



City Budget
2013

Economic Development and Culture Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

2013 - 2022 Capital Program

2013 CAPITAL BUDGET ANALYST BRIEFING NOTES

BUDGET COMMITTEE NOVEMBER 29, 2012

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PART I: RECOMMENDATIONS

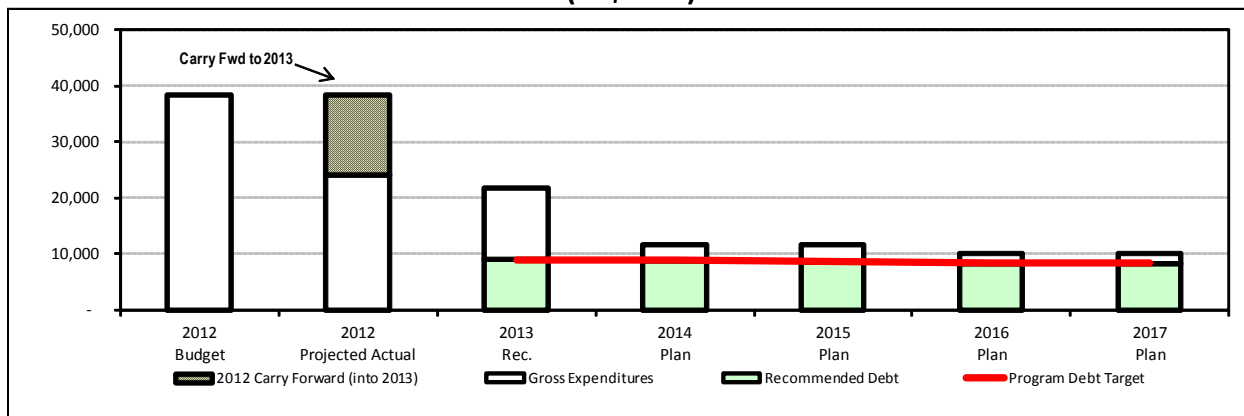
The City Manager and Acting Chief Financial Officer recommend that:

1. City Council approve the 2013 Recommended Capital Budget for Economic Development and Culture with a total project cost of \$15.971 million, and 2013 cash flow of \$36.375 million and future year commitments of \$5.782 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 36 new / change in scope sub-projects with a 2013 total project cost of \$15.971 million that requires cash flow of \$10.189 million in 2013 and a future year cash flow commitment of \$3.860 million in 2014 and \$1.922 million in 2015;
 - ii) 5 previously approved sub-projects with a 2013 cash flow of \$1.506 million;
 - iii) 5 previously approved sub-projects with carry forward funding from 2011 and prior years requiring 2013 cash flow of \$10.301 million which forms part of the affordability target that requires City Council to reaffirm its commitment; and
 - b) 2012 approved cash flow for 20 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$14.379 million.
2. City Council approve new debt service costs of \$0.158 million in 2013 and incremental debt costs of \$0.981 million in 2014, \$0.319 million in 2015, and \$0.115 million in 2016 resulting from the approval of the 2013 Recommended Capital Budget, to be included in the 2013 and future year operating budgets;
3. City Council approve the 2014-2022 Recommended Capital Plan for Economic Development and Culture totaling \$88.377 million in project estimates, comprised of \$11.749 million in 2014; \$11.708 million in 2015; \$10.095 million in 2016; \$10.250 million in 2017; \$10.035 million in 2018; \$10.112 million in 2019; \$10.070 million in 2020; \$10.070 million in 2021; and \$10.070 million in 2022;
4. City Council consider operating impacts of \$0.43 million, including 2.5 additional positions in 2014 emanating from the approval of the 2013 Recommended Capital Budget for inclusion in the 2014 and future year operating budgets, and
5. All sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2013 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

PART II: 2013 – 2022 CAPITAL PROGRAM

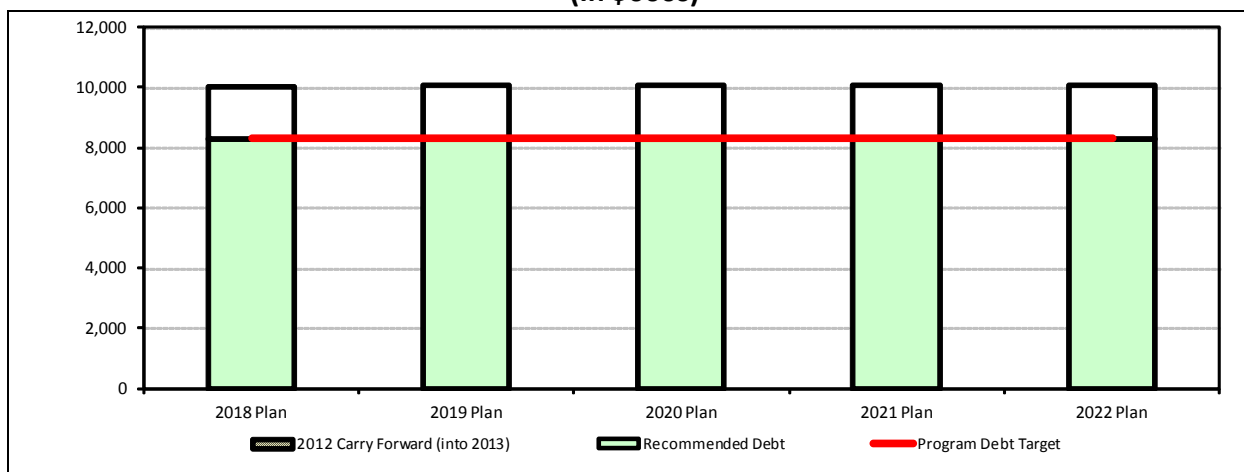
10-Year Capital Plan

**2013 Recommended Budget, 2014 - 2017 Recommended Plan
(In \$000s)**



	2012		2013 Rec. Budget and 2014-2017 Plan					5-Year Total Percent	
	Budget	Projected Actual	2013	2014	2015	2016	2017		2013-2017
Gross Expenditures:									
2012 Capital Budget & Approved FY Commitment	38,529	24,150	1,806					1,806	2.7%
Recommended Changes to Approved FY Commitments			(243)					(243)	-0.4%
2013 New/Change in Scope and Future Year Commitments			10,189	3,860	1,922			15,971	24.3%
2014- 2017 Capital Plan Estimates				7,889	9,786	10,095	10,250	38,020	57.8%
2-Year Carry Forward for Reapproval			10,244					10,244	15.6%
1-Year Carry Forward to 2013		14,379							
Total Gross Annual Expenditures & Plan	38,529	24,150	21,996	11,749	11,708	10,095	10,250	65,798	100.0%
Program Debt Target			9,049	9,030	8,768	8,300	8,300	43,447	
Financing:									
Recommended Debt			9,049	9,030	8,768	8,300	8,300	43,447	66.0%
Reserves/Reserve Funds			58	799	920	225	220	2,222	3.4%
Development Charges									
Provincial/Federal			8,064				110	8,174	12.4%
Debt Recoverable									
Other Revenue			4,825	1,920	2,020	1,570	1,620	11,955	18.2%
Total Financing	-	-	21,996	11,749	11,708	10,095	10,250	65,798	100.0%
By Project Category:									
Health & Safety			668	2,179	1,922	567	1,346	6,682	10.2%
Legislated			148	125	276	99		648	1.0%
SOGR			9,418	6,642	5,647	7,091	6,411	35,209	53.5%
Service Improvement			11,628	2,479	3,588	2,041	2,196	21,932	33.3%
Growth Related			134	324	275	297	297	1,327	2.0%
Total by Project Category	-	-	21,996	11,749	11,708	10,095	10,250	65,798	100.0%
Asset Value (\$) at year-end	244,000	244,000	244,000	244,000	244,000	244,000	244,000	244,000	
Yearly SOGR Backlog Estimate (not addressed by current plan)			(202)	(1,635)	(576)	137	127		
Accumulated Backlog Estimate (end of year)	37,393		37,191	35,556	34,980	35,117	35,244		
Backlog: Percentage of Asset Value (%)	15.3%		15.2%	14.6%	14.3%	14.4%	14.4%		
Debt Service Costs			158	1,088	1,817	1,365	942	5,369	
Operating Impact on Program Costs				143					
New Positions				2.5					

10-Year Capital Plan 2018-2022 Recommended Plan (In \$000s)



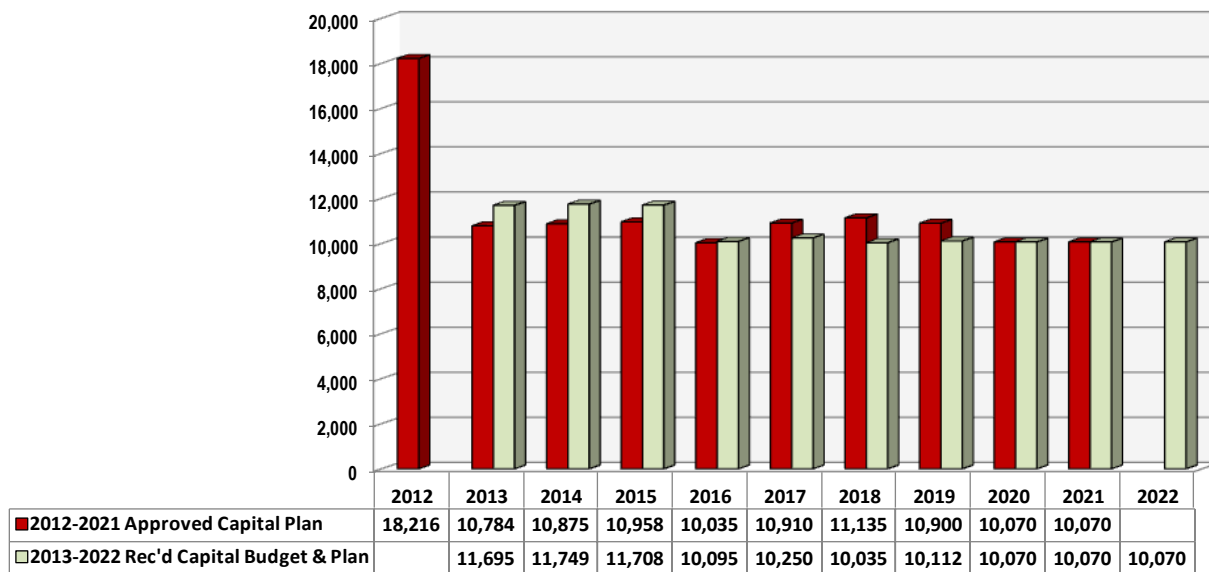
	2018-2022 Capital Plan						10-Year Total Percent
	2018	2019	2020	2021	2022	2013-2022	
Gross Expenditures:							
2012 Capital Budget & Approved FY Commitments							
Recommended Changes to Approved FY Commitments							
2013 New/Change in Scope and Future Year Commitments						15,971	15.3%
2018 - 2022 Capital Plan Estimates	10,035	10,112	10,070	10,070	10,070	88,377	84.7%
Total Gross Annual Expenditures & Plan	10,035	10,112	10,070	10,070	10,070	104,348	100.0%
Program Debt Target	8,300	8,300	8,300	8,300	8,300	84,947	
Financing:							
Recommended Debt	8,300	8,300	8,300	8,300	8,300	84,947	73.1%
Reserves/Reserve Funds	165	192	150	200	200	3,129	2.7%
Development Charges							
Provincial/Federal Debt Recoverable						8,174	7.0%
Other Revenue	1,570	1,620	1,620	1,570	1,570	19,905	17.1%
Total Financing	10,035	10,112	10,070	10,070	10,070	116,155	100.0%
By Project Category:							
Health & Safety	357	499	1,150	700	1,800	11,188	9.6%
Legislated	99		100	200	50	1,097	0.9%
SOGR	8,126	7,626	7,324	7,314	7,114	72,713	62.6%
Service Improvement	1,156	1,690	1,246	1,556	806	28,386	24.4%
Growth Related	297	297	250	300	300	2,771	2.4%
Total by Project Category	10,035	10,112	10,070	10,070	10,070	116,155	100.0%
Asset Value(\$) at year-end	244,000	244,000	244,000	244,000	244,000		
Yearly SOGR Backlog Estimate (not addressed by current plan)	(1,073)	13	(1,381)	85	(221)		
Accumulated Backlog Estimate (end of year)	35,244	34,171	34,184	32,803	32,888	32,667	
Backlog: Percentage of Asset Value (%)	14.0%	14.0%	13.4%	13.5%	13.4%		
Debt Service Costs	998	998	998	998	998	10,359	
Operating Impact on Program Costs							
New Positions							

10-Year Capital Plan Overview

- The Economic Development and Culture (EDC) 10-Year Recommended Capital Plan supports the City's efforts to improve the business climate, strengthen our at-risk neighbourhoods, and improve public service through access to the City's cultural assets.
- The 10-Year Recommended Capital Plan:
 - Includes strategic investments in the City's cultural resources and public spaces to create a physical environment within which business and culture can thrive;
 - Supports neighbourhoods by working with BIAs to upgrade local employment and commercial areas so that neighbourhood job opportunities can be expanded and living environments enhanced, and.
 - Supports efforts to upgrade the appearance of main streetscapes.
- The EDC 10-Year Recommended Capital Plan is driven by the needs of 96 heritage properties such as Fort York, Spadina Museum, Casa Loma, Berkley Theatre, Loraine Kimsa Theatre, Todmorden Mills, St. Lawrence Centre for the Arts, John Street Roundhouse, as well as the BIA Streetscape Program.
- The 2013–2022 Recommended Capital Plan totals \$116.155 million, of which \$65.798 million or 56.7% is projected for the first 5 years, with the final 5 years requiring funding of \$50.357 million or 43.3%. The Fort York Visitors Centre will be completed in the first 5 years of the Capital Plan period.
- The Recommended 10-Year Capital Plan includes \$11.188 million or 9.6% for Health and Safety projects to address structural repairs at Casa Loma, \$72.713 million or 62.7% for State Of Good Repair projects to renew aging and deteriorating infrastructure, \$28.386 million or 24.4% for Service Improvement projects including the Fort York Visitors Centre, and \$2.771 million or 2.4% for Growth Related projects including Public Art Development.
- The 10-Year Recommended Capital Plan requires new debt funding of \$84.947 million or 73.1% of the total funding which meets the 10 year debt affordability target. Reserves/Reserve Funds account for \$3.129 million or 2.7%, Provincial /Federal funding account for \$8.174 million of 7.4% and other revenue totals \$19.905 million or 17.1%
- Economic Development and Culture's State of Good Repair (SOGR) backlog will decrease from \$37.393 million in 2012 to \$32.667 million by 2022. SOGR backlog, as a percentage of its total asset replacement value of \$244.000 million is 15.2 % in 2013, decreasing to 13.4% by 2022.
- Approval of the 10-Year Recommended Capital Plan will increase future year Operating Budgets by a total of \$0.143 million net and the addition of 2.5 positions in 2014 for staffing and maintenance/service costs arising from the completion of the Fort York Visitors Centre
- Funding in the 10-Year Recommended Capital Plan will complete the construction of the new Visitor Centre at Fort York for a total cost of \$23.100 million by 2014.

Key Changes to the 2012 - 2021 Approved Capital Plan

**Changes to the 2012 -2021 Approved Capital Plan
(In \$000s)**



The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan reflects an increase of \$11.138 million from the 2012 to 2021 Approved Capital Plan with no change to debt targets. The increase is mainly due to:

- The Fort York Visitors Centre project project has been increased by \$10.005 million mainly attributed to a 2-year carry forward of funding approved for the project in 2011 to 2013. Tenders received in September, 2011 were over the approved budget resulting in the preparation of a new tender. Tenders for the reduced project were received in July 2012. The project is now moving forward and is planned for completion in 2014.
- The BIA Streetscape Program has been increased by \$1.133 million mainly attributed to the addition of \$1.000 million of project cost for the first year of the BIA Financing Program approved as a new program for BIA Streetscape Projects. Funding for this new program will be 35% debt and 65% to be repaid to the City from the BIA. This Program requires no debt funding above the approved debt target. Also included is \$0.133 million of funding from Section 37 sources.

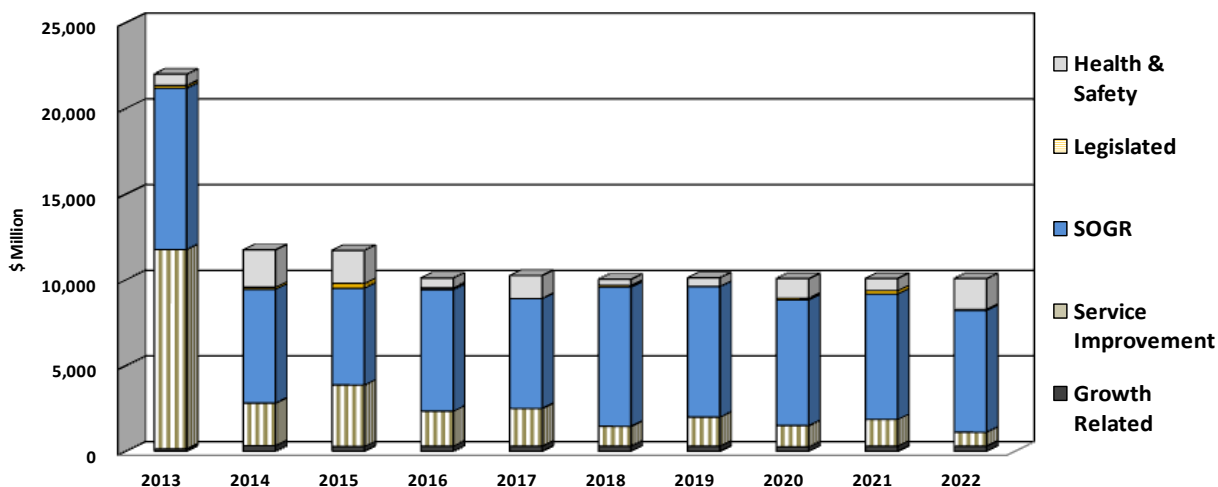
The following chart details the key project cash flow changes to the 2012 – 2021 Approved Capital Plan.

**Summary of Project Changes
(In \$000s)**

	Total Project Cost	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013-2021	Revised Total Project Cost
Fort York Visitors Centre	17,313		10,080	350	(73)	(352)						10,005	17,313
BIA Street scape Program	32,309		983	150								1,133	33,442
Total Projects Changes	49,622	0	11,063	500	(73)	(352)	0	0	0	0	0	11,138	50,755

2013 – 2022 Recommended Capital Plan

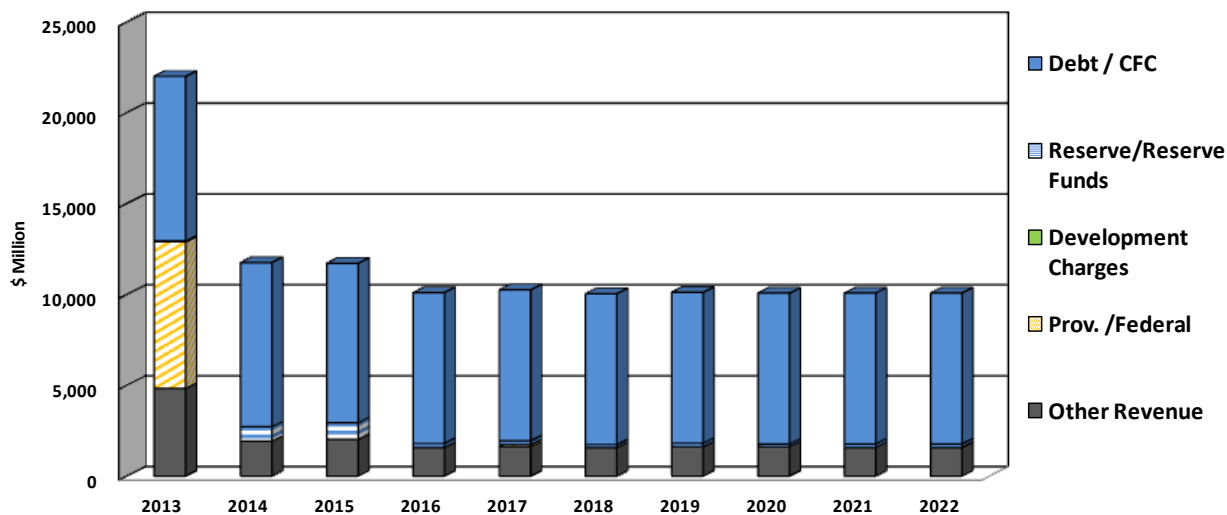
2013–2022 Capital Plan by Project Category
(In \$000s)



The 10-Year Recommended Capital Plan of \$60.516 million provides \$11.188 million or 9.6% for Health and Safety projects, \$1.097 million or 0.9% for Legislated projects, \$72.713 million or 62.6% for Good Repair (SOGR) projects, \$28.386 million or 24.4% for Service Improvement projects and \$2.771 million or 2.4% for Growth Related projects..

- The first 5 years, (2013-2017), of the 10-Year Recommended Capital Plan includes funding of \$6.682 million or 10.2% for Health and Safety projects, \$0.648 million or 1% for Legislated projects, \$35.209 million or 53.5% for SOGR projects, \$21.932 million or 33.3% for Service Improvement projects, and \$1.327 million or 2% for Growth Related projects.
- The second 5 years, (2018-2022), of the 10-Year Recommended Capital Plan includes funding of \$4.506 million or 8.9% for Health and Safety projects, \$0.449 million or 1% for Legislated projects, \$37.504 million or 74.5% for SOGR projects, \$6.454 million or 12.8% for Service Improvement projects, and \$1.444 million or 2.9% for Growth Related projects.
- *Health and Safety* projects represent 9.6% or \$11.188 million of the 10-Year Recommended Capital Plan funding and is dedicated to Casa Loma Restoration.
- *State of Good Repair* projects address the renewal needs of aging and deteriorating infrastructure. Projects that maintain assets in a state of good repair represent 62.6% or \$72.713 million of the recommended 10-year cash flow. State of Good Repair projects are driven by the needs of 96 heritage properties such as Fort York, Spadina House, Berkley Theatre, Alumnae Theatre, Lorraine Kimsa Theatre, Todmorden Mills, St. Lawrence Centre for the Arts, and the BIA Streetscape Improvement Program.
- *Service Improvement* projects account for 24.4% or \$28.386 million of the recommended 10-year planned expenditures. Service Improvement projects include the Guild Revitalization, Fort York Visitor Centre, John Street Roundhouse, Commercial Façade Improvement and the Mural Program projects.
- Growth Related projects account for 2.4% or \$2.771 million for Public Art Development.

**2013–2022 Capital Plan by Funding Source
(In \$000s)**



The 10-Year Recommended Capital Plan requires total funding of \$116.155 million excluding funding carried forward from 2012. Overall, debt constitutes \$84.947 million or 73.1% of the recommended financing for the Plan.

- The remaining funding of the 10-Year Capital Plan will come from the following sources:
 - Reserve Funds that will provide \$3.129 million or 2.7% for Public Art Development and Casa Loma Restoration,
 - Secured Provincial and Federal Funding totalling \$8.174 million or 7.0% for the Fort York Visitor Centre in 2013, and
 - Third party donations and partnerships of \$19.905 million will support the Fort York Visitor Centre Project and fund the cost shared BIA Streetscape Projects.
- The first 5 years of the 10 Year Recommended Capital Plan is comprised of \$43.447 million or 66% debt funding, \$2.222 million or 3.4% funding from Reserve Funds, \$8.174 million or 12.4% from Provincial and Federal Funding, and \$11.955 million or 18.2% of other revenue from third party donations and partnerships.
- The second 5 years of the 10 Year Recommended Capital Plan is comprised of \$41.500 million or 82.4% debt funding, \$0.907 million or 1.8% funding from Reserve Funds, and \$7.950 million or 15.8% of other revenue from third party donations and partnerships.
- The Program's 10-Year Recommended Capital Plan meets the debt target for each year of the 10 year period.

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category
(In \$000s)

	Total Project Cost	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
Health and Safety												
<i>Restoration of Casa Loma</i>	11,188	668	2,179	1,922	567	1,346	357	499	1,150	700	1,800	11,188
Sub-Total	11,188	668	2,179	1,922	567	1,346	357	499	1,150	700	1,800	11,188
Legislated												
<i>Refurbishment and Rehabilitation</i>	250		75	75						100		250
<i>Major Maintenance</i>	847	148	50	201	99		99		100	100	50	847
Sub-Total	1,097	148	125	276	99	-	99	-	100	200	50	1,097
State of Good Repair (SOGR)												
<i>Service Enhancements</i>	1,421			275	406			440		300		1,421
<i>Restoration and Preservation of Heritage</i>	18,973	2,406	1,888	1,057	1,826	1,505	2,659	1,722	2,660	1,750	1,500	18,973
<i>Refurbishment and Rehabilitation</i>	4,651	1,208	246	147	303	347		100		800	1,500	4,651
<i>Collections Care</i>	1,820	198		100	138	187	347	800			50	1,820
<i>Major Maintenance</i>	10,075	1,159	894	604	954	908	1,656	1,100	1,200	1,000	600	10,075
<i>BIA Streetscape Program</i>	35,773	4,447	3,614	3,464	3,464	3,464	3,464	3,464	3,464	3,464	3,464	35,773
Sub-Total	72,713	9,418	6,642	5,647	7,091	6,411	8,126	7,626	7,324	7,314	7,114	72,713
Service Improvements												
<i>Cultural Infrastructure</i>	4,500		1,023	2,024	400	110	303	440	200			4,500
<i>Service Enhancement</i>	16,092	10,430	350	563	1,035	1,480		644	440	950	200	16,092
<i>Restoration and Preservation of Heritage</i>	395			395								395
<i>Collections Care</i>	247						247					247
<i>IT Projects</i>	1,000	500	500									1,000
<i>Commercial Façade Program</i>	5,652	648	556	556	556	556	556	556	556	556	556	5,652
<i>Mural Program</i>	500	50	50	50	50	50	50	50	50	50	50	500
Sub-Total	28,386	11,628	2,479	3,588	2,041	2,196	1,156	1,690	1,246	1,556	806	28,386
Growth Related												
<i>Public Art</i>	2,771	134	324	275	297	297	297	297	250	300	300	2,771
Sub-Total	2,771	134	324	275	297	297	297	297	250	300	300	2,771
Total	116,155	21,996	11,749	11,708	10,095	10,250	10,035	10,112	10,070	10,070	10,070	116,155

The 10-year Recommended Capital Plan includes funding of \$116.155 million for 16 major capital initiatives including \$11.188 or 9.6% for Health and Safety projects, \$72.713 million or 62.6% million for SOGR projects, and \$28.386 million or 24.4% for Service Improvement projects.

Health and Safety

- Restoration of Casa Loma requires \$11.188 million for structural repairs of masonry, roofing and windows of which \$9.557 million will be funded by debt and \$1.631 million will be funded from the Casa Loma Maintenance Reserve Fund.

State of Good Repair

- The Restoration /Preservation of Heritage Elements requires \$18.973 million to restore and preserve the heritage fabric of Museums and Heritage Buildings operated by Culture Division including major artifacts, monuments and memorials. This is an ongoing project that continues every year within the 10-Year Capital Plan period.
- Major Maintenance funding of \$10.075 million is provided to achieve and maintain a state of good repair of facilities with third party tenants, including John Street Roundhouse,

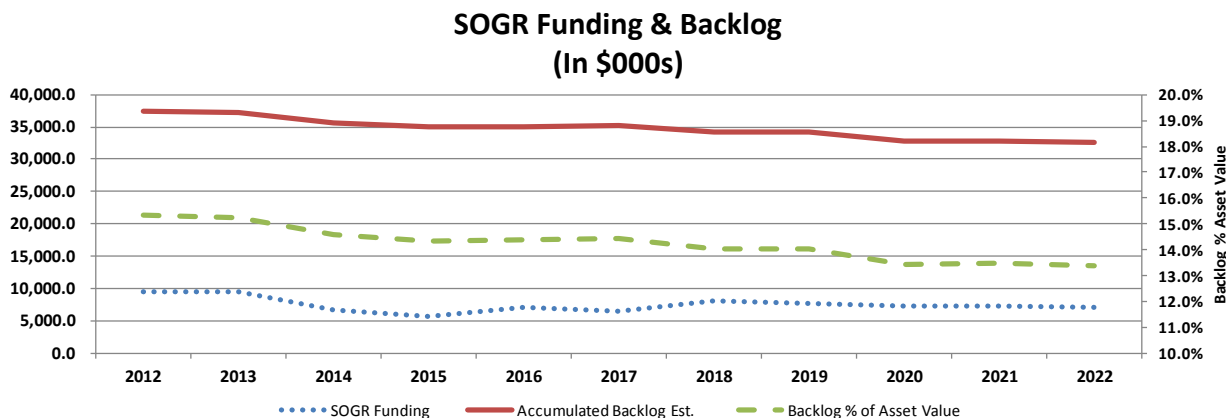
Berkley Theatre, Alumnae Theatre, and the Franklin Carmichael Art Centre and Theatre Passe Muraille.

- The BIA Streetscape Program requires \$35.773 million for BIA Streetscape Projects which are cost shared with BIAs. Specific Streetscape Projects are identified and funded annually and future year funding is a planned estimate of future projects.

Service Improvements

- The Fort York Visitor Centre requires \$10.126 million previously approved 2013 cash flow for the balance of the project comprised of \$8.030 million in Provincial and Federal funding, \$0.745 million from Section 37, and \$1.351 million contribution from 3rd party fundraising.
- The Guild Revitalization Project requires \$3.390 million, debt funded for the construction of the cultural precinct as part of a potential agreement with a third-party to revive the historic Guild
- The Commercial Façade Improvement Program totals \$5.652 million for Commercial Façade Improvement Projects that are cost shared with local businesses for façade restoration, and brick cleaning.

State of Good Repair (SOGR) Backlog



Economic Development and Culture is responsible for 96 heritage buildings. Many historic structures are well over 100 years old. Unlike most other buildings in City ownership, they do not have a simple replacement value and expected life span. Replacement values have been used as a proxy value for these buildings. The Program's accumulated State of Good Repair backlog was updated in 2008 resulting from an audit of 15 additional properties.

- The 10-Year Recommended Capital Plan dedicates \$35.209 million to SOGR spending in the first five years of the Plan and \$37.504 million over the last five years which on average is \$7.271 million annually.
- The total replacement cost for all buildings and structures at Economic Development and Culture was estimated at \$244.000 million at the end of 2012.

- The 2012 year-end state of good repair backlog is valued at \$37.393 million or 15.3% of the asset replacement value and is projected to decrease by approximately \$4.505 million to \$32.888 million or 13.4% of the total asset value by 2022.
- It should be noted that the backlog has decreased by \$44.088 million from \$81.360 million at the end of 2008. This dramatic backlog decrease is the result of partnerships and the transfer of the responsibilities for certain properties, to outside partners.
 - State of Good Repair work at the Don Valley Brickworks is now the responsibility of Evergreen and the backlog at the John Street Roundhouse was largely eliminated through the investment by the primary lease tenant.
 - Work continues to develop a similar arrangement for the Guild Inn site. In the future.

10-Year Capital Plan Impact on the Operating Budget

Operating Impact Summary (In \$000s)

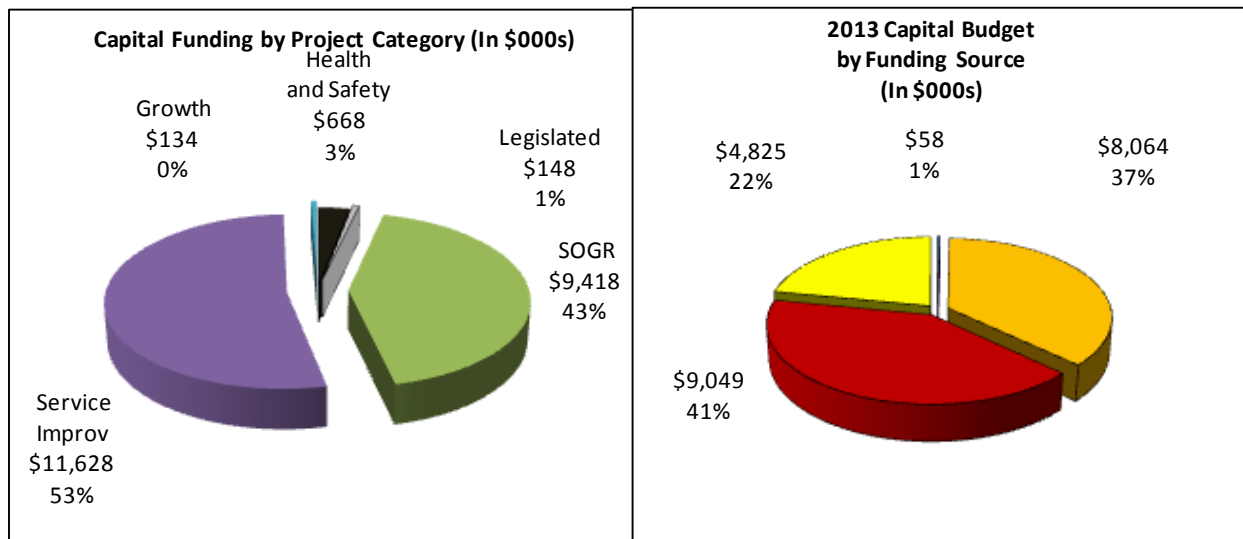
Program Costs, Revenues and Net (\$000s)	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013-2022 Total
2013 Recommended Capital Budget											
Program Gross Expenditure		256.7									256.7
Program Revenue		113.5									113.5
Program Costs (Net)		143.2									143.2
Approved Positions		2.5									2.5

Approval of the 10-Year Recommended Capital Plan will result in Operating Budget impacts from previously approved capital projects of \$0.143 million net and the addition of 2.5 positions in 2014.

- This incremental net impact is for the planned opening of the Fort York Visitor Centre in 2014. The 2.5 additional permanent positions will provide historic interpretation and physical plant support requiring expenditures of \$0.256 million gross. The increased attendance at the Visitor Centre will contribute \$0.113 million of additional revenue, resulting in \$0.143 million net cost increase. The goal in future years is to recover all operating costs through increased revenues, resulting in no net cost to the City.

PART III - 2013 RECOMMENDED CAPITAL BUDGET

2013 Capital Budget by Project Category and Funding Source



The 2013 Recommended Capital Budget, excluding funding carried forward from 2012 to 2013, requires \$21.996, of which \$9.049 million or 41.1% will be funded from debt that meets the debt affordability target for 2013, \$4.825 million or 21.9% from third party contributions, \$0.058 million or 0.3% funding from Reserve Funds, and \$8.064 million or 36.7% from Provincial and Federal funds.

- Health and Safety projects account for \$0.668 million or 3.0% for the continuation to the Casa Loma Restoration project.
- Legislated projects account for \$0.148 million or 0.7% for mechanical repairs resulting from Technical Standard and Safety Authority (TSSA) inspections of facilities.
- State of Good Repair projects total \$9.418 million or 42.8% for restoration and refurbishment of the aging buildings and for Streetscape Improvements. The 2013 Recommended Capital Budget has sufficient funding to address approximately 3.0% of the accumulated SOGR backlog through planned work at 97 sites.
- Service Improvement projects account for \$11.628 million or 52.9% with the Fort York Visitor Centre allocated \$10.126 million, and Commercial Façade projects allocated \$0.648 million.
- Growth Related funding of \$0.134 million or 0.6% is allocated to Public Art Development for projects determined by the Public Art Committee.

2013 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2011 & Prior Year Carry Forward	2012 Previously Approved Cash Flow Commitments	2013 New Cash Flow Rec'd	2013 Total Cash Flow Rec'd	2012 Carry Forwards	Total 2013 Cash Flow (Incl 2012 C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Total Cost
Expenditures																
Previously Approved	10,244	1,563		11,807	14,379	26,186										26,187
Change in Scope																
New			7,360	7,360		7,360										7,360
New w/Future Year			2,829	2,829		2,829	3,860	1,922								8,611
Total Expenditure	10,244	1,563	10,189	21,996	14,379	36,375	3,860	1,922								42,157
Financing																
Debt		1,356	7,693	9,049	6,969	16,018	2,911	1,122								20,051
Other	2,180	150	2,495	4,825	5,283	10,108	150									10,258
Reserves/Res Funds		57	1	58	477	535	799	800								2,134
Development Charges																
Provincial/Federal	8,064			8,064	1,650	9,714										9,714
Total Financing	10,244	1,563	10,189	21,996	14,379	36,375	3,860	1,922								42,158

Economic Development and Culture's 2013 Recommended Capital Budget totals \$42.157 million which provides \$10.244 million for projects carried forward from 2010 and 2011 to 2013, \$14.379 million for projects carried forward from 2012 to 2013, \$10.189 million for new projects, and \$1.563 million for previously approved commitments, requiring cash flow funding of \$36.375 million in 2013, \$3.860 million in 2014, and \$1.922 million in 2015

- New projects require cash flow funding of \$10.189 million in 2013 and include \$2.307 million for the Restoration and Preservation of Heritage Elements, \$1.208 million for Refurbishment and Rehabilitation, \$1.111 million for Major Maintenance, and \$4.147 million for the BIA Streetscape Improvement Program.
- For 2013, including funding carried forward from previous years, financing will be allocated as the following:
 - \$16.018 million or 44.0% funding from debt;
 - \$10.108 million or 27.8% third party contributions from BIA partnerships, donations and Section 37 funding for the Fort York Visitor Centre Project;
 - \$9.714 million or 26.7% funding from the Federal and Provincial governments for the Fort York Visitor Centre Project; and
 - \$0.535 million or 1.5% funding from Reserve Funds for Casa Loma Restoration and Public Art.
- Approval of the 2013 Recommended Capital Budget of \$6.297 million will result in future year commitment of \$3.860 million in 2014 for Casa Loma Restoration and Major Maintenance and \$1.922 million in 2015 for Casa Loma Restoration.

2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$36.375 million to:

- Continue Cultural Infrastructure Development Projects totaling \$0.227 million for the Public Art Development project.
- Continue Service Enhancement Projects totaling \$20.849 million including \$20.629 million for the Fort York Visitor Centre Project.
- Continue Restoration and Preservation Projects totaling \$5.126 million for various museums and facilities.
- Continue Major Maintenance Projects totaling \$2.041 million for a number of projects supporting the restoration and preservation for heritage buildings including the Berkley Street Theatre, Lorraine Kimsa Theatre and Franklin Carmichael. These properties are accessible to the public for cultural uses such as museums, art centres, theatres and galleries. Cash flow requirements include \$1.571 million in 2013 and \$0.470 million in 2014.
- Continue the ongoing BIA Streetscape Improvement Program with cash flow funding of \$5.562 million for streetscape beautification projects. Cash flow requirements include \$5.412 million in 2013 and \$0.150 million in 2014.
- Continue the Commercial Façade Improvement Program totaling \$0.948 million for physical improvements to the public face of buildings in eligible BIAs. Cash flow requirements include \$0.648 million in 2013 and \$0.300 million in 2014.
- Continue the Mural Program with cash flow of \$0.050 million for the creation of murals in commercial districts with preference given to the City's priority neighborhoods.

2013 Recommended Capital Project Highlights (In \$000s)

Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
<i>Cultural Infrastructure Development</i>	327	327					327						327
<i>Service Enhancement</i>	20,899	20,849	50				20,899						20,899
<i>Restoration/Preservation of Heritage Elements</i>	9,938	5,126	2,890	1,922			9,938						9,938
<i>Refurbishment and Rehabilitation</i>	1,298	1,298					1,298						1,298
<i>Collections Care</i>	198	198					198						198
<i>Major Maintenance</i>	2,041	1,571	470				2,041						2,041
<i>IT Projects</i>	896	896					896						896
<i>BIA Streetscape Improvement Program</i>	5,562	5,412	150				5,562						5,562
<i>Commercial Façade Program</i>	948	648	300				948						948
<i>Mural Program</i>	50	50					50						50
Subtotal	42,157	36,375	3,860	1,922			42,157						42,157
Total	42,157	36,375	3,860	1,922	-	-	42,157	-	-	-	-	-	42,157

PART IV: ISSUES FOR DISCUSSION

2013 Issues and Future Year Issues

2013 Issues

Fort York Visitor Centre – Major Capital Project Status

- The project entails the design and construction of a 22,000 square foot Visitor Centre at Fort York, on the location of the Battle of York during the war of 1812. It will serve as the central point of connection and exchange for the 42 acre Fort York National Historic Site and Garrison Common. The Visitor Centre is seen by all three orders of government as a legacy project of the Bicentennial of the War of 1812. The Visitors Centre will serve as a time tunnel that explores the changing relationship between the Fort, the city and its people over the past 200 years. The first temporary exhibit will not only examine the impact of the War of 1812 on Toronto's citizens and soldiers, but draw modern comparisons using the stories of recent Toronto immigrants who have experienced conflict elsewhere.
- The project started in 2009, with the completion of the Needs Assessment, awarding the international design competition, and contracting with a professional project management firm. Late in the year an RFP for exhibition design was issued and awarded in mid-2010. The consulting team completed the design and contract documents for tender in September 2011, however the bids came in over the original budget, and so re-design and value-engineering was required to prepare a package for re-tender in July 2012. The contract was awarded in September 2012, and construction commenced October, 2012.
- The following is a summary of expenses to September 30, 2012:

➤ Needs assessment, business plan	\$200,000
➤ Design competition	\$150,000
➤ Archaeology	\$320,000
➤ Site servicing and specialized consultants	\$170,000
➤ Project Management fees	\$350,000
➤ Architectural and Engineering fees	\$1,185,500
➤ Exhibit Design fees	\$350,000
➤ City Permits	<u>\$75,000</u>
	\$2,800,500
- The 2011 Approved Budget was \$18.928 million. This was revised in 2012 after the completion of the design competition and after the original tenders received for construction were greater than the approved budget. The project's approved budget was increased to \$25.213 million. Approximately \$2.800 million has been spent to date. The first invoice from the general contractor has not been processed and the Program projects \$1.5 million to \$2.0 million in construction expenses by year-end resulting in total project expenditures of approximately \$4.700 million by year-end 2012. The project is planned to be completed in 2014.

	2011 Approved	2012 Approved Adjustments	2013 Total Budget	Life to date Spending
Contracted Services-Construction	18,928	6,285	25,213	2,800
Financed By				
<i>Province</i>	6,100	(1,100)	5,000	
<i>Federal</i>	6,380	(1,380)	5,000	
<i>Section 37 Contributions - Other 1</i>	1,200	2,500	3,700	
<i>Fundraising - Other 2</i>	1,935	4,065	6,000	
<i>Debt</i>	3,313	2,200	5,513	2,800
Total Financing Sources	18,928	6,285	25,213	2,800

- The original timelines for the project envisioned a completion date in late 2012. With the delay caused by the need to resize and re-tender the project the completion date is now anticipated to be June 2014. The contractor is on site and construction staging is proceeding.
- Challenges will continue with work starting in fall/winter conditions. Preliminary Archeological surveys have cleared the area for construction. If new archeological findings are uncovered it will impact/delay the construction. The building sits in an embankment under the Gardiner Expressway presenting unusual shoring and site servicing challenges. The discovery of unexpected conditions might have an impact on the construction schedule.

Increased Demand for BIA Streetscape Program

- Over the past 5 years City Council has established 17 new BIAs, bringing the total to 76. This trend towards 3-4 new BIAs per year is expected to continue as interest grows from businesses and property owners in unorganized retail areas to form new BIAs.
- The BIA Streetscape Projects continue to increase in size and scope. In the early years of the Capital Cost-Share Program, most BIAs undertook relatively small projects such as the installation of banners, hanging baskets, and street signs.
- However, larger more complicated projects have been on the rise as BIAs mature.
- City Council at its October 30, 2012 meeting adopted the recommendations of report (EX23.12) "Providing new BIA Streetscape Funding Opportunities", approving a new approach to moving larger BIA cost-shared projects forward, delivering entire projects in one phase, rather than the current phasing over several years as funding becomes available, resulting in improved efficiency and lower cost.
- The recommendations in the report adopted by City Council created a new category of streetscape projects which will be 35% funded by the City and 65% financed through a loan from the City.

- Each loan will be secured in an agreement between the City and the BIA which will set out a repayment schedule to recover both principal and interest charges. Repayment would also be secured through the City's priority lien status with respect to BIAs assessments.
- The 2013 Recommended Capital Budget includes funding of \$1.000 million of project cost in 2013 for the new BIA Financing Program funded \$0.350 million debt and \$0.650 million through loan financing.

Appendix 1

2012 Performance

2012 Key Accomplishments

In 2012, Economic Development and Culture accomplished the following:

- ✓ Fort York: completed restorations for 1812 Bicentennial Programming and awarded tender for construction of Visitor Centre
- ✓ Todmorden Mills: Chimney repointed and rebuilt
- ✓ Casa Loma: restoration of east garden wall, stables and balconies
- ✓ Introduced new financing option for BIAs to increase leverage of City funding
- ✓ Completed 77 streetscape improvement projects in BIAs throughout the city (50% financed by business community)

2012 Capital Variance Review

2012 Budget to Actual Comparison (In \$000s)

2012 Approved	Actuals as of Sept. 30, 2012 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
38,529	3,357	8.7%	12,746	33.1%	25,783	66.9%

Economic Development and Culture's capital expenditures for the period ended September 30, 2012 totaled \$3.357 million or 8.7 % of its 2012 Approved Capital Budget of \$38.529 million. Capital spending is projected to reach \$12.746 million or 33.1% of its 2012 Capital Budget by year-end. The rate of spending for the first 9 months of 2012 and the projected year-end under spending is attributed to the following projects.

- The Fort York Visitors Centre project's expenditures totaled \$0.217 million or 1.0% of the 2012 approved cash flow of \$23.719 million. Capital spending is projected to reach \$3.085 million by year-end with a projected carry forward of \$20.499 million into 2013. Tenders for the reduced project were received in July 2012. The project will be completed in 2014.
- The Casa Loma Exterior project's expenditures totaled \$0.321 million or 18 % of the 2012 approved cash flow of \$1.817 million. Capital spending is projected to reach \$1.060 million or 58% by year-end with a projected carry forward of \$0.760 million into 2013. Phase 7 of the restoration of Casa Loma was delayed by 14 months when the City terminated the operating agreement with Kiwanis.

- The John St. Roundhouse Museum project's expenditures totaled \$0.001 million or 0.2% of the 2012 approved cash flow of \$0.605 million. Capital spending will remain at the current level for the rest of 2012. The Roundhouse Museum project has been delayed as a result of changes to Toronto Hydro's scheduled plans for the transformer station they are building underground at the west end of the site. This uncertainty has meant that no planning and design for the museum can proceed. The scope of work for the project will likely change, but cannot be re-established until Hydro's plans are confirmed, at the end of 2012.

The Program will carry a total of \$25.783 million forward to 2013 to complete the Fort York Visitors Centre, complete planned work at Casa Loma and proceed with the John Street Roundhouse project.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022
<i>Cultural Infrastructure Development</i>	327	1,347	2,299	697	407	5,077	600	737	450	300	300	7,464
<i>Service Enhancement</i>	20,849	350	838	1,441	1,480	24,958		1,084	440	1,250	200	27,932
<i>Restoration/Preservation of Heritage E</i>	5,126	4,067	3,374	2,393	2,851	17,811	3,016	2,221	3,810	2,450	3,300	32,608
<i>Refurbishment and Rehabilitation</i>	1,298	321	222	303	347	2,491		100		900	1,500	4,991
<i>Collections Care</i>	198		100	138	187	623	594	800			50	2,067
<i>Major Maintenance</i>	1,571	944	805	1,053	908	5,281	1,755	1,100	1,300	1,100	650	11,186
<i>IT Projects</i>	896	500				1,396						1,396
<i>BIA Streetscape Improvement Program</i>	5,412	3,614	3,464	3,464	3,464	19,418	3,464	3,464	3,464	3,464	3,464	36,738
<i>Commercial Façade Program</i>	648	556	556	556	556	2,872	556	556	556	556	556	5,652
<i>Mural Program</i>	50	50	50	50	50	250	50	50	50	50	50	500
Total (including carry forwards)	36,375	11,749	11,708	10,095	10,250	80,177	10,035	10,112	10,070	10,070	10,070	130,534

Appendix 3
2013 Recommended Capital Budget;
2014 to 2022 Capital Plan

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>EDV906517 BIA Streetscape Improvement Program (2014-2022)</u>																								
1	1	BIA Streetscape Improvement Program (2014-2022)	CW	S6	03	0	3,464	3,464	3,464	3,464	13,856	17,320	31,176	0	0	0	0	0	0	0	14,130	17,046	0	31,176
Sub-total						0	3,464	3,464	3,464	3,464	13,856	17,320	31,176	0	0	0	0	0	0	0	14,130	17,046	0	31,176
<u>EDV906518 Mural Program (2014-2022)</u>																								
1	1	Mural Program (2014-2022)	CW	S6	04	0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450
Sub-total						0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450
<u>EDV906519 Commercial Facade Improvement Program (2014-2022)</u>																								
1	1	Commercial Facade Improvement Program (2014-2022)	CW	S6	04	0	256	556	556	556	1,924	2,780	4,704	0	0	0	0	0	0	0	0	4,704	0	4,704
Sub-total						0	256	556	556	556	1,924	2,780	4,704	0	0	0	0	0	0	0	0	4,704	0	4,704
Total Program Expenditure						36,375	11,749	11,708	10,095	10,250	80,177	50,357	130,534	4,680	5,144	0	1,445	2,161	0	3,335	21,853	91,916	0	130,534

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

Economic Development and Culture

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By													
		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Provincial Grants & Subsidies				4,680	0	0	0	0	4,680	0	4,680	4,680	0	0	0	0	0	4,680				
		Federal Subsidy				5,034	0	0	0	110	5,144	0	5,144	0	5,144	0	0	0	0	5,144				
		Reserves (Ind. "XQ" Ref.)				165	0	120	165	165	615	830	1,445	0	0	0	0	0	0	1,445				
		Reserve Funds (Ind."XR" Ref.)				370	799	800	60	55	2,084	77	2,161	0	0	0	2,161	0	0	2,161				
		Other1 (Internal)				3,135	200	0	0	0	3,335	0	3,335	0	0	0	0	3,335	0	3,335				
		Other2 (External)				6,973	1,720	2,020	1,570	1,620	13,903	7,950	21,853	0	0	0	0	0	21,853	0	21,853			
		Debt				16,018	9,030	8,768	8,300	8,300	50,416	41,500	91,916	0	0	0	0	0	91,916	0	91,916			
		Total Program Financing				36,375	11,749	11,708	10,095	10,250	80,177	50,357	130,534	4,680	5,144	0	1,445	2,161	0	3,335	21,853	91,916	0	130,534

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2014 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4
2013 Recommended Cash Flow and
Future Year Commitments

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 2013 Recommended Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>ACH000010 Cultural Infrastructure Development</u>																									
2	64	Public Art for Yonge/Olive Park	23	S2	05	84	0	0	0	0	84	0	84	0	0	0	0	0	0	84	0	0	0	84	
16	69	Public Art Development 2012	CW	S2	05	173	0	0	0	0	173	0	173	0	0	0	165	0	0	0	0	8	0	173	
37	70	Public Art Development Competitions - 2012	CW	S2	05	20	0	0	0	0	20	0	20	0	0	0	0	0	0	0	0	20	0	20	
42	72	Public Art Development Competitions-2013	CW	S4	05	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
Sub-total						327	0	0	0	0	327	0	327	0	0	0	165	0	0	84	0	78	0	327	
<u>ACH000011 Service Enhancement</u>																									
3	33	Fort York Adding New Buildings - 2009 CF	19	S2	04	34	0	0	0	0	34	0	34	0	34	0	0	0	0	0	0	0	0	34	
10	35	Colborne Lodge Coach House	14	S4	04	220	50	0	0	0	270	0	270	0	0	0	0	0	0	0	0	270	0	270	
1	40	Fort York Visitors Centre 2010-CF&PA	19	S2	04	10,126	0	0	0	0	10,126	0	10,126	3,850	4,180	0	0	0	0	1,351	745	0	0	10,126	
1	45	Fort York Visitors Centre- 2012	19	S2	04	2,426	0	0	0	0	2,426	0	2,426	0	0	0	0	0	0	0	72	2,354	0	2,426	
1	46	Fort York Visitor Centre 2011	19	S2	04	7,948	0	0	0	0	7,948	0	7,948	830	820	0	0	0	0	1,700	3,028	1,570	0	7,948	
15	47	Fort York Programme Development - 2012	19	S2	04	45	0	0	0	0	45	0	45	0	0	0	0	0	0	0	0	45	0	45	
32	50	Fort York Programme Development-2013	19	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
Sub-total						20,849	50	0	0	0	20,899	0	20,899	4,680	5,034	0	0	0	0	0	3,051	3,845	4,289	0	20,899
<u>ACH000012 Restoration/Preservation of Heritage Elements</u>																									
3	98	Todmorden Mills Centre 2012 PA	26	S2	03	330	0	0	0	0	330	0	330	0	0	0	0	0	0	0	0	330	0	330	
2	118	Casa Loma Extrior Restore 2010-CF &PA	27	S2	01	31	0	0	0	0	31	0	31	0	0	0	0	31	0	0	0	0	0	31	
2	128	Casa Loma Extrior Restore-2011 PA	27	S2	01	500	0	0	0	0	500	0	500	0	0	0	0	221	0	0	0	279	0	500	
5	133	Spadina Restoration-2012	27	S2	03	78	0	0	0	0	78	0	78	0	0	0	0	0	0	0	0	78	0	78	
2	135	Casa Loma Exterior Restoration - 2013 PA	27	S2	01	1,000	0	0	0	0	1,000	0	1,000	0	0	0	0	11	0	0	0	989	0	1,000	
18	136	Preventive Maintenance - 2012	18	S2	03	168	0	0	0	0	168	0	168	0	0	0	0	0	0	0	0	168	0	168	
11	137	Todmorden Mills Centre - 2012 (after ISF accel)	26	S2	03	153	0	0	0	0	153	0	153	0	0	0	0	30	0	0	0	123	0	153	
1	138	Fort York Restoration - 2013 PA	19	S2	03	317	0	0	0	0	317	0	317	0	0	0	0	0	0	0	0	317	0	317	
12	140	Spadina Restoration - 2012	27	S2	03	242	0	0	0	0	242	0	242	0	0	0	0	50	0	0	0	192	0	242	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 2013 Recommended Cash Flow and Future Year Commitments

Economic Development and Culture

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By													
		2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Provincial Grants & Subsidies				4,680	0	0	0	0	4,680	0	4,680	4,680	0	0	0	0	0	4,680				
		Federal Subsidy				5,034	0	0	0	0	5,034	0	5,034	0	5,034	0	0	0	0	5,034				
		Reserves (Ind. "XQ" Ref.)				165	0	0	0	0	165	0	165	0	0	165	0	0	0	165				
		Reserve Funds (Ind."XR" Ref.)				370	799	800	0	0	1,969	0	1,969	0	1,969	0	0	0	0	1,969				
		Other1 (Internal)				3,135	0	0	0	0	3,135	0	3,135	0	0	0	3,135	0	0	3,135				
		Other2 (External)				6,973	150	0	0	0	7,123	0	7,123	0	0	0	0	7,123	0	7,123				
		Debt				16,018	2,911	1,122	0	0	20,051	0	20,051	0	0	0	0	20,051	0	20,051				
Total Program Financing						36,375	3,860	1,922	0	0	42,157	0	42,157	4,680	5,034	0	165	1,969	0	3,135	7,123	20,051	0	42,157

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost/Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2013 Recommended Capital Projects with Financing Details



CITY OF TORONTO

Appendix 5 2013 Recommended Capital Project with Financing Details

Economic Development and Culture

Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2013 Cash Flow	Financing									
					Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1	<u>ECT907821 BIA Streetscape Improvement Program(2013) New</u>													
1	1 BIA Streetscape Improvement Program(2013)New	1/1/2013	12/31/2013	2,464	0	0	0	0	0	0	0	1,070	1,394	0
	Project Sub-total:			2,464	0	0	0	0	0	0	0	1,070	1,394	0
1	<u>ECT907822 Commercial Facade Improvement Program (2013) New</u>													
1	1 Commercial Facade Improvement(2013)New	1/1/2013	12/31/2014	256	0	0	0	0	0	0	0	0	256	0
1	2 Additional Funding	1/1/2013	12/31/2013	92	0	0	0	0	0	0	0	92	0	0
	Project Sub-total:			348	0	0	0	0	0	0	0	92	256	0
1	<u>ECT907823 Mural Pprogram (2013) New</u>													
1	1 Mural Program (2013) New	1/1/2013	12/31/2014	50	0	0	0	0	0	0	0	0	50	0
	Project Sub-total:			50	0	0	0	0	0	0	0	0	50	0
1	<u>ECT907903 BIA Financing Program (2013) New</u>													
1	1 BIA Financing Program (2013) New	1/1/2013	12/31/2013	1,000	0	0	0	0	0	0	0	650	350	0
	Project Sub-total:			1,000	0	0	0	0	0	0	0	650	350	0
1	<u>ECT907904 The Queensway Streetscape Improvements</u>													
1	1 The Queensway Streetscape Improvements	1/1/2012	12/31/2012	33	0	0	0	0	0	0	0	33	0	0
	Project Sub-total:			33	0	0	0	0	0	0	0	33	0	0
1	<u>ECT907905 Downtown Yonge Streetscape Improvements</u>													
1	1 Downtown Yonge Streetscape Improvements	10/31/2012	10/31/2012	650	0	0	0	0	0	0	0	650	0	0
	Project Sub-total:			650	0	0	0	0	0	0	0	650	0	0
2	<u>ACH000016 Major Maintenance</u>													
1	55 John Street Roundhouse 2009- CF	1/1/2009	12/31/2011	26	0	0	0	0	26	0	0	0	0	0
3	80 Berkley Theatre - 2013 PA	1/1/2013	12/31/2013	329	0	0	0	0	0	0	0	0	329	0
6	77 Lorraine Kimsa Theatre - 2012	1/1/2012	12/31/2012	71	0	0	0	0	0	0	0	0	71	0
7	75 Franklin Carmichael 2012 - PA	1/1/2012	12/31/2012	4	0	0	0	0	0	0	0	0	4	0
21	88 Zion Schoolhouse Mechanical - 2013	1/1/2013	12/31/2013	124	0	0	0	0	0	0	0	0	124	0
22	85 Berkley Theatre - 2013	1/1/2013	12/31/2013	388	0	0	0	0	0	0	0	0	388	0
31	81 Legislated Mechancial & Electrical - 2012	1/1/2012	12/31/2012	30	0	0	0	0	0	0	0	0	30	0
34	83 Alumnae Theatre - 2013	1/1/2013	12/31/2014	160	0	0	0	0	0	0	0	0	160	0
36	89 Life Safety Security Upgrades - 2013	1/1/2013	12/31/2013	100	0	0	0	0	0	0	0	0	100	0
44	86 Young People's Theatre - 2013	1/1/2013	12/31/2013	192	0	0	0	0	0	0	0	0	192	0
48	87 Legislated Mechanical & Electrical - 2013	1/1/2013	12/31/2013	48	0	0	0	0	0	0	0	0	48	0
52	84 Franklin Carmichael - 2013	1/1/2014	12/31/2014	99	0	0	0	0	0	0	0	0	99	0
	Project Sub-total:			1,571	0	0	0	0	26	0	0	0	1,545	0

(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
Appendix 5 2013 Recommended Capital Project with Financing Details
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2013	Financing												
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable			
2	<u>ECT907762 Commercial Facade Improvement Program (2012) New</u>																
1	1 Commercial Facade Improvement Program (2013) PA	1/1/2013	12/31/2014	300	0	0	0	0	0	0	0	0	0	0	300	0	
	Project Sub-total:			300	0	0	0	0	0	0	0	0	0	0	300	0	
3	<u>ACH000011 Service Enhancement</u>																
1	40 Fort York Visitors Centre 2010-CF&PA	9/9/2009	12/31/2011	10,126	3,850	4,180	0	0	0	0	1,351	745	0	0	0	0	
1	45 Fort York Visitors Centre- 2012	1/1/2012	12/31/2012	2,426	0	0	0	0	0	0	0	72	2,354	0	0	0	
1	46 Fort York Visitor Centre 2011	1/1/2011	12/31/2012	7,948	830	820	0	0	0	0	1,700	3,028	1,570	0	0	0	
3	33 Fort York Adding New Buildings - 2009 CF	1/1/2009	12/31/2010	34	0	34	0	0	0	0	0	0	0	0	0	0	
10	35 Colborne Lodge Coach House	1/1/2015	12/31/2014	220	0	0	0	0	0	0	0	0	220	0	0	0	
15	47 Fort York Programme Development - 2012	1/1/2012	12/31/2012	45	0	0	0	0	0	0	0	0	45	0	0	0	
32	50 Fort York Programme Development-2013	1/1/2013	12/31/2013	50	0	0	0	0	0	0	0	0	50	0	0	0	
	Project Sub-total:			20,849	4,680	5,034	0	0	0	0	3,051	3,845	4,239	0	0	0	
3	<u>ACH000015 Collections Care</u>																
40	25 Large Artifact Care - 2013	1/1/2013	12/31/2018	50	0	0	0	0	0	0	0	0	50	0	0	0	
46	26 Collections Facilities - 2013	1/1/2013	12/31/2013	148	0	0	0	0	0	0	0	0	148	0	0	0	
	Project Sub-total:			198	0	0	0	0	0	0	0	0	198	0	0	0	
5	<u>ACH000010 Cultural Infrastructure Development</u>																
2	64 Public Art for Yonge/Olive Park	1/1/2010	12/31/2011	84	0	0	0	0	0	0	84	0	0	0	0	0	
16	69 Public Art Development 2012	1/1/2012	12/31/2012	173	0	0	0	165	0	0	0	0	8	0	0	0	
37	70 Public Art Development Competitions - 2012	1/1/2011	12/31/2012	20	0	0	0	0	0	0	0	0	20	0	0	0	
42	72 Public Art Development Competitions-2013	1/1/2013	12/31/2013	50	0	0	0	0	0	0	0	0	50	0	0	0	
	Project Sub-total:			327	0	0	0	165	0	0	84	0	78	0	0	0	
6	<u>ACH000013 Refurbishment and Rehabilitation</u>																
19	39 Fort York Interiors - 2013	1/1/2013	12/31/2013	560	0	0	0	0	0	0	0	0	560	0	0	0	
27	36 Fort York Interiors - 2012	1/1/2012	12/31/2012	90	0	0	0	0	0	0	0	0	90	0	0	0	
30	40 Todmorden Mills Interiors - 2013	1/1/2013	12/31/2013	560	0	0	0	0	0	0	0	0	560	0	0	0	
54	23 Cedar Ridge Interiors - FY	1/1/2013	12/31/2013	88	0	0	0	0	0	0	0	0	88	0	0	0	
	Project Sub-total:			1,298	0	0	0	0	0	0	0	0	1,298	0	0	0	
	Program Total:			36,375	4,680	5,034	0	165	370	0	3,135	6,973	16,018	0	0	0	

Status Code	Description
S2	S2 Prior Year (With 2013 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code Description

01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

2013 Reserve / Reserve Fund Review

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)	
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan		
Casa Loma Capital Maintenance XR 1501	Beginning Balance as of Jan. 1, 2012	241	241	241	241	241	241	241	241	241	241	241		
	Contributions / (Withdrawals) Casa Loma		(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)	(800)
			800	800	800	800	800	800	800	800	800	800	800	800
	Total Proposed Contributions / (Withdrawals)		-	-	-	-	-	-	-	-	-	-	-	-
Total Reserve Fund Balance at Year-End		241	241	241	241	241	241	241	241	241	241	241	241	241

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)	
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan		
16 Ryerson Capital Maintenance XR3213	Beginning Balance as of Jan. 1, 2012	262	282	302	322	342	302	322	342	280	250	270		
	Contributions / (Withdrawals) Theatre Passe Muraille		20	20	20	20	20	20	20	20	20	20	20	20
						(60)			(82)	(50)				
	Total Proposed Contributions / (Withdrawals)		20	20	20	(40)	20	20	(62)	(30)	20	20		
Total Reserve Fund Balance at Year-End		282	302	322	342	302	322	342	280	250	270	290		

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2012 *	Contributions / (Withdrawals)										2013- 2022 Total Contributions / (Withdrawals)	
			2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan		
Public Art Reserve Fund XQ4002	Beginning Balance as of Jan. 1, 2012	409	409	275	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)		
	Contributions / (Withdrawals) Public Art		(134)	(275)										
	Total Proposed Contributions / (Withdrawals)		(134)	(275)	-	-	-	-	-	-	-	-	-	(409)
Total Reserve Fund Balance at Year-End		409	275	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)

* Based on the 3rd Quarter Variance Report