

February 10, 2011

To: Executive Committee

From: Budget Committee

Subject: 2011 Capital Budget

Recommendations:

The Budget Committee recommends to the Executive Committee that:

- I. City Council approve the 2011 Budget Committee Recommended (Tax Supported) Capital Budget, which incorporates all decisions made during the Budget Committee meeting of January 24 and 25, 2011, with total project cost of \$2.321 billion and, 2011 cash flows of \$2.757 billion with future year commitments of \$2.407 billion in 2012; \$1.743 billion in 2013; \$1.034 billion in 2014; \$343.025 million in 2015; and \$416.538 million in 2016 to 2020 as detailed in Appendix 1, comprised of:**
 - a. New Cash Flow Funding for:**
 - i. new and change in scope projects / sub-projects with a total project cost of \$2.321 billion requiring: 2011 cash flow of \$514.1 million and future year commitments of \$398.7 million in 2012; \$647.2 million in 2013; \$633.4 million in 2014; \$166.1 million in 2015 and (\$38.9) million in 2016 to 2020 (see Appendix 1(ii));**
 - ii. previously approved projects / sub-projects totalling \$5.673 billion requiring: 2011 cash flow of \$1.536 billion and future year commitments of \$2.008 billion in 2012; \$1.096 billion in 2013; \$400.9 million in 2014, \$177 million in 2015 and \$455.5 million in 2016 – 2020 (see Appendix 1(iii));**
 - iii. previously approved projects / sub-projects with carry forward funding from 2009 and prior years requiring 2011 cash flow of \$107.2 million, which forms part of the affordability debt target and require Council to reaffirm their commitment; and**

- b. **2010 cash flow for previously approved projects / sub-projects with carry forward funding from 2010 into 2011 totalling \$706.7 million (see Appendix 1(vi)).**

CITIZEN CENTRED SERVICES – A

1. City Council approve the 2011 Recommended Capital Budget for 311 Toronto with a total project cost of \$1.856 million, and 2011 cash flow of \$6.942 million with no future year commitments comprised of the following:

- a. New Cash Flow Funding for:**

- i. 4 new/change in scope sub-projects with a 2011 total project cost of \$1.856 million that requires cash flow of \$1.856 million in 2011;
 - ii. 2 previously approved sub-projects with a 2011 cash flow of \$2.663 million in 2011; and
 - iii. 1 previously approved sub-projects with carry forward funding from 2009 requiring 2011 cash flow of \$0.018 million.
 - b. 2010 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2010 into 2011 totalling \$2.405 million.
- 2. City Council approve the new debt service costs of \$0.010 million in 2011 and incremental debt costs of \$0.042 million in 2012 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
 - 3. City Council approve the 2012-2020 Capital Plan for 311 Toronto totalling \$34.302 million in project estimates, comprised of \$4.324 million in 2012; \$4.945 million in 2013; \$4.669 million in 2014 \$4.296 million in 2015; \$5.516 million in 2016; \$4.106 million in 2017 \$1.979 million in 2018; \$3.099 million in 2019; and \$1.368 million in 2020.
 - 4. City Council consider the net operating impacts in the 311 Toronto's operating budget of \$1.886 million for 2012; \$0.102 million in 2013; \$1.551million in 2014 and \$1.551 million in 2016 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.

Children's Services

- 5. City Council approve the 2011 Recommended Capital Budget for Children's Services with a total project cost of \$5.144 million and a 2011 cash flow of \$8.663 million and future year commitments of \$4.053 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. three new/change in scope sub-projects with a total project cost of \$5.144 million that requires cash flow of \$1.591 million in 2011; \$1.431 million in 2012; \$1.672 million in 2013; and \$0.450 million in 2014; and
 - ii. four previously approved sub-projects with a 2011 cash flow of \$3.840 million; and future year commitments of \$0.500 million in 2012.
 - b. 2010 approved cash flow for five previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$3.232 million.

6. City Council approve new debt service costs of \$0.039 million in 2011; incremental debt costs of \$0.201 million in 2012; \$0.192 million in 2013; \$0.187 million in 2014; and \$0.047 million in 2015 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
7. City Council approve the 2012-2020 Capital Plan for Children's Services totaling \$17.042 million in project estimates, comprised of \$0.852 million in 2012; \$0.601 million in 2013; \$1.902 million in 2014; \$2.084 million in 2015; \$2.471 million in 2016; \$1.926 million in 2017; \$2.147 million in 2018; \$2.519 million in 2019; and \$2.540 million in 2020.
8. The General Manager of Children's Services review strategies to maintain the sustainability of the Child Care Capital Reserve Fund in time for the 2012 Capital Budget process.
9. City Council approve 9 temporary capital positions for the delivery of new 2011 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

Court Services

10. City Council approve the 2011 Recommended Capital Budget for Court Services with a 2011 cash flow of \$0.243 million, comprised of the following:
 - a. one previously approved sub-project with carry forward funding from 2010 into 2011 totalling \$0.243 million.
11. City Council approve the 2012-2020 Capital Plan for Court Services totalling \$1.2 million in project estimates, comprised of \$0.600 million in 2012, and \$0.600 million in 2014.

Economic Development and Culture

12. City Council approve the 2011 Recommended Capital Budget for Economic Development and Culture with a total project cost of \$28.644 million, and 2011 cash flow of \$31.653 million and future year commitments of \$14.062 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 25 new sub-projects with a 2011 total project cost of \$28.644 million that requires cash flow of \$14.932 million in 2011 and a future year commitment of \$13.712 million in 2012; and
 - ii. 10 previously approved sub-projects with a 2011 cash flow of \$10.075 million and a future year commitment of \$0.350 million in 2012.

- b. 2010 approved cash flow for 19 previously approved sub-projects with carry forward funding from 2010 and prior years into 2011 totaling \$6.646 million.
- 13. City Council approve new debt service costs of \$0.164 million in 2011 and incremental debt costs of \$0.795 million in 2012 and \$0.443 million in 2013 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
- 14. City Council approve the 2012-2020 Recommended Capital Plan for Economic Development and Culture totaling \$94.125 million in project estimates, comprised of \$6.857 million in 2012; \$11.585 million in 2013; \$10.485 million in 2014; \$11.378 million in 2015; \$10.915 million in 2016; \$10.800 million in 2017; \$11.135 million in 2018; \$10.900 million in 2019; and, \$10.070 million in 2020.
- 15. City Council consider operating impacts of \$0.087 million in 2012 and net revenue of \$0.173 million in 2013, including 2 additional positions, emanating from approval of the 2011 Recommended Capital Budget for inclusion in future year operating budgets.
- 16. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funds during 2011 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 17. The General Manager of Economic Development and Culture, with Financial Planning staff, review the BIA Streetscape Program requirements and report to Budget Committee by June 2011, on a strategy for managing the growing unfunded demand within debt affordability limits.
- 18. The General Manager of Economic Development and Culture, with Financial Planning staff, report to Budget Committee no later than April 2011 on the funding status of the Fort York Visitor Centre Project.

Emergency Medical Services

- 19. City Council approve the 2011 Recommended Capital Budget for Emergency Medical Services with a total project cost of \$3.363 million and a 2011 cash flow of \$8.018 million and future year commitments of \$2.510 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. one new sub-project and eleven change in scope sub-projects with a 2011 total project cost of \$3.363 million that requires cash flow of \$1.860 million in 2011 and future year commitments of \$1.047 million in 2012; and \$0.456 million in 2013; and
 - ii. eleven previously approved sub-projects with a 2011 cash flow of \$3.744 million and future year commitments of \$0.927 million in 2012 and \$0.080 million in 2013.

- b. 2010 approved cash flow for six previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$2.414 million.**
- 20. City Council approve the new debt service costs of \$0.018 million in 2011 and incremental debt costs of \$0.101 million in 2012, \$0.122 million in 2013, and \$0.048 in 2014 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets;**
- 21. City Council approve the 2012-2020 Capital Plan for Emergency Medical Services totaling \$34.511 million in project estimates, comprised of \$0.330 million in 2012; \$3.225 million in 2013; \$6.476 million in 2014; \$6.431 million in 2015; \$5.248 million in 2016; \$1.986 million in 2017; \$1.783 million in 2018; \$4.686 million in 2019; and \$4.346 million in 2020.**
- 22. City Council consider the net operating impacts in the Emergency Medical Services' operating budget of \$0.151 million for 2011; \$0.006 million in 2012; and \$0.106 million in 2013 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.**

Long-Term Care Homes & Services

- 23. City Council approve the 2011 Recommended Capital Budget for Long-Term Care Homes & Services with a total project cost of \$18.500 million, and 2011 cash flow of \$42.980 million and future year commitments of \$24.0 million comprised of the following:**
 - a. New Cash Flow Funding for:**
 - i. 8 new/change in scope sub-projects with a 2011 total project cost of \$18.500 million that requires cash flow of \$12.250 million in 2011 and a future year commitment of \$0.500 million in 2012; \$5.500 million in 2013; and \$0.250 million in 2014; and**
 - ii. 7 previously approved sub-projects with a 2011 cash flow of \$23.610 million; and a future year commitment of \$17.750 million in 2012.**
 - b. 2010 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$7.120 million.**
- 24. City Council approve new debt service costs of \$0.219 million in 2011 and incremental debt costs of \$0.931 million in 2012, \$0.190 million in 2013, \$0.584 million in 2014, and \$0.026 million in 2015 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.**
- 25. City Council approve the 2012-2020 Recommended Capital Plan for Long-Term Care Homes totaling \$106.266 million in project estimates, comprised of \$19.250 million in 2012; \$23.200 million in 2013; \$15.046 million in 2014; \$8.313**

million in 2015; \$8.313 million in 2016; \$8.036 million in 2017; \$8.036 million in 2018; \$8.036 million in 2019; and \$8.036 million in 2020.

26. City Council consider operating savings of \$(0.416) million net in 2011; and incremental costs of \$0.292 million net in 2013, and \$0.876 million net in 2014, emanating from the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.
27. The General Manager of Long-Term Care Homes and Services report on the financial plan and details of the proposed Campus of Care development at the Kipling Acres site to the Budget Committee through the Community Development and Recreation Committee, in time for the 2012 Capital Budget process.
28. The General Manager of Long-Term Care Homes and Services report to the Budget Committee through the Community Development and Recreation Committee in time for the 2012 Capital Budget process, on a plan to redevelop the remainder of all B and C classified long-term care homes within the 10-Year Capital Plan that includes the following:
 - a. proposed business model;
 - b. minimum financial requirements to reconstruct the type B and C classified long-term care homes;
 - c. timing of expenditures and bed development; and
 - d. implications on state of good repair backlog of not proceeding in the next ten years.

Parks, Forestry and Recreation

29. City Council approve the 2011 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$84.661 million, and 2011 cash flow of \$118.156 million and future year commitments of \$76.076 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 103 new/change in scope sub-projects with a 2011 total project cost of \$84.661 million that requires cash flow of \$53.802 million in 2011 and a future year commitment of \$26.762 million in 2012, \$3.497 million in 2013 and \$0.600 million in 2014;
 - ii. 27 previously approved sub-projects with a 2011 cash flow of \$26.571 million and a future year commitment of \$26.543 million in 2012; and \$18.674 million in 2013; and
 - iii. 16 previously approved sub-projects with carry forward funding from 2009 and prior years requiring 2011 cash flow of \$8.519

million which forms part of the affordability target that requires Council to reaffirm its commitment.

- b. 2010 approved cash flow for 74 previously approved sub-projects with carry forward funding from 2010 into 2011 totalling \$29.264 million.
- 30. City Council approve new debt service costs of \$0.696 million in 2011 and incremental debt costs of \$2.941 million in 2012, \$0.072 million in 2013, \$0.015 million in 2014 and \$0.063 million in 2015 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
- 31. City Council approve the 2012-2020 Recommended Capital Plan for Parks, Forestry and Recreation totalling \$678.223 million in project estimates, comprised of \$99.288 million in 2012; \$77.994 million in 2013; \$56.839 million in 2014; \$65.120 million in 2015; \$78.034 million in 2016; \$75.030 million in 2017; \$86.306 million in 2018; \$81.106 million in 2019; and, \$58.506 million in 2020;
- 32. City Council consider operating impacts of \$0.011 million in 2011; \$1.314 million in 2012; \$0.705 million in 2013; \$0.050 million in 2014; and, \$0.016 million in 2015 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.
- 33. City Council approve 2 temporary capital positions for the delivery of new 2011 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.
- 34. The Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2011 with the following conditions:
 - a. projects funded must be emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - b. all projects charged to the 2011 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c. use of the funding must be reported in all variance reports; and
 - d. any unspent balance at year-end cannot be carried forward.
- 35. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2011 and, if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
- 36. Consistent with the 2010 Approved Operating Budget recommendation, Parks, Forestry and Recreation continue to review future impacts of capital projects

on operating budgets and continue to consider alternative models for service delivery to mitigate future operating impacts.

Shelter Support and Housing Administration

37. City Council approve the 2011 Recommended Capital Budget for Shelter, Support and Housing Administration with a total project cost of \$0.900 million and a 2011 cash flow of \$3.512 comprised of the following:
 - a. New Cash Flow Funding for:
 - i. two new sub-projects with a total project cost of \$0.900 million that require cash flow of \$0.900 million in 2011; and
 - ii. two previously approved sub-projects with a 2011 cash flow of \$0.950 million.
 - b. 2010 approved cash flow for two previously approved sub-projects with a 2011 cash flow of \$1.662 million with carry forward funding from 2010 into 2011 totaling \$1.662 million.
38. City Council approve new debt service costs of \$0.023 million in 2011; and incremental debt costs of \$0.095 million in 2012 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 Operating Budget and future year operating budgets.
39. City Council approve the 2012-2020 Capital Plan for Shelter, Support and Housing Administration totaling \$30.150 million in project estimates, comprised of \$1.100 million in 2012; \$1.200 million in 2013; \$2.700 million in 2014; \$9.200 million in 2015; \$8.200 million in 2016; \$4.050 million in 2017; \$1.900 million in 2018; \$0.900 million in 2019; and \$0.900 million in 2020.
40. City Council consider the operating impacts of \$0.883 million for 2012 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in 2012 and future year operating budgets.
41. The General Manager of Shelter, Support and Housing Administration report to Budget Committee through the Community Development and Recreation Committee on the details of the proposed redevelopment of the Seaton House Shelter, and report the plans and financial implications of other redevelopment opportunities through the Community Development and Recreation Committee as they are identified.

Toronto Employment & Social Services

42. City Council approve the 2011 Recommended Capital Budget for Toronto Employment and Social Services with a total project cost of \$9.223 million and a 2011 cash flow of \$11.970 million and future year commitments of \$2.600 million. The 2011 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:

- i. one new sub-project with a 2011 total project cost of \$9.223 million that requires cash flow of \$9.223 million in 2011; and
 - ii. five previously approved sub-projects with a 2011 cash flow of \$0.805 million and a future year commitment of \$1.300 million in 2012; \$1.000 million in 2013; and \$0.300 million in 2014.
 - b. 2010 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$1.942 million.
43. City Council consider the operating impacts of \$0.194 million net in 2011 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.
44. City Council approve that the future year commitment of \$2.600 million for all planned IT projects be subject to confirmation of 100% funding from the Province.
45. City Council adopt the recommendations in the confidential report dated January 4, 2011 from the Chief Corporate Officer entitled "Relocation of Toronto Employment and Social Services Office" that:
- a. City Council authorize the Chief Corporate Officer, in consultation with the General Manager of Toronto Employment and Social Services (TESS), to pursue the real estate relocation strategy as outlined in the recommendations contained in Confidential Attachment 1.
 - b. City Council authorize the public release of the confidential information contained in Confidential Attachment 1 of this report upon the execution and completion of the real estate agreements.

CITIZEN CENTRED SERVICES – B

City Planning

46. City Council approve the 2011 Recommended Capital Budget for City Planning with a total project cost of \$4.634 million and a 2011 cash flow of \$6.981 million and future year commitments of \$2.435 million, comprised of the following:
- a. New Cash Flow Funding for:
 - i. 7 new/change in scope sub-projects with a 2011 total project cost of \$4.634 million that requires cash flow of \$2.526 million in 2011 and a future year commitment of \$2.435 million in 2012; and
 - ii. previously approved sub-project with a 2011 cash flow of \$2.108 million.

- b. 2010 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$2.347 million.
- 47. City Council approve new debt service costs of \$0.047 million in 2011, and incremental costs of \$0.279 million in 2012, \$0.416 million in 2013, 2014 and 2015 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
- 48. City Council approve the 2012-2020 Recommended Capital Plan for City Planning totaling \$39.197 million in project estimates, comprised of \$2.291 million in 2012; \$4.442 million in 2013; \$4.522 million in 2014; \$4.517 million in 2015; \$4.547 million in 2016; \$4.688 million in 2017; \$4.718 million in 2018; \$4.721 million in 2019; and \$4.751 million in 2020.
- 49. The Chief Planner and Executive Director of City Planning work with Financial Planning Division staff to establish capital priorities for a 10-year capital planning horizon for projects outside of the Program's 2011 Recommended Capital Budget and 2012-2020 Recommended Capital Plan prior to the 2012 Capital Budget process.
- 50. The Chief Planner and Executive Director of City Planning be authorized to proceed to the "B" list of alternative Civic Improvement projects in the event capital work for any "A" project cannot proceed in the current year.

Fire Service

- 51. City Council approve the 2011 Recommended Capital Budget for Toronto Fire Services with a total project cost of \$8.756 million, and 2011 cash flow of \$9.470 million and future year commitments of \$3.535 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 9 new sub-projects with a 2011 total project cost of \$8.756 million that requires cash flow of \$5.221 million in 2011 and \$3.535 million in 2012; and
 - ii. 1 previously approved sub-project with a 2011 cash flow of \$3.624 million.
 - b. 2010 approved cash flow for 2 previously approved sub-project with carry forward funding from 2010 into 2011 totalling \$0.625 million.
- 52. City Council approve new debt service costs of \$0.127 million in 2011 and incremental debt costs of \$0.622 million in 2012 and \$0.372 million in 2013 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets..
- 53. City Council approve the 2012-2020 Recommended Capital Plan for Toronto Fire Services totalling \$49.730 million in project estimates, comprised of \$5.725 million in 2012; \$7.791 million in 2013; \$5.661 million in 2014; \$8.450

million in 2015; \$6.399 million in 2016; \$5.800 million in 2017; \$0.300 million in 2018; \$0.300 million in 2019; and, \$9.304 million in 2020.

54. City Council consider operating impacts of \$0.206 million in 2011 including 1 position; \$0.075 million in 2012; \$0.170 million in 2013 and, (\$0.100) million in 2014 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.
55. City Council approve the 2011 Recommended Capital Budget for the Radio Communication System Replacement project with a 2011 cash flow of \$27.771 million and future year commitments of \$41.251 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 6 previously approved sub-projects that require cash flow of \$0.645 million in 2011 with future year commitments of \$28.000 million in 2012 and \$13.251 million in 2013; and
 - ii. 2010 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2010 into 2011 totalling \$27.126 million.

Transportation Services

56. City Council approve the 2011 Recommended Capital Budget for Transportation Services with a total project cost of \$208.198 million, and 2011 cash flow of \$297.104 million and future year commitments of \$60.840 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 36 new/change in scope sub-projects with a 2011 total project cost of \$208.198 million that requires cash flow of \$165.847 million in 2011 and a future year commitment of \$42.351 million in 2012; and
 - ii. 21 previously approved sub-projects with a 2011 cash flow of \$38.445 million and a future year commitment of \$17.389 million in 2012 and \$1.100 million in 2013.
 - b. 2010 approved cash flow for 40 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$92.812 million.
57. City Council approve new debt service costs of \$3.535 million in 2011 and incremental debt costs of \$15.905 million in 2012 and \$4.447 million in 2013 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
58. City Council approve the 2012-2010 Recommended Capital Plan for Transportation Services totaling \$1.937 billion in project estimates, comprised

of \$156.203 million in 2012; \$214.098 million in 2013; \$213.023 million in 2014; \$225.228 million in 2015; \$229.338 million in 2016; \$228.685million in 2017; \$225.326 million in 2018; \$221.960 million in 2019; and, \$221.960 million in 2020.

59. With respect to the Six Points Interchange Project that:
- a. the Transportation Services' 2011 Recommended Capital Budget and 2012-2020 Capital Plan be amended to reflect an increase of 2011 cash flow of \$1.0 million gross, \$0 net, funded from the Development Charge Reserve Fund – Roads in the same amount for, offset by corresponding reductions in the same project of \$0.710 million gross in 2015 and \$0.290 million gross in 2016, funded from the Development Charge Reserve Fund – Roads in the same amount, as already adjusted in the 2011-2020 Recommended Capital Budget and Plan; and
 - b. the balance of the project, based on the current funding, not be accelerated to 2011-2014 period.

Waterfront Revitalization Initiative

60. City Council approve the 2011 Recommended Capital Budget for the Waterfront Revitalization with 2011 cash flow of \$96.072 million and future year commitments of \$193.429 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 12 previously approved and 8 change in scope sub-projects with a cash flow of \$22.149 million and a future year commitment of \$74.987 million in 2012; \$30.395 million in 2013; \$15.789 million in 2014; \$65.207 million in 2015; \$6.219 million in 2016; and, \$0.832 million in 2017; and
 - b. 2010 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$73.923 million.
61. City Council approve new debt service costs of \$0.036 million in 2011 and incremental costs of \$1.847 million in 2012; \$7.801 million in 2013; \$3.259 million in 2014; \$3.288 million in 2015; \$7.002 million in 2016; \$0.674 million in 2017; and \$0.087 million in 2018 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
62. City Council approve the Five-Year Business Plan/ Ten-Year Forecast (2010-2019) for the Waterfront Revitalization Initiative and request the Waterfront Project Director formally communicate this approval to the Federal and Provincial governments.

subject to adding the following:

- a. That the \$32 million funding originally from the federal contribution for the Regional Sports Complex remain dedicated for the purpose of a multi-pad arena in the Port Lands; that the Hearn location be reviewed as a potential site for the ice pads; that the Partnership Office meet with any private partners who are interested in realizing this land mark project on the waterfront; and that the City Manager in conjunction with the Waterfront Secretariat, determine how the project can be delivered.

INTERNAL SERVICES

Facilities Management and Real Estate

63. City Council approve the 2011 Recommended Capital Budget for Facilities Management and Real Estate with a total project cost of \$52.017 million, and 2011 cash flow of \$94.752 million and future year commitments of \$135.366 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 79 new/change in scope sub-projects with a 2011 total project cost of \$52.017 million that requires cash flow of \$22.453 million in 2011 and a future year commitment of \$23.364 million in 2012; \$1.700 million in 2013; \$1.900 million in 2014; \$1.600 million in 2015 and \$1.000 million in 2016; and
 - ii. 54 previously approved sub-projects with a 2011 cash flow of \$54.424 million and a future year commitment of \$44.688 million in 2012; \$37.199 million in 2013; \$22.415 million in 2014; \$1.200 million in 2015 and \$0.300 million in 2016.
 - b. 2010 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2010 and prior years into 2011 totaling \$17.875 million.
64. City Council approve new debt service costs of \$0.461 million in 2011 and incremental debt costs of \$2.422 million in 2012; \$2.076 million in 2013; \$0.226 million in 2014; \$0.240 million in 2015; \$0.193 million in 2016 and \$0.105 million in 2017 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
65. City Council approve the 2012-2020 Recommended Capital Plan for Facilities Management and Real Estate totaling \$369.999 million in project estimates, comprised of \$12.630 million in 2012; \$25.608 million in 2013; \$34.272 million in 2014; \$38.581 million in 2015; \$50.188 million in 2016; \$59.272 million in 2017; \$70.592 million in 2018; \$39.228 million in 2019; and \$39.228 million in 2020.
66. City Council consider operating impacts of \$0.041 million in 2011 and \$0.145 million in 2012 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.

67. City Council approve 4 temporary capital positions for the delivery of new 2011 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

Financial Services

68. City Council approve the 2011 Recommended Capital Budget for Financial Services with a total project cost of \$2.380 million, and 2011 cash flow of \$20.506 million and future year commitments of \$60.458 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 3 new/change in scope sub-projects with a 2011 total project cost of \$2.380 million that requires cash flow of \$1.672 million in 2011 and a future year commitment of \$0.354 million in 2012; \$0.177 million in 2013; and, \$0.177 million in 2014;
 - ii. 5 previously approved sub-projects with a 2011 cash flow of \$2.415 million and a future year commitment of \$20.543 million in 2012; \$26.821 million in 2013; \$1.726 million in 2014 and \$0.818 million in 2013; and
 - iii. 10 sub-projects from previously approved projects with carry forward funding from 2009 and prior years requiring 2011 cash flow of \$2.677 million which forms part of the affordability targets that requires Council to reaffirm its commitment.
 - b. 2010 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2010 into 2011 totalling \$13.742 million.
69. City Council approve new debt service costs of \$0.030 million in 2011 and incremental debt costs of \$0.126 million in 2012 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
70. City Council approve the 2012-2020 Recommended Capital Plan for Financial Services totalling \$23.485 million in project estimates, comprised of \$0.460 million in 2012; \$1.055 million in 2014; \$1.533 million in 2015; \$3.142 million in 2016; \$2.320 million in 2017; \$4.825 million in 2018; \$4.370 million in 2019; and, \$5.780 million in 2020.
71. City Council consider operating impacts of \$0.044 million in 2011; \$0.517 million in 2012; \$0.854 million in 2013; \$0.060 million in 2014 and \$0.100 million in 2015 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.

Fleet Services

72. City Council approve the 2011 Recommended Capital Budget for Fleet Services with a total project cost of \$45.185 million, and 2011 cash flow of \$51.284 million and future year commitments of \$19.332 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 30 new and change-in-scope sub-projects with a 2011 total project cost of \$45.185 million that requires cash flow of \$25.853 million in 2011 and a future year commitment of \$19.332 million in 2012;
 - ii. 5 previously approved sub-projects with a 2010 cash flow of \$10.500 million; and
 - iii. 24 sub-projects from previously approved projects with carry forward funding from 2009 and prior years requiring 2011 cash flow of \$2.696 million that requires Council to reaffirm its commitment.
 - b. 2010 approved cash flow for 19 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$12.235 million.
73. City Council approve the 2012-2020 Recommended Capital Plan for Fleet Services totaling \$474.723 million in project estimates, comprised of \$60.978 million in 2012; \$56.436 million in 2013; \$42.623 million in 2014; \$61.634 million in 2015; \$42.927 million in 2016; \$57.545 million in 2017; \$49.931 million in 2018; \$46.513 million in 2019; and, \$56.136 million in 2020.
74. The 2011 Recommended Capital Budget for Fleet Services be adjusted to agree with Programs' 2011 budgeted contributions to the Vehicles Reserves to reflect any changes to the recommended contributions that may occur during the 2011 Operating Budget review, and the funding availability of the Programs' vehicle reserve account.
75. City Council approve 1 temporary capital position for the delivery of a new 2011 capital project / sub-project and that the duration for the position not exceed the life and funding of the respective capital project / sub-project.

Information and Technology

76. City Council approve the 2011 Recommended Capital Budget for Information and Technology with a total project cost of \$91.513 million, and 2011 cash flow of \$50.053 million and future year commitments of \$149.284 million comprised of the following:
- a. New Cash Flow Funding for:

- i. 41 new/change in scope sub-projects with a 2011 total project cost of \$91.513 million that requires cash flow of \$23.170 million in 2011 and a future year commitment of \$9.002 million in 2012, \$5.937 million in 2013; and
 - ii. 22 previously approved sub-projects with a 2011 cash flow of \$17.778 million and a future year commitment of \$38.510 million in 2012, \$15.227 million in 2013 \$27.825 million in 2014, \$3.005 million in 2015, \$2.387 million in 2016, \$2.110 million in 2017, \$0.740 million in 2018 and \$0.740 million in 2019.
 - b. 2010 approved cash flow for 31 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$9.105 million.
77. City Council approve new debt service costs of \$0.266 million in 2011 and incremental debt costs of \$1.497 million in 2012 and \$2.327 million in 2013, \$3.832 million in 2014, \$3.408 million in 2015, \$1.695 million in 2016, \$1.742 million in 2017, \$1.732 million in 2018, \$1.690 million in 2019, and \$1.690 million in 2020, resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
78. City Council approve the 2012-2020 Recommended Capital Plan for Information and Technology totaling \$369.299 million in project estimates, comprised of \$76.775 million in 2012; \$65.825 million in 2013; \$55.505 million in 2014; \$36.914 million in 2015; \$28.327 million in 2016; \$24.555 million in 2017; \$23.648 million in 2018; \$26.634 million in 2019; and, \$31.017 million in 2020.
79. City Council consider operating impacts of \$1.605 million net in 2011; \$1.190 million net in 2012; \$2.947 million net in 2013; \$6.543 million net in 2014; \$2.264 million net in 2015; \$0.550 million net in 2016; \$0.225 million net in 2017; \$0.146 million net in 2018; and \$0.300 million in 2020; emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 Operating Budget and future year operating budgets.
80. City Council approve 17 temporary capital positions for the delivery of new 2011 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

OTHER CITY PROGRAMS

Accountability Offices

81. City Council approve the 2012-2020 Recommended Capital Plan for the Accountability Offices totaling \$2.500 million in project estimates, comprised of \$0.500 million in 2016; \$0.600 million in 2018; \$0.700 million in 2019; and \$0.700 million in 2020.

City Clerk's Office

82. City Council approve the 2011 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$12.887 million and a 2011 cash flow of \$4.675 million and future year commitments of \$11.391 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 12 new/change in scope sub-projects with a 2011 total project cost of \$12.887 million that requires cash flow of \$2.641 million in 2011 and a future year commitment of \$3.249 million in 2012, \$3.997 million in 2013, \$2.900 million in 2014 and \$0.050 million in 2015 and 2016; and
 - ii. 5 previously approved sub-projects with a 2011 cash flow of \$1.387 million, and a future year commitment of \$0.645 million in 2012, and \$0.500 million in 2014.
 - b. 2010 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$0.647 million.
83. City Council approve new debt service costs of \$0.032 million in 2011, and incremental costs of \$0.192 million in 2012, \$0.280 million in 2013, \$0.241 million in 2014, \$0.358 million in 2015, and \$0.726 million in 2016, \$1.796 million in 2017, \$0.273 million in 2018, and \$0.325 million in 2019 and 2020 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
84. City Council approve the 2012-2020 Recommended Capital Plan for the City Clerk's Office totaling \$54.118 million in project estimates, comprised of \$0.200 million in 2012; \$0.595 million in 2013; \$6.500 million in 2014; \$6.760 million in 2015; \$22.640 million in 2016; \$7.555 million in 2017; \$3.500 million in 2018; \$3.220 million in 2019; and \$3.148 million in 2020.
85. City Council consider the operating impacts of \$0.137 million in 2011, \$0.796 million in 2012, \$0.131 million in 2013, \$0.064 million in 2014, \$0.097 million in 2015, \$ 0.004 million in 2016, \$0.105 million in 2017 and \$0.084 million in 2020 that emanate from the approval of the 2011-2020 Recommended Capital Plan for inclusion in the 2011 and future year operating budgets.
86. City Council approve 9.2 new temporary capital positions for the delivery of new 2011 capital Projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

Pan Am Games

87. City Council approve the 2011 Recommended Capital Budget for the Pan Am Games with a total project cost of \$86.098 million, and 2011 cash flow of

\$48.722 million and future year commitments of \$86.876 million comprised of the following:

- a. New Cash Flow Funding for:**
 - i. new/change in scope sub-projects with a 2011 total project cost of \$86.098 million that requires cash flow of \$46.222 million in 2011 and a future year commitments of \$8.371 million in 2012, \$0.092 million in 2013 and \$31.413 million in 2014; and**
 - ii. 6 previously approved sub-projects with future year commitments of \$3.500 million in 2012; \$0.800 million in 2013 and \$42.700 million in 2014.**
 - b. 2010 approved cash flow for 1 previously approved sub-project with carry forward funding from 2010 into 2011 totalling \$2.500 million.**
- 88. City Council approve new debt service costs of \$0.006 million in 2011 and incremental debt costs of \$0.023 million in 2012, \$0.003 million in 2013, \$0.607 million in 2014 and \$2.509 million in 2015 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.**

Sustainable Energy Plan

- 89. City Council approve the 2011 Recommended Capital Budget for the Sustainable Energy Plan with a total project cost reduction of (\$2.519) million, and 2011 cash flow of \$42.476 million and future year commitments of \$15.296 million comprised of the following**
- a. New Cash Flow Funding for:**
 - i. 6 new/change in scope sub-projects with a 2011 total project cost reduction of (\$2.519) million that requires cash flow reduction of (\$0.509) million in 2011 and a future year commitment reduction of (\$2.010) million in 2012; and**
 - ii. 12 previously approved sub-projects with a 2011 cash flow of \$19.790 million and a future year commitment of \$17.306 million in 2012.**
- 90. 2010 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$23.195 million.**
- 91. City Council approve the 2012-2020 Recommended Capital Plan for Sustainable Energy Plan totaling \$43.740 million in project estimates, comprised of \$1.067 million in 2012; \$3.922 million in 2013; \$6.075 million in 2014; \$5.970 million in 2015; \$6.100 million in 2016; \$6.237 million in 2017; \$4.778 million in 2018; \$4.790 million in 2019; and \$4.801 million in 2020.**

92. City Council consider operating savings of (\$0.165) million in 2012; (\$0.200) million in 2013; and (\$0.100) million in 2014 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.

Union Station

93. City Council approve the 2011 Recommended Capital Budget for Union Station with a total project cost of \$540.201 million, and 2011 cash flow of \$176.661 million and future year commitments of \$386.322 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 5 previously approved sub-projects with a 2011 cash flow of \$85.897 million and a future year commitment of \$152.232 million in 2012; \$124.731 million in 2013; \$68.080 million in 2014 and \$41.279 million in 2015.
94. 2010 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$90.764 million.
95. City Council approve the new debt costs of \$0 million in 2011 and incremental debt costs of \$0.514 million in 2012, \$2.862 million in 2013, \$3.296 million in 2014, \$1.527 million in 2015 and \$0.329 million in 2016 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.

AGENCIES

Exhibition Place

96. City Council approve the 2011 Recommended Capital Budget for Exhibition Place with a total project cost of \$2.222 million, and 2011 cash flow of \$6.457 million and future year commitments of \$0.100 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 15 new sub-projects with a 2011 total project cost of \$2.222 million that requires cash flow of \$2.222 million in 2011; and
 - ii. 11 previously approved sub-projects with a 2011 cash flow of \$4.235 million and a future year commitment of \$0.100 million in 2012.
97. City Council approve new debt service costs of \$0.048 million in 2011 and incremental debt costs of \$0.200 million in 2012 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.

98. City Council approve the 2012-2020 Recommended Capital Plan for Exhibition Place totaling \$37.776 million in project estimates, comprised of \$4.335 million in 2012; \$4.320 million in 2013; \$8.215 million in 2014; \$4.615 million in 2015; \$3.610 million in 2016; \$2.860 million in 2017; \$2.875 million in 2018; \$3.473 million in 2019; and, \$3.473 million in 2020.
99. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funds during 2011 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

GO Transit

100. City Council approve the 2011 Recommended Capital Budget for GO Transit with a total project cost of \$140.000 million and a 2011 cash flow of \$20.000 million and future year commitments of \$120.000 million.

Toronto and Region Conservation Authority

101. City Council approve the 2011 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2011 cash flow of \$11.645 million.
102. City Council approve new debt service costs of \$0.075 million in 2011 and incremental debt costs of \$0.390 million in 2012, resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
103. City Council approve the 2012-2020 Recommended Capital Plan for Toronto and Region Conservation Authority totalling \$72.081 million in project estimates, comprised of \$8.735 million in 2012, \$8.830 million in 2013, \$8.925 million in 2014, \$9.021 million in 2015, \$7.122 million in 2016, \$7.225 million in 2017, \$7.330 million in 2018, \$7.438 million in 2019, and \$7.455 in 2020.

Toronto Police Service

104. City Council approve the 2011 Recommended Capital Budget for the Toronto Police Service with a total project cost of \$42.378 million, and 2011 cash flow of \$94.718 million and future year commitments of \$31.873 million comprised of the following:
 - a. New Cash Flow Funding for:
 - i. 26 new/change in scope sub-projects with a 2011 total project cost of \$42.378 million that requires cash flow of \$42.107 million in 2011 and a future year commitment of \$0.197 million in 2012 and \$0.069 million in 2013; \$0.005 million in 2014; and
 - ii. 5 previously approved sub-projects with a 2011 cash flow of \$39.790 million and a future year commitment of \$24.696 million in 2012; and, \$5.916 million in 2013 and \$0.990 million in 2014.

- b. 2010 approved cash flow for 21 previously approved sub-projects with carry forward funding from 2010 and prior years into 2011 totaling \$12.821 million.**
- 105. City Council approve new debt service costs of \$0.399 million in 2011 and incremental debt costs of \$1.682 million in 2012; \$0.022 million in 2013; \$0.007 million in 2014; and \$0.001 million in 2015 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.**
- 106. Council approve the 2012-2020 Recommended Capital Plan for the Toronto Police Service totaling \$494.967 million in project estimates, comprised of \$48.411 million in 2012; \$35.739 million in 2013; \$39.876 million in 2014; \$51.037 million in 2015; \$59.046 million in 2016; \$51.773 million in 2017; \$62.297 million in 2018; \$61.679 million in 2019; and \$85.109 million in 2020.**
- 107. Council consider operating impacts of \$1.238 million in 2011, \$1.715 million in 2012; \$1.581 million in 2013; \$0.502 million in 2014; and \$1.522 million in 2015 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.**
- 108. The Toronto Police Service and Court Services further review the capital costs and potential operating savings to fully support capital costs of an eTicketing Solution project and report any changes in estimated costs and Court Services' debt repayment schedule for consideration in the 2012 Capital Budget process.**

Toronto Port Authority

- 109. Council approve the 2011 Recommended Capital Budget for the Toronto Port Authority with a total project cost of \$1.700 million and a 2011 cash flow of \$1.700 million comprised of the following:**
 - a. New Cash Flow Funding for:**
 - i. 1 new sub-project with a 2011 total project cost of \$1.700 million that requires cash flow of \$1.700 million in 2011.**
- 110. City Council approve new debt service costs of \$0.043 million in 2011 and incremental costs of \$0.179 million in 2012 resulting from the approval of the 2011 Recommended Capital Budget, be approved for inclusion in the 2011 and future year operating budgets.**
- 111. City Council approve the 2012 – 2020 Capital Plan for the Toronto Port Authority totalling \$1.700 million in project estimates for 2012 only.**

Toronto Public Health

112. City Council approve the 2011 Recommended Capital Budget for Toronto Public Health with a total project cost of \$3.375 million and a 2011 cash flow of \$4.398 million and future year commitments of \$9.625 million, comprised of the following:
 - a. New Cash Flow Funding for:
 - i. one new sub-project and seven change in scope sub-projects with a 2011 total project cost of \$3.375 million that requires a reduction in cash flow of \$0.305 million in 2011 and future year commitments of \$0.405 million in 2012; \$0.640 million in 2013; \$1.353 million in 2014; and, \$1.282 million in 2015.
 - ii. seven previously approved sub-projects with a 2011 cash flow of \$3.844 million and future year commitments of \$3.933 million in 2012 and \$2.012 million in 2013.
 - b. 2010 approved cash flow for three previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$0.859 million.
113. City Council approve new debt service costs savings of \$0.008 million in 2011 and incremental debt cost savings of \$0.022 million in 2012, and incremental debt costs of \$0.059 million in 2013, and \$0.101 million in 2014 \$0.174 million in 2015 and, \$0.135 million in 2016 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
114. City Council approve the 2012-2020 Capital Plan for Toronto Public Health totaling \$21.814 million in project estimates, comprised of \$0.744 million in 2013; \$2.040 million in 2014 \$2.114 million in 2015; \$3.392 million in 2016; \$3.388 million in 2017 \$3.363 million in 2018; \$3.373 million in 2019; and \$3.400 million in 2020.
115. City Council consider operating impacts in the Toronto Public Health's operating budget of \$0.028 million for 2012; and \$0.028 million in 2013 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.
116. City Council approve 3.3 temporary capital positions for the delivery of new 2011 capital projects/sub-projects and that the duration for each temporary position not exceed the life and funding of its respective capital project/sub-project.

Toronto Public Library

117. City Council approve the 2011 Recommended Capital Budget for Toronto Public Library with a total project cost of \$6.082 million and a 2011 cash flow of \$23.486 million and future year commitments of \$59.136 million comprised of the following:

- a. **New Cash Flow Funding for:**
 - i. 11 new/change in scope projects with a 2011 total project cost of \$6.082 million that requires a cash flow of \$3.751 million in 2011 and \$7.809 million in 2012, and future year commitments of \$8.200 million in 2013; \$0.780 million in 2014; (\$6.576) million in 2015; (\$6.051) million in 2016; and (\$1.831) million in 2017.
 - ii. 15 previously approved projects with a 2011 cash flow of \$19.735 million and a future year commitment of \$17.018 million in 2012; \$12.623 million in 2013; \$11.020 million in 2014; \$8.262 million in 2015; \$6.051 million in 2016; and \$1.831 million in 2017.
- 118. City Council approve new debt service costs of \$0.052 million in 2011 and incremental debt costs of \$0.317 million in 2012; \$0.546 million in 2013; \$0.701 million in 2014; \$0.784 million in 2015; \$1.438 million in 2016; \$2.129 million in 2017; \$2.877 million in 2018; \$2.859 million in 2019; and \$2.964 million in 2020 to be included in the 2011 and future year operating budgets.
- 119. City Council approve the 2012 – 2020 Recommended Capital Plan for Toronto Public Library totalling \$138.543 million in project estimates, comprised of \$1.756 million in 2012; \$2.369 million in 2013; \$10.545 million in 2014; \$15.981 million in 2015; \$19.032 million in 2016; \$19.363 million in 2017; \$23.689 million in 2018; \$23.798 million in 2019; and \$22.010 million in 2020.
- 120. City Council consider operating impacts of \$0.111 million in 2011; \$0.432 million in 2012; \$0.542 million in 2013; \$1.063 million in 2014; \$0.545 million in 2015; \$0.044 million in 2016; \$0.167 million in 2017; \$0.027 million in 2018; \$1.089 million in 2019; and \$1.162 million in 2020 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 Operating Budget and future year operating budgets.

Toronto Transit Commission

- 121. City Council approve the 2011 Recommended Capital Budget for the TTC with a total project cost of \$778.911 million, and 2011 cash flow of \$904.205 million and future year commitments of \$2.787 billion comprised of the following:
 - a. **New Cash Flow Funding for:**
 - i. 47 new/change in scope sub-projects with a 2011 total project cost of \$778.911 million that require cash flow of \$108.926 million in 2011 and a future year commitment of \$224.121 million in 2012; \$331.805 million in 2013; \$108.466 million in 2014; \$3.258 million in 2015; and, \$2.335 million in 2016; and
 - ii. 64 previously approved sub-projects with a 2011 cash flow of \$540.627 million and a future year commitment of \$879.951 million in 2012; \$448.711 million in 2013; \$260.601 million in

2014; \$114.227 million in 2015; \$144.547 million in 2016; \$115.570 million in 2017; \$143.986 million in 2018; and, \$9.902 million in 2019.

- b. 2010 approved cash flow for 54 previously approved sub-projects with carry forward funding from 2010 into 2011 totaling \$254.652 million.**
- 122. The TTC review the projects and estimates included in the City's 2011 Staff Recommended Capital Budget and associated future year cash flow commitments and report back no later than Budget Committee's final wrap up meeting of February 10, 2011 to confirm that the most appropriate projects have been recommended within the debt limit of \$2.016 billion.**
- 123. In conjunction with Recommendation 3 above, the TTC report back to the Budget Committee at its final wrap up meeting on February 10, 2011 on the associated funding sources, including project-specific eligible Federal and Provincial Program funding and the associated reserve funds from which these funds must be transferred.**
- 124. City Council approve new debt service costs of \$2.723 million in 2011 and incremental debt costs of \$17.040 million in 2012; \$31.828 million in 2013; \$37.551 million in 2014, \$11.470 million in 2015, \$0.400 million in 2016, and \$0.245 million in 2017 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.**
- 125. City Council consider operating impacts of \$6.249 million in 2011; \$3.270 million in 2012; \$0.324 million in 2013; \$0.053 million in 2014; and (\$7.246) million in 2015 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2011 and future year operating budgets.**
- 126. City Council approve cash flow funding of \$0.738 million in 2011 for studies on future Transportation/Transit City lines.**
- 127. City Council approve the 2011 Recommended Capital Budget for the Spadina Subway Extension with a total project cost of \$814.829 million, and 2011 cash flow of \$524.912 million and future year commitments of \$1.789 billion comprised of the following:**
 - a. New Cash Flow Funding for:**
 - i. a new/change in scope sub-project with a 2011 total project cost of \$814.829 million that requires no cash flow in 2011 and a future year commitment of \$264.289 million in 2013; \$437.582 million in 2014; and \$112.958 million in 2015; and**
 - ii. a previously approved sub-project with a 2011 cash flow of \$524.912 million and a future year commitment of \$625.073 million in 2012; and \$349.158 million in 2013.**
 - b. 2010 approved cash flow for a previously approved sub-project with carry forward funding from 2010 into 2011 totaling \$14.885 million.**

128. City Council approve new debt service costs for the Spadina Subway Extension budget of \$6.607 million in 2013; \$38.690 million in 2014, \$48.770 million in 2015, and \$11.861 million in 2016 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
129. Given the current significant shortfall in funding to meet its identified capital needs, that:
 - a. TTC staff immediately begin to review all its capital priorities and delay unfunded projects until funding is secured;
 - b. Once the priorities have been set by TTC staff and the Commission, TTC staff work with the City to pursue Federal and Provincial funding, on an urgent basis, to address its SOGR, capacity building, service improvement and growth needs; and
 - c. City staff evaluate alternative funding options to offset any future increased City debt requirements beyond current debt affordability limits.
130. The TTC report back to Executive Committee through the Budget Committee when negotiations with the Province and Metrolinx have been completed regarding the funding of Transportation City transit lines.
131. The TTC complete a cost/benefit analysis of Platform Edge Doors and report back to Executive Committee through the Budget Committee during 2011 on whether the installation of Platform Edge Doors is appropriate for the TTC, given the number of other SOGR, service improvement and growth projects for which there is currently no funding available.
132. TTC staff investigate how to integrate the POP system with the farecard project and report back to Executive Committee through the Budget Committee during 2011 with an integrated approach to fare collection.

Yonge-Dundas Square

133. City Council approve the 2011 Recommended Capital Budget for Yonge-Dundas Square consisting of carry forward funding from 2010 into 2011 of \$0.211 million.
134. City Council approve the 2012-2020 Recommended Capital Plan for Yonge-Dundas Square totaling \$0.350 million in project estimates, comprised of \$0.050 million in 2014; \$0.050 million in 2015; \$0.050 million in 2016; \$0.050 million in 2017; \$0.050 million in 2018; \$0.050 million in 2019; and \$0.050 million in 2020.

Toronto Zoo

135. City Council approve the 2011 Recommended Capital Budget for Toronto Zoo with a total project cost of \$8.695 million, and 2011 cash flow of \$5.409 million and future year commitments of \$5.404 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 10 new sub-projects with a 2011 total project cost of \$8.695 million that requires cash flow of \$3.291 million in 2011 and a future year commitment of \$3.074 million in 2012 and \$2.330 million in 2012; and
 - ii. 2 previously approved sub-projects with a 2011 cash flow of \$0.709 million;
 - b. 2010 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2010 and prior years into 2011 totalling \$1.409 million.
136. City Council approve new debt service costs of \$0.082 million in 2011 and incremental debt costs of \$0.400 million in 2012, \$0.274 million in 2013 and \$0.191 million in 2014 resulting from the approval of the 2011 Recommended Capital Budget, to be included in the 2011 and future year operating budgets.
137. City Council approve the 2012-2020 Recommended Capital Plan for Toronto Zoo totaling \$52.179 million in project estimates, comprised of \$2.296 million in 2012; \$4.186 million in 2013; \$9.689 million in 2014; \$6.000 million in 2015; \$6.000 million in 2016; \$6.001 million in 2017; \$6.000 million in 2018; \$6.007 million in 2019; and, \$6.000 million in 2020.
138. All sub-projects with third-party financing be approved conditionally, subject to the receipt of such funds during 2011 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
139. Once fund raising requirements have been met, the Toronto Zoo bring forward planned projects for Council consideration through the annual Capital Budget Process or as an in-year report to the Budget Committee.

Sony Centre

140. City Council approve the 2011 Recommended Capital Budget for Sony Centre for the Performing Arts with a total project cost increase of \$3.415 million, and 2011 cash flow of \$0.750 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 1 new/change in scope sub-project with a 2011 total project cost of \$3.415 million requires cash flow of \$3.415 million in 2011; and

- ii. 1 previously approved sub-project with a 2011 cash flow of \$0.750 million in 2011.
141. Authority be given to the Deputy City Manager and Chief Financial Officer to provide to the Board of Directors of the Sony Centre for the Performing Arts an additional loan provision of \$2 million to address the balance of the capital renovation and rehabilitation of the Centre, which will increase the total loan provision from \$4.650 million to \$6.650 million, at a 5% fixed interest rate compounded semi-annually, and repayable in 15 equal annual payments of principal and interest beginning January 1, 2012 and ending on January 1, 2026.

RATE SUPPORTED PROGRAM

Toronto Parking Authority

142. City Council approve the 2011 Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$45.540 million, and 2011 cash flow of \$39.426 million and future year commitments of \$31.699 million comprised of the following:
- a. New Cash Flow Funding for:
 - i. 35 new/change in scope sub-projects with a 2011 total project cost of \$45.540 million that requires cash flow of \$20.541 million in 2011 and a future year commitment of \$8.142 million in 2012; \$8.257 million in 2013; \$0.550 million in 2014; \$0.150 million in 2015 and \$7.900 million in 2016;
 - ii. 8 previously approved sub-projects with a 2011 cash flow of \$13.800 million and a future year commitment of \$6.500 million in 2012 and \$0.200 million in 2013; and
 - iii. 2 sub-project from previously approved projects with carry forward funding from 2009 and prior years requiring 2011 cash flow of \$1.265 million.
 - b. 2010 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2010 into 2011 totalling \$3.820 million.
143. City Council approve the 2012-2020 Recommended Capital Plan for the Toronto Parking Authority totalling \$274.399 million in project estimates, comprised of \$16.700 million in 2012; \$17.100 million in 2013; \$32.307 million in 2014; \$25.257 million in 2015; \$32.507 million in 2016; \$70.507million in 2017; \$26.007 million in 2018; \$20.507 million in 2019; and, \$33.507 million in 2020.
144. City Council consider net revenue (operating) impacts of \$1.253 million in 2012; \$1.944 million in 2013; \$1.104 million in 2014; \$1.668 million in 2015; \$1.185 million in 2016; \$1.942 million in 2017; \$1.500 million in 2018; \$1.230

million in 2019 and \$0.900 million in 2020 emanating from the approval of the 2011 Recommended Capital Budget for inclusion in the 2012 and future year operating budgets.

VIII. City Council adopt the following recommendations in the report (February 3, 2011) from the Deputy City Manager and Chief Financial Officer, entitled "Financing of Capital Works Policy and Goals and Multi-Year Debenture and Temporary Borrowing Authorities":

- 1. City Council approve the City of Toronto's Financing of Capital Works Policy and Goals as contained in Appendix A of the report (February 3, 2011) from the Deputy City Manager and Chief Financial Officer.**
- 2. City Council authorize the Mayor and the Deputy City Manager and Chief Financial Officer to enter into an agreement or agreements during each of the years 2011, 2012, 2013 and 2014 for the sale and/or issuance of debentures, not to exceed \$900 million in each of the years 2011, 2012, 2013 and 2014, and to enter into any additional agreements necessary to provide for the reduction of interest rate risk with respect to the interest payable under the debentures, the reduction of currency risk with regard to the principal and interest payable under the debenture, or to minimize the cost or risk associated with the debentures due to fluctuations in interest rates.**
- 3. City Council amend Chapter 30, Debenture Committee, of the City of Toronto's Municipal Code to reflect Recommendation 2.**
- 4. City Council authorize the Deputy City Manager and the Chief Financial Officer to reopen an existing debenture issue if it is determined that the reopening will be advantageous to the City depending upon capital market conditions during each of the years 2011, 2012, 2013 and 2014.**
- 5. City Council approve the annual temporary borrowing limit to meet current expenditures in each of 2011, 2012, 2013 and 2014, pending receipt of tax levies and other revenues in each of those years, be established at \$300 million per year, and delegate authority to the Mayor and the Deputy City Manager and Chief Financial Officer to temporarily borrow for current expenditures to this limit in each of 2011, 2012, 2013 and 2014.**
- 6. City Council approve the annual temporary borrowing limit for capital purposes for each of 2011, 2012, 2013 and 2014 be established at \$300 million per year, and delegate authority to the Mayor and the Deputy City Manager and Chief Financial Officer to temporarily borrow for capital expenditures to this limit in each of 2011, 2012, 2013 and 2014.**
- 7. City Council approve the 2011 sinking fund levies of \$131,226,014.41 for the City of Toronto and \$2,293,802.99 for the Toronto District School Board.**
- 8. City Council grant authority for the introduction of the necessary Bills in Council to give effect to the foregoing.**

- 9. City Council authorize the appropriate City officials to take the necessary action to give effect thereto.**

- IX. City Council receive the reports, transmittals and communications that are on file with the City Clerk's Office including Appendix 6 of the report (February 8, 2011) from the City Manager and the Deputy City Manager and Chief Financial Officer, as considered by the Budget Committee at its 2011 Capital Budget review meeting of January 24 and 25, 2011.**

Decision Advice and Other Information:

The Budget Committee:

1. requested the General Secretary of the Toronto Transit Commission to provide the requested reports (Recommendations 122 and 123) to the Deputy City Manager and Chief Financial Officer no later than February 14, 2011, for review and report back to the Executive Committee meeting of February 17, 2011;
2. referred the letter (February 3, 2011) from the General Secretary, Toronto Transit Commission, entitled "Ashbridges Bay Streetcar Maintenance and Storage Facility" and the letter (February 8, 2010) from the Chief General Manager, Toronto Transit Commission, entitled "TTC Response to Budget Committee Request - 2011 Capital Budget", to the Executive Committee meeting of February 17, 2011, for consideration with the requested reports from the TTC on the 2011 Capital Budget and 2012 -2020 Capital Plan; and
3. referred the letter (February 4, 2011) from the City Librarian, entitled "Toronto Public Library Board – 2011 Capital Budget Adjustment Scarborough Centre Library", to the Executive Committee meeting on February 17, 2011, for consideration.

Background:

The Budget Committee on January 10, 11, 12, 13, 14, 24 and February 10, 2011, considered the following reports and letters:

- a. (February 8, 2011) from the Deputy City Manager and Chief Financial Officer, entitled "2011 Capital Budget" (BU9.2);
- b. (January 4, 2011) report from the Chief Corporate Officer, entitled "Relocation of Toronto Employment and Social Services Office" (Confidential Attachment) (BU4.10a and BU8.4b);
- c. (January 7, 2011) report from the Fire Chief and General Manager, Fire Services, entitled "Radio Communications System Replacement" (BU5.6a and BU8.3a);
- d. (January 6, 2011) letter from the Board of Health, entitled "Toronto Public Health 2011 – 2020 Capital Budget and Plan Request" (BU6.13d and BU8.4c);
- e. (December 16, 2010) letter from the City Librarian, entitled "2011 - 2020 Capital Budget Reductions – City Targets" (BU6.14a and BU8.4d);
- f. (November 5, 2010) report from the Chair, Toronto Police Services Board, entitled "Toronto Police Service: 2011 – 2020 Capital Program Request – Revised" (BU7.5c and BU8.4e);

- g. (October 22, 2010) report from the Chair, Toronto Police Services Board, entitled "Toronto Police Service – Parking Enforcement Unit: 2011-2020 Capital Program Request" (BU7.7a and BU8.4f);
- h. (January 13, 2011) letter from the General Secretary, Toronto Transit Commission, entitled "2011 Capital Budget – Toronto Transit Commission" (BU7.10b and BU8.4g);
- i. (January 17, 2011) report from the Executive Committee, entitled "Toronto 2015 Pan/Parapan American Games Capital Facilities and Investments – Item EX2.5" (BU8.4a);
- j. (January 11, 2011) confidential letter from the Chief Administrative Officer, Toronto and Region Conservation Authority, entitled "Toronto and Region Conservation Authority (TRCA) Office Space" (BU8.4h);
- k. (January 24, 2011) letter from Councillor Mary-Margaret McMahon Ward 32 Beaches East-York, entitled "90-day Study for Ashbridges Bay LRV Storage" (BU8.4i);
- l. (February 4, 2011) letter from the City Librarian, entitled "Toronto Public Library Board – 2011 Capital Budget Adjustment – Scarborough Centre Library" (BU9.2a);
- m. (February 3, 2011) letter from the General Secretary, Toronto Transit Commission, entitled "Ashbridges Bay Streetcar Maintenance and Storage Facility" (BU9.2b);
- n. (January 28, 2011) report from the Chair, Toronto Police Services Board, entitled "Toronto Police Service: Withdrawal of the Parking Enforcement Unit's 2011-2020 Capital Program Request" (BU9.2c);
- o. (February 8, 2011) letter from the Chief General Manager, Toronto Transit Commission, entitled "TTC Response to Budget Committee Requests – 2011 Capital Budget" (BU9.2d);
- p. (February 8, 2011) letter from the City Clerk, entitled "Executive Committee Item 2.5 Toronto 2015 Pan/Parapan American Games Capital Facilities and Investments (Ward All)" (BU9.2e); and
- q. (February 3, 2011) report from the Deputy City Manager and Chief Financial Officer, entitled "Financing of Capital Works Policy and Goals and Multi-Year Debenture and Temporary Borrowing Authorities" (BU9.4).

City Clerk

Merle MacDonald/jsc

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List of Attachments:

Appendix 6A – Reports Recommended for Adoption

Appendix 6B – 2011 Capital Briefing Notes

Appendix 6C – Reports and Communications Recommended to be Received

Background Information

(February 8, 2011) 2011-2020 Budget Committee Recommended Tax Supported Capital Budget and Plan

(<http://www.toronto.ca/legdocs/mmis/2011/bu/bgrd/backgroundfile-35806.pdf>)

(February 8, 2011) 2011-2020 Capital Budget Recommendations

(<http://www.toronto.ca/legdocs/mmis/2011/bu/bgrd/backgroundfile-35807.pdf>)

Relocation of Toronto Employment and Social Services Office - Staff Report

(<http://www.toronto.ca/legdocs/mmis/2011/bu/bgrd/backgroundfile-35092.pdf>)

(December 16, 2010) Letter from City Librarian

(<http://www.toronto.ca/legdocs/mmis/2011/bu/bgrd/backgroundfile-35109.pdf>)

(December 13, 2010) Staff Report - Toronto Public Library

(<http://www.toronto.ca/legdocs/mmis/2011/bu/bgrd/backgroundfile-35110.pdf>)

Financing of Capital Works Policy and Goals and Multi-Year Debenture and Temporary Borrowing Authorities

(<http://www.toronto.ca/legdocs/mmis/2011/bu/bgrd/backgroundfile-35761.pdf>)

No.	Appendix 6A 2011 Capital Budget Reports Recommended for Adoption by the Budget Committee
	Toronto Employment and Social Services
BU8.4b	(January 4, 2011) report from the Chief Corporate Officer, entitled "Relocation of Toronto Employment and Social Services Office"
	Toronto Public Library
BU8.4d	(December 16, 2010) letter from the City Librarian, entitled "2011 - 2020 Capital Budget Reduction – City Targets"
	General
BU9.4	(February 3, 2011) report from the Deputy City Manager and Chief Financial Officer, entitled "Financing of Capital Works Policy and Goals and Multi-Year Debenture and Temporary Borrowing Authorities"

Appendix 6B
2011 Capital Briefing Notes

Citizen Centred Services "A"
Economic Development and Culture

Capital Cost Sharing Projects, January 20, 2011 (BN#2)

Parks, Forestry and Recreation

Closed Wading Pools, January 21, 2011 (BN#6)

Small Parks Playground Improvements, January 21, 2011 (BN#7)

Transportation Services

2011 Capital Budget Six Points Interchange Project, January 21, 2011 (BN#4)

Internal Services
Facilities Management and Real Estate

St. Patrick's Hall, 3rd floor – Renovation 157 King Street East, St. Lawrence Hall, January 21, 2011 (BN#3)

Agencies, Boards & Commissions (ABCs)
Toronto Transit Commission

Annual cost to the City for 50% cost share for the Unfunded 10-year TTC Capital Program, January 20, 2011 (BN#1)

Toronto and Region Conservation Authority

Tommy Thompson Park – Park Entranceway Structure, January 21, 2011 (BN#5)

Pending Acquisition of 1235 Ormont Avenue and Mitigating Strategies to minimize impact on the City's Net Budget, January 24, 2011 (BN#8)

	Appendix 6C 2011 Capital Budget Reports and Communications Recommended by the Budget Committee to be Received
	Corporate Issues
BU8.4a	(January 17, 2011) report from the Executive Committee, entitled "Toronto 2015 Pan/Parapan American Games Capital Facilities and Investments – Item EX2.5"
	Toronto Fire Services
BU8.3a	(January 7, 2011) report from the Fire Chief and General Manager, Fire Services, entitled "Radio Communications System Replacement"
	Toronto Police Service
BU8.4e	(November 5, 2010) report from the Chair, Toronto Police Services Board, entitled "Toronto Police Service: 2011 – 2020 Capital Program Request - Revised"
BU9.2c	(January 28, 2011) report from the Chair, Toronto Police Services Board, entitled "Toronto Police Service: Withdrawal of the Parking Enforcement Unit's 2011-2020 Capital Program Request"
	Toronto Public Health
BU8.4c	(January 6, 2011) letter from the Board of Health, entitled "Toronto Public Health 2011 – 2020 Capital Budget and Plan Request"
	Toronto Public Library
BU9.2a	(February 4, 2011) letter from the City Librarian, entitled "Toronto Public Library Board – 2011 Capital Budget Adjustment – Scarborough Centre Library"
	Toronto and Region Conservation Authority
BU8.4h	(January 11, 2011) confidential letter from Chief Administrative Officer, Toronto and Region Conservation Authority, entitled "Toronto and Region Conservation Authority (TRCA) Office Space"
	Toronto Transit Commission
BU8.4g	(January 13, 2011) letter from the General Secretary, Toronto Transit Commission, entitled "2011 Capital Budget – Toronto Transit Commission"
BU8.4i	(January 24, 2011) letter from Councillor Mary-Margaret McMahon, entitled "90-Day Study for Ashbridges Bay LRV Storage"
BU9.2b	(February 3, 2011) letter from the General Secretary, Toronto Transit Commission, entitled "Ashbridges Bay Streetcar Maintenance and Storage Facility"
BU9.2d	(February 8, 2011) letter from the Chief General Manager, Toronto Transit Commission, entitled "TTC Response to Budget Committee Requests – 2011 Capital Budget"
	Pan Am Games
BU9.2e	(February 9, 2011) letter from the City Clerk, entitled "Executive Committee Item 2.5 Toronto 2015 Pan/Parapan American Games Capital Facilities and Investments (Ward All)" (Already included in the budget.)