



2013

City of Toronto
Office of the Mayor
2013 Recommended Operating Budget

December 6, 2012

Agenda

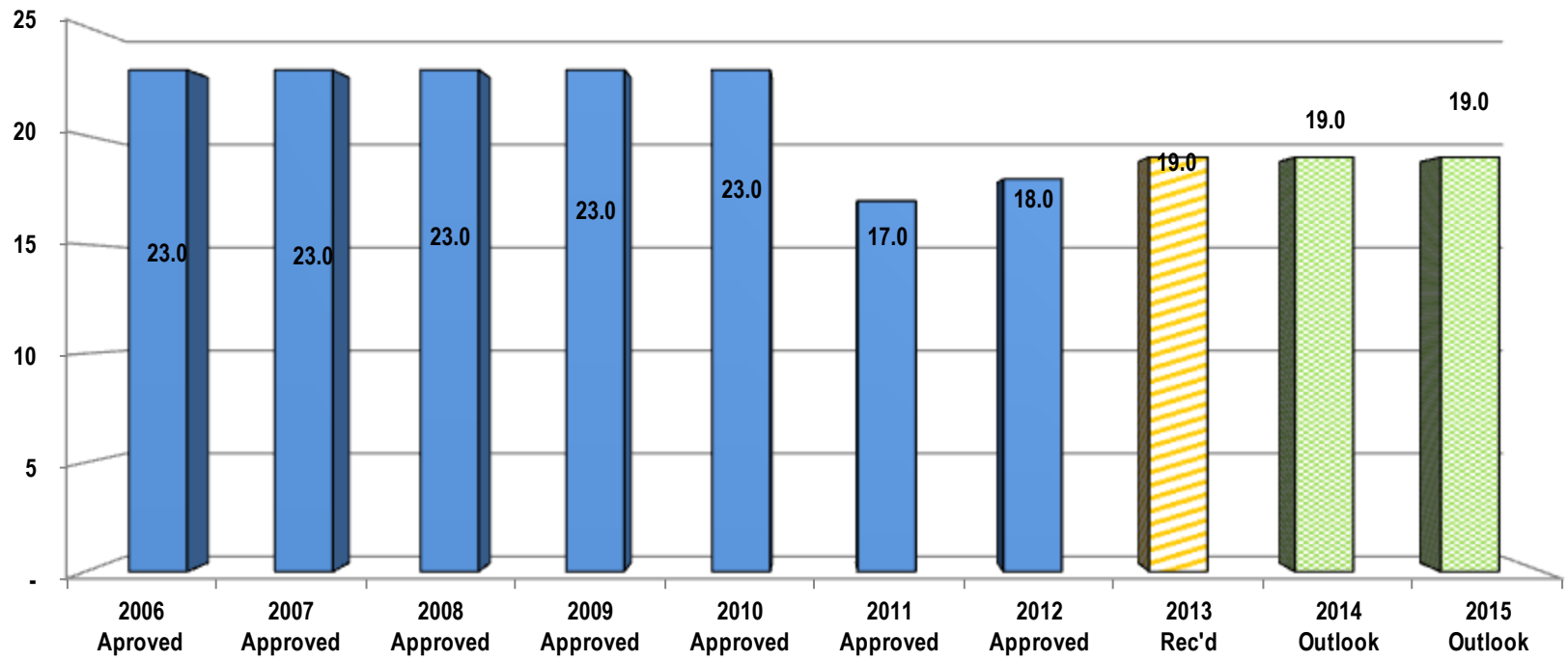
- Operating Overview
- Operating Budget Trends & Variance
- 2013 Staff Recommended Operating Budget

Operating Overview

Net Operating Budget and Staff Changes - 5 Year Overview

| (\$000's) | Approved Budget | | | | | Rec'd Base |
|-------------------------------------|-----------------|---------------|---------------|----------------|---------------|-------------|
| | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 |
| Approved Budget | 2,604 | 2,596 | 2,561 | 2,011 | 1,941 | 1,941 |
| Net Change | 162 | -8 | -35 | -550 | -71 | 0 |
| % Change from prior Year | 6.7% | (0.3%) | (1.3%) | (21.5%) | (3.5%) | 0.0% |
| Approved Complement | 23 | 23 | 23 | 17 | 18 | 19 |
| Net Change | 0 | 0 | 0 | -6 | 1 | 1 |
| % Change in Staff Complement | 0.0% | 0.0% | 0.0% | (26.1%) | 5.9% | 5.6% |

Staffing Trend

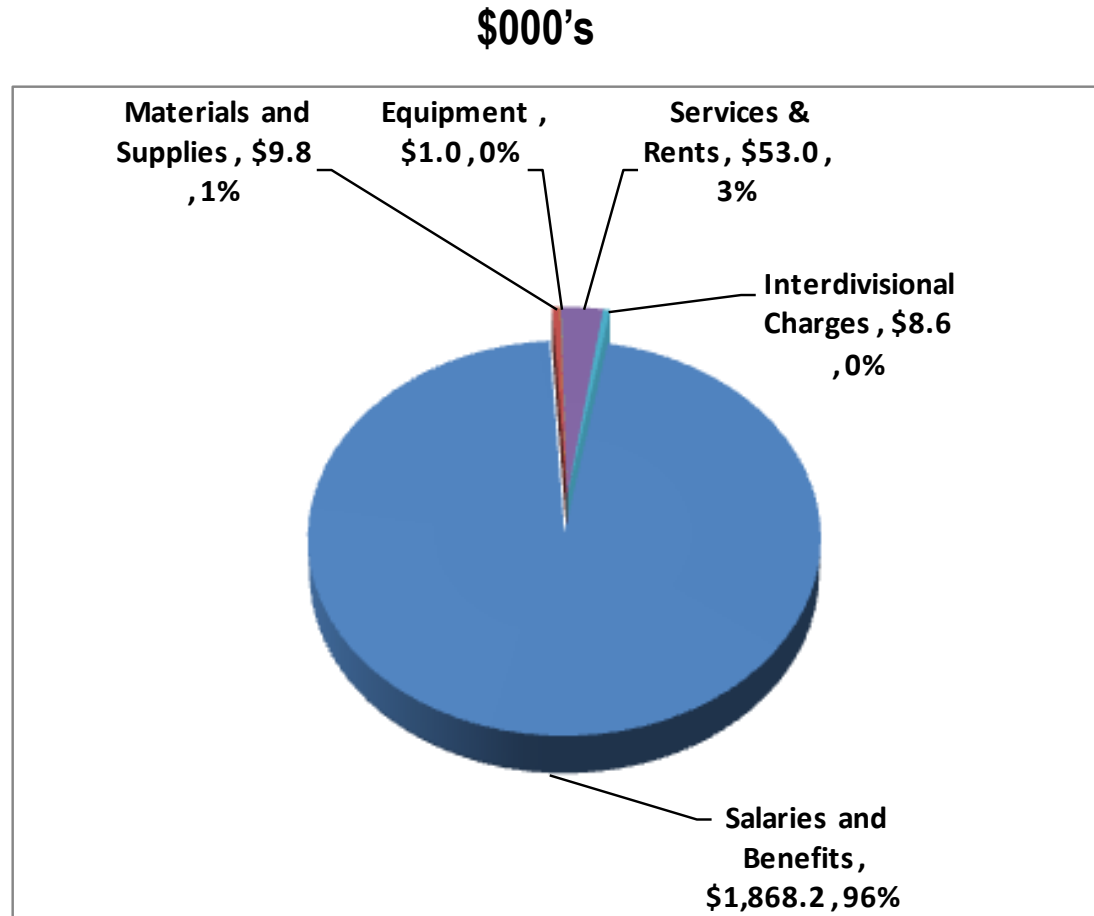


2012 Budget Variance - as at September 30, 2012

| (In \$000's) | 2010 Actuals | 2011 Actuals | 2012 Approved Budget | 2012 Sept. 30 YTD Actuals | 2012 Projected Actuals | 2012 Approved Budget vs Projected Actuals | |
|---------------------------|--------------|--------------|----------------------|---------------------------|------------------------|---|---------------|
| | \$ | \$ | \$ | \$ | \$ | \$ | % |
| Gross Expenditure | 2,306 | 1,586 | 1,941 | 1,178 | 1,641 | (300) | -15.5% |
| Revenues | | | | | | - | - |
| Net | 2,306 | 1,586 | 1,941 | 1,178 | 1,641 | (300) | -15.5% |
| Approved Positions | 23.0 | 17.0 | 18.0 | 16.0 | 18.0 | - | 0.0% |

2013 Recommended Operating Budget

Where the Proposed \$1,941 Gross Expenditure Goes



Recommended 2013 Net Operating Budget

| (\$000s) | 2012 Approved Budget | | 2013 Rec'd Budget | | Change from 2012 Over (Under) | | | |
|---------------------|-------------------------|-------|----------------------|-------|----------------------------------|------|-----|------|
| | Gross | Net | Gross | Net | Gross | | Net | |
| | | | | | \$ | % | \$ | % |
| Office of the Mayor | 1,941 | 1,941 | 1,941 | 1,941 | 0 | 0.0% | 0 | 0.0% |

2013 Operating Base Budget Pressures

| (\$000's) | Gross Expenditures | Net Expenditures | # Positions |
|-------------------------------------|--------------------|------------------|-------------|
| 2012 Approved Budget | 1,940.5 | 1,940.5 | 18.0 |
| Adjusted Base Increases: | | | |
| Progression Pay/Step Increases | 42.6 | 42.6 | |
| Economic Factor | 5.0 | 5.0 | 1.0 |
| Other Base Changes: | | | |
| Revenue Changes: | | | |
| 2013 Recommended Base Budget | 1,988.2 | 1,988.2 | 19.0 |

2013 Service Changes – To Achieve Target

| Description | 2013 Recommended Service Changes | | | | Net Incremental Impact | | | |
|---------------------------------------|----------------------------------|---------------|-------------|---------------------------|------------------------|-----------------|-----------------|-----------------|
| | Position Changes | Gross Expense | Net Expense | % Change over 2012 Budget | 2014 | | 2015 | |
| | | | | | Net Expenditure | Position Change | Net Expenditure | Position Change |
| Service Efficiencies | | | | | | | | |
| Salary Budget to Actual Adjustments | | (24.4) | (24.4) | (1.3%) | | | | |
| Non Payroll Budget Adjustment | | (23.2) | (23.2) | (1.2%) | | | | |
| Sub-Total Service Efficiencies | - | (47.6) | (47.6) | (2.5%) | - | - | - | - |

2014 and 2015 Outlook

| Description | 2014 - Incremental Increase | | | | | 2015 - Incremental Increase | | | | | Total Net % Change from 2013 |
|---|-----------------------------|---------|-------------|------------------------|-------------|-----------------------------|---------|-------------|------------------------|-------------|------------------------------|
| | Gross Expense | Revenue | Net Expense | % Net Change from 2013 | # Positions | Gross Expense | Revenue | Net Expense | % Net Change from 2014 | # Positions | |
| Known Impacts | | | | | | | | | | | |
| Progression Pay Increase | 43.9 | | 43.9 | 2.3% | | 45.2 | | 45.2 | 2.3% | | 4.5% |
| Economic Factor | 4.2 | | 4.2 | 0.2% | | 4.3 | | 4.3 | 0.2% | | 0.4% |
| | | | 0.0 | | | | | 0.0 | | | |
| Sub-Total Known Impacts | 48.1 | 0.0 | 48.1 | 2.5% | 0.0 | 49.5 | 0.0 | 49.5 | 2.5% | 0.0 | 5.0% |
| Anticipated Impacts | | | | | | | | | | | |
| | | | 0.0 | | | | | 0.0 | | | |
| | | | 0.0 | | | | | 0.0 | | | |
| | | | 0.0 | | | | | 0.0 | | | |
| Sub-Total - Anticipated Additional Impacts | 0.0 | 0.0 | 0.0 | | 0.0 | 0.0 | 0.0 | 0.0 | | 0.0 | |
| Total Incremental Impacts | 48.1 | 0.0 | 48.1 | 2.5% | 0.0 | 49.5 | 0.0 | 49.5 | 2.5% | 0.0 | 5.0% |

