

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Budget Advisory Committee**

**Meeting No. 9**

**Monday, February 11, 2002  
and Tuesday, February 12, 2002**

The Budget Advisory Committee met on Monday, February 11, 2002 and Tuesday, February 12, 2002 in Committee Room No. 1, City Hall, Toronto, commencing at 9:44 a.m.

Attendance

Members were present for some or all of the time period indicated.

	Monday, February 11, 2002 9:44 a.m. - 12:30 p.m. 2:10 p.m. - 6:00 p.m.	Tuesday, February 12, 2002 12:35 p.m. - 6:35 p.m.
Councillor David Shiner, Chair	X	X
Councillor Paul Sutherland, Vice Chair	X	X
Councillor Olivia Chow	X	X
Councillor Ron Moeser	X	X
Councillor Joe Pantalone	X	X
Councillor Jane Pitfield	X	X
Councillor David Soknacki	X	X

Also Present:

Councillor Irene Jones	Councillor Frances Nunziata
Councillor Korwin-Kuczynski	Councillor Sherene Shaw
Councillor Pam McConnell	Councillor Kyle Rae

## **9.1 2002 Capital and Operating Budgets**

The Budget Advisory Committee received opening remarks by the Chief Administrative Officer regarding the 2002 Capital and Operating Budgets.

The Budget Advisory Committee received an overview presentation by the Chief Financial Officer and Treasurer regarding Property Tax Legislation and 2002 Municipal Budgetary Implications.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, that:

- (1) the Chief Financial Officer and Treasurer be requested to report to Council providing a list of questions, answers and briefing notes to be used by Members of Council to forward information to their constituents relating to this matter;
- (2) the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee on a proposed public education campaign; and
- (3) that City Council request the Provincial Government to implement immediately:
  - (a) a reduction of \$40 million in the Provincial education levy for Toronto Residential Property Taxpayers; and
  - (b) a reduction in the Provincial Education Levy for Toronto's commercial and industrial Property Taxpayers to the GTA average to reduce Business Taxes and to provide room to cover inflationary impact in this and future years' City budgets.

Councillor Shiner resumed the Chair.

The Budget Advisory Committee received an overview presentation by the Director of Treasury and Financial Services providing a Summary of the 1996-2000 Capital Subsidy Agreement of the Toronto Transit Commission and answered Members' questions in that regard.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

On motion by Councillor Pantalone, the Budget Advisory Committee:

- (1) requested the Chief Financial Officer and Treasurer to prepare the estimates for Provincial downloading for 2002 for presentation to the Budget Advisory Committee and City Council on March 4, 2002; and
- (2) recommended to the Policy and Finance Committee, and Council, that City Council request the Provincial Government to repay the \$140 million shortfall identified by the Provincial Auditor for the years 1998, 1999 and 2000.

(Chief Financial Officer and Treasurer - February 11, 2002)

**Special Corporate Projects (Transition Projects)**

The Budget Advisory Committee began its final review of the 2002 Capital and Operating Budgets for Special Corporate Projects (Transition Projects).

A. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) Phase 2 of the MAP Project be put on hold until such time as the previously requested report on Phase 2 has been reviewed and approved by the Administration Committee and Council based on the cost justification and benefits analysis to be provided by the Facilities and Real Estate Division; such report to include confirmation of savings from the Commissioner of each department in relation to which potential savings are estimated to result from the proposed consolidation moves and the cash flow by year during which such savings will arise;

**(Carried)**

- (2) Phase 1B of the MAP Project and any work currently under way at 2002 capital cost of \$3.185 million be approved; and
- (3) the balance of the MAP project be deferred until 2003.

**(Lost)**

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

B. Councillor Pantalone moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) the previous motion A.(1) moved by Councillor Pitfield be reaffirmed, subject to adding that additional funds not be debentured until such time as the Administration Committee and Council make a decision on this matter;
- (2) during the 2003 budget process all special projects be moved forward and considered with the corresponding capital budget review of the respective Departments; and
- (3) all FIS/HRIS projects listed in Appendix A be closed.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

C. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) the amount of \$4.800 million be added for transition for the Computer Aided Dispatch and Record Management System to be offset as follows:
  - (i) Phase 2 Deferral of New Zoning By-law project, \$1.052;
  - (ii) One Time Provincial Offences Act Revenues, \$1.500; and
  - (iii) Amalgamation/Service Rationalization Studies \$0.322;

subject to other sources that may be found prior to recommendations being forwarded to the Policy and Finance Committee;

- (2) all consulting fees in the 2002 budget be subject to review and approval by the Chief Administrative Officer prior to contracts being signed and the Chief Administrative Officer be requested to report to the Policy and Finance Committee quarterly on the budget and expenditures for consultants and monitoring of same; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

(3) that Recommendation No. (7) be amended to read as follows:

“(7) that the Commissioner of Corporate Services and the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee on February 21, 2002, on interim expenditure requirements of the \$5 million separation program; and further that the Commissioner of Corporate Services and the Chief Financial Officer and Treasurer be requested to report to the Administration Committee three times per year on the revised estimates of same.”

**(Carried)**

Councillor Shiner resumed the Chair.

D. Councillor Moeser moved that the Budget Advisory Committee request the Commissioner of Corporate Services to report to the Policy and Finance Committee on February 21, 2002, on the interim expenditures of \$5 million relating to the exit program; and further report to the Administration Committee on the balance of same.

**(Carried)**

E. Councillor Sutherland moved that the Councillor Pitfield’s motion A.(3) be amended by allocating the \$4.8 million saved by deferring the balance of the MAP Project until 2003 to the Fire Services CAD/RMS Transition Project.

**(Lost)**

(Chief Financial Officer and Treasurer; Commissioner of Corporate Services; c. Committee Administrator, Administration Committee - February 12, 2002)

### **2002 Budget Non-Programs**

The Budget Advisory Committee began its final review of the 2002 Capital and Operating Budgets for Non-Programs.

A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) the EMT recommendations for Corporate and Capital Financing be reduced by \$800,000.00 in anticipation of reduced debt charges in 2002;
- (2) the 2002 request for Corporate Consulting of \$100,000.00, in “other expenses” and costs Centre NP2060 “other corporate expenditures”, be reduced by \$50,000.00;
- (3) the interest costs for temporary borrowing be amended to \$750,000.00; and
- (4) the amount of \$1,112.0 thousand be added to the Parking Tag Operations - Toronto Police to hire 48 additional parking enforcement officers in 2002 and that \$3,184.9 thousand be added to Finance - Revenue Services to reflect the additional parking tag fine revenues for a net revenue budget impact of \$2,072.9 thousand.

**(Carried)**

- B. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the supplementary tax revenue by \$15 million be increased to bring it to \$30 million.

**(Lost)**

### **City Clerk’s Office – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the City Clerk’s Office.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the City Clerk’s Office, as recommended by the Administration Committee.

### **City Clerk’s Office – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the City Clerk’s Office.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

The Budget Advisory Committee also had before it a report (January 28, 2002) from the Commissioner of Corporate Services reporting, as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on the potential for renting out the City's vote-counting equipment; and recommending that this report be received for information.

On motion by Councillor Soknacki, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the City Clerk's Office, as recommended by the Administration Committee, subject to the 2002 base for Contract Elections being set at \$330,000.00; and
- (2) received the aforementioned report for information.

**Corporate Communications - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Corporate Communications.

The Budget Advisory Committee also had before it the following reports:

- (a) (January 31, 2002) from the Commissioner of Corporate Services reporting on the lease negotiations with the Federal Government for 765 Queen Street East; and recommending that this report be received for information; and
- (b) (January 31, 2002) from the Commissioner of Corporate Services reporting on the lease negotiations with the Federal Government for 765 Queen Street East; and recommending that this report be received for information.

A. Councillor Soknacki moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Corporate Communications, as recommended by the Administration Committee, subject to \$15,000.00 being added back to pay for contracted translation services for the languages proposed to be discontinued; and
- (2) receive the aforementioned reports for information.

### **Court Services - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Court Services.

- A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Court Services, as recommended by the Administration Committee, subject to the Commissioner of Corporate Services, in consultation with the Director of Court Services, being requested to contact the Toronto Parking Authority for the purpose of considering Toronto Parking Authority Operated paid parking lots adjacent to Court Services facilities and reporting back to the Budget Advisory Committee through the Administration Committee.

**(Carried)**

- B. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that pre-transfer one-time revenues in the amount of \$1.5 million be allocated to priorities as identified by the Budget Advisory Committee.

**(Carried)**

### **Court Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Court Services.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Court Services, as recommended by the Administration Committee, subject to adding the New/Enhanced Services request pertaining to Court Services.

### **Facilities and Real Estate Services - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Facilities and Real Estate Services.



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

The Budget Advisory Committee also had before it the following reports:

- (a) (January 30, 2002) from the Commissioner of Corporate Services providing the Budget Advisory Committee with an overview and update of the Business Integration Project for the Facilities and Real Estate Division; and recommending that this report be received for information;
- (b) (January 28, 2002) from the Chief Administrative Officer and the Commissioner of Corporate Services responding to a request by the Policy and Finance Committee to report to the Administration Committee and the Budget Advisory Committee on an expedited process for declaring land surplus and selling surplus lands; and recommending that:
  - (1) the property management and disposal process set out in this report be endorsed;
  - (2) this report be referred by the Budget Advisory Committee to the Administration Committee for its meeting to be held on March 26, 2002; and
  - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (c) (January 31, 2002) from the Commissioner of Corporate Services providing information on the Master Accommodation Plan (MAP) activities and associated capital budget estimates for 2002; and recommending that this report be received for information;
- (d) (January 31, 2002) from the Executive Director, Toronto Atmospheric Fund reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on how the retrofitting of windows at the Scadding Court Community Centre (FAC 000075-32) and the daycare at 511 Richmond Street West (FAC 000075-8) could be achieved using funding from TAF; and recommending that this report be received for information; and
- (e) (February 5, 2002) from the Commissioner of Corporate Services reporting on the potential deferral of the lowest priority new capital projects in the 2002 Capital Budget submission that total \$1 million dollars and providing impact statements on such deferrals; and recommending that this report be received for information.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- A. Councillor Soknacki moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council:
    - (i) the adoption of the 2002 EMT Recommended Capital Budget for Facilities and Real Estate Services, as recommended by the Administration Committee, subject to the deferral for one year of project No. FAC000106-23, Implementation of New Parking Systems (\$110,000.00); and further that this project be pre-approved for 2003 subject to the approval by Council of a parking policy for employees at Toronto City Hall; and
    - (ii) that the Chief Administrative Officer and the Commissioner of Corporate Services be requested to review the joint report (January 28, 2002), entitled "Expedited Process for Declaring Land Surplus and Selling Surplus Land", and meet with Councillor David Soknacki, Councillor Michael Feldman, Chair of the Economic Development and Parks Committee, Councillor Betty Disero, Chair of the Works Committee, Mayor Mel Lastman or his designate, Councillor Lorenzo Berardinetti, Chair of the Administration Committee, Councillor Ron Moeser, Councillor Joe Pantalone and appropriate staff and report findings to the Budget Advisory Committee through the Administration Committee for its meeting of March 26, 2002; and
  - (2) receive the following reports for information:
    - (i) (January 30, 2002) from the Commissioner of Corporate Services, entitled "2002 - Special Corporate Projects - "Business Integration Project";
    - (ii) (January 31, 2002) from the Commissioner of Corporate Services, entitled "2002-2006 Capital Budget - Facilities and Real Estate: 2002 Cash Flow Request for Master Accommodation Plan (Map) Capital Project";

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (iii) (January 31, 2002) from the Commissioner of Corporate Services, entitled “2002-2006 Capital Budget: Window Replacement at Scadding Court Community Centre and 511 Richmond Street West Daycare”; and
- (iv) (February 5, 2002) from the Commissioner of Corporate Services, entitled “Deferring an additional \$1 million of new capital projects in 2002”.

**(Carried)**

- B. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the joint report (January 28, 2002) from the Chief Administrative Officer and the Commissioner of Corporate Services, entitled “Expedited Process for Declaring Land Surplus and Selling Surplus Land (All Wards)”, and requested the Commissioner of Corporate Services to report to the Administration Committee as to how this process can be accommodated.

**(Carried)**

### **Facilities and Real Estate Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Facilities and Real Estate Services.

The Budget Advisory Committee also had before it the following communication and report:

- (a) (November 12, 2001) from the City Clerk advising that City Council at its meeting held on November 6, 7 and 8, 2001, adopted, without amendment, Clause No. 15 of Report No. 16 of The Administration Committee, headed “Request for Quotation No. 0203-01-0182 for the Supply of All Labour, Materials, Equipment and Supervision to Perform Janitorial Services in Facilities and Real Estate, Facilities Operations West District, Various Wards”, directed that this Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002 Operating Budget process; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (b) (January 29, 2002) from the Commissioner of Corporate Services reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on the savings to be achieved by adjusting the operating procedures and by reducing the hours available to the users of the six Civic Centres; and recommending that the Commissioner of Corporate Services be requested to:
- (1) direct staff to commence turning off building mechanical systems, reducing lighting and re-distributing staff workloads to achieve utilities and staff savings up to \$70,000.00 with no initial reduction in hours the facilities are available to the users;
  - (2) consult with each of the Community Councils with respect to the reduction of operating hours of the Civic Centres within their boundaries with the objective of saving up to \$30,000.00 in utilities and security savings without significantly reducing resident participation;
  - (3) monitor the savings achieved until the end of August 2002 and if the full reduction in user open hours is initially not possible report back to Administration Committee in September 2002 on actual savings realized and provide alternate proposals on open hours to bring the total savings up to \$100,000.00; and
  - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.
- A. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Facilities and Real Estate Services, as recommended by the Administration Committee, subject to funding for the MAP Program being approved for Phase 1(b) with the deferral of all new project expenditures for Phase II until such time as the requested report in that regard has been reviewed and approved by the Administration Committee and Council.
- (Carried)**
- B. Councillor Soknacki moved that the Budget Advisory Committee:
- (1) recommend the adoption of the report (January 29, 2002) from the Commissioner of Corporate Services, entitled "Civic Centres Hours of Operation"; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) receive the communication (November 12, 2001) from the City Clerk, entitled "Request for Quotation No. 0203-01-0182 for the Supply of All Labour, Materials, Equipment and Supervision to Perform Janitorial Services in Facilities and Real Estate, Facilities Operations West District, Various Wards".

**(Carried)**

### **Fleet Management Services - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Fleet Management Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (January 25, 2002) from the Commissioner of Corporate Services responding to a request by the Administration Committee at its meeting held on January 17 and 24, 2002, to report to the Budget Advisory Committee on when and how much of the carry forward of replacements expected to be delivered in each year; and recommending that this report be received for information; and
- (b) (January 25, 2002) from the Commissioner of Corporate Services responding to a request by the Administration Committee at its meeting held on January 17 and 24, 2002, to report to the Budget Advisory Committee with a replacement of the Overdue for Replacement Vehicles list as it would stand if the entire backlog of approved vehicles were delivered and if the base capital program were approved, including the transfer of the contribution from the Vehicle and Equipment Reserve for Fleet Services; and recommending that this report be received for information.

A. Councillor Moeser moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Fleet Management Services, as recommended by the Administration Committee; and
- (2) receive the aforementioned reports for information.

**(Carried)**

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:
- (1) Recommendation No. (2) be amended by reducing the budget to \$87.674 million a reduction of \$4.165 million, based on the following amendments as approved in the program budgets:

Culture	22
Emergency Medical Services	(890)
Facilities	(16)
Finance	10
Fire	715
Non-Program	(4,450)
Parks & Recreation	764
Solid Waste	2,119
Transportation	(1,239)
Water/Waste Water	(1,200)

- (2) Recommendation No. (3) be amended, as approved in the Non-Program budget as follows:
- “that the \$7 million contribution to the Vehicle and Equipment Reserve from the Non-Program Budget be reduced to \$2.550 million”; and
- (3) the cash flow available in 2002 from funding approved in prior years, that was earmarked for vehicles that will be delivered only in 2003, be utilized for the purchase of light duty vehicles in the amount of \$7.7 million and the commitment be made to fund, and pre-approve, cash flow in the amount of \$7.7 million in 2003 for the heavy duty vehicles which will be delivered in 2003; and further since the carry-forward will not be available, programs be required to identify savings resulting from the replacement of overdue light duty vehicles and the program needs for these vehicles be reviewed and savings achieved be contributed to the vehicle and equipment replacement

reserve and through the programs' operating contributions to the vehicle's equipment replacement reserve in the 2003 budget process, an amount equal to the purchase costs of the light duty vehicles they received in 2002 be directed to cover the costs of the heavy duty vehicles to be received in 2003; and the Director of Fleet Services requested to phase the purchase of the light duty vehicles over two years.

**(Carried)**

Councillor Shiner resumed the Chair.

### **Fleet Management Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Fleet Management Services.

On motion by Councillor Moeser, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Fleet Management Services, as recommended by the Administration Committee.

### **Human Resources - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Human Resources.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Human Resources, as recommended by the Administration Committee.

### **Legal Services- 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Legal Services.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, that adoption of the 2002 EMT Recommended Operating Budget for Legal Services, as recommended by the Administration Committee.

### **Service Improvement and Innovation - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Service Improvement and Innovation.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Service Improvement and Innovation, as recommended by the Administration Committee, subject to the Commissioner of Corporate Services being requested not to eliminate any frontline positions when undertaking internal service reductions within Corporate Services (Issue ID CP100-02).

### **Audit Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Audit Services.

The Budget Advisory Committee also had before it the following communication and report:

- (a) (December 4, 2001) from the City Clerk advising that the Audit Committee on November 29, 2001 approved the 2002 Operating Plan and Budget for Audit Services attached to the report (November 18, 2001) from the City Auditor and forwarded same to the Budget Advisory Committee; and
- (b) (January 30, 2002) from the City Auditor, addressed to Councillor David Soknacki, advising of the savings which have accrued to the City in the last year as a result of various reports prepared by the Auditor's office.

On motion by Councillor Soknacki, the Budget Advisory Committee:

- (a) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Audit Services, as recommended by the Audit Committee, subject to adding the following:
  - (1) in view of the independence of the City Auditor's Office, the budget of the City Auditor's office not be subject to usual staff review; and that the budget be reviewed by the Audit Committee in consultation with Chief Financial Officer and Treasurer; and that the budget of the City Auditor be forwarded by the Audit Committee with



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

recommendations to the Budget Advisory Committee for consideration, together with comments on the budget from the Chief Administrative Officer; and

- (2) that in 2002 and subsequent years, Audit Services be required to bear its costs for equipment and licence fees; and that for these expenses in 2002, \$20,000.00 be borne by Audit Services; and that the budget for IT be reduced by the same amount.

(b) received the following communication and report:

- (1) (December 4, 2001) from City Clerk, entitled "Audit Services - 2002 Operating Plan and Budget"; and
- (2) (January 30, 2002) from City Auditor (addressed to Councillor David Soknacki), entitled "Audit Savings".

#### **Chief Administrator's Office - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Chief Administrator's Office.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Chief Administrator's Office, as recommended by the Administration Committee.

#### **Council Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Council Services.

The Budget Advisory Committee also had before it a report (January 28, 2002) from the City Solicitor reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, on whether the City can raise money from Suite 311 (the "City Skybox") in the Skydome Stadium (the "Stadium"); and recommending that this report be received for information.

On motion by Councillor Soknacki, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Council Services, as recommended by the Administration Committee; and
- (2) received the aforementioned report for information.

### **Mayor's Office - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Mayor's Office.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Mayor's Office, as recommended by the Administration Committee.

### **Information and Technology – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Information and Technology.

On motion by Councillor Moeser, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Information and Technology, as recommended by the Administration Committee.

### **Information and Technology – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Information and Technology.

The Budget Advisory Committee also had before it a report (February 6, 2002) from the Commissioner of Corporate Services reporting, as requested by the Administration Committee providing details of the costs and options available to provide technological support to the City of Toronto Association of Community Centres; and recommending that:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) the Executive Director, Information and Technology Services, through co-ordination with members of the Association of Community Centres, be requested to complete the detailed needs assessment, to accurately determine the cost of providing technical support to the Association of Community Centres; and
- (2) the Executive Director, Information and Technology Services, be requested to report back to the Administration Committee detailing the costs of implementing a support agreement with the Association of Community Centres.

A. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council:

- (1) the adoption of the 2002 EMT Recommended Operating Budget for Information and Technology, as recommended by the Administration Committee; and
- (2) the adoption of the report (February 6, 2002) from the Commissioner of Corporate Services.

**(Carried)**

B. Councillor Pitfield moved that the Budget Advisory Committee request the Commissioner of Corporate Services to report to its meeting of February 19, 2002, outlining a business case for the hiring of four additional staff which would bring the total complement of staff to nine.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

C. Councillor Shiner moved that the Budget Advisory Committee refer Councillor Pitfield's motion B. for a report thereon to the Administration Committee.

**(Carried)**

Councillor Shiner resumed the Chair.

(Commissioner of Corporate Services - February 13, 2002)

### **Finance Department – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Finance Department.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Finance Department, as recommended by the Administration Committee, subject to adding \$200,000.00 for the Treasury Management System for total funding in 2002 of \$350,000.00, the said additional funding to be from the Stabilization Reserve Account.

### **Finance Department – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Finance Department.

The Budget Advisory Committee also had before it the following communications and reports:

- (a) (November 12, 2001) from the City Clerk advising that City Council at its meeting held on November 6, 7 and 8, 2001, adopted, without amendment, Clause No. 17 of Report No. 16 of The Administration Committee, headed “Selection of a Printing Company for the Information Management, Film, Print Production, Laserimg, Lettershopping and Mailing of Various Water Billing Formats and Other Related Documents, Request for Quotation No. 3003-01-7629”; and directed that this Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002/2003 Operating Budget process;
- (b) (November 12, 2001) from the City Clerk advising that City Council at its meeting held on November 6, 7 and 8, 2001, adopted, without amendment, Clause No. 16 of Report No. 16 of The Administration Committee, headed “Selection of a Printing Company for the Production and Mailing of Property Tax Bills, Brochures and Envelopes - Request for Quotation No. 3003-00-7111”, and directed that this Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002/2003 Operating Budget process;
- (c) (November 7, 2001) from the Acting Chief Financial Officer updating the adequacy of the Insurance Reserve Fund, highlighting insurance cost and funding pressures; developing a funding strategy to alleviate depletion of the Fund through cost reductions and increased funding; and recommending that:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) contributions to the Insurance Reserve Fund be increased by \$4 million in 2002 and consideration be given to a further \$5 million in 2003 and a further \$5 million in 2004; and
  - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (d) (November 12, 2001) from the Chief Administrative Officer and Acting Chief Financial Officer and the Acting Treasurer and Director of Accounting Services providing information on reserve and reserve fund balances as at September 30, 2001, activity in reserves and reserve funds during the first nine months of 2001; identifying impacts on balances projected as at December 31, 2001; and recommending that an amount of \$2,097,426.00 be transferred from the Working Capital Reserve to the Solid Waste Management Perpetual Care Reserve Fund and that this report be forwarded to the Audit Committee for information;
- (e) (December 10, 2001) from the City Clerk advising that City Council at its meeting held on December 4, 5 and 6, 2001, directed that Clause No. 6 of Report No. 18 of The Administration Committee, headed "Management and Maintenance of the Revenue Services Division's Tax and Water Management and Collection Systems and Subsidiary Systems", be forwarded to the Budget Advisory Committee for its consideration concurrent with the review of the Finance Department 2002 Operating Budget estimates;
- (f) (January 18, 2002) from the Chief Administrative Officer and Acting Chief Financial Officer providing information pertinent to the issue of charging the Province of Ontario for conducting school board trustee elections, and for collecting the education levy; and recommending that this report be received for information;
- (g) (January 30, 2002) from the Chief Financial Officer and Treasurer reporting as requested by the Administration Committee at its meeting held on January 17 and 24, 2002, with respect to the proposed reduction in service delivery at the Castlefield and Ellesmere warehouses as to whether these proposals will reduce costs to the overall City and whether any departments may experience hardship; and recommending that this report be received for information;
- (h) (February 7, 2002) from the Chief Financial Officer and Treasurer providing a preliminary operating variance report for the City of Toronto for the twelve months of operation ended December 31, 2001 and technical adjustments to the 2001 Operating Budget; advising that a final report will be prepared in mid April 2002; and recommending that:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) the preliminary operating variance report for the year ending December 31, 2001, be received for information; and
  - (2) the technical adjustments to the 2001 Operating Budget as outlined in Appendix D, be approved; and
- (i) (January 31, 2002) from the City Clerk advising that the Policy and Finance Committee at its meeting held on January 31, 2002, referred the following resolution to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee:

“WHEREAS since the City’s amalgamation, the education portion of property tax transfer payments to the School Boards have been made by the City to the Boards on a quarterly basis; and

WHEREAS the City’s holding of the funds represents approximately \$12 million in additional money for City coffers; and

WHEREAS \$12 million would go a long way towards resolving the school pool closure issue and would result in keeping our neighbourhood pools open;

THEREFORE BE IT RESOLVED that the City of Toronto immediately discontinue its current practice of remitting the education portion of property tax transfer payments to the School Boards on a quarterly basis, and

BE IT FURTHER RESOLVED that the City of Toronto begin to transfer these tax dollars intended for and dedicated to education to the School Boards on a monthly basis.”

On motion by Councillor Soknacki, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Finance Department, as recommended by the Administration Committee, subject to:
  - (a) deleting the supervisor of Accounts Payable position in the amount of \$86,100.00; and
  - (b) deleting one approved position from the Ellesmere Warehouse and the staff complement at the Castlefield Warehouse to remain unchanged for 2002; and
- (2) received the aforementioned communications and reports.

### **Transportation Services – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Transportation Services.

The Budget Advisory Committee also had before it the following reports and communications:

- (a) (November 26, 2001) from the City Clerk advising that the Toronto East York Community Council at its meeting held on November 20, 2001, recommended to the Budget Advisory Committee that capital funding be retained in the 2002 budget for the originally planned College Street sidewalk replacement;
- (b) (January 25, 2002) from the City Clerk advising that the Works Committee at its meeting held on January 15, 22 and 25, 2002, recommended the adoption of the report dated December 31, 2001, from the Commissioner of Works and Emergency Services respecting the development of a Road Access and Disruption Management System; and wherein it is recommended that contingent upon approval of a \$250,000.00 contribution from Transport Canada, IBI Group with Fortran Traffic Systems as a sub-contractor be retained to develop a Road Access and Disruption Management System in accordance with the work program submitted to Transport Canada on September 27, 2001, subject to an agreement satisfactory to the Solicitor and the Commissioner of Works and Emergency Services;
- (c) (January 31, 2002) from the Commissioner of Works and Emergency Services reporting as requested by the Works Committee at its meeting of January 15, 22 and 25, 2002, respecting deferrals required to accommodate the reinstatement of recommended reductions to the Pedestrian Pilot Project, Cycling and Audible Signal Programs; and recommending that this report be received for information;
- (d) (January 31, 2002) from the Commissioner of Works and Emergency Services reporting as requested by the Works Committee at its meeting of January 15, 22 and 25, 2002, respecting deferrals required to offset a \$9.2 million allocation in the Solid Waste Management Capital Budget; and recommending that this report be received for information;
- (e) (January 31, 2002) from the Commissioner of Works and Emergency Services providing information on the City of Toronto's costs associated with the Toronto Hydro Conversion and Rebuild Program; and recommending that this report be received for information;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (f) (January 31, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, requesting that the Budget Advisory Committee not recommend to Council the Works Committee's proposed deletion of the City's traffic calming budget for 2002; and
- (g) (February 7, 2002) from the Commissioner of Works and Emergency Services reporting as requested by the Budget Advisory Committee providing a list of outstanding reports pertaining to engineering studies; and recommending that this report be received for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Transportation Services, as recommended by the Works Committee, subject to absorbing the enhanced cost of \$500,000.00 for tree planting on roads to be constructed and reconstructed within the 2002 Capital Budget of such roads, with a request that the Commissioner of Works and Emergency Services:

- (i) report to the Works Committee on how the program has been implemented for the year 2002; and
- (ii) develop standards for such plantings, and report to the Works Committee on such standards in time for inclusion in road building and reconstruction in 2003.

**(Carried)**

Councillor Shiner resumed the Chair.

B. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that \$260,000.00 be added for Cycling and Infrastructure as follows:

- (1) Post and ring \$25,000.00;
- (2) Bike Locker Demo Project \$30,000.00;
- (3) Bike Lanes \$112,000.00;
- (4) Bike Routes \$13,000.00; and
- (5) balance for Boulevard/Corridor Paths \$80,000.00.

**(Carried)**



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- C. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the Chair of the Works Committee be requested to encourage Toronto Hydro to include the cost for conversion in their project costs.

**(Carried)**

- D. Councillor Pantalone moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the report (January 25, 2002) from the City Clerk, entitled "Road Access and Disruption Management System";
  - (2) receive the following reports and communications for information:
    - (a) (November 26, 2001) from the City Clerk, entitled "College Street Revitalization Project";
    - (b) (January 31, 2002) from the Commissioner of Works and Emergency Services, entitled "Transportation Capital Works Program - Deferrals Required to Accommodate the Reinstatement of Recommended Reductions to the Pedestrian Pilot Project, Cycling and Audible Signal Program";
    - (c) (January 31, 2002) from the Commissioner of Works and Emergency Services, entitled "Transportation Capital Works Program - Deferrals Required to Offset a \$9.2 Million Allocation in the Solid Waste Management Capital Budget";
    - (d) (January 31, 2002) from the Commissioner of Works and Emergency Services, entitled "Transportation Capital Works Program 2002-2006 Hydro Conversion and Rebuild Program";
    - (e) (January 31, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, entitled "2002 Capital Budget - Works and Emergency Services Cutting of the Traffic Calming Budget (Speed Humps)"; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (f) (February 7, 2002) from the Commissioner of Works and Emergency Services, entitled "Transportation Capital Works Program - Engineering Studies (All Wards)".

(Carried)

### **Transportation Services – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Transportation Services.

The Budget Advisory Committee also had before it the following communication and report:

- (a) (January 31, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, requesting that no further increase in permit parking fees be recommended;
- (b) (November 14, 2001) from the City Clerk advising that the Works Committee at its meeting held on November 14, 2001 recommended the adoption of the following Recommendation No. (3) contained in the report dated May 29, 2001, from the Commissioner of Works and Emergency Services:
- “(3) the special mechanical leaf collection provided to selected areas within the City be discontinued and all residents be required to bag leaves from private property and adjacent boulevards.”; and
- (c) (February 6, 2002) from the Commissioner of Works and Emergency Services reporting as requested by the Budget Advisory Committee providing a list of outstanding reports pertaining to engineering studies; and recommending that this report be received for information.
- A. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Transportation Services, as recommended by the Works Committee, subject to:
- (1) adding \$1.110 million to be funded by reducing fleet maintenance capital reserve contributions in that amount; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) adding \$1 million for cleaning around parked cars to be funded by reducing fleet maintenance capital reserve contributions in that amount.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the parking fee be increased by \$1.00 per month starting in July 2002 for additional revenue of \$440 thousand.

**(Carried)**

Councillor Shiner resumed the Chair.

- C. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (a) \$70 thousand be added for traffic planning - Car Free Day, subject to funding being acquired from the Toronto Atmospheric Fund;
- (b) the words "fleet maintenance in" in Recommendation No. 1 be deleted; and
- (c) the words "fleet maintenance in" in Recommendation No. 2 be deleted.

**(Carried)**

- D. Councillor Soknacki moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, an addition of four positions in District 4 Requirements at a \$5,900.00 net reduction; and
- (2) receive the aforementioned communications and report for information.

**(Carried)**

### **Fire Services – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Fire Services.

The Budget Advisory Committee also had before it a report (January 31, 2002) from the Commissioner of Works and Emergency Services and the Fire Chief reporting, as requested by the Community Services Committee at its meeting on January 16 and 23, 2002, on the status of the Birchmount Road and Eglinton Avenue East facility; and recommending that this report be received for information.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Fire Services, as recommended by the Community Services Committee; and
- (2) received the aforementioned report for information.

### **Fire Services – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Fire Services.

The Budget Advisory Committee also had before it the following communication and reports:

- (a) (October 18, 2001) from the City Clerk advising that the Community Services Committee on October 18, 2001, recommended to the Budget Advisory Committee, the Policy and Finance Committee, and Council, the adoption of Recommendations Nos. (1) and (2)(i) contained in the joint report dated October 9, 2001, from the Commissioner of Works and Emergency Services and the Fire Chief respecting the hiring of an additional 55 firefighters;
- (b) (January 28, 2002) from the Commissioner of Works and Emergency Services, the Fire Chief and the Chief Financial Officer and Treasurer responding to a request by the Budget Advisory Committee on any appropriate reductions to the 2002 levels based on 2001 actual expenditures; and recommending that this report be received for information; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

(c) (January 8, 2002) from the Commissioner of Works and Emergency Services and the Fire Chief reporting on the present and future pressures on the Toronto Fire Services budget due to the opening of the New Woodbine Racetrack; and recommending that this report be received for information.

A. Councillor Pitfield moved that the Budget Advisory Committee:

(1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Fire Services, as recommended by the Community Services Committee; and

(2) receive the aforementioned communication and reports for information.

**(Carried)**

B. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the annualized cost of \$3.1 million for the additional 55 firefighters be absorbed in the Fire Services base budget in 2003.

**(Carried)**

### **Water and Wastewater Services - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Water and Wastewater Services.

A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Water and Wastewater Services, as recommended by the Works Committee.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

B. Councillor Shiner moved that the Budget Advisory Committee request the Chief Administrative Officer, the Chief Financial Officer and Treasurer and the Commissioner of Works and Emergency Services, to report to the Works Committee in the summer 2002:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (i) on the capital budget approvals from 1998 to 2001, including expenditures that were made pertaining to those approvals;
- (ii) on the 2002 capital budget and the projected expenditure amounts of the 2002 budget; and
- (iii) that consideration be given to the projects that were approved and the projects that were actually completed when dealing with the 2003 capital budget.

**(Carried)**

Councillor Shiner resumed the Chair.

**Water and Wastewater Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Water and Wastewater Services.

The Budget Advisory Committee also had before it a report (February 7, 2002) from the Commissioner of Works and Emergency Services reporting as requested by the Budget Advisory Committee on the feasibility of consolidating the publications Waste Watch, Water Watch and City Routes and how the total cost, including design, printing and distribution, could be reduced by approximately 50 percent; and recommending that this report be received for information.

On motion by Councillor Pantalone, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Water and Wastewater Services, as recommended by the Works Committee; and
- (2) received the aforementioned report for information.

**WES - Support Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the WES - Support Services.

On motion by Councillor Pitfield, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) the adoption of the 2002 EMT Recommended Operating Budget for WES - Support Services, as recommended by the Works Committee; and
- (2) that all the words after “(WE005)” be deleted and the following words be inserted in lieu thereof: “Works and Emergency Services Department, excluding Water and Wastewater.”

**WES - Technical Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the WES - Technical Services.

The Budget Advisory Committee also had before it the following reports:

- (a) (January 25, 2002) from the Commissioner of Works and Emergency Services reporting as requested by the Budget Advisory Committee at its meeting held on April 2, 2001, during its consideration of the WES - Technical Services 2001 Operating Budget, respecting the 2002 Budget process on initiatives which have been undertaken to improve the review of development applications; and recommending that this report be received for information; and
- (b) (January 31, 2002) from the Commissioner of Works and Emergency Services reporting as request by the Works Committee and the Budget Advisory Committee respecting a breakdown of the Technical Services (Appendix A) and Support Services’ (Appendix B) organizational charts illustrating the number of employees charged back to different departments, their work location and a list of the projects being worked on; and recommending that this report be received for information.

On motion by Councillor Pitfield, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for WES - Technical Services, as recommended by the Works Committee, subject to amending Recommendation No. (3) to read as follows:
  - “(3) the expenditure of \$91,900.00 for Air Quality Monitoring position (WT023), subject to there being an equivalent or greater reduction in the corporate budget for electricity charges from Toronto Hydro; and further that the Chief Administrative Officer be requested to report to the Policy and Finance Committee, through the Budget Advisory

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

Committee, in June 2002 on any possible duplication of WES Technical Services in other departments in the City.”; and

- (2) received the aforementioned reports for information.

**Solid Waste Management Services - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Solid Waste Management Services.

- A. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Solid Waste Management Services, as recommended by the Works Committee, subject to amending Recommendation No. (5) by adding the word “pre” after the word “Council”.

**(Carried)**

- B. Councillor Moeser moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that Recommendation No. (6) be amended by adding the words, “subject to the review of the design of the containers by the Works Committee and Council”.

**(Carried)**

- C. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) the New and Emerging Technology Program be deleted;
- (2) \$200,000.00 be added back for new and emerging enhanced initiatives; and
- (3) the sum of \$200,000.00 in Recommendation No. (3) be deleted and inserting in lieu thereof the sum of \$100,000.00, so that such recommendation now reads:

“(3) adding back \$100,000.00 for New and Emerging Enhanced Initiatives.”

**(Carried)**



### **Solid Waste Management Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Solid Waste Management Services.

The Budget Advisory Committee also had before it the following communications and report:

- (a) (October 11, 2001) from the City Clerk advising that City Council at its meeting held on October 2, 3 and 4, 2001 adopted, as amended, Clause No. 1 of Report No. 12 of The Policy and Finance Committee, headed "Implementation Plan for a Three-Stream System and Other Recommendations of the Waste Diversion Task Force 2010 (All Wards)", and referred the following motion to the Budget Advisory Committee for consideration during the 2002 Budget Process:

Moved by Councillor Lindsay Luby:

"It is further recommended that, since the City of Toronto can anticipate an increased amount of recycling materials as residents adapt to the SSO program, City Council approve once-a-week recycling for the area covered by this program (these costs would be approximately \$300,000.00 to \$500,000.00 in the Etobicoke Community Council area).";

- (b) (December 19, 2001) from the Commissioner of Works and Emergency Services providing the Budget Advisory Committee with the projected 2001 revenues from Solid Waste Management fees and the sale of recyclable materials in the Solid Waste Management Services; and recommending that this report be received for information; and
- (c) (January 25, 2002) from the City Clerk advising that the Works Committee at its meeting held on January 15, 22 and 25, 2002, recommended the adoption of the following recommendations, and that the Budget Advisory Committee be requested to review and make recommendations on the financial component of the program for consideration by the Policy and Finance Committee:
  - (1) commercial locations must separate organics, recyclables and residual waste into separate streams to be eligible for municipal collection;
  - (2) municipal collection services to all eligible commercial locations include once per week recycling, organics and residual waste collection;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (3) municipal collection services to all eligible commercial locations located in the area(s) defined in Appendix "G" of the report (November 2, 2001) from the Commissioner of Works and Emergency Services also include twice per week recycling, organics and residual waste collection;
- (4) commercial locations be eligible for municipal collection services only if:
  - not designated industrial;
  - either in buildings with a ground floor area not exceeding 500 square metres and with fewer than four above ground floors; or
  - located in mixed residential/commercial buildings or in plazas and malls where the residential area of the plaza or mall is at least one-third of the total area, and with fewer than four above ground floors;
- (5) depending on the form of collection containers authorized by the City, the requirements for receiving municipal collection from commercial locations include:
  - purchase of authorized bags or tags for residual waste;
  - payment to the City of an annual fee per cart for cart collection based on frequency of service; and
  - payment to the City of an annual fee for bulk lift collection plus direct disposal costs;
- (6) a fee schedule be established and approved annually by Council for:
  - authorized bags and tags;
  - cart collection; and
  - bulk lift collection; and

the proposed fee schedule for 2002 based on Option C, in the report dated January 9, 2002, from the Commissioner of Works and Emergency Services, be approved as follows, with no charge for organics or recycling collection:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

Commercial Waste Collection  
Fees Based on Option C

Material	Type of Collection	Fee
Residual Waste	Bag	\$3.10 (plus applicable taxes) per bag
	Bundle	\$3.10 (plus applicable taxes) per bundle
	Cart	\$15.50 per collection per cart
	Bulk Lift	\$285.00 annually per bin plus direct disposal costs

- (7) the approximately 400 businesses currently receiving municipal collection service that have a ground floor area greater than 1,250 square metres be removed from collection service effective September 1, 2002;
- (8) commercial establishments currently receiving municipal collection, with the exception of those identified in Recommendation No. (7) be grandparented by street address under the policy identified in Recommendation No. (4);
- (9) businesses participating in the municipal collection program be required to participate in all services provided;
- (10) green grocers, restaurants and other organic producers be required to purchase carts or other designated containers specified by the City for the storage and collection of their source separated organic waste;
- (11) source separated organics placed out for collection in containers other than authorized carts or other designated containers will not be collected and by-law enforcement will be notified;
- (12) contaminants found in organics containers will be subject to by-law enforcement;
- (13) if sufficient demand exists to create an efficient route, the City provide organics collection to eligible businesses currently receiving five and six night per week municipal waste collection service to a frequency of up to seven nights per week, with no option for three or four times per week collection, and recover, in a prepaid system, all incremental costs associated with this premium service as outlined in the following table:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

Frequency of Organics Collection	Annual Fee (to be prepaid)
Once per week collection	Base level of service
Twice per week collection	Base level of service in defined areas
Up to Three Times per Week	Not available
Up to Four Times per Week	Not available
Up to Five Times per Week	\$1,200.00
Up to Six Times per Week	\$1,600.00
Up to Seven Times per Week	\$2,000.00

- (14) owners of buildings with a commercial/residential mix will be provided with 104 free City authorized residual waste bags per residential unit per year and will be directed to provide them free to their tenants;
- (15) municipal collection from eligible locations shall not occur and by-law enforcement officers shall be notified where:
  - the account is in arrears;
  - City authorized bags or bundles containing recyclables, organics or residual waste placed at the curb weigh in excess of 20 kilograms;
  - unauthorized bags are placed at the curb; and
  - unauthorized containers are utilized;
- (16) as a result of the approval to charge service fees for the collection of residual waste effective September 1, 2002, staff be authorized to hire ten additional by-law enforcement officers and six administrative staff prior to the implementation date who will monitor problems associated with the service fee, bag distribution and database administration;
- (17) the current 2001 service fee for municipal collection services that expires December 31, 2001, be extended until the proposed user fees recommended in this report are implemented;
- (18) owners of commercial locations wishing municipal collection services be required to apply in writing to the City and provide documentation of their ability to meet the City's eligibility criteria before receiving services;
- (19) the City discontinue collection to all industrial establishments and to industrial malls containing at least 75 percent industrial establishments, including those under "grandparenting" provisions of the former municipalities effective seven months following Council approval;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (20) the Commissioner of Works and Emergency Services consult with the City Solicitor on options for commercial locations that opt for private collection services where sufficient space may not exist on private property for collection by private contractors and report back to Council on the feasibility of assigning restrictive times to commercial establishments whereby bagged or bundled materials may be placed at the curb for private collection;
  - (21) the Commissioner of Works and Emergency Services and the City Solicitor bring forward a harmonized commercial collection by-law for Council approval six months after Council has approved a revised system for the municipal collection of recyclables, organics and residual waste from commercial locations;
  - (22) the 2002 gross expenditure budget of the Solid Waste Management Division be increased by \$1,000,000.00 and the 2002 net expenditure budget be decreased by \$2,700,000.00;
  - (23) staff report back to Works Committee in 2003 on the feasibility of implementing Scenario D as outlined in the report dated January 9, 2002; and
  - (24) the eligibility criteria and service fee program be implemented no later than September 1, 2002, with the implementation of the eligibility criteria continuing through to December 31, 2002.
- A. Councillor Pitfield moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Solid Waste Management, as recommended by the Works Committee, subject to:
- (1) amending Recommendation No. (2)(iv) by deleting the words "corporate budget" and inserting in lieu thereof the words "WES budgets excluding Water and Wastewater";
  - (2) amending Recommendation No. (2)(v) by deleting the word "corporate budget" and inserting in lieu thereof the words "WES budgets excluding Water and Wastewater; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (3) adding the following recommendation:

“that the Commissioner of Works and Emergency Services review on an annual basis the adequacy of the balance in the Allowance for Doubtful Accounts – Solid Waste Management (Account Number 126039); any surplus available will be transferred to the Waste Management Reserve; while any deficiencies would be funded from the Waste Management Reserve;”.

**(Carried)**

- B. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that Recommendation No. (2)(ii) be deferred to 2003.

**(Carried)**

- C. Councillor Sutherland moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, that Recommendations Nos. (1)(i) and (2)(i) be deferred to the wrap-up meeting of February 11, 2002; and

**(Carried)**

- (2) receive all other recommendations for information.

**(Lost)**

- D. Councillor Pantalone moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council:

(a) the adoption of the report (January 25, 2002) from the City Clerk, entitled “Commercial Eligibility Harmonization and Proposed Commercial Collection Services Fees for Municipal Collection”;

(b) Recommendation No. (5) be amended by deferring the hiring of the commercial inspection officers until 2003 for a savings of \$380,000.00 in 2002; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (c) a 0.1 percent increase in gapping for the Works and Emergency Services Department and the Commissioner of Works and Emergency Services be requested to report to the Budget Advisory Committee through the Works Committee on a corresponding increase in reductions; and
- (2) receive the following communications and report:
  - (a) (October 11, 2001) from the City Clerk, entitled "Implementation Plan for a Three-Stream System and Other Recommendations of the Waste Diversion Task Force 2010"; and
  - (b) (December 19, 2001) from the Commissioner of Works and Emergency Services, entitled "Solid Waste Management Services - 2001 Revenue Projection".

(Carried)

### **Works and Emergency Services - Departmental - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Works and Emergency Services - Departmental.

On motion by Councillor Pitfield, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Works and Emergency Services - Departmental, as recommended by the Works Committee.

### **Emergency Medical Services - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Emergency Medical Services.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Emergency Medical Services, as recommended by the Community Services Committee.

### **Emergency Medical Services - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Emergency Medical Services.

The Budget Advisory Committee also had before it the following communications and report:

- (a) (October 11, 2001) from the City Clerk advising that City Council at its meeting held on October 2, 3 and 4, 2001 adopted, as amended, Clause No. 3 of Report No. 10 of The Community Services Committee, headed "Toronto Emergency Medical Services' Response Time Reduction Strategy", and directed that the Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002 Operating Budget process;
- (b) (November 22, 2001) from the City Clerk advising that the Policy and Finance Committee at its meeting held on November 22, 2001 referred the communication (November 15, 2001) from the City Clerk advising that the Community Services Committee on November 15, 2001, recommended to the Policy and Finance Committee the adoption of the report (November 2, 2001) from the Commissioner of Works and Emergency Services respecting the Public Access Defibrillation Program, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee; and
- (c) (January 4, 2002) from the Acting Chief Financial Officer establishing a reserve fund into which public donations for the public access defibrillation program can be deposited once received and from which funds can be withdrawn for the support of the program; and recommending that:
  - (1) Council establish the Public Access Defibrillation Reserve Fund to provide funding to purchase automated external defibrillation equipment, maintain the equipment, support the Public Access Defibrillation program and promote such programs throughout the City;
  - (2) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the Public Access Defibrillation Reserve Fund to Schedule B3 (Donated Funds); and
  - (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

A. Councillor Chow moved that the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council:

- (1) the adoption of the 2002 EMT Recommended Operating Budget for Emergency Medical Services, as recommended by the Community Services Committee; and
- (2) the words “or from the Corporate Budget” be deleted from Recommendation No. (1) so that such Recommendation now reads:

“(1) the Emergency Medical Services (Response Time Reduction Strategy) Program in the amount of \$672,500.00 be added, subject to funding being identified as 100 percent from the Province;”.

**(Carried)**

B. Councillor Pitfield moved that the Budget Advisory Committee receive the aforementioned communications and report for information.

**(Carried)**

### **Urban Development Services – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Urban Development Services.

The Budget Advisory Committee also had before it the following communication and report:

- (1) (October 17, 2001) from the City Clerk advising that the Planning and Transportation Committee on October 15, 2001, recommended the adoption of the report (October 2, 2001) from the Commissioner of Urban Development Services and forwarded this report, and the Committee’s action in this respect, to the Budget Advisory Committee for its review during consideration of the 2002 Capital Budget allocation for the new Zoning By-law Project and the proposed funding for Phase 2; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) (February 10, 2002) from the Commissioner of Urban Development Services responding to a request from the Budget Advisory Committee for further information concerning the New Zoning By-law Project; and recommending that:
- (a) the 2002 funding request for Phase 2 of the New Zoning By-law Project in the amount of \$1,052,000.00 be deferred and be considered as part of the 2003 Capital Budget for Urban Development Services; and
  - (b) the Commissioner of Urban Development Services report to the Planning and Transportation Committee on a revised zoning by-law project that uses city staff, any funding requirements related thereto and the saving associated with the implementation of a new comprehensive Zoning By-law.
- A. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Urban Development Services, as recommended by the Planning and Transportation Committee, subject to the expenditures for Phase II of the New Rezoning By-law being deferred. **(Carried)**
- B. Councillor Pantalone moved that motion A. by Councillor Sutherland be amended by adding "Phase II of the New Rezoning By-law be deferred until Council's approval of the Official Plan and Phase I recommendations. **(Carried)**
- C. Councillor Moeser moved that motion A. by Councillor Sutherland be amended by adding "Phase II of the New Rezoning by-law be deferred until Council's approval of the requested report to the Planning and Transportation Committee from the Commissioner of Urban Development Services providing a management Business Plan. **(Carried)**
- D. Councillor Pitfield moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the report (February 10, 2002) from the Commissioner of Urban Development Services, entitled "Urban Development Services 2002 Capital Budget Submission"; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) receive the communication (October 17, 2001) from the City Clerk, entitled "New Zoning By-law Project".

**(Carried)**

- E. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that Recommendation No. (1) be amended to read as follows:

- "(1) expenditures for Phase II of the New Zoning By-law be deferred until 2003."

**(Carried)**

### **Urban Development Services – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Urban Development Services.

The Budget Advisory Committee also had before it the following communications and report:

- (a) (June 8, 2001) from the Acting City Clerk advising that City Council at its meeting held on May 30, 31 and June 1, 2001 adopted, as amended, Clause No. 3 of Report No. 5 of The Planning and Transportation Committee, headed "Harmonization of the Division Fence By-law", and in so doing, Council requested that the report (May 7, 2001) from the City Clerk be submitted to the Budget Advisory Committee for consideration as part of the 2002 budget process; wherein it is recommended that:
- (1) City Clerk's be allocated one additional staff person in order to carry out the additional responsibilities with funds required therefor drawn from the fees collected as a result of the adoption of the Line Fences Act arbitration process; and
- (2) this report, as adopted, be submitted to the Budget Advisory Committee for consideration as part of the 2002 budget process;
- (b) (September 17, 2001) from the City Clerk advising that the Planning and Transportation Committee on September 11, 2001:
- (1) recommended to City Council the adoption of the report (August 22, 2001) from the Commissioner of Urban Development Services;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) forwarded a copy of the report to the Budget Advisory Committee for future consideration during the 2002 Operating Budget process; and
  - (3) requested the Commissioner of Urban Development Services to report to the Budget Advisory Committee on staffing and other resources required to enable the harmonized Sign By-law to be developed using City of Toronto staff;
- (c) (January 25, 2002) from the City Clerk advising that the Works Committee at its meeting held on January 15, 22 and 25, 2002, recommended the adoption of the recommendation of the Planning and Transportation Committee contained in the communication dated January 24, 2002, from the City Clerk respecting an increase in boulevard café, marketing and vending fees;
- (d) (January 29, 2002) from the City Clerk advising that the Planning and Transportation Committee at its meeting held on January 24, 2002, recommended the adoption of the report (January 18, 2002) from the Commissioner of Urban Development Services; wherein it is recommended that:
- (1) an additional amount of 50 percent of the required total permit fee or \$100.00, whichever is greater, be charged for a project when construction has commenced prior to the issuance of a building permit;
  - (2) Building Permit By-law No. 163-1998 be amended to require that full permit fees accompany the building permit application to ensure that the City collects the non-refundable permit fees portion should the application get cancelled or abandoned;
  - (3) Schedule "A" of the Building Permit By-law No. 163-1998 be amended to include the following:
    - (a) revise Section (5) to read "Fees for classes of permits or services not described or included in this Schedule be based on:
      - a fee of \$14.70/thousand dollars of prescribed construction value, or
      - an hourly charge of \$63.00/hour where there is no prescribed construction value, to account for processing of the permit and inspections;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (b) revise Section (6) (f) to change the permit fee refund recipient from the “current permit holder” to the party who paid the permit fees or to other person(s) as authorized in writing by said party; and
- (c) add a sunset clause for eligibility for building permit fee refunds as set out in the body of the report; refunds shall be calculated in accordance with the refund schedule included in the Building Permit By-law at the time the refund request is made;
- (4) Section (2) (h) in Schedule “B” of the Building Permit By-law No. 163-1998 be amended to reflect changes to names of various corporations, boards, commissions and agencies;
- (5) Building Division staff in conjunction with Legal Services be directed to prepare the necessary by-law amendments; and
- (6) the appropriate City officials be authorized and directed to take the necessary action, including the introduction of a bill in Council, to give effect thereto;
- (e) (January 29, 2002) from the City Clerk advising that the Planning and Transportation Committee at its meeting held on January 24, 2002, recommended that:
  - (1) the Planning Application Fee Schedule, adopted by Council at its meeting held on April 16, 1998 (Report No. 4 of Clause No. 4 of The Urban Development Committee), be amended to increase planning application fees by 20 percent, effective March 1, 2002;
  - (2) a surcharge be levied on applicants to cover facility rental and translation and sign language service costs associated with community consultation meetings;
  - (3) the draft by-law attached as Appendix “A” to the report (January 4, 2002) from the Commissioner of Urban Development Services be amended by adding the following paragraph:
    - ‘E. The fees in subsection B shall automatically increase on the first day of January in each year by the percentage increase in the All Items Index of the Consumer Price Index (not seasonally adjusted) for the Toronto Census Metropolitan Area, published by Statistics Canada, during the twelve-month period ending on October 1 in the year immediately preceding the rate increase date.’;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (4) the Planning Applications Fees Schedule, as amended, be incorporated into Municipal Code, Chapter 441, Fees, substantially in the form of the draft by-law, as amended by the foregoing, attached as Appendix "A" to the above-noted report; and
  - (5) authority be granted for the introduction of the necessary bill in Council to give effect thereto and the City Solicitor, in consultation with the Commissioner of Urban Development Services, be given the authority to submit a bill directly to Council each year reflecting the annual Consumer Price Index increase; and
- (f) (January 29, 2002) from the Commissioner of Urban Development Services advising that the Planning and Transportation Committee, at its meeting of September 11, 2002, requested a report on the development of a new harmonized city-wide sign by-law and directed staff to seek Expressions of Interest and report their results on the potential costs and resources the City will incur if this project is conducted in-house; and recommending that:
- (1) this report be forwarded to the Planning and Transportation Committee to authorize and direct appropriate staff to issue a Request for Proposals to develop a harmonized sign by-law; and
  - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.
- A. Councillor Pantalone moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Urban Development Services, as recommended by the Planning and Transportation Committee.
- (Carried)**
- B. Councillor Soknacki moved that Councillor Pantalone's motion A. be amended by adding the following:
- “subject to the following amounts for enhanced services being added to the base budget of Urban Development Services for future years:
- (i) Business System Salaries(\$350.0 net);
  - (ii) Cycling Program (\$108.0);
  - (iii) Gapping Reduction (\$218.0);
  - (iv) OMB Hearing Support (\$150.0);
  - (v) City Planning Studies (\$100.0);
  - (vi) City Planning Waterfront Precinct Studies (\$125.0);

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (vii) Waterfront Secretariat (\$830.3) fully recovered from Capital; and
- (viii) Taxicab Advisory Committee (\$17.2) fully recovered.

less additional recoveries:

- (ix) Increase Administration Fees (\$93.3); and
- (x) Increase right-of-way fees (\$46.5)."

**(Carried)**

C. Councillor Chow moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the following communications:
  - (a) (June 8, 2001) from the Acting City Clerk, entitled "Harmonization of the Division Fence By-law"; and
  - (b) (September 17, 2001) from the City Clerk, entitled "Development of City-Wide Sign By-law"; and
- (2) receive the following communications and report for information:
  - (a) (January 25, 2002) from the City Clerk, entitled "Increase in Boulevard Café, Marketing and Vending Fees";
  - (b) (January 29, 2002) from the City Clerk, entitled "Proposed Amendments to the Building Permit By-law No. 163-1998";
  - (c) (January 29, 2002) from the City Clerk, entitled "Urban Development Services' 2002 Operating Budget: Increase in Fees for Committee of Adjustment and Community Planning Applications"; and
  - (d) (January 29, 2002) from the Commissioner of Urban Development Services, entitled "Results of the Expressions of Interest and Staffing Options for the Development of a Harmonized City-wide Sign By-law".

**(Carried)**

### **Yonge - Dundas Redevelopment Project – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Yonge - Dundas Redevelopment Project.

The Budget Advisory Committee also had before it a report (January 28, 2002) from the Commissioner of Urban Development Services providing a status report on the Yonge Dundas Redevelopment Project, as requested by the Policy and Finance Committee; and recommending that this report be received for information.

The Budget Advisory Committee received a verbal presentation from staff informing that the interest costs (opportunity costs) on the outstanding mortgage which is included in revenue is \$6.7 million.

On motion by Councillor Pantalone, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Yonge-Dundas Redevelopment Project, as recommended by the Planning and Transportation Committee;
- (2) received the aforementioned report for information.

### **Waterfront Revitalization Initiatives – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Waterfront Revitalization Initiatives.

The Budget Advisory Committee also had before it the following communication and report:

- (1) (February 5, 2002) from Councillor Chris Korwin-Kuczynski, Ward 14 Parkdale-High Park, requesting that the Budget Advisory Committee set aside funds in the 2002 budget, in order to report on the waterfront revitalization plan for the eastern and western portions of the waterfront; and
- (2) (February 11, 2002) from the Commissioner of Urban Development Services providing the Budget Advisory Committee with language to be used in the 2002 Capital Budget related to the relocation of Eva's Phoenix and the Police Services Central Garage and Traffic Services building that is required as a result of implementation of the Front Street Extension; and recommending that:



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (a) the 2002 Capital Budget for Waterfront Revitalization state that business and service relocation decisions associated with the Front Street Extension be predicated on the assumption that new space and its use is comparable to existing space, use and activity levels;
- (b) staff of Eva's Phoenix be encouraged to investigate other granting programs, such as the Supporting Communities Partnership Initiative, to augment the resources available for relocation; and
- (c) the appropriate City officials be authorized and directed to undertake any necessary action to give effect thereto.

On motion by Councillor Pantalone, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council:
  - (a) the adoption of the 2002 EMT Recommended Capital Budget for the Waterfront Revitalization Initiative, as recommended by the Planning and Transportation Committee, subject to receiving the request from Councillor Chris Korwin-Kuczynski outlined in the Memorandum (February 5, 2002) that funds be set aside in the 2002 budget in order to report on the waterfront revitalization plan for the eastern and western portions of the waterfront and forwarding same to Mr. Fung, Chair of the Toronto Redevelopment Corporation, for appropriate action;
  - (b) the adoption of the report (February 11, 2002) from the Commissioner of Urban Development Services, entitled "The Relocation of Eva's Phoenix and Police Services Facilities as a Result of the Front Street Extension (Trinity-Spadina)"; and
- (2) received the aforementioned communication for information.

### **Homes for the Aged – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Homes for the Aged.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Homes for the Aged, as recommended by the Community Services Committee.

### **Homes for the Aged – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Homes for the Aged.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Homes for the Aged, as recommended by the Community Services Committee.

### **Social Services – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Social Services.

The Budget Advisory Committee also had before it the following communications:

- (a) (October 9, 2001) from the City Clerk advising that City Council at its meeting held on October 2, 3 and 4, 2001 adopted, without amendment, Clause No. 18 of Report No. 10 of The Community Services Committee, headed “Christmas Bureau”, and directed that the Clause be forwarded to the Budget Advisory Committee for consideration of the funding aspects during the 2002 Operating Budget process; and
- (b) (October 18, 2001) from the City Clerk advising that the Community Services Committee on October 18, 2001, recommended to the Budget Advisory Committee the adoption of the report (October 3, 2001) from the Acting Commissioner of Community and Neighbourhood Services respecting revised rates for indigent funerals.

On motion by Councillor Chow, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council:
  - (a) the adoption of the 2002 EMT Recommended Operating Budget for Social Services, as recommended by the Community Services Committee; and
  - (b) the adoption of the communication (October 18, 2001) from the City Clerk, entitled "Revised Rates for Indigent Funerals"; and
- (2) received the report (October 9, 2001) from the City Clerk, entitled "Christmas Bureau".

#### **Children's Services – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Children's Services.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Children's Services, as recommended by the Community Services Committee.

#### **Children's Services – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Children's Services.

- A. Councillor Chow moved that the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Children's Services, as recommended by the Community Services Committee.

**(Carried)**

- B. Councillor Soknacki moved that Councillor Chow's motion A. be amended to add the following:

"subject to deleting Recommendations Nos. (3), (4) and (5)."

**(Carried)**

### **Social Development and Administration – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Social Development and Administration.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Social Development and Administration, as recommended by the Community Services Committee, subject to amending the Community Services Committee Recommendation by deleting the sum of \$1 million to support an expansion of programs that support youth violence prevention and inserting the sum of \$250,000.00.

**(Carried)**

Councillor Shiner resumed the Chair.

- B. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) all words after the word “Committee” in Recommendation No. (2) be deleted so that such Recommendation now reads:

“(2) that the 2002 Community Resources Unit budget in Social Development and Administration being increased by an amount of \$291,600.00 gross (zero net) to reflect the recent approval of HRDC funding for the Toronto Response for Youth program, approved by Council at its meeting held on October 2, 3 and 4, 2001 (Ref. 2001-08-J(32)”;

- (2) the Budget Advisory Committee support the principle of providing an equal amount of funding between preventative community programs and Police enforcement initiatives.

**(Carried)**

### **Shelter, Housing and Support – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Shelter, Housing and Support.

On motion by Councillor Pitfield, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Shelter, Housing and Support, as recommended by the Community Services Committee.

### **Shelter, Housing and Support – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Shelter, Housing and Support.

The Budget Advisory Committee also had before it the following communications:

- (a) (January 23, 2002) from the Members of Toronto Ontario Association of Hostels in opposition to the announcement of intended budget cuts pertaining to the Hostel Redirect Initiatives; and
- (b) (January 22, 2002) from Ms. Katherine White, Street Haven, in opposition to the announcement of intended budget cuts pertaining to the Hostel Redirect Initiatives.

A. Councillor Moeser moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Shelter, Housing and Support, as recommended by the Community Services Committee; and
- (2) receive the aforementioned communications for information.

**(Carried)**

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- B. Councillor Chow moved that the Budget Advisory Committee request the Acting Commissioner of Community and Neighbourhood Services to provide an update on the status of negotiations with the Province on increasing per diems as well as the implications of the EMT recommended reduction of \$2.6 million for the Non-bedded Hostel Support Services to the Budget Advisory Committee for its meeting of February 19, 2002.

(Carried)

### **Yonge-Dundas Square – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Yonge-Dundas Square.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Yonge-Dundas Square, as recommended by the Economic Development and Parks Committee.

Councillor Shiner resumed the Chair.

### **Culture Division – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Culture Division.

The Budget Advisory Committee also had before it a report (February 4, 2002) from the Commissioner of Economic Development, Culture and Tourism reporting, as requested by the Budget Advisory Committee on January 28, 2002, on the establishment of a Cultural Facilities Capital Grants Program to address the state of good repair capital requirements of not for profit cultural facilities in Toronto; and recommending that this report be received for information.

On motion by Councillor Moeser, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Culture Division, as recommended by the Economic Development and Parks Committee; and

- (2) received the aforementioned report for information.

### **Culture Division – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Culture Division.

The Budget Advisory Committee also had before it a communication (February 4, 2002) from the City Clerk advising that the Toronto East York Community Council at its meeting on January 29, 2002, recommended that in order that the designation of the industrial works and machinery of 550 Bayview Avenue (the Don Valley Brick Works) under Part IV of The Ontario Heritage Act can proceed:

- (a) a one-time expenditure of \$10,000.00 be added to the 2002 Culture Division Operating Budget to engage consultants knowledgeable in the area of industrial works and machinery to:
- (i) determine if any industrial works and machinery meet the tests of real property;
  - (ii) prepare descriptions of all eligible industrial works and machinery on the site at 550 Bayview Avenue (Don Valley Brick Works) for designation under Part IV of The Ontario Heritage Act;
  - (iii) prepare estimates for the conservation and maintenance of industrial works and machinery to be designated; and
- (b) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.
- A. Councillor Moeser moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Culture Division, as recommended by the Economic Development and Parks Committee.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, that:
    - (a) the communication (February 4 2002) from the City Clerk, entitled "550 Bayview Avenue (Don Valley Brick Works)", be adopted with funding to be absorbed within the existing Don Valley Brick Works Capital Project Budget;
    - (b) the requests for Fundraiser for Historic Houses and Assistant Registrar at 98 Atlantic Avenue, of \$0.082 million gross and zero net which are funded from grants, be approved, subject to confirmation of funding; and
    - (c) a one-time contribution of \$1 million be provided for 2002 to fund an operating grant program to address state of good repair capital requirements of the City's not for profit cultural sector, as follows;
      - (i) the Cultural Facilities Capital Grant Program be administered by the Commissioner of Economic Development, Culture and Tourism through the Culture Division;
      - (ii) applications to the Cultural Facilities Capital Grants Program require matching contributions from the private sector or other levels of government;
      - (iii) the Commissioner of Economic Development, Culture and Tourism report to the Economic Development and Parks Committee as soon as possible on the eligibility criteria and grant review and approval process for the Cultural Facilities Capital Grants Program;



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (iv) the \$1 million in additional one-time funding be provided from 2001 Surplus funds and that the Culture Division's 2002 Operating Budget be adjusted to reflect a budgeted contribution to a reserve fund to be established for this purpose;
  - (v) Council establish a discretionary reserve fund, entitled the 'Cultural Facilities Capital Grant Program Reserve Fund', to address state of good repair capital requirements of the City's not for profit cultural sector;
  - (vi) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the 'Cultural Facilities Capital Grant Program Reserve Fund' to Schedule C; and
  - (vii) the appropriate City officials be authorized and directed to take the necessary action and that leave be granted for the introduction of any necessary bills in Council to give effect thereto."; and
- (2) request the Commissioner of Economic Development, Culture and Tourism to review and report on whether the Don Valley Brick Works project can be reduced and funded through Heritage Canada.

**(Carried)**

Councillor Shiner resumed the Chair.

**Customer and Business Support – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Customer and Business Support.

On motion by Councillor Sutherland, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Customer and Business Support, as recommended by the Economic Development and Parks Committee, subject to the budget being reduced by \$25,000.00.

### **World Youth Day – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for World Youth Day.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for World Youth Day, as recommended by the Economic Development and Parks Committee, subject to:

- (1) the Toronto Transit Commission entering into a service level agreement directly with the organizers of World Youth Day no later than the end of February 2002 for services to be rendered during the event; and
- (2) the Toronto Transit Commission providing the Budget Advisory Committee with any amendments to the World Youth Day Budget managed by the Toronto Transit Commission for final review at the wrap-up.

**(Carried)**

Councillor Shiner resumed the Chair.

B. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the new one-time net 2002 Operating Budget funding for the World Youth Day Secretariat and each program supporting World Youth Day be reduced by 5 percent.

**(Carried)**

### **Economic Development Division – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Economic Development Division.

On motion by Councillor Pantalone, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Economic Development Division, as recommended by the Economic Development and Parks Committee.

**Economic Development Division – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Economic Development Division.

The Budget Advisory Committee also had before it the following communications:

- (1) (November 16, 2001) from the City Clerk, addressed to the Policy and Finance Committee, advising that the Budget Advisory Committee at its meeting held on November 16, 2001:
  - (a) recommended to the Policy and Finance Committee, and Council, the adoption of Recommendations Nos. (1) to (8) and (13) to (15) of the report (October 12, 2001) from the Commissioner of Economic Development, Culture and Tourism, as amended by the Economic Development and Parks Committee and embodied in the communication (October 23, 2001) from the City Clerk; and
  - (b) deferred consideration of Recommendations Nos. (9) to (12) to the 2002 Operating Budget process for consideration during review of the 2002 Operating Budgets of the Economic Development, Revenue Services, Accounting and Audit Services programs; and
- (2) (February 6, 2002) from the Acting Superintendent, No. 52 Division, Toronto Police Service, addressed to Councillor Kyle Rae, expressing support of the Downtown Yonge B.I.A. in its intent to improve street lighting in the Downtown Yonge Street Area.
  - A. Councillor Sutherland moved that the Budget Advisory Committee:
    - (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Economic Development Division, as recommended by the Economic Development and Parks Committee, subject to the City funding all incremental costs for service delivery for the BIAs, viz:
      - (a) \$72,500.00 gross and \$52,500.00 net for two additional BIA Office staff in Economic Development effective July 1, 2002;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (b) \$30,750.00 for one additional FTE to analyze BIA payable accounts and levies in Revenue Services effective July 1, 2002;
  - (c) \$135,000.00 for outside accounting assistance to prepare financial statements for the City's BIAs for Accounting Services; and
  - (d) \$75,000.00 plus reallocation of the existing audit grant of \$50,600.00 to Audit Services to retain outside auditors to audit BIA financial statements.
- (2) received the aforementioned communications for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) Recommendation No. (1) be amended to read:
  - “(1) the City funding all incremental costs for service delivery for the BIAs, subject to a reduction of \$25,000.00 for a total of \$100,000.00 for audit services;” and
- (2) Recommendation No. (2) be amended to read:
  - “(2) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer and the City Auditor, be requested to consider a policy while reviewing the BIA Program on recovering approximately \$84,000.00 per annum by having chargebacks for audit services between \$1,000.00 and \$3,000.00 based on the size of the BIA, for inclusion in the 2003 budget process;” and
- (3) a reduction of \$16,400.00 as a result of adjustments in the Economic Development Capital Project Management Recovery, as recommended by the Chief Administrative Officer;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (4) the City fund all incremental 2002 costs associated with delivery of the City's BIA program to implement Council's December 4, 5 and 6, 2001 decision approving Clause No. 21, Report No. 16 of the Policy and Finance Committee embodying the report (October 12, 2001) from the Commissioner of Economic Development, Culture and Tourism and the Acting Chief Financial Officer entitled "Harmonization of Business Improvement Area Practices and Procedures"; and
- (5) the Commissioner of Economic Development, Culture and Tourism, in consultation with the Chief Financial Officer and Treasurer and the City Auditor, be requested to undertake consultations with affected stakeholders including the BIAs and TABIA to develop a process to transition the cost of preparing and auditing BIA financial statements from the City to the BIAs themselves.

(Carried)

Councillor Shiner resumed the Chair.

**Parks and Recreation Division – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Parks and Recreation Division.

The Budget Advisory Committee also had before it the following communications:

- (a) (December 18, 2001) from Councillor Gloria Lindsay Luby, Ward 4 Etobicoke Centre, forwarding a petition (May 22, 2000) from Members of the Silvercreek Seniors Tennis Club and requesting the Budget Advisory Committee to give full consideration to providing funds to redevelop the Silvercreek Park Tennis Courts in 2002; and
- (b) (January 11, 2002) from Councillor Chris Korwin-Kuczynski, Ward 14 Parkdale-High Park, advising that land was purchased at 40 Wabash Avenue for the purpose of building a Recreation Centre in Ward 14 Parkdale-High Park; further advising that he has concerns with the safety of the site; and requesting that funds be allocated in the 2002 budget for the demolition of the buildings and the cleanup of the lands at this location.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Parks and Recreation Division, as recommended by the Economic Development and Parks Committee, subject to:
- (a) the Commissioner of Economic Development, Culture and Tourism being requested to develop and report on a process and policy which will prioritize projects listed in the five year capital program following the completion of facilities audits and needs studies in 2002, such report to include recommendations with respect to emergency situations requiring asset maintenance; and
  - (b) the City-wide facility provision study for Community Centres that is currently in progress by the Commissioner of Economic Development, Culture and Tourism be mindful of the City's current fiscal climate and that the analysis take into consideration the appropriate size and standards to achieve both the objective of meeting the needs of the community being served and the City's ability to finance these projects, including its ability to operate and maintain them.

**(Carried)**

- B. Councillor Sutherland moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that the \$250,000.00 for the Toronto Bike Program (Recommendation No. 17) be deleted.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- C. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:
- (1) the commitment of \$2 million for Victoria Village in 2003 (Recommendation No. 18) be deleted; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) consideration be given in the 2003 budget process to the Lakeshore Recreation Centre Project, subject to the Commissioner of Economic Development, Culture and Tourism being in receipt of outside funding to cover a portion of the cost of the construction of the facility.

**(Carried)**

Councillor Shiner resumed the Chair.

- D. Councillor Chow moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that funding for the joint venture between the Toronto District Catholic School Board and the City for St. Thomas Aquinas Playground (\$35,000.00) be provided, conditional upon receiving matching funds from the Toronto Catholic District School Board.

**(Carried)**

- E. Councillor Pantalone moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, that the Walter Saunders Park Project in the amount of \$55,000.00 be earmarked as a priority for consideration during the 2003 budget process; and
- (2) receive the aforementioned communications for information.

**(Carried)**

### **Parks and Recreation Division – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Parks and Recreation Division.

The Budget Advisory Committee also had before it the following communications and report:

- (a) (September 17, 2001) from the City Clerk advising that the Economic Development and Parks Committee at its meeting held on September 14, 2001:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) referred the request from the Building Hope Coalition, embodied in the communication (September 6, 2001) from Councillor Maria Augimeri (Ward 9 York Centre), respecting the 2001 Youth Program Expansion Proposal for the 2001 Action Plan Report City Wide, to the Budget Advisory Committee for consideration during the 2002 budget deliberations;
  - (2) requested the Commissioner of Economic Development, Culture and Tourism to report to the Economic Development and Parks Committee on funding for skill-related programs and the "Two-Wheel Drive" Program, including re-examination of funding from other levels of government; and
  - (3) requested the Commissioner of Economic Development, Culture and Tourism to re-examine the location of the proposed programs and re-adjust same to focus on some of the "high needs" areas;
- (b) (October 24, 2001) from the City Clerk advising that the Economic Development and Parks Committee at its meeting held on October 22, 2001, referred the report (October 3, 2001) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration during the 2002 Budget Process;
  - (c) (November 23, 2001) from the City Clerk advising that the Economic Development and Parks Committee at its meeting held on November 19, 2001 referred the report (November 5, 2001) from the Commissioner of Economic Development, Culture and Tourism to the Budget Advisory Committee for consideration during the 2002 Operating Budget process;
  - (d) (December 5, 2001) from the City Clerk advising that the Children and Youth Action Committee recommended to the Budget Advisory Committee that the City provide funds to operate the 85 pools owned and operated by the Toronto District School Board inasmuch as there is overwhelming evidence that well organized recreation programs can be directly correlated to less anti-social behaviour among young people; and
  - (e) (December 17, 2001) from the Commissioner of Economic Development, Culture and Tourism reporting as directed by City Council at its meeting held on April 23, 24, 25, 26, 27, 30, May 1 and 2, 2001 on the potential for achieving the Pesticide Reduction Program either in whole or in part by levying a surcharge on golf courses; and recommending that this report be received for information.



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- A. Councillor Moeser moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Parks and Recreation Division, as recommended by the Economic Development and Parks Committee, subject to:
- (1) \$600,000.00 for Youth Program Expansion being deleted and the Program being referred to the Community Services Committee for consideration with other Youth Programs for which funding of \$250,000.00 is recommended as part of the Community and Neighbourhood Services budget; and
  - (2) \$600,000.00 for the Phase II of Children's Report Card Program being deleted.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:
- (1) the total for the Operating Impact of Capital be amended by deleting the sum of \$795,000.00 gross, \$720,000 net and inserting in lieu thereof the sum of \$582,250.00 net; and
  - (2) Recommendation No. 4(b) be amended to read as follows:  
  
"4(b) that \$4.7 million annualized (\$3.1 million base with an additional \$800,000.00 in 2002, annualized with a further \$800,000.00 in 2003) be earmarked for 2002 for keeping the 47 pools that have City Programs open in the event that the Toronto District School Board decides to close some of the pools."

**(Carried)**

Councillor Shiner resumed the Chair.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- C. Councillor Chow moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, that:
    - (a) the \$57,000.00 for security at the Regent Park Community Centre be absorbed within the existing budget; and
    - (b) Recommendation No. 4(a) be amended to read as follows:

“4(a) \$6.3 million annualized (\$3.1 million base with an additional \$1.6 million in 2002, annualized with a further \$1.6 million in 2003) being allocated to operate the 47 pools that have City Programs on the condition that the Toronto District School Board carry the capital maintenance of these pools, keep the remaining school pools open and pay the full cost of the audit of all pools in schools, and that such agreement be for a minimum of two years and be reviewed in 2004; or”
  - (2) receive the aforementioned communications and report for information.

**(Carried)**

### **Tourism – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Tourism.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Tourism, as recommended by the Economic Development and Parks Committee.

### **Toronto Parking Authority – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Toronto Parking Authority.

On motion by Councillor Sutherland, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Toronto Parking Authority, as recommended by the Budget Advisory Committee.

### **Toronto Parking Authority – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Parking Authority.

The Budget Advisory Committee also had before it a joint report (January 24, 2002) from the Chief Administrative Officer and the Chief Financial Officer and Treasurer responding to a request from the Budget Advisory Committee for information pertaining to why the Toronto Parking Authority (TPA) pays property taxes, and whether opportunities exist to eliminate this obligation; and recommending that:

- (1) the Minister of Finance be requested to file a regulation making the payment-in-lieu of taxes which are payable for properties used by the Toronto Parking Authority subject to capping protection;
- (2) if the Minister of Finance has filed a regulation pursuant to Recommendation No. (1), the General Manager of the Toronto Parking Authority and the Chief Financial Officer and Treasurer be directed to re-negotiate the City's current revenue-sharing agreement with the Toronto Parking Authority to require that the savings in PIL payments associated with the capping protection be remitted to the City at 100 percent, with the balance of net revenue continuing to be shared on a 75 percent/25 percent split; and
- (3) the General Manager, Toronto Parking Authority, be requested to provide the Chief Financial Officer and Treasurer with a complete list of TPA properties to allow for a complete analysis of the property-by-property impact for the taxation years 1998 to 2002 inclusive.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

On motion by Councillor Soknacki, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Toronto Parking Authority, as recommended by the Budget Advisory Committee; and
- (2) received the aforementioned joint report for information.

**Toronto Transit Commission – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Toronto Transit Commission.

The Budget Advisory Committee also had before it a report (November 29, 2001) from the General Secretary, Toronto Transit Commission advising that the Toronto Transit Commission at its meeting held on November 28, 2001, gave consideration to the report (November 28, 2001), entitled “2002-2006 Capital Program and 10-Year Capital Forecast”, and approved the following recommendations:

- (1) approve the 2002-2006 Capital Program in the amount of \$1.61 billion as detailed in this Commission Report and its attachments, as well as in the following accompanying items:
  - (a) TTC 2002-2006 Capital Program Overview; and
  - (b) TTC 2002-2006 Capital Program (Blue Books);
- (2) approve the 10-Year Capital Forecast in the amount of \$3.8 billion as shown in the attached report; and
- (3) forward this report to the City of Toronto for Council approval of the 2002-2006 Capital Program and approval of the 10-year forecast.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Toronto Transit Commission, as recommended by the Budget Advisory Committee, subject to the following:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (a) Council approve, in principle, the TTC 10-year Capital forecast of \$3.827 billion for the years 2002-2011; including 2002 expenditures of \$229.437 million for the TTC's 2002 base Capital Program and project commitments covering the period 2002-2006 totalling \$616.414 million (representing a portion of the approved budgets for those years); and
  - (b) Council request the Province of Ontario to confirm its support in writing for one-third of the TTC's 10-year Capital forecast of \$3.827 billion for the years 2002-2011, including confirmation that it will provide direct subsidy of \$76.479 million (one-third of \$229.437 million) in 2002 for the TTC's base Capital Program; and
- (2) received the aforementioned report for information.

Councillor Shiner resumed the Chair.

### **Toronto Transit Commission – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Transit Commission.

The Budget Advisory Committee also had before it the following reports:

- (a) (November 29, 2001) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on November 28, 2001, gave consideration to the report (November 28, 2001), entitled "2002 TTC Operating Budget", and approved the following recommendations:
  - (1) approve the 2002 TTC Operating Budget (summarized in Appendix A) as described in this report and the following accompanying reports:
    - (a) Toronto Transit Commission 2002 Operating Budget Overview;
    - (b) Toronto Transit Commission 2002 Departmental Goals and Objectives;
    - (c) Toronto Transit Commission 2002 Organization Charts; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

(d) Toronto Transit Commission 2002 Detailed Operating Budget (Blue Book);

(2) note that the TTC 2002 Operating Budget includes a budget shortfall of about \$22 million, based on City of Toronto 2001 budgeted operating subsidy levels as summarized below:

Ridership	418 million
Expenditures	\$854.5 million
Revenues	<u>\$684.9 million</u>
Subsidy Needed	\$169.6 million
Operating Subsidy	<u>\$147.6 million</u> (2001 budgeted level from City)
Shortfall	<u>\$22 million</u> ; and

request the Budget Advisory Committee and City Council for a funding allocation of \$169.6 million in order to avoid a fare increase and/or service cuts; and

(3) forward this report to the City of Toronto for Council approval of the City's 2002 Transit Operating Subsidy to the TTC;

(b) (January 18, 2002) from the Chief General Manager, Toronto Transit Commission, responding to requests by the Budget Advisory Committee, at its meeting held on January 11, 2002, for information on the following:

(1) clarification of the 17 staff reductions;

(2) identification of the financing of the \$616 million of capital costs; and

(3) the total value of previous and new capital projects requested for approval in 2002 and the projected cash flow and financial costs for these projects; and

(c) (January 24, 2002) from the General Secretary, Toronto Transit Commission, advising that the Toronto Transit Commission at its meeting held on January 21, 2002, reviewed the recommendations to be brought forward by the City Finance staff to the Budget Advisory Committee in connection with the TTC's 2002 Operating Budget, 2002 Wheel-Trans Budget and the 2002-2006 Capital Program, and approved the following recommendations:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) that a funding level of \$166 million be restored, as originally requested by the Toronto Transit Commission, recognizing City Council's previous commitment to an 80 percent cost recovery ratio; and
- (2) that a funding level of \$46.5 million for the TTC's 2002 Wheel-Trans budget be restored, as originally requested by the Toronto Transit Commission, and strongly supported by the Disability Issues Committee and the Diversity Advocacy Group for the City of Toronto.

On motion by Councillor Sutherland, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council:
  - (a) the adoption of the 2002 EMT Recommended Operating Budget for the Toronto Transit Commission, as recommended by the Budget Advisory Committee, subject to a final review of this budget at wrap-up and consideration being given to a recommended subsidy of \$150.1 million;
  - (b) the TTC Conventional ridership projection be revised to 421 million from the requested 418 million so that the subsidy from the City for 2002 will be reduced from the EMT recommended level of \$152.162 million to \$147.602 million; and further, if the ridership projection is not achieved, that the shortfall be drawn from the TTC Stabilization Reserve Fund at year-end; and
  - (c) the adoption of the 2002 budget for World Youth Day managed by the Toronto Transit Commission, subject to the Toronto Transit Commission providing the Budget Advisory Committee with any amendments for final review at the wrap-up; and
- (2) received the aforementioned reports for information.

**Toronto Transit Commission - Wheel-Trans -  
2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Transit Commission, Wheel-Trans.

The Budget Advisory Committee also had before it a report (November 29, 2001) from the General Secretary, Toronto Transit Commission advising that the Toronto Transit Commission at its meeting held on November 28, 2001, gave consideration to the report (November 28, 2001), entitled "2002 Wheel-Trans Operating Budget", and approved the following recommendations:

- (1) the 2002 Wheel-Trans Operating Budget of \$46.7 million provided for in this report and companion documents which includes \$45.5 million for service and \$3.6 million for bus fleet replacement, partially offset through revenues of \$2.4 million, and further strive for a 2 percent unaccommodated rate by maintaining the percentage of trips through accessible vehicles;
- (2) the Wheel Trans-Service Plan which encompasses the following key factors:
  - (a) registrant base increases to 27,200 (14.3 percent);
  - (b) trip demand increasing to 1,579,000 (5 percent);
  - (c) unaccommodated rate remains at 3.5 percent;
  - (d) trips provided by accessible vehicles maintained at the 85 percent level:
    - (i) bus fleet increases by one to 133;
    - (ii) Orion bus replacement completed with receipt of 23 ELF buses; and
    - (iii) accessible taxis increase from 62 to 73;
  - (e) overall vehicle productivity increases to 5.1 passengers per hour by:
    - (i) introduction of a 30 minute window for all trip requests;
    - (ii) expansion of Zone Bus areas from 7 to 10;
    - (iii) expansion of Express Bus services from 1 to 4;
    - (iv) introduction of ambulatory bus service;
    - (v) increased integration with conventional TTC accessible services;
    - (vi) reduction in cancellation rate from 17 percent to 14 percent; and
    - (vii) promotion of Community Bus services;



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (f) overall service quality improvement by:
    - (i) improving on-time delivery of service from 95 percent to 96 percent;
    - (ii) implementing a bus tracking trial to increase “same day” trips;
    - (iii) updates to the computer scheduling system (WTIS);
    - (iv) introduction of a “call back” feature to update customers on trip status; and
    - (v) undertake various service audits and contractor performance reviews to improve customer satisfaction;
  - (g) continue to accommodate original requested trip times within 30 minutes at 96 percent;
  - (h) improve Greater Toronto Area specialized transit service integration; and
  - (i) workforce increases by four;
- (3) consider this report in concert with the following:
- (a) the 2002 TTC Operating Budget; and
  - (b) 2002-2006 TTC Capital Program which includes \$9.1M comprised of the purchase of 35 ELF buses (\$8.4M) as well as facility improvements and enhanced scheduling (\$0.7M); and
- (4) forward this report to the City of Toronto Council for approval and to the TTC's Advisory Committee on Accessible Transportation for information.
- A. Councillor Sutherland moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Wheel-Trans, as recommended by the Budget Advisory Committee, subject to consideration being given at wrap-up to reducing the 2002 Cash Flow of \$3.6 million for the ELF Buses by \$1.9 million or other options that may be brought forward by the Toronto Transit Commission; and

- (2) receive the aforementioned report for information.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that:

- (1) the 2002 Wheel-Trans Operating Budget contribution to Capital be reduced by \$1.968 million and that corresponding City funding be transferred to the TTC 2002 Capital Program;
- (2) the TTC be required to offset this transfer through the identification of under expenditures in the amount of \$1.968 million in 2002, leaving the overall capital budget for the TTC unchanged at \$275.883 million; and
- (3) the TTC monitor this throughout 2002 with periodic reporting to the Budget Advisory Committee.

**(Carried)**

Councillor Shiner resumed the Chair.

### **Toronto Police Services – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Toronto Police Services.

The Budget Advisory Committee also had before it a communication (November 22, 2001) from the City Clerk advising that the Policy and Finance Committee on November 22, 2001, referred the report (October 16, 2001) from the Chair, Toronto Police Services Board, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee, wherein it is recommended that the Policy and Finance Committee, and Council:

- (1) approve a commitment of funding for the full five year period of the 2002-2006 Long-Term Facilities Capital Expenditures Program, in order to achieve compliance with the Board's obligations under the Occupational Health and Safety Act; and
- (2) forward this report to the next meeting of City Council for approval.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Toronto Police Service, as recommended by the Budget Advisory Committee, subject to:
- (a) the City's land for 43 Division being provided to the Police at a '0' net cost; and
  - (b) \$3.09 million allocation being placed in the Reserve Fund to be used for 43 Division.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, that the Marine Unit requirements be considered; and
  - (2) receive the aforementioned communication for information.

**(Carried)**

### **Toronto Police Services – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Police Services.

The Budget Advisory Committee also had before it the following communications and report:

- (a) (November 22, 2001) from the City Clerk advising that the Policy and Finance Committee on November 22, 2001, referred the report (October 16, 2001) from the Chair, Toronto Police Services Board, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee, wherein it is recommended that the Policy and Finance Committee, and Council:
  - (1) approve a draw of \$5.3 Million from the City's corporate contingency account to the Toronto Police Service through an in-year budget adjustment; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) approve a request to add \$6.3 Million to the 2002 Toronto Police Service adjusted base operating budget;
- (b) (January 7, 2001) from Councillor Gloria Lindsay Luby, Acting Chair, Toronto Police Services Board, forwarding a copy of a communication (January 3, 2002) from Mr. Joseph Martino, Acting Director, Finance and Administration, Toronto Police Service, containing the following:
  - (1) Toronto Police Service 2002 Operating Budget Request;
  - (2) Toronto Police Service 2002 Parking Enforcement Unit Budget Request;
  - (3) Toronto Police Service 2002-2006 Human Resources Strategy;
  - (4) Toronto Police Services Board 2002 Operating Budget Request; and
  - (5) Toronto Police Service 2002-2006 Capital Program Submission - Revised; and
- (c) (January 14, 2002) from the Chairman, Toronto Police Services Board, responding to the Budget Advisory Committee request of September 10, 2001 that the Toronto Police Services Board report to the Budget Advisory Committee if the “no fee” administrative issues between the parties have not been concluded and the “no fee” service cannot be implemented on or before December 1, 2001; and recommending that this report be received for information.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- A. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Toronto Police Service, as recommended by the Budget Advisory Committee, subject to:
  - (a) the 2002 EMT Recommended Budget being increased by \$2.2 million thus bringing the base budget to \$587.7; and
  - (b) adding \$700,000.00 gross and \$700,000.00 net for the Youth Gang Initiative.

**(Carried)**

Councillor Shiner resumed the Chair.

- B. Councillor Soknacki moved that the Budget Advisory Committee:
  - (1) recommend to the Policy and Finance Committee, and Council, that \$300,000.00 gross be added and ‘0’ net for the impacts of Previous City/City Council Decisions - Provincial Offences Act; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) receive the aforementioned communications and report for information.

**(Carried)**

- C. Councillor Moeser moved that the Budget Advisory Committee request the Chief Administrative Officer, in consultation with the Chair, Toronto Police Services Board, to report to the Budget Advisory Committee for its meeting of February 19, 2002, on the Intelligence Gathering aspect of the Emergency Planning Initiative.

**(Carried)**

### **Public Health – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Public Health.

The Budget Advisory Committee also had before it the following communications:

- (a) (October 25, 2001) from the City Clerk advising that the Policy and Finance Committee on October 25, 2001, referred the communication (September 25, 2001) from the Secretary, Board of Health, respecting the Toronto Public Health 2002-2006 Capital Budget Submission, to the Budget Advisory Committee for consideration during the 2002 Budget deliberations; and
- (b) (September 25, 2001) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on September 24, 2001:
  - (1) adopted the 2002-2006 Capital Budget proposal outlined in the attached report (September 17, 2001) from the Medical Officer of Health and referred this report to the Budget Advisory Committee and the Policy and Finance Committee for consideration during the 2002 budget process;
  - (2) requested the Commissioner of Corporate Services, to report to the Budget Advisory Committee and the Policy and Finance Committee on:
    - (a) a policy with respect to the maintenance of City-owned buildings; and
    - (b) the State of Good Repair Study in eight City-owned facilities solely occupied by Toronto Public Health as directed during the 2001 Capital Budget process; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (3) referred the following motion by Mr. Hyndman to the Medical Officer of Health with a request that she submit a report thereon to the Board of Health:

“It is recommended that the Board of Health:

- (a) advise the Ontario Minister of Health and Long Term Care of the Board’s concern with respect to the financial implications of meeting the expanded requirements of the revised Mandatory Health Programs and Services Guidelines; and
- (b) partner with other organizations representing public health interests, such as the Ontario Public Health Association and the Association of Local Public Health agencies, to advocate for increased provincial funding to support the implementation of the revised Guidelines.”

On motion by Councillor Sutherland, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Public Health, as recommended by the Community Services Committee, subject to the Community Nursing and Customer Management System total project cost of \$7.5 million, with a cash flow of \$2.3 million for 2002 (an additional \$1.239 million over the EMT recommended amount), \$2.6 million for 2003 and \$2.6 million for 2004, being approved, subject to:
  - (i) establishing an Efficiency Reserve Fund for Public Health; contributions to the reserve fund will be raised from operating efficiencies resulting from the implementation of the Community Nursing and Customer Management System; and
  - (ii) the amounts of \$216.1 thousand in 2003, \$836.6 thousand in 2004 and \$1,061.5 thousand thereafter will be contributed to the Efficiency Reserve Fund until the debt charges on the original capital are completely offset; and
- (2) received the aforementioned communications for information.

### **Public Health – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Public Health.

The Budget Advisory Committee also had before it the following communications:

(a) (November 27, 2001) from the City Clerk advising that the Board of Health at its meeting on November 26, 2001, adopted the report (November 12, 2001) from the Medical Officer of Health, providing information to the Board of Health on the impacts of the World Youth Day (WYD) 2002 Conference and Papal visit and including recommendations to facilitate the successful implementation of the event; advising of financial implications; and recommending that:

- (1) the Board of Health endorse the Toronto Public Health World Youth Day 2002 budget request;
- (2) this report be forwarded to the Budget Advisory Committee for consideration during the 2002 operating budget process; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;

and forwarded same to the Budget Advisory Committee for consideration during the 2002 operating budget process in accordance with Recommendation No. (2);

(b) (December 10, 2001) from the City Clerk advising that City Council at its meeting held on December 4, 5 and 6, 2001, directed that Clause No. 7 of Report No. 10 of The Audit Committee, headed "Toronto Public Health - Review of Corporate Charges", be forwarded to the Budget Advisory Committee for information;

(c) (January 8, 2002) from the Secretary, Board of Health, advising that the Board of Health at its meeting held on January 7, 2002:

- (1) endorsed the following proposals for budget expansion in 2002:
  - (a) full funding for the annualization of initiatives approved by City Council in 2001 as well as corporately derived economic factors and other base budget changes \$2.54 million (gross)/\$1.73 million (net);
  - (b) reduction of gapping (to an equitable level as in other departments) from 5.6 percent in 2001 to 1.0 to 2.0 percent in 2002;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (c) initiatives recommended by the Children and Youth Action Committee (CYAC) for early childhood parenting and prenatal group education \$1.24 million (gross)/\$622.5 thousand (net);
  - (d) partial backfilling of the staff positions required for development of the Community Nursing and Customer Management System \$875.0 thousand (gross)/\$437.5 thousand (net);
  - (e) full funding of initiatives approved by City Council in 2001 without funding, including TB Expansion Phase 1 \$1.05 million (gross)/\$526.8 thousand (net), Vulnerable Adults and Seniors \$640.2 thousand (gross)/\$320.1 thousand (net), and Environmental Plan: Air Quality \$65.0 thousand (gross)/\$32.5 thousand (net);
  - (f) public consultation on pesticide reduction \$51.8 thousand (gross)/\$25.9 thousand (net);
  - (g) partial backfilling of the staff positions required to provide public health services in support of World Youth Day \$166.6 thousand (gross)/\$83.3 thousand (net);
  - (h) enhancement of 100 percent provincial funding for Preschool Speech and Language Services and Infant Hearing Screening \$351.9 thousand (gross)/\$0 (net); and
  - (i) funding of West Nile Virus control \$103.9 thousand (gross)/\$51.9 thousand (net);
- (2) endorsed the service level reduction options prepared by the Medical Officer of Health for submission to the Budget Advisory Committee subject to the following amendments:
- (a) the reduction of external couriers (\$50.0 thousand gross, \$25.0 thousand net);
  - (b) the reduction of external printing (\$40.0 thousand gross, \$20.0 thousand net);
  - (c) the reduction of sexual health clinic marketing and training (\$50.0 thousand gross, \$50.0 thousand net);
  - (d) shifting from Public Health Inspector to Tobacco Enforcement Officer \$120.0 thousand gross, \$60.0 thousand net); and



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (e) the elimination of Low Risk Food Premises Inspection (\$500.0 thousand gross, \$250.0 thousand net);
- for a total reduction of \$760.0 thousand gross, \$405.0 net; no further cuts to Toronto Public Health programs are recommended; and
- (3) recommended to the Budget Advisory Committee that:
    - (a) funding be preserved for the preventive sun safety program;
    - (b) the corporate charges assessed against Public Health be reduced by \$2.9 million, in accordance with the Auditor's finding that Public Health is being overcharged by that amount and that this reduction be made in the 2002–2003 fiscal year; and
    - (c) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;
- (d) (October 19, 2001) from Ms. Anna Endrizzi, B.O.O.S.T. Program Manager, Downsview Services to Seniors Inc., addressed to Ms. Sandy Van Dusen, City of Toronto, in support of the Public Health dental program;
  - (e) (December 6, 2001) from Ms. Pansy Miller, Assistant Administrator, Fairview Nursing Home Ltd., in support of the Public Health dental program;
  - (f) (January 4, 2002) from Ms. Daniela Cahuas, RN, MScN, GNC(C), Nurse Education, The Riverdale Hospital, addressed to the Board of Health, in support of the Public Health dental program;
  - (g) (January 7, 2002) from Ms. Maria Mazzilli, Service Co-ordinator, Villa Colombo Community Services, addressed to the Public Health Dental Services, in support of the Falls Intervention Project;
  - (h) (December 2, 2001) from Ms. Sylvana Santino, Secretary, St. Augustine of Canterbury School, addressed to the Board of Health, in support of the Public Health dental program;
  - (i) (January 7, 2002) from the Executive Director, Toronto Atmospheric Fund and the Medical Officer of Health providing the Budget Advisory Committee with a poll conducted by Oracle Research of 1,000 Toronto residents to determine Torontonians' level of concern about air quality and climate change and to ascertain their attitudes towards various measures to improve air quality;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (j) (December 28, 2001) from Mr. Michael A. Gardam, MSC, MD, CM, FRCP(C), Director, Infection Prevention and Control, Medical Director, Tuberculosis Clinic, Toronto Western Hospital, Infectious Disease Consultant, addressed to the Chair, Board of Health, in support of the Toronto Public Health Tuberculosis program;
- (k) (January 7, 2002) from Ms. Carolyn Acker, Executive Director, Regent Park Community Health Centre, addressed to the Chair, Board of Health, requesting that Public Health receive funding to maintain the present services for seniors and vulnerable adults;
- (l) (undated) from Ms. Vivian Marcuzzi and Staff, Yvonne Adult Centre-E.S.L. Program, Toronto District School Board, addressed to the Chair, Board of Health, in support of the Dental Health Program; and
- (m) (January 2, 2002) from Mr. John Elliott, Executive Director, Warden Woods Community Centre, addressed to the Chair, Board of Health, in support of the programs and services for vulnerable adults provided by Toronto Public Health.

A. Councillor Chow moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Public Health, as recommended by the Community Services Committee; and
- (2) receive the aforementioned communications for information.

**(Carried)**

B. Councillor Pantalone moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that \$500,000.00 be added to the Public Health Operating Budget to reduce gapping.

**(Carried)**

### **Toronto Public Library – 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Toronto Public Library.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

The Budget Advisory Committee also had before it the following report and communication:

- (1) (November 19, 2001) from the City Librarian, addressed to the Toronto Public Library Board, responding to a request from the Budget Advisory Committee during the 2001 budget process to investigate the potential for assisting with the construction costs for libraries through the pursuit of redevelopment opportunities on existing library sites; and recommending that the Toronto Public Library Board:
  - (a) undertake the identification of library sites with redevelopment potential including the potential revenue or other benefits that might be derived from such redevelopment opportunities with the assistance of the Facilities and Real Estate Division at the City of Toronto; and
  - (b) provide notice to the Budget Advisory Committee of the action undertaken by forwarding this report to the Committee.
- (2) (February 11, 2002) from the City Librarian responding to a request by the Budget Advisory Committee on the eligibility of heritage libraries, specifically Beaches and Runnymede, for funding from Heritage Canada.

On motion by Councillor Sutherland, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Toronto Public Library, as recommended by the Budget Advisory Committee; and
- (2) received the aforementioned report and communication for information.

### **Toronto Public Library – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Public Library.

The Budget Advisory Committee also had before it the following report and communications:

- (a) (January 21, 2002) from the City Librarian, addressed to the Toronto Public Library Board, providing information regarding the Library's sustainability program for Information Technology, as requested by the Budget Advisory Committee at its meeting held on January 10, 2002; and recommending that:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) this report be received for information; and
  - (2) forwarded to the Budget Advisory Committee for consideration;
- (b) (January 30, 2002) from Councillor Sandra Bussin, Ward 32 Beaches-East York, requesting that the Budget Advisory Committee not defer the Beaches Public Library Branch feasibility study for renovations for another year;
  - (c) (February 4, 2002) from Councillor Irene Jones, Ward 6 Etobicoke-Lakeshore, in support of the decision of the Toronto Public Library Board to maintain the funding for the Long Branch renovations in the 2002 Budget; and
  - (d) (February 11, 2002) from the City Librarian, reporting as requested by the Budget Advisory Committee on Library eligibility for Heritage Canada Funding.

On motion by Councillor Sutherland the Budget Advisory Committee:

- (1) recommended to Policy and Finance Committee and Council, the adoption of the 2002 Operating Budget of the Toronto Public Library, as recommended by the Budget Advisory Committee, subject to:
  - (a) the \$700,000.00 being deleted for unallocated reductions;
  - (b) \$500,000.00 being added to reduce gapping; and
- (2) received the aforementioned report and communications for information.

### **Toronto Zoo - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Toronto Zoo.

The Budget Advisory Committee also had before it a report (January 24, 2002) from the General Manager & CEO, Toronto Zoo, providing the Budget Advisory Committee with a summary of the \$4.027 million of previously approved Capital Works Program Projects; and recommending that this report be received for information.

On motion by Councillor Moeser, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Toronto Zoo, as recommended by the Budget Advisory Committee; and

- (2) received the aforementioned report for information.

### **Toronto Zoo - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Zoo.

The Budget Advisory Committee also had before it the following reports:

- (a) (January 7, 2002) from the General Manager & CEO, Toronto Zoo, providing information regarding the Toronto Zoo 2002 Operating Budget; and
- (b) (undated) from the Toronto Zoo providing the Budget Advisory Committee with alternative proposals in connection with the 2002 Operating Budget for the Toronto Zoo.

On motion by Councillor Moeser, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Toronto Zoo, as recommended by the Budget Advisory Committee, subject to the following:
  - (a) approval of a \$1.00 General Admission Fee Increase - \$332,000.00 net;
  - (b) no increase in Senior and Child rates by \$1.00 (\$125,000.00);
  - (c) approval of a new Corporate Identity Program \$90,000.00 gross and \$90,000.00 net; and
  - (d) approval of a new Special Events and Stage in the amount of \$127,000.00 gross and \$117,000.00 net; and
- (2) received the aforementioned reports for information.

### **Arena Boards of Management – 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Arena Boards of Management.

On motion by Councillor Pantalone, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Arena Boards of Management, as recommended by the Budget Advisory Committee, subject to the following:

- (1) the 2002 EMT Recommended Operating Budget for George Bell Arena be amended by \$3,300.00, reducing administrative expenses by \$3,000.00 and increasing ball hockey revenue by \$300.00, resulting in a recommended 2002 Operating Budget of \$373,500.00 gross and \$17,700.00 net;
- (2) the 2002 EMT Recommended Operating Budget for Leaside Memorial Community Gardens be amended by increasing ice rental revenue by \$3,000.00 resulting in a recommended 2002 Operating Budget of \$790,700.00 gross and \$272,800.00 net;
- (3) the 2002 EMT Recommended Operating Budget for North Toronto Memorial Arena be amended by \$15,000.00, reducing utilities by \$10,000.00 and increasing summer ice rental revenue by \$5,000.00, resulting in a recommended 2002 Operating Budget of \$589,800.00 gross and \$14,100.00 net;
- (4) the 2002 EMT Recommended Operating Budget for Ted Reeve Community Arena be amended by reducing building maintenance by \$3,800.00 resulting in a recommended 2002 Operating Budget of \$533,600.00 gross and (\$6,100.00) net;
- (5) the Arena Boards of Management comply in all respects with the City Budget guidelines, polices and timetables in the same manner as Agencies, Boards and Commissions for the 2003 and future budget processes and that staff be directed to not accept any Arena Board of Management budget submission that does not comply fully with the prescribed format;
- (6) the request to establish reserves for maintenance projects by Bill Bolton, McCormick or Moss Park Arenas in 2002 be deferred and that the Chief Financial Officer and Treasurer, in consultation with the Commissioner of Corporate Services, the Commissioner of Economic Development, Culture and Tourism and the Arena

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

Boards of Management, be requested to report to the Policy and Finance Committee on the establishment of reserve(s) to fund maintenance projects not eligible for funding through the City's Capital Budget in time for submission of the 2003 Operating Budget;

- (7) the request to establish a sick time bank reserve by Moss Park Arena in 2002 be deferred and that the Commissioner of Corporate Services, in consultation with the Chief Financial Officer and Treasurer and the Arena Boards of Management, be requested to review this request in light of the City's policies and obligations for the accrual of sick time bank liabilities and report thereon to the Administration Committee in time for submission of the 2003 Operating Budget; and
- (8) the Commissioner of Corporate Services, in consultation with the Chief Financial Officer and the Arena Boards of Management, be requested to review and report to the Administration Committee in time for submission of the 2003 Operating Budget, on the vehicle replacement needs of the Arena Boards of Management and how these needs may be best managed on behalf of the City and the Arena Boards of Management.

**Association of Community Centres - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Association of Community Centres.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Association of Community Centres, as recommended by the Budget Advisory Committee, subject to the following:

- (a) earmarking the \$79,600.00 reduction from the 2002 EMT Recommended Operating Budget for a decrease in rent to Ralph Thornton Community Centre, pending a report from the Director of Real Estate Services;
- (b) adding a part time Co-ordinator of Volunteers and Special Events for Eastview Neighbourhood Community Centre to support 11,170 volunteer hours in the amount \$17,100.00 (annualized at \$22,750.00); and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (c) adding \$22,000.00 for a part-time IT Administrator for Scadding Court Community Centre to support a 60 percent increase of programming, subject to the Chief Information Officer being requested to submit a report to the Budget Advisory Committee, at its wrap-up meeting, on the costs associated with providing IT support to the City's Association of Community Centres and providing options on how the Association of Community Centres could be provided IT support.

### **Exhibition Place - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for Exhibition Place.

On motion by Councillor Pantalone, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Exhibition Place, as recommended by the Budget Advisory Committee, subject to the following:

- (a) requested that the 2002 Capital Budget for Exhibition Place be adjusted to include the attached listing of projects (on file in the office of the City Clerk) at no net impact to the City; and
- (b) requested the General Manager, Exhibition Place, to report on any future reallocations of Capital Project funding to the City for approval prior to proceeding with any new projects.

### **Exhibition Place - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Exhibition Place.

The Budget Advisory Committee also had before it a communication (January 22, 2002) from Councillor Mario Silva, Chair, Board of Governors of Exhibition Place, requesting the Budget Advisory Committee to consider capping the annual contribution to the NTC Capital Reserve Fund in the range of \$200,000.00 or a percentage of the Exhibition Place operating surplus for the year (excluding the income or loss of the Canadian National Exhibition provided that such contribution does not put the bottom-line of the consolidated Exhibition Place operating budget into a deficit; and further that City Council approve the necessary by-laws to give effect thereto.



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- A. Councillor Moeser moved that the Budget Advisory Committee:
- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for Exhibition Place, as recommended by the Budget Advisory Committee; and
  - (2) receive the aforementioned communication for information.
- (Carried)**
- B. Councillor Pantalone moved that the Budget Advisory Committee request the Chair of the Board of Governors of Exhibition Place to report to the Budget Advisory Committee prior to any action being taken respecting the Exhibition Place/CNEA Reserve Funds.
- (Carried)**

### **Theatres - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Theatres.

The Budget Advisory Committee also had before it the following communications:

- (a) (January 18, 2002) from the Chair, Board of Directors, Hummingbird Centre for the Performing Arts, responding to requests by the Budget Advisory Committee, at its meeting held on January 10, 2002, for information on the following:
  - (1) the terms of the lease for the Centre;
  - (2) providing a three-year history of the capital and operating costs for the Centre, including what the City has invested and the reason for the shortfall; and
  - (3) providing information on how much the Centre has contributed to the reserve fund;
- (b) (January 23, 2002) from Mr. David G. Wallett, General Manager, St. Lawrence Centre for the Arts, providing a revised 2002 Budget for the St. Lawrence Centre for the Arts;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (c) (January 24, 2002) from Mr. Stan Shortt, Executive Manager, Toronto Centre for the Arts, responding to a request by the Budget Advisory Committee, at its meeting held on January 10, 2002, for information on the approximate attendance figures for 2001; and
- (d) (January 25, 2002) from Councillor Anne Johnston, Chair, Board of Directors, Hummingbird Centre for the Performing Arts, advising the Budget Advisory Committee of the current financial situation at the Hummingbird Centre for the Performing Arts.

A. Councillor Pitfield moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Theatres, as recommended by the Budget Advisory Committee, subject to the following:
  - (a) the 2002 EMT Recommended Base Operating Budget for the St. Lawrence Centre for the Arts be reduced by an additional \$0.017 million based on revised estimates for steam heating costs;
  - (b) the rental rate increase for Canadian Stage be struck at 5 percent, effective September 23, 2002, and that \$0.029 million be added back to the St. Lawrence Centre for the Arts 2002 EMT Recommended Base Operating Budget reflecting the reduced rate from a 30 percent to a 5 percent increase and two fewer weeks of utilization than originally budgeted; and
  - (c) the 2002 EMT Recommended Base Operating Budget be reduced by \$118,000.00 as a condition of finalizing, before the end of March 2002, an 18 month lease agreement with the Hummingbird Performing Arts Centre Corporation for the operation of the theatre;
- (2) request the General Manager of the St. Lawrence Centre for the Arts, with the assistance of the Commissioner of Corporate Services and in consultation with Enwave, to report back to the Budget Advisory Committee in June 2002 with a full review of costs related to its current heating system, compared to the capital and operating costs required for a stand-alone heating plant, to determine if there are savings to be achieved;

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (3) request the Commissioner of Economic Development, Culture and Tourism to assist in the promotion of the availability of rental space at the St. Lawrence Centre for the Arts;
- (4) request the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer to meet with Canadian Stage and the St. Lawrence Centre for the Arts to develop a process to negotiate future rent increases which recognizes the need to reach a reasonable relationship to the market changes while retaining the mandate for service to the not-for-profit theatre sector; and

**(Carried)**

B. Councillor Chow moved that the Budget Advisory Committee:

- (1) request the Commissioner of Economic Development, Culture and Tourism to address the Museum of Contemporary Canadian Art (MOCCA) space at the Toronto Centre for the Arts and the possibility of moving this collection to the St. Lawrence Market Gallery; and
- (2) receive the aforementioned communications for information.

**(Carried)**

C. Councillor Sutherland moved that the Budget Advisory Committee:

- (1) recommend to the Policy and Finance Committee, and Council, that the request for the Concert Season at Toronto Centre for the Arts of \$898 million gross and \$0 net, which is funded from grants/subsidies and other revenues, be approved, subject to confirmation of funding; and

- (2) the Chief Administrative Officer be requested to review the future operations of the Toronto Centre for the Arts and report thereon to the Policy and Finance Committee in July 2002 with consideration for all options – including addressing the art gallery function - which could significantly reduce and eventually eliminate the City's financial contribution, including alternate service delivery options, as well as the sale of the building, under the conditions of the City's lease agreement on the land.

**(Carried)**

### **Toronto Atmospheric Fund - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto Atmospheric Fund.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Toronto Atmospheric Fund, as recommended by the Budget Advisory Committee.

Councillor Shiner resumed the Chair.

### **Toronto and Region Conservation Authority - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Toronto and Region Conservation Authority.

- A. Councillor Soknacki moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Toronto and Region Conservation Authority, as recommended by the Budget Advisory Committee, subject to the following:

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (1) the amount of \$150,000.00 out of \$200,000.00 for 2002 be re-allocated from Black Creek Pioneer Village Attraction Development to Waterfront Development; the re-allocation being specifically to East Point Park in the amount of \$50,000.00 and the Mimico Apartment Strip project in the amount of \$100,000.00; the balance of \$50,000.00 being a reduction to the capital budget for 2002; and
- (2) the amount of \$200,000.00 for 2002 for Black Creek Pioneer Village Attraction Development be deferred and reinstated for 2003 so that the cash flows for this project will be \$150,000.00 in 2002, \$650,000.00 in 2003 and \$350,000.00 in 2004 for a total estimated project cost of \$2.15 million.

**(Carried)**

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

- B. Councillor Shiner moved that the Budget Advisory Committee recommend to the Policy and Finance Committee, and Council, that Recommendation No. (1) be amended to read as follows:

“(1) the amount of \$200,000.00 for 2002 be re-allocated from Black Creek Pioneer Village Attraction Development to Waterfront Development; the re-allocation being specifically to East Point Park in the amount of \$100,000.00 and the Mimico Apartment Strip project in the amount of \$100,000.00; and as a result of these reallocations and in agreement with the Toronto and Region Conservation Authority, the 2002 allocation for the sub-project Tommy Thompson – Cell 2 Capping will be reduced by \$50,000.00 from \$116,000.00 to \$66,000.00.”

**(Carried)**

Councillor Shiner resumed the Chair.

**Toronto and Region Conservation Authority -  
2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Toronto and Region Conservation Authority.

On motion by Councillor Soknacki, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Toronto and Region Conservation Authority, as recommended by the Budget Advisory Committee, subject to the following:

- (1) the portion of the requested levy identified as the CVA Adjustment for 2002, in the amount of \$791,420.00, be approved and that the Toronto and Region Conservation Authority and the Chief Administrative Officer, in consultation with the Commissioner of Works and Emergency Services, be requested to report jointly back to the Works Committee by May 2002 on alternative funding sources for 2003 and future years which may or may not be limited to the possibility of drawing necessary funding from water/wastewater reserves or a reserve fund created from water/wastewater revenues and specifically allocated to the Toronto and Region Conservation Authority levy;
- (2) the Toronto and Region Conservation Authority be requested to report back before the 2003 Operating Budget process on the status and/or future plans for the buildings at the Toronto and Region Conservation Authority Conservation Services and Nursery site located on Rutherford Road, addressing the viability of the utility of the current buildings needs; this was initially raised as a concern because of the widening of Rutherford Road; would address, but not be limited to, whether the current activities at the buildings will be relocated; planning for such an event, including financial implications and the subsequent plans for the land they now occupy; and further, in the event that there is no further use for the building, the Toronto and Region Conservation Authority is to report back that the building has been demolished in order to eliminate associated costs; and

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (3) the Toronto and Region Conservation Authority be requested to report back on the marketing opportunities and financial impact of electronic signage for advertising Black Creek Pioneer Village; to include, but not be limited to, a review of possible locations in the immediate vicinity and the possibility of private sector funding and/or partnership, the goal being to increase local visibility, visitor attendance and resultant operating revenue.

**Consolidated Grants - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for Consolidated Grants.

The Budget Advisory Committee also had before it the following communications and report:

- (a) (January 9, 2002) from the City Clerk advising that the Grants Sub-Committee on January 9, 2002, recommended to the Budget Advisory Committee that the 2002 Consolidated Grants base budget request, in the amount of \$34,491,600.00, as recommended by the Executive Management Team, be approved;
- (b) (January 9, 2002) from the City Clerk advising that the Grants Sub-Committee on January 9, 2002, recommended to the Budget Advisory Committee, adoption of the report (December 11, 2001) from the Acting Commissioner of Community and Neighbourhood Services, subject to no funding being provided thereto; and
- (c) (January 25, 2002) from the Acting Commissioner of Community and Neighbourhood Services reporting on the use of the grants contingency budget of \$90,000.00, as recommended in the Analyst Briefing Notes to the Grants Sub-Committee; and recommending that:
  - (1) the Budget Advisory Committee determine the source of funding should the \$90,000.00 new and enhanced service for the school nutrition program be recommended; and
  - (2) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

On motion by Councillor Chow, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for Consolidated Grants, as recommended by the Grants Sub-Committee, subject to \$90,000.00 being added for the School Nutrition Program by reducing the Contingency Account in the said amount; and
- (2) received the aforementioned communications and report for information.

### **General - 2002 Capital and Operating Budgets**

The Budget Advisory Committee had before it the following communications:

- (a) (January 28, 2002) from Ms. Margaret J. McGovern, Resident, commenting on the City of Toronto's financial status;
- (b) (February 5, 2002) from Ms. Helen Hansen and Mr. Robert Hansen expressing concern about homelessness and unemployment in the City of Toronto and urging that Shelter and Housing and Public Transit be well funded in this year's budget;
- (c) (January 21, 2002) from Mrs. Martina Christensen, Resident, in support of dental care being provided to children in schools; and
- (d) (February 5, 2002) from C. Aubie, Resident, expressing concern about proposed increases to permit parking fees.

On motion by Councillor Pitfield, the Budget Advisory Committee received the aforementioned communications for information.

### **Efficiency Incentive Fund**

The Budget Advisory Committee had before it a report (February 5, 2002) from the Chief Administrative Officer responding to a request from Councillor David Shiner for a staff report on the establishment of an Efficiency Incentive Fund (EIF); and recommending that:

- (1) the creation of an Efficiency Incentive Fund to facilitate transition to optimal and sustained efficient delivery of City services by assisting programs with funds to cover start-up costs associated with implementation of efficiency initiatives be approved;



Budget Advisory Committee Minutes  
Monday, February 11, 2002 and Tuesday, February 12, 2002

---

- (2) an initial investment in the amount of \$2 million be set aside for the purposes defined in this report and that the amount be funded from the 2001 Operating Surplus or any other source of funds that will not impact on the 2002 Operating Budget;
- (3) the principles, along with the administration and management framework defined in this report be adopted; and
- (4) the Efficiency Incentive Fund program be reviewed every two years to confirm its continuing relevance and sufficiency.

On motion by Councillor Chow, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the aforementioned report for information.

### **Emergency Planning Initiatives - 2002 Capital Budget**

The Budget Advisory Committee began its final review of the 2002 Capital Budget for the Emergency Planning Initiatives.

The Budget Advisory Committee had before it a communication (November 22, 2001) from the City Clerk advising that the Policy and Finance Committee on November 22, 2001 referred the communication (November 15, 2001) from the City Clerk, advising that the Community Services Committee on November 15, 2001, recommended to the Policy and Finance Committee the adoption of the report (November 2, 2001) from the Commissioner of Works and Emergency Services respecting the establishment of a Health Care Emergency Operations Centre; and that the specialized Health Care Emergency Operations Centre be consistent with the Emergency Preparedness Plan, to the Budget Advisory Committee for consideration and report thereon to the Policy and Finance Committee.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee:

- (1) recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Capital Budget for the Emergency Planning Initiatives, as recommended by the Community Services Committee; and
- (2) received the aforementioned communication for information.

Councillor Shiner resumed the Chair.

**Emergency Planning Initiatives - 2002 Operating Budget**

The Budget Advisory Committee began its final review of the 2002 Operating Budget for the Emergency Planning Initiatives.

Councillor Shiner appointed Councillor Sutherland Acting Chair and vacated the Chair.

On motion by Councillor Shiner, the Budget Advisory Committee recommended to the Policy and Finance Committee, and Council, the adoption of the 2002 EMT Recommended Operating Budget for the Emergency Planning Initiatives, as recommended by the Community Services Committee.

**Toronto Port Authority - 2002 Capital and Operating Budgets**

The Budget Advisory Committee gave consideration of the Toronto Port Authority - 2002 Capital and Operating Budgets.

On motion by Councillor Shiner, the Budget Advisory Committee requested the Chief Financial Officer and Treasurer to provide an update on the Toronto Port Authority Budget for its meeting of February 19, 2002.

(Policy and Finance Committee - February 12, 2002)

(Policy and Finance Committee - February 12, 2002)

The Budget Advisory Committee adjourned its meeting at 6:35 p.m.

---

Chair