

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Budget Advisory Committee**

**Meeting No. 1**

**Thursday, January 10, 2002**

The Budget Advisory Committee met on Thursday, January 10, 2002, in Committee Room No. 1, City Hall, Toronto, commencing at 9:40 a.m.

Attendance

Members were present for some or all of the time period indicated.

	9:40 a.m. – 12:37 p.m.	1:55 p.m. – 6:29 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Brian Ashton	Councillor George Mammoliti
Councillor Sandra Bussin	Councillor Joe Mihevc
Councillor Frank Di Giorgio	Councillor Peter Milczyn
Councillor Doug Holyday	Councillor Kyle Rae
Councillor Irene Jones	Councillor Mario Silva
Councillor Jack Layton	

## **1.1 2002 Capital and Operating Budgets**

### **Fiscal Sustainability Principles and Financial Priority Setting**

The Budget Advisory Committee had before it a communication (December 10, 2001) from the City Clerk advising that City Council at its meeting held on December 4, 5 and 6, 2001, adopted, without amendment, Clause No. 1 of Report No. 16 of The Policy and Finance Committee, headed "Fiscal Sustainability Principles and Financial Priority Setting", and referred the:

- (1) fiscal principles to the Budget Advisory Committee, the Standing Committees, the Chief Administrative Officer and the Acting Chief Financial Officer, as guidelines for use in responding to the City's fiscal issues and financial pressures; and
- (2) Priority Setting Guide to the Standing Committees and Budget Advisory Committee for use in assessing service level changes for City programs and setting financial priorities for the City.

On motion by Councillor Sutherland, the Budget Advisory Committee received the aforementioned communication for information.

### **Arena Boards of Management 2002 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Operating Budget for the Arena Boards of Management.

Mr. Joe Borowiec, Budget Analyst, Finance Department, gave a presentation respecting the Arena Boards of Management 2002 Operating Budget and answered Members' questions.

A. Councillor Pantalone moved that the Budget Advisory Committee:

- (1) receive the aforementioned presentation;
- (2) defer consideration of the operating budget for the Arena Boards of Management until the next budget review of Agencies, Boards and Commissions; and

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (3) request the Acting Chief Financial Officer to address the reasons the information needed to complete the financial statements for Leaside and Ted Reeve Arenas is not being provided by the Finance Department; how this matter is going to be addressed in the future; and further request that such information be provided to the Budget Advisory Committee.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Chief Administrative Officer be requested to provide an update on the 'bubble' project at Ted Reeve Arena.

**(Carried)**

Councillor Shiner resumed the Chair.

(Chief Administrative Officer and Acting Chief Financial Officer -  
January 10, 2002)

**Association of Community Centres  
2002 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Operating Budget for the Association of Community Centres.

The following persons gave an overview presentation respecting the Association of Community Centres 2002 Operating Budget and answered Members' questions:

- Ms. Susan Fletcher, Executive Director, Applegrove Community Complex;
- Mr. Michael MacDonell, Vice Chair, The 519 Community Centre, and President, Church Wellesley BIA; and
- Ms. Allison Kemper, The 519 Community Centre.

- A. Councillor Chow moved that the Budget Advisory Committee:

- (1) receive the aforementioned overview presentation;

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (2) request the Chief Administrative Officer and the Acting Chief Financial Officer to comment on the following when the aforementioned budget is considered at the next budget review of the Agencies, Boards and Commissions:
- (a) reduction in rent and lease negotiations at the Ralph Thornton Centre; and
  - (b) additional staff request at the Eastview Neighbourhood Centre.

**(Carried)**

- B. Councillor Moeser moved that the Budget Advisory Committee request the Chief Administrative Officer and the Acting Chief Financial Officer to comment on the square footage of all the buildings under the auspices of the Association of Community Centres when the aforementioned budget is considered at the next budget review of the Agencies, Boards and Commissions.

**(Carried)**

- C. Councillor Sutherland moved that the Budget Advisory Committee request the Chief Administrative Officer, as part of the ASD review, to provide a comparison of operating costs between City run facilities and Association of Community Centres run facilities, including fundraising efforts and volunteers.

**(Carried)**

(Chief Administrative Officer and Acting Chief Financial Officer; c. Ms. Susan Fletcher, Executive Director, Applegrove Community Complex; Mr. Michael MacDonell, Vice Chair, The 519 Community Centre, and President, Church Wellesley BIA; Ms. Allison Kemper, The 519 Community Centre - January 10, 2002)

### **Exhibition Place - 2002 Capital and Operating Budgets**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Capital and Operating Budgets for Exhibition Place.

Ms. Dianne Young, General Manager, Exhibition Place, gave an overview presentation respecting the Exhibition Place 2002 Capital and Operating Budgets and answered Members' questions.

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

Councillor Mario Silva, Chair, Exhibition Place, appeared before the Budget Advisory Committee in connection with the foregoing matter.

On motion by Councillor Sutherland, the Budget Advisory Committee:

- (1) received the aforementioned overview presentation; and
- (2) requested the Chief Administrative Officer to advise on the chargebacks for solid waste for all Agencies, Boards and Commissions.

(Chief Administrative Officer; c. Ms. Dianne Young, General Manager, Exhibition Place; Councillor Mario Silva, Chair, Exhibition Place - January 10, 2002)

### **Public Health – 2002 Capital and Operating Budgets**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Capital and Operating Budgets for Public Health.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (September 25, 2001) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on September 24, 2001, recommended that any budgetary savings achieved through energy efficiencies be reinvested in the implementation of the City's Environmental Plan;
- (b) (September 25, 2001) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on September 24, 2001:
  - (1) adopted the 2002-2006 Capital Budget proposal outlined in the attached report (September 17, 2001) from the Medical Officer of Health and referred this report to the Budget Advisory Committee and the Policy and Finance Committee for consideration during the 2002 budget process;
  - (2) requested the Commissioner of Corporate Services, to report to the Budget Advisory Committee and the Policy and Finance Committee on:
    - (a) a policy with respect to the maintenance of City-owned buildings; and

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (b) the State of Good Repair Study in eight City-owned facilities solely occupied by Toronto Public Health as directed during the 2001 Capital Budget process; and
- (3) referred the following motion by Mr. Hyndman to the Medical Officer of Health with a request that she submit a report thereon to the Board of Health:
- “It is recommended that the Board of Health:
- (a) advise the Ontario Minister of Health and Long Term Care of the Board’s concern with respect to the financial implications of meeting the expanded requirements of the revised Mandatory Health Programs and Services Guidelines; and
  - (b) partner with other organizations representing public health interests, such as the Ontario Public Health Association and the Association of Local Public Health agencies, to advocate for increased provincial funding to support the implementation of the revised Guidelines.”;
- (c) (October 25, 2001) from the City Clerk advising that the Policy and Finance Committee on October 25, 2001, referred the communication (September 25, 2001) from the Secretary, Board of Health, respecting the Toronto Public Health 2002-2006 Capital Budget Submission, to the Budget Advisory Committee for consideration during the 2002 Budget deliberations;
- (d) (December 10, 2001) from the City Clerk advising that City Council at its meeting held on December 4, 5 and 6, 2001, directed that Clause No. 7 of Report No. 10 of The Audit Committee, headed “Toronto Public Health - Review of Corporate Charges”, be forwarded to the Budget Advisory Committee for information;
- (e) (November 27, 2001) from the City Clerk advising that the Board of Health at its meeting on November 26, 2001, adopted the report (November 12, 2001) from the Medical Officer of Health, providing information to the Board of Health on the impacts of the World Youth Day (WYD) 2002 Conference and Papal visit and including recommendations to facilitate the successful implementation of the event; advising of financial implications; and recommending that:
- (1) the Board of Health endorse the Toronto Public Health World Youth Day 2002 budget request;

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (2) this report be forwarded to the Budget Advisory Committee for consideration during the 2002 operating budget process; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

and forwarded same to the Budget Advisory Committee for consideration during the 2002 operating budget process in accordance with Recommendation No. (2);

- (f) (January 8, 2002) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on January 7, 2002:

- (1) endorsed the following proposals for budget expansion in 2002:
  - (a) full funding for the annualization of initiatives approved by City Council in 2001 as well as corporately derived economic factors and other base budget changes \$2.54 million (gross)/\$1.73 million (net);
  - (b) reduction of gapping (to an equitable level as in other departments) from 5.6 percent in 2001 to 1.0 to 2.0 percent in 2002;
  - (c) initiatives recommended by the Children and Youth Action Committee (CYAC) for early childhood parenting and prenatal group education \$1.24 million (gross)/\$622.5 thousand (net);
  - (d) partial backfilling of the staff positions required for development of the Community Nursing and Customer Management System \$875.0 thousand (gross)/\$437.5 thousand (net);
  - (e) full funding of initiatives approved by City Council in 2001 without funding, including TB Expansion Phase 1 \$1.05 million (gross)/\$526.8 thousand (net), Vulnerable Adults and Seniors \$640.2 thousand (gross)/\$320.1 thousand (net), and Environmental Plan: Air Quality \$65.0 thousand (gross)/\$32.5 thousand (net);
  - (f) public consultation on pesticide reduction \$51.8 thousand (gross)/\$25.9 thousand (net);
  - (g) partial backfilling of the staff positions required to provide public health services in support of World Youth Day \$166.6 thousand (gross)/\$83.3 thousand (net);

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (h) enhancement of 100 percent provincial funding for Preschool Speech and Language Services and Infant Hearing Screening \$351.9 thousand (gross)/\$0 (net); and
  - (i) funding of West Nile Virus control \$103.9 thousand (gross)/\$51.9 thousand (net);
- (2) endorsed the service level reduction options prepared by the Medical Officer of Health for submission to the Budget Advisory Committee subject to the following amendments:
- (a) the reduction of external couriers (\$50.0 thousand gross, \$25.0 thousand net);
  - (b) the reduction of external printing (\$40.0 thousand gross, \$20.0 thousand net);
  - (c) the reduction of sexual health clinic marketing and training (\$50.0 thousand gross, \$50.0 thousand net);
  - (d) shifting from Public Health Inspector to Tobacco Enforcement Officer \$120.0 thousand gross, \$60.0 thousand net); and
  - (e) the elimination of Low Risk Food Premises Inspection (\$500.0 thousand gross, \$250.0 thousand net);
- for a total reduction of \$760.0 thousand gross, \$405.0 net; no further cuts to Toronto Public Health programs are recommended; and
- (3) recommended to the Budget Advisory Committee that:
- (a) funding be preserved for the preventive sun safety program;
  - (b) the corporate charges assessed against Public Health be reduced by \$2.9 million, in accordance with the Auditor's finding that Public Health is being overcharged by that amount and that this reduction be made in the 2002–2003 fiscal year; and
  - (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;



Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (g) (October 19, 2001) from Ms. Anna Endrizzi, B.O.O.S.T. Program Manager, Downsview Services to Seniors Inc., addressed to Ms. Sandy Van Dusen, City of Toronto, in support of the Public Health dental program;
- (h) (December 6, 2001) from Ms. Pansy Miller, Assistant Administrator, Fairview Nursing Home Ltd., in support of the Public Health dental program;
- (i) (January 4, 2002) from Ms. Daniela Cahuas, RN, MScN, GNC(C), Nurse Education, The Riverdale Hospital, addressed to the Board of Health in support of the Public Health dental program;
- (j) (January 7, 2002) from Ms. Maria Mazzilli, Service Co-ordinator, Villa Colombo Community Services, addressed to the Public Health Dental Services, in support of the Falls Intervention Project; and
- (k) (December 2, 2001) from Ms. Sylvana Santino, Secretary, St. Augustine of Canterbury School, addressed to the Board of Health, in support of the Public Health dental program.

The following persons gave an overview presentation respecting the Public Health 2002 Capital and Operating Budgets and answered Members' questions:

- Medical Officer of Health; and
- Councillor Joe Mihevc, Chair, Board of Health.

Councillor Irene Jones, Ward 6 Etobicoke Lakeshore, appeared before the Budget Advisory Committee in connection with the foregoing matter.

On motion by Councillor Moeser, the Budget Advisory Committee:

- (1) received the aforementioned overview presentation;
- (2) received the aforementioned report (a) for information;
- (3) deferred consideration of the aforementioned reports and communications (b) to (d) and (f) to (k) to the next budget review of the Agencies, Boards and Commissions;
- (4) deferred consideration of the aforementioned report (e) to be considered with the World Youth Day 2002 Budget and requested that staff provide a summary sheet for each department's budget in this regard;

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (5) requested the Medical Officer of Health to provide a business case as to what areas staff would be assigned to if gapping was reduced; and
- (6) requested the Chief Administrative Officer to make a presentation to the Budget Advisory Committee respecting Corporate Charges during the 2002 budget process.

(Medical Officer of Health; Chief Administrative Officer; c. Councillor Joe Mihevc, Chair, Board of Health; Councillor Irene Jones, Ward 6 Etobicoke Lakeshore - January 10, 2002)

### **Theatres – 2002 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Operating Budget for Theatres.

The following persons gave presentations respecting the Theatres 2002 Operating Budget and answered Members' questions:

- Mr. Roy Reeves, Senior Manager, Finance and Personnel, Ms. Sandy Robinson, Senior Manager, Operations Administration, and Mr. Mark Hammond, Head of Programming, The Hummingbird Centre for the Performing Arts;
- Mr. David Wallett, General Manager, St. Lawrence Centre for the Arts; and
- Mr. Stan Shortt, Executive Manager, Toronto Centre for the Arts.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

A. Councillor Shiner moved that the Budget Advisory Committee:

- (1) receive the aforementioned presentations; and
- (2) request the Chief Administrative Officer and the Board of Directors of The Hummingbird Centre for the Performing Arts to provide the terms of the lease for the Centre; and

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

- (3) request the Acting Chief Financial Officer to add a column showing the 2001 budget in the submission for the Hummingbird Centre for the Performing Arts.

**(Carried)**

Councillor Shiner resumed the Chair.

- B. Councillor Moeser moved that the Budget Advisory Committee request the Board of Directors of the Hummingbird Centre for the Performing Arts:

- (1) to provide a three year history of the capital and operating costs for the Centre, including what the City has invested; and
- (2) to provide information on how much the Centre has contributed to the reserve fund.

**(Carried)**

- C. Councillor Pitfield moved that the Budget Advisory Committee amend Councillor Moeser's motion B.(1) by adding the words "and the reason for the shortfall", so that such motion now reads as follows:

- “(1) to provide a three year history of the capital and operating costs for the Centre, including what the City has invested and the reason for the shortfall; and”

**(Carried)**

- D. Councillor Chow moved that the Budget Advisory Committee:

- (1) request the Acting Chief Financial Officer to insert a line that shows 2001 actuals in the final submission of the St. Lawrence Centre for the Arts; and
- (2) request the Commissioner of Economic Development, Culture and Tourism to help to promote the space at the St. Lawrence Centre for the Arts; and
- (3) request the Board of Management of the Toronto Centre for the Arts to provide approximate attendance figures for 2001.

**(Carried)**

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

E. Councillor Sutherland moved that the Budget Advisory Committee:

- (1) request the Acting Chief Financial Officer to arrange a meeting between Members of the Budget Advisory Committee, relevant staff and the General Manager of the St. Lawrence Centre for the Arts to discuss energy costs and savings that can be achieved; and
- (2) request the Chief Administrative Officer to develop options regarding a permanent solution for the Toronto Centre for the Arts that would reduce the City's annual financial contribution.

**(Carried)**

(Chief Administrative Officer and Acting Chief Financial Officer; Commissioner of Economic Development, Culture and Tourism; Board of Directors, The Hummingbird Centre for the Performing Arts; Board of Management, Toronto Centre for the Arts; c. Members of the Budget Advisory Committee; Mr. Roy Reeves, Senior Manager, Finance and Personnel, The Hummingbird Centre for the Performing Arts; Ms. Sandy Robinson, Senior Manager, Operations Administration, The Hummingbird Centre for the Performing Arts; Mr. Mark Hammond, Head of Programming, The Hummingbird Centre for the Performing Arts; Mr. David Wallett, General Manager, St. Lawrence Centre for the Arts; Mr. Stan Shortt, Executive Manager, Toronto Centre for the Arts - January 10, 2002)

### **Toronto Atmospheric Fund - 2002 Operating Budget**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Operating Budget for the Toronto Atmospheric Fund.

On motion by Councillor Chow, the Budget Advisory Committee requested the Acting Chief Financial Officer to provide an update on the transfer of funds to Asset Management.

(Chief Administrative Officer and Acting Chief Financial Officer - January 10, 2002)

### **Toronto Public Library - 2002 Capital and Operating Budgets**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Capital and Operating Budgets for the Toronto Public Library.

The Budget Advisory Committee also had before it a report (November 19, 2001) from the City Librarian, addressed to the Toronto Public Library Board, responding to a request from the Budget Advisory Committee during the 2001 budget process to investigate the potential for assisting with the construction costs for libraries through the pursuit of redevelopment opportunities on existing library sites; and recommending that the Toronto Public Library Board:

- (1) undertake the identification of library sites with redevelopment potential including the potential revenue or other benefits that might be derived from such redevelopment opportunities with the assistance of the Facilities and Real Estate Division at the City of Toronto; and
- (2) provide notice to the Budget Advisory Committee of the action undertaken by forwarding this report to the Committee.

The following persons appeared before the Budget Advisory Committee in connection with the foregoing matter:

- Ms. Gillian Mason, Chair, Toronto Public Library Board;
- Mr. Rick Goldsmith, Vice Chair, Toronto Public Library Board; and
- Ms. Josephine Bryant, City Librarian.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) deferred consideration of the aforementioned report to the next budget review of the Agencies, Boards and Commissions; and
- (2) requested the City Librarian to provide information on a strategy for the replacement of computers, the said strategy to include future maintenance costs.

Councillor Shiner resumed the Chair.

(City Librarian; c. Ms. Gillian Mason, Chair, Toronto Public Library Board; Mr. Rick Goldsmith, Vice Chair, Toronto Public Library Board - January 10, 2002)

**Toronto and Region Conservation Authority -  
2002 Capital and Operating Budgets**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Capital and Operating Budgets for the Toronto and Region Conservation Authority.

Mr. J. Craig Mather, CAO/Secretary-Treasurer, Toronto and Region Conservation Authority, gave a presentation respecting the Toronto and Region Conservation Authority 2002 Capital and Operating Budgets and answered Members' questions.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) received the aforementioned presentation; and
- (2) requested that the Toronto and Region Conservation Authority provide a more detailed summary of their budget, including the reason for the increase request.

Councillor Shiner resumed the Chair.

(CAO/Secretary-Treasurer, Toronto and Region Conservation Authority;  
c. Chief Administrative Officer - January 10, 2002)

**Toronto Zoo - 2002 Capital and Operating Budgets**

The Budget Advisory Committee, during its deliberations, had before it the 2002 Capital and Operating Budgets for the Toronto Zoo.

The Budget Advisory Committee also had before it a report (January 7, 2002) from the General Manager & CEO, Toronto Zoo, providing information regarding the Toronto Zoo 2002 Operating Budget.

Budget Advisory Committee Minutes  
Thursday, January 10, 2002

---

The following persons appeared before the Budget Advisory Committee in connection with the foregoing matter:

- Mr. Cal White, General Manager & CEO, Toronto Zoo;
- Councillor George Mammoliti, Chair, Toronto Zoo Board of Management.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee requested the General Manager of the Toronto Zoo to provide a summary of the \$4.027 million previously approved projects.

Councillor Shiner resumed the Chair.

(General Manager & CEO, Toronto Zoo; c. Councillor George Mammoliti, Chair, Toronto Zoo Board of Management - January 10, 2002)

The Budget Advisory Committee adjourned its meeting at 6:29 p.m.

---

Chair