



City Budget 2013

Toronto Police Service Capital Budget Analyst Notes

The City of Toronto's budget is presented by program and service, in Analyst Note format. The City's Capital Budget funds major infrastructure.

2013 - 2022 Capital Program

2013 CAPITAL BUDGET ANALYST BRIEFING NOTES BUDGET COMMITTEE NOVEMBER 29, 2012

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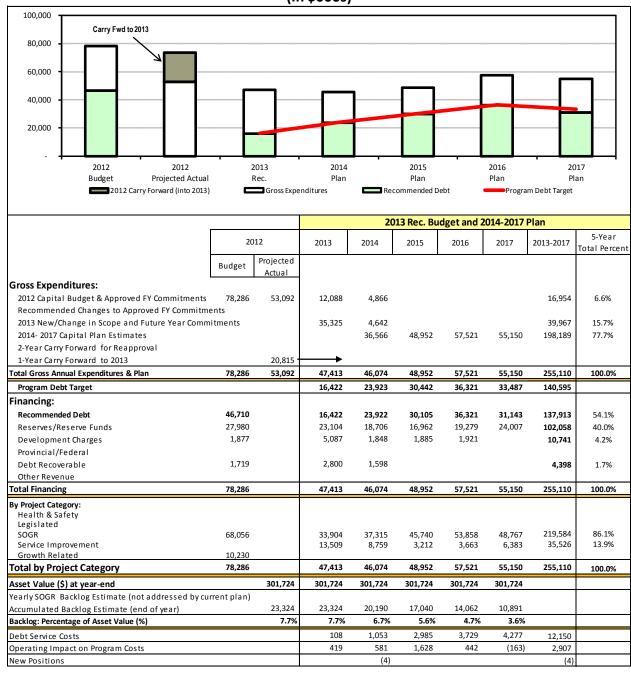
PART I: RECOMMENDATIONS

The City Manager and Acting Chief Financial Officer recommend that:

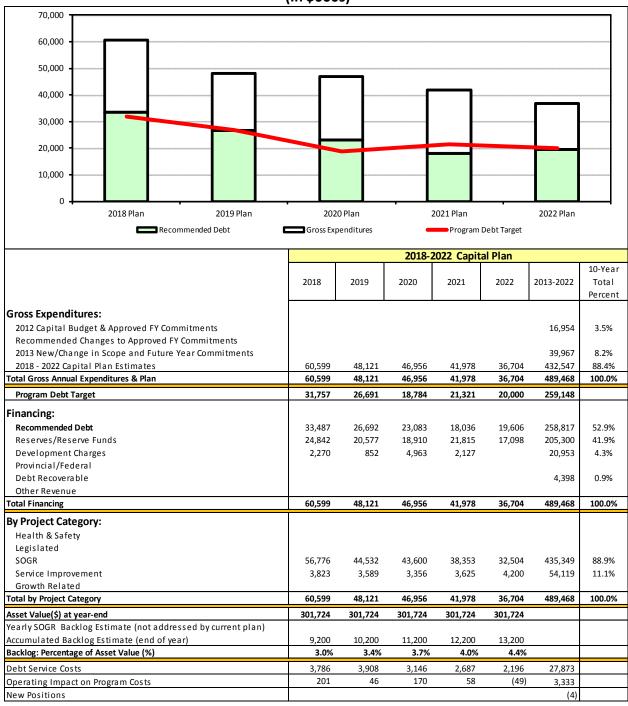
- 1. City Council approve the 2013 Recommended Capital Budget for Toronto Police Service with a total project cost of \$39.967 million, and 2013 cash flow of \$68.228 million and future year commitments of \$9.508 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 18 new / change in scope sub-projects with a 2013 total project cost of \$39.967 million that requires cash flow of \$35.325 million in 2013 and a future year cash flow commitment of \$4.642 million in 2014;
 - ii) 2 previously approved sub-projects with a 2013 cash flow of \$12.088 million; and a future year cash flow commitment of \$4.866 million in 2014;
 - b) 2012 approved cash flow for 17 previously approved sub-projects with carry forward funding from 2012 into 2013 totaling \$20.815 million.
- 2. City Council approve new debt service costs of \$0.108 million in 2013 and incremental debt costs of \$1.053 million in 2014 resulting from the approval of the 2013 Recommended Capital Budget, to be included in the 2013 and future year operating budgets;
- 3. City Council approve the 2014-2022 Recommended Capital Plan for Toronto Police Service totaling \$432.547 million in project estimates, comprised of \$36.566 million in 2014; \$48.952 million in 2015; \$57.521 million in 2016; \$55.150 million in 2017; \$60.599 million in 2018; \$48.121 million in 2019; \$46.956 million in 2020; \$41.978 million in 2021; and \$36.704 million in 2022;
- 4. City Council consider operating costs of \$0.419 million net in 2013, \$0.581 million net in 2014; and \$1.628 million net in 2015, emanating from the approval of the 2013 Recommended Capital Budget for inclusion in the 2013 and future year operating budgets;
- 5. Toronto Police Service staff continue to explore the options of sharing a new disaster recovery site with the City of Toronto or other police services and report back any changes to the project cost to the Deputy City Manager and Chief Financial Officer prior to submitting the Service's 2014-2023 Capital Budget and Plan;
- Toronto Police Service report back to the Deputy City Manager and Chief Financial Officer
 on the outcomes of the Chief's Internal Organizational Review and its impact on the capital
 program and any operational implications prior to submitting the Service's 2014-2023
 Capital Budget and Plan;
- 7. Toronto Police Service provide a detailed business case for the TPS Archiving capital project that outlines anticipated savings to be generated by TPS and any implications to the City Clerks Division resulting from this project; and
- 8. According to the City of Toronto procedures, carryforward funding be limited to only those projects that require funding to be completed.

PART II: 2013 - 2022 CAPITAL PROGRAM

10-Year Capital Plan 2013 Recommended Budget, 2014 - 2017 Recommended Plan (In \$000s)



10-Year Capital Plan 2018-2022 Recommended Plan (In \$000s)



10-Year Capital Plan Overview

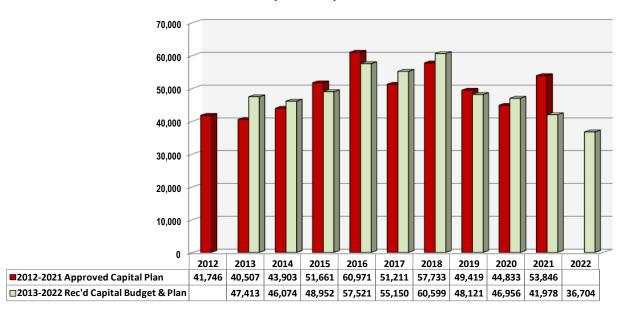
- The strategic direction reflected in the Toronto Police Service's 10-Year Recommended Capital Plan focuses on improving and updating the Service's aging facility infrastructure, and ensuring information and technology needs are appropriately addressed.
- The 10-Year Recommended Plan also reflects strategies to maximize the use of existing facilities by consolidating or relocating units in leased locations and to reduce the level of computer equipment assets across the Service in order to reduce replacement and on-going maintenance costs.
- The Toronto Police Service has an asset inventory valued at over \$1.104 billion based on 2011 replacement cost. Facility assets such as Police facilities, Divisions (Stations) and Storage Facilities comprise approximately \$802.087 million of the Service's total asset inventory value, while equipment, vehicles, radio infrastructure and security systems account for the remaining \$301.724 million.
 - The City of Toronto's Facilities Management Division carries out the state of good repair work required at Police facilities (Divisions) and storage facilities. Facilities Management is responsible for addressing mechanical, electrical, re-roofing and structural issues at the TPS facilities. As a result, the value of these assets, associated state of good repair backlog and funding required to address these issues are reflected in the 10-Year Recommended Capital Plan for Facilities Management Division. This information is presented in that Program's Capital Budget Analyst Notes.
 - ➤ The Toronto Police Service is responsible for addressing state of good repair issues inside its facilities. The state of good repair work performed by TPS includes but is not limited to firing range retrofits, upgrades to locker rooms and washrooms, and front desk replacements.
 - In these notes, the discussion about asset values and state of good repair backlog refers only to asset values and SOGR backlog for TPS equipment, vehicles, radio infrastructure and security systems. However, funding planned for state of good repair projects includes funding required to replace and renovate existing TPS facilities.
- The 10-Year Recommended Capital Plan for the Toronto Police Service, excluding carry forward funding, totals \$489.468 million of which \$258.817 million or 52.9% is funded by debt. The remaining funding consists of Vehicle and Equipment Reserve funding in the amount of \$205.300 million or 41.9%, Development Charges funding of \$20.953 million or 4.3% and Recoverable Debt of \$4.398 million or 0.9%.
- The 10-Year Recommended Capital Plan is under the debt affordability target over the 10 year planning horizon by \$0.332 million. The 10-Year Recommended Capital Plan is below the annual debt target by \$0.337 million in 2015, \$2.344 million in 2017, \$3.286 million in 2021 and \$0.394 million in 2022; and above the annual debt target by \$1.730 million in 2018 and \$4.299 million in 2020.
- The 10-Year Recommended Capital Plan consists of State of Good Repair (SOGR) Projects which account for \$435.349 million or 88.9% of project expenditures and Service

Improvement Projects account for the remaining \$54.119 million or 11.1% of recommended expenditures.

- The State of Good Repair (SOGR) backlog for the Toronto Police Service is estimated at \$23.324 million or 7.7% of the Service's asset value at end of 2012. It is estimated that the Service's SOGR backlog will be reduced to \$13.200 million or 4.4% of the Service's asset replacement value by 2022.
- The 2013-2022 Recommended Capital Plan will impact future year Operating Budgets for the Toronto Police Service requiring \$3.333 million net over the ten-year period. The majority of these impacts are attributed to the replacement of the current Records Management System (Integrated Records and Information System) project and new Property and Evidence Management Facility.
- The 2013 2022 Recommended Capital Plan includes the replacements of Division 41, 54 and 13 with combined capital funding of \$114.153 million, renovations to Divisions 52 with funding of \$2.948 million in 2022 (and total project cost of \$8.3 million), 32 Division renovation for a total project cost of \$6.987 million, State-of-Good-Repair program at \$43.877 million, Radio Replacement program at \$36.523 million, and a Vehicle Replacement program valued at \$49.609 million.

Key Changes to the 2012 - 2021 Approved Capital Plan

Changes to the 2012 -2021 Approved Capital Plan (In \$000s)



The 2013 Recommended Capital Budget and the 2014 - 2022 Recommended Capital Plan reflects a decrease of \$1.320 million from the 2012 to 2021 Approved Capital Plan.

The changes to the 2012-2021 Approved Capital Plan arise from the reprioritization of Toronto Police Service' capital projects, based on updated schedules for infrastructure maintenance and upgrades, as well as updated operational requirements over the next 10-year period, as outlined below:

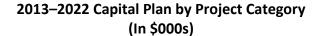
- Additional Development Charges funding of \$3.250 million has been allocated to the Property and Evidence Management facility project to fund the increased project cost in order to reflect the architect's completed design and achieve the original scope of the facility.
- The 10-Year Recommended Capital Plan includes a new Disaster Recovery Site capital project with the total project cost of \$18.750 million. Currently, the Service is sharing a disaster recovery site with the City of Toronto at which the electrical power capacity and space is limited. Furthermore, the current disaster recovery site is too close to the main site at Toronto Police Headquarters and does not meet the recommended industry standard of a 40 kilometres distance from the main site.
- A new capital project, Parking East, was added to the 10-Year Recommended Capital Plan with funding of \$9.000 million, starting in 2013 for renovation of the existing building at Progress Avenue to accommodate parking enforcement requirements. Moving Parking East operations out of its current leased premises and into a City-owned facility will maximize the use of the recently purchased property on Progress Avenue, eliminate any risk around Parking East's ability to stay in its current leased location, as well as eliminate the risk of increased lease costs. This project is partially funded by debt (\$4.600 million) and partially by recoverable debt (\$4.4 million) which will be repaid in approximately 7.5 years through lease savings.
- The 10-Year Recommended Capital Plan also includes such new capital projects as the Relocation of Public Safety Unit (PSU) and creation of Toronto Police Service's own Archiving centre with capital funding of \$10.588 million. Both the Public Safety Unit and TPS Archiving facilities are proposed to be relocated to the Progress Avenue site which is large enough to meet the operational requirements of these units. The relocation of PSU would result in the return of the current property to the City while a new archiving facility would avoid archiving services costs and alleviate space pressure at the City of Toronto Archives.
- The above new capital investments were offset by corresponding decreases in other projects:
 - ➤ 55 and 22 Division Renovation projects have been moved outside the 10-Year Recommended Capital Plan, thus freeing up \$9.290 million.
 - > 52 Division Renovation project cost estimates have been revised and the project start date was deferred from 2020 to 2022, thus freeing up \$8.300 million in the 10-year planning horizon.
 - ➤ The cash flow for State of Good Repair, Wireless Parking System and Radio Replacement (2016-2020) projects has been reduced to reflect the revised maintenance and upgrade schedules resulting in savings of \$8.799 million.

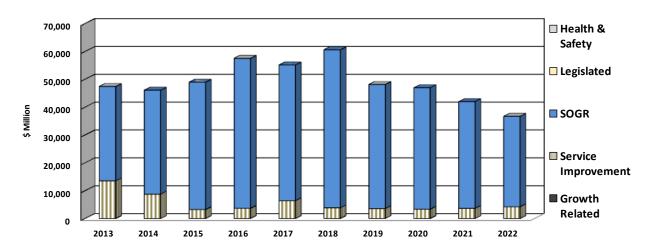
- ➤ The following projects that were originally planned will not proceed and have been removed from the 10-Year Capital Plan resulting in savings of \$11.727 million:
 - Data Warehouse Establishment 2013-2016 (\$8.204 million);
 - Electronic Document Management 2014-2015 (\$0.490 million); and
 - Digital Content Manager 2014-2015 (\$3.033 million).
- The following chart details the key project cash flow changes to the 2012 2021 Approved Capital Plan.

Summary of Project Changes (In \$000s)

Key Projects	2013	2014	2015	2016	2017	2018	2019	2020	2021	2013 - 2021
Previously Approved	2013	2014	2013	2010	2017	2018	2019	2020	2021	2021
Property & Evidence Management Facility	3,250									3,250
Total Previously Approved	3,250									3,250
New State of Cond Bases in	40			(20)	260	(220)	(5.44)	(042)	(4.020)	(2.624)
State of Good Repair	48		(272)	(20)	269	(329)	(641)	(913)	(1,038)	(2,624)
41 Division			(372)	(8,192)	(11,354)	9,544	10,224			(150)
54 Division			(150)		(070)	(0.070)	(44.050)	0.504	40.450	(150)
13 Division		(20)	(222)		(372)	(8,273)	(11,258)	9,594	10,159	(150)
Workstations, Printers & Laptops		(28)	(233)		621	198	(639)	(159)	339	99
Servers	(1,100)	1,100				(1,100)	1,100			
Locker Replacement	303	303	303	74	302	_	150	(386)	149	1,198
Mobile Workstations	260	(443)			5	371	(472)			(279)
Network Equipment				698	385			688	435	2,206
AVLS Replacement Lifecycle		(299)	(562)	(604)	1,500			(305)	927	657
In-Car Camera Replacement	(213)	(258)	(362)	(166)	346	136	121	(323)	(166)	(885)
Voice Logging Lifecycle Replacement			(437)	(315)		840		(446)	(321)	(679)
Voicemail Call Centre			(300)					(306)		(606)
Asset & Inventory Mgmt System Replacement		72		(123)		72			(126)	(105)
Small Equipment Replacement							750	750	(600)	900
DVAMS 1 Lifecycle Replacement			(101)					(122)		(223)
Human Resources Management		245	8							253
Time Resource Mgmt System TRMS		863	90							953
Fibre Optics				(800)	800					
Wireless Parking System				(2,916)	2,974				(2,916)	(2,858)
Lifecs can Replacement				(423)	423				(431)	(431)
Radio Replacement (2016-2020)				3,720	(123)	(1,080)	1,304	(861)	(6,277)	(3,317)
32 Division Renovation						1,937	(1,937)			
52 Division Renovation								(3,559)	(4,741)	(8,300)
55 Division Renovation								(1,529)	(6,471)	(8,000)
22 Division Renovation									(1,290)	(1,290)
Disaster Recovery Site		1,000	2,875	8,850	5,475	550				18,750
Public Safety Unit									500	500
Parking East	4,358	4,642								9,000
TPS Archiving					2,688					2,688
Total New	3,656	7,197	759	(217)	3,939	2,866	(1,298)	2,123	(11,868)	7,157
Deleted Projects	0,000	1,201		(==-,	7,222	_,===	(=,===,		(==,===,	-,
Data Warehouse Establishment 2013-2016		(3,617)	(1,354)	(3,233)						(8,204)
Electronic Document Management		(49)	(441)	(=,===)						(490)
Digital Content Manager		(1,360)	(1,673)							(3,033)
Total Deleted		(5,026)	(3,468)	(3,233)						(11,727)
i otai Deletea		(3,026)								(11,/2/)
Total Changes	6,906	2,171	(2,709)	(3,450)	3,939	2,866	(1,298)	2,123	(11,868)	(1,320)

2013 - 2022 Recommended Capital Plan



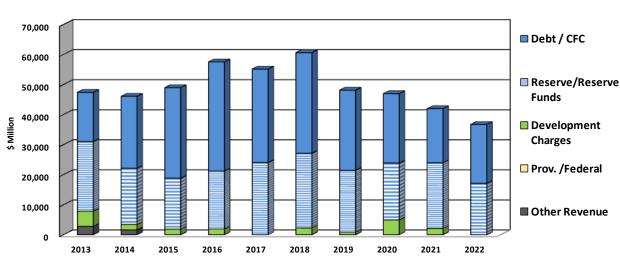


The 10-Year Recommended Capital Plan for Toronto Police Service includes projects that fall into one of the two categories: State of Good Repair (SOGR) and Service Improvements.

- State of Good Repair projects make up the largest category of projects in the Toronto Police Service's 10-Year Recommended Capital Plan with funding totaling \$435.349 million or 88.9% of the total planned cash flow of \$489.468 million.
- State of Good Repair projects primarily focus on continued improvement and upgrading of the Service's aging facilities as well as information technology upgrades:
 - ➤ \$183.851 million or 42% of all SOGR project funding is allocated for facility rehabilitation and replacement projects that include such major projects as 41, 54 and 13 Division construction and renovation of 52 and 32 Division;
 - ➤ Information Technology projects account for 25% or \$107.536 million of the 2012 -2021 SOGR projects costs; and
 - Other SOGR projects account for 33% or \$143.962 million which consist of the Radio Replacement project (\$36.523 million), the Vehicle and Equipment Lifecycle project (\$49.609 million), the State of Good Repair project (\$43.877 million), Small Equipment and Locker Replacement projects (\$5.210 million), and Furniture Lifecycle Replacement project (\$8.743 million).
- \$219.584 million or 50% of the total planned cash flow for SOGR projects will be spent during the first 5 years. Another \$215.765 million or 50% of the total cash flow is dedicated to SOGR projects during the second 5 years.

Service Improvement projects require funding of approximately 11.1% or \$54.119 million of the total planned cash flow included in the 10-Year Recommended Capital Plan.

- Key Service Improvement projects include the Acquisition and Implementation of a new Record Management System (IRIS) at \$14.373 million; \$34.340 million for new workstations, printers and laptops; and establishment of a TPS Archiving facility at Progress Avenue site at \$2.688 million.
- \$35.526 million or 66% of the total planned cash flow for Service Improvement projects will be spent during the first 5 years with the remaining \$18.593 million or 34% of the total cash flow spent during the second 5 years. The spending in the first 5 years is significantly higher since it includes such projects as the acquisition and implementation of a new Records Management System and TPS Archiving facility.



2013–2022 Capital Plan by Funding Source (In \$000s)

The 10-Year Recommended Capital Plan of \$489.468 million will be financed by \$258.817 million of debt, \$205.300 million from Reserves, \$20.953 million from Development Charges, and \$4.398 million from Recoverable Debt.

- Debt accounts for \$137.913 million or 54.1% of the financing for the 2013 Recommended Budget and 2014 2017 Capital Plan and amounts to \$258.817 million or 52.9% of the 10-Year Recommended Capital Plan.
 - ➤ The recommended debt funding is below the 10-year debt affordability guideline of \$259.148 million allocated to this Program by \$0.331 million. This was primarily achieved by maximizing the use of eligible Development Charge funding for some projects that were previously funded by debt. The Development Charge revenue projections for 2012 -2021 were also revised, reflecting higher revenues due to anticipated increases in development activities.
- Reserve funding accounts for 41.9% or \$205.300 million of the financing for the 10-Year Recommended Capital Plan. The Vehicle & Equipment Reserve continues to fund lifecycle replacement projects which allow the Service to replace equipment through their Capital

Budget without requiring debt financing. Fluctuations in Reserve funding reflect the timing and requirement of lifecycle replacement projects.

- > \$102.058 million of reserve funding is allocated during the first five years. Another
 \$103.242 million will be spent over the second 5 years of the 10-Year Recommended
 Capital Plan.
- Development Charges constitute \$10.741 million or 4.2% of required funding in the first 5 years and \$20.953 million of 4.3% over 10 years.
 - Development Charges funded projects included in the 10-Year Recommended Capital Plan have been confirmed as eligible for Development Charge financing and have been included in the approved Development Charges By-law. Development Charge revenue projections were updated during the spring/summer of 2011, indicating higher than expected revenues in future years. Consequently, Development Charge funded projects were revised to ensure maximum use of available funding. This allowed debt funding for Toronto Police Service's 10-Year Recommended Capital Plan to be reduced and remain below debt affordability guideline for the 10 year planning horizon.
 - Development Charge funding included in the 10-Year Recommended Capital Plan fluctuates with the capital projects that are eligible for development charge financing.
- Recoverable Debt funding constitutes 0.9% or \$4.398 million of the total financing for the 10-Year Recommended Capital Plan. This financing source is utilized for the Parking East capital project in 2013 and 2014. The recoverable debt will be repaid in approximately 7.5 years through operating budget savings resulting from moving Parking East operations out of its current leased premises.

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category (In \$000s)

			,	7000	, ,							
	Total											2013-
	Project	2013 Rec.	2014	2015	2016	2017	2018	2019	2020	2021	2022	2022
	Cost	Budget	Plan	Plan	Plan	Total						
Health & Safety												
Sub-Total												-
Legislated												
Sub-Total												
State of Good Repair (SOGR)												
State of Good Repair	43,877	4,613	4,594	4,469	4,601	4,600	4,200	4,200	4,200	4,200	4,200	43,877
41 Division	38,928	.,	.,	.,	372	9,282	19,050	10,224	,,	.,	.,	38,928
54 Division	36,796		9,060	21,515	5,721	-,	,	,				36,296
32 Division	6,987		.,	,-	-,		4,990	1,997				6,987
Furniture Lifecycle Replacement	12,419	713	713	713	1,455	727	727	727	1,484	742	742	8,743
13 Division	38,929				,		372	8,645	19,753	10,159		38,929
Vehicle & Equipment Reserve	100,484	2,627	4,422	5,320	5,320	5,320	5,320	5,320	5,320	5,320	5,320	49,609
Servers	50,428	2,064	4,058	2,998	3,121	3,228	1,917	4,158	3,184	3,292	3,077	31,097
IT Business Resumption	27,108	1,669	1,269	1,522	1,644	1,702	1,294	1,553	1,677	1,736	1,320	15,386
Property & Evidence Management	40,286	5,831	,	,	,	"	,	,	,,	/	,==0	5,831
Mobile Workstations	25,914	7,474	1,000			250	7,730	1,000			250	17,704
Network Equipment	20,994	2,466	1,104	998	1,200	2,900	1,126	1,018	1,200	3,000	1,200	16,212
AVLS Replacement Lifecycle	4,498	,	, -		,	1,500	, -	,-	,	1,500	,	3,000
In-Car Camera Replacement	6,729	444	530	689	972	346	793	909	728	972	346	6,729
Voice Logging Lifecycle Replacement	2,327	353					1,200					1,553
Electronic Surveillance System Replacement	3,230				1,069		,			1,091		2,160
Digital Photography Lifecycle Replacement	748			119	126				122	128		495
Voicemail/Call Centre	815					500						500
DVAMS - II Lifecycle Replacement	2,466		1,203					1,263				2,466
Asset & Inventory Mgmt System Replacement	339		72				72	_,			72	216
Property & Evidence Scanners Lifecycle	353				117					119		236
DPLN Replacement	1,200	500					700					1,200
Small Equipment Replacement	2,620	442	92	92	92	92	92	842	842	92	92	2,770
DVAMS - I Lifecycle Replacement	3,007			949					949			1,898
HRMS Upgrade	1,090		400	690								1,090
TRMS Upgrade	4,366		2,806	1,560								4,366
Fibre Optics	12,051			881	4,785	6,385						12,051
Wireless Parking System	5,950					2,974						2,974
Livescan Replacement	1,277					423					431	854
AFIS Replacement	3,053						3,053					3,053
Radio Replacement (2016-2020)	36,523				13,913	2,713	3,542	2,478	4,093	5,304	4,480	36,523
Public Safety Unit Facility	13,048				,		,	,	,	500	7,400	7,900
52 Division Renovation	8,300										2,948	2,948
Disaster Recovery Site	18,750		1,000	2,875	8,850	5,475	550				,	18,750
Locker Replacement	5,057	350	350	350	500	350	48	198	48	198	48	2,440
Parking East	9,000	4,358	4,642									9,000
Relocation of FIS	60,476										578	578
Sub-Total	650,423	33,904	37,315	45,740	53,858	48,767	56,776	44,532	43,600	38,353	32,504	435,349
Service Improvements	030,423	33,304	31,313	43,740	33,036	40,/0/	30,770	44,332	43,000	30,333	32,304	433,343
Workstations, Printers and Laptops	61,157	3,525	3,723	3,112	3,186	3,525	3,723	3,112	3,186	3,525	3,723	34,340
IRIS	24,420	9,507	4,866	5,112	3,100	3,323	5,723	5,112	3,100	3,323	5,725	14,373
CCTV	938	182	70		182	70		182	70		182	938
AED	780	195	'0		195	'0		195	'0		195	780
Fleet Equipment	1,100	100	100	100	100	100	100	100	100	100		1,000
TPS Archiving	2,688	100	100	100	100	2,688		100			100	2,688
Sub-Total	01.003	12 500	0.750	2 242	2.002	6 202	2 022	2 500	2 250	2.025	4 300	E4 110
Growth Related	91,083	13,509	8,759	3,212	3,663	6,383	3,823	3,589	3,356	3,625	4,200	54,119
Sub-Total Total	741,506	47,413	46,074	48,952	57,521	55,150	60,599	48,121	16 OF C	41,978	36,704	489,468
Total	741,500	47,413	40,074	40,322	31,321	22,150	00,599	40,121	40,930	41,9/8	30,/04	405,408

The 10-Year Recommended Capital Plan supports Toronto Police Service's objectives of ensuring that facilities are in a reasonable state of good repair, ensuring that fleet and equipment are properly and timely replaced, contributing to environmental protection and energy efficiency, as well as enabling operational effectiveness and efficiency.

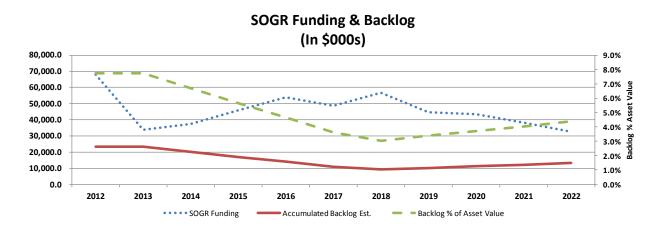
State of Good Repair (SOGR) Projects

- The 10-Year Recommended Capital Plan is primarily allocated to State of Good Repair projects totalling \$435.349 million, as the Service continues to focus on improving and updating its aging facility infrastructure. This includes the completion of Property & Evidence Management Facility in 2013 and Parking East Facility in 2014, as well as the commencement of 54 Division and Disaster Recovery Site in 2014, 41 Division in 2016 and 13 Division in 2018. Renovations will also be undertaken commencing in 2018 for 32 Division and in 2022 for 52 Division.
- The Service's Radio Replacement (2016-2021) project requires funding of \$36.523 million during the 2016-2022 period. This project supports the next life-cycle replacement of communication radios as well as continuing to ensure operability of the new shared EMS, Toronto Fire and Toronto Police Service platform.
- The lifecycle replacement of Vehicles, Equipment and Servers is fully funded from the Vehicle & Equipment Reserve, which funds 41.9% of the 10-Year Capital Plan. Contributions to this Reserve are made through the Toronto Police Service's Operating Budget.

Service Improvement Projects

- The 10-Year Recommended Capital Plan dedicates funding of \$54.119 million for service improvement projects such as replacement of the current Records Management System (Integrated Records and Information System Project). Since its implementation in 2003, several deficiencies with the current system (eCOPS) have been identified. The replacement of the eCOPS system with a commercial off-the-shelf solution will be completed by 2014 at a cost of \$24.420 million.
- Other service improvement projects include a dedicated Archive facility which will alleviate space pressure off of the City's archiving locations, as well as replacement of workstations, printers and laptops.

State of Good Repair (SOGR) Backlog



- Toronto Police Service's infrastructure assets consist of police facilities (Divisions) and storage facilities, as well as equipment, vehicles, radio infrastructure and security systems.
 They are valued at \$1.104 billion, based on asset replacement costs.
 - Police facilities (Divisions) and storage facilities account for \$802.087 million of the total TPS asset value. The City of Toronto's Facilities Management Division carries out the state of good repair work required at Police facilities (Divisions) and storage facilities and is responsible for addressing mechanical, electrical, re-roofing and structural issues. As a result, the value of these assets, associated state of good repair backlog and funding required to address these issues are reflected in the 10-Year Recommended Capital Plan for Facilities Management Division.
 - ➤ The Toronto Police Service is responsible for addressing state of good repair issues inside its facilities. This work includes but is not limited to firing range retrofits, upgrades to locker rooms and washrooms, and front desk replacements.
 - The 10-Year Recommended Capital Plan for Toronto Police Service reflects asset values, state of good repair backlog and funding for TPS equipment, vehicles, radio infrastructure and security systems. This asset group accounts for \$301.724 million of the total asset inventory value. In addition, the 10-Year Recommended Capital Plan includes SOGR projects for replacement and renovation of existing TPS facilities.
- By year-end 2012, a backlog of state of good repair work for the on-going maintenance of Toronto Police Service's assets is estimated to be \$23.324 million, representing 7.7% of the total asset value.
- The required work and infrastructure replacements that actually makeup the backlog are continually changing based on the timing that equipment, vehicles, radio infrastructure and security systems reach its useful life span.
- The 10-Year Recommended Capital Plan dedicates \$435.349 million (\$219.584 million during the first five years, \$215.765 million during the second five years), or \$43.535 million on average annually to address state of good repair.
- By the end of 2017, the current SOGR backlog of \$23.324 million will decrease to \$10.891 million or 3.6% of the asset value, however it will increase over the second 5 years to \$13.200 million or 4.4% of the asset replacement value as the state of good repair funding starts to slowly decrease starting in 2018.

10-Year Capital Plan Impact on the Operating Budget

Operating Impact Summary (In \$000s)

Program Costs, Revenues and Net (\$000s)	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013- 2022 Total
2013 Recommended Capital Budget											
Program Gross Expenditure	418.7	493.2	1,434.0								2,345.9
Program Revenue											
Program Costs (Net)	418.7	493.2	1,434.0								2,345.9
Approved Positions		(4.0)									(4.0)
Recommended 10-Year Capital Plan											
Program Gross Expenditure		88.1	194.1	442.0	(162.7)	201.0	46.5	169.6	57.9	(49.4)	987.1
Program Revenue											
Program Costs (Net)		88.1	194.1	442.0	(162.7)	201.0	46.5	169.6	57.9	(49.4)	987.1
Approved Positions											
Total											
Program Gross Expenditure	418.7	581.3	1,628.1	442.0	(162.7)	201.0	46.5	169.6	57.9	(49.4)	3,333.0
Program Revenue											
Program Cost (Net)	418.7	581.3	1,628.1	442.0	(162.7)	201.0	46.5	169.6	57.9	(49.4)	3,333.0
Approved Positions		(4.0)									(4.0)

The 10-Year Recommended Capital Plan will increase future year Operating Budgets by a total of \$3.333 million net over the 2013 – 2022 period. This is comprised of the following major projects:

- In 2013 incremental operating costs of \$0.025 million will be required for maintain 911 Hardware/Handsets and \$0.035 million will be required to carry out Microsoft 2007 upgrades.
- The Integrated Records and Information System (IRIS) project will require incremental operating costs of \$0.220 million in 2013, an additional \$0.100 million in 2014 and \$1.434 million in 2015 for increased maintenance costs and lifecycle contributions.
- The eTicketing Solution for Provincial Offences Notices project will result in incremental increases in operating costs of \$0.073 in 2013 and \$0.218 in 2014. Operating costs for overall maintenance and planned equipment replacement costs will be offset by annualized savings related to staff reduction of 4 positions in the Document Services division. It should be noted that additional costs of the eTicketing project to the Toronto Police Service will be offset with savings contained in the Court Services' future operating budgets once these savings retire debt costs arising from the project.
- An incremental operating impact of \$0.175 million in both 2013 and 2014 has been identified for the Property & Evidence Management facility which is scheduled to be completed in 2013.

Net Operating Impact by Project (In \$000s)

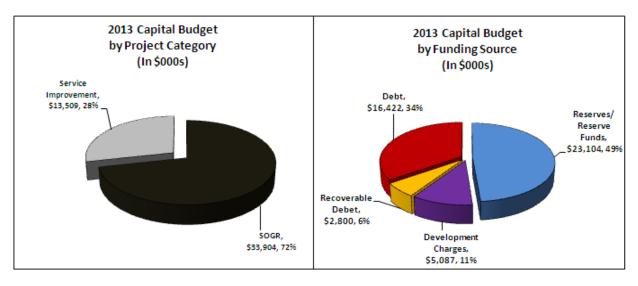
					/···· +	0003,								
											2013	- 2017	2018	- 2022
	2013 Re	c. Budget	201	.4 Plan	201	Plan	201	.6 Plan	201	7 Plan	Capital	Budget	Capi	tal Plan
Project	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Previously Approved Projects														
911 Hardware/Handsets	25.0										25.0			
14 Division - Central Lock up	(109.0)										(109.0)			
Upgrade to Microsoft 7	35.0										35.0			
IRIS	220.0		100.0		1,434.0						1,754.0			
eTicketing Solution	72.7		218.2	(4)							290.9	(4.0)		
New Projects - 2013														
Property and Evidence Mgmt Facility	175.0		175.0								350.0			
New Projects - Future Year														
54 Division							72.0		72.0		144.0			
HRMS Upgrade							22.0				22.0			
TRMS Upgrade							22.0				22.0			
41 Division											0.0		144.0	
Radio Replacement			88.1		194.1		326.0		(409.7)		198.5		(37.4)	
Disaster Recovery Site									175.0		175.0		175.0	
13 Division													144.0	
Total Recemmended (Net)	418.7		581.3		1,628.1		442.0		(162.7)		2,907.4	(4)	425.6	

Capital Project Delivery: Temporary Positions

There are no temporary Capital Project delivery positions required for the delivery of the Toronto Police Service 2013 – 2022 Capital Program. Information technology projects are delivered by existing staff or contracted services.

PART III - 2013 RECOMMENDED CAPITAL BUDGET

2013 Capital Budget by Project Category and Funding Source



- The 2013 Recommended Capital Budget, excluding carry forward funding from 2012 to 2013, requires 2013 cash flow funding of \$47.413 million.
- State of Good Repair projects account for \$33.904 million or 71.5% of the 2013 Capital Recommended Budget. SOGR projects focus on improving and updating the Service's aging facility infrastructure and ensuring information and technology needs are appropriately addressed.
- Service Improvement projects account for the remaining \$13.509 million or 28.5% of the 2013 Recommended Capital Budget and include such key projects as the Acquisition and Implementation of the New Records Management System, upgrading workstations, printers and laptops, and fleet equipment.
- The 2013 Recommended Capital Budget for Toronto Police Service is partially funded from debt, which accounts for \$16.422 million or 34.6% of recommended financing. This is in line with the debt affordability guideline of \$16.422 million set for this Program in 2013.
- Funding from Reserves accounts for \$23.104 million or 48.7% of recommended financing. This funding source will be utilized to fund lifecycle replacement projects and will allow the Service to replace equipment through their Capital Budget without requiring debt financing.
- Development Charges fund \$5.087 million or 10.7% of the 2013 Recommended Capital Budget expenditures, while recoverable debt accounts for \$2.800 million or 6% of the recommended financing.

2013 Recommended Cash Flow & Future Year Commitments (In \$000s)

	2011 &	2012 Previously														
	Prior Year	Approved Cash	2013 New	2013 Total		Total 2013 Cash										1
	Carry	Flow	Cash Flow	Cash Flow	2012 Carry	Flow (Incl 2012										Total
	Forward	Commitments	Rec'd	Rec'd	Forwards	C/Fwd)	2014	2015	2016	2017	2018	2019	2020	2021	2022	Cost
Expenditures																
Previously Approved		12,088		12,088	20,815	32,903	4,866									37,769
Change in Scope			3,250	3,250		3,250										3,250
New			4,358	4,358		4,358	4,642									9,000
New w/Future Year			27,717	27,717		27,717										27,717
Total Expenditure		12,088	35,325	47,413	20,815	68,228	9,508									77,736
Financing																
Debt		10,251	6,171	16,422	8,397	24,819	7,910									32,729
Recoverable Debt			2,800	2,800	1,694	4,494	1,598									6,092
Reserves/Res Funds			23,104	23,104	10,724	33,828										33,828
Development Charges		1,837	3,250	5,087		5,087										5,087
Provincial/Federal																
Total Financing		12,088	35,325	47,413	20,815	68,228	9,508									77,736

- Toronto Police Service's 2013 Recommended Capital Budget of \$68.228 million including 2012 carry forward funding provides \$12.088 million for previously approved projects under way, \$35.325 million for new/change in scope projects and \$20.815 million for 2012 projects carried forward into 2013 for completion.
- The change in scope project cost increase of \$3.250 million reflects the architect's completed design and is required to achieve the original scope of the Property and Evidence Management facility. This increase has been offset by additional Development Charge funding.
- New projects reflect a new capital project for a new Parking East facility starting in 2013.
 This project will renovate the existing building at Progress Avenue site to accommodate parking enforcement space requirements.
- The 2013 Recommended Capital Budget, including 2012 funding carried forward into 2013 of \$20.815 million, will be financed by debt of \$24.819 million (36%), reserve funds of \$33.828 (50%), Development Charges of \$5.087 million (8%) and recoverable debt of \$4.494 million (6%).
- Approval of the 2013 Recommended Capital Budget will result in future year commitments of \$9.508 million in 2014 to complete multi-year projects like the Parking East Relocation and the implementation of the Integrated Records and Information System.

2013 Recommended Capital Project Highlights

The 2013 Recommended Capital Budget provides funding of \$68.228 million to:

- Complete renovations of 330 Progress Avenue site for the Property and Evidence Management Unit (PEMU).
 - The new facility is scheduled to be substantially completed by mid-2013 and will meet the Service's property and evidence storage requirements for the next 25 years. The

facility currently occupied by PEMU will be returned to the City once construction of the new facility is completed and occupancy achieved.

- Continue implementation of the Integrated Records and Information System (IRIS). The IRIS
 project provides funding for a commercial off-the-shelf integrated records and information
 system.
- Continue to address state of good repair backlog with equipment, vehicles, radio and IT infrastructure replacement projects.
- Begin moving Parking East operations out of its current leased premises and into a City-owned facility which will maximize the use of the recently purchased facility on Progress Avenue, eliminate any risk around Parking East's ability to stay in its current leased location, as well as eliminate the risk of increased lease costs.

2013 Recommended Capital Project Highlights (In \$000s)

				יטק וו	0031								
Project	Total Project Cost	2013	2014	2015	2016	2017	2013 - 2017	2018	2019	2020	2021	2022	2013 - 2022 Total
State of Good Repair	43,877	5,463					5,463						5,463
14 Division	35,515	224					224						224
Furniture Lifecycle Replacement	12,419	713					713						713
Vehicle & Equipment Reserve	100,484	3,568					3,568						3,568
Workstation, Printers and Laptops	61,157	4,525					4,525						4,525
Servers	50,428	6,150					6,150						6,150
IT Business Resumption	27,108	3,833					3,833						3,833
Property & Evidence Management	40,286	12,294					12,294						12,294
Mobile Workstation	25,914	7,474					7,474						7,474
Network Equipment	20,994	2,470					2,470						2,470
IRIS	24,420	9,507	4,866				14,373						14,373
AVLS Replacement Lifecycle	4,498	1,213					1,213						1,213
In-Car Camera Replacement	6,729	444					444						444
Voice Logging Lifecycle Replacement	2,327	1,127					1,127						1,127
Voicemail/Call Centre	815	269					269						269
DPLN Replacement	1,200	500					500						500
Small Equpment Replacement	2,620	515					515						515
Wireless Parking System	5,950	100					100						100
Upgreade to Microsoft 7	1,652	160					160						160
ссту	938	182					182						182
AED's	780	195					195						195
Fleet Equipment	1,100	200					200						200
E-Ticketing	1,719	1,694					1,694						1,694
Locker Replacement	5,057	350					350						350
Parking East	9,000	4,358	4,642				9,000						9,000
Radio Communication System Replacement	5,173	700					700						700
Total (including carry forward funding)	492,160	68,228	9,508				77,736						77,736

PART IV: ISSUES FOR DISCUSSION

Future Year Issues

Disaster Recovery Site

- The 10-Year Recommended Capital Plan for Toronto Police Serve includes planned funding of \$18.750 million, starting in 2014, to acquire a site and construct a building to house backup computer operations to be used in the event the primary systems are no longer available.
- The current disaster recovery Data Centre is located in a 3,000 square foot facility which is leased from the City of Toronto and is at its maximum capacity. In addition, industry standards recommend that a disaster recovery site is located at least 40 kilometres away from the main data centre. According to Toronto Police Service, the current disaster recovery site is too close to the main site and does not meet the recommended standard.
- It is intended that the new disaster recovery site will be located approximately 40 kilometres from the Toronto Police Headquarters and is expected to be completed in 2018 with the following cost breakdown:

Category	Total Cost
Land acquisition	\$ 2,000,000
Construction cost	\$15,950,000
Equipment	\$ 800,000
Total	\$18,750,000

- Toronto Police Service has indicated that there may be an opportunity to share a new disaster recovery site with the City of Toronto, other police service or municipality which will potentially result in reduced capital costs for the Service.
- Therefore, it is recommended that Toronto Police Service staff continue to explore the options of sharing a new disaster recovery site with the City of Toronto or other police services and report back any changes to the project cost to the Deputy City Manager and Chief Financial Officer prior to the 2014 Capital Budget process.

Maximizing the Use of Existing Facilities

- In order to maximize the use of existing facilities, the Toronto Police Service will be relocating units in leased locations or consolidating units to the newly acquired Progress Avenue site.
- The following units will move to 330 Progress Avenue:
 - Parking East: A new capital project, Parking East, was added to the 10-Year Recommended Capital Plan to fund the renovation of the existing building at Progress Avenue to accommodate parking enforcement space requirements. Moving Parking East operations out of its current leased premises and into a City-owned facility will maximize the use of the recently purchased facility on Progress Avenue, eliminate any

risk around Parking East's ability to stay in its current leased location, as well as eliminate the risk of increased lease costs. The total project cost for Parking East is \$9.000 million which is funded by \$4.6 million of debt and \$4.4 million of recoverable debt. The recoverable debt will be repaid in approximately 7.5 years through lease savings.

- ➤ Toronto Police Service Archiving: The 10-Year Recommended Capital Plan includes planned cash flow funding of \$2.688 million in 2017 to establish a dedicated TPS archive facility. Legislation requires the Service to store 'cold case' files for 25 years and memo books are also stored for a lengthy period of time. In addition, the relatively new requirement for video storage is also increasing and as a result, the Service is faced with increasing storage requirements. There is sufficient space at 330 Progress Avenue site to retrofit part of the existing building into an archiving facility. By creating this new facility, TPS would avoid archiving services costs and alleviate space pressure from the City of Toronto Archives. It is recommended that Toronto Police Service provide a detailed business case for this capital project that outlines anticipated savings to be generated by TPS and any implications to the City Clerks Program.
- ➤ Forensic Identification Services (FIS): The 10-Year Recommended Capital Plan includes \$0.578 million in 2022 to begin the relocation of the Forensic Identification Services Unit to the Progress Avenue Site. The total project cost for the FIS is estimated at \$60.476 million. The Forensic Identification Services provides 24-hour support to all divisions and investigative units of the Toronto Police Service. The current facility at 2050 Jane Street is a City owned location approaching the end of its operational life. The facility has been renovated several times to accommodate the changing requirements of the Service's FIS unit, however future renovations and retrofits become less practical and will not address space limitations.
- ▶ Public Safety Unit (PSU): The 10-Year Recommended Capital Plan includes \$0.500 million in 2021 and \$7.400 million in 2022 for the relocation of the Public Safety Unit to the Progress Avenue site. The total project cost for PSU is estimated at \$13.048 million. The current facility does not meet the operational needs of the Service. The building is too small, lacks adequate training (classroom) facilities and a field (outdoor) exercise area. Specialized equipment storage facilities are lacking and specialized vehicle storage facilities are required. As part of this capital project a purpose-built building will be constructed on the land available at the 330 Progress Avenue. The existing facility will be returned to the City once the project is completed.

Chief's Internal Organizational Review

In early 2012, in response to significant current and anticipated future fiscal pressures, the Chief's Internal Organizational Review (CIOR) was established to engage members of the Service to undertake reviews of operations, infrastructure, administration, business processes and organizational structure with the goal to better achieve the Service's mission while increasing public value by becoming more effective, efficient and economical.

- As part of the CIOR, the process the Service uses to determine its requirements for police facilities and the eventual replacement of these facilities is being reviewed. The objective of this review is to establish a framework to identify and evaluate facility options that will balance the needs of the community and Service members, while ensuring the most effective, efficient and economical delivery of police services in the long-term.
- This review is focusing on Divisions 54 (2014-2016) and Division 13 (2018-2021) as they are scheduled for replacement in the 10-Year Recommended Capital Plan.
- At this time, the review is not complete. Toronto Police Services Board approval would also have to be obtained before proceeding with any changes.
- It is recommended that Toronto Police Service report back to the Deputy City Manager and Chief Financial Officer on the outcomes of the Chief's Internal Organizational Review and its impact on the capital program and any operational implications prior to the 2014 Capital Budget process.

Appendix 1

2012 Performance

2012 Key Accomplishments

In 2012, Toronto Police Service accomplished the following:

- ✓ Completed construction of the new 14 Division under budget with move-in date of September 30, 2012.
- ✓ Completed the Radio Replacement project under budget.
- ✓ Completed Human Resource Management System (HRMS) additional functionality project, with a total project cost of \$0.346 million, on budget (includes implementation of eRecruiting and electronic pay advices and T4s).
- ✓ Completed the replacement of the Automated Fingerprint Identification System (AFIS), with a total project cost of \$2.827 million.
- ✓ Continued renovation of the new Property and Evidence Management facility, with total project cost of \$40.286 million, with an anticipated 2013 completion date.
- ✓ Continued implementation of the Integrated Records and Information System (IRIS) with an anticipated 2014 completion date.

2012 Capital Variance Review

2012 Budget to Actual Comparison (In \$000s)

		Actuals as of S	•				
2012	2 Approved	(3rd Quarte	r Variance)	Projected Actu	als at Year End	Unspent	Balance
	\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
	78,286	28,386	36.3%	53,092	67.8%	25,194	32.2%

Capital expenditures for the period ending September 30, 2012 total \$28.386 million or 36.3% of the 2012 Approved Capital Budget of \$78.286 million. The Toronto Police Service is projecting that \$53.092 million or 67.8% of the 2012 Approved Capital Budget will be spent by year-end.

The Property and Evidence Management Facility (P&EM) project's expenditures totalled \$0.639 million representing 5.2% of the 2012 approved cash flow of \$12.463 million during the nine months ended September 30, 2012. The 2012 approved cash flow is comprised of carry forward funding of \$5.314 million from 2011 as well as \$7.149 million for the 2012 phase of capital activity. Project spending was lower than planned in the first three quarters of 2012 as the schematic design for the new facility was completed by the architect in early 2012. It is expected that \$6 million or 48% of the 2012 cash flow will be spent by year-end. The unspent funding of \$6.463 million will be carried forward into 2013.

- The Integrated Records and Information System (IRIS) project's capital expenditures totalled \$3.948 million representing 54% of the 2012 approved cash flow of \$7.301 million during the nine months ended September 30, 2012. The 2012 approved cash flow is entirely comprised of carry forward funding from 2011. It is estimated that 83% of the 2012 approved cash flow of \$7.301 million will be spent by year-end. Overall, this project remains on schedule and below budget by \$2.4 million due to lower cost of software and licensing and systems development staffing costs. This project is expected to spend \$22.008 million of its total project cost of \$24.420 million and no funding is anticipated to be carried forward into 2013.
- The Upgrade to Microsoft Windows 7 project's capital expenditures totalled \$0.190 million representing 16% of the 2012 approved cash flow of \$1.210 million during the nine months ended September 30, 2012. The projected year-end spending of \$0.388 million is lower than planned due to a delay in approving a vendor for the Integrated Records and Information System (IRIS) project. \$0.160 million of unspent funding will be carried forward into 2013 for Windows 7 imaging on mobile workstations.
- There are a number of projects that fall under the Vehicle & Equipment Lifecycle Replacement category. Total expenditures for these projects are \$8.306 million representing 30% of the 2012 approved cash flow of \$27.980 million during the nine months ended September 30, 2012. The projected year-end spending of \$15.450 million is lower than planned due to delivery of equipment being delayed to 2013, the Service's hardware inventory review (e.g. computers, laptops, printers, etc), uncertainty of the impact of IRIS on servers and applications and the impact of the City's Radio Infrastructure project on the replacement of voice logging equipment. The unspent funding of \$10.700 million will be carried forward into 2013.

Appendix 2

10-Year Recommended Capital Plan Project Summary
(In \$000s)

						2013 -						2013 -
Project	2013	2014	2015	2016	2017	2017	2018	2019	2020	2021	2022	2022
State of Good Repair	5,463	4,594	4,469	4,601	4,600	23,727	4,200	4,200	4,200	4,200	4,200	44,727
14 Division	224					224						224
41 Division				372	9,282	9,654	19,050	10,224				38,928
54 Division		9,060	21,515	5,721		36,296	,					36,296
32 Division						,	4,990	1,997				6,987
Furniture Lifecycle Replacement	713	713	713	1,455	727	4,321	727	727	1,484	742	742	8,743
13 Division				,		,-	372	8,645	19,753	10,159		38,929
Vehicle & Equipment Reserve	3,568	4,422	5,320	5,320	5,320	23,950	5,320	5,320	5,320	5,320	5,320	50,550
Servers	6,150	4,058	2,998	3,121	3,228	19,555	1,917	4,158	3,184	3,292	3,077	35,183
IT Business Resumption	3,833	1,269	1,522	1,644	1,702	9,970	1,294	1,553	1,677	1,736	1,320	17,550
Property & Evidence Management	12,294	,	,-	,	,	12,294	, -	,	,-	,	,	12,294
Mobile Workstations	7,474	1,000			250	8,724	7,730	1,000			250	17,704
Network Equipment	2,470	1,104	998	1,200	2,900	8,672	1,126	1,018	1,200	3,000	1,200	16,216
AVLS Replacement Lifecycle	1,213	_,_,	333	_,_55	1,500	2,713	_,	_,010	_,_55	1,500	_,_55	4,213
In-Car Camera Replacement	444	530	689	972	346	2,981	793	909	728	972	346	6,729
Voice Logging Lifecycle Replacement	1,127	330	003	3.2	3.0	1,127	1,200	303	720	3,2	5.0	2,327
Electronic Surveillance System Replacement	1,127			1,069		1,069	1,200			1,091		2,160
Digital Photography Lifecycle Replacement			119	126		245			122	128		495
Voicemail/Call Centre	269		113	120	500	769				120		769
DVAMS - II Lifecycle Replacement	203	1,203			300	1,203		1,263				2,466
Asset & Inventory Mgmt System Replacement		72				72	72	1,203			72	216
Property & Evidence Scanners Lifecycle		,,		117		117	/2			119	,,,	236
DPLN Replacement	500			117		500	700			113		1,200
Small Equipment Replacement	515	92	92	92	92	883	92	842	842	92	92	2,843
DVAMS - I Lifecycle Replacement	313	32	949	32	32	949	32	042	949	32	32	1,898
HRMS Upgrade		400	690			1,090			343			1,090
TRMS Upgrade		2,806	1,560			4,366						4,366
Fibre Optics		2,800	881	4,785	6,385	12,051						12,051
Wireless Parking System	100		001	4,763	2,974	3,074						3,074
Livescan Replacement	100				423	423					431	854
AFIS Replacement					423	423	3,053				431	3,053
Radio Replacement (2016-2020)				13,913	2 712	16 626	3,542	2,478	4,093	5,304	4,480	36,523
				15,915	2,713	16,626	3,342	2,470	4,093	500	,	7,900
Public Safety Unit Facility 52 Division Renovation										300	7,400 2,948	2,948
		1,000	2,875	8,850	5,475	18,200	550				2,940	18,750
Disaster Recovery Site	250	-	350			,	48	198	48	198	48	
Locker Replacement	350	350	350	500	350	1,900	48	198	48	198	48	2,440
Parking East	4,358	4,642				9,000					F70	9,000
Relocation of FIS	4 525	2.722	2 442	2.400	2.525	10.074	2 722	2 4 4 2	2.400	2.525	578	578
Workstations, Printers and Laptops	4,525	3,723	3,112	3,186	3,525	18,071	3,723	3,112	3,186	3,525	3,723	35,340
IRIS	9,507	4,866		103	70	14,373		102	70		103	14,373
CCTV	182	70		182	70	504		182	/0		182	938
AED	195	100	100	195	100	390	100	195	100	100	195	780
Fleet Equipment	200	100	100	100	100	600	100	100	100	100	100	1,100
TPS Archiving					2,688	2,688						2,688
Upgrade to Microsoft 7	160					160						160
E-Ticketing	1,694					1,694						1,694
Radio Communication System Replacement	700					700						700
Total (including carry forwards)	68,228	46,074	48,952	57,521	55,150	275,925	60,599	48,121	46,956	41,978	36,704	510,283

Appendix 3

2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

CITY OF TORONTO

	dix 3 - 2013 Neconilliended Ca	арна	יו או	uuge	1, 2014 (0 2022	Capitai	гіан																
Toronto	Police Service												İ											
						Curre	ent and Fu	ture Year	Cash Flor	w Commitn	nents	1		Cu	rrent and Fu	uture Year C	Cash Flo	w Comn	nitments	Finance	ed By			
	oject No. Project Name ubProj No. Sub-project Name	Nard	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	leserve Funds	Capital from Current	Other 1	Other		Debt - Recoverab t		Total inancing
	7 14 Division												Gazararea											
0 1	14 Div 1100 King Street -Design & Construction	CW	S2	03	224	0	0	0	0	224	0	224	C) (0	0	0	(0 0)	0 2	224	0	224
	Sub-total				224	0	0	0	0	224	0	224	0	(0	0	0	(0 0)	0 2	224	0	224
POL000441	1 41 Division																							
0 1	41 Division S6	CW	S6	03	0	0	0	372	9,282	9,654	29,274	38,928	C) (1,898	0	0	(0 ()	0 37,0	130	0	38,928
	Sub-total				0	0	0	372	9,282	9,654	29,274	38,928	0	(1,898	0	0	(0 0)	0 37,0)30	0	38,928
POL906123	3 <u>54 Division</u>																		-					
0 1	54 Division - new facility	CW	S6	03	0	9,060	21,515	5,721	0	36,296	0	36,296	C) (5,654	0	0	(0 ()	0 30,6	i42	0	36,296
	Sub-total				0	9,060	21,515	5,721	0	36,296	0	36,296	0	(5,654	0	0	(0 0)	0 30,6	342	0	36,296
POL906124	4 32 Division																							
0 2	32 Division (2018-2019)	CW	S6	03	0	0	0	0	0	0	6,987	6,987	c) (0	0	0	(0 ()	0 6,9	187	0	6,987
	Sub-total				0	0	0	0	0	0	6,987	6,987	0	(0	0	0	(0 0)	0 6,9	987	0	6,987
POL906259	Furniture Lifecycle Replacement- Reserve																							
1 5	Furniture Llfecycle 2013-2022 S5	CW	S5	03	713	713	713	1,455	727	4,321	4,422	8,743	c) (0	8,743	0	(0 0)	0	0	0	8,743
	Sub-total				713	713	713	1,455	727	4,321	4,422	8,743	0	(0	8,743	0	(0 0)	0	0	0	8,743
POL906539	<u>13 Division</u>																							
0 2	new 13 Facility	CW	S6	03	0	0	0	0	0	0	38,929	38,929	c) (8,314	0	0	(0 ()	0 30,6	i15	0	38,929
	Sub-total				0	0	0	0	0	0	38,929	38,929	0	(8,314	0	0	(0 0)	0 30,6	315	0	38,929
POL906576	Vehicle & Equipment Reserve - TPS.																							
0 5	Vehicle and Equipment Reserve- 2009-2020 (S2)	CW	S2	03	941	0	0	0	0	941	0	941	c) (0	941	0	(0 ()	0	0	0	941
0 6	Vehicle and Equipment Reserve 2013-2022 (S5)	CW	S5	03	2,627	4,422	5,320	5,320	5,320	23,009	26,600	49,609	C) (0	49,609	0	(0 ()	0	0	0	49,609
	Sub-total				3,568	4,422	5,320	5,320	5,320	23,950	26,600	50,550	0	(0	50,550	0	(0 ()	0	0	0	50,550
POL906582	workstation, printers and laptops																							
0 5	previously approved portion (S2)	CW	S2	03	1,000	0	0	0	0	1,000	0	1,000	С) (0	1,000	0	(0 ()	0	0	0	1,000
0 6	2013-2022 Requirements (S5)	CW	S5	04	3,525	3,723	3,112	3,186	3,525	17,071	17,269	34,340	C) (0	34,340	0	(0 0)	0	0	0	34,340
	Sub-total				4,525	3,723	3,112	3,186	3,525	18,071	17,269	35,340	0	(0	35,340	0	(0 ()	0	0	0	35,340
POL906583	<u>Servers</u>																							

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Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4 Sub-Project Category 01,02,03,04,05,06,07

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POL907512 In-Car Camera Replacement

Appen	dix 3 - 2013 Recommended	Capita	al Bu	udge	et; 2014 t	o 2022	Capita	l Plan															
Toronto	Police Service																						
						Curr	ent and F	uture Year	Cash Flo	w Commitr	nents			Cı	irrent and F	uture Year	Cash Flov	v Comm	itments F	inanced	Ву		
	roject No. Project Name ubProj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve	Capital from Current	Other 1	Other2	Re	Debt - coverable	Total Financing
POL90658	3 Servers																						
0 3	Servers 2013-2022 program (S5)	CW	S5	03	2,064	4,058	2,998	3,121	3,228	15,469	15,628	31,097	C)	0 0	31,097	0	0	0	0	() 0	31,097
0 4	previously approved protion (S2)	CW	S2	03	4,086	0	0	0	0	4,086	0	4,086	C)	0 0	4,086	0	0	0	0	() 0	4,086
	Sub-total				6,150	4,058	2,998	3,121	3,228	19,555	15,628	35,183	0		0 0	35,183	0	0	0	()	0 (35,183
POL90658	4 IT business resumption																						
0 5	2013-2022 IT business resumption (S5)	CW	S5	03	1,669	1,269	1,522	1,644	1,702	7,806	7,580	15,386	C)	0 0	15,386	0	0	0	0	() 0	15,386
0 6	previoulsy approved plan (S2)	CW	S2	03	2,164	0	0	0	0	2,164	0	2,164	C)	0 0	2,164	0	0	0	0	() (2,164
	Sub-total				3,833	1,269	1,522	1,644	1,702	9,970	7,580	17,550	0		0 0	17,550	0	0	0	()	0 (17,550
POL90683	5 Property and Evidence Management																						
0 3	cost increase (S3)	CW	S3	03	3,250	0	0	0	0	3,250	0	3,250	C)	0 3,250	0	0	0	0	0	() (3,250
2 1	Property and Evidence Management	CW	S2	03	9,044	0	0	0	0	9,044	0	9,044	C)	0 1,837	0	0	0	0	0	7,207	7 0	9,044
	Sub-total				12,294	0	0	0	0	12,294	0	12,294	0		0 5,087	0	0	0	0	(7,20	7 (12,294
POL90717	5 Mobile workstation																						
0 1	Mobile Workstation (S5)	CW	S5	03	7,474	1,000	0	0	250	8,724	8,980	17,704	C)	0 0	17,704	0	0	0	0	() 0	17,704
	Sub-total				7,474	1,000	0	0	250	8,724	8,980	17,704	0		0 0	17,704	0	0	0	()	0 (17,704
POL90718	6 Network equipment																						
0 1	network equipment	CW	S2	03	4	0	0	0	0	4	0	4	c)	0 0	4	0	0	0	0	() 0	4
0 2	network equipment 2013-2022 program	CW	S5	03	2,466	1,104	998	1,200	2,900	8,668	7,544	16,212	C)	0 0	16,212	0	0	0	0	() 0	16,212
	Sub-total				2,470	1,104	998	1,200	2,900	8,672	7,544	16,216	0		0 0	16,216	0	0	0	()	0 (16,216
POL90750	9 IRIS																						
0 2	IRIS	CW	S2	04	9,507	4,866	0	0	0	14,373	0	14,373	C)	0 0	0	0	0	0	0	14,373	3 0	14,373
	Sub-total				9,507	4,866	0	0	0	14,373	0	14,373	0		0 0	0	0	0	0	(14,37	3 (14,373
POL90751	1 AVLS Replacement Lifecycle																						
0 1	Replacement of Automated Vehicle Local S5	ing CW	S6	03	0	0	0	0	1,500	1,500	1,500	3,000	C)	0 0	3,000	0	0	0	0	() (3,000
0 2	Replacement of AVLS S2	CW	S2	03	1,213	0	0	0	0	1,213	0	1,213	C)	0 0	1,213	0	0	0	0	() (1,213
	Sub-total				1,213	0	0	0	1,500	2,713	1,500	4,213	0		0 0	4,213	0	0	0	()	0 (4,213

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Append	ix 3 - 2013 Recommended Ca	арна	ai Du	lage	ι, 2014 ι	.0 2022 \	Capitai	Piaii															
Toronto I	Police Service												,										
						Curre	ent and Fu	ture Year	Cash Flor	w Commitn	nents			Cu	rrent and Fu	ıture Yeaı	r Cash Flo	w Comn	nitments	Finance	і Ву		
	iect No. Project Name Proj No. Sub-project Name	Ward	Stat.	Cat	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
	In-Car Camera Replacement		Otati	- Cuti					-				Subsidies										
0 1	In-Car Camera Replacement	CW	S5	03	444	530	689	972	346	2,981	3,748	6,729	() (0 0	6,729	0	(0 (0 (0	0	6,729
	Sub-total				444	530	689	972	346	2,981	3,748	6,729	O) (0 0	6,729	0	(0 () (0	0	6,729
POL907513	Voice Logging Lifecycle Replacement																						
0 1	Replacement of the Voice Logging Equipment (S5)	CW	S5	03	353	0	0	0	0	353	1,200	1,553	() (0 0	1,553	0	(0 (0 (0	0	1,553
0 2	Replacement of the Voice Logging Equipment (S2)	CW	S2	03	774	0	0	0	0	774	0	774	() (0 0	774	0	(0 (0 (0	0	774
	Sub-total				1,127	0	0	0	0	1,127	1,200	2,327	C) (0 0	2,327	0		0 () (0	0	2,327
POL907516	Electronic Surveillance System Lifecycle Re	place																					
0 1	Replacement of the Electronic Surveillance (S6)	CW	S6	03	0	0	0	1,069	0	1,069	1,091	2,160	() (0 0	2,160	0	(0 (0 (0	0	2,160
	Sub-total				0	0	0	1,069	0	1,069	1,091	2,160	C) (0 0	2,160	0	(0 (0 (0	0	2,160
POL907517	Digital Photography Lifecycle Replacement																						
0 2	Digital Photography Lifecycle Replacement (S6)	CW	S6	03	0	0	119	126	0	245	250	495	() (0 0	495	0	(0 (0 (0	0	495
	Sub-total				0	0	119	126	0	245	250	495	C) (0 0	495	0	(0 () (0	0	495
POL907520	Voicemail/Call Centre																						
0 1	Replacement of Call Centre Application (S2)) CW	S2	03	269	0	0	0	0	269	0	269	() (0 0	269	0	(0 (0 (0	0	269
0 2	Voicemail/Call Centre (S6)	CW	S6	03	0	0	0	0	500	500	0	500	() (0 0	500	0	(0 (0 (0	0	500
	Sub-total				269	0	0	0	500	769	0	769	С) (0 0	769	0		0 (0 (0	0	769
POL907521	DVAMS -11 Lifecycle Replacement																						
0 1	Digital Video Asset Mgmt System II Replacement	CW	S6	03	0	1,203	0	0	0	1,203	1,263	2,466	() (0 0	2,466	0	(0 (0 (0	0	2,466
	Sub-total				0	1,203	0	0	0	1,203	1,263	2,466	C) (0 0	2,466	0	(0 () (0	0	2,466
POL907522	Asset and Inventory Management System Re	eplac																					
0 2	Asset and Inventory Management Replacement S6	CW	S6	03	0	72	0	0	0	72	144	216	() (0 0	216	0	(0 (0 (0	0	216
	Sub-total				0	72	0	0	0	72	144	216	C) (0 0	216	0	(0 () (0	0	216
POL907523	Property and Evidence Scanners Lifecycle																						
0 2	Replacement of the Scanners at the Property S6	CW	S6	03	0	0	0	117	0	117	119	236	() (0 0	236	0	(0 (0 (0	0	236
	Sub-total				0	0	0	117	0	117	119	236	C) (0 0	236	0	(0 () (0	0	236
POL907524	DPLN Replacement			:																			

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Toronto Police Service	

						Curre	ent and Fu	ıture Year	Cash Flo	w Commitr	nents			Cur	rent and Fu	iture Year	Cash Flo	w Comm	itments F	inanced	Ву		
	ject No. Project Name Proj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Deb Recovi Debt		Total Financing
POL907524	DPLN Replacement																						
0 1	Divisional Parking Lot Networks Replacement	CW	S5	03	500	0	0	0	0	500	700	1,200	C	0	0	1,200	0	0	0	0	0	0	1,200
	Sub-total				500	0	0	0	0	500	700	1,200	0	0	0	1,200	0	0	0	0	0	0	1,200
POL907525	Small Equipment Replacement																						
0 1	Telephone Handset Replacement (S2)	CW	S2	03	73	0	0	0	0	73	0	73	C	0	0	73	0	0	0	0	0	0	73
0 3	video equipment - 2013-2022 (S5)	CW	S5	03	92	92	92	92	92	460	460	920	C	0	0	920	0	0	0	0	0	0	920
0 5	Telephone Handset Replacement (S5)	CW	S5	03	350	0	0	0	0	350	1,500	1,850	ď	0	0	1,850	0	0	0	0	0	0	1,850
	Sub-total				515	92	92	92	92	883	1,960	2,843	0	0	0	2,843	0	0	0	0	0	0	2,843
POL907526	DVAMS 1 Lifecycle Replacement																						
0 2	Replacement of the DVAMS 1 Equipment (S6)	CW	S6	03	0	0	949	0	0	949	949	1,898	C	0	0	1,898	0	0	0	0	0	0	1,898
	Sub-total				0	0	949	0	0	949	949	1,898	0	0	0	1,898	0	0	0	0	0	0	1,898
POL907532	Human Resources Management System (HRMS)																					
0 1	Human Resources Management System (HRMS) Upgrade	CW	S6	03	0	400	690	0	0	1,090	0	1,090	C	0	0	0	0	0	0	0	1,090	0	1,090
	Sub-total				0	400	690	0	0	1,090	0	1,090	0	0	0	0	0	0	0	0	1,090	0	1,090
POL907533	Time Resource Management System (TR	MS) Up																					
0 1	Time Resource Management System (TRMS) Upgrade	CW	S6	03	0	2,806	1,560	0	0	4,366	0	4,366	C	0	0	0	0	0	0	0	4,366	0	4,366
	Sub-total				0	2,806	1,560	0	0	4,366	0	4,366	0	0	0	0	0	0	0	0	4,366	0	4,366
POL907534	Fibre Optics																						
0 1	Fibre Optics	CW	S6	03	0	0	881	4,785	6,385	12,051	0	12,051	C	0	0	0	0	0	0	0	12,051	0	12,051
	Sub-total				0	0	881	4,785	6,385	12,051	0	12,051	0	0	0	0	0	0	0	0	12,051	0	12,051
POL907612	Livescan replacement																						
0 2	Livescan (S6)	CW	S6	03	0	0	0	0	423	423	431	854	C	0	0	854	0	0	0	0	0	0	854
	Sub-total				0	0	0	0	423	423	431	854	0	0	0	854	0	0	0	0	0	0	854
POL907613	AFIS replacement																						
0 2	AFIS - 2018 - S6	CW	S6	03	0	0	0	0	0	0	3,053	3,053	C	0	0	0	0	0	0	0	3,053	0	3,053
	Sub-total				0	0	0	0	0	0	3,053	3,053	0	0	0	0	0	0	0	0	3,053	0	3,053
POL907734	Radio Replacement (2016-2020)																						

CITY OF TORONTO

Append	iix 3 - 2013 Necollillellue	o Capitai	Duug	_	10 2022	Capita	ı rıaıı															
Toronto	Police Service																					
					Curi	rent and Fu	uture Year	Cash Flo	w Commitr	nents			Cu	rrent and Fu	ture Year	Cash Flo	w Comm	nitments I	Financed	I Ву		
Sub- Pro	oject No. Project Name								Total	Total	Total	Provincial	Federal	Development	F	Reserve	Capital from				Debt - coverable	Total
	bProj No. Sub-project Name	Ward St	tat. Cat	2013	2014	2015	2016	2017	2013-2017	2018-2022	2013-2022	Grants and Subsidies	Subsidy	Development Charges	Reserves	Funds	Current	Other 1	Other2	Debt		Financing
POL907734	Radio Replacement (2016-2020)																					
0 1	Radio Replacement (2016-2020)	CW S	S6 03	0	0	0	13,913	2,713	16,626	19,897	36,523	C) (0	0	0	C) (0	36,523		36,523
	Sub-total			0	0	0	13,913	2,713	16,626	19,897	36,523	0	(0	0	0	C) () (36,523	3 (36,523
POL907735	Upgrade to Microsoft 7																					
0 2	Upgrade to Microsoft 7 (S2)	CW S	S2 04	160	0	0	0	0	160	0	160	C) (0	0	0	C) () 0	160) 0	160
	Sub-total			160	0	0	0	0	160	0	160	0	(0	0	0	C) () (160	0 0	160
POL907738	Public Safety Unit Facility																					
0 2		CW S	S6 03	0	0	0	0	0	0	7,900	7,900	C) (0	0	0	C) () 0	7,900) 0	7,900
	Sub-total			0	0	0	0	0	0	7,900	7,900	0	(0	0	0	C) () (7,900) (7,900
POL907785	CCTV																					
0 1	CCTV 2013-2022 (S5)	CW S	S5 04	182	70	0	182	70	504	434	938	C) (0	938	0	C) () 0	0) 0	938
	Sub-total			182	70	0	182	70	504	434	938	0	(0	938	0	C) () () (0 0	938
POL907786	AED's																					
0 1	AED's (S5)	CW S	S5 04	195	0	0	195	0	390	390	780	C) (0	780	0	C) () 0) 0) 0	780
	Sub-total			195	0	0	195	0	390	390	780	0	(0	780	0	C) () () (0 0	780
POL907788	Fleet Equipment																					
0 1	Fleet Equipment (S2)	CW S	S2 04	100	0	0	0	0	100	0	100	C) (0	100	0	C) () 0	0	0	100
0 2	Fleet Equipment (S5)	CW S	S5 04	100	100	100	100	100	500	500	1,000	C) (0	1,000	0	C) () 0) 0) 0	1,000
	Sub-total			200	100	100	100	100	600	500	1,100	0	(0	1,100	0	C) () () (0 0	1,100
POL907803	52 Division Renovation																					
0 1	52 Division Renovation	CW S	S6 03	0	0	0	0	0	0	2,948	2,948	C) (0	0	0	C) () 0	2,948	3 0	2,948
	Sub-total			0	0	0	0	0	0	2,948	2,948	0	(0	0	0	C) () (2,948	3 (2,948
POL907806	E-Ticketing																					
0 1	E-Ticketing	CW S	S2 04	1,694	0	0	0	0	1,694	0	1,694	C) (0	0	0	C) () 0	0	1,694	1,694
	Sub-total			1,694	0	0	0	0	1,694	0	1,694	0	(0	0	0	C) () () (0 1,694	1,694
POL907860	Disaster Recovery Site																					

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	iix 3 - 2013 Necollillellaea C	αριια	וו טנ	luge	ι, 2014 ι	0 2022	Capitai	Fiaii															
Toronto	Police Service																						
						Curre	ent and Fu	ture Year	Cash Flo	w Commitn	nents			Curre	ent and Fut	ture Year (Cash Flo	w Comm	itments	Finance	і Ву		
	pject No. Project Name bProj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal De Subsidy	evelopment Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Rec	Debt - overable	Total Financing
POL907860	Disaster Recovery Site																						
0 1	Disaster Recovery Site	CW	S6	03	0	1,000	2,875	8,850	5,475	18,200	550	18,750	С	0	0	0	0	0) (0 (18,750	0	18,750
	Sub-total				0	1,000	2,875	8,850	5,475	18,200	550	18,750	0	0	0	0	0	0) (0	18,750	0	18,750
POL907862	Locker Replacement																						
0 2	locker replacment S5	CW	S5	03	350	350	350	500	350	1,900	540	2,440	С	0	0	2,440	0	0) (0 (0	0	2,440
	Sub-total				350	350	350	500	350	1,900	540	2,440	0	0	0	2,440	0	0) (0	0 0	0	2,440
POL907898	Parking East																						
0 1	Parking east 2013-2022 program	CW	S4	03	4,358	4,642	0	0	0	9,000	0	9,000	c	0	0	0	0	0) (0 (4,602	4,398	9,000
	Sub-total				4,358	4,642	0	0	0	9,000	0	9,000	0	0	0	0	0	0) (0	0 4,602	4,398	9,000
POL907900	TPS Archiving																						
0 1		CW	S6	04	0	0	0	0	2,688	2,688	0	2,688	c	0	0	0	0	0) (0 (2,688	0	2,688
	Sub-total				0	0	0	0	2,688	2,688	0	2,688	0	0	0	0	0	0) (0	2,688	0	2,688
POL907901	Relocation of FIS																						
0 1	Relocation of FIS	CW	S6	03	0	0	0	0	0	0	578	578	c	0	0	0	0	0) (0 (578	0	578
	Sub-total				0	0	0	0	0	0	578	578	0	0	0	0	0	0) (0	578	0	578
TED907024	POLICE Radio Communication System Re	olacen																					
0 2	Radio Replacement- end of the 2011 (s2)	CW	S2	03	700	0	0	0	0	700	0	700	c	0	0	0	0	0) (0 (700	0	700
	Sub-total				700	0	0	0	0	700	0	700	0	0	0	0	0	0) (0	700	0	700
POL000050	State-of Good Repair																						
0 18	2013-2022 program	CW	S5	03	4,613	4,594	4,469	4,601	4,600	22,877	21,000	43,877	c	0	0	0	0	0) (0 (43,877	0	43,877
0 20	2010-2012 approved (S2)	CW	S2	03	850	0	0	0	0	850	0	850	C	0	0	0	0	0) (0 (850	0	850
	Sub-total				5,463	4,594	4,469	4,601	4,600	23,727	21,000	44,727	0	0	0	0	0	0) (0	0 44,727	0	44,727
POL907549	Wireless Parking System																						
0 1	Wireless Parking System (S2)	CW	S2	03	100	0	0	0	0	100	0	100	c	0	0	100	0	0) (0 (0	0	100
0 2	Wireless Parking System (S6)	CW	S6	03	0	0	0	0	2,974	2,974	0	2,974	С	0	0	2,974	0	0) (0 (0	0	2,974
	Sub-total				100	0	0	0	2,974	3,074	0	3,074	0	0	0	3,074	0	0) (0	0 0	0	3,074
Total Pr	rogram Expenditure				68,228	46,074	48,952	57,521	55,150	275,925	234,358	510,283	0	0	20,953	216,024	0	0) (0	0 267,214	6,092	510,283

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Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4 Sub-Project Category 01,02,03,04,05,06,07

0

55,150

0

48,952 57,521

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2013 Recommended Capital Budget; 2014 to 2022 Capital Plan

4,494

68,228

1,598

46,074

Toronto Police Service **Current and Future Year Cash Flow Commitments and Estimates** Current and Future Year Cash Flow Commitments and Estimates Financed By Debt -Capital Total Total Total Sub- Project No. Project Name Provincial Recoverable Reserve Total Federal Development from Grants and Priority SubProj No. Sub-project Name 2013 2014 2015 2016 2017 2018-2022 2013-2022 Charges Reserves Funds Financing Ward Stat. Cat. 2013-2017 Current Other 1 Other 2 Debt Subsidy Financed By: **Development Charges** 0 0 20,953 0 0 0 0 0 0 10,741 10,212 5,087 1,848 1,885 1,921 20,953 20,953 Reserves (Ind. "XQ" Ref.) 0 0 0 216,024 0 0 0 0 0 216,024 33,828 18,706 16,962 19,279 24,007 112,782 103,242 216,024 Debt 0 0 267,214 267,214 24,819 23,922 30,105 36,321 31,143 146,310 120,904 267,214

6,092

234,358

275,925

6,092

510,283

0

0

0

0 20,953 216,024

0

0

0

0

0

0

0

0

0 267,214

6,092

6,092

6,092

510,283

Status Code	Description
S2	S2 Prior Year (With 2013 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and\or Future Year Cost\Cashflo
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2014 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02

Debt - Recoverable

Total Program Financing

02 Legislated C02 03 State of Good Repair C03

04 Service Improvement and Enhancement C04

05 Growth Related C05
06 Reserved Category 1 C06
07 Reserved Category 2 C07

Appendix 4 2013 Recommended Cash Flow and

Future Year Commitments

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Report 7Ca

Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

POL907175 Mobile workstation

Gross Expenditures (\$000's)
Appendix 4 - 2013 Recommended Cash Flow and Future Year Commitments

Appen	dix 4 - 2013 Recommended Ca	ash	Flov	v and	d Future	Year C	ommi	tments															
Toronto	Police Service																						
						Curr	rent and F	uture Yea	r Cash Flo	w Commitn	nents			Cur	rent and Fu	ture Year C	Cash Flow	/ Commi	itments F	inanced	Ву		
	oject No. Project Name ubProj No. Sub-project Name	Ward	Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds (Capital from Current	Other 1	Other2		bt - rerable	Total Financing
POL000367	7 14 Division																						
0 1	14 Div 1100 King Street -Design & Construction	CW	S2	03	224	0	0	C	0	224	0	224	C	0	0	0	0	0	0	0	224	0	224
	Sub-total				224	0	0	C	0	224	0	224	0	0	0	0	0	0	0	0	224	0	224
POL906259	Furniture Lifecycle Replacement- Reserve																						
1 5	Furniture Llfecycle 2013-2022 S5	CW	S5	03	713	0	0	C	0	713	0	713	c	0	0	713	0	0	0	0	0	0	713
	Sub-total				713	0	0	C	0	713	0	713	0	0	0	713	0	0	0	0	0	0	713
POL906576	Vehicle & Equipment Reserve - TPS.																						
0 5	Vehicle and Equipment Reserve- 2009-2020 (S2)	CW	S2	03	941	0	0	C	0	941	0	941	c	0	0	941	0	0	0	0	0	0	941
0 6	Vehicle and Equipment Reserve 2013-2022 (S5)	CW	S5	03	2,627	0	0	(0	2,627	0	2,627	С	0	0	2,627	0	0	0	0	0	0	2,627
	Sub-total				3,568	0	0	C	0	3,568	0	3,568	0	0	0	3,568	0	0	0	0	0	0	3,568
POL906582	workstation, printers and laptops																						
0 5	previously approved portion (S2)	CW	S2	03	1,000	0	0	C	0	1,000	0	1,000	C	0	0	1,000	0	0	0	0	0	0	1,000
0 6	2013-2022 Requirements (S5)	CW	S5	04	3,525	0	0	C	0	3,525	0	3,525	C	0	0	3,525	0	0	0	0	0	0	3,525
	Sub-total				4,525	0	0	C	0	4,525	0	4,525	0	0	0	4,525	0	0	0	0	0	0	4,525
POL906583	<u>Servers</u>																						
0 3	Servers 2013-2022 program (S5)	CW	S5	03	2,064	0	0	C	0	2,064	0	2,064	C	0	0	2,064	0	0	0	0	0	0	2,064
0 4	previously approved protion (S2)	CW	S2	03	4,086	0	0	C	0	4,086	0	4,086	C	0	0	4,086	0	0	0	0	0	0	4,086
	Sub-total				6,150	0	0	C	0	6,150	0	6,150	0	0	0	6,150	0	0	0	0	0	0	6,150
POL906584	1 IT business resumption																						
0 5	2013-2022 IT business resumption (S5)	CW	S5	03	1,669	0	0	C	0	1,669	0	1,669	c	0	0	1,669	0	0	0	0	0	0	1,669
0 6	previoulsy approved plan (S2)	CW	S2	03	2,164	0	0	C	0	2,164	0	2,164	C	0	0	2,164	0	0	0	0	0	0	2,164
	Sub-total				3,833	0	0	C	0	3,833	0	3,833	0	0	0	3,833	0	0	0	0	0	0	3,833
POL906835	Property and Evidence Management																						
0 3	cost increase (S3)	CW	S3	03	3,250	0	0	C	0	3,250	0	3,250	c	0	3,250	0	0	0	0	0	0	0	3,250
2 1	Property and Evidence Management	CW	S2	03	9,044	0	0	C	0	9,044	0	9,044	c	0	1,837	0	0	0	0	0	7,207	0	9,044
	Sub-total				12,294	0	0	C	0	12,294	0	12,294	0	0	5,087	0	0	0	0	0	7,207	0	12,294
										1	1	1 1	11										

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Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 - Part B Sub-Project Status S2 - Part C Sub-Project Status S2, S3,S4,S5 - Sub-Project Category 01,02,03,04,05,06,07 - User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

itments

Toronto Police Service	
	Current and Fu

PrioritySu	oject No. Project Name bProj No. Sub-project Name Mobile workstation	Ward			I	Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cui	rrent and Fu	ture Year (Cash Flow	v Comm	itments	Finance	Ву		
PrioritySu	bProj No. Sub-project Name	Ward																					
			Stat.	Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	F Reserves	Reserve Funds (Capital from Current	Other 1	Other2		bt - erable	Total Financing
0 1	Mobile Workstation (S5)	CW	S5	03	7,474	0	0	0	0	7,474	0	7,474	0	O	0	7,474	0	0		0 0	0	0	7,474
	Sub-total				7,474	0	0	0	0	7,474	0	7,474	0	C	0	7,474	0	0		0 (0	0	7,474
POL907186	Network equipment																						
0 1	network equipment	CW	S2	03	4	0	0	0	0	4	0	4	0	0	0	4	0	0		0 (0	0	4
0 2	network equipment 2013-2022 program	CW	S5	03	2,466	0	0	0	0	2,466	0	2,466	0	O	0	2,466	0	0		0 0	0	0	2,466
	Sub-total				2,470	0	0	0	0	2,470	0	2,470	0	O	0	2,470	0	0		0 (0	0	2,470
POL907509	<u>IRIS</u>																						
0 2	IRIS	CW	S2	04	9,507	4,866	0	0	0	14,373	0	14,373	0	0	0	0	0	0		0 0	14,373	0	14,373
	Sub-total				9,507	4,866	0	0	0	14,373	0	14,373	0	C	0	0	0	0		0 (14,373	0	14,373
POL907511	AVLS Replacement Lifecycle																						
0 2	Replacement of AVLS S2	CW	S2	03	1,213	0	0	0	0	1,213	0	1,213	0	O	0	1,213	0	0		0 (0	0	1,213
	Sub-total				1,213	0	0	0	0	1,213	0	1,213	0	C	0	1,213	0	0		0 (0	0	1,213
POL907512	In-Car Camera Replacement																						
0 1	In-Car Camera Replacement	CW	S5	03	444	0	0	0	0	444	0	444	0	0	0	444	0	0		0 0	0	0	444
	Sub-total				444	0	0	0	0	444	0	444	0	O	0	444	0	0		0 (0	0	444
POL907513	Voice Logging Lifecycle Replacement																						
0 1	Replacement of the Voice Logging Equipment (S5)	CW	S5	03	353	0	0	0	0	353	0	353	0	C	0	353	0	0		0 0	0	0	353
0 2	Replacement of the Voice Logging Equipment (S2)	CW	S2	03	774	0	0	0	0	774	0	774	0	O	0	774	0	0		0 (0	0	774
	Sub-total				1,127	0	0	0	0	1,127	0	1,127	0	O	0	1,127	0	0		0 (0	0	1,127
POL907520	Voicemail/Call Centre																						
0 1	Replacement of Call Centre Application (S	2) CW	S2	03	269	0	0	0	0	269	0	269	0	0	0	269	0	0		0 (0	0	269
	Sub-total				269	0	0	0	0	269	0	269	0	O	0	269	0	0		0 (0	0	269
POL907524	DPLN Replacement																						
0 1	Divisional Parking Lot Networks Replacement	CW	S5	03	500	0	0	0	0	500	0	500	0	O	0	500	0	0		0 (0	0	500
	Sub-total				500	0	0	0	0	500	0	500	0	C	0	500	0	0		0 (0	0	500
POL907525	Small Equipment Replacement																						

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Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 - Part B Sub-Project Status S2 Part C Sub-Project Status S2, S3, S4, S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)
Appendix 4 - 2013 Recommended Cash Flow and Future Year Commitments

-	ix 4 - 2013 Necollillellaea	Casii i iow	and ru	uie ie	ai Coii		iiciilə															
Toronto	Police Service											í										
					Current	and Fut	ture Year	Cash Flo	w Commitn	nents			Cui	rrent and Fu	ture Year	Cash Flo	w Comm	itments I	inanced			
	ject No. Project Name	W 04-4 (Cat. 20	3 20	14 20)15	2016	2017	Total	Total 2018-2022	Total	Provincial Grants and	Federal	Development Charges	Reserves	Reserve	Capital from	0454	O41 0	Rec	Debt - coverable	I Total
	Proj No. Sub-project Name Small Equipment Replacement	Ward Stat. (Jat. 20	3 20	14 20	713	2010	2017	2013-2017	2016-2022	2013-2022	Subsidies	Subsidy	Charges		T unus	Current	Otner I	Otner2	Debt		Financing
0 1	Telephone Handset Replacement (S2)	CW S2	03	73	0	0	0	0	73	0	73	() (0	73	0	0) 0	0	0	73
0 3	video equipment - 2013-2022 (S5)	CW S5	03	92	0	0	0	0	92	0	92	(0 0	0	92	0	0	C	0	0	0	92
0 5	Telephone Handset Replacement (S5)	CW S5	03	350	0	0	0	0	350	0	350	C	0 0	0	350	0	0	(0	0	0	350
	Sub-total			515	0	0	0	0	515	0	515	0) 0	0	515	0	0	() C	0) (515
POL907735	Upgrade to Microsoft 7																					
0 2	Upgrade to Microsoft 7 (S2)	CW S2	04	160	0	0	0	0	160	0	160	C) 0	0	0	0	0	(0	160	0	160
	Sub-total			160	0	0	0	0	160	0	160	0) 0	0	0	0	0	() C	160) (160
POL907785	CCTV																					
0 1	CCTV 2013-2022 (S5)	CW S5	04	182	0	0	0	0	182	0	182	C) (0	182	0	0	(0	0	0	182
	Sub-total			182	0	0	0	0	182	0	182	0) 0	0	182	0	0	() (0) (182
POL907786	AED's																					
0 1	AED's (S5)	CW S5	04	195	0	0	0	0	195	0	195	C	0 0	0	195	0	0	C	0	0	0	195
	Sub-total			195	0	0	0	0	195	0	195	0) 0	0	195	0	0	() (0) (195
POL907788	Fleet Equipment																					
0 1	Fleet Equipment (S2)	CW S2	04	100	0	0	0	0	100	0	100	C) d	0	100	0	0	(0	0	0	100
0 2	Fleet Equipment (S5)	CW S5	04	100	0	0	0	0	100	0	100	C) (0	100	0	0	C	0	0	0	100
	Sub-total			200	0	0	0	0	200	0	200	0) (0	200	0	0) C	0) (200
POL907806	E-Ticketing																					
0 1	E-Ticketing	CW S2	04 1	694	0	0	0	0	1,694	0	1,694	C	0 0	0	0	0	0	(0	0	1,694	1,694
	Sub-total		1	694	0	0	0	0	1,694	0	1,694	0) 0	0	0	0	0	() (0	1,694	1,694
POL907862	Locker Replacement																					
0 2	locker replacment S5	CW S5	03	350	0	0	0	0	350	0	350	C) (0	350	0	0	(0	0	0	350
	Sub-total			350	0	0	0	0	350	0	350	0) C	0	350	0	0	() (0) (350
POL907898	Parking East																					
0 1	Parking east 2013-2022 program	CW S4	03 4	358	4,642	0	0	0	9,000	0	9,000	C) (0	0	0	0	(0	4,602	4,398	9,000
i	Sub-total		4	358 4	4,642	0	0	0	9,000	0	9,000	0) 0	0	0	0	0) (4,602	4,398	9,000

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Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4 - 2013 Recommended Cash Flow and Future Year Commitments

Toronto Police Service	
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					Current and Future Year Cash Flow Commitments									Cu	rrent and F	uture Year (Cash Flo	ow Comm	itments F	inanced	Ву		
	ect No. Project Name Proj No. Sub-project Name	Ward (Stat. C	at.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	F Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - overable	Total Financing
TED907024	POLICE Radio Communication System Rep	lacen																					
0 2	Radio Replacement- end of the 2011 (s2)	CW	S2	03	700	0	0	0	0	700	0	700	C) (0	0	0	0	0	0	700	0	700
	Sub-total			Ī	700	0	0	0	0	700	0	700	0) (0	0	0	0	0	0	700	0	700
POL000050	State-of Good Repair																						
0 18	2013-2022 program	CW	S5 (03	4,613	0	0	0	0	4,613	0	4,613	C) (0	0	0	0	0	0	4,613	0	4,613
0 20	2010-2012 approved (S2)	CW	S2	03	850	0	0	0	0	850	0	850	C) (0	0	0	0	0	0	850	0	850
	Sub-total				5,463	0	0	0	0	5,463	0	5,463	0) (0	0	0	0	0	0	5,463	0	5,463
POL907549	Wireless Parking System				İ																		
0 1	Wireless Parking System (S2)	CW	S2	03	100	0	0	0	0	100	0	100	() (0	100	0	0	0	0	0	0	100
	Sub-total				100	0	0	0	0	100	0	100	0) (0	100	0	0	0	0	0	0	100
Total Pro	ogram Expenditure				68,228	9,508	0	0	0	77,736	0	77,736	0) (5,087	33,828	0	0	0	0	32,729	6,092	77,736

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Report Phase 2 - Program 19 Toronto Police Service Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07 User Fields ALL

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4 - 2013 Recommended Cash Flow and Future Year Commitments

Toronto Police Service

	Current and Future Year Cash Flow Commitments and Estimates									Curren	and Future	Year Cas	h Flow Co	ommitme	nts and	Estimates	Financ	ed By	
<u>Sub- Project No. Project Name</u> Priority SubProj No. Sub-project Name Ward Stat. Cat.	2013	2014	2015	2016	2017	Total 2013-2017	Total 2018-2022	Total 2013-2022	Provincial Grants and Subsidies	Federal D	evelopment Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2		Debt - ecoverable	Total Financing
Financed By: Development Charges	5,087	0	0	0	0	5,087	0	5,087	0	0	5,087	0	0	0	() 0	() 0	5,087
Reserves (Ind. "XQ" Ref.)	33,828	0	0	0	0	33,828	0	33,828	0	0	0	33,828	0	0	(0	(0	33,828
Debt	24,819	7,910	0	0	0	32,729	0	32,729	0	0	0	0	0	0	(0	32,729	9 0	32,729
Debt - Recoverable	4,494	1,598	0	0	0	6,092	0	6,092	0	0	0	0	0	0	(0	(6,092	6,092
Total Program Financing	68,228	9,508	0	0	0	77,736	0	77,736	0	0	5,087	33,828	0	0	() 0	32,729	6,092	77,736

S2	S2 Prior Year (With 2013 and\or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2013 and\or Future Year Cost\Cashflo
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code Description

Status Code Description

UI	Health and Salety Coll
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05

05 Growth Related C05 06 Reserved Category 1 C06 07 Reserved Category 2 C07

Appendix 5

2013 Recommended Capital Projects with Financing Details

Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO

Appendix 5 - 2013 Recommended Capital Projects with Financing Details

Toronto Police Service Sub-Project Summary

Project/F	inancing			2013	1				Financ	ing				
Priority F	•	Start Dat	e Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
0 POL	L000367 14 Division					•								
0	1 14 Div 1100 King Street -Design & Construction	4/1/2005	12/31/2011	224	0	0	0	0	0	0	0	0	224	1 0
		Project Su	b-total:	224	0	0	0	0	0	0	0	0	22	4 0
<u>0</u> POL	<u> 1906259</u> <u>Furniture Lifecycle Replacement- Reserve</u>				ĺ									
1	5 Furniture Llfecycle 2013-2022 S5	1/1/2008	8/14/2013	713	0	0	0	713	0	0	0	0	(0
		Project Su	b-total:	713	0	0	0	713	0	0	0	0	(0 0
<u>0</u> POL	1906576 Vehicle & Equipment Reserve - TPS.													
0	5 Vehicle and Equipment Reserve- 2009-2020 (S2)	4/4/2009	12/31/2018	941	0	0	0	941	0	0	0	0	(0
0	6 Vehicle and Equipment Reserve 2013-2022 (S5)	4/4/2009	12/31/2020	2,627	0	0	0	2,627	0	0	0	0	(0
		Project Su	b-total:	3,568	0	0	0	3,568	0	0	0	0	(0 0
0 POL	_906582 workstation,printers and laptops													
0	5 previously approved portion (S2)	6/1/2006	6/1/2016	1,000	0	0	0	1,000	0	0	0	0	(0
0	6 2013-2022 Requirements (S5)	9/9/2008	12/31/2020	3,525	0	0	0	3,525	0	0	0	0	(0
		Project Su	b-total:	4,525	0	0	0	4,525	0	0	0	0	(0 0
0 POL	<u> 1906583</u> <u>Servers</u>													
0	3 Servers 2013-2022 program (S5)	10/20/200	7 12/31/2020	2,064	. 0	0	0	2,064	0	0	0	0	(0
0	4 previously approved protion (S2)	9/23/2009	9/23/2009	4,086	0	0	0	4,086	0	0	0	0	(0
		Project Su	b-total:	6,150	0	0	0	6,150	0	0	0	0	(0 0
<u>0</u> POL	_906584 IT business resumption													
0	5 2013-2022 IT business resumption (S5)	8/24/2006	12/31/2020	1,669	0	0	0	1,669	0	0	0	0	(0
0	6 previoulsy approved plan (S2)	9/9/2010	9/9/2010	2,164	0	0	0	2,164	0	0	0	0	(0 0
		Project Su	b-total:	3,833	0	0	0	3,833	0	0	0	0	(0 0
0 POL	_906835 Property and Evidence Management													
0	3 cost increase (S3)	5/20/2011	5/20/2011	3,250	0	0	3,250	0	0	0	0	0	(0
2	1 Property and Evidence Management	1/1/2012	12/31/2015	9,044	0	0	1,837	0	0	0	0	0	7,20	7 0
		Project Su	b-total:	12,294	0	0	5,087	0	0	0	0	0	7,20	7 0
<u>0 POL</u>	<u> Mobile workstation</u>													_
0	1 Mobile Workstation (S5)	4/1/2009	12/31/2016	7,474	0	0	0	7,474	0	0	0	0		0
		Project Su	b-total:	7,474	0	0	0	7,474	0	0	0	0	(0 0
<u>0</u> POL	_907186 Network equipment													
0	1 network equipment	8/4/2008	9/27/2016	4	. 0	0	0	4	0	0	0	0	(0

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Appendix 5 - 2013 Recommended Capital Projects with Financing Details

Toronto Police Service Sub-Project Summary

Project/Financing				2013					Financ	ing				
Priority Project	Project Name	Start Date	e Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<u>0</u> POL907186	Network equipment													
0 2 ne	twork equipment 2013-2022 program	8/4/2010	12/31/2020	2,466	0	0	0	2,466	0	0	0	0	0	0
	Pr	oject Sul	b-total:	2,470	0	0	0	2,470	0	0	0	0	C	0
0 POL907509	IRIS													
0 2 IRI	 S	1/1/2009	12/31/2012	9,507	0	0	0	0	0	0	0	0	9,507	0
		oject Sul	b-total:	9,507	0	0	0	0	0	0	0	0	9,507	0
<u>0</u> POL907511	AVLS Replacement Lifecycle	•												
		9/10/2009	9/10/2018	1,213	0	0	0	1,213	0	0	0	0	0	0
	•	oject Sul	b-total:	1,213	0	0	0	1,213	0	0	0	0	0	
0 POL907512	In-Car Camera Replacement	•												
		4/1/2012	12/31/2018	444	0	0	0	444	0	0	0	0	C	0
0 1111	·	oject Sul		444	0	0	0	444	0	0	0	0	0	
0 DOL007512		ojeot oui	o totai.	 				• • • • • • • • • • • • • • • • • • • •						
<u>0</u> <u>POL907513</u> 0 1 Re	Voice Logging Lifecycle Replacement	4/1/0010	10/01/0010	353	0	0	0	050	0	0	0	0		0
		4/1/2010 4/1/2010	12/31/2018 12/31/2018		0	0	0	353 774	0	0	0	0	0	
0 Zne		oject Sul		1,127	0	0	0	1,127	0	0	0	0		
0 001007500		ojeci Sui	o-totai.	1,127				1,127						
<u>0</u> <u>POL907520</u>	Voicemail/Call Centre	0/44/0040	10/01/0015	000	0			000		•		0		
0 1 Re			12/31/2015	•	0	0	0	269	0	0	0	0	0	
		oject Sul	o-totai:	269	0	0	0	269	0	0	0	0	0	0
<u>0</u> POL907524	DPLN Replacement													
0 1 Div			12/31/2017	1	0	0	0	500	0	0	0	0	0	
	Pr	oject Sul	b-total:	500	0	0	0	500	0	0	0	0	0	0
<u>0</u> POL907525	Small Equipment Replacement													
		1/10/2012	12/31/2018	73	0	0	0	73	0	0	0	0	0	0
	(9/3/2010	9/3/2010	92		0	0	92	0	0	0	0	0	0
0 5 Te			12/31/2018	350	0	0	0	350	0	0	0	0	0	0
	Pr	oject Sul	b-total:	515	0	0	0	515	0	0	0	0	0	0
<u>0</u> POL907735	Upgrade to Microsoft 7													
0 2 Up	grade to Microsoft 7 (S2)	9/17/2012	9/17/2012	160	0	0	0	0	0	0	0	0	160	0
	Pr	oject Sul	b-total:	160	0	0	0	0	0	0	0	0	160	0

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Appendix 5 - 2013 Recommended Capital Projects with Financing Details

Toronto Police Service Sub-Project Summary

Project/Financing	1			2013					Financ	ing				
Priority Project	Project Name	Start Date	e Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<u>0</u> POL907785	CCTV													
0 10	CCTV 2013-2022 (S5)	5/9/2011	5/9/2011	182	0	0	0	182	0	0	0	0	0	0
		Project Sul	b-total:	182	0	0	0	182	0	0	0	0	0	0
<u>0</u> POL907786	AED's													
0 1 A	ED's (S5)	1/1/2013	12/31/2021	195	0	0	0	195	0	0	0	0	0	0
		Project Sul	b-total:	195	0	0	0	195	0	0	0	0	0	0
<u>0</u> POL907788	Fleet Equipment													
0 1 FI	leet Equipment (S2)	1/1/2012	12/31/2021	100	0	0	0	100	0	0	0	0	0	0
0 2 FI	eet Equipment (S5)	1/1/2012	12/31/2021	100	0	0	0	100	0	0	0	0	0	0
		Project Sul	b-total:	200	0	0	0	200	0	0	0	0	0	0
<u>0</u> POL907806	E-Ticketing													
0 1 E	E-Ticketing	9/2/2011	9/2/2011	1,694	0	0	0	0	0	0	0	0	0	1,694
		Project Sul	b-total:	1,694	0	0	0	0	0	0	0	0	0	1,694
<u>0</u> POL907862	Locker Replacement													
0 2 lo	cker replacment S5	5/17/2012	5/17/2012	350	0	0	0	350	0	0	0	0	0	0
		Project Sul	b-total:	350	0	0	0	350	0	0	0	0	0	0
<u>0</u> POL907898	Parking East													
0 1 P	arking east 2013-2022 program	9/17/2012	9/17/2012	4,358	0	0	0	0	0	0	0	0	1,558	2,800
		Project Sul	b-total:	4,358	0	0	0	0	0	0	0	0	1,558	2,800
<u>0</u> <u>TED907024</u>	POLICE Radio Communication System Replacement	<u>nt</u>												
0 2 F	Radio Replacement- end of the 2011 (s2)	10/27/2005	5 12/31/2011	700	0	0	0	0	0	0	0	0	700	0
		Project Sul	b-total:	700	0	0	0	0	0	0	0	0	700	0
1 POL000050	State-of Good Repair													
0 1820	013-2022 program	10/5/2005	10/5/2016	4,613	0	0	0	0	0	0	0	0	4,613	0
0 20 2	010-2012 approved (S2)	9/10/2010	9/10/2010	850	0	0	0	0	0	0	0	0	850	0
		Project Sul	b-total:	5,463	0	0	0	0	0	0	0	0	5,463	0
<u>1</u> POL907549	Wireless Parking System													
0 1 V	Vireless Parking System (S2)	10/22/2011	1 10/22/2012	100	0	0	0	100	0	0	0	0	0	0
		Project Sul	b-total:	100	0	0	0	100	0	0	0	0	0	0
Program Total:				68,228	0	0	5,087	33,828	0	0	0	0	24,819	4,494

Status Code Description

S2 Prior Year (With 2013 and\or Future Year Cashflow)

S3 Prior Year (With 2013 and/or Future Year Assintow)
S3 Prior Year - Change of Scope 2013 and/or Future Year Cost\Cashflow)
S4 New - Stand-Alone Project (Current Year Only)
S5 New (On-going or Phased Projects) S3

S4

S5

Category Code Description
01 Health and Safety C01 01 02

Legislated C02

State of Good Repair C03 03

Service Improvement and Enhancement C04 Growth Related C05 04 05

06 07 Reserved Category 1 C06 Reserved Category 2 C07

Appendix 6

2013 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

		Projected					Contri	butions / (V	Vithdrawls)				
		Balance											2013- 2022
Reserve /		as at Dec											Total
Reserve Fund		31, 2012	2013 Rec.										Contributions/
Name	Project / SubProject Name and Number	*	Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	(Withdrawls)
XR2117	Beginning Balance	3,291	3,291	18	18	18	18	80	1,708	18	18	18	
Development	41 Division						(1,898)						(1,898)
Charge Reserve	54 Division			(1,848)	(1,885)	(1,921)							(5,654)
	Property & Evidence Mgmt Facility		(5,087)										(5,087)
	13 Division							(372)	(3,731)	(2,084)	(2,127)		(8,314)
	Total Proposed Withdrawals		(5,087)	(1,848)	(1,885)	(1,921)	(1,898)	(372)	(3,731)	(2,084)	(2,127)		(20,953)
	Total Proposed Contributions		1,814	1,848	1,885	1,921	1,960	2,000	2,041	2,084	2,127	2,170	19,850
Total Reserve Fu	ınd Balance at Year-End	3,291	18	18	18	18	80	1,708	18	18	18	2,188	

^{*} Based on the 3rd Quarter Variance Report

Reserve/Reserve Fund Review – Corporate

		Projected					Contri	butions / (V	Vithdrawls)				
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Balance as at Dec 31, 2012 *	2013 Rec. Budget	2014 Plan	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2013- 2022 Total Contributions/ (Withdrawls)
XQ1701 Vehicle	Beginning Balance	18,067											
and Equipment	Vehicle and Equipment (LR)		(2,627)	(4,422)	(5,320)	(5,320)	(5,320)	(5,320)	(5,320)	(5,320)	(5,320)	(5,320)	(49,609)
Reserve - Police	Workstation, Laptop & Printer (LR)		(3,525)	(3,723)	(3,112)	(3,186)	(3,525)	(3,723)	(3,112)	(3,186)	(3,525)	(3,723)	(34,340)
	Servers (LR)		(2,064)	(4,058)	(2,998)	(3,121)	(3,228)	(1,917)	(4,158)	(3,184)	(3,292)	(3,077)	(31,097)
	IT Business Resumption (LR)		(1,669)	(1,269)	(1,522)	(1,644)	(1,702)	(1,294)	(1,553)	(1,677)	(1,736)	(1,320)	(15,386)
	Mobile Workstations (LR)		(7,474)	(1,000)			(250)	(7,730)	(1,000)			(250)	(17,704)
	Network Equipment (LR)		(2,466)	(1,104)	(998)	(1,200)	(2,900)	(1,126)	(1,018)	(1,200)	(3,000)	(1,200)	(16,212)
	Locker Replacement (LR)		(350)	(350)	(350)	(500)	(350)	(48)	(198)	(48)	(198)	(48)	(2,440)
	Furniture Replacement (LR)		(713)	(713)	(713)	(1,455)	(727)	(727)	(727)	(1,484)	(742)	(742)	(8,743)
	AVLS (LR)						(1,500)				(1,500)		(3,000)
	In-Car Camera (LR)		(444)	(530)	(689)	(972)	(346)	(793)	(909)	(728)	(972)	(346)	(6,729)
	Voice Logging (LR)		(353)					(1,200)					(1,553)
	Electronic Surveillance (LR)					(1,069)					(1,091)		(2,160)
	Digital Photography (LR)				(119)	(126)				(122)	(128)		(495)
	DVAM I (LR)				(949)					(949)			(1,898)
	Voicemail/Call Centre (LR)						(500)						(500)
	DVAM II (LR)			(1,203)					(1,263)				(2,466)
	Asset & Inventory Mgmt System (LR)			(72)				(72)				(72)	(216)
	Property & Evidence Scanners (LR)					(117)					(119)		(236)
	DPLN (LR)		(500)					(700)					(1,200)
	Small Equipment (LR)		(350)						(750)	(750)			(1,850)
	Video Recording Equipment (LR)		(92)	(92)	(92)	(92)	(92)	(92)	(92)	(92)	(92)	(92)	(920)
	Livescan Machines (LR)						(423)					(431)	(854)
	Wireless Parking System (LR)						(2,974)						(2,974)
	CCTV		(182)	(70)		(182)	(70)		(182)	(70)		(182)	(938)
	AEDs		(195)			(195)			(195)			(195)	(780)
	Fleet Equipment		(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(1,000)
	Total Program Proposed Withdrawls		(23,104)	(18,706)	(16,962)	(19,279)	(24,007)		(20,577)	(18,910)	(21,815)	(17,098)	(205,300)
	Total Program Proposed Contributions		18,441	19,241	20,041	20,716	21,391	21,391	21,391	21,391	21,391	21,391	206,785
TOTAL RESERV	E FUND BALANCE AT YEAR-END	18,067	13,404	13,939	17,018	18,455	15,839	12,388	13,202	15,683	15,259	19,552	

^{*} Based on the 3rd Quarter Variance Report