TORONTO

STAFF REPORT
ACTION REQUIRED

Additional Information to the Operating Variance Report for the Year Ended December 31, 2011

Date:	September 17, 2012
To:	City Council
From:	Deputy City Manager and Chief Financial Officer
Wards:	All
Reference Number:	P:\2012\Internal Services\Fp\Cc12023Fp (AFS #16359)

SUMMARY

The purpose of this report is to provide Council with supplemental information to the Operating Variance Report for the Year Ended December 31, 2011. The Executive Committee at its meeting on September 10, 2012 requested that the Deputy City Manager and Chief Financial Officer report directly to Council with an amended Appendix A, B and C, including additional column titled Budget 2012, for consideration with the Operating Variance Report for the Year Ended December 31, 2011.

RECOMMENDATIONS

The Deputy City Manager and Chief Financial Officer recommends that:

1. Council receive this report for information.

FINANCIAL IMPACT

There are no financial impacts arising from the adoption of this report.

ISSUE BACKGROUND

This report serves as the supplemental information to address the Executive Committee request that the Deputy City Manager and Chief Financial Officer report directly to Council with an amended Appendix A, B and C, including additional column titled Budget 2012, for consideration with the Operating Variance Report for the Year Ended December 31, 2011.

CONTACT

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SIGNATURE

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Cam Weldon
Deputy City Manager and Chief Financial Officer

ATTACHMENTS

Appendix A – Net Expenditures for Year Ended December 31, 2011
Appendix B – Gross Expenditures for Year Ended December 31, 2011
Appendix C – Revenues for Year Ended December 31, 2011

Appendix A

CITY OF TORONTO
CONSOLIDATED NET EXPENDITURES VARIANCE
FOR THE YEAR ENDED DECEMBER 31, 2011
($000s)

	December 31, 2011				
	Year-End		Actual vs Budget		2012
	Budget	Actual	Over / (Under)	%	Budget
Citizen Centred Services "A"					
Affordable Housing Office	1,278.7	1,219.0	(59.7)	-4.7%	1,147.3
Children's Services	74,272.7	74,279.7	7.1	0.0%	75,802.3
Court Services	(12,136.6)	(19,323.1)	(7,186.5)	59.2%	(13,966.6)
Economic Development & Culture	26,031.1	25,851.6	(179.5)	-0.7%	43,747.1
Emergency Medical Services	66,151.6	67,762.6	1,611.0	2.4%	65,030.0
Long Term Care Homes and Services	46,781.0	44,142.6	(2,638.4)	-5.6%	45,280.0
Parks, Forestry & Recreation	274,997.6	261,193.6	(13,804.0)	-5.0%	272,121.6
Shelter, Support & Housing Administration	292,419.2	285,055.8	(7,363.4)	-2.5%	273,793.1
Social Development, Finance & Administration	12,911.7	12,737.6	(174.1)	-1.3%	29,232.6
Toronto Employment & Social Services	200,674.9	193,209.1	(7,465.8)	-3.7%	197,754.0
311 Toronto	9,637.6	8,279.2	(1,358.5)	-14.1%	9,828.7
Sub-Total Citizen Centred Services "A"	993,019.5	954,407.7	(38,611.9)	-3.9%	999,770.1
Citizen Centred Services "B"					
City Planning	12,614.8	7,962.0	(4,652.8)	-36.9%	13,245.4
Fire Services	355,823.9	359,569.1	3,745.2	1.1%	354,624.3
Municipal Licensing & Standards	21,506.8	19,715.1	(1,791.7)	-8.3%	19,184.3
Policy, Planning, Finance and Administration	11,307.1	9,813.5	(1,493.5)	-13.2%	9,852.2
Technical Services	10,500.4	9,380.4	(1,120.1)	-10.7%	9,491.0
Toronto Building	(10,731.3)	(15,288.9)	(4,557.6)	42.5%	(10,731.4)
Toronto Environment Office	3,214.2	2,267.8	(946.4)	-29.4%	2,660.7
Transportation Services	173,769.1	168,184.6	(5,584.6)	-3.2%	206,312.1
Waterfront Secretariat	931.6	800.1	(131.5)	-14.1%	0.0
Sub-Total Citizen Centred Services "B"	578,936.6	562,403.6	(16,533.0)	-2.9%	604,638.5
Internal Services					
Office of the Chief Financial Officer	9,295.6	8,846.5	(449.1)	-4.8%	8,598.2
Office of the Treasurer	30,190.0	26,400.7	(3,789.3)	-12.6%	25,859.7
Facilities Management & Real Estate	54,242.9	52,113.0	(2,129.9)	-3.9%	53,871.1
Fleet Services	31.1	31.1	0.0	0.0%	0.0
Information & Technology	67,455.9	61,534.3	(5,921.6)	-8.8%	63,897.8
Sub-Total Internal Services	161,215.5	148,925.6	(12,289.9)	-7.6%	152,226.8
City Manager					
City Manager's Office	36,810.0	33,980.9	(2,829.1)	-7.7%	35,009.3
Sub-Total City Manager	36,810.0	33,980.9	(2,829.1)	-7.7%	35,009.3
Other City Programs					
City Clerk's Office	30,564.4	31,032.9	468.6	1.5%	28,781.3
Legal Services	19,553.7	17,901.6	(1,652.1)	-8.4%	18,453.6
Mayor's Office	2,011.1	1,585.1	(426.0)	-21.2%	1,908.3
City Council	19,145.3	17,950.7	(1,194.7)	-6.2%	19,145.3
Sub-Total Other City Programs	71,274.4	68,470.2	(2,804.2)	-3.9%	68,288.5
Accountability Offices					
Auditor General's Office	4,271.3	4,221.1	(50.2)	-1.2%	4,271.3
Integrity Commissioner's Office	202.0	185.2	(16.8)	-8.3%	211.0
Lobbyist Registrar's Office	1,039.0	699.3	(339.6)	-32.7%	1,052.4
Ombudsman's Office	1,409.6	1,341.6	(68.0)	-4.8%	1,421.1
Sub-Total Council Appointed Programs	6,921.9	6,447.3	(474.6)	-6.9%	6,955.7
TOTAL - CITY OPERATIONS	**1,848,178.0**	**1,774,635.3**	**(73,542.6)**	**-4.0%**	**1,866,888.9**

Appendix A

CITY OF TORONTO
CONSOLIDATED NET EXPENDITURES VARIANCE
FOR THE YEAR ENDED DECEMBER 31, 2011
($000s)

	December 31, 2011				
	Year-End		Actual vs Budget		2012
	Budget	Actual	Over / (Under)	%	Budget
Agencies					
Toronto Public Health	44,777.2	42,902.4	(1,874.8)	-4.2%	47,727.5
Toronto Public Library	170,797.9	170,637.6	(160.3)	-0.1%	164,481.3
Association of Community Centres	7,270.1	7,345.9	75.8	1.0%	6,687.3
Exhibition Place	46.7	(3,049.6)	(3,096.3)	-6624.7%	(5.3)
Heritage Toronto	346.4	364.5	18.1	5.2%	311.8
Theatres	3,301.1	3,883.4	582.3	17.6%	2,962.4
Toronto Zoo	11,577.5	11,543.3	(34.2)	-0.3%	11,108.2
Arena Boards of Management	(5.4)	52.8	58.2	-1077.8%	(7.5)
Yonge Dundas Square	515.2	279.3	(235.9)	-45.8%	463.7
Toronto & Region Conservation Authority	3,206.3	3,206.3	0.0	0.0%	3,206.3
Toronto Transit Commission - Conventional	429,111.0	409,270.0	(19,841.0)	-4.6%	374,101.0
Toronto Transit Commission - Wheel Trans	91,011.5	88,837.7	(2,173.8)	-2.4%	94,882.1
Toronto Police Service	929,490.1	906,390.8	(23,099.3)	-2.5%	933,781.4
Toronto Police Services Board	2,351.8	2,327.0	(24.8)	-1.1%	2,208.7
TOTAL - AGENCIES	**1,693,797.5**	**1,643,991.4**	**(49,806.1)**	**-2.9%**	**1,641,908.9**
Corporate Accounts					
Community Partnership and Investment Program	47,197.1	47,132.2	(64.9)	-0.1%	0.0
Capital & Corporate Financing	609,149.1	587,845.1	(21,304.0)	-3.5%	624,156.6
Non-Program Expenditures					
- Tax Deficiencies/Write-offs	73,000.0	96,922.0	23,922.0	32.8%	65,000.0
- Assessment Function (MPAC)	36,600.0	36,594.1	(5.9)	0.0%	38,174.0
- Temporary Borrowing	50.0	0.0	(50.0)	-100.0%	0.0
- Funding of Employee Related Liabilities	47,467.3	47,439.6	(27.7)	-0.1%	71,940.5
- Contingency	0.0	0.1	0.1	n/a	0.0
- Other Corporate Expenditures	66,268.7	56,286.5	(9,982.2)	-15.1%	122,125.9
- Insurance Premiums & Claims	300.0	300.0	0.0	0.0%	800.0
- Parking Tag Enforcement & Oper.	56,068.5	55,479.5	(589.0)	-1.1%	57,817.5
- Vacancy Rebate Program	23,460.0	22,550.7	(909.3)	-3.9%	22,000.0
- Heritage Property Taxes Rebate	2,000.0	1,131.7	(868.3)	-43.4%	2,000.0
- Solid Waste Management Rebates	182,391.9	179,616.8	(2,775.1)	-1.5%	182,391.9
- Street & Expressway Lighting Services	42,518.7	39,459.5	(3,059.2)	-7.2%	0.0
- Pandemic Influenza Stockpiling	1,880.0	1,880.0	0.0	0.0%	1,335.0
Non-Program Expenditures	532,005.1	537,660.5	5,655.4	1.1%	563,584.8
Non-Program Revenue					
- Payments in Lieu of Taxes	(91,781.2)	(96,651.1)	(4,869.9)	5.3%	(92,200.0)
- Supplementary Taxes	(35,000.0)	(65,617.4)	(30,617.4)	87.5%	(50,000.0)
- Tax Penalties	(30,000.0)	(26,913.9)	3,086.1	-10.3%	(29,000.0)
- Interest/Investment Earnings	(105,058.2)	(127,166.0)	(22,107.8)	21.0%	(113,658.3)
- Prior Year Surplus	(345,531.3)	(345,530.0)	1.3	0.0%	(101,748.7)
- Other Corporate Revenues	(8,223.6)	(7,570.1)	653.5	-7.9%	(7,627.6)
- Toronto Hydro Revenues	(30,000.0)	(33,062.5)	(3,062.5)	10.2%	(45,000.0)
- Provincial Revenue	(91,600.0)	(91,600.0)	0.0	0.0%	(91,600.0)
- Municipal Land Transfer Tax	(220,500.0)	(319,171.6)	(98,671.6)	44.7%	(288,000.0)
- Personal Vehicle Tax	2,000.0	(353.2)	(2,353.2)	-117.7%	0.0
- Third Party Sign Tax	(8,790.4)	3,440.0	12,230.4	-139.1%	(1,581.5)
- Parking Authority Revenues	(44,315.2)	(45,193.8)	(878.6)	2.0%	(44,315.2)
- Administrative Support Recoveries - Water	(18,973.0)	(18,973.0)	0.0	0.0%	(18,973.0)
- Administrative Support Recoveries - Health & EMS	(16,327.0)	(16,327.0)	0.0	0.0%	(16,326.7)
- Parking Tag Enforcement & Oper.	(77,066.4)	(84,180.0)	(7,113.6)	9.2%	(80,649.4)
- Other Tax Revenues	(14,813.8)	(15,131.9)	(318.1)	2.1%	(14,395.0)
- Woodbine Slots	(15,500.0)	(15,156.9)	343.1	-2.2%	(14,900.0)
Non-Program Revenues	(1,151,480.1)	(1,305,158.4)	(153,678.4)	13.3%	(1,009,975.4)
TOTAL - CORPORATE ACCOUNTS	**36,871.2**	**(132,520.7)**	**(169,391.9)**	**-459.4%**	**177,766.1**
NET OPERATING TAX LEVY	**3,578,846.6**	**3,286,106.1**	**(292,740.6)**	**-8.2%**	**3,686,563.9**
RATE-SUPPORTED OPERATIONS					
Solid Waste Management Services	0.0	(37,236.3)	(37,236.3)	n/a	0.0
Toronto Parking Authority	(56,403.0)	(57,649.4)	(1,246.4)	2.2%	(56,403.0)
Toronto Water	0.0	2,754.6	2,754.6	n/a	0.0
NON LEVY OPERATING NET EXPENDITURES	**(56,403.0)**	**(92,131.1)**	**(35,728.1)**	**63.3%**	**(56,403.0)**

Appendix B

TORONTO

CITY OF TORONTO
CONSOLIDATED GROSS EXPENDITURES VARIANCE
FOR THE YEAR ENDED DECEMBER 31, 2011
($000s)

	December 31, 2011				
	Year-End		Actual vs Budget		2012
	Budget	Actual	Over / (Under)	%	Budget
Citizen Centred Services "A"					
Affordable Housing Office	2,886.5	2,576.6	(309.9)	-10.7%	2,580.7
Children's Services	387,902.3	371,537.4	(16,364.9)	-4.2%	392,491.5
Court Services	54,339.9	51,355.3	(2,984.6)	-5.5%	52,262.3
Economic Development & Culture	36,699.5	36,500.4	(199.1)	-0.5%	53,212.2
Emergency Medical Services	172,010.3	172,093.4	83.1	0.0%	169,535.5
Long Term Care Homes & Services	224,250.4	218,596.7	(5,653.7)	-2.5%	224,765.3
Parks, Forestry & Recreation	375,959.9	360,932.9	(15,027.1)	-4.0%	382,635.6
Shelter, Support & Housing Administration	922,946.3	835,372.2	(87,574.2)	-9.5%	791,236.6
Social Development, Finance & Administration	25,605.8	25,109.8	(496.0)	-1.9%	39,786.7
Toronto Employment & Social Services	1,208,370.3	1,134,185.5	(74,184.8)	-6.1%	1,225,120.7
311 Toronto	19,147.7	15,661.5	(3,486.1)	-18.2%	18,248.1
Sub-Total Citizen Centred Services "A"	3,430,119.0	3,223,921.7	(206,197.3)	-6.0%	3,351,875.2
Citizen Centred Services "B"					
City Planning	36,693.3	33,323.0	(3,370.3)	-9.2%	38,678.2
Fire Services	371,254.1	373,468.6	2,214.5	0.6%	369,756.2
Municipal Licensing & Standards	49,540.7	46,086.0	(3,454.7)	-7.0%	47,333.6
Policy, Planning, Finance and Administration	23,906.9	20,841.3	(3,065.6)	-12.8%	22,104.0
Technical Services	67,971.5	59,471.0	(8,500.5)	-12.5%	70,010.9
Toronto Buildings	46,756.9	43,535.0	(3,222.0)	-6.9%	46,719.5
Toronto Environment Office	11,529.0	8,801.4	(2,727.6)	-23.7%	5,932.5
Transportation Services	292,693.5	279,492.4	(13,201.1)	-4.5%	327,155.1
Waterfront Secretariat	1,531.6	1,244.8	(286.8)	-18.7%	0.0
Sub-Total Citizen Centred Services "B"	901,877.5	866,263.5	(35,614.0)	-3.9%	927,689.9
Internal Services					
Office of the Chief Financial Officer	15,761.4	13,354.1	(2,407.3)	-15.3%	16,765.0
Office of the Treasurer	74,752.4	66,885.4	(7,867.0)	-10.5%	73,343.3
Facilities Management & Real Estate	171,872.2	178,780.9	6,908.7	4.0%	176,855.3
Fleet Services	48,059.1	49,040.7	981.6	2.0%	47,468.2
Information & Technology	101,510.6	84,973.8	(16,536.8)	-16.3%	97,097.2
Sub-Total Internal Services	411,955.7	393,034.9	(18,920.8)	-4.6%	411,529.0
City Manager					
City Manager's Office	44,520.9	40,047.3	(4,473.6)	-10.0%	43,507.2
Sub-Total City Manager	44,520.9	40,047.3	(4,473.6)	-10.0%	43,507.2
Other City Programs					
City Clerk's Office	49,327.6	48,150.5	(1,177.1)	-2.4%	47,576.8
Legal Services	41,441.6	43,645.0	2,203.4	5.3%	41,671.0
Mayor's Office	2,011.1	1,585.1	(426.0)	-21.2%	1,908.3
City Council	19,145.3	18,020.2	(1,125.1)	-5.9%	19,145.3
Sub-Total Other City Programs	111,925.6	111,400.8	(524.8)	-0.5%	110,301.4
Accountability Offices					
Auditor General's Office	4,271.3	4,221.1	(50.2)	-1.2%	4,271.3
Integrity Commissioner's Office	202.0	185.2	(16.8)	-8.3%	211.0
Lobbyist Registrar's Office	1,039.0	699.3	(339.6)	-32.7%	1,061.4
Ombudsman's Office	1,409.6	1,341.6	(68.0)	-4.8%	1,421.1
Sub-Total Council Appointed Programs	6,921.9	6,447.3	(474.6)	-6.9%	6,964.7
TOTAL - CITY OPERATIONS	**4,907,320.5**	**4,641,115.4**	**(266,205.0)**	**-5.4%**	**4,851,867.5**

Appendix B

TORONTO

CITY OF TORONTO
CONSOLIDATED GROSS EXPENDITURES VARIANCE
FOR THE YEAR ENDED DECEMBER 31, 2011
($000s)

	December 31, 2011				
	Year-End		Actual vs Budget		2012
	Budget	Actual	Over / (Under)	%	Budget
Agencies					
Toronto Public Health	238,122.9	222,569.5	(15,553.4)	-6.5%	238,787.7
Toronto Public Library	184,230.7	193,166.9	8,936.2	4.9%	179,408.6
Association of Community Centres	7,471.8	7,577.3	105.5	1.4%	6,951.3
Exhibition Place	64,271.8	62,980.8	(1,291.0)	-2.0%	64,765.0
Heritage Toronto	885.4	708.6	(176.8)	-20.0%	880.8
Theatres	26,947.9	19,155.2	(7,792.7)	-28.9%	27,900.1
Toronto Zoo	46,621.8	42,280.1	(4,341.7)	-9.3%	45,660.9
Arena Boards of Management	6,536.7	6,534.0	(2.7)	0.0%	6,730.7
Yonge Dundas Square	1,887.2	2,140.7	253.5	13.4%	1,965.3
Toronto & Region Conservation Authority	35,788.0	35,788.0	0.0	0.0%	37,564.1
Toronto Transit Commission - Conventional	1,435,892.0	1,435,462.0	(430.0)	0.0%	1,441,947.5
Toronto Transit Commission - Wheel Trans	96,622.4	93,950.2	(2,672.2)	-2.8%	100,206.7
Toronto Police Service	997,863.2	997,289.6	(573.6)	-0.1%	1,010,150.4
Toronto Police Services Board	2,962.4	2,491.5	(470.9)	-15.9%	2,708.7
TOTAL - AGENCIES	**3,146,104.3**	**3,122,094.4**	**(24,009.8)**	**-0.8%**	**3,165,627.8**
Corporate Accounts					
Community Partnership and Investment Program	49,038.7	49,018.1	(20.7)	(0.0)	0.0
Capital & Corporate Financing	647,170.7	607,832.6	(39,338.2)	-6.1%	639,178.3
Non-Program Expenditures					
- Tax Deficiencies/Write-offs	73,000.0	96,922.0	23,922.0	32.8%	65,000.0
- Assessment Function (MPAC)	36,600.0	36,594.1	(5.9)	0.0%	38,174.0
- Temporary Borrowing	50.0	-	(50.0)	-100.0%	0.0
- Funding of Employee Related Liabilities	47,467.3	47,439.6	(27.7)	-0.1%	71,940.5
- Contingency	0.0	0.1	0.1	n/a	-
- Other Corporate Expenditures	68,074.6	56,102.5	(11,972.1)	-17.6%	135,898.7
- Insurance Premiums & Claims	300.0	300.0	0.0	0.0%	800.0
- Parking Tag Enforcement & Oper.	56,068.5	55,479.5	(589.0)	-1.1%	57,817.5
- Programs Funded from Reserve Funds	109,638.0	140,854.5	31,216.5	28.5%	141,659.2
- Vacancy Rebate Program	23,460.0	22,550.7	(909.3)	-3.9%	22,000.0
- Heritage Property Taxes Rebate	2,000.0	1,131.7	(868.3)	-43.4%	2,000.0
- Tax Rebates for Registered Charities	5,161.6	5,264.7	103.1	2.0%	5,161.9
- Solid Waste Management Rebates	182,391.9	179,616.8	(2,775.1)	-1.5%	182,391.9
- Street & Expressway Lighting Services	43,398.7	40,339.5	(3,059.2)	(0.1)	0.0
- Pandemic Influenza Stockpiling	1,880.0	1,880.0	-	0.0%	1,335.0
Non-Program Expenditures	649,490.6	684,475.7	34,985.1	5.4%	724,178.7
Non-Program Revenue					
- Interest/Investment Earnings	941.8	827.7	(114.2)	-12.1%	842.0
- Other Corporate Revenues	768.0	3,492.8	2,724.8	354.8%	918.0
- Municipal Land Transfer Tax	5,707.8	4,906.2	(801.6)	-14.0%	6,223.8
- Personal Vehicle Tax	2,000.0	370.0	(1,630.0)	-81.5%	0.0
- Third Party Sign Tax	1,459.6	872.7	(586.9)	-40.2%	1,118.5
- Other Tax Revenues	0.0	280.2	280.2	n/a	0.0
Non-Program Revenues	10,877.2	121,481.6	110,604.3	1016.8%	9,102.3
TOTAL - CORPORATE ACCOUNTS	**1,356,577.4**	**1,462,807.9**	**106,230.6**	**7.8%**	**1,372,459.4**
LEVY OPERATING GROSS EXPENDITURES	**9,410,002.1**	**9,226,017.8**	**(183,984.3)**	**-2.0%**	**9,389,954.7**
RATE-SUPPORTED OPERATIONS					
Solid Waste Management Services	342,631.4	317,079.5	(25,551.9)	-7.5%	345,865.0
Toronto Parking Authority	70,894.6	69,820.7	(1,073.9)	-1.5%	72,326.9
Toronto Water	820,968.8	805,811.4	(15,157.4)	-1.8%	893,333.0
NON LEVY OPERATING GROSS EXPENDITURES	**1,234,494.8**	**1,192,711.6**	**(41,783.2)**	**-3.4%**	**1,311,524.9**

Appendix C

TORONTO

CITY OF TORONTO
CONSOLIDATED REVENUES VARIANCE
FOR THE YEAR ENDED DECEMBER 31, 2011
($000s)

	December 31, 2011				
	Year-End		Actual vs Budget		2012
	Budget	Actual	Over / (Under)	%	Budget
Citizen Centred Services "A"					
Affordable Housing Office	1,607.8	1,357.6	(250.2)	-15.6%	1,433.4
Children's Services	313,629.6	297,257.7	(16,371.9)	-5.2%	316,689.2
Court Services	66,476.6	70,678.4	4,201.8	6.3%	66,228.9
Economic Development & Culture	10,668.4	10,648.8	(19.6)	-0.2%	9,465.1
Emergency Medical Services	105,858.7	104,330.8	(1,527.9)	-1.4%	104,505.5
Long Term Care Homes & Services	177,469.5	174,454.1	(3,015.3)	-1.7%	179,485.3
Parks, Forestry & Recreation	100,962.3	99,739.3	(1,223.0)	-1.2%	110,514.0
Shelter, Support & Housing Administration	630,527.1	550,316.4	(80,210.7)	-12.7%	517,443.5
Social Development, Finance & Administration	12,694.1	12,372.2	(321.9)	-2.5%	10,554.1
Toronto Employment & Social Services	1,007,695.3	940,976.4	(66,719.0)	-6.6%	1,027,366.7
311 Toronto	9,510.0	7,382.4	(2,127.7)	-22.4%	8,419.4
Sub-Total Citizen Centred Services "A"	2,437,099.4	2,269,514.0	(167,585.4)	-6.9%	2,352,105.1
Citizen Centred Services "B"					
City Planning	24,078.5	25,361.0	1,282.5	5.3%	25,432.8
Fire Services	15,430.2	13,899.5	(1,530.7)	-9.9%	15,131.9
Municipal Licensing & Standards	28,033.9	26,370.9	(1,663.0)	-5.9%	28,149.4
Policy, Planning, Finance and Administration	12,599.8	11,027.7	(1,572.0)	-12.5%	12,251.8
Technical Services	57,471.1	50,090.7	(7,380.4)	-12.8%	60,520.0
Toronto Building	57,488.3	58,823.9	1,335.6	2.3%	57,450.9
Toronto Environment Office	8,314.8	6,533.6	(1,781.2)	-21.4%	3,271.8
Transportation Services	118,924.3	111,307.8	(7,616.5)	-6.4%	120,843.0
Waterfront Secretariat	600.0	444.7	(155.3)	-25.9%	0.0
Sub-Total Citizen Centred Services "B"	322,940.8	303,859.8	(19,081.0)	-5.9%	323,051.5
Internal Services					
Office of the Chief Financial Officer	6,465.7	4,507.5	(1,958.2)	-30.3%	8,166.8
Office of the Treasurer	44,562.4	40,484.7	(4,077.7)	-9.2%	47,483.6
Facilities Management & Real Estate	117,629.3	126,667.9	9,038.6	7.7%	122,984.2
Fleet Services	48,028.0	49,009.7	981.6	2.0%	47,468.2
Information & Technology	34,054.7	23,439.5	(10,615.2)	-31.2%	33,199.4
Sub-Total Internal Services	250,740.2	244,109.3	(6,631.0)	-2.6%	259,302.2
City Manager					
City Manager's Office	7,710.8	6,066.4	(1,644.4)	-21.3%	8,497.9
Sub-Total City Manager	7,710.8	6,066.4	(1,644.4)	-21.3%	8,497.9
Other City Programs					
City Clerk's Office	18,763.2	17,117.6	(1,645.7)	-8.8%	18,795.5
Legal Services	21,887.9	25,743.4	3,855.5	17.6%	23,217.4
Mayor's Office	0.0	0.0	0.0	n/a	0.0
City Council	0.0	69.6	69.6	n/a	0.0
Sub-Total Other City Programs	40,651.2	42,930.6	2,279.4	5.6%	42,012.9
Accountability Offices					
Auditor General's Office	0.0	0.0	0.0	n/a	0.0
Integrity Commissioner's Office	0.0	0.0	0.0	n/a	0.0
Lobbyist Registrar's Office	0.0	0.0	0.0	n/a	9.0
Ombudsman's Office	0.0	0.0	0.0	n/a	0.0
Sub-Total Council Appointed Programs	0.0	0.0	0.0	n/a	9.0
TOTAL - CITY OPERATIONS	**3,059,142.5**	**2,866,480.1**	**(192,662.4)**	**-6.3%**	**2,984,978.6**

Appendix C

TORONTO

CITY OF TORONTO
CONSOLIDATED REVENUES VARIANCE
FOR THE YEAR ENDED DECEMBER 31, 2011
($000s)

	December 31, 2011				
	Year-End		Actual vs Budget		2012
	Budget	Actual	Over / (Under)	%	Budget
Agencies					
Toronto Public Health	193,345.7	179,667.1	(13,678.6)	-7.1%	191,060.2
Toronto Public Library	13,432.8	22,529.3	9,096.5	67.7%	14,927.3
Association of Community Centres	201.7	231.4	29.7	14.7%	264.0
Exhibition Place	64,225.1	66,030.4	1,805.3	2.8%	64,770.3
Heritage Toronto	539.0	344.1	(194.9)	-36.2%	569.0
Theatres	23,646.8	15,271.8	(8,375.0)	-35.4%	24,937.7
Toronto Zoo	35,044.3	30,736.8	(4,307.5)	-12.3%	34,552.8
Arena Boards of Management	6,542.1	6,481.2	(60.9)	-0.9%	6,738.2
Yonge Dundas Square	1,372.0	1,861.4	489.4	35.7%	1,501.6
Toronto & Region Conservation Authority	32,581.7	32,581.7	0.0	0.0%	34,357.8
Toronto Transit Commission - Conventional	1,006,781.0	1,026,192.0	19,411.0	1.9%	1,067,846.5
Toronto Transit Commission - Wheel Trans	5,610.9	5,112.5	(498.4)	-8.9%	5,324.6
Toronto Police Service	68,373.1	90,898.8	22,525.7	32.9%	76,369.0
Toronto Police Services Board	610.6	164.5	(446.1)	-73.1%	500.0
TOTAL - AGENCIES	**1,452,306.8**	**1,478,103.0**	**25,796.2**	**1.8%**	**1,523,719.0**
Corporate Accounts					
Community Partnership and Investment Program	1,841.6	1,885.9	44.3	2.4%	0.0
Capital & Corporate Financing	38,021.7	19,987.5	(18,034.1)	-47.4%	15,021.7
Non-Program Expenditures					
- Other Corporate Expenditures	1,805.9	(184.0)	(1,989.9)	-110.2%	13,772.8
- Programs Funded from Reserve Funds	109,638.0	140,854.5	31,216.5	28.5%	141,659.2
- Tax Rebates for Registered Charities	5,161.6	5,264.7	103.1	2.0%	5,161.6
- Solid Waste Management Rebates	0.0	0.0	0.0	n/a	0.0
- Street & Expressway Lighting Services	880.0	880.0	0.0	0.0%	0.0
Non-Program Expenditures	117,485.5	146,815.2	29,329.6	25.0%	160,593.6
Non-Program Revenue					
- Payments in Lieu of Taxes	91,781.2	96,651.1	4,869.9	5.3%	92,200.0
- Supplementary Taxes	35,000.0	65,617.4	30,617.4	87.5%	50,000.0
- Tax Penalties	30,000.0	26,913.9	(3,086.1)	-10.3%	29,000.0
- Interest/Investment Earnings	106,000.0	127,993.7	21,993.7	20.7%	114,500.0
- Prior Year Surplus	345,531.3	456,262.0	110,730.7	32.0%	101,748.7
- Other Corporate Revenues	8,991.6	11,062.9	2,071.3	23.0%	8,545.6
- Toronto Hydro Revenues	30,000.0	33,062.5	3,062.5	10.2%	45,000.0
- Provincial Revenue	91,600.0	91,600.0	0.0	0.0%	91,600.0
- Municipal Land Transfer Tax	226,207.8	324,077.8	97,870.0	43.3%	294,223.8
- Personal Vehicle Tax	0.0	723.2	723.2	n/a	0.0
- Third Party Sign Tax	10,250.0	(2,567.3)	(12,817.3)	-125.0%	2,700.0
- Parking Authority Revenues	44,315.2	45,193.8	878.6	2.0%	44,315.0
- Administrative Support Recoveries - Water	18,973.0	18,973.0	0.0	0.0%	18,973.0
- Administrative Support Recoveries - Health & EMS	16,327.0	16,327.0	0.0	0.0%	16,326.7
- Parking Tag Enforcement & Oper.	77,066.4	84,180.0	7,113.6	9.2%	80,649.4
- Other Tax Revenues	14,813.8	15,412.1	598.3	4.0%	14,395.0
- Woodbine Slots	15,500.0	15,156.9	(343.1)	-2.2%	14,900.0
Non-Program Revenues	1,162,357.3	1,426,640.0	264,282.7	22.7%	1,019,077.2
TOTAL - CORPORATE ACCOUNTS	**1,319,706.2**	**1,595,328.6**	**275,622.4**	**20.9%**	**1,194,692.5**
LEVY OPERATING REVENUES	**5,831,155.4**	**5,939,911.7**	**108,756.3**	**1.9%**	**5,703,390.0**
RATE-SUPPORTED OPERATIONS					
Solid Waste Management Services	342,631.4	354,315.8	11,684.4	3.4%	345,865.0
Toronto Parking Authority	127,297.6	127,470.1	172.5	0.1%	128,729.9
Toronto Water	820,968.8	803,056.8	(17,912.0)	-2.2%	893,333.0
NON LEVY OPERATING REVENUES	**1,290,897.8**	**1,284,842.7**	**(6,055.1)**	**-0.5%**	**1,367,927.9**