



Monarch

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December 2<sup>nd</sup>, 2011

Merle MacDonald, Committee Secretariat  
Planning and Growth Management Committee  
City of Toronto, 10th Floor, West Tower  
100 Queen Street West  
Toronto, ON M5H2N2

HAND DELIVERED

BU 19.1.26

**RE: CITY OF TORONTO'S USER FEE POLICY  
DECEMBER 7<sup>TH</sup> PUBLIC MEETING: CITY OF TORONTO BUDGET COMMITTEE**

Mr. MacDonald:

As a member of the Toronto Chapter of BILD, I have read the organization's submission dated November 30<sup>th</sup>, in response to the City's proposed amendments to user fee policies. On behalf of Monarch Corporation, I must bolster BILD's submission with this supplementary letter. I will also take this opportunity to reiterate the following recommendations:

*The planning, development, and building related user fees proposed for 2012 should be significantly reduced in light of recent and forthcoming process-efficiency improvement measures being implemented among various City departments and agencies. The cost-recovery methodology should be considered more appropriately in the context of current and forecasted service standards.*

*Any recommendations adopted by Council with respect to the proposed adjustments to cost-recovery formulae should include a requirement for City Staff to work, in consultation with BILD, on implementing established service-delivery improvements relating to right-of-way management matters.*

We trust that you will take these comments into consideration. If you have any questions or concerns, please don't hesitate to contact the undersigned.

Sincerely,

Anthony DeCarli  
Director of Development, High-Rise Division  
Monarch Corporation

CC: Councillor Mark Grimes, Ward 6, City of Toronto  
Councillor Adam Vaughan, Ward 20, City of Toronto  
Councillor Shelley Carroll, Ward 33, City of Toronto  
Councillor Glenn De Baeremaeker, Ward 38, City of Toronto  
Paula Tenuta, Vice President, Policy & Government Relations, BILD (by email)  
Danielle Chin, Municipal Government Advisor, BILD (by email)