

2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| PART I : RECOMMENDED FINANCIAL ADJUSTMENTS | | | | | |
|---|------------|----------------------------------|---------------|---|-----------|
| | | Approved Position (Operating) | 2011 Gross | l Operating Budg (\$000s) Revenue | etNet |
| 2011 Staff Recommended Operating Budget | | 47,062.6 | 9,373,882 | 5,794,435 | 3,579,447 |
| Budget Committee Adjustments - January 10, 2011 | | | | | |
| None | | | | | |
| Budget Committee Adjustments - January 11, 2011 | | | | | |
| None | | | | | |
| Budget Committee Adjustments - January 12, 2011 | | | | | |
| None | | | | | |
| Budget Committee Adjustments - January 13, 2011 | | | | | |
| None | | | | | |
| Budget Committee Adjustments - January 14, 2011 | | | | | |
| None | | | | | |
| Budget Committee Adjustments - January 20, 2011 | | | | | |
| None | | | | | |
| Budget Committee Adjustments - January 24, 2011 | | | | | |
| Office of the Ombudsman That new request for \$0.103 million for 2 new positions not be recommended due to affordability constraints. | e | (2.0) | -103 | | -103 |
| Budget Committee Adjustments - January 25, 2011 | | | | | |
| Non-Program Expenditure That the \$0.103 million in savings arising from the budget red Office of Ombudsman's 2011 Recommended Operating Budg transferred to Non-Program Expenditure Budget. | | | 103 | | 103 |
| 2011 Budget Committee Recommended Operating Budget as 25, 2011 | at January | 47,060.6 | 9,373,882 | 5,794,435 | 3,579,447 |



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Tax Supported Programs and Agencies

| PART I : RECOMMENDED FINANCIAL ADJUSTMENTS | | | | | |
|---|-------------------|--------|---------------------------|---------------------------|--|
| | Approved Position | | Operating Bud (\$000s) | _ | |
| | (Operating) | Gross | Revenue | Net | |
| Recommended Budget Committee Adjustments - February 10, 2011 | | | | | |
| Toronto Transit Commission Reduction to Proposed Service Cuts with Identified Offsets | | | | | |
| Reversal of proposed service changes to 7 routes with under utilized time period, as well as an augmentation of the service changes to the remaining 41 routes with under utilized time period | | 3,000 | | 3,000 | |
| Reductions of 17 Supervisor Positions | (17.0) | -1,000 | | -1,000 | |
| Reductions of the Frequency of Bus Operators Re-Certification | (17.0) | -1,000 | | -1,000 | |
| Change in Gapping and Vacancy Management | | -1,000 | | -1,000 | |
| Reductions in 3 Escalator Maintenance Helpers | (3.0) | -200 | | -200 | |
| Reductions of 3 to 5 positions per work locations needed to fill unplanned open crews (savings included in the Recommended Base Budget) | (35.0) | | | | |
| Reductions of 3 I.T. positions (savings included in the Recommended Base Budget) | (3.0) | | | | |
| Net Changes from Reduction to Proposed Service Cuts | (75.0) | -200 | | -200 | |
| Non-Program Expenditure The Non-Program Expenditure Budget be increased by \$0.200 million gross and net to offset the \$0.200 million in net savings identified in the Toronto Transit Commission's 2011 Recommended Operating Budget as approved by the Commission at its meeting of February 7, 2011. | | 200 | | 200 | |
| Identification of Unallocated TTC reductions \$8.0 million Reversal of \$8.0 million unallocated reductions Higher average fare Reductions in overtime expenses | | 8,000 | 7,000 | 8,000 -7,000 -1,000 | |
| Net Changes from Identification of Unallocated \$8 million Reductions | | -1,000 | | | |
| The changes from inclusion of chantering to minion reductions | | 7,000 | 7,000 | 0 | |



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| PART I : RECOMMENDED FINANCIAL ADJUSTMENTS | | | | | |
|---|-------------------|-----------|-----------------------------|-----------|--|
| | Approved Position | 2011 | Operating Budge (\$000s) | t | |
| | (Operating) | Gross | Revenue | Net | |
| Cancellation of 10 Cent TTC Fare Increase As per recommendation #4 in the corporate report entitled "2011-2020 Budget Committee Recommended Tax Supported Operating Budget", Council approve the reduction of 2011 Non-Program provisions for performance pay and cost of living adjustments in order to fund the City's \$7.4 million share of the \$24.4 million revenue loss arising from the cancellation of the TTC 2011 fare increase (remaining \$17 million savings was comprised of TTC savings of \$8 million and TPS savings of \$9 million) | | | | | |
| Toronto Transit Commission | | 7,400 | | 7,400 | |
| Non-Program Expenditure | | -7,400 | | -7,400 | |
| 2011 Budget Committee Recommended Operating Budget as at February 10, 2011 (as per Corporate Report) | 46,985.6 | 9,380,882 | 5,801,435 | 3,579,447 | |
| Cancellation of Consumer Price Index Increase City Council cancel the Consumer Price Index increase in the amount of \$0.110 million for 2011 for Mayor and City Councillors. | | | | | |
| That the \$0.110 million in savings arising from the cancellation of the 2011 consumer price index increase for Mayor and Councillors be used to fund inflationary increases in food costs for the existing 75 student nutrition programs over the term of Council and \$0.023 million be transferred to the Community Partnership and Investment Program in 2011 with the balance of \$0.087 million be transferred to the Non-Program Expenditure Budget to be utilized as a provision to fund future inflationary food cost increases for the years 2012 through 2014. | | | | | |
| Mayor's Office | | -4 | | -4 | |
| City Council | | -106 | | -106 | |
| Community Partnership & Investment Program | | 23 | | 23 | |
| Non-Program Expenditure | | 87 | | 87 | |
| Subtotal of Cancellation of CPI Increase | | 0 | | 0 | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| PART I : RECOMMENDED FINANCIAL ADJUSTMENTS | | | | | |
|--|-------------------|-----------|---------------------------|-----------|--|
| | Approved Position | 2011 | Operating Bud (\$000s) | get | |
| | (Operating) | Gross | Revenue | Net | |
| Toronto Newcomer Initiative | | | | | |
| The extension of an existing bilateral funding agreement for the Toronto | | | | | |
| Newcomer Initiative 100% funded by Citizenship and Immigration Canada | | | | | |
| will result in a total one-time increase of \$1.450 million gross and \$0 net in | | | | | |
| the 2011 Budget Committee Recommended Operating Budget for the | | | | | |
| following three Programs: | | | | | |
| Social Development, Finance and Administration | | 450 | 450 | | |
| Parks, Forestry and Recreation | | 450 | 450 | | |
| Toronto Public Health | | 550 | 550 | | |
| Subtotal of Toronto Newcomer Initiative | | 1,450 | 1,450 | | |
| Needle Exchange Program | | | | | |
| 2011 Budget Committee Recommended Operating Budget be increased by | | | | | |
| \$175,800 gross and \$0 net to reflect one-time funding provided by the | | | | | |
| Ministry of Health and Long Term Care. | | | | | |
| Toronto Public Health | | 176 | 176 | | |
| Potential Total Adjustments | - | 1,626 | 1,626 | | |
| Potential 2011 Budget Committee Recommended Operating Budget as at February 10, 2011 (as per staff recommendations) | 46,985.6 | 9,382,508 | 5,803,061 | 3,579,447 | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Budget Committee - Ja | anuary 10, 2011 | | |
|--------------------------------------|--|--|-----------------------------|
| None | | | |
| Budget Committee - Ja | anuary 11, 2011 | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item (BU4.2) | The General Manager, Children's Services, provide Briefing Notes to the wrap-up meeting on the following items | | |
| Children's Services Briefing Note | a. Listing all positions currently vacant because of the hiring slowdown and providing the gross and net savings generated in 2010; and | A Briefing Note entitled "Vacancies Because of Hiring Slowdown" was distributed on January 20, 2011. | Received fo Informatior |
| 8 | b. Update on the Current Status and Challenges on Children's Services from Provincial Early Learning Program. | A Briefing Note entitled "Status of the Provincial Full Day Early Learning Kindergarten Program (FDELK)" prepared by Children's Services were distributed on January 20, 2011. | Received fo Informatior |
| Budget Committee Item (BU4.4) | The General Manager, Emergency Medical Services, provide the following Briefing Notes to the wrap-up meeting: | The following Briefing Notes were distributed on January 20, 2011: | |
| Emergency Medical Services | a. Describing the number of new positions required to avoid any degradation in the percentage of calls that do not meet the 9 minute response time, and that the Briefing note also state any impact on overtime and time lost due to injury/sick time; | A Briefing Note entitled "Toronto Emergency Medical Services - Information Requested for Required Staffing". | Received fo Information |
| Briefing Note | b. A breakdown of the calls by language; | A Briefing Note entitled "Toronto EMS Breakdown Calls by Language". | Received fo Information |
| | c. A breakdown of the calls by district; and | A Briefing Note entitled "Toronto EMS Breakdown of Calls by District". | Received fo Information |
| | d. A review on converting the overtime positions to standard time positions. | A Briefing Note entitled "Toronto Emergency Medical Services - Overtime". | Received fo Information |
| Budget Committee Item (BU4.5) | Staff provide a Briefing Note to the wrap-up meeting on the City's plans to accommodate injured workers return to work, particularly in Long-Term Care Homes and Services. | A Briefing Note entitled "Return to Work Accommodations for Injured Workers" was distributed on January 21, 2011. | Received for Information |
| Long-Term Care Homes and Services | | | |
| Briefing Note | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|----------------------------------|--|--|-----------------------------|
| Budget Committee Item (BU4.6) | The General Manager, Parks, Forestry and Recreation, provide Briefing Notes on the following to the wrap-up meeting: | The following Briefing Notes were distributed to the wrap-up meeting: | _ |
| Parks, Forestry and | a. What constitutes a senior and what constitutes an adult; | a. A Briefing Note entitled "PF&R Adult Program Fees at Priority Centers" was distributed on January 24, 2011. | Received for Information |
| Recreation Briefing Note | b. The expected cost of including adults from Priority Centres in the Welcome Policy and the cost of continuing the Priority Centre program for seniors and non-adults; | b. A Briefing Note entitled "PF&R Adult Program Fees at Priority Centers" was distributed on January 24, 2011. | Received for Information |
| | c. Ice rinks by community council boundaries listing: i. Rinks by size and category (i.e. A, B, C); ii. Usage rates for 2008, 2009 and 2010; and iii. Operating costs versus revenues | c. A Briefing Note entitled "PF&R Run Arenas Summary" was distributed on January 24, 2011. | Received for Information |
| | d. The number of program registrants expected to drop out of programs as a result of the elimination of free programming for adults in Priority Centres and a list of community agencies consulted in the impacted | d. A Briefing Note entitled "PF&R Adult Program Fees at Priority Centers" was distributed on January 24, 2011. | Received for Information |
| | e. Changes in participation related to user-fee increases including leisure swim programs; | e. A Briefing Note entitled "Impact of User Fees on Recreation Participation Levels" was distributed on January 21, 2011. | Received for Information |
| | f. 2011 savings associated with "relief" from inter-divisional charges being waived or deferred; | f. A Briefing Note entitled "PF&R Facilities Maintenance IDC Deferral" was distributed on January 24, 2011. | Received for Information |
| | g. After-School Recreation Care (ARC) program staff reductions of 19.2 positions and how this reduction is being accommodated within the current service levels, and further how the program can be continued in 2012; | g. A Briefing Note entitled "PF&R After School Recreation Care (ARC) Program" was distributed on January 21, 2011. | Received for Information |
| | h. A comparison of fees in the GTA for parks and recreation programs; | h. A Briefing Note entitled "PF&R User Fee Comparisons" was distributed on January 21, 2011. | Received for Information |
| | i. Listing all positions currently unfilled because of the hiring slowdown and the dollar value of 2010 savings because of the hiring slowdown; | i. A Briefing Note entitled "PF&R Vacancies & Backfills" was distributed on January 21, 2011. | Received for Information |
| | j. How many part-time staff are filling full-time positions in Alternate Rate or Expression of Interest placements; and | j. A Briefing Note entitled "PF&R Vacancies & Backfills" was distributed on January 21, 2011. | Received for Information |



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Tax Supported Programs and Agencies

| Budget Committee k | | Status / Response | Taken |
|--------------------|--|---|--------------|
| 8 | c. Priority Centres: | k. A Briefing Note entitled "PF&R Adult Program Fees at Priority | Received for |
| Item (BU4.6) | i. Demographic shifts related to Priority Centres; | Centers" was distributed on January 24, 2011. | Information |
| | ii. How many adults are estimated to use the centres?; | | |
| , . | iii. How many would be eligible for the Welcome Policy program?; | | |
| Recreation | iv. What are the administration and compliance costs related to | | |
| | charging adults in Priority Centres?; | | |
| | v. How many adults use the Welcome Policy?; | | |
| | vi. If the \$8 million ceiling now includes these new adults, | | |
| (Cont'd) | what will be the impact on those numbers in other centres outside the Priority Centres?; and | | |
| X | vii. What is the financial analysis of the cost-benefit of this | | |
| v | \$200,000 service cut? | | |
| Budget Committee 1 | The General Manager, Shelter, Support and Housing Administration, | | |
| Item (BU4.8) p | | Briefing Notes entitled "Decline in Federal Contributions to Social | Received for |
| | | Housing 2011-2030" and "Increased Cost Pressures from | Information |
| · | a. The decline in Federal contributions to Social Housing, 2011 - 2030'; and | • | |
| and Housing | the increased cost pressures from provincially determined cost-factors; | 20, 2011. | |
| Administration | | A Dei-Care Material d'Illining Glass Dessey Marcaria and Gradina | Desident for |
| | | A Briefing Note entitled "Hiring Slow Down Vacancies and Savings Generated in 2010" was distributed on January 20, 2011. | |
| Briefing Note | provide gross and het savings generated in 2010. | Generated in 2010 was distributed on January 20, 2011. | Information |
| 0 | The Director of the Toronto Office of Partnerships, in consultation with the | This motion was adopted by the Budget Committee at its meeting of | No Action |
| | | January 11, 2011. Report will be submitted to the Executive | Taken |
| | | Committee meeting on March 20, 2011. | |
| - / | naming rights, and submit a report to the Executive Committee in March | | |
| | 2011. | | |
| Administration | | | |
| Motion | | | |



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Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|---|---|--|-------------------------------------|
| Budget Committee | Staff provide the following Briefing Notes to the wrap-up meeting: | Status / Response | Taken |
| Item (BU4.12) Community | a. Status of the Council-endorsed 5-year program to build the Student Nutrition Program with possible strategies to fund the 2011 increment; | A Briefing Note entitled "Strengthening Student Nutrition Programs in Toronto" was distributed on January 20, 2011. | Received for Information |
| Partnerships and Investment Program | b. Budget pressures faced by organizations receiving CPIP grants with strategies on how these pressures can be addressed in the City's budget; and | A Briefing Note entitled "Budget Pressures for Organizations in CPIP Funding Streams" was distributed on January 20, 2011. | Received for Information |
| Briefing Note | c. Outlining annual funding to the Royal Agricultural Winter Fair over the last decade and as of 2010, how much of the current grant is comprised of rent. | A Briefing Note entitled "Annual Funding to Royal Agricultural Winter Fair through Community Partnerships and Investment Program" was distributed on January 21, 2011. The CPIP's 2011 Recommended Operating Budget includes \$0.939 million for Royal Agricultural Winter Fair. | Received for Information |
| Budget Committee | Staff provide a Briefing Note to itemize the various reserve accounts being | A Briefing Note entitled "2011 Operating Budget Impact on Reserve | Deferred to |
| Item (BU4.12) | used to fund operating budgets across departments, and Agencies, such | Accounts" will be distributed on January 25, 2011. | January 25, |
| Corporate | report to note the 2010 reserve, the 2011 draw and the amount left in each account. | | 2011 Budget Committee Wrap-up |
| Briefing Note | | | meeting |
| Budget Committee - Ja | anuary 12, 2011 | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item (BU5.1) | Staff provide Briefing Notes on the following to the wrap-up meeting: | | |
| City Planning | a. Possible changes to the permit application and fee structure related to heritage properties and properties in the Heritage Conservation Districts as a possible funding mechanism to better resource | A Briefing Note entitled "Changes to Heritage Permit Application Fees for Funding Heritage Preservation Services" was distributed on January 21, 2011. | Received for Information |
| Briefing Note | Preservation Services; and | | |

| ng Note | Preservation Services; and | | |
|---------|---|--|-----------------------------|
| | contributions to the Heritage Restoration Fund, including the | A Briefing Note entitled "Section 37 Contributions to Community Heritage Reserve Fund or Revolving Fund for Heritage Preservation or Restoration" was distributed on January 21, 2011. | Received for Information |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies Summary of Budget Review Process

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|--|---|--|-----------------------------|
| Budget Committee Item (BU5.2) | Staff provide Briefing Notes on the following to the wrap-up meeting: | | |
| Municipal Licensing and Standards | a. The amount of overtime paid in the Animal Services Division for 2010 and the amount budgeted for 2011, as well as the willingness of CUPE 416 to work with management staff to create a shift schedule. | a. A Briefing Note entitled "Animal Services Overtime Proposed 2011 Budget Reduction" was distributed on January 24, 2011. | Received for Information |
| Briefing Note | b. Enhancing the revenue stream from nightclubs to pay for enforcement costs of high-risk nightclubs. | b. A Briefing Note entitled "Enhanced Revenue Streams from Nightclubs" was distributed on January 21, 2011. | Received for Information |
| | c. The possibility of having Graffiti fines used to increase funding to BIA's engaged in Graffiti eradication. | c. A Briefing Note entitled "Graffiti Fines to Increase Funding to BIA's Engaged in Graffiti Eradication" was distributed on January 23, 2011. | Received for Information |
| | d. The progress that has been achieved on the co-ordination of enforcement activities with other Divisions and Agencies, e.g. Health, Police, Alcohol and Gaming Commission and Municipal Licensing and Standards. | d. A Briefing Note entitled "Toronto Multi-Jurisdictional Enforcement Team" was distributed on January 21, 2011. | Received for Information |
| Budget Committee Item (BU5.3) | Staff provide Briefing Notes on the budget spending levels for communications staff that are funnelled through Divisions in Clusters A, B and C which do not have a direct reporting relationship Strategic | A corporate Briefing Note entitled "Communications" from the City Manager providing the information was distributed on January 21, 2011. | Received for Information |
| Policy, Planning, Finance and Administration | Communications. | | |
| Briefing Note | | | |
| Budget Committee Item (BU5.5) | Staff provide Briefing Notes on the following to the wrap-up meeting: | | |
| Technical Services | a. A strategy for filling vacant technical positions (engineers, surveyors, etc). | A Briefing Note entitled "Technical Services Vacant Positions" was distributed on January 21, 2011. | Received for Information |
| Briefing Note | b. Organizational Structure indicating where the vacancies are. | | |



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Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|----------------------------------|--|--|-----------------------------|
| Budget Committee | Staff provide Briefing Notes on the following to the wrap-up meeting: | | Tuntin |
| Item (BU5.6) | built provide Drieting rotes on the ronowing to the wrap up meeting. | | |
| Fire Services | a. New strategies and subsequent funding needed as a result of the lessons learned from the 200 Wellesley St. fire, with particular focus on high rise fire education and a hoarding prevention framework. | A Briefing Note entitled "Fire Safety Strategies for High Rise Multi- Residential Buildings" was distributed on January 20, 2011. The cost of any public education initiative (\$69K for communications | Received for Information |
| Briefing Note | | and for overtime which is not estimated) that may be considered is not currently part of the Recommended 2011 Operating Budget for Fire Services. | |
| | b. A breakdown of False Alarm By-law charges by property type also showing the amount of revenues generated by property type. | A Briefing Note entitled "False Alarm User Fee Revenue by Property Type" was distributed on January 20, 2011. The Briefing note discusses the recent history of changes to the False Alarm Bylaw and which property type has incurred the most charges. The Budget Committee Motion of January 12th to consider exempting non-profit organizations is also addressed. | Received for Information |
| Budget Committee Item (BU5.7) | Staff provide Briefing Notes on the following to the wrap-up meeting: | | |
| Transportation Services | a. List of all jobs currently gapped by classification and all jobs currently unfilled because of the hiring slowdown; also provide the 2010 financial savings returned to the City because of the slowdown. | A Briefing Note entitled "Vacancies to be Filled" was distributed on January 20, 2011. | Received for Information |
| Briefing Note | b. Alternative options for savings of \$71,700 in order to reinstate the "Investigation and Residential Polling of Traffic Calming Requests" service adjustment. | A Briefing Note entitled "Alternate Options to Reduction of Investigations and Resident Polling of Traffic Calming Requests" was distributed on January 21, 2011. | Received for Information |
| Budget Committee - Ja | anuary 13, 2011 | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee | The Treasurer provide a Briefing Note on the following to the wrap-up | A Briefing Note entitled "User Fee for Duplicate Utility Bills" with | Received for |
| Item (BU6.2) | meeting: | 3 options was distributed on January 20, 2011. | Information |
| Office of the Treasurer | a. The elimination of the \$16.00 fee for duplicate Utility Bills; and | | |
| Briefing Note | b. Reduction of the duplicate fee for Utility Bills. | | |



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Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|---|-----------------------------|
| Budget Committee | c. The impacts of increasing the small business ceiling of \$1 million to | A Briefing Note entitled "Graduated Tax Rates and Small Business | Received for |
| Item (BU6.2) | \$1.25 million and \$1.5 million, including the practice of adjusting | Tax Assistance" prepared by Corporate Finance was distributed on | Information |
| | this ceiling each year based on assessment increases City-wide. | January 21, 2011. | |
| Office of the | | | |
| Treasurer | | | |
| Briefing Note | | | |
| (Cont'd) | | | |
| Budget Committee | The Chief Corporate Officer provide a Briefing Note on the following to the | A Briefing Note entitled "Cleaning Services in Toronto Police | Received for |
| Item (BU6.4) | wrap-up meeting: | Service Building" was distributed on January 21, 2011. | Information |
| | | | |
| Facilities | If the Toronto Police Services Board decides to contact out custodial | | |
| Management and | services, the impact on the custodial work force; would the workers | | |
| Real Estate | have successor rights or would they be deployed throughout the City; | | |
| | and further what sort of efficiencies and possible savings will come | | |
| Briefing Note | out of this initiative. | | |
| Budget Committee | The City Manager provide a Briefing Note on the following to the wrap-up | | |
| Item (BU6.9) | meeting: | | |
| City Manager's Office | a. Timelines of the review of the Communications portfolio, including where and when the review will be reported. | A Briefing Note entitled "Communications" that addresses items (a) & (b) was distributed on January 21, 2011. | Received for Information |
| | b. Chart showing the number of communications positions and where | | Received for |
| Briefing Note | these positions are located throughout the City. | | Information |
| | c. Detailing the cost of the Intergovernmental Relations Office, including a cost breakdown of the value of reports submitted to Council in comparison to the cost of reports not submitted to Council. | A Briefing Note entitled "Intergovernmental Relations Activities" was distributed on January 21, 2011. | Received for Information |
| | d. In 2010, in chart form: 1. Number of Employees; 2. Number of Employees Requiring Assistance in the Year; 3. Number of Employee Grievances in the Year; 4. Number of Sick Days; and 5. Number of Employees Injured in the Year. | A Briefing Note entitled "Toronto Public Service HR Information" was distributed on January 21, 2011. | Received for Information |



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| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|---|-----------------|
| | 1 | * | |
| Budget Committee | The City Solicitor provide a Briefing Note on the following to the wrap-up | A Briefing Note entitled 'Canada Revenue Agency Audit' that | Received for |
| Item (BU6.10) | meeting: | addresses item (a) & (b) was distributed on January 20, 2011. | Information |
| Legal Services | a. The legal costs for the appeal of the Revenue Canada decision for parking as a taxable benefit. | | |
| Briefing Note | | | |
| U | b. Anticipated cost for the City's further challenge. | | |
| | | | |
| Budget Committee | | There are no alternative funding sources to restore the recommended | Received |
| Item (BU6.14) | \$400,000, for library collections and \$100,000 to defer the Metro Hall | reductions of \$400,000 in library collection and \$100,000 to relocate | |
| | Library branch closure until the Fort York branch is opened. | Urban Affairs from current locations (Metro Hall and North York | |
| Toronto Public | | Central Library) to Toronto Reference Library in 2011. | |
| Library | | | |
| | | | |
| Motion | | | |
| Budget Committee - Ja | anuary 14, 2011 | • | |

| Agenda Item / | | | | Action |
|----------------------|--------------------------------------|--------------------------------------|---|--------------|
| Report Name | Reque | sted Action | Status / Response | Taken |
| Budget Committee | 1. TTC staff provide a Briefing Not | e on the amount of dollars | The 2011 Recommended Operating Budget for TTC Conventional | Deferred to |
| Item (BU7.10) | required so as to not require servi | ce cuts, having considered internal | system includes a reduction of \$7.7 million for routes with under | February 10, |
| | efficiencies first. | | utilized time period. The TTC would have to find other efficiencies | 2011 Budget |
| Toronto Transit | | | of up to or equal value to so as to not require service cuts. | Committee |
| Commission | 2. The Chief Financial Officer provi | ide a Briefing note on strategies to | Three strategies may be considered: | Final Wrap- |
| | increase the TTC subsidy to avoid | d service cuts and overcrowding. | - Other expenditure reductions arising from efficiencies | up meeting |
| Briefing Note | | - | - TTC fare increase | |
| | | | - Property tax increase | |
| Budget Committee - J | anuary 20, 2011 | | | |
| None | | • | | |
| Budget Committee - J | anuary 24, 2011 | | | |
| None | | - | | |
| | | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Budget Committee - Ja | anuary 25, 2011 | | | |
|-----------------------|---------------------------------------|---|---|--------------|
| Agenda Item / | | | | Action |
| Report Name | Reque | sted Action | Status / Response | Taken |
| Budget Committee | Staff provide a Briefing Note to iten | nize the various reserve accounts being | A Briefing Note entitled "2011 Operating Budget Impact on Reserve | Received for |
| Item (BU4.12) | used to fund operating budgets acro | ss departments, and Agencies, such | Accounts" was distributed on January 25, 2011. | Information |
| | report to note the 2010 reserve, the | 2011 draw and the amount left in each | | |
| Corporate | account. | | | |
| | | | | |
| Briefing Note | | | | |
| Budget Committee - F | ebruary 10, 2011 | | | |
| Agenda Item / | | | | Action |
| Report Name | Reque | sted Action | Status / Response | Required |
| Budget Committee | The Chief Financial Officer prepare | for the Budget Committee Final Wrap- | A Briefing Note entitled "Unsustainable Reserve Accounts - 2011 | Receive for |
| Item (BU4.12) | up meeting on February 10, 2011 a | summary of the unsustainable reserve | Operating Budget" was distributed on February 8, 2011. | Information |
| | draws for 2011-2013. | | | |
| Corporate | | | | |
| | | | | |
| Briefing Note | | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Budget Committee - Ja | anuary 10, 2011 | | |
|------------------------------|---|--|-----------------|
| PART III : REPORT | BACK BEFORE BUDGET COMMITTEE | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| None | | | |
| PART IV : REFERRA | LS AND OTHER REPORTS FOR CONSIDERATION | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| None | Kequesteu Action | Status / Response | Такен |
| Budget Committee - Ja | | | |
| 0 | • | | |
| PART III : REPORT | BACK BEFORE BUDGET COMMITTEE | | |
| Agenda Item / | | | Action |
| Report Name | Requested Action | Status / Response | Taken |
| Budget Committee | That the introduction of user fees to Priority Centres be deferred to 2012 so | Motion for deferral of the introduction of User Fees at Priority | Received |
| Item (BU4.6) | that a policy report can be considered and debated by City Council and that | Centres has no financial offset and therefore should be received. | |
| | an offset of \$200,000 be sourced from within. | | |
| Parks, Forestry and | | | |
| Recreation | | | |
| PART IV : REFERRA | LS AND OTHER REPORTS FOR CONSIDERATION | | |
| Agenda Item / | | | Action |
| Report Name | Requested Action | Status / Response | Taken |
| Strategies for Arts | Report dated July 22, 2010 from the General Manager of Economic | Council referred this report to the Budget Committee for | Received |
| and Culture | Development and Culture entitled "Strategies for Arts and Culture Funding" | consideration during the 2011 Operating Budget Process. | |
| Funding (EX46.37) | recommended that: | | |
| | | The additional funding request in 2011 is \$5,919,000.00 gross and | |
| Community | 1. City Council continue to target the previously approved Culture Plan | net (discussed in CPIP's 2011 Analyst Note) is not included in the | |
| Partnership and | cultural investment goal of \$25 per capita; | 2011 Recommended Operating Budget for the CPIP Programs. | |
| Investment | | | |
| Program | 2. Arts and culture investment through the Community Partnership and | | |
| | Investment Program (Toronto Arts Council; Major Cultural | | |
| Report | Organizations; Local Arts Service Organizations) be recognized as the highest arts and culture funding priority; | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

Summary of Budget Review Process

| Agenda Item / | | | Action |
|-----------------------|---|-------------------|--------|
| Report Name | Requested Action | Status / Response | Taken |
| Strategies for Arts | 3. the General Manager of Economic Development and Culture review | | |
| and Culture | the capital needs of non-City owned cultural facilities and report back | | |
| Funding (EX46.37) | during the 2011 Budget process on the best way for the City to | | |
| | invest and leverage Provincial and Federal investments in these | | |
| Community | facilities; and | | |
| Partnership and | | | |
| Investment | 4. the General Manager of Economic Development and Culture reflect | | |
| Program | the priority outlined in Recommendations no. 1 and no. 2 when | | |
| | submitting business cases for the 2011 Community Partnership | | |
| Report | and Investment Program as part of the 2011 Budget process. | | |
| (Cont'd) | | | |
| Budget Committee - Ja | anuary 12, 2011 | | |

PART III : REPORT BACK BEFORE BUDGET COMMITTEE

| Agenda Item / | | | Action |
|------------------|---|---|-------------|
| Report Name | Requested Action | Status / Response | Taken |
| Budget Committee | a. That the General Manager of Transportation Services be directed to | The first motion appears to conflict with the second motion and it is | Adopted (a) |
| Item (BU5.7) | remove the requirement to have Paid Duty Police Officers present | necessary to reaffirm. Item was reopened with two new motions | as amended |
| | at construction sites for traffic control. | being adopted as amended on the January 25, 2011 Budget | |
| Transportation | | Committee Wrap-up meeting. | |
| Services | | | |
| | b. In light of the Auditor General's pending report on the use of Paid Duty | | Received |
| Motion | Police Officers, the Budget Committee recommend that the funding for | | |
| | paid duty officers for road construction and closures be reviewed and | | |
| | that the budget be adjusted to better reflect the reduction in requirement | | |
| | for Paid Duty Officers, and the Business Improvement Area and | | |
| | community requirements be reviewed. | | |
| | | | |

PART IV : REFERRALS AND OTHER REPORTS FOR CONSIDERATION

| Agenda Item / | | | Action |
|-------------------------|--|--|----------|
| Report Name | Requested Action | Status / Response | Taken |
| Budget Committee | That the Budget Committee recommend to City Council that the False | A Briefing Note entitled "False Alarm User Fee Revenue by | Received |
| Item (BU5.6) | Alarm By-law be amended to exempt non-profit organizations from paying | Property Type" was distributed on January 20, 2011. The briefing | |
| | a fee for the first nuisance or malicious false alarm. | note concluded that non-profit organizations cannot be identified at | |
| Fire Services | | the time of the fire call and therefore, impact on revenue cannot be | |
| | | estimated at this point. | |
| Motion | | - | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Budget Committee - J | anuary 13, 2011 | | |
|--|--|---|-----------------------------|
| PART III : REPORT | BACK BEFORE BUDGET COMMITTEE | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item (BU6.2) | a. Requested the Treasurer, to provide a Briefing note on the costs, on an ongoing basis, of the CRA reimbursement program, when available. | The Director of Pension, Payroll and Employee Benefits will provide a Briefing Note on the costs to the Budget Committee when available. | Received for Information |
| Office of the Treasurer Motion | b. That the Chief Financial Officer be requested to inform the Agencies to comply with the CRA directive to taxable benefits as defined by the recent Revenue Canada Compliance Audit. | | Adopted |
| Budget Committee Item (BU6.13) Toronto Public Health Reports | | The 2011 Recommended Operating Budget for Toronto Public Health includes a recommendation that TPH continue to fund the City's share of \$0.090 million for the Children In Need of Treatment (CINOT) for 2011 and beyond from within TPH's 100% city-funded Dental services as approved by City Council in 2010. | Received |
| Reports | The 2011 additional funding requirement of \$358,460 gross / \$89,615 net for the expanded CINOT (Children in Need of Treatment) dental program be considered by the Budget Committee during the 2011 Operating Budget process. | | |
| | Letter from the Board of Health (January 6, 2011) entitled "Toronto Public Health 2011 Operating Budget Request. The Board of Health recommended to the Budget Committee, for consideration during the 2011 budget process, that: 1. City Council approve the Toronto Public Health 2011 Operating Budget request of \$231,844.0 thousand gross / \$44,328.5 net as summarized in Table 1 of the report (December 22, 2010) from the Medical Officer of Health "2011 Operating Budget Request". | | Received |
| | City Council approve the list of base budget adjustments included in Table 3 of the report (December 22, 2010) from the Medical Officer of Health, "Summary of 2011 Operating Budget Request" totalling an increase of \$6,415.6 thousand gross and \$160.9 thousand net. | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|--|--------------------|
| Budget Committee | 3. City Council approve one 2011 New and Enhanced Service for Investing | · · · · · · | Taken |
| Item (BU6.13) | in Families program with an increase of \$100.0 thousand gross / | | |
| | \$0.0 net that is funded by Toronto Employment and Social | | |
| Toronto Public | Services. | | |
| Health | 4. City Council continue to invest sufficient municipal funds to maintain and strengthen public health services in Toronto and to leverage all | | |
| Reports | available provincial funding to promote and protect the health of the Toronto population. | | |
| (Cont'd) | City Council increase the Toronto Public Health 2011 Operating Budget request by \$2,000,000 gross and \$500,000 net with 75 percent cost-sharing of \$1,500,000 from the Province to be dedicated to bed bug control. | The Province has indicated that 100% one-time funding in 2011 is available for bed bug control. Funding details will be provided by the 1st quarter of 2011. | |
| | Letter from Councillor Fletcher dated January 6, 2011 requesting an additional \$500,000 net (\$2,000,000 gross) in funding dedicated to bed bug control. | The Province has indicated that 100% one-time funding in 2011 is available for bed bug control. Funding details will be provided by the 1st quarter of 2011. | Received |
| | That, due to time constraints, the letter (January 6, 2011) from the Board of Health, entitled "Food Safety Program - Provincial Funding Enhancement" be forwarded to the Executive Committee to be considered at its meeting of January 17, 2011. | This report was considered by Executive Committee at its meeting of January 17, 2011 and was adopted. | No Action Taken |
| | The Board of Health recommended to the Budget Committee for consideration on January 10, 2011, that: City Council increase the Toronto Public Health Recommended 2011 Operating Budget for one-time funding of \$329,972 gross and \$0 net as provided by the Ministry of Health and Long Term Care to enhance the Toronto Food Safety Program. | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|--|---|--|-----------------|
| Budget Committee Item (BU6.13) | Letter from the Board of Health (January 6, 2011) entitled "2011 Budget Request for Strengthening Student Nutrition Programs in Toronto: Year Two of Five Year Plan. | The report dated December 22, 2010 from the Medical Officer of Health entitled "2011 Budget Request for Strengthening Student Nutrition Programs in Toronto: Year two of a Five-Year Plan" was | Received |
| Board of Health Item 13c - 2011 Budget Request for Strengthening Student Nutrition Programs in Toronto: Year Two of a Five-Year Plan Community Partnership and Investment Program | The Board of Health recommended to the Budget Committee, for consideration during the 2011 budget process, that: 1. City Council approve the Board of Health request for a \$22,780.00 gross and net increase to the Community Partnership and Investment Program's 2011 Operating Budget for existing student nutrition programs to cover increased food costs. 2. City Council approve the Board of Health request for an additional net increase of \$274,141.00 gross and net to the Community Partnership and Investment Program's 2011 Operating Budget to extend municipal funding to 30 student nutrition programs in provincially designated communities that have not previously been funded by the City. | adopted by the Board of Health and referred to Budget Committee for consideration during the 2011 Operating Budget Process. The additional funding request in 2011 is \$296,921.00 gross and net is not included in the 2011 Recommended Operating Budget for the CPIP Program. | |
| Budget Committee Item (BU6.14) Toronto Public Library Report | Letter (January 12, 2011) from the City Librarian, entitled "Toronto Public Library - 2011 Operating Budget - Update", was adopted by the Toronto Public Library Board for additional reductions to the 2011 Operating Budget totalling \$1.768 million, which would revise the budget request from 3.3% to a 2.2% increase. Further budget reductions of \$0.400 million or 0.2% are necessary to meet the City staff recommended budget with represents a 2.0% increase. | The report dated January 6, 2011, entitled "Toronto Public Library - 2011 Operating Budget - Update" presents additional reductions totalling \$1.768 million net to revise the Toronto Public Library Board's initial 2011 Operating Budget submission of \$172.610 million net (\$185.873 million gross) from 3.3% to 2.2% increase over the 2010 Approved Budget. The 2011 Recommended Operating Budget for the Toronto Public Library is \$183.875 million gross and \$170.442 million net, representing an increase of 2.0% over the 2010 Approved Operating Budget. | Received |

| Agenda Item / | | | Action |
|-------------------------|---|---|--------------|
| Report Name | Requested Action | Status / Response | Taken |
| Budget Committee | Letter from Councillor Frances Nunziata recommending to Budget | A Briefing Note entitled "User Fee for Duplicate Utility Bills" | Received for |
| Item (BU6.2(1b)) | Committee that the Treasurer provide a Briefing note on: | prepared by the Director of Revenue Services was distributed on | Information |
| | a. the elimination of the \$16.00 user fee for duplicate Utility Bills; and | January 20, 2011. | |
| Office of the | b. reduction of the duplicate fee for Utility Bills. | | |
| Treasurer 2011 | | | |
| Operating Budget | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

Summary of Budget Review Process

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|--|-----------------|
| Budget Committee | The City Librarian recommends that the Toronto Public Library Board: | At its meeting on January 6, 2011, the Toronto Public Library Board | Received |
| Item (BU6.14b) | | approved a 2.6% increase over the 2010 Approved Operating | |
| | 1. Approve budget reductions as outlined in Attachment 1 totalling | Budget. The difference between the 2.6% and the 2.0% increase | |
| Toronto Public | \$1.768 million or 1.1% of the prior year's budget, for a revised 2011 | recommended by the City Manager is that the TPL Board did not | |
| Library - 2011 | operating budget request of \$170.842 million net, which represents a | approve the following reductions: | |
| Operating Budget - | 2.2% budget increase; and | (a) \$0.713 million in library materials; | |
| Update | 2. Forward a copy of this report to the City Budget Committee for | (b) \$0.229 million through integrating periodicals at Toronto | |
| | consideration. | Reference Library; and, | |
| Report | | (c) \$0.100 million through relocation of Urban Affairs to Toronto | |
| | | Reference Library. | |
| | | The City Librarian recommended a 2.2% increase over the 2010 Approved Operating Budget, which differed from the TPL Board's recommendation due to the following reductions: (a) \$0.313 million in library materials; (b) \$0.229 million through integrating periodicals at Toronto Reference Library; and, (c) \$0.100 million through relocation of Urban Affairs to Toronto Reference Library. | Received |
| | | Library staff will be reporting to the TPL Board on February 2, 2011 on alternative options to fund the reduction of \$0.400 million in library materials and \$0.100 million for the relocation of Urban Affairs to Toronto Reference Library. | |

Budget Committee - January 14, 2011

| Agenda Item / | | | Action |
|-------------------------|--|-------------------|---------|
| Report Name | Requested Action | Status / Response | Taken |
| Budget Committee | That the Budget Committee recommend that the Toronto Police Services | | Adopted |
| Item (BU7.5) | Board be requested to examine the feasibility of a formal review of required | | |
| | civilian and police complement. | | |
| Toronto Police | | | |
| Service | | | |
| | | | |
| Motion | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|----------------------------------|--|---|-----------------|
| Budget Committee | That the TTC report back to Budget Committee by its final wrap-up | This motion was adopted by Budget Committee at its meeting of | No Action |
| Item (BU7.10) | meeting of February 10, 2011 with specific budget adjustments totalling \$8 | January 14, 2011. | Taken |
| | million to be made to its 2011 Operating Budget which are necessary to | | |
| Toronto Transit | partially offset the elimination of the 10 cent fare increase and should not all necessary adjustments be identified by this date, that TTC report back on | | |
| Commission | any final specified reductions no later than the 2011 First Quarter Operating | | |
| Motion | Variance Report. | | |
| PART IV : REFERRA | ALS AND OTHER REPORTS FOR CONSIDERATION | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee | Report dated January 12, 2011 from the Chair, Toronto Police Services | The Toronto Police Service's 2011 Staff Recommended Operating | Adopted |
| Item (BU7.5) | Board recommends that Budget Committee approve a revised 2011 Net | Budget is \$905.9M net. This is an increase of \$17.7M (2.0%) over | |
| | | the 2010 Approved Net Operating Budget of \$888.2M and is | |
| Toronto Police | 2.0% over the 2010 Approved Net Operating Budget. | consistent with the Board's recommendation. | |
| Service | | | |
| Report | | The current contracts with the Toronto Police Association and the Toronto Police Senior Officers' Organization expired on December | |
| Kepoli | | 31, 2010. The 2011 Staff Recommended Operating Budget does not | |
| | | include any provision for the impact of new labour contracts which | |
| | | are expected to be completed in 2011. | |
| | Report dated January 12, 2011 from the Chair, Toronto Police Services | In response to a direction by Council as part of the 2010 Operating | Adopted |
| | Board recommended that the Budget Committee, in consultation with the | Budget, the City Manager and Chief Financial Officer were | F |
| | City Manager, consider the feasibility the contracting out caretaking | requested to review chargeback, including cleaning services and | |
| | services for all Toronto Police Services facilities. | legal services, in order to determine the most cost effective way of | |
| | | delivering services, which respecting any applicable collective | |
| | | agreements. | |
| Budget Committee | Report dated January 12, 2011 from the Chair, Toronto Police Services | The 2011 Staff Recommended Operating Budget of \$2.348 million | Adopted |
| Item (BU7.6) | Board recommended that Budget Committee approve a revised 2011 Net | net for the Toronto Police Services Board is consistent with the | |
| | Operating Budget request of \$2,347,800, which is a 0% increase over the | Board's recommendation at its meeting on January 12, 2011. | |
| Toronto Police Services Board | 2010 Approved Net Operating Budget. | | |
| Report | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|--|-----------------|
| Budget Committee | Report dated January 12, 2011 from the Chair, Toronto Police Services | The 2011 Staff Recommended Operating Budget of \$39.5 million | Adopted |
| Item (BU7.7) | Board recommended that Budget Committee approve a 2011 Net Operating | net for the Toronto Police Service Parking Enforcement Unit is | |
| | Budget request of \$39.5 million, a zero increase over the 2010 Approved | consistent with the recommendation by the Police Services Board at | |
| Toronto Police | Net Operating Budget, excluding the impact of any 2011 labour contract | its meeting on January 12, 2011. | |
| Service - Parking | settlements. | | |
| Enforcement Unit: | | | |
| 2011 Operating | | | |
| Budget Submission | | | |
| Report | | | |
| Budget Committee | Letter dated January 12, 2011 entitled "2011 TTC Operating Budget" from | The 2011 Recommended Operating Budget for the TTC is \$1.430 | Received |
| Item (BU7.10a) | the Toronto Transit Commission recommended that the Budget Committee | billion gross and \$429.311 million net representing a \$0.494 million | |
| | considered the following: | or 0.1% increase which reflects a reduction of \$7.700 million for | |
| Toronto Transit | 1. Approved the 2011 TTC Operating Budget as detailed in this report and | under utilized time periods. | |
| Commission | shown in Appendix A; | | |
| | 2. Struck out Recommendation #2 that approve a 10 cents fare increase | | |
| Report | effective January 30th as shown in Appendix B in the report; | | |
| | 3. Deferred consideration of Recommendation #3 that endorse the service | | |
| | improvements and reallocations from under utilized time periods to | | |
| | accommodate the anticipated increase in ridership in 2011 to the | | |
| | February 2, 2011 Commission meeting and requested TTC | | |
| | management staff to find other transportation alternatives; | | |
| | 4. Approved forwarding the 2011 TTC Operating Budget to the City of | | |
| | Toronto for approval of the 2011 transit operating subsidy to | | |
| | the TTC; and | | |
| | 5. Amended Recommendation #5 in the report to add the following at | | |
| | the end of the recommendation and now reads as follows: | | |
| | "Direct staff to develop a multi-year plan, in consultation with | | |
| | City of Toronto staff, to establish a fare/subsidy strategy taking into | | |
| | consideration appropriate targets for ridership levels, service initiatives, | | |
| | revenue/cost ratios and inflationary cost increases in the city's subsidy | | |
| | and inflationary cost increases in fares, and that the Commission | | |
| | consider the establishment of a fare stabilization fund that would be | | |
| | funded from TTC operating surpluses". | | |
| | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|---|--|--|-----------------|
| Budget Committee | Letter dated October 12, 2010 entitled "Fare Mitigation Strategy for Social | The financial implications arising from the Fare Mitigation Strategy | Received |
| Item (BU7.10c) | Assistance and Ontario Disabilities Recipients" from the Toronto Transit Commission submitted to the Budget Committee the following for | requires further consideration by the Budget Committee. | |
| Toronto Transit | information: | | |
| Commission | 1. Endorse a program to provide fare mitigation for Social Assistance and Ontario Disability Support Program recipients, pending adequate | | |
| Report | funding by an external source to overcome the revenue shortfall that would result.2. Forward this report to the City of Toronto Budget Committee, and3. Forward this report to the Chair of the City of Toronto's Disability Issues Committee". | | |
| Budget Committee | Letter dated January 12, 2011 entitled "2011 Wheel-Trans Operating | The 2011 Recommended Operating Budget for the Wheel-Trans is | Adopted |
| Item (BU7.11a) | Budget" from the Toronto Transit Commission recommended that the Budget Committee approved the following: | \$96.622 million gross and \$91.011 million net representing a \$8.336 million or 10.1% increase and consistent with the TTC | |
| Toronto Transit Commission Report | 1. Approved the 2011 Wheel-Trans Operating Budget (presentation attached) as described in this report, and 2. Noted that the 2011 Wheel-Trans Operating Budget includes an increased subsidy requirement of \$8,300K as summarized below: Expenditures \$96,500 Revenues (\$5,500) Subsidy Required \$91,000 2010 Approved City Operating Subsidy \$82,700 Additional Subsidy Required \$8,300 | Commission's recommended 2011 Operating Budget for Wheel- Trans. | |
| | 3. Noted that the Wheel-Trans Service Plan encompasses the following key factors: Eligibility Criteria and Application Process remain unchanged Active registrant base increasing by 12% to 44,800 Trips increasing to 2.9 million | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Reque | sted Action | Status / Response | Action Taken |
|------------------------------|---|--|-------------------|-----------------|
| Budget Committee | - Accommodating 98% of trips | | Suitas response | Tunton |
| Item (BU7.11a) | - Further integration with the con | nventional transit system | | |
| · · · · · | - Community Bus routes remain | - | | |
| Toronto Transit | - Implementing scheduling enha | ncements | | |
| Commission | - Operating Budget Workforce in complement of 531 | ncreasing by 2 to a year-end | | |
| Report | - The service area does not incre Toronto boundaries | | | |
| (Cont'd) | - No impact from AODA Transp | ortation Standards until 2012 | | |
| | Transportation (ACAT) for infor 6. Forward this report to the Ontario Ontario Minister of Energy and I Minister of Finance, for informat | Advisory Committee on Accessible mation, and Minister of Transportation, the nfrastructure, and the Ontario ion, and I Minister of Transport, Infrastructure, | | |
| Budget Committee - Ja | anuary 20, 2011 | | | |
| PART III : REPORT [| BACK BEFORE BUDGET COM | MITTEE | | |
| Agenda Item / | | | | Action |
| Report Name | Reque | sted Action | Status / Response | Taken |
| None | | | | |
| PART IV : REFERRA | LS AND OTHER REPORTS FO | R CONSIDERATION | | |
| Agenda Item / | | | | Action |
| Report Name | Reque | sted Action | Status / Response | Taken |
| None | | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Budget Committee - J | anuary 24, 2011 | | |
|--|---|--|-----------------|
| PART III : REPORT | BACK BEFORE BUDGET COMMITTEE | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item (BU8.3) | Staff be requested to set a fee in 2012 for the demolition of heritage properties. | This item will be dealt with during the 2012 Operating Budget process. | Adopted |
| City Planning | | | |
| Motion | | | |
| Budget Committee Item (BU8.3) | New request for \$0.103 million for 2 new positions not be recommended, due to affordability constraints. | This is a new/enhanced request by Office of the Ombudsman for two positions not recommended. | Adopted |
| Office of the Ombudsman | | | |
| Motion | | | |
| | ALS AND OTHER REPORTS FOR CONSIDERATION | | 1 |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
| Budget Committee Item (BU.8.1) 2011 Property Tax Rates and Related Matters | The Deputy City Manager and Chief Financial Officer recommends to Council that: 1. Council adopt the 2011 tax ratios shown in Column II for each of the property classes set out below in Column I, which together with the graduated tax rate for the Residual Commercial Class as recommended in Recommendation 2, will result in the 2011 ending tax ratios shown in Column III. | This report presents the 2011 municipal tax ratios and 2011 municipal tax rates together with the Current Value Assessment (CVA) changes for 2011 during the Budget Committee's review meeting. Specifically, the tax ratios and rates recommended in this report provide for: | Adopted |
| | 2. Council enact a by-law to continue with two bands of assessment of property in the Residual Commercial property class, for the purposes of facilitating graduated tax rates fro the Residual Commercial property class in 2011 as set out in the Enhancing Toronto's Business Climate initiative, and setting such bands of assessment for each band shown in Column II at the amount shown in Column III, and setting the ratio of the tax rates for each band in relation to each other at the ratio shown in Column IV. | i. Continuation of the City's Enhancing Toronto's Business Climate strategy in lowering business tax rates; ii. Continued property tax assistance for low-income seniors and low-income disabled persons; and. iii. Continued support to encourage the development of purpose-built rental properties. | Adopted |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|---|---|---|-----------------|
| Budget Committee Item (BU.8.1) | 3. Council adopt the tax rates set out below in Column III, which rates will raise a local municipal general tax levy for 2011 of \$3,579,446,839. | This report will be forwarded to the Executive Committee and then to Council for final approval with the 2011 Recommended Operating Budget. | Adopted |
| 2011 Property Tax Rates and Related Matters (Cont'd) | 4. The 2011 Non-Program Tax Account for Rebates to Charities in the Commercial and Industrial Property Classes be set in the amount of \$5,161,591 to fund the mandatory 2011 property tax rebates to registered charities in the commercial and industrial property classes, which provision is to be funded, for a net impact on the 2011 operating budget of zero, by the following: a. The additional tax rates set out below in Column III be levied as part of the general local municipal levy on the commercial classes set out in Column I and Column II to raise further additional local municipal tax levy of \$5,042,524 to fund the total estimated rebates to registered charities for properties in the commercial classes in 2011. b. An additional tax rate of 0.0016826% be levied as part of the general local municipal tax levy of \$119,067 to fund the total estimated rebates to registered charities for properties for properties in the | | Adopted |
| | industrial class in 2011. 5. With respect to the Capping and Clawback of taxes in the commercial, industrial and multi-residential property classes: a. Council enact the necessary by-law to continue to limit reassessment related tax increases for the commercial, industrial, and multi-residential property classes, such a cap limit to be based on 5% of the preceding year's current value assessment taxes, for the 2011 taxation year. b. Council enact a by-law to continue to provide for the removal of properties from the capping and clawback system once they have reached their full CVA-level of taxation for the 2011 tax year. | | Adopted |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Banart Nama | Dogwooted Action | Status / Demonso | Action |
|------------------------------|---|-------------------|---------|
| Report Name | Requested Action 6. The Deputy City Manager and Chief Financial Officer be directed to | Status / Response | Taken |
| Budget Committee | report directly to Council at its meeting scheduled for April 12 and 13, | | Adopted |
| Item (BU.8.1) | | | |
| 0011 D (T | 2011, on the 2011 tax rates for school purposes, and the 2011 | | |
| 2011 Property Tax | percentage of the tax decreases required to recover the revenues | | |
| Rates and Related | foregone as a result of the cap limit on properties in the commercial, | | |
| Matters | industrial and multi-residential property classes (the 2011 'clawback' | | |
| | rates). | | |
| (Cont'd) | 7. Council again enact a by-law to maintain the phase-out of the comparable property tax treatment for new construction in the commercial, industrial and multi-residential classes by maintaining the minimum property taxes for new construction at 100% of the full uncapped CVA level of taxes for 2011 and future years. | | Adopted |
| | 8. As in past years, the instalment dates for the 2011 final tax bills be set as follows: a. The regular instalment dates be the first business days of July, August and September. b. For taxpayers who are enrolled in the monthly pre-authorized property tax payment program, the instalment dates be the 15th, or first business day thereafter, of each of the months of July to December. c. For taxpayers who are enrolled in the two instalment program, the final instalment date be July 4, 2011. | | Adopted |
| | 9. a. The collection of taxes for 2011, other than those levied under By-law No. 2-2011 (the interim levy by-law) be authorized, and, b. A penalty charge for non-payment of taxes of 1.25 percent of taxes due and unpaid be added on the first day of default, and interest be charged at a rate of 1.25 percent per month on all outstanding taxes accruing from the first day of default. | | Adopted |
| | 10. The appropriate officials be authorized to take the necessary action to give effect thereto and authority be granted for the introduction of the necessary bills in Council. | | Adopted |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Budget Committee - J | anuary 25, 2011 | | |
|------------------------------------|---|---|-----------------|
| PART III : REPORT | BACK BEFORE BUDGET COMMITTEE | | |
| Agenda Item / Benert Norme | Dormosted Action | Status / Despense | Action Taken |
| Report Name | Requested Action 1. The General Manager of Transportation Services be directed to | Status / Response | Adopted |
| Budget Committee | immediately review reductions for the use of paid duty police officers | | Adopted |
| Item (BU8.3) | for road construction, road/traffic operations, and for street event | | |
| Turner outstion | | | |
| Transportation | activities except where pay duty police officers are required by the | | |
| N <i>T</i> - 4 ¹ | Highway Traffic Act, in the opinion of the General Manager of | | |
| Motions | Transportation Services the safety of road users, City staff, or | | |
| | private contractors would be compromised. | | |
| | 2. The General Manager of Transportation Services be directed to | | A dontad |
| | report by late spring 2011 on new guidelines for the use of pay | | Adopted |
| | duty officers for activities relating to the public right of way. | | |
| | duty officers for activities relating to the public right of way. | | |
| Budget Committee | The \$0.103 million in savings arising from the budget reduction to the | Staff will make the appropriate budget adjustment to the 2011 | Adopted |
| Item (BU8.3) | Ombudsman's 2011 Recommended Operating Budget be transferred to the | Budget Committee Recommended Non-Program Expenditure | |
| | 2011 Recommended Non-Program Expenditure Budget. | Budget accordingly. | |
| Non-Program | | | |
| | | | |
| Corporate | | | |
| Budget Committee | The Chief Financial Officer prepare for the Budget Committee Final Wrap- | | Adopted |
| Item (BU8.3) | up meeting on February 10, 2011 a summary of the unsustainable reserve | | |
| | draws for 2011-2013. | | |
| Corporate | | | |
| | | | |
| Motion | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Taken |
|------------------------------|--|---|--------------------|
| Budget Committee | The Deputy City Manager and Chief Financial Officer report to the Budget | Report dated January 24, 2011 from the Deputy City Manager and | Received for |
| (BU8.5) | Committee on the Scarborough and North York, and Etobicoke York and | Chief Financial Officer entitled "Public Consultations on the 2011 | Information |
| | • | Budget" was presented to the wrap-up meeting of the Budget | |
| Public | held on January 19 and 20, 2011. | Committee. | |
| Consultations on the | | | |
| 2011 Budget | | | |
| Corporate | | | |
| Motions | | | |
| PART IV : REFERRA | LS AND OTHER REPORTS FOR CONSIDERATION | | |
| Agenda Item / | | | Action |
| Report Name | Requested Action | Status / Response | Taken |
| Budget Committee | That the recommendations in the Operating Analysts' Notes for Tax | | Adopted |
| Item (BU8.3) | Supported Programs be adopted as amended by the foregoing. | | |
| Corporate | That the Deputy City Manager and Chief Financial Officer submit to | | Adopted |
| Corporate | Budget Committee as its meeting of February 10, 2011 a corporate report | | Adopted |
| Motion | outlining the 2011 Operating Budget, as recommended by the Budget | | |
| WIOUOII | Committee. | | |
| | | | |
| Budget Committee - F | | | |
| | BACK BEFORE BUDGET COMMITTEE | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
| Budget Committee | TTC staff provide a Briefing Note on the amount of dollars required so as to | | Consideratio |
| Item (BU7.10) | not require service cuts, having considered internal efficiencies first. | system includes a reduction of \$7.7 million for routes with under | n Deferred |
| | not require set the euts, naving considered internal efficiencies first. | utilized time period. The TTC would have to find other efficiencies | to February |
| Toronto Transit | | of up to or equal value to so as to not require service cuts. | 10, 2011 |
| Commission | | | Final Wrap- |
| | | | up Meeting |
| | | | 1 |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
|------------------------------|--|---|--------------------|
| Budget Committee | The Chief Financial Officer provide a Briefing note on strategies to increase | | Consideratio |
| Item (BU7.10) | the TTC subsidy to avoid service cuts and overcrowding. | - Other expenditure reductions arising from efficiencies | n Deferred |
| | | - TTC fare increase | to February |
| Toronto Transit | | - Property tax increase | 10, 2011 |
| Commission | | | Final Wrap- |
| | | | up meeting |
| (Cont'd) | | At its meeting of February 2, 2011, the Toronto Transit Commission reconsidered the proposed cuts to 48 bus routes with savings of \$7.7 million, reversing the proposed service changes for 7 routes with under utilized time period, as well as an augmentation of the service changes to the remaining 41 routes with under utilized time period, resulting in a change to service efficiency savings of \$4.7 million. At its meeting of February 7, 2011, the Commission proposed \$3.2 million in net reductions and a decrease of 75 positions to offset \$3.0 million in added expenses arising from a reversal of service efficiency changes proposed at its meeting February 2, 2011. These proposals result in a net decrease of \$0.200 million to the 2011 Recommended Operating Budget for TTC. | Adopt |
| | | <u>Motion</u> The Non-Program Expenditure Budget be increased by \$0.200 million gross and net to offset the \$0.200 million in net savings identified in the Toronto Transit Commission's 2011 Recommended Operating Budget as approved by the Commission at its meeting of February 7, 2011. | Adopt |
| | That the TTC report back to Budget Committee by its final wrap-up meeting of February 10, 2011 with specific budget adjustments totalling \$8 million to be made to its 2011 Operating Budget which are necessary to partially offset the elimination of the 10 cent fare increase and should not all necessary adjustments be identified by this date, that TTC report back on any final specified reductions no later than the 2011 First Quarter Operating Variance Report. | 1. \$7.0 million increase in revenues resulting from higher average | Adopt |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
|---|--|---|--------------------|
| Budget Committee Item (BU7.10) | The Deputy City Manager and Chief Financial Officer report back to the Budget Committee at its final wrap-up meeting of February 10, 2011 with \$24.4 million in corporate savings to offset the elimination of 10 cent fare | The following offsets included in the 2011 Budget Committee Recommended Operating Budget addresses the elimination of 10 cent fare increase revenue: | Adopt |
| Toronto Transit Commission (Cont'd) | increase for TTC. | 1. \$8.0 million in previously unallocated TTC reductions (specific reductions identified as above). | |
| (Cont u) | | \$9.0 million in corporate savings arising from the reductions identified by the Toronto Police Services Board for the 2011 Recommended Operating Budget for Toronto Police Service. | |
| | | 3. As per recommendation #4 in the corporate report entitled "2011-2020 Budget Committee Recommended Tax Supported Operating Budget", Council approve the reduction of 2011 Non-Program provisions for performance pay and cost of living adjustments in order to fund the City's \$7.4 million share of cancellation of the TTC 2011 fare increase. | |
| | LS AND OTHER REPORTS FOR CONSIDERATION | | |
| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
| Budget Committee | Report dated February 10, 2011 entitled "Authority to extend an existing | The extension of an existing bilateral funding agreement for the | Adopt |
| Item (BU9.1a) | agreement with Citizenship and Immigration Canada funding for Toronto | Toronto Newcomer Initiative which is 100% funded by Citizenship | F |
| | Newcomer Initiative" from the Executive Director of SDF&A recommends | and Immigration Canada for the period April 1, 2011 to March 31, | |
| Social Development, | to the Budget Committee the following: | 2012 will result in a total one-time increase of \$1.450 million gross | |
| Finance and | | and \$0 net in the 2011 Budget Committee Recommended Operating | |
| Administration / | 1. Authorize the Executive Director, Social Development, Finance and | Budgets for the following three Programs: | |
| Parks, Forestry and | Administration to enter into an extension of the original agreement | | |
| Recreation / | with Citizenship and Immigration Canada for a total value of | Social Development, Finance and Administration of \$0.450 million | |
| Toronto Public | \$1,450,000 gross/zero net for the period April 1, 2011 to December | gross and \$0 net; | |
| Health | 31, 2011 and \$150,000 gross/zero net for the period January 1, 2012 to March 31, 2012. | Parks, Forestry and Recreation of \$0.450 million gross and \$0 net; and; | |
| Report | | Toronto Public Health of \$0.550 million gross and \$0 net; | |
| | 2. Increase the 2011 recommended Operating Budgets of the Social | | |
| | Development, Finance and Administration Division by \$450,000 | In addition, there will be a one-time increase in the 2012 Operating | |
| | gross/zero net, Parks Forestry and Recreation Division by \$450,000 gross/zero net, and Toronto Public Health by \$550,000 gross/zero net. | Budget of \$0.150 million gross and \$0 net for Social Development, Finance & Administration. | |
| | | | e 30 of 33 |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
|--|--|---|--------------------|
| (Cont'd) | 3. Authorize the Executive Director of Social Development, Finance and Administration to continue the administration and implementation of the Toronto Newcomer Initiative, including a total staff complement of six full-time equivalents. | | - |
| Budget Committee Item (BU9.1b) Toronto Public Library Report | Report dated February 10, 2011 entitled "2011 Operating Budget Update" from the City Librarian recommends to the Budget Committee the following: 1. Approve budget reductions resulting from the integration of the periodicals collections and service into their respective subject departments at the Toronto Reference Library, totalling | Report dated February 10, 2011, from the City Librarian, entitled "Toronto Public Library Board - 2011 Operating Budget Update - Budget Committee" included 4 recommendations: 1, 2, and 4 are consistent with the 2011 Recommended Operating Budget, and 3 is not. The TPL Board also did not approve recommendation 4 in this report. | Receive |
| Keport | \$0.594 million - \$0.229 million in 2011 and an additional \$0.365 million in 2012; 2. Approve the elimination of the 2011 library collections economic adjustment of \$0.313 million; 3. Approve an additional draw from development charge reserves in the amount of \$0.400 million to fund library collections; and | Recommendation 3 reverses the \$0.400 million reduction in library materials (included in TPL's 2011 Recommended Operating Budget) with a \$0.400 million draw from the Development Charge Reserve Fund to offset the increased expenditures. Based on revised year-end balance, there is available DC Reserve balance to fund the additional draw on the reserve. However, it has been the direction from TPL Board to reduce its reliance on DC funding for library materials as reflected in the 2011 initial submission. | Consider |
| | | The draw reduces the available balance of Development Charge Reserve Fund to approximately \$0.565 million in 2014 which may not be sufficient to fund unforeseen capital expenditures in the 10 Year Capital Plan . TPL may have to re-allocate funding from other projects to accommodate capital projects that are reliant on DC funding, including the two newly constructed capital projects (Fort York/Bathurst, Scarborough Centre Libraries scheduled to complete by 2014 and 2015) and the Bayview Library Renovation / Expansion Project. | |
| | 4. Consider the relocation of the urban affairs service to Toronto Reference Library to save \$0.729 million - \$0.100 million in 2011 and an additional \$0.629 million in 2012 - which would include the closure of the Urban Affairs Library with the provision of alternative service arrangements of an expansion of service hours at City Hall Branch and the provision of Bookmobile service at Metro Hall. | Also, the TPL Board did not approve Recommendation 4 to relocate the urban affairs service to the Toronto Reference Library, resulting in a budget pressure of \$0.100 million in 2011 and \$0.629 million in 2012. However, the Budget Committee Recommended Operating Budget includes savings of \$0.100 million for the relocation of urban affairs service to Toronto Reference Library. | Receive |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
|------------------------------|--|---|--------------------|
| Budget Committee | 1(c) Motion by Councillor Filion regarding 100% provincial funding of | Adoption of this report will increase Toronto Public Health's 2011 | Adopt |
| Item (BU9.1c & 1d) | \$175,800 gross and \$175,800 revenue fully funded by the Ministry of | Budget Committee Recommended Operating Budget by \$175,800 | |
| | Health and Long-Term Care to support the Needle Exchange Program with | gross and \$0 net to reflect one-time funding provided by the | |
| Toronto Public | funding to be spent no later than March 31, 2011. | Ministry of Health and Long Term Care. | |
| Health | | | |
| | 1(d) Report dated February 8, 2011 entitled "100% Provincial Funding for | | |
| Report | Toronto Public Health Needle Exchange Program", from the Medical | | |
| | Officer of Health recommends that City Council increase the Toronto | | |
| | Public Health 2011 Recommended Operating Budget for one-time funding | | |
| | of \$175,800 gross and \$0 net as provided by the Ministry of Health and | | |
| | Long Term Care to address service pressures. | | |
| Budget Committee | City Council on February 7 and 8, 2011 adopted the following: | Included in the Mayor's and City Council's 2011 Operating Budget | Adopted at |
| Item (BU9.1e) | | is a 2% Consumer Price Index increase. The cancellation of the | Council |
| | 1. City Council cancel the Consumer Price Index increase for 2011 | Consumer Price Index increase for Mayor and Councillors results in | meeting Feb |
| Mayor's Office and | for Mayor and Councillors. | a reduction in the 2011 Budget Committee Recommended Operating | 7 & 8, 2011 |
| City Council | | Budget of \$0.004 million for the Mayor's Office and \$0.106 million | |
| | | for City Council's for a total savings of \$0.110 million. | |
| Motion | | | |
| | | Motion | Adopt |
| | 2. City Council refer the motion to the Budget Committee that City | That the \$0.110 million in savings arising from the cancellation of | |
| | Council direct that money saved by the cancellation of the | the 2011 consumer price index increase for Mayor and Councillors | |
| | cost-of-living salary increase (\$0.110 million) be allocated as an | be used to fund inflationary increases in food costs for the existing | |
| | increase to the Student Nutrition Program. | 75 student nutrition programs over the term of Council and \$0.023 | |
| | | million be transferred to the Community Partnership and Investment | |
| | | Program in 2011 with the balance of \$0.087 million be transferred to | |
| | | the Non Program Expenditure Budget from 2012 through 2014 for a | |
| | | provision to fund future inflationary food cost increases. | |
| Budget Committee | Report dated February 8, 2011 entitled "Additional City of Toronto Act | Consistent with prior years, the City's 2011 Operating and Capital | Receive for |
| Item (BU9.5) | Reporting Requirements As a Result of Recording of Tangible Capital | Budgets have been prepared on the modified cash basis and | Information |
| | | therefore exclude the expenses as listed in the report. | and Forward |
| Corporate | Treasurer recommend that the Budget Committee receive this report for | | to Council |
| | information. | | Meeting |
| Report | | | |



2011 Recommended Operating Budget

Tax Supported Programs and Agencies

| Agenda Item / Report Name | Requested Action | Status / Response | Action Required |
|----------------------------------|--|---|--------------------|
| Budget Committee Item (BU9.1) | Report dated February 10, 2011 entitled "2011 Budget Committee Recommended Tax Supported Operating Budget" from the Deputy City Manager and Chief Financial Officer outlining the 2011 Operating Budget | This report represents the 2011 Budget Committee Recommended Operating Budget for Tax Supported Programs and Agencies and reflects Budget Committee's decisions up to and including January | Adopt |
| Corporate | in the corporate report be adopted as amended by the foregoing. | 25, 2011. | |
| Report | The Budget Committee recommends the following to Executive Committee for recommendation to Council: | | |
| | 1. City Council approve the 2011 Budget Committee Recommended Tax Supported Operating Budget of \$9.381 billion gross and \$3.579 billion net as detailed in Appendix 1, comprised of the following: | | |
| | i. a Base Budget of \$9.364 billion gross and \$3.575 billion net to maintain existing services and service levels; and, ii. an investment in strategic new and enhanced service priorities of \$16.629 million gross and \$4.357 million net. | | |
| | 2. City Council approve the introduction of new user fees and charges, and changes to the rates of existing user fees and charges included in the 2011 Budget Committee Recommended Operating Budgets of City Programs and Agencies which will generate incremental revenues totalling \$5.194 million. | | |
| | 3. City Council approve the use of the remaining 2009 Operating Surplus of \$77.531 million and the 2010 Operating Surplus of \$268.0 million for a total of \$345.531 million to fund the 2011 Operating Budget. | | |
| | 4. Council approve the reduction of 2011 Non Program provisions for performance pay and cost of living adjustments in order to fund the City's \$7.4 million share of cancellation of the TTC 2011 fare increase. | | |
| | 5. City Council approve the Recommendations for City Programs and Agencies detailed in Appendix 3 attached. | | |
| | 6. City Council receive the reports, transmittals and communications that are on file with the City Clerk's Office (including Appendix 4 herewith attached) as considered by the Budget Committee at its 2011 budget review meetings. | | |