




## **BOH Operating Budget Submission 2012**


## **Legal Mandate**



- Health Protection and Promotion Act (HPPA)
- Ontario Public Health Program Standards
- Accountability Agreements



 **City Manager Directions for 2012 Operating Budget**



The City Manager issued the following directions for development of the 2012 Operating Budget to all City Divisions, Agencies, Boards and Commissions (ABCs):

- achieve the 2012 operating budget reduction target of ten percent of the Council Approved 2011 Net Operating Budget;
- review all services for efficiencies, conformance to and/or possibly changes in services level standards, and in particular service effectiveness and relevance;
- continue to control expenditures through cost savings measures;
- do not introduce any new initiatives for 2012; and
- do not budget for Cost of Living Allowance (COLA) for City employees.



## Mandated Operating Budget Reduction



### Toronto Public Health has Achieved the 2012 Operating Budget Reduction Target of 10%

Due to the High Level of Provincial Cost Shared Funding a Gross Budget Reduction of \$8.2 Million was Necessary to Achieve Net Savings of \$4.5 Million

| Toronto Public Health<br>2012 Recommended Budget Reduction<br>(\$000s) |                            |                                  |  |       |
|--|----------------------------|----------------------------------|--|-------|
| TARGET COMPARISON  | 10%<br>Reduction<br>Target | 2012<br>Recommended<br>Reduction | 2012 Recommended<br>Reduction<br>vs 2012 10%<br>Reduction Target | %     |
| 2012 Budget Reduction  | (4,457.8)                  | (4,458.4)                        | 0.6  | 10.0% |



## 2012 Operating Budget Reductions



Toronto Public Health is Recommending \$8.2 Million in Cuts to Reduce the Net Budget by \$4.5 Million.

The Majority of Reductions Result from Efficiencies Worth \$7.5 Million that Produce Savings of \$2.2 Million. In most cases TPH has been able to reduce expenditures without major impacts on service to the community

| (\$000s)                               | Approved<br>Positions | Gross<br>Expenditure<br>\$ | Revenues<br>\$   | Net<br>\$        |
|--|-----------------------|----------------------------|------------------|------------------|
| <b>Request Reduction Options</b>       |                       |                            |                  |                  |
| <b>Efficiencies</b>                    | (48.8)                | (7,475.4)                  | (5,311.7)        | (2,163.7)        |
| <b>Revenues</b>                        | 0.0                   | 10.6                       | 2,110.9          | (2,100.3)        |
| <b>Minor Service Changes</b>           | (9.5)                 | (777.8)                    | (583.4)          | (194.5)          |
| <b>Total Request Reduction Options</b> | <b>(58.3)</b>         | <b>(8,242.6)</b>           | <b>(3,784.2)</b> | <b>(4,458.4)</b> |

The Gross Reduction is almost Twice the Size of the Net Reduction in Budget Due to the Loss of Provincial Funding



## Budget Reductions Highlights



### Efficiencies

- Service Redesign**
  - ✓ Redesign of the Injury Prevention Program through integration into other life stage program areas within TPH
- Use of New Technologies**
  - ✓ Redesign of TB service delivery using Video DOT (VDOT)
- Line by Line Review**
  - ✓ Reduced spending in non-payroll items such as printing, postage, training & travel

### Revenues

- Shift AIDS and Drug Prevention CPIP from 100% municipally funded to Cost Shared Funding**

### Minor Service Changes

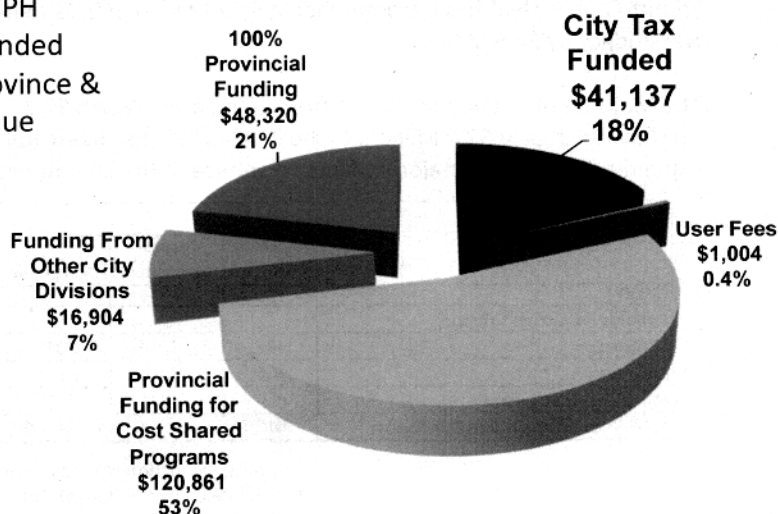
- Small Schools Vaccination Clinic Redesign**



## 2012 Operating Budget by Funding Source



82% of the TPH Budget is Funded from the Province & Other Revenue (\$000s)





## Provincial Revenue Foregone Due to Budget Constraints



### TORONTO PUBLIC HEALTH

#### INCREASE IN PROVINCIAL FUNDING FOR COST SHARED PROGRAMS

2007 - 2012

| YEAR     | PROVINCIAL ALLOCATION          |             |            | TPH REQUEST          |             |            | CUMULATIVE REVENUE FOREGONE |
|----------|--------------------------------|-------------|------------|----------------------|-------------|------------|-----------------------------|
|          | APPROVED PROVINCIAL ALLOCATION | \$ INCREASE | % INCREASE | TPH REQUESTED BUDGET | \$ INCREASE | % INCREASE |                             |
| 2007     | 107,383,013                    |             |            | 107,383,013          |             |            | 0                           |
| 2008     | 112,752,164                    | 5,369,151   | 5.0%       | 112,752,164          | 5,369,151   | 5.0%       | 0                           |
| 2009     | 118,118,431                    | 5,366,267   | 4.8%       | 118,118,431          | 5,366,267   | 4.8%       | 0                           |
| 2010     | 121,661,984                    | 3,543,553   | 3.0%       | 118,672,157          | 553,726     | 0.5%       | 2,989,827                   |
| 2011     | 125,311,843                    | 3,649,859   | 3.0%       | 121,302,814          | 2,630,657   | 2.2%       | 4,009,029                   |
| 2012 Req | 129,071,198                    | 3,759,355   | 3.0%       | 119,598,630          | -1,704,184  | -1.4%      | 9,472,568                   |

Due to funding constraints TPH did not receive the total Provincial funding it was eligible for in 2010, 2011 and 2012 resulting in cumulative lost funding of \$9.5 million.



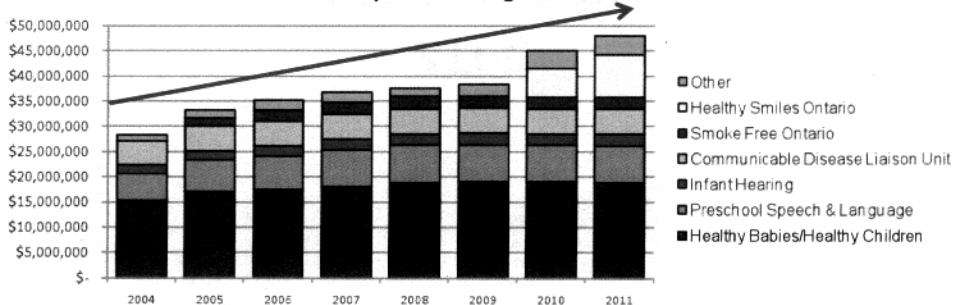
## Growth in 100% Provincially Funded Programs



Over the Past Eight Years the Amount of 100 Percent Funding has Increased by Almost 70 Percent from \$28.3 Million in 2004 to \$47.9 Million in 2011.

The Province Consistently Maintains and Builds Upon its Investment in 100% Funded Public Health Services.

100% Provincially Funded Program Trends: 2004 - 2011



## 2012 Operating Budget Request



The Requested Toronto Public Health 2012 Operating Budget totals  
\$228,226.7 thousand gross / \$41,137.4 thousand net

This request is \$6,242.8 thousand gross/ \$3,639.9 thousand net less than  
the 2011 Operating Budget

| 2012 Operating Budget Request |                |              |                    |                  |                            |       |
|-------------------------------|----------------|--------------|--------------------|------------------|----------------------------|-------|
|                               | 2011<br>Budget | 2012<br>Base | 2012<br>Reductions | 2012<br>Request  | Change from<br>2011 Budget |       |
| (\$000s)                      | \$             | \$           | \$                 | \$               | \$                         | %     |
| <b>GROSS EXP.</b>             | 234,469.5      | 236,469.3    | (8,242.6)          | <b>228,226.7</b> | (6,242.8)                  | (2.7) |
| <b>REVENUE</b>                | 189,692.2      | 190,873.5    | (3,784.2)          | <b>187,089.3</b> | (2,602.9)                  | (1.4) |
| <b>NET EXP.</b>               | 44,777.2       | 45,595.8     | (4,458.4)          | <b>41,137.4</b>  | (3,639.9)                  | (8.1) |
| <b>Positions</b>              | 1,925.0        | 1,914.9      | (58.3)             | <b>1,856.7</b>   | (68.3)                     | (3.6) |



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