Plan by Category of Change*

*Insert Table/Map No. 2
2002 Financial Plan by Category of Change*

*Insert Table/Map No. 3
2002 Financial Plan by Category of Change*

*Insert Table/Map No. 4
2002 Financial Plan by Category of Change*

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2002 Financial Plan by Category of Change*

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2002 Financial Plan by Category of Change*

*Insert Table/Map No. 7
2002 Financial Plan by Category of Change*

2002 Operating Budget

Minute # 153

On October 3, 2000 the Province of Ontario announced the Municipal Performance Measurement Program (MPMP) requiring all municipalities to report on sixteen performance measures in nine service areas. TPS was required to provide details regarding:

- *Operating costs for police services per \$1,000 of assessment, and*
- *Percentage of cases cleared for Statistics Canada categories of violent crimes and property crimes.*

As requested by the City, this information is collected and provided for inclusion in the annual report which is prepared by the City Chief Administrative Officer (CAO).

The performance measurements reported for the year 2000 are:

- *TPS Operating costs of \$2.81 per \$1,000 of assessment, and*
- *Percentage of cases cleared for Statistics Canada categories:*
 - *violent crimes 74% and*
 - *property crimes 32%.*

This information has been graphically provided in the attached document.

These measures have been identified in the 2002 Operating budget. They remain unchanged as a result of the Policy and Finance Committee recommendations.

*Insert Table/Map No. 1
MPMP - Operating Costs*

*Insert Table/Map No. 2
Appendix e*

(City Council also had before it, during consideration of the foregoing Clause, the following communications:

- (i) (March 4, 2002) briefing note, entitled “Property Tax Legislation and 2002 Municipal Budgetary Implications”, pertaining to the presentation by the Chief Financial Officer and Treasurer;*
- (ii) (March 4, 2002) presentation to Council, by the Chief Financial Officer and Treasurer, entitled “Property Tax Legislation and 2002 Municipal Budgetary Implications”;*
- (iii) Presentation by the Chief Administrative Officer, entitled “2002 Policy and Finance Recommended Budget”;*
- (iv) Copy of the 2002 Budget Documentation Map;*
- (v) Briefing note, entitled “Debt Comparison – Federal, Provincial and City of Toronto Governments, circulated at the request of Councillor Miller;*
- (vi) (February 12, 2002) submitted by Councillor McConnell, entitled “Purchased Child Care Program in Schools by Ward”;*
- (vii) Listing, entitled “One-Time Expenditures Proposed to be Funded from 2001 Surplus”, submitted by the Chief Financial Officer and Treasurer;*
- (viii) Listing, entitled “One-Time Expenditures Proposed to be Funded from 2001 Surplus”, submitted by the Chief Administrative Officer;*
- (ix) Table 1, entitled “Deferrals Required to Accommodate \$9.2 Million Reallocation”, submitted by Councillor Layton (Re: Transportation Capital Budget);*
- (x) (March 7, 2002) presentation, entitled “City of Toronto Operating Budget, Year 2002, Economic Indicators Adjustments, Presentation to Council”, submitted by Councillor Pitfield; and*
- (xi) (undated) Toronto Dollar filed by Councillor Layton with respect to his motion regarding the Toronto Dollar Project.)*

(City Council also had before it, during consideration of the foregoing Clause, the following communications regarding the 2002 – 2006 Recommended Capital Budget and Program and the 2002 Recommended Operating Budget:

- (i) (February 19, 2002) petition signed by 13 residents respecting the proposed closure of swimming pools located in schools, submitted by Councillor Bussin;*
- (ii) (February 20, 2002) from Ms. Louise Pokorny-Arseneau, regarding the proposed increase in parking permit fees, submitted by Councillor Bussin;*

- (iii) *(February 21, 2002) from Ms. Catherine Kirk, respecting the proposed closure of swimming pools located in schools, submitted by Councillor Bussin;*
- (iv) *(February 21, 2002) from the Chairperson, Gerrard India Bazaar, regarding the proposed cuts to the Capital Cost Sharing Program, submitted by Councillor Bussin;*
- (v) *(February 20, 2002) from Mr. David Pearce, President, Toronto Real Estate Board, regarding a proposed property tax increase;*
- (vi) *(February 22, 2002) from Ms. J. Slater, regarding the proposed increase in daycare fees, submitted by Councillor Bussin;*
- (vii) *(February 22, 2002) from Ms. Sheila Hazell, regarding the proposed increase in rent charged to childcare centres located on school property;*
- (viii) *(February 22, 2002) from the City Clerk, City of Vaughan, forwarding a resolution passed by the City of Vaughan Council with respect to the City of Toronto's proposal to extend the life of the Keele Valley Landfill Site;*
- (ix) *(January 30, 2002) from Mr. David Whyte, forwarding comments with respect to the proposed deletion of the leaf collection program, submitted by Councillor Lindsay-Luby;*
- (x) *(February 21, 2002) from Mr. Tony O'Donohue, President, Environmental Probe, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xi) *(February 27, 2002) from Ms. Marla Force, forwarding comments with respect to the proposed closure of swimming pools located in schools, submitted by Councillor Bussin;*
- (xii) *(February 28, 2002) from the Director of Education and Secretary-Treasurer, Toronto District School Board, forwarding a resolution adopted by the Board at its meeting held on February 27, 2002, with respect to the proposed closure of swimming pools located in schools;*
- (xiii) *(February 26, 2002) from Ms. Margaret Burley, forwarding comments with respect to the proposed closure of swimming pools located in schools, submitted by Councillor Bussin;*
- (xiv) *(February 22, 2002) from Ms. Shirley MacDonald, forwarding comments with respect to the proposed closure of swimming pools located in schools;*
- (xv) *(February 22, 2002) from the Honourable James M. Flaherty, Deputy Premier and Minister of Finance, regarding the proposal by the City of Toronto to consider a motion to keep the Keele Valley Landfill Site open beyond 2002;*

- (xvi) *(February 22, 2002) from Pat Rossi, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xvii) *(March 1, 2002) from Ms. Helen Hansen and Mr. Robert Hansen, forwarding comments with respect to the proposed cuts to the social services budget;*
- (xviii) *(March 1, 2002) from Mr. Gaetan Bolduc, National Sales Manager, IPL, regarding the procurement and distribution of organic containers;*
- (xix) *(February 28, 2002) from Ms. Miriam Smith, regarding the proposed cuts to hostel services;*
- (xx) *(undated) petition signed by 42 residents pertaining to the proposed increase in rent charged to childcare centres located on school property;*
- (xxi) *(February 25, 2002) from Mr. Peter Badali, Trustee, Ward 1, and Ms. Marilyn Iafrate, Chair, St. David CES and St. Joan of Arc CHS, on behalf of the Maple Family of Catholic School Councils, with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxii) *(February 22, 2002) from Ms. Sonja Simone, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxiii) *(February 22, 2002) from Mr. Tony Simone, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxiv) *(February 22, 2002) from Ms. Josie Cramarossa, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxv) *Communications from the following pertaining the collection of leaves, submitted by Councillor Lindsay Luby:*
 - *(November 6, 2001) from Mr. Sy Szabo;*
 - *(November 1, 2001) from Mr. Alan Graham;*
 - *(February 28, 2002) from Mr. Sam Beckett;*
 - *(December 7, 2001) from Mr. John Andrachuk;*
 - *(July 9, 2001) from Mr. Peter McBean; and*
 - *(March 25, 2001) from Mr. Jim Ronson;*
- (xxvi) *(March 3, 2002) from Ms. Lyn Adamson, Ms. Margaret Rao, Ms. Maggie Panter and Mr. Dick Troy, For the Faith Action Network, regarding services for the homeless;*
- (xxvii) *(March 1, 2002) from Mr. Howard Walton, President, Norseman Plastics Limited, regarding the procurement and distribution of containers for source separated organics, submitted by Councillor Disero;*
- (xxviii) *(March 4, 2002) from Ms. Dora Romano-Oliva, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill;*

- (xxix) *(February 22, 2002) from Mr. & Mrs. Riccardi, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxx) *(February 22, 2002) from Ms. Grace Gualtieri, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxi) *(March 4, 2002) from Ms. Sandra Louis Dehedesme, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxii) *(undated) from Ms. Mary Gariffo, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxiii) *(March 4, 2002) from Mr. Bogdan Coroblea, P.Eng., forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxiv) *(undated) from Ms. Joan Rocco, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxv) *(undated) from Mr. Vince Porcelli, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxvi) *(March 4, 2002) from R. Tamburello, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxvii) *(March 4, 2002) from Ms. Norah McClintock, on behalf of the Riverdale Collegiate Parent Council, forwarding comments with respect to the proposed closure of swimming pools located in schools;*
- (xxxviii) *(March 4, 2002) from Lino Mancinella, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xxxix) *(February 22, 2002) from M. Lombardi, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xl) *(March 4, 2002) from residents of Grampian Avenue and Glenkindie Avenue in Maple, Ontario, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xli) *(March 4, 2002) Ms. Patricia Possi, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xlii) *(March 4, 2002) from Ms. Maria Teresa Rapallo, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*
- (xliii) *(March 4, 2002) from Mr. Steve and Ms. Brigida Rapallo, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;*

- (xliv) (March 4, 2002) from Mr. Nick Rapallo and Ms. Jennifer Treacy Rapallo, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;
- (xlv) (March 4, 2002) from Ms. Gabriela Cimpeanu, BCSc, forwarding comments with respect to the proposal to extend the life of the Keele Valley Landfill Site;
- (xlvi) (March 6, 2002) from Ms. Helen Riley, forwarding comments with respect to proposed reductions to the Transportation Budget; and
- (xlvii) (March 3, 2002) from Ms. Linda A. Casscadden, submitting a petition signed by approximately 232 persons regarding the hours of operation of the Scarborough Civic Centre.)

(City Council also had before it, during consideration of the foregoing Clause, the following petitions which were submitted by Members of Council:

- Petition signed by 42 persons regarding the occupancy cost agreement for day care space in schools, filed by Councillor Bussin;
- Petition signed by 105 persons in opposition to the proposed child care occupancy fees, filed by Councillor Bussin;
- Petition signed by 2,769 persons in opposition to the closing of school pools, filed by Councillor Bussin;
- "Don't Drop The Ball" petition signed by numerous school children in opposition to the closing of school pools, submitted by Councillor Chow;
- Petition signed by 154 persons in opposition to an increase in TTC fares, filed by Councillor Layton;
- Petition signed by 201 persons regarding the issue of sharing the costs of public buildings, like schools for community programs serving high need and underserved areas, filed by Councillor Mammoliti;
- the following Petitions in opposition to the closing of school pools, filed by Councillor Miller:
 - petition signed by 4 persons, addressed to Councillor Altobello;
 - petition signed by 226 persons, addressed to Councillor Augimeri;
 - petition signed by 4 persons, addressed to Councillor Berardinetti;
 - petition signed by 3 persons, addressed to Councillor Bussin;
 - petition signed by 283 persons, addressed to Councillor Di Giorgio;
 - petition signed by 42 persons, addressed to Councillor Disero;
 - petition signed by 5 persons, addressed to Councillor Duguid;
 - petition signed by 225 persons, addressed to Councillor Flint;
 - petition signed by 132 persons, addressed to Councillor Johnston;
 - petition signed by 1,155 persons, addressed to Councillor Layton;

- *petition signed by 567 persons, addressed to Councillor Lindsay Luby;*
 - *petition signed by 32 persons, addressed to Councillor Mammoliti;*
 - *petition signed by 10 persons, addressed to Councillor McConnell;*
 - *petition signed by 149 persons, addressed to Councillor Mihevc;*
 - *petition signed by 228 persons, addressed to Councillor Miller;*
 - *petition signed by 409 persons, addressed to Councillor Shiner;*
 - *petition signed by 63 persons, addressed to Councillor Silva;*
 - *petition signed by 188 persons, addressed to Councillor Soknacki;*
 - *petition signed by 106 persons, addressed to Councillor Moscoe;*
 - *petition signed by 108 persons, addressed to Councillor Nunziata; and*
 - *petition signed by 319 persons, addressed to Councillor Walker;*
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- *Petition signed by 2,312 persons in opposition to the proposal to extend the life of the Keele Valley Landfill Site, filed by Councillor Ootes;*
 - *Petitions signed by 288 persons in opposition to the proposed cuts to the in-house translation services for Portuguese and Italian, filed by Councillor Silva;*
 - *Petition signed by 42 persons regarding the occupancy cost agreement for day care space in schools, filed by Councillor Tziretas; and*
 - *Petition signed by 143 persons in opposition to any possible cuts to childcare funding, filed by Councillor Walker.)*

(Councillor Balkissoon, at the meeting of Council held on March 4, 5, 6, 7 and 8, 2002, declared an interest in the foregoing Clause, insofar as it pertains to the Toronto Public Library and the Parks and Recreation Division, in that his wife is an employee of the Toronto Public Library Board and his son is a part-time employee of the Parks and Recreation Division.)

(Councillor Disero, at the meeting of Council held on March 4, 5, 6, 7 and 8, 2002, declared an interest in the foregoing Clause, insofar as it pertains to the Toronto Port Authority, in that she is one of the parties named in a litigation matter related to the Toronto Port Authority.)

(Mayor Lastman, at the meeting of Council held on March 4, 5, 6, 7 and 8, 2002, declared an interest in the foregoing Clause, insofar as it pertains to the Business Improvement Areas, in that his son is the President of the Kennedy Road BIA.)

(Councillor Moscoe, at the meeting of Council held on March 4, 5, 6, 7 and 8, 2002, declared an interest in the foregoing Clause, insofar as it pertains to the Toronto District School Board, in that he is a supplier of signs to the Toronto District School Board.)

(Councillor Walker, at the meeting of Council held on March 4, 5, 6, 7 and 8, 2002, declared an interest in the foregoing Clause, insofar as it pertains to the Toronto Port Authority, in that he is one of the parties named in a litigation matter related to the Toronto Port Authority.)