

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Budget Request Overview  
Budget Committee – December 2, 5 and 6, 2011**

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## 2012 Operating Budget

## Accountability Officers (Auditor General, Integrity Commissioner, Lobbyist Registrar and Ombudsman)

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**PART I: 2012 OPERATING BUDGET**

**Executive Summary**

- This Budget Request Overview presents the requests of the four (4) Accountability Officers' 2012 Operating Budget and acts as a reference document to accompany the 2012 Operating Budget Request reports that are being submitted by the Offices of the Integrity Commissioner, Lobbyist Registrar and Ombudsman. The Auditor General's request has been submitted to Audit Committee on July 5, 2011 and is being transmitted to Budget Committee by Audit Committee (<http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2011.AU3.2>). This Overview reflects Audit Committee recommendations.
- The Accountability Officers are independent from the City's Administration and are officers of City Council.
- The Operating Budget Requests of the 4 Accountability Officers have been consolidated into one Budget for purposes of inclusion in the corporate Operating Budget summary for the City of Toronto.
- Each Accountability Officer is accountable for their own budget, separate from one another and pursuant to their legal mandates.
- The Accountability Offices' 2012 Budget Requests is \$6,964.8 thousand gross and \$6,955.8 thousand net. The Budget Requests incorporate reductions and comprise the following:

|                                      | Gross<br>(\$000s) | Net<br>(\$000s) |
|--------------------------------------|-------------------|-----------------|
| Office of the Auditor General        | 4,271.3           | 4,271.3         |
| Office of the Integrity Commissioner | 211.0             | 211.0           |
| Office of the Lobbyist Registrar     | 1,061.3           | 1,052.3         |
| Office of the Ombudsman              | 1,421.1           | 1,421.1         |
| <b>Total 2012 Budget Request</b>     | <b>6,964.8</b>    | <b>6,955.8</b>  |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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1. The 2012 Base Budget Requests of \$7,156.6 thousand gross and \$7,147.6 thousand net:

|                                      | Gross<br>(\$000s) | Net<br>(\$000s) |
|--------------------------------------|-------------------|-----------------|
| Office of the Auditor General        | 4,395.4           | 4,395.4         |
| Office of the Integrity Commissioner | 216.3             | 216.3           |
| Office of the Lobbyist Registrar     | 1,087.9           | 1,078.9         |
| Office of the Ombudsman              | 1,457.0           | 1,457.0         |
| <b>Total 2012 Base Budget</b>        | <b>7,156.6</b>    | <b>7,147.6</b>  |

2. The 2012 Budget Reductions of \$191.9 thousand gross and net:

|                                      | Gross<br>(\$000s) | Net<br>(\$000s) | % of<br>2011<br>Net<br>Budget |
|--------------------------------------|-------------------|-----------------|-------------------------------|
| Office of the Auditor General        | (124.1)           | (124.1)         | (2.9%)                        |
| Office of the Integrity Commissioner | (5.3)             | (5.3)           | (2.6%)                        |
| Office of the Lobbyist Registrar     | (26.6)            | (26.6)          | (2.6%)                        |
| Office of the Ombudsman              | (35.9)            | (35.9)          | (2.5%)                        |
| <b>Total 2012 Budget Reductions</b>  | <b>(191.9)</b>    | <b>(191.9)</b>  | <b>(2.8%)</b>                 |

# Accountability Officers (Auditor General, Integrity Commissioner, 2012 Operating Budget Lobbyist Registrar and Ombudsman)

**Table 1 : 2012 Budget Request**

| (In \$000s)                          | 2011               |                        | 2012 Budget      |                       |                   |                           | Change - 2012 Total Submission v. 2011 Appvd. Budget |            | FY Incremental Outlook |             |
|--------------------------------------|--------------------|------------------------|------------------|-----------------------|-------------------|---------------------------|--|------------|------------------------|-------------|
|                                      | 2011 Appvd. Budget | 2011 Projected Actual* | 2012 Base Budget | 2012 Budget Reduction | 2012 New/Enhanced | 2012 Total Budget Request |  |            | 2013                   | 2014        |
|                                      | \$                 | \$                     | \$               | \$                    | \$                | \$                        |  |            | %                      | \$          |
| <b>GROSS EXP.</b>                    |                    |                        |                  |                       |                   |                           |  |            |                        |             |
| Office of the Auditor General        | 4,271.3            | 4,175.2                | 4,395.4          | (124.1)               | 0.0               | 4,271.3                   | 0.0  | 0.0        | 364.2                  | 33.7        |
| Office of the Integrity Commissioner | 202.0              | 202.0                  | 216.3            | (5.3)                 | 0.0               | 211.0                     | 9.0  | 4.5        | 8.2                    | 1.4         |
| Office of the Lobbyist Registrar     | 1,039.0            | 768.0                  | 1,087.9          | (26.6)                | 0.0               | 1,061.3                   | 22.3   | 2.1        | 42.6                   | 17.6        |
| Office of the Ombudsman              | 1,409.6            | 1,409.6                | 1,457.0          | (35.9)                | 0.0               | 1,421.1                   | 11.5   | 0.8        | 32.4                   | 20.5        |
|                                      | <b>6,921.9</b>     | <b>6,554.8</b>         | <b>7,156.6</b>   | <b>(191.9)</b>        | <b>0.0</b>        | <b>6,964.8</b>            | <b>42.9</b>  | <b>0.6</b> | <b>447.5</b>           | <b>73.3</b> |
| <b>REVENUE</b>                       |                    |                        |                  |                       |                   |                           |  |            |                        |             |
| Office of the Auditor General        | 0.0                | 0.0                    | 0.0              | 0.0                   | 0.0               | 0.0                       | 0.0  | NA         | 0.0                    | 0.0         |
| Office of the Integrity Commissioner | 0.0                | 0.0                    | 0.0              | 0.0                   | 0.0               | 0.0                       | 0.0  | NA         | 0.0                    | 0.0         |
| Office of the Lobbyist Registrar     | 0.0                | 0.0                    | 9.0              | 0.0                   | 0.0               | 9.0                       | 9.0  | NA         | (9.0)                  | 0.0         |
| Office of the Ombudsman              | 0.0                | 0.0                    | 0.0              | 0.0                   | 0.0               | 0.0                       | 0.0  | NA         | 0.0                    | 0.0         |
|                                      | <b>0.0</b>         | <b>0.0</b>             | <b>9.0</b>       | <b>0.0</b>            | <b>0.0</b>        | <b>9.0</b>                | <b>9.0</b>   | <b>NA</b>  | <b>(9.0)</b>           | <b>0.0</b>  |
| <b>NET EXP.</b>                      |                    |                        |                  |                       |                   |                           |  |            |                        |             |
| Office of the Auditor General        | 4,271.3            | 4,175.2                | 4,395.4          | (124.1)               | 0.0               | 4,271.3                   | 0.0  | 0.0        | 364.2                  | 33.7        |
| Office of the Integrity Commissioner | 202.0              | 202.0                  | 216.3            | (5.3)                 | 0.0               | 211.0                     | 9.0  | 4.5        | 8.2                    | 1.4         |
| Office of the Lobbyist Registrar     | 1,039.0            | 768.0                  | 1,078.9          | (26.6)                | 0.0               | 1,052.3                   | 13.3   | 1.3        | 51.6                   | 17.6        |
| Office of the Ombudsman              | 1,409.6            | 1,409.6                | 1,457.0          | (35.9)                | 0.0               | 1,421.1                   | 11.5   | 0.8        | 32.4                   | 20.5        |
|                                      | <b>6,921.9</b>     | <b>6,554.8</b>         | <b>7,147.6</b>   | <b>(191.9)</b>        | <b>0.0</b>        | <b>6,955.8</b>            | <b>33.9</b>  | <b>0.5</b> | <b>456.5</b>           | <b>73.3</b> |
| <b>Approved Positions</b>            |                    |                        |                  |                       |                   |                           |  |            |                        |             |
| Office of the Auditor-General        | 29.0               | 29.0                   | 29.0             | 0.0                   | 0.0               | 29.0                      | 0.0  | 0.0        | 0.0                    | 0.0         |
| Office of the Integrity Commissioner | 1.5                | 1.5                    | 1.5              | 0.0                   | 0.0               | 1.5                       | 0.0  | 0.0        | 0.0                    | 0.0         |
| Office of the Lobbyist Registrar**   | 8.3                | 8.3                    | 8.3              | 0.0                   | 0.0               | 8.3                       | 0.0  | 0.0        | 0.0                    | 0.0         |
| Office of the Ombudsman              | 10.0               | 10.0                   | 10.0             | 0.0                   | 0.0               | 10.0                      | 0.0  | 0.0        | 0.0                    | 0.0         |
|                                      | <b>48.8</b>        | <b>48.8</b>            | <b>48.8</b>      | <b>0.0</b>            | <b>0.0</b>        | <b>48.8</b>               | <b>0.0</b>   | <b>0.0</b> | <b>0.0</b>             | <b>0.0</b>  |

\* Based on the September month-end forecasts

- The 2012 Operating Budget Request for the four (4) Accountability Officers totalling \$6,955.8 thousand net comprises a base budget request of \$7,147.6 thousand net and a budget reduction of \$191.9 thousand net.
  - The Office of the Auditor General 2012 budget request of \$4,271.3 thousand net, includes:
    - base budget pressures of \$124.1 thousand net, which include economic factor adjustments for payroll and non-payroll items, budgetary provision for external auditor contract and progression pay increase
    - a budget reduction of \$124.1 thousand net that represents a reduction of 2.9% from the 2011 Approved Net Operating Budget

## **Accountability Officers (Auditor General, Integrity Commissioner, Lobbyist Registrar and Ombudsman)**

### **2012 Operating Budget**

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These result in the same budget level as the 2011 Approved Operating Budget of \$4,271.3 thousand net.

- The Office of the Integrity Commissioner 2012 budget request of \$211.0 thousand net, includes:
  - base budget pressures of \$14.3 thousand net, which include reversal of one-time reduction for non-payroll budget and economic factor adjustments for payroll and non-payroll items
  - a budget reduction of \$5.3 thousand net that represents a reduction equivalent to 2.6% of the 2011 Approved Net Operating Budget

These result in an increase of \$9.0 thousand or 4.5% from the 2011 Approved Operating Budget of \$202.0 thousand net.

- The Office of the Lobbyist Registrar 2012 budget request of \$1,052.3 thousand net, includes:
  - base budget pressures of \$39.9 thousand net, which include budgetary provision for progression pay increase and economic factor adjustments for payroll and non-payroll items
  - a budget reduction of \$26.6 thousand net that represents a reduction equivalent to 2.6% of the 2011 Approved Net Operating Budget

These result in an increase of \$13.3 thousand or 1.3% from the 2011 Approved Operating Budget of \$1,039.0 thousand net.

- The Office of the Ombudsman 2012 budget request of \$1,421.1 thousand net, includes:
  - base budget pressures of \$47.4 thousand net, which include budgetary provision for progression pay increase and economic factor adjustments for payroll and non-payroll items
  - a budget reduction of \$35.9 thousand net that represents a reduction equivalent to 2.5% of the 2011 Approved Net Operating Budget

These result in an increase of \$11.5 thousand or 0.8% from the 2011 Approved Operating Budget of \$1,409.6 thousand net.

- If the Budget Committee adopts the 2012 budget requests for the Accountability Offices, the budget outlook will increase by \$447.5 thousand net in 2013 and \$73.3 thousand net in 2014 to maintain the requested 2012 service level. In 2013, it includes budgetary provision for progression pay increases in accordance with employment agreements and corporate policies for non-union staff, benefit rate

## **2012 Operating Budget**

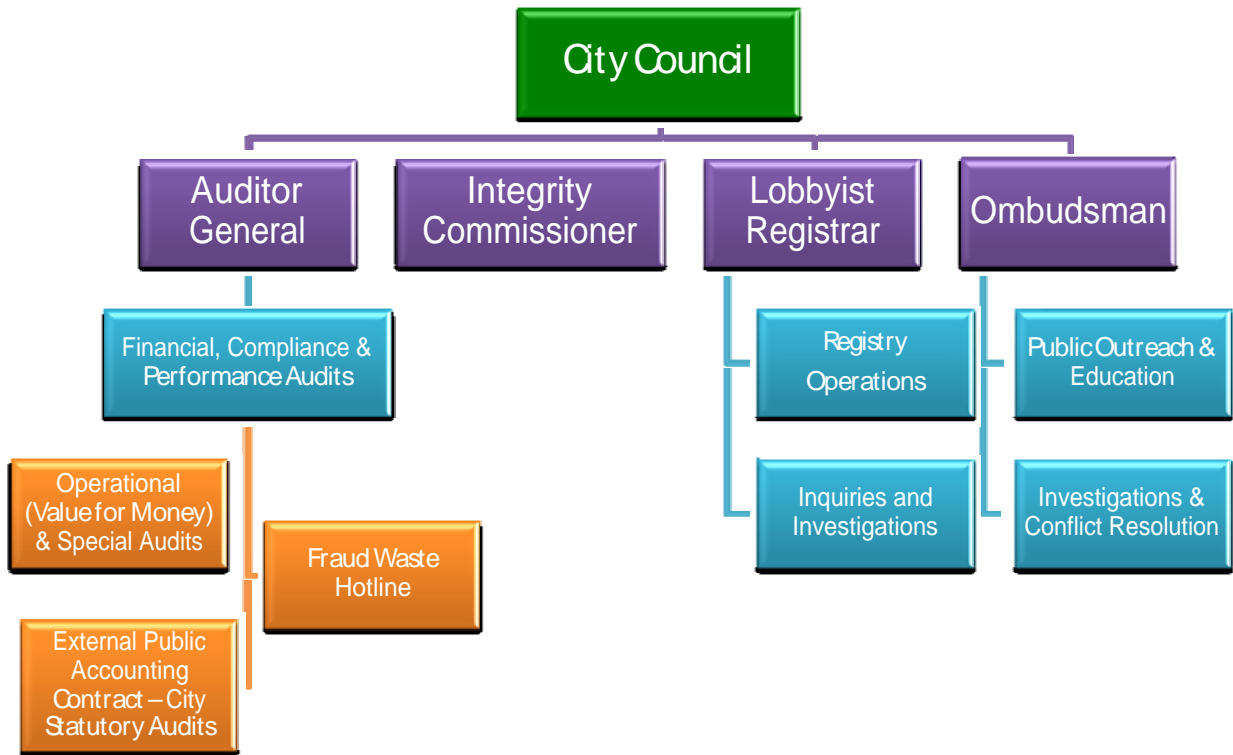
## **Accountability Officers (Auditor General, Integrity Commissioner, Lobbyist Registrar and Ombudsman)**

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adjustment, and budgetary provisions for external auditor contract for the Office of the Auditor General, but excludes cost of living allowance (COLA) adjustments as these are unknown at this time. In 2014, the outlook includes budget provision for progression pay increases and for external auditor contract for the Office of the Auditor General.

**PART II: REPORTING RELATIONSHIPS OF THE  
ACCOUNTABILITY OFFICERS**

- The Accountability Officers are independent from the City's Administration and are officers of City Council.



- Each Accountability Officer is accountable for their own budget, separate from one another and pursuant to their legal mandates.
- 2012 Operating Budget Request reports are being submitted by the Accountability Officers (other than the Auditor General) directly to the Budget Committee. The Auditor General has submitted its 2012 operating budget request to Audit Committee and was considered by the Audit Committee on July 5, 2011.



**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**PART III: 2012 BASE BUDGET SUMMARY**

***Office of the Auditor General***

| (In \$000s)               | 2011 Appvd.<br>Budget | 2012 Base<br>Budget | Change - 2012 Base<br>Budget vs. 2011 Appvd.<br>Budget |      | FY Incremental Base<br>Outlook |      |
|---------------------------|-----------------------|---------------------|--|------|--------------------------------|------|
|                           |                       |                     | 2013   | 2014 |                                |      |
|                           | \$                    | \$                  | \$   | %    | \$                             | \$   |
| <b>GROSS EXP.</b>         | 4,271.3               | 4,395.4             | 124.1  | 2.9  | 240.1                          | 33.7 |
| <b>REVENUE</b>            | 0.0                   | 0.0                 | 0.0  | NA   | 0.0                            | 0.0  |
| <b>NET EXP.</b>           | 4,271.3               | 4,395.4             | 124.1  | 2.9  | 240.1                          | 33.7 |
| <b>Approved Positions</b> | 29.0                  | 29.0                | 0.0  | 0.0  | 29.0                           | 29.0 |

The Office of the Auditor General's 2012 base budget request of \$4,395.4 thousand net represents an increase of \$124.1 thousand or 2.9% from 2011 Approved Operating Budget of \$4,271.3 thousand net.

The major drivers for the base budget increase are:

- Economic factor adjustments for payroll and non-payroll items of \$84.2 thousand, which include benefit rate adjustment;
- Budgetary provision for increase in the external auditor contract of \$21.2 thousand; and
- Annualization of \$18.7 thousand relating to budgetary provision for progression pay increase.

No COLA adjustment has been included in the 2012 base budget in accordance to the Corporation's budget guidelines.

There is no change in the approved positions as a result of the 2012 Base Budget.

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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***Office of the Integrity Commissioner***

| (In \$000s)               | 2011 Appvd.<br>Budget | 2012 Base<br>Budget | Change - 2012 Base<br>Budget vs. 2011 Appvd.<br>Budget |     | FY Incremental Base<br>Outlook |      |
|---------------------------|-----------------------|---------------------|--|-----|--------------------------------|------|
|                           |                       |                     |  |     | 2013                           | 2014 |
|                           | \$                    | \$                  | \$   | %   | \$                             | \$   |
| <b>GROSS EXP.</b>         | 202.0                 | 216.3               | 14.3   | 7.1 | 3.0                            | 1.4  |
| <b>REVENUE</b>            | 0.0                   | 0.0                 | 0.0  | NA  | 0.0                            | 0.0  |
| <b>NET EXP.</b>           | 202.0                 | 216.3               | 14.3   | 7.1 | 3.0                            | 1.4  |
| <b>Approved Positions</b> | 1.5                   | 1.5                 | 0.0  | 0.0 | 1.5                            | 1.5  |

The Office of the Integrity Commissioner's 2012 base budget request of \$216.3 thousand net represents an increase of \$14.3 thousand or 7.1% from the 2011 Approved Operating Budget of \$202.0 thousand net.

The major drivers for the base budget increase are:

- Reversal of one-time 2011 reduction in non-payroll budget of \$7.6 thousand;
- Budgetary provision for economic factor adjustments related to payroll and non-payroll items of \$3.9 thousand; and
- Annualization of \$2.7 thousand including impacts of 1 additional working day in 2012 and budgetary provision for progression pay increase.

No COLA adjustment has been included in the 2012 base budget in accordance to the Corporation's budget guidelines.

There is no change in the approved positions as a result of the 2012 Base Budget.

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Office of the Lobbyist Registrar**

|                           | 2011 Appvd.<br>Budget | 2012 Base<br>Budget | Change - 2012 Base<br>Budget vs. 2011 Appvd.<br>Budget |     | FY Incremental Base<br>Outlook |      |
|---------------------------|-----------------------|---------------------|--|-----|--------------------------------|------|
|                           |                       |                     |  |     | 2013                           | 2014 |
| (In \$000s)               | \$                    | \$                  | \$   | %   | \$                             | \$   |
| <b>GROSS EXP.</b>         | 1,039.0               | 1,087.9             | 48.9   | 4.7 | 25.0                           | 17.6 |
| <b>REVENUE</b>            | 0.0                   | 9.0                 | 9.0  | NA  | 0.0                            | 0.0  |
| <b>NET EXP.</b>           | 1,039.0               | 1,078.9             | 39.9   | 3.8 | 25.0                           | 17.6 |
| <b>Approved Positions</b> | 8.3                   | 8.3                 | 0.0  | 0.0 | 8.3                            | 8.3  |

The Office of the Lobbyist Registrar's 2012 base budget request of \$1,078.9 thousand net represents an increase of \$39.9 thousand or 3.8% from the 2011 Approved Operating Budget of \$1,039.0 thousand net.

The major drivers for the base budget increase are:

- Annualization of \$20.6 thousand including impacts 1 additional working day in 2012 and budgetary provision for progression pay increase;
- Budgetary provision for economic factor adjustments related to payroll and non-payroll items of \$11.6 thousand;
- Reversal of partial gapping in 2011 of \$7.7 thousand; and
- Budgetary provision for the Office to host the Conference of Canadian Lobbyists Commissioners and Registrars in September 2012, with \$9.0 thousand gross and \$0 net impact.

No COLA adjustment has been included in the 2012 base budget in accordance to the Corporation's budget guidelines.

There is no change in the approved positions as a result of the 2012 Base Budget.

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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***Office of the Ombudsman***

|                           | 2011 Appvd.<br>Budget | 2012 Base<br>Budget | Change - 2012 Base<br>Budget vs. 2011 Appvd.<br>Budget |     | FY Incremental Base<br>Outlook |      |
|---------------------------|-----------------------|---------------------|--|-----|--------------------------------|------|
|                           |                       |                     |  |     | 2013                           | 2014 |
| (In \$000s)               | \$                    | \$                  | \$   | %   | \$                             | \$   |
| <b>GROSS EXP.</b>         | 1,409.6               | 1,457.0             | 47.4   | 3.4 | 32.4                           | 20.5 |
| <b>REVENUE</b>            | 0.0                   | 0.0                 | 0.0  | NA  | 0.0                            | 0.0  |
| <b>NET EXP.</b>           | 1,409.6               | 1,457.0             | 47.4   | 3.4 | 32.4                           | 20.5 |
| <b>Approved Positions</b> | 10.0                  | 10.0                | 0.0  | 0.0 | 10.0                           | 10.0 |

The Office of the Ombudsman's 2012 base budget request of \$1,457.0 thousand net represents an increase of \$47.4 thousand or 3.4% from the 2011 Approved Operating Budget of \$1,409.6 thousand net.

The major drivers for the base budget increase are:

- Annualization of \$31.1 thousand including impacts 1 additional working day in 2012 and budgetary provision for progression pay increase; and
- Budgetary provision for economic factor adjustments related to non-payroll items of \$16.4 thousand.

No COLA adjustment has been included in the 2012 base budget in accordance to the Corporation's budget guidelines.

There is no change in the approved positions as a result of the 2012 Base Budget.

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**2013 and 2014 Base Outlook: Net Incremental Impacts**

The Outlooks are projected based on the Accountability Offices' Base Budget Requests. The Outlooks will need to be adjusted should Budget Committee approve the budget requests recommended by the Accountability Officers. Approval of the 2012 Base Budget Request for the Accountability Officers will result in incremental cost of \$300.5 thousand net in 2013 and \$73.3 thousand net in 2014. Details of the future year costs are as follows:

***Office of the Auditor General***

2013 Base Outlook totals \$240.1 thousand net

- Reversal of 2011 gapping of \$171.7 thousand
- Budgetary provision for economic factor adjustment related to payroll items of \$30.1 thousand
- Budgetary provision of \$21.8 thousand increase in external auditor contract
- Budgetary provision of \$16.6 thousand of up to 3% progression pay increases for eligible non-union staff

2014 Base Outlook totals \$33.7 thousand net

- Budgetary provision of \$23.7 thousand increase in external auditor contract
- Budgetary provisions of \$10.0 thousand of up to 3% progression pay increases for eligible non-union staff

***Office of the Integrity Commissioner***

2013 Base Outlook totals \$3.0 thousand net

- Budgetary provision for economic factor adjustment related to payroll items of \$1.6 thousand
- Budgetary provisions of \$1.4 thousand of up to 3% progression pay increases for eligible non-union staff

2014 Base Outlook totals \$1.4 thousand net

- Budgetary provisions of \$1.4 thousand of up to 3% progression pay increases for eligible non-union staff

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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***Office of the Lobbyist Registrar***

2013 Base Outlook totals \$25.0 thousand net

- Budgetary provisions of \$18.0 thousand of up to 3% progression pay increases for eligible non-union staff
- Budgetary provision for economic factor adjustments related to payroll items of \$7.0 thousand

2014 Base Outlook totals \$17.6 thousand net

- Budgetary provisions of \$17.6 thousand of up to 3% progression pay increases for eligible non-union staff

***Office of the Ombudsman***

2013 Base Outlook totals \$32.4 thousand net

- Budgetary provisions of \$23.7 thousand of up to 3% progression pay increases for eligible non-union staff
- Budgetary provisions for economic factor adjustments related to payroll items of \$8.6 thousand

2014 Base Outlook totals \$20.5 thousand net

- Budgetary provisions of \$20.5 thousand of up to 3% progression pay increases for eligible non-union staff

**PART IV: 2012 BUDGET REDUCTIONS**

***Office of the Auditor General***

The Auditor General submitted a budget reduction of \$124.1 thousand net, which comprise additional one-time gapping.

The reduction of \$124.1 thousand net represents a reduction equivalent to 2.9% of the 2011 Approved Operating Budget. The increase in gapping in 2012, would impact the Office of the Auditor General's annual work plan.

***Office of the Integrity Commissioner***

The Integrity Commissioner submitted a budget reduction of \$5.3 thousand net, which comprise one-time reductions in non-payroll expenditures such as rental of office equipment, blackberry costs and interdivisional charges related to high speed photocopy.

The reduction of \$5.3 thousand net represents a reduction equivalent to 2.6% of the 2011 Approved Operating Budget. Any further reduction will significantly affect the operations of the Office. After a budget reduction of \$5.3 thousand net, Office of the Integrity Commissioner will only have \$17.0 thousand in its non-payroll budget.

***Office of the Lobbyist Registrar***

The Lobbyist Registrar submitted a budget reduction of \$26.6 thousand net, which represents a one-time partial gapping of a Manager, Registry Operations position.

The reduction of \$26.6 thousand net represents a reduction equivalent to 2.6% of the 2011 Approved Operating Budget.

## **2012 Operating Budget**

## **Accountability Officers (Auditor General, Integrity Commissioner, Lobbyist Registrar and Ombudsman)**

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### ***Office of the Ombudsman***

The Ombudsman submitted a budget reduction of \$35.9 thousand net, which comprise payroll reductions.

The reduction of \$35.9 thousand net represents a reduction equivalent to 2.5% of the 2011 Approved Operating Budget.



**PART V: 2012 NEW REQUESTS**

There are no new requests for the 4 Accountability Officers.

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Appendix A – 2011 Budget Variance Review**

- The Accountability Officers' 2011 Operating Variance as of September projects a surplus of \$367.1 thousand by year-end from the total 2011 Approved Operating Budget of \$6,921.9 thousand.

| <b>Accountability<br/>Offices</b><br><br>(In \$000s) | <b>2009<br/>Actuals</b> | <b>2010<br/>Actuals</b> | <b>2011<br/>Approved<br/>Budget</b> | <b>2011<br/>Projected<br/>Actuals*</b> | <b>2011 Appvd. Budget vs<br/>Projected Actuals<br/>Variance</b> |              |
|--|-------------------------|-------------------------|-------------------------------------|--|---|--------------|
|  | \$                      | \$                      | \$                                  | \$                                     | \$  | %            |
| Gross Expenditures                                   | 6,371.8                 | 6,383.7                 | 6,921.9                             | 6,554.8                                | (367.1)   | (5.3)        |
| Revenues   | 0.0                     | (8.4)                   | 0.0                                 | 0.0                                    | 0.0   | 0.0          |
| Net Expenditures                                     | <b>6,371.8</b>          | <b>6,375.3</b>          | <b>6,921.9</b>                      | <b>6,554.8</b>                         | <b>(367.1)</b>  | <b>(5.3)</b> |
| <b>Approved Positions</b>                            | <b>44.8</b>             | <b>48.8</b>             | <b>48.8</b>                         | <b>48.8</b>                            | <b>0.0</b>  | <b>0.0</b>   |

- The Office of the Auditor General***

The Office of the Auditor General projects a 2011 year-end expenditure surplus of \$96.1 thousand from 2011 Approved Operating Budget of \$4,271.3 thousand, mainly due to savings from staff vacancies and lower spending in non-payroll items.

| <b>Office of Auditor<br/>General</b><br><br>(In \$000s) | <b>2009<br/>Actuals</b> | <b>2010<br/>Actuals</b> | <b>2011<br/>Approved<br/>Budget</b> | <b>2011<br/>Projected<br/>Actuals*</b> | <b>2011 Appvd. Budget vs<br/>Projected Actuals<br/>Variance</b> |              |
|---|-------------------------|-------------------------|-------------------------------------|--|---|--------------|
|   | \$                      | \$                      | \$                                  | \$                                     | \$  | %            |
| Gross Expenditures                                      | 4,410.4                 | 4,197.8                 | 4,271.3                             | 4,175.2                                | (96.1)  | (2.2)        |
| Revenues  | 0.0                     | (8.4)                   | 0.0                                 | 0.0                                    | 0.0   | 0.0          |
| Net Expenditures  | <b>4,410.4</b>          | <b>4,189.4</b>          | <b>4,271.3</b>                      | <b>4,175.2</b>                         | <b>(96.1)</b>   | <b>(2.2)</b> |
| <b>Approved Positions</b>                               | 29.0                    | 29.0                    | 29.0                                | 29.0                                   | 0.0   | 0.0          |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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- ***The Office of the Integrity Commissioner***

The Office of the Integrity Commissioner projects to fully spend the 2011 Approved Operating Budget of \$202.0 thousand.

| <b>Office of Integrity Commissioner</b><br><b>(In \$000s)</b> | <b>2009 Actuals</b> | <b>2010 Actuals</b> | <b>2011 Approved Budget</b> | <b>2011 Projected Actuals*</b> | <b>2011 Appvd. Budget vs Projected Actuals Variance</b> |            |
|---|---------------------|---------------------|-----------------------------|--------------------------------|---|------------|
|   | <b>\$</b>           | <b>\$</b>           | <b>\$</b>                   | <b>\$</b>                      | <b>\$</b>   | <b>%</b>   |
| Gross Expenditures  | 190.2               | 199.2               | 202.0                       | 202.0                          | 0.0   | 0.0        |
| Revenues  | 0.0                 | 0.0                 | 0.0                         | 0.0                            | 0.0   | 0.0        |
| <b>Net Expenditures</b>                                       | <b>190.2</b>        | <b>199.2</b>        | <b>202.0</b>                | <b>202.0</b>                   | <b>0.0</b>  | <b>0.0</b> |
| <b>Approved Positions</b>                                     | 0.5                 | 1.5                 | 1.5                         | 1.5                            | 0.0   | 0.0        |

- ***The Office of the Lobbyist Registrar***

The Office of the Lobbyist Registrar projects a 2011 year-end expenditure surplus of \$271.0 thousand from the 2011 Approved Operating Budget of \$1,039 thousand, mainly due to staff vacancies and hiring delays.

| <b>Office of the Lobbyist Registrar</b><br><b>(In \$000s)</b> | <b>2009 Actuals</b> | <b>2010 Actuals</b> | <b>2011 Approved Budget</b> | <b>2011 Projected Actuals*</b> | <b>2011 Appvd. Budget vs Projected Actuals Variance</b> |               |
|---|---------------------|---------------------|-----------------------------|--------------------------------|---|---------------|
|   | <b>\$</b>           | <b>\$</b>           | <b>\$</b>                   | <b>\$</b>                      | <b>\$</b>   | <b>%</b>      |
| Gross Expenditures  | 582.4               | 632.3               | 1,039.0                     | 768.0                          | (271.0)   | (26.1)        |
| Revenues  | 0.0                 | 0.0                 | 0.0                         | 0.0                            | 0.0   | 0.0           |
| <b>Net Expenditures</b>                                       | <b>582.4</b>        | <b>632.3</b>        | <b>1,039.0</b>              | <b>768.0</b>                   | <b>(271.0)</b>  | <b>(26.1)</b> |
| <b>Approved Positions</b>                                     | 8.3                 | 8.3                 | 8.3                         | 8.3                            | 0.0   | 0.0           |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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- ***The Office of the Ombudsman***

The Office of the Ombudsman projects to fully spend the 2011 Approved Operating Budget of \$1,409.6 thousand.

| <b>Office of the<br/>Ombudsman</b><br><br>(In \$000s) | <b>2009<br/>Actuals</b> | <b>2010<br/>Actuals</b> | <b>2011<br/>Approved<br/>Budget</b> | <b>2011<br/>Projected<br/>Actuals*</b> | <b>2011 Appvd. Budget vs<br/>Projected Actuals<br/>Variance</b> |     |
|---|-------------------------|-------------------------|-------------------------------------|--|---|-----|
|   | \$                      | \$                      | \$                                  | \$                                     | \$  | %   |
| Gross Expenditures                                    | 1,188.8                 | 1,354.4                 | 1,409.6                             | 1,409.6                                | 0.0   | 0.0 |
| Revenues  | 0.0                     | 0.0                     | 0.0                                 | 0.0                                    | 0.0   | 0.0 |
| Net Expenditures                                      | <b>1,188.8</b>          | <b>1,354.4</b>          | <b>1,409.6</b>                      | <b>1,409.6</b>                         | <b>0.0</b>  | 0.0 |
| <b>Approved Positions</b>                             | 7.0                     | 10.0                    | 10.0                                | 10.0                                   | 0.0   | 0.0 |

**Impacts of the 2011 Operating Variance on the 2012 Budget Request**

There are no impacts on the 2012 Budget Requests as a result of the 2011 experience.

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Appendix B1 – Office of the Auditor General  
2012 Base Request vs. 2011 Approved Budget**

| (In \$000s)                                   | Summary of 2012 Base Budget Adjustments |                    |          |                | Net Incremental Outlook |             |
|---|---|--------------------|----------|----------------|-------------------------|-------------|
|   | Approved Positions                      | Gross Expenditures | Revenues | Net            | 2013                    | 2014        |
|   |   | \$                 | \$       | \$             | \$                      | \$          |
| <b>2011 Council Approved Operating Budget</b> | <b>29.0</b>                             | <b>4,283.0</b>     |          | <b>4,283.0</b> |                         |             |
| Technical Adjustments                         |   |                    |          |                |                         |             |
| In-Year Budget Adjustments                    |   | (11.7)             |          | (11.7)         |                         |             |
| <b>2011 Adjusted Operating Budget</b>         | <b>29.0</b>                             | <b>4,271.3</b>     |          | <b>4,271.3</b> |                         |             |
| <b>Prior Year Impacts:</b>                    |   |                    |          |                |                         |             |
| Annualizations from Prior Year                |   | 18.7               |          | 18.7           | 16.6                    | 10.0        |
| Reversals from Prior Year                     |   |                    |          |                | 171.7                   |             |
| <b>Economic Increases:</b>                    |   |                    |          |                |                         |             |
| Salary  |   | 81.8               |          | 81.8           | 30.1                    |             |
| Non Salary                                    |   | 2.4                |          | 2.4            |                         |             |
| <b>2012 Adjusted Base Budget</b>              | <b>29.0</b>                             | <b>4,374.2</b>     |          | <b>4,374.2</b> | <b>218.4</b>            | <b>10.0</b> |
| Base Expenditure Changes                      |   | 21.2               |          | 21.2           | 21.8                    | 23.7        |
| Base Revenue Changes                          |   |                    |          |                |                         |             |
| <b>2012 Base Budget Request</b>               | <b>29.0</b>                             | <b>4,395.4</b>     |          | <b>4,395.4</b> | <b>240.1</b>            | <b>33.7</b> |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Appendix B2 – Office of the Integrity Commissioner  
2012 Base Request vs. 2011 Approved Budget**

| (In \$000s)                                   | Summary of 2012 Base Budget Adjustments |                    |          |       | Net Incremental Outlook |      |
|---|---|--------------------|----------|-------|-------------------------|------|
|   | Approved Positions                      | Gross Expenditures | Revenues | Net   | 2013                    | 2014 |
|   |   | \$                 | \$       | \$    | \$                      | \$   |
| <b>2011 Council Approved Operating Budget</b> | 1.5                                     | 203.4              |          | 203.4 |                         |      |
| Technical Adjustments                         |   |                    |          |       |                         |      |
| In-Year Budget Adjustments                    |   | (1.4)              |          | (1.4) |                         |      |
| <b>2011 Adjusted Operating Budget</b>         | 1.5                                     | 202.0              |          | 202.0 |                         |      |
| <b>Prior Year Impacts:</b>                    |   |                    |          |       |                         |      |
| Annualizations from Prior Year                |   | 2.7                |          | 2.7   | 1.4                     | 1.4  |
| Reversals from Prior Year                     |   | 7.6                |          | 7.6   |                         |      |
| <b>Economic Increases:</b>                    |   |                    |          |       |                         |      |
| Salary  |   | 3.6                |          | 3.6   | 1.6                     |      |
| Non Salary                                    |   | 0.3                |          | 0.3   |                         |      |
| <b>2012 Adjusted Base Budget</b>              | 1.5                                     | 216.3              |          | 216.3 | 3.0                     | 1.4  |
| Base Expenditure Changes                      |   |                    |          |       |                         |      |
| Base Revenue Changes                          |   |                    |          |       |                         |      |
| <b>2012 Base Budget Request</b>               | 1.5                                     | 216.3              |          | 216.3 | 3.0                     | 1.4  |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Appendix B3 – Office of the Lobbyist Registrar  
2012 Base Request vs. 2011 Approved Budget**

| (In \$000s)                                   | Summary of 2012 Base Budget Adjustments |                    |          |         | Net Incremental Outlook |      |
|---|---|--------------------|----------|---------|-------------------------|------|
|   | Approved Positions                      | Gross Expenditures | Revenues | Net     | 2013                    | 2014 |
|   |   | \$                 | \$       | \$      | \$                      | \$   |
| <b>2011 Council Approved Operating Budget</b> | 8.3                                     | 1,040.2            |          | 1,040.2 |                         |      |
| Technical Adjustments                         |   |                    |          |         |                         |      |
| In-Year Budget Adjustments                    |   | (1.2)              |          | (1.2)   |                         |      |
| <b>2011 Adjusted Operating Budget</b>         | 8.3                                     | 1,039.0            |          | 1,039.0 |                         |      |
| <b>Prior Year Impacts:</b>                    |   |                    |          |         |                         |      |
| Annualizations from Prior Year                |   | 20.6               |          | 20.6    | 18.0                    | 17.6 |
| Reversals from Prior Year                     |   | 7.7                |          | 7.7     |                         |      |
| <b>Economic Increases:</b>                    |   |                    |          |         |                         |      |
| Salary  |   | 10.0               |          | 10.0    | 7.0                     |      |
| Non Salary                                    |   | 1.6                |          | 1.6     |                         |      |
| <b>2012 Adjusted Base Budget</b>              | 8.3                                     | 1,078.9            |          | 1,078.9 | 25.0                    | 17.6 |
| Base Expenditure Changes                      |   | 9.0                | 9.0      |         |                         |      |
| Base Revenue Changes                          |   |                    |          |         |                         |      |
| <b>2012 Base Budget Request</b>               | 8.3                                     | 1,087.9            | 9.0      | 1,078.9 | 25.0                    | 17.6 |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Appendix B4 – Office of the Ombudsman  
2012 Base Request vs. 2011 Approved Budget**

| (In \$000s)                                   | Summary of 2012 Base Budget Adjustments |                    |          |                | Net Incremental Outlook |             |
|---|---|--------------------|----------|----------------|-------------------------|-------------|
|   | Approved Positions                      | Gross Expenditures | Revenues | Net            | 2013                    | 2014        |
|   |   | \$                 | \$       | \$             | \$                      | \$          |
| <b>2011 Council Approved Operating Budget</b> | <b>10.0</b>                             | <b>1,411.4</b>     |          | <b>1,411.4</b> |                         |             |
| Technical Adjustments                         |   |                    |          |                |                         |             |
| In-Year Budget Adjustments                    |   | (1.8)              |          | (1.8)          |                         |             |
| <b>2011 Adjusted Operating Budget</b>         | <b>10.0</b>                             | <b>1,409.6</b>     |          | <b>1,409.6</b> |                         |             |
| <b>Prior Year Impacts:</b>                    |   |                    |          |                |                         |             |
| Annualizations from Prior Year                |   | 31.1               |          | 31.1           | 23.7                    | 20.5        |
| Reversals from Prior Year                     |   |                    |          |                |                         |             |
| <b>Economic Increases:</b>                    |   |                    |          |                |                         |             |
| Salary  |   | 11.9               |          | 11.9           | 8.6                     |             |
| Non Salary                                    |   | 4.5                |          | 4.5            |                         |             |
| <b>2012 Adjusted Base Budget</b>              | <b>10.0</b>                             | <b>1,457.0</b>     |          | <b>1,457.0</b> | <b>32.4</b>             | <b>20.5</b> |
| Base Expenditure Changes                      |   | 0.0                |          | 0.0            |                         |             |
| Base Revenue Changes                          |   |                    |          |                |                         |             |
| <b>2012 Base Budget Request</b>               | <b>10.0</b>                             | <b>1,457.0</b>     |          | <b>1,457.0</b> | <b>32.4</b>             | <b>20.5</b> |



**Accountability Officers (Auditor General,  
Integrity Commissioner,  
2012 Operating Budget Lobbyist Registrar and Ombudsman)**

**Appendix C1  
2012 Budget Request Summary by Expenditure Category  
Office of the Auditor General**

|                                     | 2009           | 2010           | 2011            | 2011              | 2012           | Change from          |            | 2013           | 2014           |
|-------------------------------------|----------------|----------------|-----------------|-------------------|----------------|----------------------|------------|----------------|----------------|
|                                     | Actuals        | Actuals        | Approved Budget | Projected Actuals | Budget Request | 2011 Approved Budget | 2011       | Outlook        | Outlook        |
| in \$000s                           | \$             | \$             | \$              | \$                | \$             | \$                   | %          | \$             | \$             |
| Salaries and Benefits               | 3,815.4        | 3,826.1        | 3,838.1         | 3,766.6           | 3,814.0        | (24.1)               | (0.6)      | 4,156.5        | 4,166.5        |
| Materials and Supplies              | 8.7            | 6.1            | 15.0            | 12.5              | 15.2           | 0.2                  | 1.3        | 15.2           | 15.2           |
| Equipment                           | 8.8            | 5.4            | 7.5             | 6.5               | 7.6            | 0.1                  | 1.3        | 7.6            | 7.6            |
| Services & Rents                    | 548.0          | 332.2          | 381.6           | 360.5             | 405.4          | 23.8                 | 6.2        | 427.2          | 450.9          |
| Contributions to Capital            | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Contributions to Reserve/Res Funds  | 6.4            | 6.5            | 6.8             | 6.8               | 6.8            | 0.0                  | 0.0        | 6.8            | 6.8            |
| Other Expenditures                  | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Interdivisional Charges             | 23.1           | 21.4           | 22.3            | 22.3              | 22.3           | 0.0                  | 0.0        | 22.3           | 22.3           |
| <b>TOTAL GROSS EXPENDITURES</b>     | <b>4,410.4</b> | <b>4,197.8</b> | <b>4,271.3</b>  | <b>4,175.2</b>    | <b>4,271.3</b> | <b>0.0</b>           | <b>0.0</b> | <b>4,635.5</b> | <b>4,669.3</b> |
| Interdivisional Recoveries          | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Provincial Subsidies                | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Federal Subsidies                   | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Other Subsidies                     | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| User Fees & Donations               | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Transfers from Capital Fund         | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Contribution from Reserve/Res Funds | 0.0            | 0.0            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| Other Revenues                      | 0.0            | 8.4            | 0.0             | 0.0               | 0.0            | 0.0                  | n/a        | 0.0            | 0.0            |
| <b>TOTAL REVENUE</b>                | <b>0.0</b>     | <b>8.4</b>     | <b>0.0</b>      | <b>0.0</b>        | <b>0.0</b>     | <b>0.0</b>           | <b>n/a</b> | <b>0.0</b>     | <b>0.0</b>     |
| <b>TOTAL NET EXPENDITURES</b>       | <b>4,410.4</b> | <b>4,189.4</b> | <b>4,271.3</b>  | <b>4,175.2</b>    | <b>4,271.3</b> | <b>0.0</b>           | <b>0.0</b> | <b>4,635.5</b> | <b>4,669.3</b> |
| <b>APPROVED POSITIONS</b>           | <b>29.0</b>    | <b>29.0</b>    | <b>29.0</b>     | <b>29.0</b>       | <b>29.0</b>    | <b>0.0</b>           | <b>0.0</b> | <b>29.0</b>    | <b>29.0</b>    |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
2012 Operating Budget Lobbyist Registrar and Ombudsman)**

**Appendix C2  
2012 Budget Request Summary by Expenditure Category  
Office of the Integrity Commissioner**

|                                     | 2009    | 2010    | 2011            | 2011              | 2012           | Change from          |                      | 2013    | 2014    |
|-------------------------------------|---------|---------|-----------------|-------------------|----------------|----------------------|----------------------|---------|---------|
|                                     | Actuals | Actuals | Approved Budget | Projected Actuals | Budget Request | 2011 Approved Budget | 2011 Approved Budget | Outlook | Outlook |
| in \$000s                           | \$      | \$      | \$              | \$                | \$             | \$                   | %                    | \$      | \$      |
| Salaries and Benefits               | 83.9    | 188.5   | 187.7           | 187.7             | 194.0          | 6.4                  | 3.4                  | 197.0   | 198.4   |
| Materials and Supplies              | 0.6     | 0.3     | 1.0             | 1.0               | 1.2            | 0.2                  | 19.0                 | 1.5     | 1.5     |
| Equipment                           | 0.7     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | 2.2                  | 0.0     | 0.0     |
| Services & Rents                    | 99.6    | 5.3     | 8.2             | 8.2               | 11.3           | 3.1                  | 37.6                 | 15.2    | 15.2    |
| Contributions to Capital            | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Contributions to Reserve/Res Funds  | 3.9     | 4.0     | 4.1             | 4.1               | 4.1            | 0.0                  | 0.0                  | 4.1     | 4.1     |
| Other Expenditures                  | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Interdivisional Charges             | 1.5     | 1.1     | 1.0             | 1.0               | 0.4            | (0.6)                | (60.0)               | 1.4     | 1.4     |
| <b>TOTAL GROSS EXPENDITURES</b>     | 190.2   | 199.2   | 202.0           | 202.0             | 211.0          | 9.0                  | 4.5                  | 219.3   | 220.7   |
| Interdivisional Recoveries          | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Provincial Subsidies                | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Federal Subsidies                   | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Other Subsidies                     | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| User Fees & Donations               | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Transfers from Capital Fund         | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Contribution from Reserve/Res Funds | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| Other Revenues                      | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| <b>TOTAL REVENUE</b>                | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a                  | 0.0     | 0.0     |
| <b>TOTAL NET EXPENDITURES</b>       | 190.2   | 199.2   | 202.0           | 202.0             | 211.0          | 9.0                  | 4.5                  | 219.3   | 220.7   |
| <b>APPROVED POSITIONS</b>           | 0.5     | 1.5     | 1.5             | 1.5               | 1.5            | 0.0                  | 0.0                  | 1.5     | 1.5     |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
2012 Operating Budget Lobbyist Registrar and Ombudsman)**

**Appendix C3  
2012 Budget Request Summary by Expenditure Category**

**Office of the Lobbyist Registrar**

|                                     | 2009    | 2010    | 2011            | 2011              | 2012           | Change from          |        | 2013    | 2014    |
|-------------------------------------|---------|---------|-----------------|-------------------|----------------|----------------------|--------|---------|---------|
|                                     | Actuals | Actuals | Approved Budget | Projected Actuals | Budget Request | 2011 Approved Budget | %      | Outlook | Outlook |
| in \$000s                           | \$      | \$      | \$              | \$                | \$             | \$                   | %      | \$      | \$      |
| Salaries and Benefits               | 536.8   | 580.3   | 957.8           | 686.8             | 969.5          | 11.8                 | 1.2    | 1,021.2 | 1,038.8 |
| Materials and Supplies              | 8.0     | 5.3     | 9.9             | 9.9               | 10.1           | 0.2                  | 1.7    | 10.1    | 10.1    |
| Equipment                           | 4.2     | 1.1     | 6.1             | 6.1               | 2.1            | (4.0)                | (64.9) | 2.1     | 2.1     |
| Services & Rents                    | 30.8    | 40.1    | 62.8            | 62.8              | 77.6           | 14.8                 | 23.7   | 68.6    | 68.6    |
| Contributions to Capital            | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Contributions to Reserve/Res Funds  | 1.3     | 1.3     | 1.4             | 1.4               | 1.4            | 0.0                  | 0.0    | 1.4     | 1.4     |
| Other Expenditures                  | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Interdivisional Charges             | 1.2     | 4.2     | 1.1             | 1.1               | 0.6            | (0.5)                | (45.5) | 0.6     | 0.6     |
| <b>TOTAL GROSS EXPENDITURES</b>     | 582.4   | 632.3   | 1,039.0         | 768.0             | 1,061.3        | 22.3                 | 2.1    | 1,104.0 | 1,121.6 |
| Interdivisional Recoveries          | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Provincial Subsidies                | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Federal Subsidies                   | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Other Subsidies                     | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| User Fees & Donations               | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Transfers from Capital Fund         | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Contribution from Reserve/Res Funds | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0                  | n/a    | 0.0     | 0.0     |
| Other Revenues                      | 0.0     | 0.0     | 0.0             | 0.0               | 9.0            | 9.0                  | n/a    | 0.0     | 0.0     |
| <b>TOTAL REVENUE</b>                | 0.0     | 0.0     | 0.0             | 0.0               | 9.0            | 9.0                  | n/a    | 0.0     | 0.0     |
| <b>TOTAL NET EXPENDITURES</b>       | 582.4   | 632.3   | 1,039.0         | 768.0             | 1,052.3        | 13.3                 | 1.3    | 1,104.0 | 1,121.6 |
| <b>APPROVED POSITIONS</b>           | 8.3     | 8.3     | 8.3             | 8.3               | 8.3            | 0.0                  | 0.0    | 8.3     | 8.3     |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
2012 Operating Budget Lobbyist Registrar and Ombudsman)**

**Appendix C4  
2012 Budget Request Summary by Expenditure Category**

**Office of the Ombudsman**

|                                     | 2009    | 2010    | 2011            | 2011              | 2012           | Change from |                 | 2013    | 2014    |
|-------------------------------------|---------|---------|-----------------|-------------------|----------------|-------------|-----------------|---------|---------|
|                                     | Actuals | Actuals | Approved Budget | Projected Actuals | Budget Request | 2011        | Approved Budget | Outlook | Outlook |
| in \$000s                           | \$      | \$      | \$              | \$                | \$             | \$          | %               | \$      | \$      |
| Salaries and Benefits               | 784.2   | 1,085.9 | 1,177.7         | 1,177.7           | 1,184.8        | 7.1         | 0.6             | 1,217.2 | 1,237.7 |
| Materials and Supplies              | 18.6    | 17.7    | 11.9            | 11.9              | 12.1           | 0.2         | 1.5             | 12.1    | 12.1    |
| Equipment                           | 34.9    | 15.8    | 6.5             | 6.5               | 6.6            | 0.1         | 2.1             | 6.6     | 6.6     |
| Services & Rents                    | 337.9   | 213.2   | 199.9           | 199.9             | 204.1          | 4.2         | 2.1             | 204.1   | 204.1   |
| Contributions to Capital            | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Contributions to Reserve/Res Funds  | 1.7     | 1.7     | 1.8             | 1.8               | 1.8            | 0.0         | 0.0             | 1.8     | 1.8     |
| Other Expenditures                  | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Interdivisional Charges             | 11.4    | 20.1    | 11.8            | 11.8              | 11.8           | 0.0         | 0.0             | 11.8    | 11.8    |
| <b>TOTAL GROSS EXPENDITURES</b>     | 1,188.8 | 1,354.4 | 1,409.6         | 1,409.6           | 1,421.1        | 11.5        | 0.8             | 1,453.5 | 1,474.1 |
| Interdivisional Recoveries          | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Provincial Subsidies                | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Federal Subsidies                   | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Other Subsidies                     | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| User Fees & Donations               | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Transfers from Capital Fund         | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Contribution from Reserve/Res Funds | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| Other Revenues                      | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| <b>TOTAL REVENUE</b>                | 0.0     | 0.0     | 0.0             | 0.0               | 0.0            | 0.0         | n/a             | 0.0     | 0.0     |
| <b>TOTAL NET EXPENDITURES</b>       | 1,188.8 | 1,354.4 | 1,409.6         | 1,409.6           | 1,421.1        | 11.5        | 0.8             | 1,453.5 | 1,474.1 |
| <b>APPROVED POSITIONS</b>           | 7.0     | 10.0    | 10.0            | 10.0              | 10.0           | 0.0         | 0.0             | 10.0    | 10.0    |

**Accountability Officers (Auditor General,  
Integrity Commissioner,  
Lobbyist Registrar and Ombudsman)**

**2012 Operating Budget**

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**Appendix D  
Inflows/Outflows to/from Reserves & Reserve Funds**

| Reserve / Reserve Fund Name<br>(in 000s)                         | Reserve /<br>Reserve Fund<br>Number | Proposed Withdrawals (-) /<br>Contributions (+) |            |            |
|--|-------------------------------------|---|------------|------------|
|  |                                     | 2012<br>\$                                      | 2013<br>\$ | 2014<br>\$ |
| <b>Office of the Auditor General</b><br>Insurance Reserve        | XR1010                              | 6.8   | 6.8        | 6.8        |
| <b>Office of the Integrity Commissioner</b><br>Insurance Reserve | XR1010                              | 4.1   | 4.1        | 4.1        |
| <b>Office of the Lobbyist Registrar</b><br>Insurance Reserve     | XR1010                              | 1.4   | 1.4        | 1.4        |
| <b>Office of the Ombudsman</b><br>Insurance Reserve              | XR1010                              | 1.8   | 1.8        | 1.8        |