



City Budget 2012

Accountability Offices Capital Budget Program Summary

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

Budget Overview

Budget Committee (December 2, 5 and 6, 2011)

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2012 – 2021 Capital Plan

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PART I: CAPITAL PROGRAM

Executive Summary

- The Accountability Officers for the City of Toronto are:
 - ➤ The Office of the Auditor General
 - ➤ The Office of the Integrity Commissioner
 - > The Office of the Lobbyist Registrar and
 - > The Office of the Ombudsman
- The Accountability Officers are independent from the City's Administration and are officers of City Council.
- The Accountability Officers' 2012 2021 Capital Budget & Plan reflects the capital budget requirements for Office of the Lobbyist Registrar and Office of the Ombudsman. There are no capital budget requirements for the Office of the Integrity Commissioner or the Office of the Auditor General.
- The Accountability Officers' 2012 2021 Capital Budget & Plan has been consolidated into one Budget for purposes of inclusion in the corporate Capital Budget Summary for the City of Toronto. Each Accountability Officer is accountable for its own budget separate from one another and pursuant to their legal mandates.
- This Note presents the requests of the two (2) Accountability Officers' 2012 2021 Capital Budget & Plan and acts as a reference document to accompany the 2012 2021 Capital Budget & Plan reports that are being submitted by the Accountability Officers directly to Budget Committee.
- The Accountability Officers '10-Year Capital Plan provides for the tools, systems and resources required to support strategic priorities and the delivery of core services to build public trust and confidence in city government. The funding requests incorporate the Accountability Officers' State of Good Repair (SOGR) capital requirements.
- The Accountability Officers' capital budget requirements prior to 2011 were part of City Clerk's Office's approved capital budget.
- The 10-Year Capital Plan totals \$3.200 million:
 - ➤ Office of the Lobbyist Registrar requires debt funding of \$2.000 million over the 10-year period for State of Good Repair of its on-line Lobbyist Registry System.
 - > Office of the Ombudsman requires debt funding of \$1.200 million over the 10-year period to maintain State of Good Repair of its Case Management System.
- The 10-Year Capital Plan of \$3.200 million is fully allocated for State of Repair Projects:

Accountability Officers (Auditor General, Integrity Commissioner Lobbyist Registrar and Ombudsman)

2012 – 2021 Capital Plan

- Office of the Lobbyist Registrar will allocate 100% or \$2.000 million for State of Good Repair Project.
- *Office of the Ombudsman* will allocate 100% or \$1.200 million for State of Good Repair Project.
- There will be no operating impact arising from the 10-Year Capital Plan.
- The Accountability Officers do not have SOGR backlog requirements.

10-Year Capital Plan Overview

Office of the Lobbyist Registrar

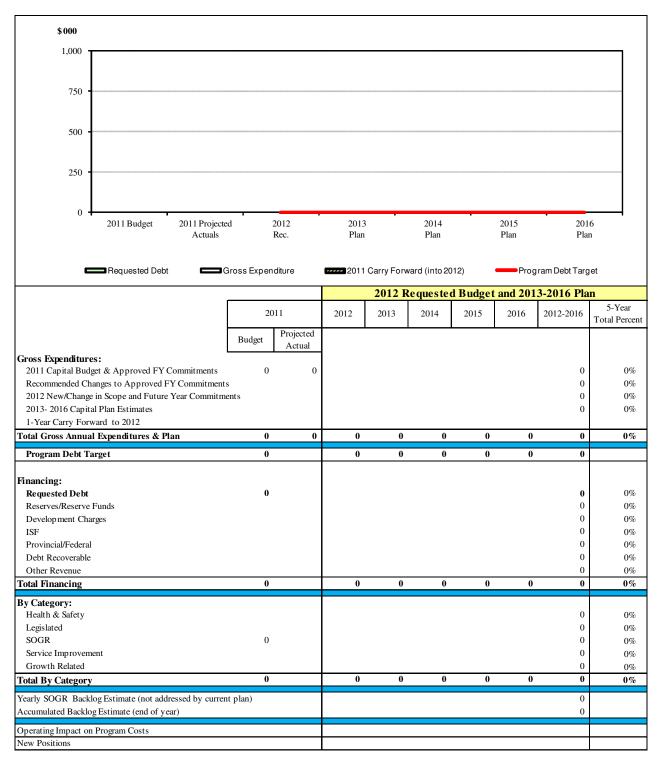
- The main objective of the 10-Year Capital Plan is to provide the funding for the systems and the tools to support Office of the Lobbyist Registrar's mandate.
- The 10-Year Capital Plan totals \$2.000 million, is fully funded by debt and is within the debt target.
- The 10-Year Capital Plan of \$2.000 million is 100% allocated to State of Good Repair Project.
- There is no SOGR backlog.
- The 10-Year Capital Plan will not increase future year Operating Budgets.

Office of the Ombudsman

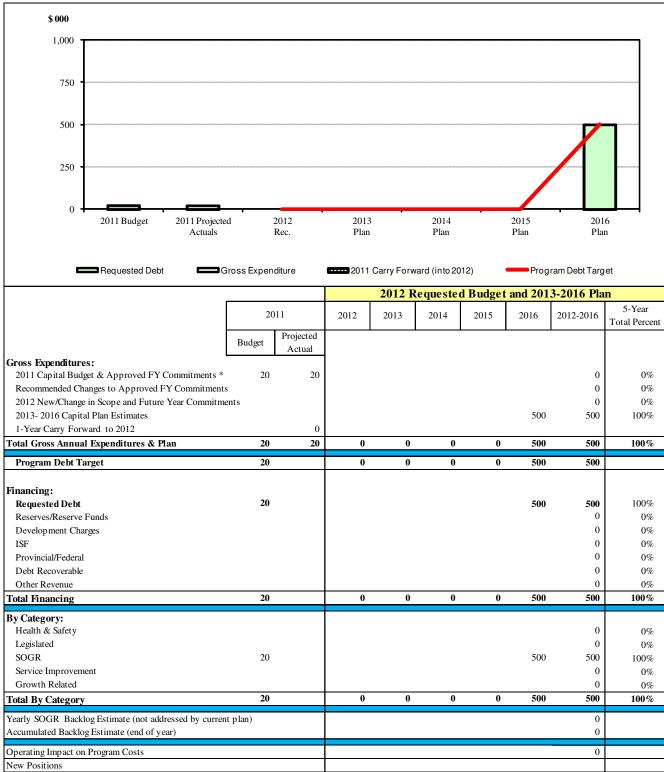
- The main objective of the 10-Year Capital Plan is to provide the funding for the systems and the tools to support the Office of the Ombudsman's mandate.
- The 10-Year Capital Plan totals \$1.200 million, is to upgrade the Case Management System in order to maintain its State of Good Repair condition.
- The 10-Year Capital Plan is fully funded by debt and within the debt target.
- The 10-Year Capital Plan is 100% allocated for State of Good Repair Project.
- There is no SOGR backlog.
- The 10-Year Capital Plan will have no impact on future year Operating Budgets.

10-Year Capital Plan 2012 Budget, 2013 - 2016 Plan

Office of the Lobbyist Registrar



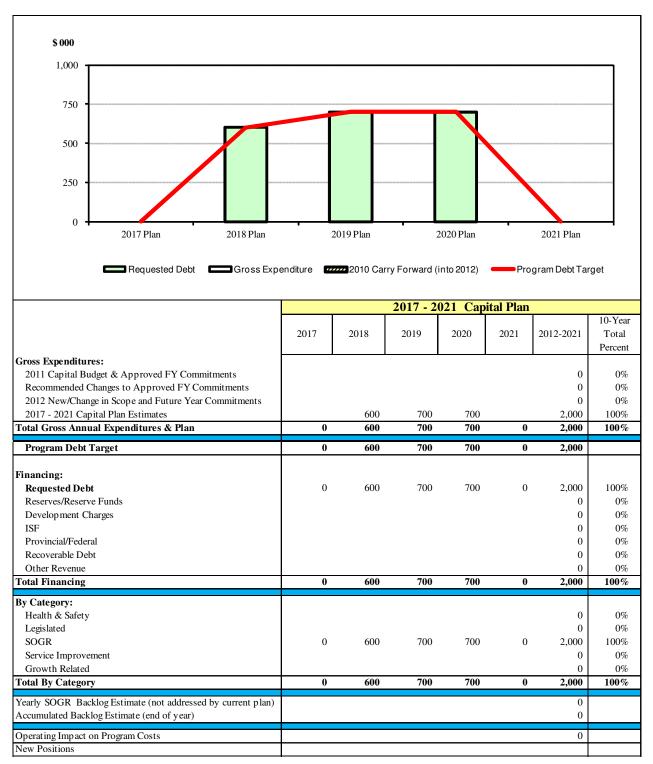
Office of the Ombudsman



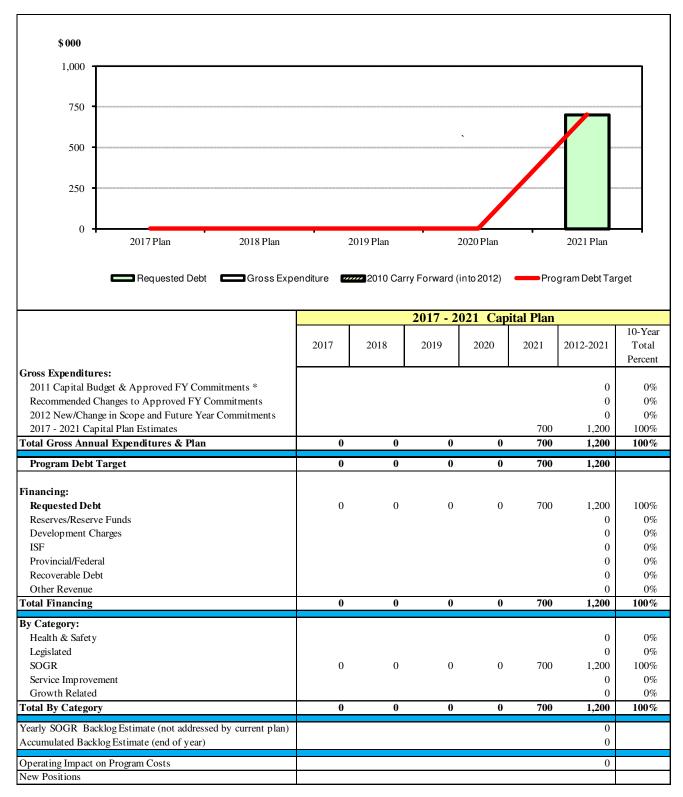
^{*} in City Clerk's Office Capital Budget

10-Year Capital Plan 2017 - 2021 Plan

Office of the Lobbyist Registrar



Office of the Ombudsman



10-Year Capital Plan Details

Office of the Lobbyist Registrar

Capital Project Highlights

• Lobbyist Registry SOGR

It is anticipated by 2018, the technology that was used to create Lobbyist Registry system will be out of date and needs to be replaced or updated. This project will have a projected cost of \$2.000 million and will start in 2018 with target completion by 2020.

	2012										2012 -
	Req.	2013	2014	2015	2016	2017	2018	2019	2020	2021	2021
(In \$Thousands)	Budget	Plan	Total								
IT Projects											
Lobbyist Registry SOGR							600	700	700		2,000
Total	0	0	0	0	0	0	600	700	700	0	2,000

Project Financing

The 10-Year Capital Plan of \$2.000 million is fully funded by debt.

State of Good Repair (SOGR) Backlog

There is no State of Good Repair Backlog.

2012 Capital Budget versus Debt Target

There is no Capital Budget requirement for 2012.

2012 Capital Budget by Project Category

Not Applicable.

2012 - 2021 Capital Plan

Office of the Ombudsman

Capital Project Highlights

• Case Management System for Ombudsman

The existing Case Management System will need to be replaced or updated with the latest technology. This project will have a project cost of \$0.500 million and will start in 2016.

	2012										2012 -
	Req.	2013	2014	2015	2016	2017	2018	2019	2020	2021	2021
(In \$Thousands)	Budget	Plan	Total								
IT Projects											Ì
Case Management System for Ombudsman					500						500
Case Management System SOGR										700	700
Total	0	0	0	0	500	0	0	0	0	700	1,200

Case Management System SOGR

The Case Management System will need to be refreshed with the latest technology. This project will have a project cost of \$0.700 million and will start in 2021.

Project Financing

The 10-Year Capital Plan of \$1.200 million is fully funded by debt.

State of Good Repair (SOGR) Backlog

There is no State of Good Repair Backlog.

2012 Capital Budget versus Debt Target

There is no Capital Budget requirement for 2012.

2012 Capital Budget by Project Category

Not Applicable.

10-Year Capital Plan Incremental Operating Impact Summary

Office of the Lobbyist Registrar

The 10-Year Capital Plan will have no impacts on future year Operating Budgets.

The Office of the Lobbyist Registrar's capital projects will be developed by City Clerk's Office – Council & Support Services so temporary capital staffing positions required for this project will be reflected in the City Clerk's Office staff complement.

Office of the Ombudsman

The 10-Year Capital Plan will have no impacts on future year Operating Budgets.

The Office of the Ombudsman's capital projects will be developed by the City Clerk's Office – Council & Support Services so temporary capital staffing positions required for these projects will be reflected in the City Clerk's Office staff complement.

PART II: ISSUES FOR DISCUSSION

10-Year Capital Plan (2012-2021) Issues

Office of the Lobbyist Registrar
Not Applicable.
Office of the Ombudsman
Not Applicable.

Appendix 1 2011 Capital Variance Review

Office of the Lobbyist Registrar

The Office of the Lobbyist Registrar does not have Approved Capital Budget in 2011.

Office of the Ombudsman

2011 Budget to Actuals Comparison - Total Gross Expenditures (\$000s)										
2011 Approved		September 30th Variance)	Projected Actu	Balance						
\$	\$	% Spent	\$	% Spent	\$ Unspent					
20	20	100.0%	20	100.0%	0					

Comments/Issues:

The Office of the Ombudsman's 2011 Approved Capital Budget of \$0.020 million is part of City Clerk's Office's 2011 Approved Capital Budget. As of September 30, 2011, the project is fully spent and recommended for closure.

Appendix 2 2012 Capital Budget 2013 to 2021 Capital Plan Project Cost and Cashflows

2012 Capital Budget, 2013 to 2021 Capital Plan – Project Cost and Cash Flows (in \$000s)

Office of the Lobbyist Registrar

2010 & Prior Year Carry Forwards	2012 Previously Approved Cash Flow Commitments	2012 New Cash Flow Req	2012 Total Cash Flow Req	2011 Carry Forwards	Flow (Incl 2011		2014	2015	2016	2017	2018	2019	2020	2021	Total Project Cost
			0		0						600	700	700		2,000
0	0	0	0	0	0	0	0	0	0	0	600	700	700	0	2,000
			0 0 0 0 0		0 0 0 0 0						600	700	700	0	2,000 0 0 0 0 0
0	0	0	0	0	0	0	0	0	0	0	600	700	700	0	2,000
		0	0		0	0	0	0	0	0	600	700	700	0	2,000
	Prior Year Carry Forwards	Prior Year Carry Flow Commitments 0 0 0	Prior Year Approved Cash Flow Carry Flow Commitments 0 0 0 0 0 0 0	Prior Year Approved Cash Cash Flow Flow Commitments Req 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Prior Year Carry Previously Approved Cash Flow Flow Flow Commitments New Cash Flow Req Total Cash Flow Req 2011 Carry Flow Req 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Prior Year Carry Previously Approved Cash Cash Flow New Cash Flow Flow Req Total Cash Flow Flow Req 2011 Flow (Incl.) Forwards Commitments Req Req Forwards CFwd) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Prior Year Carry Previously Approved Cash Cash Flow New Cash Flow Flow Flow Total Cash Flow (Cash Flow Carry Flow) 2011 Flow (Incl.) Prior Carry Flow (Incl.) 2011 Cash Flow (Incl.) Prior Carry Flow (Incl.) 2011 Cash Flow (Incl.) Prior Carry Flow (Incl.) Pri	Prior Year Carry Previously Approved Cash Cash Flow New Flow Flow Flow Total Cash Flow (Tarry Flow) 2011 Flow (Incl. 2011) Prior Flow	Prior Year Carry Previously Approved Cash Flow Flow Flow Forwards New Flow Flow Flow Flow Req Total Cash Flow Flow Flow Req 2011 Flow Flow Flow Flow Flow Flow Flow Forwards 2011 CFwd) 2013 2014 2015 0	Prior Year Carry Flow Carry Provided Cash Flow Flow Flow Flow Flow Flow Flow Flow	Prior Year Carry Year Carry Flow Previously Approved Cash Flow New Flow Total Cash Flow (Cash Flow (Incl.) Flow Req 2011 Cash Flow (Incl.) 2011 2011 Cash Flow (Incl.) 2011 2012 Cash Flow (Incl.) 2011 2013 Z014 Z015 2016 Z017 6 0	Prior Year Carry Flow Previously Approved Cash Cash Flow New Flow Flow Flow Total Cash Flow (Incl. 2011) 2011 Flow (Incl. 2011) 2013 2014 2015 2016 2017 2018 Forwards Commitments Req Forwards CFwd) 2013 2014 2015 2016 2017 2018 0 0 0 0 0 0 0 0 0 0 0 </td <td> Prior Year Carry Flow Cash Flow Cash Flow Cash Flow Carry Forwards Prowards Prowar</td> <td>Prior Year Carry Forwards Previously Approved Cash Flow Flow Paper (Cash Flow) New Flow Paper (Cash Flow) Total Cash Flow (Incl. 2011) 2012 Cash Flow (Incl. 2011) 2013 2014 2015 2016 2017 2018 2019 2020 Forwards Commitments Req Forwards Forwards CFwd) 2013 2014 2015 2016 2017 2018 2019 2020 0 0 0 0 0 0 0 0 0 0 0 0 700 700 0 0 0 0 0 0 0 0 0 0 0 0 0 700 700 0</td> <td> Prior Year Carry Forwards</td>	Prior Year Carry Flow Cash Flow Cash Flow Cash Flow Carry Forwards Prowards Prowar	Prior Year Carry Forwards Previously Approved Cash Flow Flow Paper (Cash Flow) New Flow Paper (Cash Flow) Total Cash Flow (Incl. 2011) 2012 Cash Flow (Incl. 2011) 2013 2014 2015 2016 2017 2018 2019 2020 Forwards Commitments Req Forwards Forwards CFwd) 2013 2014 2015 2016 2017 2018 2019 2020 0 0 0 0 0 0 0 0 0 0 0 0 700 700 0 0 0 0 0 0 0 0 0 0 0 0 0 700 700 0	Prior Year Carry Forwards

2012 Capital Budget, 2013 to 2021 Capital Plan – Project Cost and Cash Flows (in \$000s)

Office of the Ombudsman

	2010 & Prior Year Carry Forwards	2012 Previously Approved Cash Flow Commitments	2012 New Cash Flow Req	2012 Total Cash Flow Req	2011 Carry Forwards	Total 2012 Cash Flow (Incl 2011 CFwd)		2014	2015	2016	2017	2018	2019	2020	2021	Total Project Cost
Expenditures New Projects Case Management System for Ombudsman Case Management System SOGR				0		0				500					700	500 700
Total Expenditure	0	0	0	0	0	0	0	0	0	500	0	0	0	0	700	1,200
Financing Debt Recoverable Debt Other Reserves/Res Funds Development Charges Provincial/Federal				0 0 0 0 0		0 0 0 0 0				500					700	1,200 0 0 0 0 0
Total Financing	0	0	0	0	0	0	0	0	0	500	0	0	0	0	700	1,200
Debt Target			0	0		0	0	0	0	500	0	0	0	0	700	1,200
Over (Under) Debt Target			0	0		0	0	0	0	0	0	0	0	0	0	0



LOBBYIST REGISTRAR'S REPORT ACTION REQUIRED

Office of the Lobbyist Registrar – 2012-2021 Capital Plan

Date:	November 23, 2011
To:	Budget Committee
From:	Linda L. Gehrke, Lobbyist Registrar
Wards:	All
Reference Number:	

SUMMARY

This report seeks Budget Committee approval of the Office of Lobbyist Registrar's 2012-2021 Capital Budget and Plan. The plan includes a requirement of \$2.000 million over the 10-year period for state of good repair maintenance of the on-line lobbyist registry system.

RECOMMENDATIONS

The Lobbyist Registrar recommends that:

1. Budget Committee approve the 2012-2021 Capital Budget and Plan for the Office of the Lobbyist Registrar at \$2.000 million as submitted.

Financial Impact

Approval of the Office of the Lobbyist Registrar's budget request will result in the inclusion of \$2.000 million in the City of Toronto's 2012-2021 10-year Capital Plan, fully funded from debt.

DECISION HISTORY

City Council, at its meeting on February 23 and 24, 2011, approved the 2011-2020 Capital Budget and Plan for the Accountability Officers, which included \$2.0 million for the Office of the Lobbyist Registrar for the years 2018-2020.

The 2012-2021 Capital Budget and Plan for the Office of the Registrar reflects the same request.

COMMENTS

The attached budget request overview provides the details on the Office of the Lobbyist Registrar's 2012-2021 Capital Budget and Plan.

The main objective of the 10-Year Capital Plan is to provide the funding for the systems and the tools to support the Office of the Lobbyist Registrar's mandate.

The 2012-2021 Capital Plan includes state of good repair maintenance of the lobbyist registration system. It is anticipated that by 2018, the technology that was used to create the lobbyist registration system will be out of date and will need to be replaced. This project will have a project cost of \$2.000 million and will start in 2018, with target completion by 2020. The 10-Year Capital Plan is fully funded by debt and within the debt target.

CONTACT

Linda L. Gehrke Lobbyist Registrar City of Toronto lgehrke@toronto.ca 416-338-5865

SIGNATURE

Linda L. Gehrke, Lobbyist Registrar

ATTACHMENTS

Appendix A – 2012-2021 Capital Plan – Accountability Officers Budget Request Overview



OMBUDSMAN REPORT ACTION REQUIRED

Office of the Ombudsman - 2012-2021 Capital Plan

Date:	November 24, 2011
To:	Budget Committee
From:	Fiona Crean, Ombudsman
Wards:	All
Reference Number:	

SUMMARY

This report seeks Budget Committee approval of the Office of the Ombudsman's 2012-2021 Capital Budget and Plan. The plan includes a requirement of \$1.200 million over the 10-year period for state of good repair maintenance of the computerized case management system.

RECOMMENDATIONS

The Ombudsman recommends that:

1. Budget Committee approve the 2012-2021 Capital Budget and Plan for the Office of the Ombudsman at \$1.200 million as submitted.

Financial Impact

Approval of the Office of the Ombudsman's budget request will result in the inclusion of \$1.200 million in the City of Toronto's 2012-2021 ten year Capital Plan, fully funded from debt.

DECISION HISTORY

City Council, at its meeting on February 23 and 24, 2011, approved the 2011-2020 Capital Budget and Plan for the Accountability Officers, which included \$0.500 million for the Office of the Ombudsman for the year 2016.

The 2012-2021 Capital Budget and Plan for the Office of the Ombudsman reflects a \$0.700 million request for 2021.

COMMENTS

The attached budget request overview provides the details.

The 2012-2021 Capital Plan is to upgrade the Case Management System in order to maintain its state of good repair.

CONTACT

Fiona Crean Ombudsman City of Toronto fcrean@toronto.ca 416-392-7061

SIGNATURE

Fiona Crean, Ombudsman

ATTACHMENTS

Accountability Officers: 2012-2021 Capital Budget & Plan – Budget Overview