DIAMONDCORP

December 6, 2011

Merle MacDonald
10th floor, West Tower, City Hall
100 Queen Street West
Toronto, ON M5H 2N2

RE: City of Toronto's User Fee Policy
December 7th Public Meeting: City of Toronto Budget Committee

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Dear Ms. MacDonald,

As a member of the Toronto Chapter of BILD, I have read the industry's response dated November 30th to the City's proposed fee policy and on behalf of my company; we are in full support of this position. We will also to take this opportunity to reiterate the following recommendations:

That the proposed fee policy be significantly reduced from the full cost recovery model in an effort to incorporate recent and forthcoming process efficiency improvements. Commencing shortly beyond the 2012 calendar year, this fee policy could be reviewed again for the full cost recovery model. This will also add an incentive for City Staff to continue to seek process efficiencies for full cost recovery.

And that any adopted recommendations include a requirement for City Staff to continue to work with BILD through the established service delivery improvements exercise for a service review of right-of-way management.

We trust that you will take these comments into consideration. If you have any questions or concerns, please don't hesitate to contact the undersigned.

Sincerely,

Robert Blazevski, Executive Vice President
Diamond Corp.

CC: Paula Tenuta, Vice President, Policy & Government Relations, BILD
Danielle Chin, Municipal Government Advisor, BILD

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