

**THE CITY OF TORONTO**

**City Clerk's Division**

**Minutes of the Policy and Finance Committee**

**Meeting No. 8**

**Thursday, October 17, 2002**

The Policy and Finance Committee met on Thursday, October 17, 2002, in Committee Room 1, 2nd Floor, City Hall, Toronto, commencing at 9:33 a.m.

Attendance

Members were present for some or all of the time periods indicated.

	9:33 a.m. to 12:30 p.m.	2:10 p.m. to 3:40 p.m. (Including In Camera Session)
Mayor Mel Lastman, Chair	X	X
Councillor Sandra Bussin	X	X
Councillor Frank Di Giorgio	X	X
Councillor Norm Kelly	X	X
Councillor Pam McConnell	X	X
Councillor Ron Moeser	X	X
Councillor Frances Nunziata	X	X
Councillor Case Ootes, Vice Chair	X	X
Councillor Sherene Shaw	X	X
Councillor David Shiner	X	X

Confirmation of Minutes.

On motion by Councillor Ootes, the Policy and Finance Committee confirmed the minutes of its meeting held on September 19, 2002.

**8-1. Report to the Shareholder  
Toronto Community Housing Corporation  
Community Management Plan – 2003-2005.**

The Policy and Finance Committee had before it the following:

- (i) report (October 3, 2002) from the Chair, Board of Directors, Toronto Community Housing Corporation, submitting the Toronto Community Housing Corporation Community Management Plan, 2003-2005; and recommending that this report be received for information and comment as per the Shareholder Direction; and

Policy and Finance Committee Minutes  
Thursday, October 17, 2002.

---

- (ii) communication (October 17, 2002) from Ms. C. Fenn, President, Greenbrae Resident Group, forwarding recommendations and a petition respecting the Toronto Community Housing Corporation Community Management Plan.

Mr. David Zimmer, Chair, and Mr. Derek Ballantyne, Chief Executive Officer, Toronto Community Housing Corporation, made a presentation to the Policy and Finance Committee in connection with the foregoing matter, and filed a copy of their presentation material in regard thereto.

The following persons appeared before the Policy and Finance Committee in connection with the foregoing matter:

- Ms. Anne Burgess, and filed a written submission in regard thereto;
- Ms. Holly McKean;
- Ms. Pat McKendry, Tenant Representative, Toronto Community Housing Corporation, and filed a written submission in regard thereto;
- Ms. Sandy Nimmo;
- Ms. Carolyn Fenn;
- Ms. Audrey Campbell, Interclinic Public Housing Work Group, and filed a written submission in regard thereto;
- Mr. Bill Guthrie, Vice-President, Toronto Civic Employees' Union, CUPE Local 416, and filed a written submission in regard thereto;
- Ms. Barb Hurd, Housing Action Now, and filed a written submission in regard thereto;
- Mr. Mark Cormack, Member, City Wide Tenant Council;
- Ms. Barbara Ainey-Duvall, and filed a written submission in regard thereto; and
- Mr. Larry Heitner.

The Policy and Finance Committee:

- (1) received the foregoing report; (**Motion by Councillor McConnell**)

Policy and Finance Committee Minutes  
Thursday, October 17, 2002.

---

- (2) referred the following motion to the Board of Directors, Toronto Community Housing Corporation, for consideration:

“Moved by Councillor Pam McConnell:

That the Chief Executive Officer, Toronto Community Housing Corporation, in his forthcoming report in May, 2003, be requested to address the issues raised at the meeting of the Policy and Finance Committee on October 17, 2002, respecting:

- (a) the policy on an eviction process;
- (b) tenant participation and stakeholder input;
- (c) tenant complaint mechanism;
- (d) human rights issues; and
- (e) property standards issues.”; and

- (3) referred the portion of the following motion pertaining to Toronto Community Housing Corporation employee rights within the bargaining unit and the labour relations process that is now taking place, to the Board of Directors, Toronto Community Housing Corporation, for consideration:

“Moved by Councillor Pam McConnell

That the Chief Administrative Officer be requested to submit an in-camera report directly to Council for its meeting scheduled to be held on October 29, 2002, on the issues raised respecting Toronto Community Housing Corporation employee rights within the bargaining unit and the labour relations process that is now taking place.”. **(Referral motions moved by Councillor Kelly)**

(Mr. David Zimmer, Chair, Board of Directors, Toronto Community Housing Corporation; c. Mr. Derek Ballantyne, Chief Executive Officer, Toronto Community Housing Corporation; All Interested Parties – October 17, 2002)

**(Clause No. 23(a) – Report No. 14)**

**8-2. Governance Structure and Board Appointments  
In Lieu of Lease – Board of Directors of  
the Hummingbird Centre for the Performing Arts.**

The Policy and Finance Committee had before it the following:

- (i) communication (October 3, 2002) from Councillor Anne Johnston, Chair, Board of Directors, Hummingbird Centre for the Performing Arts, advising that the Chief Executive Officer, Hummingbird Centre for the Performing Arts gave a verbal presentation to the Board of Directors of the Hummingbird Centre for the Performing Arts at its meeting on October 2, 2002, with respect to the governance of the Board of Directors and outlining a proposal to reconstitute the existing Board; that the Board approved, in principle, the proposal with respect to the governance of the Board of Directors of the Hummingbird Centre for the Performing Arts, and requested the Chief Administrative Officer, in consultation with the Chief Executive Officer, to submit a report with respect to this matter for consideration by City Council at its meeting to be held on October 29, 2002, through the Board and the Policy and Finance Committee; and
- (ii) report (October 11, 2002) from the Chief Administrative Officer recommending appointment of the current members of the Hummingbird Performing Arts Centre Corporation (HPACC) to the City agency Board of Directors of the Hummingbird Centre for the Performing Arts as an alternative strategy to a short term lease previously approved by Council; and that:
  - (1) the following members of the Board of HPACC be appointed by Council in place of the current Hummingbird Board for the balance of the term:
    - Councillor Anne Johnston
    - Councillor Maria Augimeri
    - Councillor Mike Feldman
    - Murray Makin
    - Bill King
    - Giles Meikle
    - Karen Shaver
    - Fred Sorkin
    - Wayne Squibb
    - Connie Sugiyama
    - Edgar Ware
    - Tom Woods
  - (2) the Board be requested to select a Chair of the Board from among these members and notify the City Clerk of the selection;

Policy and Finance Committee Minutes  
Thursday, October 17, 2002.

---

- (3) the Board be advised that a business plan for the future of the Hummingbird Centre and any redevelopment proposal which the Board may wish to make should be submitted to the City Chief Administrative Officer within 18 months;
- (4) the City Chief Financial Officer and Treasurer be authorized to transfer to the Board:
  - (a) any needed funds from the Hummingbird Centre Stabilization Reserve to cover operating deficits if they arise; and
  - (b) funds from the Hummingbird Communications Limited donation currently forming part of the Capital Improvement and Rehabilitation Reserve up to the amount previously approved by Council (\$3,425,548.00) as requested by the Board for the purpose of preparing the long term business plan and redevelopment proposal;
- (5) all future ticket surcharges continue to be transferred to the City by the Board for deposit into the Capital Improvement and Rehabilitation Reserve for future capital maintenance requirements;
- (6) the City CAO maintain communications with the new Board regarding any plans for the Centre and the local Ward Councillor be invited to participate in such discussions; and
- (7) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

Councillor Anne Johnston, Eglinton-Lawrence, appeared before the Policy and Finance Committee in connection with the foregoing matter.

The Policy and Finance Committee:

- (1) recommended to Council the adoption of the report (October 11, 2002) from the Chief Administrative Officer; and
- (2) requested the City Solicitor to submit a report directly to Council, for its meeting scheduled to be held on October 29, 2002, respecting legal and other issues arising out of the aforementioned report (October 11, 2002) from the Chief Administrative Officer.

(City Solicitor – October 17, 2002)

**(Clause No. 1 – Report No. 14)**

**8-3. Candidate Projects: Canada Infrastructure Fund and Border Infrastructure Fund and the Status Report on Infrastructure Funding Programs.**

The Policy and Finance Committee had before it a report (October 7, 2002) from the Chief Administrative Officer recommending that:

- (1) Council submit a request to the Federal government through the Canada Strategic Infrastructure Fund for funding to maintain and modernize the infrastructure assets of the Toronto Transit Commission as follows:
  - (a) Streetcar and Track Renewal and Replacement – \$622 million over 10 years;
  - (b) SRT Expansion and Modernisation – \$133 million over the next 10 years;
  - (c) Subway Fire Ventilation Upgrades – \$250 million over 20 years; and
  - (d) Easier Access Program – \$270 million over 18 years;
- (2) Council submit a request to the Federal government through the Border Infrastructure Fund for funding to the Toronto-Rochester Fast Ferry Project;
- (3) the Mayor communicate to the Prime Minister and Federal Minister responsible for Infrastructure:
  - (a) that Toronto welcomes the Government of Canada's commitment to a 10-year urban infrastructure strategy to accommodate long-term strategic initiatives essential to the competitiveness and sustained growth of cities as indicated in the Speech from the Throne on September 30, 2002;
  - (b) that Toronto needs Federal participation in funding the Toronto Transit Commission capital program totalling \$3.8 billion over the next ten-years to maintain and enhance infrastructure in Toronto; and
  - (c) that the City of Toronto be included in consultation by the Government of Canada on major infrastructure funding initiatives;
- (4) the Mayor and the Chair of the TTC request a meeting with the Honourable Allan Rock to articulate the needs of the City of Toronto for access to sustained, predictable sources of revenue;
- (5) a copy of this report be sent to Prime Minister Jean Chretien, the Honourable Allan Rock, the Honourable David Collenette and all Toronto MPs and MPPs; and

- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the report (October 7, 2002) from the Chief Administrative Officer; and
- (2) that the Chief Administrative Officer be requested to communicate with the Federal Government to determine whether the expansion of the rapid transit system could be included in the Canada Strategic Infrastructure Fund project.

**(Clause No. 2 – Report No. 14)**

**8-4. Allocation of One-Time Funding to Projects Approved by the Task Force on Community Safety from its Approved 2002 Budget.**

The Policy and Finance Committee had before it the following:

- (i) report (October 3, 2002) from the Chair, Task Force on Community Safety, recommending that:
- (1) in the interest of undertaking proactive community safety initiatives in partnership with local communities, funds amounting to a total of \$35,000.00 be allocated as one-time expenditures from the approved 2002 budget of the Task Force on Community Safety;
- (2) the funds be allocated as follows: \$12,500.00 to Operation Springboard, administrator for a Provincial Conference on the new Youth Criminal Justice Act, sponsored by the Ontario Communities for Youth Justice; \$15,000.00 to the Youth Safety Symposium, co-sponsored by the Youth Safety Sub-Committee and the Youth Gangs Work Group of the Task Force; and \$7,500.00 to ProAction “Cops and Kids” for the Empowered Student Partnership program; and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (ii) communication (September 30, 2002) from the City Clerk advising that the Task Force on Community Safety at its meeting held on September 30, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of

the report (September 17, 2002) from Councillor Brad Duguid, Chair, Task Force on Community Safety, entitled "Use of Projected Unallocated Under-Expenditure for 2002 Budget of the Task Force on Community Safety", subject to adding new Recommendations Nos. (3) and (4) and re-numbering the remaining Recommendation, so that the amended Recommendations now read as follows:

- (1) the Task Force on Community Safety allocate, from its 2002 budget, the amount of \$12,500.00 to the Operation Springboard administrator for a conference on the new Youth Criminal Justice Act, sponsored by the Ontario Communities for Youth Justice;
- (2) the Task Force on Community Safety allocate, from its 2002 budget, the amount of \$15,000.00 to the Youth Safety Symposium being co-sponsored by the Youth Safety Sub-committee and the Youth Gangs Work Group;
- (3) the Task Force on Community Safety approve an allocation of \$7,500.00 to be made to ProAction – Cops and Kids on a one time basis to support the Empowered Student Partnership (E.S.P.) program initiatives;
- (4) no further requests for funding from the 2002 budget of the Task Force on Community Safety be considered; and
- (5) the appropriate City officials be authorised and directed to take the necessary action to give effect thereto.

On motion by Councillor Nunziata, the Policy and Finance Committee recommended to Council:

- (I) the adoption of the report (October 3, 2002) from Councillor Brad Duguid, Chair, Task Force on Community Safety, wherein it is recommended that:
  - (1) in the interest of undertaking proactive community safety initiatives in partnership with local communities, funds amounting to a total of \$35,000.00 be allocated as one-time expenditures from the approved 2002 budget of the Task Force on Community Safety;
  - (2) the funds be allocated as follows: \$12,500.00 to Operation Springboard, administrator for a Provincial Conference on the new Youth Criminal Justice Act, sponsored by the Ontario Communities for Youth Justice; \$15,000.00 to the Youth Safety Symposium, co-sponsored by the Youth Safety Sub-Committee and the Youth Gangs Work Group of the



Task Force; and \$7,500.00 to ProAction “Cops and Kids” for the Empowered Student Partnership program; and

- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and
- (II) the adoption of the following Recommendation No. (4) of the Task Force on Community Safety embodied in the communication (September 30, 2002) from the City Clerk:
  - “(4) no further requests for funding from the 2002 budget of the Task Force on Community Safety be considered;”.

**(Clause No. 3 – Report No. 14)**

**8-5. Ontarians With Disabilities Act.**

The Policy and Finance Committee had before it a report (October 1, 2002) from the Chief Administrative Officer providing an update on the proclamation of the Ontarians with Disabilities Act (ODA) and the municipal obligations; advising that there are no financial implications arising from this report; that the City is moving forward with its responsibility for ensuring physical access to its facilities and properties; that an interdepartmental staff team has been working on the development of the City’s Accessibility Plan; that the CAO will report on the Accessibility Plan by September 30, 2003 as required by the Ontarians with Disabilities Act; and recommending that this report be forwarded to Council for information.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council that it receive the foregoing report (October 1, 2002) from the Chief Administrative Officer.

**(Clause No. 22 – Report No. 14)**

**8-6. Second Quarter 2002 Operating Variance Report.**

The Policy and Finance Committee had before it a communication (October 4, 2002) from the City Clerk advising that the Budget Advisory Committee at its meeting held on October 4, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (September 26, 2002) from the Chief Financial Officer and Treasurer respecting the Second Quarter 2002 Operating Variance Report, subject to adding that:

- (a) each department, agency, board and commission, be requested to report to the Budget Advisory Committee providing a strategy on how to handle overspent budgets to bring such budgets back to zero; and
- (b) each department, agency, board and commission, be requested to call upon the Chief Financial Officer and Treasurer, if required, to assist in meeting these goals and reviewing records and reports on an 'as needed' basis.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Budget Advisory Committee embodied in the foregoing communication (October 4, 2002) from the City Clerk.

**(Clause No. 4 – Report No. 14)**

**8-7. 2002 Second Quarter Capital Variance Report.**

The Policy and Finance Committee had before it a communication (October 4, 2002) from the City Clerk advising that the Budget Advisory Committee at its meeting held on October 4, 2002, received a report (October 1, 2002) from the Chief Financial Officer and Treasurer presenting the City of Toronto Capital Variance Report for the six month period ended June 30, 2002, and forwarded a copy thereof to the Policy and Finance Committee and Council for its information.

The Policy and Finance Committee received the report (October 1, 2002) from the Chief Financial Officer and Treasurer; and forwarded a copy thereof to Council for information.

**(Clause No. 5 – Report No. 14)**

**8-8. 2002-2004 Operating Budget Impacts Re: Negotiated Settlement and Anticipated Settlement for the Toronto Police Service, Toronto Police Services Board and the Parking Enforcement Unit; and Toronto Police Service – 2002 Operating Budget Variance Report as at June 30, 2002, and Request for a Draw from the City’s Corporate Contingency Account.**

The Policy and Finance Committee had before it the following:

- (i) communication (October 4, 2002) from the City Clerk advising that the Budget Advisory Committee at its meeting held on October 4, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (August 19, 2002) from the Chief Financial Officer and Treasurer, subject to deleting the sum of \$5.1 million in Recommendation No. (1) and inserting in lieu thereof the sum of \$4.6 million, so that the recommendations, as amended, now read as follows:
  - “(1) the Chair, Toronto Police Services Board, review and report back on opportunities for offsetting the potential \$4.6 million shortfall from available expenditure reductions or other funding sources within the 2002 Operating Budget for the Toronto Police Service, Toronto Police Services Board and the Parking Enforcement Unit; and
  - (2) the City’s Chief Financial Officer and Treasurer and the Chief Administrative Officer, Toronto Police Service, report back to the Budget Advisory Committee prior to final 2003 Budget deliberations on strategies that can be implemented to mitigate the remaining shortfall should expenditure/revenue adjustments not be found within the 2002 Operating Budget for the Toronto Police Service, the Toronto Police Services Board and the Parking Enforcement Unit.”; and
- (ii) report (September 17, 2002) from the Chairman, Toronto Police Service Board, recommending that the Policy and Finance Committee approve a request to draw \$18.8 Million from the City’s Corporate Contingency Account to the Toronto Police Service through an in-year budget adjustment for the 2002-2004 Collective Agreement for Police Association members, with an equivalent increase to the 2002 adjusted base budget.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council:

Policy and Finance Committee Minutes  
Thursday, October 17, 2002.

---

- (1) the adoption of the Recommendation of the Budget Advisory Committee embodied in the communication (October 4, 2002) from the City Clerk; and
- (2) that the report (September 17, 2002) from the Chairman, Toronto Police Services Board, entitled "Toronto Police Service - 2002 Operating Budget Variance Report as at June 30, 2002, and Request for a Draw from the City's Corporate Contingency Account", be received.

**(Considered with Item No. 17. See Minute No. 8-17 for decision)**

**(Clause No. 7 – Report No. 14)**

**8-9. Pre-Approval Request for 2003-2007 Capital Projects.**

The Policy and Finance Committee had before it a communication (October 4, 2002) from the City Clerk advising that the Budget Advisory Committee at its meeting held on October 4, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (October 3, 2002) from the Chief Financial Officer and Treasurer respecting the "Pre-Approval Request for 2003-2007 Capital Projects", subject to deferring consideration of Project No. CTT109, Future Bus Garage, until the 2003 budget deliberations.

On motion by Councillor Moeser, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the Recommendation of the Budget Advisory Committee embodied in the communication (October 4, 2002) from the City Clerk;
- (2) that Council approve the purchase of 3 Ice Resurfacers for the Economic Development, Culture and Tourism Department at a cost of \$214,200; and
- (3) that the matter of the turf and forestry equipment (Project No. FLT 000478) be referred to the Budget Advisory Committee for consideration at its meeting scheduled to be held on November 8, 2002.

**(Clause No. 6 – Report No. 14)**

**8-10. Overview of Departmental Air Quality and Greenhouse Gas (GHG) – Responsibilities and Activities in the City of Toronto (All Wards)**

The Policy and Finance Committee had before it a communication (October 4, 2002) from the City Clerk advising that the Budget Advisory Committee at its meeting held on October 4, 2002, received a report (May 23, 2002) from the Chief Administrative Officer reporting on possible duplication of air quality activities of WES Technical Services in other departments of the City; and forwarded a copy thereof to the Policy and Finance Committee for its information.

On motion by Councillor Di Giorgio, the Policy and Finance Committee received the foregoing communication.

**(Clause No. 23(b) – Report No. 14)**

**8-11. Transfer of Funds – Children’s Wildlife Discovery Project.**

The Policy and Finance Committee had before it a communication (October 4, 2002) from the City Clerk advising that the Budget Advisory Committee at its meeting held on October 4, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (October 1, 2002) from the General Manager and CEO, Toronto Zoo respecting the Transfer of Funds – Children’s Wildlife Discovery Project, wherein it is recommended that:

- (1) the total project cost of the Children’s Wildlife Project (CTZ017) be increased from \$5,014.0 thousand to \$7,096.0 thousand through the transfers of approved cash flow funding from the following Capital accounts (\$000’s):
  - (a) Special Exhibit Facility Account (CTZ019) \$1,572.0;
  - (b) Building and Site Services Account (CTZ023) 210.0;
  - (c) Grounds Improvements Account (CTZ022) 200.0; and
  - (d) Information Systems Account (CTZ015) 100.0;
- (2) the report be forwarded to the Policy and Finance Committee for consideration; and
- (3) the appropriate City officials and Zoo officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Moeser, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Budget Advisory Committee embodied in the communication (October 4, 2002) from the City Clerk:

**(Clause No. 9 – Report No. 14)**

**8-12. Notification of Members of Council Regarding  
Major City-Initiated Construction/Demolition Projects.**

The Policy and Finance Committee had before it a communication (October 7, 2002) from the City Clerk advising that City Council, at its meeting held on October 1, 2 and 3, 2002, referred the following Motion to the Policy and Finance Committee:

Moved by: Councillor Sutherland

Seconded by: Councillor Duguid

“**WHEREAS** a Councillor is the elected municipal representative for his/her constituents; and

**WHEREAS** it is imperative that a Councillor be aware of the various City projects that are taking place in his/her Ward; and

**WHEREAS** some City departments have policies in place that ensure timely notification is provided to the Councillor concerning various Ward projects (i.e. road work, sewer rehabilitation); and

**WHEREAS** other City departments have no policies in place to ensure timely notification is provided to the Ward Councillor concerning such projects; and

**WHEREAS** all City departments should have specific policies and guidelines to ensure that Councillors are advised before major construction/demolition projects commence, and are advised of significant changes to public areas before they happen; and

**WHEREAS** the local area Councillor should be advised of all major projects before they commence, in addition to the involvement of City staff/departments and Committee/Council approval; and

**WHEREAS** some examples of these types of issues include (but are not limited to):

- major road repairs;
- major sewer rehabilitation work;
- erection or demolition of fencing in public areas (i.e. parks);
- erection or demolition of barriers/walls in public areas;
- erection or demolition of architectural enhancements in public areas; and
- erection or demolition of art in public areas;

**NOW THEREFORE BE IT RESOLVED THAT** the Chief Administrative Officer be requested to prepare a report on a standardized policy outlining the manner by which Councillors will be notified of major City-initiated construction/demolition projects in their ward, prior to their commencement;

**AND BE IT FURTHER RESOLVED THAT** the Chief Administrative Officer be requested to forward this report to the Policy and Finance Committee for consideration.”

On motion by Councillor Moeser, the Policy and Finance Committee referred the foregoing communication to the Chief Administrative Officer for report thereon to the Policy and Finance Committee.

(Chief Administrative Officer – October 17, 2002)

**(Clause No. 23(c) – Report No. 14)**

### **8-13. Internet Services at Toronto Public Library.**

The Policy and Finance Committee had before it a report (September 25, 2002) from the City Librarian responding to City Council’s request to report back on the measures taken regarding changes to the Internet Policy for City of Toronto’s Public Libraries; attaching a report (September 23, 2002) from the City Librarian to the Toronto Public Library Board entitled “Internet Service at Toronto Public Library” providing the Toronto Public Library Board with the results of a review of the Library’s current policies and practices for Internet services; and recommending that City of Toronto Council receive for information the aforementioned report adopted by the Toronto Public Library Board at its meeting on September 23, 2002.

On motion by Councillor Di Giorgio, the Policy and Finance Committee recommended to Council that the foregoing report (September 25, 2002) from the City Librarian, Toronto Public Library, be received for information.

**(Clause No. 21 – Report No. 14)**

**8-14. Policy Governing Land Transactions Among City Agencies, Boards, Commissions and Departments and Proceeds from Sale of Surplus City-Owned Real Property.**

The Policy and Finance Committee had before it a report (September 25, 2002) from the City Librarian providing the Toronto Public Library Board's concurrence to the City of Toronto's Policy Governing Land Transactions Among City Agencies, Boards, Commissions and Departments and Proceeds from Sale of Surplus City-Owned Real Property; advising that this policy will impact the treatment of proceeds from the disposition or redevelopment of properties which are occupied by the Toronto Public Library Board, and where title of the property is held either by the Board or by the City; and recommending that the attached Policy Governing Land Transactions among City Agencies, Boards, Commissions and Departments and Proceeds from Sale of Surplus City-Owned Real Property report adopted by the Toronto Public Library Board at its meeting of September 23, 2002 be received for information.

On motion by Councillor Nunziata, the Policy and Finance Committee received the foregoing report.

(Chief Librarian, Toronto Public Library – October 17, 2002)

**(Clause No. 23(d) – Report No. 14)**

**8-15. Toronto Police Service – 2001 Annual Report.**

The Policy and Finance Committee had before it a report (September 17, 2002) from the Chairman, Toronto Police Services Board, submitting a copy of the Toronto Police Service 2001 Annual Report as requested by Toronto City Council; advising that there are no financial implications in regard to the receipt of this report; and recommending that:

- (1) the Policy and Finance Committee receive this report; and
- (2) the Policy and Finance Committee forward a copy of this report to Toronto City Council for information.

On motion by Councillor Nunziata, the Policy and Finance Committee:

- (1) received the foregoing report (September 17, 2002) from the Chairman, Toronto Police Services Board; and
- (2) directed that a copy of the aforementioned report be forwarded to Council for information.

**(Clause No. 8 – Report No. 14)**



**8-16. Toronto Police Service – Parking Enforcement Unit  
2002 Operating Budget Variance Report as at June 30, 2002  
and Request for a Draw From the City’s Corporate Contingency Account.**

The Policy and Finance Committee had before it a report (September 18, 2002) from the Chairman, Toronto Police Service Board, recommending that the Policy and Finance Committee approve a request to draw \$0.8 Million from the City’s Corporate Contingency Account to the Toronto Police Service Enforcement Unit through an in-year budget adjustment for the 2002-2004 Collective Agreement for Police Association members, with an adjustment increase to the 2002 Toronto Police Parking Enforcement Unit adjusted base budget.

On motion by Councillor Shiner, the Policy and Finance Committee referred the foregoing report to the Budget Advisory Committee for consideration.

(Budget Advisory Committee; c: Chairman, Toronto Police Services Board  
– October 17, 2002)

**(Clause No. 23(e) – Report No. 14)**

**8-17. Toronto Police Service – 2002 Operating Budget  
Variance Report as at June 30, 2002, and  
Request for a Draw from the City’s  
Corporate Contingency Account.**

The Policy and Finance Committee had before it a report (September 18, 2002) from the Chairman, Toronto Police Service Board, recommending that the Policy and Finance Committee approve a request to draw \$18.8 Million from the City’s Corporate Contingency Account to the Toronto Police Service through an in-year budget adjustment for the 2002-2004 Collective Agreement for Police Association members, with an equivalent increase to the 2002 adjusted base budget.

**(Considered with Item No. 8. See Minute No. 8-8 for decision)**

**(Clause No. 7 – Report No. 14)**

On motion by Councillor Ootes, the Policy and Finance Committee met privately to discuss the following Item No. 8-18, having regard that the subject matter deals with the receiving of advice that is subject to solicitor-client privilege.

**8-18. Toronto Computer Leasing Inquiry  
Funding for Parties with Standing.**

The Policy and Finance Committee had before it the following:

- (a) communication (September 25, 2002) from the City Clerk advising that the Audit Committee on September 25, 2002, referred a confidential report (September 20, 2002) from the City Solicitor respecting the Toronto Computer Leasing Inquiry to the Policy and Finance Committee for its consideration, such communication to be considered in-camera having regard that the subject matter deals with the receiving of advice that is subject to solicitor-client privilege; and
- (b) supplementary confidential report (October 11, 2002) from the City Solicitor respecting the Toronto Computer Leasing Inquiry, Funding for Parties with Standing, such report to be considered in-camera having regard that the subject matter deals with the receiving of advice that is subject to solicitor-client privilege.

Councillor David Shiner declared an interest in the foregoing matter in that a solicitor named is representing a relative of his on a legal matter, not related to the Toronto Computer Leasing Inquiry.

Mr. Raj Anand, Weir Foulds LLP, Barristers and Solicitors, appeared before the Policy and Finance Committee in connection with the foregoing matter.

On motion by Councillor Shaw, the Policy and Finance Committee recommended to Council that it give consideration to the communication (October 17, 2002) from the City Clerk respecting the Toronto Computer Leasing Inquiry – Funding for Parties with Standing, which was forwarded to Members of Council under confidential cover; and further, that in accordance with *the Municipal Act*, discussions pertaining thereto be held in-camera having regard that the subject matter relates to the receiving of advice that is subject to solicitor-client privilege.

(City Council; City Solicitor – Confidential – October 17, 2002)

**(Clause No. 10 – Report No. 14)**

**8-19. Development Charges By-Law Review.**

The Policy and Finance Committee had before it a report (October 10, 2002) from the Chief Financial Officer and Treasurer recommending that:

- (1) the Chief Financial Officer and Treasurer be authorized to utilize appropriate staff resources and funds of up to \$250,000.00 from the Development Charges Reserve Fund to undertake the requisite Background Study pursuant to the *Development Charges Act*;
- (2) the Chief Financial Officer and Treasurer be authorized to retain, where necessary, the appropriate consultants to assist with these studies in accordance with the City's purchasing by-law;
- (3) the timetable attached as Schedule A be approved with the intent of bringing forward a development charge by-law for Council consideration in July 2003; and
- (4) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the report (October 10, 2002) from the Chief Financial Officer and Treasurer; and
- (2) that the Chief Financial Officer and Treasurer be requested to meet with the General Manager of the Toronto Transit Commission and the Commissioner of Works and Emergency Services to better define the infrastructure requirements arising from the new Official Plan with the intent of providing a financing tool to fund these improvements and this be reported with the introduction of the new Development Charges by-law.

**(Clause No. 18 – Report No. 14)**

**8-20. Public Briefing Sessions with Members of Council  
(All Wards).**

The Policy and Finance Committee had before it a report (October 11, 2002) from the Chief Administrative Officer proposing a framework for regularly scheduled, public briefing sessions between the Executive Management Team and Members of Council; and recommending that the Chief Administrative Officer (CAO) and Commissioners hold a public briefing session, on the first day of each Council meeting, to be chaired by the CAO, on issues identified by Councillors.

On motion by Councillor Shaw, the Policy and Finance Committee recommended to Council the adoption of the foregoing report (October 11, 2002) from the Chief Administrative Officer.

**(Clause No. 20 – Report No. 14)**

**8-21. Technical Adjustment for Additional Funding  
L'Amoreaux Tennis Bubble  
(Ward 39 Scarborough-Agincourt).**

The Policy and Finance Committee had before it a communication (October 11, 2002) from the City Clerk advising that the Economic Development and Parks Committee on October 10, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the report (September 27, 2002) from the Commissioner of Economic Development, Culture and Tourism respecting a technical adjustment for additional funding for the L'Amoreaux Tennis Bubble, wherein it is recommended that:

- (1) the sub-project for L'Amoreaux Tennis Bubble (CPR116-14) be increased by \$0.250 million gross and zero net, bringing the total of the project to \$0.650 million gross and Zero net, with the additional funding coming from the Scarborough Tennis Reserve XR3009;
- (2) this report be forwarded to the Policy and Finance Committee for consideration;  
and
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Shaw, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Economic Development and Parks Committee embodied in the foregoing communication (October 11, 2002) from the City Clerk.

**(Clause No. 11 – Report No. 14)**

**8-22. An Interim Strategy to Retain Aquatic and Community Programming at Toronto District School Board Pools (All Wards).**

The Policy and Finance Committee had before it a communication (October 11, 2002) from the City Clerk advising that the Economic Development and Parks Committee on October 10, 2002:

- (I) recommended to Council the adoption of Recommendations Nos. (1), (4), (5), (6), (7), (8), and (9) embodied in the report (October 10, 2002) from the Commissioner of Economic Development, Culture and Tourism, respecting an interim strategy to retain aquatic and community programming at Toronto District School Board Pools; subject to adding thereto the following:

“City Council request The Honourable Elizabeth Witmer, Deputy Premier and Minister of Education, to instruct Supervisor Mr. Paul Christie to accept the City’s generous offer of \$6.3 million to keep all Toronto District School Board school pools open.”; and

- (II) directed that the following Recommendations Nos. (2) and (3) be forwarded to the Policy and Finance Committee for consideration and report thereon to City Council for its meeting scheduled to be held on October 29, 2002:

“(2) the City of Toronto conduct a state of good repair audit of the 47 selected pool facilities in a cost sharing arrangement with the TDSB for a total of \$470,000.00 to be shared equally with the TDSB;

(3) every effort be made to absorb the City’s share of \$235,000.00 within the Economic Development, Culture and Tourism departmental budget through under-expenditures; if this approach is not possible, the Chief Financial Officer and Treasurer will recommend a reallocation of funding in the year end variance report;”.

The Policy and Finance Committee recommended to Council, for consideration at its meeting scheduled to be held on October 29, 2002, with Clause No. 13 of Report No. 9 of the Economic Development and Parks Committee, the adoption of the following Recommendations Nos. (2) and (3) embodied in the report (October 10, 2002) from the Commissioner of

Economic Development, Culture and Tourism respecting an Interim Strategy to Retain Aquatic and Community Programming at Toronto District School Board Pools:

- “(2) the City of Toronto conduct a state of good repair audit of the 47 selected pool facilities in a cost sharing arrangement with the TDSB for a total of \$470,000.00 to be shared equally with the TDSB;
- (3) every effort be made to absorb the City’s share of \$235,000.00 within the Economic Development, Culture and Tourism departmental budget through under-expenditures; if this approach is not possible, the Chief Financial Officer and Treasurer will recommend a reallocation of funding in the year end variance report;”.

(City Council – October 17, 2002)

**(Clause No. 23(f) – Report No. 14)**

**8-23. Enhancement of the City of Toronto’s  
Art Collection (All Wards).**

The Policy and Finance Committee had before it a communication (October 11, 2002) from the City Clerk advising that the Economic Development and Parks Committee on October 10, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the joint report (September 20, 2002) from the Commissioner of Economic Development, Culture and Tourism and the Chief Financial Officer and Treasurer wherein it is recommended that:

- (1) Council establish an obligatory reserve called the “Art Collection Reserve Fund” for the purpose of providing funding for the acquisition of art for the City of Toronto art collection;
- (2) the Art Acquisition Reserve Fund (Etobicoke) and Art Acquisition Reserve Fund (North York) be closed and the balance of both reserve funds be transferred to the Art Collection Reserve Fund;
- (3) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the “Art Acquisition Reserve Fund” to Schedule ‘B3’- donated funds and by deleting “Art Acquisition Reserve Fund (Etobicoke)” from Schedule ‘C’ discretionary and “Art Acquisition Reserve Fund (North York)” from Schedule ‘B’ discretionary;

- (4) the City actively seek donations and contributions from individuals, funding bodies and the private sector for the reserve fund;
- (5) the report be forwarded to the Policy and Finance Committee for consideration; and
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.

On motion by Councillor Moeser, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Economic Development and Parks Committee embodied in the foregoing communication (October 11, 2002) from the City Clerk.

**(Clause No. 12 – Report No. 14)**

**8-24. Water Metering and Meter Reading Technology  
Options for the City of Toronto.**

The Policy and Finance Committee had before it a communication (October 9, 2002) from the City Clerk advising that the Works Committee on October 9, 2002, amongst other things, recommended to the Policy and Finance Committee and Council:

- (I) the adoption of the joint report dated October 4, 2002, from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer respecting Water Metering and Meter Reading Technology Options for the City of Toronto, wherein it is recommended that:
  - “(1) the City’s water meter and meter reading infrastructure, including flat rate accounts, be upgraded to allow for the wireless collection of meter reading data using a Fixed Radio Network meter reading system over an eight-year period, as identified and described in the body of this report;
  - (2) the 2003 Capital Budget and Forecast incorporate the multi-year capital cost of \$129.5 million to reflect the water meter and meter reading infrastructure with applicable funding from water user fees;
  - (3) flat rate accounts be converted to water meters over a four-year period beginning in 2003;
  - (4) a consultant be retained as soon as possible to assist in the development of a detailed implementation plan and to assist in the development and evaluation of a Request for Proposals for the acquisition of the metering and meter reading technology as recommended above; and

Policy and Finance Committee Minutes  
Thursday, October 17, 2002.

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- (5) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto;”; and
- (II) that the Commissioner of Urban Development Services be directed to immediately notify all owners of multiple unit dwellings of the upgraded water meter reading system being implemented in the City, and request that all new buildings provide for individual metering of dwelling units.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the Recommendations of the Works Committee embodied in the communication (October 9, 2002) from the City Clerk;
- (2) that the Chief Financial Officer and Treasurer, in consultation with the Commissioner of Corporate Services, be requested to report to the Policy and Finance Committee on how the Executive Director, Information and Technology Division, can be included in the development and implementation process to be able to assess and/or derive other corporate technology benefits from this project; and
- (3) that the Chief Financial Officer and Treasurer be requested to report to the Policy and Finance Committee:
  - (i) on how staff plan to protect and retain the intellectual property rights associated with the learnings and possible customized software or other material which comes from this process; and
  - (ii) on whether further financial benefits can be achieved by shortening the implementation plan as outlined in this report and report on these implications and obstacles.

**(Clause No. 13 – Report No. 14)**



**8-25. Update on Ontario Works Incentive Fund Projects:  
Kids @ Computers Scholarship Project and  
Youth-at-Risk Initiatives.**

The Policy and Finance Committee had before it a communication (October 10, 2002) from the City Clerk advising that the Community Services Committee on October 10, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the attached report dated September 24, 2002, from the Commissioner of Community and Neighbourhood Services providing an update on Ontario Works Incentive Fund Projects: Kids @ Computers Scholarship Project and Youth-at-Risk Initiatives wherein it is recommended that:

- (1) City Council endorse the creation of a project infrastructure for the Kids @ Computers Scholarship Project as discussed in this report, including the creation of a Senior Advisory Group to provide advice and guidance through senior staff from Toronto Fire Services, Toronto Public Library, Economic Development, Culture and Tourism, Toronto Community Housing Corporation, and Toronto Social Services;
- (2) City Council establish an obligatory reserve fund, called the “Kids @ Computers Scholarship Project Reserve Fund,” for the purpose of providing funding for the Kids @ Computers Scholarship Project as discussed in this report.
- (3) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the “Kids @ Computers Scholarship Project Reserve Fund” to Schedule ‘C’ – Obligatory;
- (4) TSS continue to implement the Kids @ Computers Scholarship Project as discussed in this report;
- (5) the estimated \$14.2 million TSS is anticipating from the Province over a two-year period (2002-2003) for exceeding 2001-2002 OW placement targets be allocated as follows:
  - (i) \$9.1 million to be contributed to the Kids @ Computers Scholarship Project Reserve Fund to sustain the Kids @ Computers Scholarship Project beyond 2003; and
  - (ii) \$5.1 million to address the needs of at-risk youth populations, and related food and hunger and safety issues in disadvantaged communities;
- (6) the Commissioner of Community and Neighbourhood Services report back to Council as appropriate on subsequent phases of the Kids @ Computers Scholarship Project;

- (7) recommendations for the funding of projects for at-risk youth populations and related food and hunger and safety issues in disadvantaged communities be developed using the same modified grants allocation process that was used in the selection of projects in 2002; and
- (8) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.

On motion by Councillor Shaw, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Community Services Committee embodied in the foregoing communication (October 10, 2002) from the City Clerk.

**(Clause No. 14 – Report No. 14)**

**8-26. Request for Proposals for the Acquisition of Replacement Ambulances.**

The Policy and Finance Committee had before it a communication (October 10, 2002) from the City Clerk advising that the Community Services Committee on October 10, 2002, recommended to the Policy and Finance Committee, and Council, the adoption of the attached joint report dated September 26, 2002, from the Commissioner of Works and Emergency Services and the Chief Financial Officer and Treasurer respecting the results of the Request for Proposals for the acquisition of replacement ambulances wherein it is recommended that:

- (1) the firm of Crestline Coach Limited be awarded the contract to supply thirty (30) gasoline powered ambulances for 2003, inclusive of any conversion charges, in the amount of \$3,234,473.42 including all taxes and charges, being the only proponent submitting a proposal with the gasoline powered chassis option.
- (2) the option to purchase thirty (30) vehicles in each of the years 2004 and 2005 be included in the contract in the total amount of \$3,343,426.12 and \$3,450,489.36 respectively, including all taxes and charges.
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

On motion by Councillor Shaw, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Community Services Committee embodied in the foregoing communication (October 10, 2002) from the City Clerk.

**(Clause No. 15 – Report No. 14)**

**8-27. Update on Bill 151: The Toronto Waterfront Revitalization Corporation Act, 2001.**

The Policy and Finance Committee had before it a communication (October 10, 2002) from the City Clerk advising that the Waterfront Reference Group on October 8, 2002, recommended to the Policy and Finance Committee and Council that:

- (1) the report (September 24, 2002) from the Commissioner, Urban Development Services, be received;
- (2) staff continue to work with members of the Intergovernmental Steering Committee to resolve outstanding issues related to Bill 151;
- (3) staff continue to keep Council apprised of the progress of Bill 151 and if required, report back to the Waterfront Reference Group on any necessary actions; and
- (4) the Mayor, Chair of the Waterfront Reference Group, the Commissioner of Urban Development Services, the Waterfront Project Director, Urban Development Services, and other appropriate staff, be requested to make a deputation before the Standing Committee considering Bill 151.

On motion by Councillor McConnell, the Policy and Finance Committee recommended to Council the adoption of the Recommendations of the Waterfront Reference Group embodied in the foregoing communication (October 10, 2002) from the City Clerk.

**(Clause No. 16 – Report No. 14)**

**8-28. Waterfront Revitalization Resource Requirements.**

The Policy and Finance Committee had before it a communication (October 10, 2002) from the City Clerk advising that the Waterfront Reference Group on October 8, 2002, recommended that the Policy and Finance Committee recommend to City Council that funds in the amount of \$831 thousand be allocated from the Waterfront Capital Account for the continuation of the Waterfront Project Secretariat from January 1, 2003 to December 31, 2003, and that appropriate City Officials be authorized and directed to take the necessary actions to give effect thereto.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council the adoption of the Recommendation of the Waterfront Reference Group embodied in the foregoing communication (October 10, 2002) from the City Clerk.

**(Clause No. 17 – Report No. 14)**

**8-29. Short Term Credit Requirements of Toronto  
Hydro-Electric System Limited.**

The Policy and Finance Committee had before it a confidential report (October 15, 2002) from the Chief Financial Officer and Treasurer respecting Short Term Credit Requirements of Toronto Hydro-Electric System Limited, such report to be considered in-camera having regard that the subject matter relates to the security of the property of the municipality.

On motion by Councillor Shiner, the Policy and Finance Committee recommended to Council:

- (1) the adoption of the confidential report (October 15, 2002) from the Chief Financial Officer and Treasurer respecting Short Term Credit Requirements of Toronto Hydro-Electric System Limited;
- (2) that the City's Chief Financial Officer and Treasurer be directed to report back to the Policy and Finance Committee subsequent to the first fiscal quarter of 2003 on the status of the requirement for Toronto Hydro-Electric System Limited to pledge its accounts receivable in support of short term credit to support payments for electricity supply to the Independent Electricity Market Operator; and
- (3) that in accordance with the Municipal Act, discussions pertaining to the foregoing be held in-camera having regard that the subject matter relates to the security of the property of the municipality.

**(Clause No. 19 – Report No. 14)**

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The Mayor welcomed the following visitors to the Policy and Finance Committee meeting:

- the Honourable Prince Chibudom Nwuche, Deputy Speaker, House of Representatives, Federal Republic of Nigeria; and

Policy and Finance Committee Minutes  
Thursday, October 17, 2002.

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- Mr. M.K. Fologang, Council Chairman, South East District Council, Ramotswa, Botswana.

The Policy and Finance Committee adjourned its meeting at 3:40 p.m.

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Chair.