

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



PART I : RECOMMENDED FINANCIAL ADJUSTMENTS

	Approved Position (Operating)	2012 Operating Budget (\$000s)			2013 Future Year Incremental Outlook (\$000s)
		Gross	Revenue	Net	Net
2012 Staff Recommended Operating Budget - Tax Supported	45,574.3	9,355,162	5,677,391	3,677,771	
2012 Staff Recommended Operating Budget - Toronto Parking Authority	298.7	72,327	128,730	-56,403	
Budget Committee Adjustments - December 2, 2011					
None					
Budget Committee Adjustments - December 5, 2011					
<i>Parks, Recreation and Forestry</i>					
Motion:					
That City Council authorize the creation of a new outdoor drop-in swim fee for all ages of \$2.00 including taxes, and direct the General Manager to implement the new fee at all outdoor pools, including Kids Town, as soon as possible.		1,004	917	87	-357
Motion:					
That City Council direct the General Manager, Parks, Forestry and Recreation, to implement a Riverdale Farm visit fee of \$2.00 including taxes, for every visitor to the Riverdale Farm, and to make all the necessary changes to the farm infrastructure to collect the fee.		70	117	-47	-54
Motion:					
That the Thistletown Community Centre be removed from the list of locations from which programming would be eliminated, subject to the corresponding offset to be provided by Councillor Crisanti on December 9, 2011.		588	298	290	269
		-588	-298	-290	-269
Budget Committee Adjustments - December 6, 2011					
None					
2012 Budget Committee Recommended Operating Budget - Tax Supported as at December 6, 2011	45,574.3	9,356,236	5,678,425	3,677,811	-411
2012 Budget Committee Recommended Operating Budget - Toronto Parking Authority as at December 6, 2011	298.7	72,327	128,730	-56,403	

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Budget Committee - December 2, 2011

PART II : ITEMS REQUESTED BY BUDGET COMMITTEE

Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Corporate Briefing Note	The City Manager provide a Confidential Briefing Note to the wrap-up meeting on December 9 and 13 on all the areas that are being contracted out including divisions and number of employees, etc.	A confidential briefing note entitled "Contracting Out Proposals" prepared by the City Manager was distributed to the wrap-up meeting on December 9, 2011.	Receive for Information
City Manager's Office Briefing Note	The City Manager provide a Briefing Note to the wrap-up meeting on December 9 and 13 on the staffing in the Access and Equity Unit of the City Manager's Office in particular staffing numbers and trends over the last decade.	A briefing note entitled "Access & Equity Unit" prepared by the City Manager will be distributed to the wrap-up meeting on December 13, 2011.	Defer to December 13, 2011 Wrap-up Meeting

PART III : REPORT BACK BEFORE BUDGET COMMITTEE

Agenda Item / Report Name	Requested Action	Status / Response	Action Required
None			

PART IV : REFERRALS AND OTHER REPORTS FOR CONSIDERATION

Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Accountability Officers Motion	That the Accountability Offices be amended by providing P Cards, TTC Cards, Green P Parking Cards.	This motion was deferred to Budget Committee Wrap-Up on December 9 and 13, 2011. Two of the Accountability Officers currently use P cards. Parking budgets are insignificant and TTC cards and/or Green P Parking card usage will have minimal, if any, impact.	Consider

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Toronto Police Service Motion	That the 2012 Operating Budget for the Toronto Police Service, be reduced by \$4,291.3 million net, through efficiencies within the civilian staff complement or non-salary expenditures.	<p>This motion is out of order as Council does not have the authority to approve or disapprove specific items in the Toronto Police Services Operating Budget.</p> <p>It can be noted that the 2012 Recommended Operating Budget contains savings from service change reductions of \$43.2 million consisting of base budget savings of \$19.2 million, savings from efficiencies of \$3.6 million, and savings from minor service changes of \$20.4 million.</p> <p>Within the minor service changes are savings from the deferral of hiring of civilian positions that reduce the civilian staff complement to 2148, or 117 below the approved complement. Also, contained within the base budget changes are \$4.4 million in non-salary account reductions.</p>	Receive

Budget Committee - December 5, 2011

PART II : ITEMS REQUESTED BY BUDGET COMMITTEE

Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Emergency Medical Services Briefing Note	The Chief of Toronto EMS provides a Briefing Note on the impact of a hiring deferral on predicted 2012 and 2013 response times.	A briefing note entitled "Impact of Hiring Deferral on Critical Call Response Times 2012 and 2013" prepared by the Chief of Toronto EMS was distributed to the wrap-up meeting on December 9, 2011.	Receive for Information

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Parks, Forestry and Recreation Briefing Notes	<p>The General Manager of Parks, Forestry and Recreation provides Briefing Notes to the wrap-up meeting on the following items:</p> <p>1(a) A comparison of the number of residents who will be able to access the Welcome Policy in 2012 under the current program-based allocation with the number of residents who would be able to access Welcome Policy if it were converted to a dollar-based allocation.</p> <p>1(b) Further, provide the criteria used to identify TDSB shared community centres.</p> <p>2. A breakdown of existing fees and proposed fees for ice permit fees and instructional programs.</p> <p>3. Seven pools - hours of use by each group per pool and when available; amount of maintenance required; number of people on waiting lists for programs provided by the City.</p> <p>4. Arenas - names of user groups and number of hours for the 10 arenas slated to close during daytime hours.</p>	<p>The following briefing notes prepared by the General Manager of Parks, Forestry and Recreation were distributed to the wrap-up meeting on December 9, 2011:</p> <p>"PF&R 2012 Welcome Policy Subsidy"</p> <p>"Eliminate Programming at Selected Shared & Exclusive Use TDSB Schools"</p> <p>"User-Fees for Introductory Courses and Ice Permits"</p> <p>"Relocating Programming from 7 TDSB Pools"</p> <p>"User Groups & Hours at 10 Arenas"</p>	<p>Receive for Information</p> <p>Receive for Information</p> <p>Receive for Information</p> <p>Receive for Information</p> <p>Receive for Information</p>
Toronto Public Library Briefing Note	<p>The Chief Librarian provides a Briefing Note to the wrap-up meeting on barriers to the Toronto Public Library charging a fee for DVD rental and options to address those barriers, including what legislative changes are required.</p>	<p>A briefing note entitled "Toronto Public Library - Barriers to charging a rental fee for DVDs and options to address those barriers including what legislative changes are required" prepared by the Chief Librarian was distributed to the wrap-up meeting on December 9, 2011.</p>	<p>Receive for Information</p>
Community Partnership and Investment Program Briefing Note	<p>The Executive Director, Social Development, Finance and Administration provides a Briefing Note on the following items:</p> <p>Anticipated loss of additional revenues by organizations receiving CPIP Grants as a result of a 10% reduction of CPIP Grants.</p> <p>How much private, Provincial and Federal funding is leveraged off of the City Funding in the CPIP portfolio.</p>	<p>A briefing note entitled "Cost Sharing and Leveraging of Community Partnerships & Investment Program Grants" prepared by the Executive Director, Social Development, Finance and Administration was distributed to the wrap-up meeting on December 9, 2011.</p>	<p>Receive for Information</p>

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



PART III : REPORT BACK BEFORE BUDGET COMMITTEE			
Agenda Item / Report Name	Requested Action	Status / Response	Action Required
None			
PART IV : REFERRALS AND OTHER REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Parks, Forestry and Recreation Motion	That City Council authorize the creation of a new outdoor drop-in swim fee for all ages of \$2.00 including taxes, and direct the General Manager to implement the new fee at all outdoor pools, including Kids Town, as soon as possible.	The introduction of a \$2 fee, including taxes, for outdoor pools will require additional funding of \$1.004 million gross and \$0.087 million net in 2012 and result in incremental net revenue of \$0.357 million in future years. These estimates do not include anticipated capital costs for controlled entrances and turnstiles as it would require site by site assessment.	Consider
Parks, Forestry and Recreation Motion	That City Council direct the General Manager, Parks, Forestry and Recreation, to implement a Riverdale Farm visit fee of \$2.00 including taxes, for every visitor to the Riverdale Farm, and to make all the necessary changes to the farm infrastructure to collect the fee.	The introduction of a \$2 fee, including taxes, at the Riverdale Farm will result in \$0.070 million gross and \$0.047 million in net revenue in 2012 and incremental net revenue of \$0.054 million in 2013. These estimates do not include anticipated capital costs required for such items as gates and collection booths.	Consider
Parks, Forestry and Recreation Motion	That the Welcome Policy implement a subsidy cap per family to ensure that more families are served under the policy.	Welcome Policy subsidy program can serve an estimated additional 7,500 individuals for a total of 39,500 individuals if it is converted from a course-based entitlement to a dollar cap per individual at the 70th percentile of current Welcome Policy usage which is \$455 for Children and Youth and \$212 for Adults. Total Welcome Policy subsidy allocation is \$10.15 million in 2012.	Consider
Parks, Forestry and Recreation Motion	That the Thistletown Community Centre be removed from the list of locations from which programming would be eliminated, subject to the corresponding offset to be provided by Councillor Crisanti on December 9, 2011.	Current cost savings from eliminating programming at the Thistletown Community Centre are \$0.588 million gross and \$0.290 million net with net incremental savings of \$0.269 million in 2013. Reversal of this recommended item will require a corresponding sustainable offset.	Consider

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Budget Committee - December 6, 2011

PART II : ITEMS REQUESTED BY BUDGET COMMITTEE

Agenda Item / Report Name	Requested Action	Status / Response	Action Required
City Planning Briefing Note	The Chief Planner and Executive Director, City Planning provide a Briefing Note to the wrap-up meeting on the following items: 1. The case load per staff number ratio for each of the District Panels including: a. the number of staff and number of applications and the average number of items on each agenda; b. the average length of time to get an application reviewed at a hearing from point of application to decision.	A briefing note entitled "Committee of Adjustment: Applications caseload" prepared by the Chief Planner and Executive Director, City Planning will be distributed to the wrap-up meeting on December 13, 2011.	Defer to December 13, 2011 wrap-up meeting
Toronto Environment Office Briefing Note	Staff provide a Briefing Note to the wrap-up meeting on redirecting current and proposed programmes to address the unfunded remediation and replanting strategy required as a result of the Emerald Ash Borer infestation.	A briefing note entitled "Redirecting Funding for Remediation and Replanting - Emerald Ash Borer Infestation" prepared by the Deputy City Manager and Chief Financial Officer will be distributed to the wrap-up meeting on December 13, 2011.	Defer to December 13, 2011 wrap-up meeting
Toronto Environment Office Briefing Note	Staff from the Toronto Environment Office provide a Briefing Note to the wrap-up meeting with a list of climate change Council approved mitigation and adaptation measures not yet completed.	A briefing note entitled "2012 Operating Budget - Update on Status of Climate Change Action Plan Recommendation" prepared by the staff from the Toronto Environment Office will be distributed to the wrap-up meeting on December 13, 2011.	Defer to December 13, 2011 wrap-up meeting
Transportation Services Briefing Note	The General Manager, Transportation Services provide a Briefing Note to the wrap-up meeting on the total cost of the Graffiti Eradication Program, including enforcement, inspection, contracted removal services, and new staff hires.	A briefing note entitled "Cost of the new Graffiti Management Plan" prepared by the General Manager, Transportation Services was distributed to the wrap-up meeting on December 9, 2011.	Receive for Information
Transportation Services Briefing Note	The General Manager, Transportation Services provide a Briefing Note to the wrap-up meeting summarizing the disposition of revenues generated by the Street Furniture Program, e.g. staff, capital, etc.	A briefing note entitled "Disposition of Revenues Generated by the Street Furniture Program" prepared by the General Manager, Transportation Services was distributed to the wrap-up meeting on December 9, 2011.	Receive for Information

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Toronto Transit Commission Briefing Note	The City Manager, Deputy City Manager and Chief Financial Officer and TTC Chief General Manager provide a Briefing Note to the wrap-up meeting on the advisability of adopting a multi-year subsidy and fare strategy that would include a commitment to an operating subsidy of no less than \$404.1 million in each of 2012, 2013 and 2014 and annual fare increases of 10 cents in each of 2012, 2013 and 2014.	A briefing note entitled "Advisability of Adopting a Multi-Year Subsidy and Fare Strategy" prepared by the City Manager, Deputy City Manager and Chief Financial Officer and TTC Chief General Manager was distributed to the wrap-up meeting on December 9, 2011.	Receive for Information
Toronto Transit Commission Briefing Note	The Chief General Manager, TTC provide a Briefing Note to the wrap-up meeting on the alternative strategies to minimize the cost for Wheeltrans of transporting dialysis patients.	A briefing note entitled "Alternative Strategies to Minimize the Cost for Wheel-Trans of Transporting Dialysis Patients" prepared by the TTC Chief General Manager was distributed to the wrap-up meeting on December 9, 2011.	Receive for Information
PART III : REPORT BACK BEFORE BUDGET COMMITTEE			
Agenda Item / Report Name	Requested Action	Status / Response	Action Required
None			
PART IV : REFERRALS AND OTHER REPORTS FOR CONSIDERATION			
Agenda Item / Report Name	Requested Action	Status / Response	Action Required
None			

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Budget Committee - **December 9, 2011**

PART II : ITEMS REQUESTED BY BUDGET COMMITTEE

Agenda Item / Report Name	Requested Action	Status / Response	Action Required

PART III : REPORT BACK BEFORE BUDGET COMMITTEE

Agenda Item / Report Name	Requested Action	Status / Response	Action Required

PART IV : REFERRALS AND OTHER REPORTS FOR CONSIDERATION

Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.1a) Auditor General's Office Letter	Letter from the Audit Committee (July 5, 2011) entitled "Auditor General's Office - 2012 Operating Budget" recommend to the Budget Committee that: 1. The Auditor General's Office budget for 2012 be maintained at the same level as the 2011 Auditor General's Office budget.	The 2012 Staff Recommended Operating Budget for the Auditor General's Office is \$4.271 million and is consistent with the recommendations of the Audit Committee at its meeting on July 5, 2011.	Adopt
Budget Committee Item (BU20.1b) Office of the Integrity Commissioner Report	Report from the Integrity Commissioner (November 23, 2011) entitled "Office of the Integrity Commissioner - 2012 Operating Budget" recommended that: 1. Budget Committee approve the 2012 Operating Budget of \$211.0 thousand for the Office of the Integrity Commissioner and forward it to the Executive Committee.	Funding in the amount of \$0.211 million is included in the 2012 Staff Recommended Operating Budget. This is consistent with the Integrity Commissioner's recommendation.	Adopt
Budget Committee Item (BU20.1c) Office of the Lobbyist Registrar Report	Report from the Lobbyist Registrar (November 23, 2011) entitled "Office of the Lobbyist Registrar - 2012 Operating Budget" recommended that: 1. Budget Committee approve the 2012 Operating Budget of \$1,052.3 thousand net for the Office of the Lobbyist Registrar and forward it to the Executive Committee.	Funding in the amount of \$1.061 million gross and \$1.052 million net is included in the 2012 Staff Recommended Operating Budget. This is consistent with the Lobbyist Registrar's recommendation.	Adopt

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.1d) Office of the Ombudsman Report	<p>Report from the Ombudsman (November 24, 2011) entitled "Office of the Ombudsman - 2012 Operating Budget" recommended that:</p> <ol style="list-style-type: none"> Budget Committee approve the 2012 Operating Budget of \$1,421.1 thousand gross and net for the Office of Ombudsman and forward it to the Executive Committee. 	<p>Funding in the amount of \$1.421 million is included in the 2012 Staff Recommended Operating Budget. This is consistent with the Ombudsman's recommendation.</p>	Adopt
Budget Committee Item (BU20.1e) Non-Program Report	<p>Report from the Deputy City Manager Cluster B (November 25, 2011) entitled "Development Application Review Fees - 2012 Operating Budget" recommended that:</p> <ol style="list-style-type: none"> City Council adopt the Fee Schedule for Planning Applications set out in Appendix 1 to this report effective April 1, 2012 and that the Municipal Code Chapter 441-4 be amended accordingly. City Council authorize the City Solicitor to introduce the necessary bills to give effect to these recommendations. 	<p>The City's 2012 Recommended Non-Program Budget includes \$6.6 million of net revenues for the collection of direct and indirect costs. The remaining \$0.150 million for capital costs will be directed to City Reserves.</p>	Adopt
Budget Committee Item (BU20.1g) Fire Services Letter	<p>Letter from the City Clerk (May 27, 2011) transmitting a report entitled "Fire Services Master Plan, 2007 - Implementation Status - 2012 Operating Budget" from the Community Development and Recreation Committee to the Budget Committee that:</p> <ol style="list-style-type: none"> Community Development and Recreation Committee forwarded the report (May 10, 2011) from the Fire Chief and General Manager, Toronto Fire Services, to the Budget Committee for information. Community Development and Recreation Committee requested the Fire Chief and General Manager, Toronto Fire Services to include the staffing levels required to meet NFPA standard 1710 in the 2012 Fire Services multi-year budget submission for consideration by Council. 	<p>The staff report was referred for consideration with the 2012 Recommended Fire Services Capital and Operating Budgets to Budget Committee's meeting of December 6, 2011.</p> <p>Due to affordability constraints, the 2012 Recommended Operating Budget for Fire Services does not include any new funding that would provide additional staff to comply with the NFPA Standards.</p>	Receive

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.1h) Toronto Police Service Report	<p>Report from the Chair, Toronto Police Services Board (October 25, 2011) entitled "Toronto Police Service - 2012 Revised Operating Budget Request" recommended that:</p> <ol style="list-style-type: none"> The Budget Committee approve the Toronto Police Service's 2012 net operating budget request of \$936.3 Million (M), which achieves \$43.1M of the \$93M (or 4.6 of the 10%) City reduction target. The Budget Committee approve the deferral of the increased contribution to the City's Sick Pay Gratuity Reserve, on the condition that any Service surpluses in 2011 (up to \$6.5M) be allocated to the City Sick Pay Reserve. 	<p>The Toronto Police Services Board approved a 2012 net Operating Budget for the Service of \$936.3 million.</p> <p>The City's 2012 Recommended Operating Net Budget for the Service of \$933.7 million reflects a further reduction of \$2.547 million consisting of an increased recovery from the Court Security Uploading and reduced salary expenses pending the Senior Officer salary settlement as provisions have been set aside, outside from the Toronto Police Service's Operating Budget.</p>	Receive
Budget Committee Item (BU20.1i) Toronto Police Services Board Report	<p>Report from the Chair, Toronto Police Services Board (October 25, 2011) entitled "Toronto Police Services Board - 2012 Operating Budget Request" recommended that:</p> <ol style="list-style-type: none"> The Budget Committee approve a net 2012 operating budget request of \$2,251,600 which is a decrease of 5.2% over a projected 2011 budget of \$2,374,100. 	<p>The Toronto Police Services Board approved a 2012 net Operating Budget for the Board of \$2,251,600.</p> <p>The City's 2012 Recommended Operating Net Budget for the Board of \$2,208,700 reflects reduced salary expenses pending the Senior Officer salary settlement as provisions have been set aside, outside from the Toronto Police Services Board's Operating Budget.</p>	Receive
Budget Committee Item (BU20.1j) Toronto Police Service - Parking Enforcement Unit Report	<p>Report from the Chair, Toronto Police Services Board (October 14, 2011) entitled "Toronto Police Service - Parking Enforcement Unit: 2012 Operating Budget Request" recommended that:</p> <ol style="list-style-type: none"> The Budget Committee approve a 2012 net operating budget request of \$42.1 Million (M), a \$1.6M increase over the adjusted 2011 net budget. 	<p>The 2012 Staff Recommended Operating Budget of \$42.1 million net for the Toronto Police Service Parking Enforcement Unit is consistent with the recommendation by the Police Services Board at its meeting on October 14, 2011.</p>	Adopt

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required										
Budget Committee Item (BU20.1k) Toronto Transit Commission Conventional Letter	<p>Letter from the General Secretary, Toronto Transit Commission (June 16, 2011) entitled "2012 Toronto Transit Commission Operating Budget" recommended that the Budget Committee approve the following:</p> <ol style="list-style-type: none"> 1. The preliminary 2012 Transit Operating subsidy to the TTC. 2. Confirmation of the establishment of an additional long-term subsidy receivable in the amount of \$13.68 million to cover post-retirement benefit non-cash expenses for 2012 consistent with previous accounting treatment approved by Council. 3. Confirmation of the establishment of an additional long-term subsidy receivable in the amount of \$14.0 million to cover accident claims non-cash expenses for 2012 consistent with previous accounting treatment approved by Council as noted in (b) above. 	<p>The June letter reflects TTC's preliminary 2012 Operating Budget and does not include the reductions incorporated into the 2012 Recommended Operating Budget of \$1.441 billion gross and \$404.101 million net.</p>	<p>Receive</p> <p>Refer to City Treasurer</p> <p>Refer to City Treasurer</p>										
Budget Committee Item (BU20.1l) Wheel-Trans Letter	<p>Letter from the General Secretary, Toronto Transit Commission (June 16, 2011) entitled "2012 Wheel-Trans Operating Budget" recommended that the Budget Committee approve the following:</p> <ol style="list-style-type: none"> 1. Approve the preliminary 2012 Wheel-Trans Operating Budget as described in this report and summarized on Appendix A (attached). 2. Note that the 2012 Wheel Trans Operating Budget includes a shortfall of \$6.9 million as summarized below: <table style="margin-left: 40px; border-collapse: collapse;"> <tr> <td style="padding-right: 20px;">Expenditures</td> <td style="text-align: right;">\$103.6 million</td> </tr> <tr> <td>Revenues</td> <td style="text-align: right;"><u>\$5.7 million</u></td> </tr> <tr> <td></td> <td style="text-align: right;">\$ 97.9 million</td> </tr> <tr> <td>2011 City Operating Subsidy</td> <td style="text-align: right;"><u>\$91.0 million</u></td> </tr> <tr> <td>Shortfall</td> <td style="text-align: right;"><u>\$6.9 million</u></td> </tr> </table>	Expenditures	\$103.6 million	Revenues	<u>\$5.7 million</u>		\$ 97.9 million	2011 City Operating Subsidy	<u>\$91.0 million</u>	Shortfall	<u>\$6.9 million</u>	<p>The June letter reflects Wheel-Trans' preliminary 2012 Operating Budget and does not include the reductions incorporated into the 2012 Recommended Operating Budget, which is \$95.207 million gross and \$89.882 million net.</p>	<p>Receive</p>
Expenditures	\$103.6 million												
Revenues	<u>\$5.7 million</u>												
	\$ 97.9 million												
2011 City Operating Subsidy	<u>\$91.0 million</u>												
Shortfall	<u>\$6.9 million</u>												

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.11) Wheel-Trans Letter (Cont'd)	3. Note that the Wheel-Trans Service Plan encompasses the following key factors: <ul style="list-style-type: none"> • Eligibility Criteria and Application Process remain unchanged • Active registrant base increasing by 16% to 52,000 • Customer trips increasing to 3.1 million reflecting a 7% increase in demand • Accommodating 98% of trips • No provision included in this budget for the financial impact of the yet-to-be determined collective bargaining agreements effective April 1, 2011 • No provision made in the budget for any increase in the City of Toronto's sedan taxi meter rates • Further integration with the conventional transit system • Community Bus routes remain at five (5) • Building upon scheduling enhancements and AVL technology • Operating Budget Workforce remains unchanged at 532 positions at December 31, 2011 • The service area does not increase beyond the City of Toronto boundaries • No impact from AODA Transportation Standards until 2013 		
Budget Committee Item (BU20.1m) Toronto Public Health Letter	Letter from the Board of Health (September 13, 2011) entitled "Toronto Public Health 2012 Operating Budget Request" recommended to the Budget Committee that: <ol style="list-style-type: none"> 1. City Council approve the Toronto Public Health 2012 Operating Budget request of \$228,226.7 thousand gross / \$41,137.4 thousand net as summarized in Table 1, "2012 Operating Budget Request". 2. City Council approve the list of base budget adjustments included in Table 5, "Overview of 2012 Operating Budget Request" of this report totalling an increase of \$1,999.8 thousand gross and \$818.5 thousand net. 3. City Council approve 2012 Reduction Options of \$8,242.6 thousand gross and \$4,458.4 thousand net as outlined in Table 3, "2012 Requested Reduction Options Budget". 	The 2012 Recommended Operating Budget for Toronto Public Health is \$0.379 million net over the Board of Health recommended 2012 Operating Budget for Toronto Public Health due to the following: <ul style="list-style-type: none"> - a reduction to corporate overhead charges of \$0.790 million gross and \$0.198 million net is not recommended. - the 2012 Recommended CPIP Budget for Aids and Drug Prevention program was reduced by 10% or \$0.242 million to \$2.177 million (as compared to the BOH recommended budget of \$2.419 million) resulting in a corresponding reduction of \$0.181 million in provincial funding (75% Provincial share) from \$1.814 million to \$1.633 million to maintain the cost-sharing ratio 75%/25% between the City and the Province. 	Receive

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.1m) Toronto Public Health Letter (Cont'd)	<p>4. The Toronto Public Health 2012 Operating Budget submission be adjusted to include two 100% provincially funded (0% net to the City) public health nurses to work on health issues for newcomers and for at-risk communities.</p> <p>5. The 10% savings in the 2012 Toronto Public Health Operating Budget be reinvested in public health services to protect and promote health and maximize provincial funding.</p>	<p>This recommendation was adopted by City Council on September 21, 2011 and TPH's 2011 Operating Budget has been adjusted by \$0.170 million gross and \$0 net, and an increase of 2 positions.</p> <p>City Programs, Agencies, Boards and Commission were to submit reduction options to achieve a 10% reduction target. Given the overall financial challenges, re-investing TPH's savings is not recommended at this time.</p>	
Budget Committee Item (BU20.1n) Toronto Transit Commission and Wheel-Trans Letter	<p>Letter from the General Secretary, Toronto Transit Commission (September 20, 2011) entitled "Amended 2012 TTC and Wheel-Trans Operating Budgets" advising that the Toronto Transit Commission approved the recommendations in the staff report as follows:</p> <p>1) Approve the amended 2012 TTC and Wheel-Trans Operating Budgets as outlined in this report, noting that:</p> <ul style="list-style-type: none"> • The \$85 and \$16 million shortfalls (a total of \$101 million) included in the preliminary 2012 TTC and Wheel-Trans Operating budgets respectively, have been reduced significantly to \$21 and \$8 million (a total of \$29 million) through a series of measures including expenditure reductions, staff reductions and, adjustments to service loading standards; • Subject to further budget discussions and a review of all core, efficiency and user fee recommendations, staff recommend Commission support, in principle, for a 10 cent fare increase, which if implemented January 1, 2012, would generate approximately \$30 million in 2012 to address the remaining shortfall, noting that the formal recommendation on a fare increase will be presented to the Commission in December following the results of the City's Core Service and Service Efficiency Reviews; • Staff has commenced activity to pursue contracting out opportunities; 	<p>The September letter includes the requested 2012 TTC and Wheel-Trans Operating Budget and incorporates reductions of \$64 million for TTC and reductions of \$8 million for Wheel-Trans. The staff recommended 2012 Operating Budgets for TTC and Wheel-Trans is consistent with this report and reflects all the reductions approved by the Commission. The 2012 Recommended Operating Budget for TTC is \$1.441 billion gross and \$404.101 million net. The 2012 Recommended Operating Budget for Wheel-Trans is \$95.207 million gross and \$89.882 million net.</p> <p>In addition to the Commission approved reductions, City staff recommend a 10 cent fare increase which will generate \$30 million in revenue and is included in the 2012 Non-Program Revenue Budget.</p>	<p>Receive for Information</p>

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.1n) Toronto Transit Commission and Wheel-Trans Letter (Cont'd)	2) Approve the recommendations contained in the confidential attachment, noting that this information will remain confidential until such time as all the recommendations and related matters are completed to the satisfaction of the TTC General Counsel; 3) Approve the development of a multi-year fare, service, subsidy strategy in conjunction with the City of Toronto, taking into consideration appropriate targets for ridership levels, service initiatives and revenue/cost ratios; 4) Forward this report to the City of Toronto Budget Committee for confirmation of the 2012 Transit Operating subsidies for the TTC and Wheel-Trans; 5) Forward this report to the Ontario Minister of Transportation, the Ontario Minister of Energy and Infrastructure, and the Ontario Minister of Finance, for information; 6) Forward this report to the Federal Minister of Transport, Infrastructure and Communities, for information, and; 7) Forward this report to Metrolinx for information.		

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



	<p>And advising that Toronto Transit Commission approved the report with the following amendments:</p> <ol style="list-style-type: none"> 1. That the proposed TTC fare increase referred to in Recommendation No.1 be deferred to the December TTC meeting, and only considered as a last resort. 2. That Recommendation No. 3 in the staff report be amended to include the words “and the Provincial Government” after the words “City of Toronto” so such recommendation now reads: “Approve the development of a multi-year fare, service, subsidy strategy in conjunction with the City of Toronto and the Provincial Government, taking into consideration appropriate targets for ridership levels, service initiatives and revenue/cost ratios.” 		
Agenda Item / Report Name	Requested Action	Status / Response	Action Required
<p>Budget Committee Item (BU20.1n)</p> <p>Toronto Transit Commission and Wheel-Trans</p> <p>Letter (Cont'd)</p>	<p>The Commission also approved the following motions:</p> <ol style="list-style-type: none"> 1. That staff report back to the Commission on the disposition of: <ul style="list-style-type: none"> • The \$60 million surplus from 2010; and • The \$24 million Fare Stabilization Fund 2. That the “Blue Night Service” be maintained as approved by the last Commission “Route Service” review early this year. 3. That the Chief General Manager be requested to report back to the December meeting on creative options on the current TTC Operating subsidy business model, including funding possibilities that do not rely entirely on the property tax base subsidy. 		

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



<p>4. That a report be brought to the next TTC meeting on a comparative cost analysis on operating Wheel-Trans services, including reducing the “service ratio” within TTC Wheel-Trans and the possibility to shift dialysis patients to alternate service providers.</p> <p>5. That a formal request be made to the Provincial and Federal Governments to increase the subsidy on the Operating and Capital Budgets and this recommendation be forwarded to City of Toronto Council for its endorsement.</p> <p>6. That the Chief General Manager be requested to review and report back to the December TTC meeting on the role of Metrolinx and the TTC on planning/operating transit responsibilities.</p> <p>7. That the Chief General Manager develop a draft three-year Operating Budget for the years 2013-2015 for presentation to the Commission in 2012.</p>	
---	--

WRAP-UP NOTES TO BUDGET COMMITTEE (December 9, 2011)
2012 Recommended Operating Budget
Tax Supported Programs and Agencies
and Toronto Parking Authority
Summary of Budget Review Process



Agenda Item / Report Name	Requested Action	Status / Response	Action Required
Budget Committee Item (BU20.1v) Toronto Public Library Report	Report from the City Manager (November 21, 2011) to the City Librarian, Toronto Public Library regarding Toronto Public Library - Service Efficiency Study.	The City Manager forwarding to the City Librarian, Toronto Public Library, a copy of the final report of the DPRA Consulting Team on the Toronto Public Library Service Efficiency Study and advising that this report will be before the City's Budget Committee as part of its consideration of the 2012 Capital and Operating Budgets.	Refer back to the City Manager
Budget Committee Item (BU20.1w) Toronto Transit Commission Report	Report from the City Manager (November 17, 2011) to the Chief General Manager, Toronto Transit Commission regarding Toronto Transit Commission - Service Efficiency Study.	The City Manager forwarding to the Chief General Manager, Toronto Transit Commission, a copy of the final report prepared by Accenture, in consultation with the City of Toronto and the Toronto Transit Commission, on the Toronto Transit Commission Service Efficiency Study and advising that this report will be before the City's Budget Committee as part of its consideration of the 2012 Capital and Operating Budgets.	Refer back to the City Manager
Budget Committee Item (BU20.1x) Toronto Police Service Report	Report from the City Manager (November 17, 2011) to the to the Chair, Toronto Police Services Board, and the Chief of Police, Toronto Police Service regarding Toronto Police Service - Service Efficiency Study.	The City Manager forwarding to the Chair, Toronto Police Services Board, and the Chief of Police, Toronto Police Service, a copy of the final report from Ernst and Young on the Toronto Police Service - Service Efficiency Study and advising that this report will be before the City's Budget Committee as part of its consideration of the 2012 Capital and Operating Budgets.	Refer back to the City Manager