

Toronto 2014 BUDGET

Fleet Services

2014 – 2023 CAPITAL BUDGET AND PLAN OVERVIEW

2014 – 2023 Capital Budget and Plan Highlights

Fleet Services manages a City fleet of over 5,000 vehicles and pieces of equipment, oversees 44 fuel sites of which 20 are managed by Fleet Services and 24 by Client Divisions, manages and monitors 10,000 driver permits and conducts an average of 220 vehicle spot checks.

The 10-Year Recommended Capital Plan provides funding for the replacement of vehicles and equipment utilized by City Programs and Agencies, excluding the Toronto Police Service Board and the Toronto Transit Commission. Fire Services, Emergency Medical Services, Exhibition Place and Toronto Zoo are included in the Capital Plan but these Programs and Agencies manage their own fleet replacements. The Capital Plan also includes funding for the Green Fleet Plan Project, Fuel Site closures and the Fuel Management System project.

The 10-Year Recommended Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves which are funded by annual contributions in the respective Divisions/Agencies Operating Budgets.

CAPITAL ANALYST NOTES

Contents

	COIII	lenis	
1	l: 0	Verview	1
	II: F	Recommendations	4
	III: 1	10-Year Capital Plan	5
	IV: 2	2014 Recommended Capital Budget	15
	V:	Issues for Discussion	18
1	Арр	endices:	
1	1)	2013 Performance	22
	2)	10-Year Recommended Capital Plan Summary	24
	3)	2014 Recommended Capital Budget; 2015 - 2 Capital Plan	2023 25
	4)	2014 Recommended Ca Flow & Future Year Commitments	ish 26
	5)	2014 Recommended Capital Projects with Financing Detail	27

6) 2014 Reserve / Reserve Fund Review 28

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Capital Spending and Financing



Where does the money go?

The 2014–2023 Recommended Capital Budget and Plan totals \$463.876 million for the following:

- State of Good Repair projects that replace existing vehicles and equipment account for \$438.277 million or 94%;
- Legislated projects for the Green Fleet Plan represent \$2.606 million or 1%; and
- \$22.993 million or 5.0% is allocated to Service Improvement projects such as Fuel Sites Closures, Fleet Management System integration with the Fuel Management System, and Maintenance System Upgrade projects.

Where does the money come from?

The 10-year Recommended Capital Plan is fully funded from the Vehicle and Equipment Replacement Reserves and does not require the City's debt as a funding source. The Vehicle and Equipment Replacement Reserves are financed annually by the Programs' budgeted contributions to their Vehicle and Equipment Replacement Reserves from their Operating Budgets.

State of Good Repair Backlog



The 10-Year Recommended Capital Plan's spending on State of Good Repair is \$21.058 million which will reduce the backlog from 6.5 % as a percentage of asset value in 2014 to 1.0% in 2023. It is anticipated that the current backlog will be eliminated in 2024. The plan is subject to sufficient funding from the Vehicle Replacement Reserve.

Fleet Services

Key Challenges and Priority Actions

State of Good Repair Backlog – over the 10-Year period, SOGR funding for the replacement of existing vehicles and equipment will increase from \$38.417 million in 2014 to \$42.433 million in 2023.

It is anticipated that the City Vehicle and Equipment Replacement Reserve will be in a deficit position of \$5.007 million by the end of 2017. Fleet Services in conjunction with Financial Planning is developing a strategy to ensure the reserve is adequate and sustainable for ongoing replacements, in time for the 2015 Capital Budget process.

2014 Capital Budget Highlights

The 2014 Recommended Capital Budget for Fleet Services of \$54.926 million will:

- Continue legislated projects, such as the Green Fleet Plan, an initiative dedicated to lowering emissions and taking advantage of innovative green (\$0.356million);
- Maintain state of good repair through the replacement of vehicles (\$38.417 million), which includes, but not limited to, the following programs: Solid Waste Management (\$9.997 million), Fire Services (\$13.547 million), Transportation Services (\$6.876 million) and Toronto Water (\$4.060 million.
- Continue Service Improvement projects, including:
 - Fleet Management System and Fuel Integration project (\$0.619 million); and
 - City Fuel Sites Closures and upgrades (\$3.103 million).







II: RECOMMENDATIONS

Recommendations

The City Manager and Chief Financial Officer recommend that:

- 1. City Council approve the 2014 Recommended Capital Budget for Fleet Services with a total project cost of \$41.422 million, and 2014 cash flow of \$54.926 million and future year commitments of \$21.099 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 21 new / change in scope sub-projects with a 2014 total project cost of \$41.422 million that requires cash flow of \$20.323 million in 2014 and a future year cash flow commitment of \$21.099 million in 2015;
 - ii) 24 previously approved sub-projects with a 2014 cash flow of \$17.831 million;
 - iii) 12 previously approved sub-projects with carry forward funding from 2012 and prior years requiring 2014 cash flow of \$3.662 million that requires Council to reaffirm its commitment; and
 - b) 2013 approved cash flow for 19 previously approved sub-projects with carry forward funding from 2013 into 2014 totaling \$13.110 million.
- City Council approve the 2015-2023 Recommended Capital Plan for Fleet Services totaling \$400.961 million in project estimates, comprised of \$41.323 million in 2015; \$43.794 million in 2016; \$46.939 million in 2017; \$43.036 million in 2018; \$45.176 million in 2019; \$44.682 million in 2020; \$41.925 million in 2021; \$49.353 million in 2022; and \$44.733 million in 2023.
- 3. City Council approve that the 2014 Capital Budget for Fleet Services be adjusted to agree with Programs' 2014 budgeted contributions to the Vehicles Reserves to reflect any changes to the contributions that may occur during the 2014 Operating Budget review, and the funding availability of the Programs' vehicle reserve account.

III: 10-YEAR CAPITAL PLAN

10 - Year Capital Plan 2014 Recommended Budget, 2015 – 2018 Recommended Plan (In \$000s)





10 - Year Capital Plan 2019 - 2023 Recommended Plan (In \$000s)

Key Changes to the 2013 - 2022 Approved Capital Plan



The 2014 Recommended Capital Budget and the 2015 - 2023 Recommended Capital Plan reflects a decrease of \$13.852 million or 3.2% from the 2013 to 2022 Approved Capital Plan.

The changes to the 2014 – 2023 Capital Plan are based on the following factors:

- Parks Forestry and Recreation will be decreasing its cash flow funding for the replacement of vehicles and equipment for a total of \$2.762 million. Through effective vehicle and lifecycle management, Fleet Services in conjunction with the Division has been able to extend asset lifecycles without incurring additional maintenance costs.
- Solid Waste the 2014 Recommended Capital Budget and 2015 to 2023 Capital Plan includes a total decrease of \$1.388 million in the vehicle replacement requirements for Solid Waste Management Services (decrease in cash flow funding of \$4.106 million in 2014 to 2018 and an increase of \$2.718 million in years 2019 through to-2022). The residential curbside collection will not be outsourced in District 4 (Scarborough), and therefore the Capital cash flow over the nine year period is adjusted to reflect replacement of vehicles in 2014 - 2023.
- Transportation has decreased its cash flow requirements for vehicles and equipment replacement by \$8.765 million, in years 2014 to 2018, as a result of anticipated changes in operational requirements and the extension of asset lifecycles. Overall, Transportation is anticipating a total decrease in cash flow funding requirements of \$15.918 million over the next nine years.

The following chart details the key project cash flow changes to the 2014 – 2022 Approved Capital Plan.

	2014		201	15	20:	16	20:	17	201	18	2014 - 20	18	2019 -	2023	
	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Total Changes
Previously Approved															
Library - Fleet Replacement	144										144				144
Purchasing - Fleet Replacement	65										65				65
Municipal Licensing & Standards - Fleet Replacement	759										759				759
Solid Waste - Fleet Replacement	48										48				48
Technical Services - Fleet Replacement	103										103				103
Transportation - Fleet Replacement	31										31				31
EMS - Fleet Replacement	711										711				711
Fire - Fleet Replacement	105										105				105
Fleet Replacement - Insurance Contigency	336										336				336
Fuel Site Closures	1,243										1,243				1,243
Green Fleet Plan	106										106				106
Toronto Water - Fleet Replacement	100										100				100
foronto water meet replacement	11										11				11
Total Previously Approved	3,662										3,662				3,662
New															
Public Health - Fleet Replacement					12				26		38		102		140
Library - Fleet Replacement	(21)		(31)		(11)		(1)		(67)		(131)		100		(31)
Parks Forestry & Recreation - Fleet Replacement	(2,933)		2,238		(656)		(688)		(723)		(2,762)		7,750		4,988
Purchasing - Fleet Replacement	23		(172)		26		145		(44)		(22)		(100)		(122)
Municipal Licensing & Standards - Fleet Replacement			(273)		(434)		(230)		34		(903)		500		(403)
Solid Waste - Fleet Replacement	(8,883)		8,632		71		(2,272)		(1,654)		(4,106)		14,130		10,024
Technical Services - Fleet Replacement													350		350
Transportation - Fleet Replacement	(4,753)		1,247		(1,753)		(1,753)		(1,753)		(8,765)		(3,253)		(12,018)
EMS - Fleet Replacement	81		217		47		45		169		559		7,068		7,627
Fire - Fleet Replacement	(1,300)		2,000								700		7,203		7,903
Zoo - Fleet Replacement													350		350
Exhibition Place - Fleet Replacement	(22)										(22)		400		378
Fleet Replacement - Insurance Contigency	(200)		(200)		(200)		(200)		(200)		(1,000)		(650)		(1,650)
Fuel Site Closures	(1,100)		1,100		, í		• •		, í		,		2,050		2,050
Arena Boards - Replacement of Ice Resurfacers	100		(100)										243		243
Green Fleet Plan	(150)		(,								(150)		250		100
Fleet Services - Fleet Replacement	(,										()		240		240
Facilities Mgmt & Real Estate - Fleet Replacement			50		260		(196)		298		412		(446)		(34)
Clerks - Fleet Replacement	(107)		(51)		81		53				(24)		(102)		(126)
Toronto Water - Fleet Replacement	(3,407)		1,571		(302)		1,480		(129)		(787)		10,043		9,256
Toronto Building - Fleet Replacement	(-,,		100		(120)		16		89		85				85
EDCT - Fleet Replacement													50		50
PPF&A - Fleet Replacement															-
SSHA - Fleet Replacement			33								33				33
Fleet Mgmt System & Fuel System Integration											55				-
Revenue Services - Fleet Replacement			(70)				(35)	1			(105)		(140)		(245)
Information Technology - Fleet Replacement	25		((20)				25		(= :0)		25
Toronto Community Housing Corp Fleet Replacement	(120)				200						80				80
Total New	(22,767)		16,291		(2,779)		(3,636)		(3,954)		(16,845)		46,138		29,293
Municipal Licensing & Standards - Fleet Replacement	(560)										(560)				(560)
Technical Services - Fleet Replacement	(316)										(316)				(316)
Fleet Replacement - Insurance Contigency	(188)										(188)				(188)
Facilities Mgmt & Real Estate - Fleet Replacement	(188)										(188)				(188)
Toronto Building - Fleet Replacement	(375)										(35)				(375)
Total Deleted Projects	(2,074)										(2,074)				(2,074)
	, ,,,,,														
Total Changes	(21,179)		16,291		(2,779)		(3,636)		(3,954)		(15,257)		46,138		30,881

Summary of Project Changes (In \$000s)

2014 – 2023 Recommended Capital Plan



2014 – 2023 Capital Plan by Project Category (In \$000s)

- The 10-Year Recommended Capital Plan for Fleet Services of \$463.876 million provides funding for Legislated projects of \$2.606 million; State of Good Repair (SOGR) projects of \$438.277 million and Service Improvement projects of \$22.993 million.
- The Legislated project accounts for \$2.606 million or 1% of the 10-Year Recommended Capital Plan for the continuation of The Green Fleet project. The Green Fleet project aimed at lowering emissions and taking advantage of innovative green technology to save fuel by purchasing electric vehicles. (\$1.356 million in the first five years and \$1.250 million in the second five years).
- State of Good Repair projects account for \$438.277 million or 95% of the 10-Year Capital Plan for the replacement of vehicles and equipment for all programs and agencies which include Toronto Public Health, Toronto Public Library, Parks Forestry & Recreation, Arena Boards, City Clerks, Economic Development Culture & Tourism, Facilities Management and Real Estate, Information & Technology, Municipal Licensing & Standards, Revenue Services, Solid Waste Management, Technical Services, Transportation Services, Toronto Water, Toronto Zoo, Emergency Medical Services, Exhibition Place, Fire Services and Toronto Community Housing Corporation (\$224.108 million or 51% of the planned cash flow will be spent in the first five years and \$214.169 million or 49% in the second five years).
 - The majority of State of Good Repair projects funding is allocated to the replacement of vehicles for Solid Waste Management (\$115.201 million), Fire Services (\$73.735 million), Transportation Services (\$42.421 million) and Toronto Water (\$53.779 million).
- Service Improvement projects account for \$22.993 million or 5% of the 10-Year Capital Plan (\$12.543 million or 54.5% in the first five years and \$10.450 million or 45.5% in the second five years). The Service Improvement projects include the Fleet Maintenance System upgrade project and the Fleet Management and Fuel Systems Integration project. It also includes the Fuel Sites closure or upgrade projects.



2014–2023 Capital Plan by Funding Source (In \$000s)

- The 10-Year Recommended Capital Plan of \$463.876 million will be financed from the Vehicle and Equipment Reserves established for each City Program and Agency.
- An annual contribution from the Operating Budget of the participating Program or Agency is credited into their respective Reserve account.
 - The amount of the contribution for replacing vehicles acquired in 2005 and prior matches the cost of the replacement, which is referred to a "pay as you go" basis.
 - For vehicles acquired in 2006 and beyond, a monthly chargeback is billed to each City Program or Agency division as their contribution to the Vehicle and Equipment Replacement Reserves based on the estimated useful life of their respective vehicles, end of life salvage value and future replacement costs.
- The 2014 Capital Budget for Fleet Services may be adjusted to agree with City Programs' 2014 budgeted contributions to the Vehicles Reserves to reflect any changes to their contributions during the 2014 Operating Budget review process and the funding availability of the Programs' vehicle reserve account.

Capital Initiatives by Category

Summary of Capital Initiatives by Category (In \$000s)

	2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
Total Expenditures by Category											
Legislated											
•	256	250	250	250	250	250	250	250	250	250	2 606
Green Fleet Plan	356	250	250	250	250	250	250	250	250	250	2,606
Sub-Total	356	250	250	250	250	250	250	250	250	250	2,606
State of Good Repair											
Public Health - Fleet Replacement	24	35	60		100	28	200	80	35	50	612
Library - Fleet Replacement	298	460	82	153	683	300	870	324	195	201	3,566
Parks Forestry & Recreation - Fleet	5,399	8,324	5,734	6,021	6,322	7,387	7,750	7,750	7,750	7,750	70,187
Replacement											
Purchasing - Fleet Replacement	150		26	145			35			50	406
Municipal Licensing & Standards - Fleet	1,159	57	229	291	571	453	580	580	600	600	5,120
Replacement											
Solid Waste - Fleet Replacement	9,486	20,967	12,094	12,383	10,000	8,410	8,461	8,513	13,475	11,412	115,201
Technical Services - Fleet Replacement	257	323	331	338	346	353	370	370	400	350	3,438
Transportation - Fleet Replacement	4,321	6,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	42,421
EMS - Fleet Replacement	4,773	4,175	4,099	4,191	4,409	4,460	4,584	4,986	5,435	5,506	46,618
Fire - Fleet Replacement	7,308	8,803	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	73,735
Zoo - Fleet Replacement	350	350	350	350	350	350	350	350	350	350	3,500
Exhibition Place - Fleet Replacement	329	361	371	383	394	406	400	400	400	400	3,844
Fleet Replacement - Insurance Contingency	486	150	150	150	150	150	150	150	150	150	1,836
Arena Boards - Replacement of Ice	100		105	108	110	112	115	236	120	125	1,131
Resurfacers											
Fleet Services - Fleet Replacement		188	236	236	236	236	240	240	240	240	2,092
Facilities Mgmt & Real Estate - Fleet	380	462	904	172	742	130	417	643	436	497	4,783
Replacement											
Clerks - Fleet Replacement	30	109	106	53		50					348
Toronto Water - Fleet Replacement	2,711	6,678	4,706	7,290	4,371	8,600	6,670	3,745	5,409	3,599	53,779
EDCT - Fleet Replacement	,	33	98	80	/-	34	36	75	-,	50	406
Toronto Building - Fleet Replacement		100		57	89		45	35	45		371
PPF&A - Fleet Replacement		32		57	05	34	36	40	45		187
Shelter, Support & Housing Admin - Fleet	31	105				54	50	40	80		261
Replacement	51	105						45	00		201
Human Resources - Fleet Replacement	35								45		80
Human Nesources - Freet Repracement									_		
	25					30			30		85
Information Technology - Fleet Replacement											
Toronto Community Housing Corporation -	765	510	260	1,235	810	450	120	60	60		4,270
Fleet Replacement											
Sub-Total	38,417	59,122	41,044	44,739	40,786	43,076	42,532	39,725	46,403	42,433	438,277
Service Improvements											
	2 7 4 2	2 750	1 700	1 750	1 000	1.050	1 0 0 0	1 050	2.000	2.050	20.407
Fuel Site Cleannes unterstalle Deuter	2,743	2,750	1,700	1,750	1,800	1,850	1,900	1,950	2,000	2,050	20,493
Fuel Site Closures, uprgrade & Replacement											
Maintenance System Upgrade			600						700		1,300
Fleet Maintenance System & Fuel System	300	300	200	200	200						1,200
Integration										<u> </u>	
Sub-Total	3,043	3,050	2,500	1,950	2,000	1,850	1,900	1,950	2,700	2,050	22,993
Total Expenditures by Category	41,816	62,422	43,794	46,939	43,036	45,176	44,682	41,925	49,353	44,733	463,876

Major Capital Initiatives

The 10-Year Recommended Capital Plan supports Fleet Services' objective of timely replacement of vehicles and equipment for client Programs and Agencies to ensure continued and effective service delivery.

Legislated Projects

The 10-Year Capital Plan's expenditures include 1% or \$2.606 million allocated to Legislated projects for the continuation of The Green Fleet project. The Green Fleet Project is dedicated to lowering emissions and taking advantage of innovative green technology by replacing vehicles with electric vehicles.

State of Good Repair (SOGR)

State of Good Repair projects to replace vehicles and equipment for client programs constitute 95% or \$438.277 million, which include Toronto Public Health, Toronto Public Library, Parks Forestry & Recreation, Arena Boards, City Clerks, Economic Development Culture & Tourism, Facilities Management and Real Estate, Information & Technology, Municipal Licensing & Standards, Revenue Services, Solid Waste Management, Technical Services, Transportation Services, Toronto Water, Toronto Zoo, Emergency Medical Services, Exhibition Place, Fire Services and Toronto Community Housing Corporation.

Service Improvement Projects

 Service Improvements projects account for 4% or \$22.993 million of the 10-Year Capital Plan. These include the Fleet Maintenance System upgrade project, Fleet Management and Fuel Systems Integration project and Fuel Site closures or upgrades projects.

State of Good Repair (SOGR) Backlog



The 10-Year Recommended Capital Plan dedicates \$224.108 million to SOGR spending in the first five years of the Plan and \$214.169 million over the last five years.

- The backlog at the end of 2013 is estimated to be \$24.058 million. The 2014-2023 Capital Budget and Plan will reduce the backlog annually by \$2.000 million.
- The 10-Year Recommended Capital Plan dedicates \$11.000 million to SOGR backlog spending in the first five years of the Capital Plan period and \$10.000 million over the last five years which on average is \$2.000 million annually.
- By the end of 2018, the current SOGR backlog of \$24.058 million will decrease to \$13.058 million or 4.0% of the asset replacement value, with a further decrease over the second 5 years to \$3.058 million or 0.9% of the asset replacement value by the end of 2023. At current rates of spending, it is anticipated that the estimated current vehicle replacement backlog may be eliminated by 2024.
- The SOGR funding and the accumulated backlog estimates to year end fluctuate because vehicle replacements are determined on an estimated average useful life of 8 years.

Total	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
State of Good Repair Funding	38,417	59,122	41,044	44,739	40,786	43,076	42,532	39,725	46,403	42,433
Accumulated Backlog Est. (yr end)	21,058	19,058	17,058	15,058	13,058	11,058	9,058	7,058	5,058	3,058
Backlog %Asset Value	6.5%	5.9%	5.2%	4.6%	4.0%	3.4%	2.7%	2.1%	1.5%	0.9%
Asset Value	323,352	324,433	325,570	326,815	327,945	329,141	330,322	331,421	332,714	333,892

SOGR Backlog by Asset Category (In \$000s)

- The 10-Year Capital Plan provides \$2.000 million of funding annually to reduce the backlog. The State of Good Repair Backlog for Fleet Services is defined as the total value of vehicles which have not been replaced at the end of their useful life.
- As indicated in the table above, the backlog as a percent of asset value decreases from 6.5% to 1% by the end of 2023 based on planned spending over the 10 year period.



Capacity to Spend – Budget vs. Actual

Capacity to Spend

- In the past 5 years, the average spending rate on capital for Fleet Services is 61%. Its capacity to spend has been affected by the long lead time required to procure specialized vehicles for Fire Services, changes to the expected lifecycles of vehicles resulting in deferrals of replacements and delays pending outcomes of service efficiency studies.
- The low spending rate in 2012 of 47% was mainly due to procurement delays for specialized vehicles (e.g. EMS, Fire Services).
- As part of the 2014 Capital Budget process, Financial Planning Division conducted a review of Fleet Services' capacity to spend, based on historical spending rates and the delays in delivery of specialized vehicles in order to recommend a 10 year capital plan. Fleet Services has also reviewed the operational requirements of the Divisions and Agencies, especially those requiring specialized vehicles and assessed their vehicle inventories and expected life cycles to determine replacements needed to meet present and future operations. The Recommended 10 Year Capital Plan reflects the replacement needs based on the reviews, including changes to life cycles and factoring the lead time required to procure specialized vehicles.

IV: 2014 RECOMMENDED CAPITAL BUDGET



2014 Capital Budget by Project Category and Funding Source

Note: Excludes carry forward funding

The 2014 Recommended Capital Budget, excluding funding carried forward from 2013 to 2014, requires new 2014 cash flow funding of \$41.816 million.

- State of Good Repair projects account for \$38.417 million or 91.8% of the 2014 Capital Budget required for the replacement of vehicles and equipment for City Programs and Agencies.
- The Legislated project represents \$0.356 million or 0.9% of the 2014 Capital Budget for the Green Fleet Plan Project.
- Service Improvement projects represent \$3.043 million or 7.3% of the 2014 Capital Budget and include the Fuel Sites Closure projects and the Fleet Management System Integration with the Fuel Management System.
- The 2014 Recommended Capital Budget is fully funded from the Vehicles and Equipment Replacement Reserves. The Vehicles and Equipment Reserves are financed by an annual contribution from the Operating Budgets of the participating Programs or Agency into their respective Reserve.

	2012 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	Cash Flow		2013 Carry Forwards	Total 2014 Cash Flow (Incl 2013 C/Fwd)	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total Cost
Expenditures																
Previously Approved	3,662	17,831		21,493	13,110	34,603										34,603
Change in Scope																-
New																
New w/Future Year			20,323	20,323		20,323	21,099									41,422
Total Expenditure		17,831	20,323	41,816	13,110	54,926	21,099									76,025
Financing																
Debt																
Other																
Reserves/Res Funds		17,831	23,985	41,816	13,110	54,926	21,099									76,025
Development Charges																
Provincial/Federal																
Total Financing (including																
carry forward funding)		17,831	23,985	41,816	13,110	54,926	21,099									76,025

2014 Recommended Cash Flow & Future Year Commitments (In \$000s)

The Fleet Services 2014 Recommended Capital Budget is \$54.926 million and provides funding for 2013 previously approved cash flow funding of \$17.831 million, new/change-in-scope funding of \$20.323 million, 2013 carry forward funding of \$13.110 million and 2012 and prior year projects with funding carried forward to 2014 of \$3.662 million.

Approval of the 2014 Recommended Capital Budget will result in future year commitment of \$21.099 million in 2015 required for anticipated vehicle deliveries in 2015.

 The 2014 Recommended Capital Budget will be fully funded from the Vehicle and Equipment Reserves.

2014 Recommended Capital Project Highlights

2014 Recommended Capital Project Highlights (In \$000s)

Project	Total Project Cost	2014	2015	2016	2017	2018	2014 - 2018	2019	2020	2021	2022	2023	2014 - 2023 Total
Fleet Replacement	CUSL	2014	2015	2010	2017	2018	2018	2019	2020	2021	2022	2023	TULAI
Parks Forestry & Recreation	70,415	5,627	8,324	5,734	6,021	6,322	32,028	7,387	7,750	7,750	7,750	7,750	70,415
Municipal Licensing & Standards	5,295	1,334	57	229	291	571	2,482	453	580	580	600	600	5,295
Solid Waste	115,712	9,997	20,967	12,094	12,383	10,000	65,441	8,410	8,461	8,513	13,475	11,412	115,712
Transportation	44,976	6,876	6,900	3,900	3,900	3,900	25,476	3,900	3,900	3,900	3,900	3,900	44,976
EMS	46,687	4,842	4,175	4,099	4,191	4,409	21,716	4,460	4,584	4,986	5,435	5,506	46,687
Fire	79,974	13,547	8,803	7,203	7,203	7,203	43,959	7,203	7,203	7,203	7,203	7,203	79,974
Facilities Mgmt & Real Estate	5,380	977	462	904	172	742	3,257	130	417	643	436	497	5,380
Toronto Water	55,128	4,060	6,678	4,706	7,290	4,371	27,105	8,600	6,670	3,745	5,409	3,599	55,128
Total (including carry forward funding)	423,567	47,260	56,366	38,869	41,451	37,518	221,464	40,543	39,565	37,320	44,208	40,467	423,567

The 2014 Recommended Capital Budget provides funding of \$54.926 million to continue to:

- Find and realize efficiencies through right-sizing specifications with clients, including
 optimizing engine sizes, vehicle weights, utilizing idling shutoff controls, reviewing fuelling
 operations and standardizing fleet specifications across City Programs and Agencies.
- Implement the City's Green Fleet initiatives. Vehicles will be replaced with green vehicles, giving priority to the technologies that will lower emissions. Environmental benchmarks will be used to measure Toronto's fleet and identify opportunities to reduce fuel consumption, and training on fuel-efficient driving will be provided.
- Implement the Corporate Fuel Site Review recommendations as approved by City Council in 2006, to reduce the number of fuel sites with a view to maintaining a minimum fuel supply to meet strategic and emergency requirements, reduce infrastructure costs, and minimize potential environmental risks.
- Explore different fuel management solutions that will achieve the goal of online, real-time integration between the current fuel management system and fleet management system.

V: ISSUES FOR DISCUSSION

Key Program Issues

Effective Fleet Management Data

The Auditor General's Report entitled 'Reliable Data is Needed for Effective Fleet Management' dated April 18, 2013 included a requirement for the Director of Fleet Services to report to Government Management Committee by December 31, 2013 on steps that can be implemented to significantly improve the accuracy of vehicle odometer readings including any revisions necessary to odometer reading criteria for identifying unusual meter readings.

Odometer and hour meter (used in heavy equipment and vehicles) data is important to effective fleet management because the information is used for maintenance scheduling, utilization monitoring and replacement planning. The accuracy of this data has suffered over the years because of an older fuel information system and manual inputting which is highly subject to errors. Based on current methods, establishing an equivalent level of fuel security and data integrity is predominantly manual and time consuming. Additional effort would be required to develop and review monthly exception reports and manually input records and corrections for both fuel management and meter readings. Based on touch-time analysis, conservative estimates indicate that requirements for the City's Divisions and Agencies, including Fleet Services to manage and administer the manual processes are equivalent to 7.0 FTEs.

Fleet Services investigated several options that could be implemented to improve odometer accuracy. The criteria for selecting a solution included compatibility with the Fleet Management Information System (FMIS), cost effective, elimination of manual inputting and ability to strengthen controls at the fuel pump. The only option meeting all these criteria was a fully integrated module that provided an automated odometer download solution included in the FMIS called Fuel Focus. The automated download solution works seamlessly because as the driver approaches the fuel island, the onboard black box talks to the FMIS system in real-time to verify the unit number, fuel type and tank capacity. These checks strengthen security at the fuel pump because it will not activate without verification. In addition, odometer data is transmitted wirelessly and eliminates manual inputting completely. Finally, this solution was cost effective based on all the features provided.

Subsequently, Fleet initiated the automated odometer download pilot at the City's fuel site located at 1026 Finch Avenue West in August 2013. By the end of Q2 2015, there should be sufficient data to evaluate a 300-vehicle pilot and report back to the Government Management Committee on the results of this initiative. If the pilot project is successful, Fleet Services will at that time, seek authority to proceed with full implementation at a minimum of 17 fuel sites by the end of 2016. As Fleet Services upgrades and retrofits older fuel sites to Super Sites, hardware/software replacements are a required aspect of the upgrade process which has been factored into the capital plan. With 17 fuel sites having automated odometer capture capability over the next four years, Fleet Services estimates that over 80% of the city's vehicles will have

their meter readings captured automatically. For the remaining less than 20% of the units, manual recording/inputting will continue.

The 2014 Fleet Recommended Capital Budget includes a recommendation for \$0.300 million, funded through the Fleet Services Corporate Vehicle Replacement Reserve to provide funding for full implementation of the pilot, in addition to the \$0.050 million spent in 2013 to initiate the project. If the pilot project is successful, the cost to rollout the solution to nine (9) fuel sites and 3,500 vehicles and pieces of equipment between 2013 and 2016 is estimated at \$1.7 million.

The report entitled "Improving the Accuracy of Vehicle Meter Data" was considered at the November 21, 2013 Government Management Committee. The following was recommended:

- 1. City Council request the Director, Fleet Services, to implement a Monthly Odometer Submission process on a pilot basis with the divisions(s) for units not being captured by the Automated Odometer Download solution.
- 2. City Council request the Director, Fleet Services, to report the results of the Automated Odometer Download solution to the Government Management Committee by the end of the second quarter of 2015.

The report can be viewed in the link below. http://www.toronto.ca/legdocs/mmis/2013/gm/bgrd/backgroundfile-63523.pdf

Issues Referred to the Budget Process:

Vehicle Capital Reserve Contributions Shortfalls

At its meeting held on September 9, 2013, the Government Management Committee, in considering item GM24.15 – 2014 Service Level Review – Government Management Committee Programs, adopted a recommendation requesting that "the Chief Corporate Officer report back to the Government Management Committee on which divisions have not been committing sufficient capital reserve contributions for vehicle replacements and also what the replacement/sustainability concerns and increased costs are."

The report decision can be accessed at: http://app.toronto.ca/tmmis/viewAgendaItemHistory.do?item=2013.GM24.15

Fleet Services manages the vehicle and equipment replacement for 20 City Programs and Agencies. In order to continuously provide safe and reliable vehicles and equipment in a cost efficient manner, the timely and ongoing replacement of vehicles and equipment which strikes the optimum balance between depreciating asset value/re-sale value and rising repair costs/decreased reliability is essential. In 2005, City Council directed all programs to commit to the policy of contributing to the Vehicle Equipment Replacement Reserve (the Reserve) for all new purchases commencing in 2006 to sustain the ongoing replacements. As part of the current annual budget process, Fleet Services recommends and provides estimates on the minimal amount of contributions to the Reserve to the Divisions to include in their operating budgets for the submission year. The recommended contributions are based on the difference between the future replacement cost and the end of life salvage value, divided by the projected useful life (in years or months).

Due to constraints in order to meet budget targets, some divisions have recently been decreasing their budgeted contributions to the Reserve. The forecast for contributions to and withdrawals from the Reserve based on current contribution levels and future required replacements indicates net deficits for 2013 and 2014, but positive balances for at the end of both 2013 and 2014 (annual net deficit will be funded by reserve balances). It also indicated that each Division's and Agencies' reserve accounts will have projected negative reserve balances in future years. By the end of 2017, the total balance of the City Vehicle and Equipment Replacement Reserves will be in a deficit position of \$5.004 million. At the end of 2023, assuming no corrective action taken, the total vehicle and equipment reserves will be in a deficit position of \$54.868 million.

The following table provides the continuity schedule of the breakdown of the Vehicle and Equipment Replacement Reserves:

	<u>Corporat</u>	te Vehicle & Eq	uipment Reserv	ve Summary (000's)	<u> </u>
Year	Projected	Estimated	Estimated	Net Contribution	Projected
	Opening	Contribution	Capital Plan	(Deficit)	Closing
	Balance				Balance
2013	59,437	32,548	(51,779)	(19,532)	40,206
2014	40,206	33,335	(35,954)	(2,619)	37,587
2015	37,587	33,616	(58,972)	(25,356)	12,231
2016	12,231	33,376	(40,894)	(7,518)	4,713
2017	4,713	34,873	(44,589)	(9,716)	(5,004)
2018	(5,004)	34,416	(40,636)	(6,220)	(11,224)
2019	(11,224)	34,121	(42,926)	(8,805)	(20,029)
2020	(20,029)	33,790	(42,382)	(8,592)	(28,621)
2021	(28,621)	33,776	(39,575)	(5,779)	(34,420)
2022	(34,420)	34,019	(46,253)	(12,234)	(46,654)
2023	(46,654)	34,069	(42,283)	(8,214)	(54,868)
Total	59,437	371,939	(486,243)	(114,605)	(54,868)

The impacts of not replacing vehicles at their recommended time or end of their useful life include:

- Increased maintenance repair costs resulting from deferring the replacement of vehicles and equipment past the optimum life cycle.
- Increased vehicle downtime resulting in lost productivity.
- The cost of a temporary rental unit, if available resulting from the unit being deemed beyond economical repair or if unavailable, may result in disruptions to City services.

 Substantial financial pressure on future year operating budgets to fund the backlog on the replacement program.

Fleet Services will explore options in consultation with Financial Planning and the Divisions to ensure that there is sufficient funding for the replacement activities. Options may include:

- The utilization and rationalization of the current fleet complement;
- Extending vehicle life cycles;
- Increasing reserve contributions; and
- A combination of the above.

The agreed upon and confirmed strategy will be included in the 2015 Budget Process.

In the meantime, Fleet Services continues to provide training and education to client Divisions on proper use and maintenance of vehicles and equipment. Through effective vehicle and lifecycle management, Fleet Services in conjunction with the Divisions have been able to extend asset lifecycles, which has mitigated the incurrence of any increased costs while meeting safety standards. Going forward, timely replacement of assets must continue in effort to ensure that increased operating costs are not recognized as a result of delayed replacement due to a shortage of capital funds.

A report providing further details of the above entitled "Vehicle Capital Reserve Contributions and Shortfalls" has been submitted to Government Management Committee on November 21, 2013. The report can be viewed in the link below.

http://www.toronto.ca/legdocs/mmis/2013/gm/bgrd/backgroundfile-63521.pdf

Appendix 1

2013 Performance

2013 Key Accomplishments

In 2013, Fleet Services accomplished the following:

- ✓ Continued to co-ordinate with client Divisions and Purchasing & Materials Management Division to expedite vehicle procurement to reduce overall costs to the City.
- ✓ Upgraded/Replaced 322 vehicles.
- ✓ Initiated the Pilot Project at the Finch Fuel Site. The fuel system provides real time fuel data, odometer readings and increased control.
- ✓ Installed a slow fill compressed natural gas station at Ellesmere Yard for the natural gas powered garbage packers.
- ✓ Completed the upgrade of two fuel sites with above ground fuel storage tanks that will minimize the risk of soil contamination and the closure of 5 below ground fuel site.

2013 Capital Variance Review

2013 Budget to Actual Comparison (In \$000s)

2013 Approved	Actuals as of S (3rd Quarte	• •	Projected Actu	als at Year End	Unspent	t Balance
\$	\$	% Spent	\$	% Spent	\$ Unspent	% Unspent
56,670	23,067	40.7%	35,040	61.8%	21,630	38.2%

Capital expenditures for the 9 months ending September 30, 2013 totaled \$23.067 million or 40.7% of the 2013 Approved Capital Budget of \$56.670 million. Fleet Services is projecting \$35.040 million or 61.8% of its 2013 Approved Capital Budget to be spent by year end.

The projected year-end under-spending is largely attributable to the following projects:

- The Fire Services Fleet Replacement project's capital expenditures totalled \$10.613 million representing 65.6% of the 2013 approved cash flow of \$16.183 million during the nine months ending September 30, 2013. Project spending is lower than planned in the third quarter of 2013 due to a delay in obtaining specialized fire vehicles as a result of the significant lead time required in the production of the vehicles. It is estimated that \$10.996 million or 68.0% of the 2013 approved cash flow will be spent by year-end. The unspent funds of \$5.187 million will be carried forward to 2014.
- The Transportation Services Fleet Replacement project's capital expenditures at year end is \$3.096 million or 44.0% of the 2013 approved cash flow, mainly due to the program

reviewing its operational requirements and reassessing their vehicles for replacement. The unspent funds of \$3.934 million will be carried forward to 2014.

- The Fuel Site Closures and Upgrades project's capital expenditures totalled \$0.411 million, with a 2013 approved cash flow of \$3.185 million. Spending is lower than planned primarily due to the delay in upgrading the 50 Booth Street Site. A feasibility study that was conducted identified that the fuel islands that were to be constructed were not meeting the current operational requirements. Another site in the area, which meets the requirements, has been identified and a tender to begin construction on this site is in process. It is estimated that \$1.669 million of the 2013 approved cash flow will be spent by year-end. The unspent funds of \$1.516 million will be carried forward to 2014.
- The Toronto Water Fleet Replacement project's capital expenditure totalled \$1.667 million of the 2013 approved cash flow of \$3.776 million. Project spending is lower than planned due to the changes to the expected life cycle of the program's vehicles resulting in the deferral of their replacements. It is estimated that \$1.921 million of the 2013 approved cash flow will be spent by year-end. The unspent funds of \$1.855 million will be carried forward to 2014.
- The 2014 Capital Budget includes carry forward funding of \$13.110 million. This amount may be adjusted as a result of actual results at year end.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

	2014					Plan					
Project	Budget	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014 - 2023
Green Fleet Plan	606	250	250	250	250	250	250	250	250	250	2,856.0
Public Health	24	35	60		100	28	200	80	35	50	612.0
Library	323	460	82	153	683	300	870	324	195	201	3,591.0
Parks Forestry & Recreation	5,627	8,324	5,734	6,021	6,322	7,387	7,750	7,750	7,750	7,750	70,415.0
Purchasing	150		26	145			35			50	406.0
Municipal Licensing & Standards	1,334	57	229	291	571	453	580	580	600	600	5,295.0
Solid Waste	9,997	20,967	12,094	12,383	10,000	8,410	8,461	8,513	13,475	11,412	115,712.0
Technical Services	412	323	331	338	346	353	370	370	400	350	3,593.0
Transportation	6,876	6,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	44,976.0
EMS	4,842	4,175	4,099	4,191	4,409	4,460	4,584	4,986	5,435	5,506	46,687.0
Fire	13,547	8,803	7,203	7,203	7,203	7,203	7,203	7,203	7,203	7,203	79,974.0
Zoo	378	350	350	350	350	350	350	350	350	350	3,528.0
Exhibition Place	407	361	371	383	394	406	400	400	400	400	3,922.0
Fleet Replacement	636	150	150	150	150	150	150	150	150	150	1,986.0
Arena Boards	122		105	108	110	112	115	236	120	125	1,153.0
Fleet Services		188	236	236	236	236	240	240	240	240	2,092.0
Facilities Mgmt & Real Estate	977	462	904	172	742	130	417	643	436	497	5,380.0
Clerks	30	109	106	53		50					348.0
Toronto Water	4,060	6,678	4,706	7,290	4,371	8,600	6,670	3,745	5,409	3,599	55,128.0
EDCT		33	98	80		34	36	75		50	406.0
Toronto Building		100		57	89		45	35	45		371.0
PPF&A		32				34	36	40	45		187.0
Shelter, Support & Housing Admin	31	105						45	80		261.0
Human Resources	35								45		80.0
Information Technology	25					30			30		85.0
Toronto Community Housing	765	510	260	1,235	810	450	120	60	60		
Corporation											4,270.0
Fuel Site Closures, uprgrade &	3,103	2,750	1,700	1,750	1,800	1,850	1,900	1,950	2,000	2,050	
Replacement											20,853.0
Maintenance System Upgrade			600						700		1,300.0
Fleet Mt System & Fuel System	619	300	200	200	200						1,519.0
Integration											
Total (Including carry forward funding)	54,926.0	62,422.0	43,794.0	46,939.0	43,036.0	45,176.0	44,682.0	41,925.0	49,353.0	44,733.0	476,986.0

Appendix 3

2014 Recommended Capital Budget; 2015 to 2023 Capital Plan Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

		Project No. Project Name				Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and Fu	iture Year Cash F	low Com	nitments	Financeo	d By		•
		ject No. <u>Project Name</u> Proj No. Sub-project Name	Ward S	tat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves Funds	Capital from Current	Other 1	Other2		Debt - ecoverable	^e Total Financing
FLT	000475	Public Health - Fleet Replacement																				
2	16	Vehicle/Equipment Purchase - 2014	CW S	54 03	24	0	0	0	0	24	0	24	o	() 0	24	0	0	0 0)	0 0	24
2	17	Vehicle/Equipment Purchase - 2015	CW S	S6 03	0	35	0	0	0	35	0	35	0	() 0	35	0	0	0 0)	0 0	35
2	18	Vehicle/Equipment Purchase - 2016	CW S	S6 03	0	0	60	0	0	60	0	60	o	() 0	60	0	0	0 0)) (60
2	20	Vehicle/Equipment Purchase - 2018	CW S	36 03	0	0	0	0	100	100	0	100	0	(0 0	100	0	0	0 0)) (100
2	21	Vehicle/Equipment Purchase - 2019	CW S	S6 03	0	0	0	0	0	0	28	28	0	() 0	28	0	0	0 0)	0 0	28
2	22	Vehicle/Equipment Purchase - 2020	CW S	S6 03	0	0	0	0	0	0	200	200	0	() 0	200	0	0	0 0)	0 0	200
2	23	Vehicle/Equipment Purchase - 2021	CW S	S6 03	0	0	0	0	0	0	80	80	0	() 0	80	0	0	0 0)	0 0	80
2	24	Vehicle/Equipment Purchase - 2022	CW S	36 03	0	0	0	0	0	0	35	35	0	() 0	35	0	0	0 0)	0 (35
0	25	Vehicle/Equipment Purchase - 2023	CW S	36 03	0	0	-			0	50	50	0						0 0		0 0	
		Sub-total			24	35	60	0	100	219	393	612	0	() 0	612	0	0	0 0	D	0 0	612
FLT	000476	Library - Fleet Replacement																				
1	13	Vehicle/Equipment Purchase - 2011	CW S	S2 03	91	0	0	0	0	91	0	91	o	() 0	91	0	0	0 0)	0 0	91
1	14	Vehicle/Equipment Purchase - 2012	CW S	S2 03	53	0	0	0	0	53	0	53	o	() 0	53	0	0	0 0)) (53
2	15	Vehicle/Equipment Purchase - 2013	CW S	52 03	25	0	0	0	0	25	0	25	0	() 0	25	0	0	0 0)	о (25
2	16	Vehicle/Equipment Purchase - 2014	CW S	S4 03	154	0	0	0	0	154	0	154	0	() 0	154	0	0	0 0)	0 0	154
2	17	Vehicle/Equipment Purchase - 2015	CW S	S6 03	0	460	0	0	0	460	0	460	0	() 0	460	0	0	0 0)) (460
2	18	Vehicle/Equpiment Purchase - 2016	CW S	S6 03	0	0	82	0	0	82	0	82	0	() 0	82	0	0	0 0)) (82
2	19	Vehicle/Equipment Purchase - 2017	CW S	S6 03	0	0	0	153	0	153	0	153	0	() 0	153	0	0	0 0)) (153
2	20	Vehicle/Equipment Purchase - 2018	CW S	36 03	0	0	0	0	683	683	0	683	0	() 0	683	0	0	0 0)) (683
2	21	Vehicle/Equipment Purchase - 2019	CW S	S6 03	0	0				0		300	0						0 0		0 0	
2	22	Vehicle/Equipment Purchase - 2020		S6 03	0	0				0	870	870	0						0 0		0 0	
2		Vehicle/Equipment Purchase - 2021	CW S		0	0	0			0	324	324	0						0 0		0 0	
2	24	Vehicle/Equipment Purchase - 2022	CW S	36 03	0	0	0	0	0	0	195	195	0	() 0	195	0	0	0 0)) (195

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

				Curre	ent and Fu	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year	Cash Flow C	ommitments	Finance	d By		
	<u>pject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Cap Reserve fro Funds Cur	om	1 Other2		Debt - Recoverable ot	^e Total Financing
FLT000476	ii																			
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	201	201	0	C	0	201	0	0	0	0	0 0	201
	Sub-total		323	460	82	153	683	1,701	1,890	3,591	0	C	0	3,591	0	0	0	0	0 0	3,591
FLT000478	Parks, Forestry & Recreation-Fleet Rep	placement																		
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	2,764	0	0	0	0	2,764	0	2,764	0	C	0	2,764	0	0	0	0	0 0	2,764
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	2,863	2,863	0	0	0	5,726	0	5,726	0	C	0	5,726	0	0	0	0	0 0	5,726
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	5,461	0	0	0	5,461	0	5,461	0	C	0	5,461	0	0	0	0	0 0	5,461
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	5,734	0	0	5,734	0	5,734	0	C	0	5,734	0	0	0	0	0 0	5,734
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	6,021	0	6,021	0	6,021	0	C	0	6,021	0	0	0	0	0 0	6,021
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	6,322	6,322	0	6,322	0	C	0	6,322	0	0	0	0	0 0	6,322
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	7,387	7,387	0	C	0	7,387	0	0	0	0	0 0	7,387
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	C	0	7,750	0	0	0	0	0 0	7,750
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	C	0	7,750	0	0	0	0	0 0	7,750
2 25	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	C	0	7,750	0	0	0	0	0 0	7,750
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	7,750	7,750	0	C	0	7,750	0	0	0	0	0 0	7,750
	Sub-total		5,627	8,324	5,734	6,021	6,322	32,028	38,387	70,415	0	C	0	70,415	0	0	0	0	0 0	0 70,415
FLT000479	Purchasing & Materials Mgmt- Fleet Re	eplacemen																		
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	65	0	0	0	0	65	0	65	0	C	0	65	0	0	0	0	0 0	65
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	85	0	0	0	0	85	0	85	0	C	0	85	0	0	0	0	0 0	85
0 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	26	0	0	26	0	26	0	C	0	26	0	0	0	0	0 0	26
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	145	0	145	0	145	0	C	0	145	0	0	0	0	0 0	145
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	35	35	0	C	0	35	0	0	0	0	0 0	35
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	50	50	0	C	0	50	0	0	0	0	0 0	50
	Sub-total		150	0	26	145	0	321	85	406	0	C	0 0	406	0	0	0	0	0 0	0 406
FLT000481	Municipal Licensing & Standards-Fleet	Replacem																		
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	759	0	0	0	0	759	0	759	0	C	0	759	0	0	0	0	0 0	759

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

				Curre	ent and Fu	iture Year	Cash Flov	w Commitn	nents			Cur	rent and Fu	uture Year Ca	ash Flow Co	ommi	itments	Finance	d By		
	roject No. <u>Project Name</u> ubProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves Fu	Cap serve fro unds Cur	m	Other 1	Other2		Debt - Recoverabl bt	^e Total Financing
FLT00048	1 Municipal Licensing & Standards-Fleet	Replacem								İ											
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	575	0	0	0	0	575	0	575	O	0	0	575	0	0	() (0	0 0	575
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	57	0	0	0	57	0	57	O	0	0	57	0	0	() (0	0 0	57
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	229	0	0	229	0	229	O	0	0	229	0	0	() (0	0 0	229
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	291	0	291	0	291	O	0	0	291	0	0	() (0	0 0	291
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	571	571	0	571	O	0	0	571	0	0	() (0	0 0	571
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	453	453	O	0	0	453	0	0	() (0	0 0	453
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	580	580	O	0	0	580	0	0	() (0	0 0	580
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	o	0	0	0	0	0	580	580	o	0	0	580	0	0	() (0	0 0	580
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	600	600	O	0	0	600	0	0	() (0	0 0	600
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	600	600	C	0	0	600	0	0) (0	0 0	600
	Sub-total		1,334	57	229	291	571	2,482	2,813	5,295	0	0	0	5,295	0	0	()	0	0	5,295
FLT000482	2 Solid Waste - Fleet Replacement																				
1 11	Vehicle/Equipment Purchase - 2009	CW S2 03	8	0	0	0	0	8	0	8	O	0	0	8	0	0	() (0	0 0	8
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	40	0	0	0	0	40	0	40	O	0	0	40	0	0	() (0	0 0	40
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	144	0	0	0	0	144	0	144	o	0	0	144	0	0) (0	0 0	144
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	6,073	0	0	0	0	6,073	0	6,073	o	0	0	6,073	0	0) (0	0 0	6,073
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	3,732	8,708	0	0	0	12,440	0	12,440	o	0	0	12,440	0	0) (0	0 0	12,440
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	12,259	0	0	0	12,259	0	12,259	o	0	0	12,259	0	0	() (0	0 0	12,259
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	12,094	0	0	12,094	0	12,094	O	0	0	12,094	0	0	() (0	0 0	12,094
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	12,383	0	12,383	0	12,383	o	0	0	12,383	0	0	() (0	0 0	12,383
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	10,000	10,000	0	10,000	O	0	0	10,000	0	0	() (0	0 0	10,000
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	8,410	8,410	C	0	0	8,410	0	0) (0	0 0	8,410
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	8,461	8,461	C	0	0	8,461	0	0) (0	0 0	8,461
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	8,513	8,513	O	0	0	8,513	0	0	() (0	0 0	8,513
								•			•										•

Report 7C

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

| | | | | | Curre | ent and Fu | uture Year | Cash Flo | w Commitn

 | nents | |

 | Cu | rent and F
 | uture Year | Cash Flow
 | / Comm | nitments | Financed | Ву | | |
|--------|--|---|--|---|---|--|--|---
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| | | Ward S | Stat. Ca | . 2014 | 2015 | 2016 | 2017 | 2018 | Total
2014-2018

 | Total
2019-2023 | Total
2014-2023 | Provincial
Grants and
Subsidies

 | Federal
Subsidy | Development
Charges
 | Reserves | (
Reserve
Funds (
 | from | Other 1 | Other2 | Re | Debt -
coverable | Total
Financing |
| 000482 | Solid Waste - Fleet Replacement | | | | | | | |

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 | | | | | | |
| 26 | Vehicle/Equipment Purchase - 2022 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 13,475 | 13,475 | C

 | 0 | 0
 | 13,475 | 0
 | C |) | 0 0 | C | 0 0 | 13,475 |
| 27 | Vehicle/Equipment Purchase 2023 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 11,412 | 11,412 | С

 | 0 | 0
 | 11,412 | 0
 | C |) | 0 0 | C | 0 0 | 11,412 |
| | Sub-total | | | 9,997 | 20,967 | 12,094 | 12,383 | 10,000 | 65,441

 | 50,271 | 115,712 | 0

 | 0 | 0
 | 115,712 | 0
 | C |) | 0 C | (| 0 0 | 115,712 |
| 000483 | Technical Services Fleet Replacement | | | | | | | |

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| 12 | Vehicle/Equipment Purchase - 2011 | CW | S2 03 | 22 | 0 | 0 | 0 | 0 | 22

 | 0 | 22 | C

 | 0 | 0
 | 22 | 0
 | C |) | 0 0 | C | 0 0 | 22 |
| 13 | Vehicle/Equipment Purchase - 2012 | CW | S2 03 | 81 | 0 | 0 | 0 | 0 | 81

 | 0 | 81 | C

 | 0 | 0
 | 81 | 0
 | C |) | 0 0 | C | 0 0 | 81 |
| 14 | Vehicle/Equipment Purchase - 2013 | CW | S2 03 | 309 | 0 | 0 | 0 | 0 | 309

 | 0 | 309 | C

 | 0 | 0
 | 309 | 0
 | C |) | 0 0 | C | 0 0 | 309 |
| 16 | Vehicle/Equipment Purchase - 2015 | CW | S6 03 | 0 | 323 | 0 | 0 | 0 | 323

 | 0 | 323 | с

 | 0 | 0
 | 323 | 0
 | C |) | 0 0 | C | 0 0 | 323 |
| 17 | Vehicle/Equipment Purchase - 2016 | CW | S6 03 | 0 | 0 | 331 | 0 | 0 | 331

 | 0 | 331 | C

 | 0 | 0
 | 331 | 0
 | C |) | 0 0 | C | 0 0 | 331 |
| 18 | Vehicle/Equipment Purchase - 2017 | CW | S6 03 | 0 | 0 | 0 | 338 | 0 | 338

 | 0 | 338 | C

 | 0 | 0
 | 338 | 0
 | C |) | 0 0 | C | 0 0 | 338 |
| 19 | Vehicle/Equipment Purchase - 2018 | CW | S6 03 | 0 | 0 | 0 | 0 | 346 | 346

 | 0 | 346 | C

 | 0 | 0
 | 346 | 0
 | C |) | 0 0 | C | 0 0 | 346 |
| 20 | Vehicle/Equipment Purchase - 2019 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 353 | 353 | C

 | 0 | 0
 | 353 | 0
 | C |) | 0 0 | C | 0 0 | 353 |
| 21 | Vehicle/Equipment Purchase - 2020 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 370 | 370 | C

 | 0 | 0
 | 370 | 0
 | C |) | 0 0 | C | 0 0 | 370 |
| 22 | Vehicle/Equipment Purchase - 2021 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 370 | 370 | C

 | 0 | 0
 | 370 | 0
 | C |) | 0 0 | C | 0 0 | 370 |
| 23 | Vehicle/Equipment Purchase - 2022 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 400 | 400 | C

 | 0 | 0
 | 400 | 0
 | C |) | 0 0 | C | 0 0 | 400 |
| 24 | Vehicle/Equipment Purchase - 2023 | CW | S6 03 | 0 | 0 | 0 | 0 | 0 | 0

 | 350 | 350 | C

 | 0 | 0
 | 350 | 0
 | C |) | 0 0 | C | 0 0 | 350 |
| | Sub-total | | | 412 | 323 | 331 | 338 | 346 | 1,750

 | 1,843 | 3,593 | 0

 | 0 | 0
 | 3,593 | 0
 | C |) | 0 0 | (| 0 0 | 3,593 |
| 00484 | Transportation-Fleet Replacement | | | | | | | |

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| 12 | Vehicle/Equipment Purchase - 2010 | CW | S2 03 | 8 | 0 | 0 | 0 | 0 | 8

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 | 0 | 0
 | 8 | 0
 | C |) | 0 0 | C |) 0 | 8 |
| 13 | Vehicle/Equipment Purchase - 2011 | CW | S2 03 | 23 | 0 | 0 | 0 | 0 | 23

 | 0 | 23 | С

 | 0 | 0
 | 23 | 0
 | C |) | 0 0 | C | 0 0 | 23 |
| 14 | Vehicle/Equipment Purchase - 2012 | CW | S2 03 | 1,592 | 0 | 0 | 0 | 0 | 1,592

 | 0 | 1,592 | с

 | 0 | 0
 | 1,592 | 0
 | C |) | 0 0 | C | 0 0 | 1,592 |
| 15 | Vehicle/Equipment Purchase - 2013 | CW | S2 03 | 4,353 | 0 | 0 | 0 | 0 | 4,353

 | 0 | 4,353 | с

 | 0 | 0
 | 4,353 | 0
 | C |) | 0 0 | C | 0 0 | 4,353 |
| 16 | Vehicle/Equipment Purchase - 2014 | CW | S4 03 | 900 | 3,000 | 0 | 0 | 0 | 3,900

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 | 0 | 0
 | 3,900 | 0
 | C |) | 0 0 | C | 0 0 | 3,900 |
| 17 | Vehicle/Equipment Purchase - 2015 | CW | S6 03 | 0 | 3,900 | 0 | 0 | 0 | 3,900

 | 0 | 3,900 | с

 | 0 | 0
 | 3,900 | 0
 | C |) | 0 0 | C | 0 0 | 3,900 |
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12 | IntrySubProj No. Sub-project Name 200482 Solid Waste - Fleet Replacement 26 Vehicle/Equipment Purchase - 2022 27 Vehicle/Equipment Purchase 2023 Sub-total 200483 Technical Services Fleet Replacement 12 Vehicle/Equipment Purchase - 2011 13 Vehicle/Equipment Purchase - 2013 14 Vehicle/Equipment Purchase - 2015 17 Vehicle/Equipment Purchase - 2016 18 Vehicle/Equipment Purchase - 2017 19 Vehicle/Equipment Purchase - 2018 20 Vehicle/Equipment Purchase - 2019 21 Vehicle/Equipment Purchase - 2012 22 Vehicle/Equipment Purchase - 2012 23 Vehicle/Equipment Purchase - 2022 24 Vehicle/Equipment Purchase - 2023 25 Sub-total 200484 Transportation-Eleet Replacement 12 Vehicle/Equipment Purchase - 2010 13 Vehicle/Equipment Purchase - 2011 14 Vehicle/Equipment Purchase - 2012 15 Vehicle/Equipment Purchase - 2013 16 Vehicle/Equipment Purchase - 2014 | virtySubProj No. Sub-project Name Ward Stepolect Name 26 Vehicle/Equipment Purchase - 2022 CW 27 Vehicle/Equipment Purchase 2023 CW 27 Vehicle/Equipment Purchase 2023 CW 200483 Technical Services Fleet Replacement 12 12 Vehicle/Equipment Purchase - 2011 CW 13 Vehicle/Equipment Purchase - 2012 CW 14 Vehicle/Equipment Purchase - 2013 CW 16 Vehicle/Equipment Purchase - 2016 CW 18 Vehicle/Equipment Purchase - 2017 CW 20 Vehicle/Equipment Purchase - 2019 CW 20 Vehicle/Equipment Purchase - 2010 CW 21 Vehicle/Equipment Purchase - 2010 CW 22 Vehicle/Equipment Purchase - 2020 CW 23 Vehicle/Equipment Purchase - 2023 CW 24 Vehicle/Equipment Purchase - 2010 CW 25 Vehicle/Equipment Purchase - 2010 CW 24 Vehicle/Equipment Purchase - 2010 CW 25 Vehicle/Equipment Purchase - 2010 CW 26 Vehi | Vehicle/Equipment Purchase - 2013 CW S6 03 26 Vehicle/Equipment Purchase - 2022 CW S6 03 27 Vehicle/Equipment Purchase 2023 CW S6 03 27 Vehicle/Equipment Purchase 2023 CW S6 03 28 Vehicle/Equipment Purchase 2023 CW S2 03 12 Vehicle/Equipment Purchase - 2011 CW S2 03 13 Vehicle/Equipment Purchase - 2012 CW S2 03 14 Vehicle/Equipment Purchase - 2013 CW S6 03 16 Vehicle/Equipment Purchase - 2016 CW S6 03 18 Vehicle/Equipment Purchase - 2017 CW S6 03 20 Vehicle/Equipment Purchase - 2019 CW S6 03 21 Vehicle/Equipment Purchase - 2020 CW S6 03 22 Vehicle/Equipment Purchase - 2021 CW S6 03 23 Vehicle/Equipment Purchase - 2022 CW S6 | ritySubProj No. Sub-project Name Ward Stat. Cat. 2014 26 Vehicle/Equipment Purchase - 2022 CW S6 03 0 27 Vehicle/Equipment Purchase 2023 CW S6 03 0 27 Vehicle/Equipment Purchase 2023 CW S6 03 0 200483 Technical Services Fleet Replacement 9,997 9,997 12 Vehicle/Equipment Purchase - 2011 CW S2 03 81 14 Vehicle/Equipment Purchase - 2012 CW S2 03 309 16 Vehicle/Equipment Purchase - 2015 CW S6 03 0 17 Vehicle/Equipment Purchase - 2016 CW S6 03 0 18 Vehicle/Equipment Purchase - 2018 CW S6 03 0 20 Vehicle/Equipment Purchase - 2020 CW S6 03 0 21 Vehicle/Equipment Purchase - 2022 CW S6 03 0 22 | Project No. Project Name Ward Stat. Cat. 2014 2015 000482 Solid Waste - Fleet Replacement 2014 2015 2014 2015 26 Vehicle/Equipment Purchase 2022 CW S6 03 0 0 27 Vehicle/Equipment Purchase 2023 CW S6 03 0 0 200483 Technical Services Fleet Replacement 9,997 20,967 100483 Technical Services Fleet Replacement 9,997 20,967 112 Vehicle/Equipment Purchase - 2011 CW S2 03 81 0 13 Vehicle/Equipment Purchase - 2013 CW S2 03 309 0 14 Vehicle/Equipment Purchase - 2016 CW S6 03 0 0 19 Vehicle/Equipment Purchase - 2017 CW S6 03 0 0 20 Vehicle/Equipment Purchase - 2018 CW S6 03 0 0 21 Vehicle/Equipment Purchase - 2020 | Enciect No. Project Name Ward Stat. Cat. 2014 2015 2016 00442 Sold Wasta - Fleet Replacement | Project No. Project Name Ward Stat. Cat. 2014 2015 2016 2017 100482 Solid Waste - Fleet Replacement 9.997 0.0 < | Project No. Project Name
MitySubProj No. Ward Stat. Cat. 2014 2015 2016 2017 2018 200482 Solid Waste - Fleet Beplacement 2017 2018 2017 2018 26 Vehicle/Equipment Purchase 2023 CW S6 03 0 0 0 0 0 27 Vehicle/Equipment Purchase 2023 CW S6 03 0 <td< td=""><td>E. Explact No. Errolect Name Ward Stat. Cat. 2014 2015 2016 2017 2018 2014 26 Vehicle/Equipment Purchase 2022 CW S6 03 0</td><td>MySubProj No. Subproject Name Ward Stat. Cat. 2014 2015 2016 2017 2018 2014-2018</td><td>E. Project No. Encient Name Ward Stat. Cat. 2014 2015 2016 2017 2018 Total Total 2600423 Salad Waste – Ried Resistement 2000423 CM S6 0 <t< td=""><td>Endicat No. Endicat Name Ward Stat. Cat. 2014 2015 2016 2017 2018 Total Total Total Total Total Total Total Total Total Sources 26 Vehicle/Equipment Purchase 2022 CW 56 03 0 <</td><td>Endinget No. Product Name Ward Stat. Cat. 2014 2015 2016 2017 2018 2014 2015 2015 2015 2015 <th< td=""><td>Explace No. Explace Name Ward Stat Cat 2014 2015 2016 2017 2018 2014 2014 2015 2017 2018 2014 <</td><td>Endex No. Endex No. <t< td=""><td>Explaint No. Protect Non. Protect Non. Protect Non. Total Total Total Total Total Total Protect No. Subtract State Subtract</td><td>Endiact Maine Ward Sint. Cal. 2014 2015 2016 2017 2016 70tal Total Total Total Total Total Total Total Power Power</td></t<></td></th<><td>Protect No. Protect Name Ward Stat. Cat. Zolf <thzolf< th=""> Zolf Zolf</thzolf<></td><td>b: Draid Total To</td><td>E. Protoch No. Exproject Numa Ward Statz Car Zu14 Zu15 Zu15 Zu15 Zu15 Zu17 Zu18 Total
2014-2017 <thtotal
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</td><td>b Dotted Name Weight Data Dot <thdot< th=""> Dot</thdot<></td></td></t<></td></td<> | E. Explact No. Errolect Name Ward Stat. Cat. 2014 2015 2016 2017 2018 2014 26 Vehicle/Equipment Purchase 2022 CW S6 03 0 | MySubProj No. Subproject Name Ward Stat. Cat. 2014 2015 2016 2017 2018 2014-2018 | E. Project No. Encient Name Ward Stat. Cat. 2014 2015 2016 2017 2018 Total Total 2600423 Salad Waste – Ried Resistement 2000423 CM S6 0 <t< td=""><td>Endicat No. Endicat Name Ward Stat. Cat. 2014 2015 2016 2017 2018 Total Total Total Total Total Total Total Total Total Sources 26 Vehicle/Equipment Purchase 2022 CW 56 03 0 <</td><td>Endinget No. Product Name Ward Stat. Cat. 2014 2015 2016 2017 2018 2014 2015 2015 2015 2015 <th< td=""><td>Explace No. Explace Name Ward Stat Cat 2014 2015 2016 2017 2018 2014 2014 2015 2017 2018 2014 <</td><td>Endex No. Endex No. <t< td=""><td>Explaint No. Protect Non. Protect Non. Protect Non. Total Total Total Total Total Total Protect No. Subtract State Subtract</td><td>Endiact Maine Ward Sint. Cal. 2014 2015 2016 2017 2016 70tal Total Total Total Total Total Total Total Power Power</td></t<></td></th<><td>Protect No. Protect Name Ward Stat. Cat. Zolf <thzolf< th=""> Zolf Zolf</thzolf<></td><td>b: Draid Total To</td><td>E. Protoch No. Exproject Numa Ward Statz Car Zu14 Zu15 Zu15 Zu15 Zu15 Zu17 Zu18 Total
2014-2017 <thtotal
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201</thtotal
</td> <td>b Dotted Name Weight Data Dot <thdot< th=""> Dot</thdot<></td> | Explace No. Explace Name Ward Stat Cat 2014 2015 2016 2017 2018 2014 2014 2015 2017 2018 2014 < | Endex No. Endex No. <t< td=""><td>Explaint No. Protect Non. Protect Non. Protect Non. Total Total Total Total Total Total Protect No. Subtract State Subtract</td><td>Endiact Maine Ward Sint. Cal. 2014 2015 2016 2017 2016 70tal Total Total Total Total Total Total Total Power Power</td></t<> | Explaint No. Protect Non. Protect Non. Protect Non. Total Total Total Total Total Total Protect No. Subtract State Subtract | Endiact Maine Ward Sint. Cal. 2014 2015 2016 2017 2016 70tal Total Total Total Total Total Total Total Power Power | Protect No. Protect Name Ward Stat. Cat. Zolf Zolf <thzolf< th=""> Zolf Zolf</thzolf<> | b: Draid Total To | E. Protoch No. Exproject Numa Ward Statz Car Zu14 Zu15 Zu15 Zu15 Zu15 Zu17 Zu18 Total
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CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

											· · · · · · · · · · · · · · · · · · ·								
			ļ,	Curre	ent and Fu	iture Year	Cash Flo	w Commitr	nents			Cur	rent and Fu	iture Year Cas	h Flow Comn	nitments	Financed	Ву	
	<u>oject No. Project Name</u> oProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal I Subsidy	Development Charges	Rese Reserves Fur	Capital erve from nds Current	Other 1	Other2	Debt - Recovera Debt	ble Total Financing
FLT000484	Transportation-Fleet Replacement																		
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	3,900	0	0	3,900	0	3,900	o	0	0	3,900	0 0	0	0 0	0	0 3,900
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	3,900	0	3,900	0	3,900	0	0	0	3,900	0 0	0	0 0	0	0 3,900
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	3,900	3,900	0	3,900	o	0	0	3,900	0 0	0	0 0	0	0 3,900
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	3,900	3,900	o	0	0	3,900	0 0	0	0 0	0	0 3,900
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	3,900	3,900	o	0	0	3,900	0 0	0	0 0	0	0 3,900
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0 0	0	0 0	0	0 3,900
2 25	Vehicle/Equipment Purchae - 2022	CW S6 03	0	0	0	0	0	0	3,900	3,900	0	0	0	3,900	0 0	0	0 0	0	0 3,900
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	3,900	3,900	o	0	0	3,900	0 0	0	0 0	0	0 3,900
	Sub-total		6,876	6,900	3,900	3,900	3,900	25,476	19,500	44,976	0	0	0	44,976	0 0)	0 0	0	0 44,976
FLT000486	EMS-Fleet Replacement																		
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	691	0	0	0	0	691	0	691	o	0	0	691	0 0	0	0 0	0	0 691
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	20	0	0	0	0	20	0	20	0	0	0	20	0 0	0	0 0	0	0 20
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	69	0	0	0	0	69	0	69	o	0	0	69	0 0	0	0 0	0	0 69
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	4,062	0	0	0	0	4,062	0	4,062	o	0	0	4,062	0 0	0	0 0	0	0 4,062
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	4,175	0	0	0	4,175	0	4,175	o	0	0	4,175	0 0	0	0 0	0	0 4,175
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	4,099	0	0	4,099	0	4,099	o	0	0	4,099	0 0	0	0 0	0	0 4,099
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	4,191	0	4,191	0	4,191	o	0	0	4,191	0 0	0	0 0	0	0 4,191
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	4,409	4,409	0	4,409	o	0	0	4,409	0 0	0	0 0	0	0 4,409
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	4,460	4,460	o	0	0	4,460	0 0	0	0 0	0	0 4,460
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	4,584	4,584	o	0	0	4,584	0 0	0	0 0	0	0 4,584
2 23	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	4,986	4,986	o	0	0	4,986	0 0	0	0 0	0	0 4,986
2 24	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	5,435	5,435	o	0	0	5,435	0 0	0	0 0	0	0 5,435
0 25	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	5,506	5,506	0	0	0	5,506	0 0	0	0 0	0	0 5,506
	Sub-total		4,842	4,175	4,099	4,191	4,409	21,716	24,971	46,687	0	0	0	46,687	0 0	0	0 0	0	0 46,687
			+					•			•								

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Fieel Se	er vices																			
				Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cui	rent and Fu	iture Year Cash Fl	ow Comm	nitments	Financed	IBy		
	oject No. <u>Project Name</u> ubProj No. Sub-project Name	Ward Stat. Cat	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves Funds	Capital from Current	Other 1	Other2	Deb Recove Debt		Total Financin
FLT000487	Fire-Fleet Replacement																			
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	36	0	0	0	0	36	0	36	0	0	0	36 0	o c)	0 0	0	0	36
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	69	0	0	0	0	69	0	69	0	0	0	69 (o c)	0 0	0	0	6
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	1,539	0	0	0	0	1,539	0	1,539	0	0	0	1,539 (D ()	0 0	0	0	1,53
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	6,700	0	0	0	0	6,700	0	6,700	0	0	0	6,700	o c)	0 0	0	0	6,700
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	5,203	2,000	0	0	0	7,203	0	7,203	0	0	0	7,203	o c)	0 0	0	0	7,20
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	6,803	0	0	0	6,803	0	6,803	0	0	0	6,803	o c)	0 0	0	0	6,80
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	7,203	0	0	7,203	0	7,203	0	0	0	7,203	o c)	0 0	0	0	7,20
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	7,203	0	7,203	0	7,203	0	0	0	7,203	o c)	0 0	0	0	7,20
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	7,203	7,203	0	7,203	0	0	0	7,203	o c)	0 0	0	0	7,203
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0 0)	0 0	0	0	7,20
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	o c)	0 0	0	0	7,20
2 24	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	o c)	0 0	0	0	7,20
2 25	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	o c)	0 0	0	0	7,20
0 26	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	7,203	7,203	0	0	0	7,203	0 0)	0 0	0	0	7,20
	Sub-total		13,547	8,803	7,203	7,203	7,203	43,959	36,015	79,974	0	0	0	79,974	0 0)	0 0	0 0	0	79,974
FLT000489	<u>Zoo-Fleet Replacement</u>																			
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	28	0	0	0	0	28	0	28	0	0	0	28 0	0 0)	0 0	0	0	2
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	350	0	0	0	0	350	0	350	0	0	0	350 0	0 0)	0 0	0	0	35
2 17	Vehicle/Equipment Purchase - 2015	CW S6 03	0	350	0	0	0	350	0	350	0	0	0	350 0	0 0)	0 0	0	0	35
2 18	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	350	0	0	350	0	350	0	0	0	350 0	o c)	0 0	0	0	35
2 19	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	350	0	350	0	350	0		0	350 0	o c)	0 0	0	0	35
2 20	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0		350		0	350	0				0 0		0 0		0	35
2 21	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0			0		· .	350					0 0		0 0	0	0	35
2 22	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	350	350	0	0	0	350 (0 0)	0 0	0	0	35

Report 7C

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

1100		5																			
						Cu	rrent and F	uture Year	[·] Cash Flo	w Commitn	nents			Cu	rrent and Fu	uture Year Cash F	low Comn	nitments	Financed	Ву	
<u>Sub-</u> Priori	-	<u>lo. Project Name</u> No. Sub-project Name	Ward	Stat. C	at. 2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves Funds	Capital e from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing
FLT00	0489 <u>Zoo-</u>	Fleet Replacement																			
2	23 Vehi	cle/Equipment Purchase - 2021	CW	S6 (13	0	o a	0	0	0	350	350	o	C) 0	350	0 0	D	0 0	0 0	350
2	24 Vehi	cle/Equipment Purchase - 2022	CW	S6 (13	0	o 0	0	0	0	350	350	o	C	0 0	350	0 0	0	0 0	0 0	350
0	25 Vehi	cle/Equipment Purchase - 2023	CW	S6 (13	0	o a	0	0	0	350	350	0	C) 0	350	0 0	0	0 0	0 0	350
		Sub-total			3	78 35	0 350	350	350	1,778	1,750	3,528	0	C) 0	3,528	0 0	0	0 0	0 0	3,528
<u>FLT00</u>	0491 <u>Exhil</u>	pition Place - Fleet Replacement																			
2	15 Vehi	cle/Equipment Purchase - 2013	CW	S2 (13	78	0 0	0	0	78	0	78	0	C) 0	78	0 0	D	0 0	0 0	78
2	16 Vehi	cle/Equipment Purchase - 2014	CW	S4 (3 3	29	0 0	0	0	329	0	329	0	C) 0	329	0 0	0	0 0	0 0	329
2	17 Vehi	cle/Equipment Purchase - 2015	CW	S6 (13	0 36	1 0	0	0	361	0	361	0	C) 0	361	0 0	0	0 0	0 0	361
2	18 Vehi	cle/Equipment Purchase - 2016	CW	S6 (13	0	0 371	0	0	371	0	371	0	C) 0	371	0 0	0	0 0	0 0	371
2	19 Vehi	cle/Equipment Purchase - 2017	CW	S6 (13	0	0 C	383	0	383	0	383	0	C) 0	383	0 0	D	0 0	0 0	383
2	20 Vehi	cle/Equipment Purchase - 2018	CW	S6 (13	0	D 0	0	394	394	0	394	0	C) 0	394	0 0	D	0 0	0 0	394
2	21 Vehi	cle/Equipment Purchase - 2019	CW	S6 (3	0	o 0	0	0	0	406	406	0	C) 0	406	0 0	0	0 0	0 0	406
2	22 Vehi	cle/Equipment Purchase - 2020	CW	S6 (13	0	D 0	0	0	0	400	400	0	C) 0	400	0 0	0	0 0	0 0	400
2	23 Vehi	cle/Equipment Purchase - 2021	CW	S6 (13	0	D 0	0	0	0	400	400	0	C) 0	400	0 0	0	0 0	0 0	400
2	24 Vehi	cle/Equpment Purchase - 2022	CW	S6 (13	0	0 0	0	0	0	400	400	0	C) 0	400	0 0	0	0 0	0 0	400
0	25 Vehi	cle/Equipment Purchase - 2023	CW	S6 (13	0	D 0	0	0	0	400	400	0	C) 0	400	0 0	0	0 0	0 0	400
		Sub-total			4	07 36	1 371	383	394	1,916	2,006	3,922	0	C) 0	3,922	0 (0	0 0	0 0	3,922
<u>FLT00</u>	0492 Fleet	t Replacement - Insurance Contingen	<u>icy</u>																		
1	13 Insu	rance Contingency - 2012	CW	S2 (3 3	36	D 0	0	0	336	0	336	0	C) 0	336	0 0	0	0 0	0 0	336
2	14 Insu	rance Contingency - 2013	CW	S2 (13 1	50	D 0	0	0	150	0	150	o	C) 0	150	0 0	0	0 0	0 0	150
2	15 Insu	rance Contingency - 2014	CW	S4 (13 1	50	o c	0	0	150	0	150	o	C) 0	150	0 0	C	0 0	0 0	150
2	16 Insu	rance Contingency - 2015	CW	S6 (13	0 15	o a	0	0	150	0	150	0	C) 0	150	0 0	0	0 0	0 0	150
2	17 Insur	rance Contingency - 2016	CW	S6 (13	0	0 150	0	0	150	0	150	o	C	0 0	150	0 0	D	0 0	0 0	150
2	18 Insu	rance Contingency - 2017	CW	S6 (3	0	o 0	150	0	150	0	150	o	C	0 0	150	0 0	0	0 0	0 0	150
										•	•										

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

							Curre	ent and Fi	uture Year	Cash Flov	w Commitr	nents			Cur	rent and F	uture Year Cash	Flow Com	nitments	Financed	Bv		
							Curre								Gui				minents	manceu	Debi		
<u>Sub</u> Prio		<u>ject No. Project Name</u> Proj No. Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves Fund	Capital rve from ds Current	Other 1	Other2			Total Financing
FLT0	00492	Fleet Replacement - Insurance Contingen	су																				
2	19	Insurance Contingency - 2018	CW	S6	03	0	0	0	0	150	150	0	150	c	0	0	150	0	0	0 0	0	0	150
2	20	Insurance Contingency - 2019	CW	S6	03	0	0	0	0	0	0	150	150	c	0	0	150	0	0	0 0	0	0	150
2	21	Insurance Contingency - 2020	CW	S6	03	0	0	0	0	0	0	150	150	c	0	0	150	0	0	0 0	0	0	150
2	22	Insurance Contingency - 2021	CW	S6	03	0	0	0	0	0	0	150	150	c	0	0	150	0	0	0 0	0	0	150
2	23	Insurance Contingency - 2022	CW	S6	03	0	0	0	0	0	0	150	150	c	0	0	150	0	0	0 0	0	0	150
0	24	Insurance Contingency - 2023	CW	S6	03	0	0	0	0	0	0	150	150	с	0	0	150	0	0	0 0	0	0	150
		Sub-total				636	150	150	150	150	1,236	750	1,986	0	0	0	1,986	0	0	0 0	0	0	1,986
FLT9	06279	Fuel Site Closures, Upgrades & Replacem	nent																				
1		Fuel Site Closure, Upgrade & Replacemen 2011		S2	04	194	0	0	0	0	194	0	194	c	0	0	194	0	0	0 0	0	0	194
1	6	Fuel Site Closure, Upgrade & Replacemen 2012	nt - CW	S2	04	1,049	0	0	0	0	1,049	0	1,049	c	0	0	1,049	0	0	0 0	0	0	1,049
2	7	Fuel Site Closure, Upgrade & Replacemen 2013	nt - CW	S2	04	1,360	0	0	0	0	1,360	0	1,360	с	0	0	1,360	0	0	0 0	0	0	1,360
2	8	Fuel Site Closure, Upgrade & Replacemen 2014	nt - CW	S4	04	500	1,100	0	0	0	1,600	0	1,600	c	0	0	1,600	0	0	0 0	0	0	1,600
2	9	Fuel Site Closure, Upgrade & Replacemen 2015	nt - CW	S6	04	0	1,650	0	0	0	1,650	0	1,650	c	0	0	1,650	0	0	0 0	0	0	1,650
2	10	Fuel Site Closure, Upgrade & Replaceme - 2016	ent CW	S6	04	0	0	1,700	0	0	1,700	0	1,700	c	0	0	1,700	0	0	0 0	0	0	1,700
2	11	Fuel Site Closure, Upgrade & Replacemen 2017	nt - CW	S6	04	0	0	0	1,750	0	1,750	0	1,750	c	0	0	1,750	0	0	0 0	0	0	1,750
2	12	Fuel Site Closure, Upgrade & Replacemen 2018	nt - CW	S6	04	0	0	0	0	1,800	1,800	0	1,800	c	0	0	1,800	0	0	0 0	0	0	1,800
2	13	Fuel Site Closure, Upgrade & Replacemen 2019	nt - CW	S6	04	0	0	0	0	0	0	1,850	1,850	C	0	0	1,850	0	0	0 0	0	0	1,850
2	14	Fuel Site Closure, Upgrade & Replacemen 2020	nt - CW	S6	04	0	0	0	0	0	0	1,900	1,900	C	0	0	1,900	0	0	0 0	0	0	1,900
2	15	Fuel Site Closure, Upgrade & Replacemen 2021	nt - CW	S6	04	0	0	0	0	0	0	1,950	1,950	C	0	0	1,950	0	0	0 0	0	0	1,950
2	16	Fuel Site Closure, Upgrade & Replacemen 2022	nt - CW	S6	04	0	0	0	0	0	0	2,000	2,000	c	0	0	2,000	0	0	0 0	0	0	2,000
0	17	Fuel Site Closures/Upgrade & Replacements - 2023	CW	S6	04	0	0	0	0	0	0	2,050	2,050	c	0	0	2,050	0	0	0 0	0	0	2,050
		Sub-total				3,103	2,750	1,700	1,750	1,800	11,103	9,750	20,853	0	0	0	20,853	0	0	0 C	0	0	20,853
FLT9	06593	Arena Boards - Replacement of Ice Resur	facers																				
2	10	Vehicle/Equipment Purchase - 2013	CW	S2	03	22	0	0	0	0	22	0	22	C	0	0	22	0	0	0 0	0	0	22

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

				Curr	ent and Fu	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and Fi	uture Year Cash	Flow Com	nitments	Financed	Ву		
	<u>ject No. Project Name</u> pProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reser Reserves Fund	Capital rve from ds Current	Other 1	Other2	Reco	ebt - verable	Total Financing
<u>FLT906593</u>	Arena Boards - Replacement of Ice Res	surfacers																		
2 11	Vehicle/Equipment Purchase - 2014	CW S4 03	100	0	0	0	0	100	0	100	0	C	0	100	0	0	0 0	0	o	100
2 13	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	105	0	0	105	0	105	0	C	0	105	0	0	0 0	0	0	105
2 14	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	108	0	108	0	108	0	C	0	108	0	0	0 0	0	0	108
2 15	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	110	110	0	110	0	C	0	110	0	0	0 0	0	o	110
2 16	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	112	112	0	C	0	112	0	0	0 0	0	0	112
2 17	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	115	115	0	C	0	115	0	0	0 0	0	o	115
2 18	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	236	236	0	C	0	236	0	0	0 0	0	o	236
2 19	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	120	120	0	C	0	120	0	0	0 0	0	o	120
0 20	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	125	125	0	C	0	125	0	0	0 0	0	0	125
	Sub-total		122	0	105	108	110	445	708	1,153	0	C	0	1,153	0	0	0 0	0	0	1,153
FLT906672	Green Fleet Plan																			
17	Green Fleet Plan - 2011	CW S2 02	24	0	0	0	0	24	0	24	0	C	0	24	0	0	0 0	0	0	24
18	Green Fleet Plan - 2012	CW S2 02	232	0	0	0	0	232	0	232	0	C	0	232	0	0	0 0	0	o	232
29	Green Fleet Plan - 2013	CW S2 02	250	0	0	0	0	250	0	250	0	C	0	250	0	0	0 0	0	o	250
2 10	Green Fleet Plan - 2014	CW S4 02	100	0	0	0	0	100	0	100	0	C	0	100	0	0	0 0	0	0	100
2 11	Green Fleet Plan - 2015	CW S6 02	0	250	0	0	0	250	0	250	0	C	0	250	0	0	0 0	0	0	250
2 12	Green Fleet Plan - 2016	CW S6 02	0	0	250	0	0	250	0	250	0	C	0	250	0	0	0 0	0	0	250
2 13	Green Fleet Plan - 2017	CW S6 02	0	0	0	250	0	250	0	250	0	C	0	250	0	0	0 0	0	0	250
2 14	Green Fleet Plan - 2018	CW S6 02	0	0	0	0	250	250	0	250	0	C	0	250	0	0	0 0	0	o	250
2 15	Green Fleet Plan - 2019	CW S6 02	0	0	0	0	0	0	250	250	0	C	0	250	0	0	0 0	0	0	250
2 16	Green Fleet Plan - 2020	CW S6 02	0	0	0	0	0	0	250	250	0	C	0	250	0	0	0 0	0	0	250
2 17	Green Fleet Plan - 2021	CW S6 02	0	0	0	0	0	0	250	250	0	C	0	250	0	0	0 0	0	0	250
2 18	Green Fleet Plan - 2022	CW S6 02	0	0	0	0	0	0	250	250	0	C	0	250	0	0	0 0	0	0	250

Report 7C

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

				Curr	ent and Fu	uture Year	Cash Flo	w Commitr	nents			Cu	rrent and F	uture Year Cash	Flow Com	mitment	s Finance	ed By			
	<u>pject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reser Reserves Fund	Capital ve from ds Curren		1 Other	2 De	Debt - Recovera		Total Financing
FLT906672	· · · ·																				
0 19	Green Fleet Plan - 2023	CW S6 02	0	0	0	0	0	0	250	250	o	0	0	250	0	0	0	0	0	0	250
	Sub-total		606	250	250	250	250	1,606	1,250	2,856	0	0	0	2,856	0	0	0	0	0	0	2,856
FLT906862	Fleet Services - Fleet Replacement																				
2 10	Vehicle/Equipment Purchase - 2015	CW S6 03	0	188	0	0	0	188	0	188	o	0	0	188	0	0	0	0	0	0	188
2 11	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	236	0	0	236	0	236	o	0	0 0	236	0	0	0	0	0	0	236
2 12	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	236	0	236	0	236	o	0	0	236	0	0	0	0	0	0	236
2 13	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	236	236	0	236	o	0	0	236	0	0	0	0	0	0	230
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	236	236	O	0	0	236	0	0	0	0	0	0	236
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	240	240	o	0	0	240	0	0	0	0	0	0	240
2 16	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	240	240	o	0	0 0	240	0	0	0	0	0	0	24
2 17	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	240	240	o	0	0	240	0	0	0	0	0	0	24
0 18	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	240	240	o	0	0	240	0	0	0	0	0	0	240
	Sub-total		0	188	236	236	236	896	1,196	2,092	0	0	0	2,092	0	0	0	0	0	0	2,092
FLT906863	Facilities Mgmt & Real Estate - Fleet R	eplacemer																			
17	Vehicle/Equipment Purchase - 2012	CW S2 03	217	0	0	0	0	217	0	217	C	0	0	217	0	0	0	0	0	0	217
28	Vehicle/Equipment Purchase - 2013	CW S2 03	760	0	0	0	0	760	0	760	o	0	0 0	760	0	0	0	0	0	0	760
2 10	Vehicle/Equipment Purchase - 2015	CW S6 03	0	462	0	0	0	462	0	462	o	0	0	462	0	0	0	0	0	0	46
2 11	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	904	0	0	904	0	904	C	0	0	904	0	0	0	0	0	0	904
2 12	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	172	0	172	0	172	o	0	0	172	0	0	0	0	0	0	17
2 13	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	742	742	0	742	o	0	0	742	0	0	0	0	0	0	74
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	130	130	o	0	0	130	0	0	0	0	0	0	13
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	417	417	o	0	0	417	0	0	0	0	0	0	417
2 16	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	643	643	C	0	0	643	0	0	0	0	0	0	643
2 17	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	436	436	o	0	0 0	436	0	0	0	0	0	0	436
								•	•	. '	•										

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

				Curre	nt and Fu	iture Year (Cash Flo	w Commitn	nents			Cui	rent and Fi	uture Year Ca	ash Flow Com	mitments	Finance	i By		
	oject No. <u>Project Name</u> IbProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves F	Capita eserve from unds Currer		1 Other2	Rec	Debt - overable	Total Financing
FLT906863											Cubbidiou									
0 18	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	497	497	C	0 0	0	497	0	0	0 0	0	0	497
	Sub-total		977	462	904	172	742	3,257	2,123	5,380	0	0	0	5,380	0	0	0) (C	5,380
FLT906864	Clerks - Fleet Replacement																			
29	Vehicle/Equipment Purchase - 2014	CW S4 03	30	0	0	0	0	30	0	30	C	0 0	0	30	0	0	0 0	0	0	30
2 10	Vehicle/Equipment Purchase - 2015	CW S6 03	0	109	0	0	0	109	0	109	c	0 0	0	109	0	0	0 0	0	0	109
2 11	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	106	0	0	106	0	106	C	0 0	0	106	0	0	0 0	0	0	106
2 12	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	53	0	53	0	53	c	0 0	0	53	0	0	0 0	0	0	53
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	50	50	c	0 0	0	50	0	0	0 0	0 0	0	50
	Sub-total		30	109	106	53	0	298	50	348	0	0	0	348	0	0	0) (C	348
FLT906865	Toronto Water - Fleet Replacement																			
13	Vehicle/Equipment Purchase - 2008	CW S2 03	11	0	0	0	0	11	0	11	c	0 0	0	11	0	0	0 0	0	0	11
17	Vehicle/Equipment Purchase - 2012	CW S2 03	490	0	0	0	0	490	0	490	c	0 0	0	490	0	0	0 0	0	0	490
28	Vehicle/Equipment Purchase - 2013	CW S2 03	2,559	0	0	0	0	2,559	0	2,559	C	0 0	0	2,559	0	0	0 0	0	0	2,559
29	Vehicle/Equipment Purchase - 2014	CW S4 03	1,000	3,428	0	0	0	4,428	0	4,428	c	0 0	0	4,428	0	0	0 0	0	0	4,428
2 10	Vehicle/Equipment Purchase - 2015	CW S6 03	0	3,250	0	0	0	3,250	0	3,250	c	0 0	0	3,250	0	0	0 0	0	0	3,250
2 11	Vehicle/Eqipment Purchases - 2016	CW S6 03	0	0	4,706	0	0	4,706	0	4,706	c	0 0	0	4,706	0	0	0 0	0	0	4,706
2 12	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	7,290	0	7,290	0	7,290	c	0 0	0	7,290	0	0	0 0	0	0	7,290
2 13	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	4,371	4,371	0	4,371	c	0 0	0	4,371	0	0	0 0	0	0	4,371
2 14	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	8,600	8,600	c	0 0	0	8,600	0	0	0 0	0	0	8,600
2 15	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	6,670	6,670	c	0 0	0	6,670	0	0	0 0	0	0	6,670
2 17	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	3,745	3,745	c	0 0	0	3,745	0	0	0 0	0 0	0	3,745
2 18	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	5,409	5,409	c	0 0	0	5,409	0	0	0 0	0 0	0	5,409
0 19	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	3,599	3,599	c	0 0	0	3,599	0	0	0 0	0	0	3,599
	Sub-total		4,060	6,678	4,706	7,290	4,371	27,105	28,023	55,128	0	0	0	55,128	0	0	0 0) (C	55,128
FLT907053	Maintenance System Upgrade																			
CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Diversion in the proof Name in the Proof Na																					
Sub: Expand: Data Barlier Under Aller A					Curr	ent and Fu	ture Year	Cash Flov	v Commitr	nents			Cui	rrent and F	uture Year Cash	Flow Comm	nitments	Finance	d By		
Eliticity Municipanse System Ligends Under line Municipanse System Ligends Set of all set of al			Ward Stat. Cat.	2014	2015	2016	2017	2018				Grants and	Federal Subsidy	Development Charges	Reserves Funds	Capital re from Current	Other ⁻	Other2	Red	Debt - coverable	^e Total Financing
Image: syname Lyname Syname																					
Substain Substain Substain Image	2 6	Maintenance System Upgrade - 2016	CW S6 04	0	0	600	0	0	600	0	600	C	0	0	600	0	0	0 0	0 0	0	600
Line Line <thlin< th=""> Line Line <thl< td=""><td>2 7</td><td>Maintenance System Upgrade - 2022</td><td>CW S6 04</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td><td>700</td><td>700</td><td>o</td><td>0</td><td>0 0</td><td>700</td><td>0</td><td>0</td><td>0 0</td><td>0 0</td><td>0</td><td>700</td></thl<></thlin<>	2 7	Maintenance System Upgrade - 2022	CW S6 04	0	0	0	0	0	0	700	700	o	0	0 0	700	0	0	0 0	0 0	0	700
2 8 VehicleEquipment Purchase-2015 CW SR 0 33 0 0 33 0 0 33 0		Sub-total		0	0	600	0	0	600	700	1,300	0	0	0 0	1,300	0	0	0	0 0	(0 1,300
2 9 Vehicle/Equipment Purchase-2016 CW S6 0 0 98 0 08 0 98 0 98 0 98 0 98 0 98 0 98 0 98 0 98 0 98 0 98 0 98 0 98 0 0 98 0 0 98 0 0 98 0	FLT907266	EDCT - Fleet Replacement																			
2 10 Vehicle Equipment Purchase - 2017 CW 58 03 0 80 00 80 00 60 60 00<	2 8	Vehicle/Equipment Purchase - 2015	CW S6 03	0	33	0	0	0	33	0	33	C	0	0	33	0	0	0 0	0 0	0	33
2 12 Vehicle:Equipment Purchase - 2019 CW S6 03 0	29	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	98	0	0	98	0	98	C	0	0	98	0	0	0 0	0 0	0	98
13 Vehicle/Equipment Purchase - 2020 CW Se 03 0	2 10	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	80	0	80	0	80	O	0	0 0	80	0	0	0 0	0 0	0	80
2 14 Vehicle/Equipment Purchase - 2021 CW Se 03 0	2 12	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	34	34	C	0	0	34	0	0	0 0	0 0	0	34
N N Vehicle/Equipment Purchase - 2023 CW Se O O O O O O Se O O O Se O	2 13	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	36	36	o	0	0	36	0	0	0 0	0 0	0	36
K K	2 14	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	75	75	C	0	0	75	0	0	0 (0 0	0	75
FLTBUTZER Toronto Building - Fleet Replacement Image: Constraint of the second of the	0 16	Vehicle/Equipment Purchase - 2023	CW S6 03	0	0	0	0	0	0	50	50	o	0	0	50	0	0	0 0	0 0	0	50
2 8 Vehicle/Equipment Purchase - 2015 CW 56 03 100 0 0 100 100		Sub-total		0	33	98	80	0	211	195	406	0	0	0	406	0	0	0	0 0	(0 406
2 10 Vehicle/Equipment Purchase - 2017 CW S6 03 0 0 57 0 58 0	FLT907268	Toronto Building - Fleet Replacement																			
2 11 Vehicle/Equipment Purchase - 2018 CW S6 03 0 0 89 88 90 89 0 0 99 0 90	2 8	Vehicle/Equipment Purchase - 2015	CW S6 03	0	100	0	0	0	100	0	100	o	0	0	100	0	0	0 0	0 0	0	100
2 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0 0 0 0 45 45 0 0 0 45 0 0 45 0 0 45 0 0 45 0 0 45 0	2 10	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	57	0	57	0	57	o	0	0 0	57	0	0	0 0	0 0	0	57
2 14 Vehicle/Equipment Purchase - 2021 CW S6 03 0 0 05 35 0 <td>2 11</td> <td>Vehicle/Equipment Purchase - 2018</td> <td>CW S6 03</td> <td>0</td> <td>0</td> <td>0</td> <td>0</td> <td>89</td> <td>89</td> <td>0</td> <td>89</td> <td>C</td> <td>0</td> <td>0</td> <td>89</td> <td>0</td> <td>0</td> <td>0 0</td> <td>0 0</td> <td>0</td> <td>89</td>	2 11	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	89	89	0	89	C	0	0	89	0	0	0 0	0 0	0	89
2 15 Vehicle/Equipment Purchase - 2022 CW S6 03 0	2 13	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	45	45	o	0	0 0	45	0	0	0 0	0 0	0	45
FLT907269 PPF&A - Fleet Replacement CW S6 03 0 32 0 0 32 0 0 32 0 0 32 0 0 2 8 Vehicle/Equipment Purchase - 2015 CW S6 03 0 32 0 0 32 0 32 0 34 0 0 34 0 0 2 12 Vehicle/Equipment Purchase - 2015 CW S6 03 0 0 0 0 0 34 0	2 14	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	35	35	o	0	0	35	0	0	0 (0 0	0	35
FLT907269 PPF&A - Fleet Replacement Image: Constraint of the constraint of th	2 15	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	45	45	C	0	0	45	0	0	0 0	0 0	0	45
2 8 Vehicle/Equipment Purchase - 2015 CW S6 032 0 032 0 322 0 032 0 032 0 032 0 032 0 032 0 032 0 032 0 032 0 00 0 </td <td></td> <td>Sub-total</td> <td></td> <td>0</td> <td>100</td> <td>0</td> <td>57</td> <td>89</td> <td>246</td> <td>125</td> <td>371</td> <td>0</td> <td>0</td> <td>0</td> <td>371</td> <td>0</td> <td>0</td> <td>0</td> <td>0 0</td> <td>(</td> <td>0 371</td>		Sub-total		0	100	0	57	89	246	125	371	0	0	0	371	0	0	0	0 0	(0 371
2 12 Vehicle/Equipment Purchase - 2019 CW S6 03 0 0 0 0 34 34 0 0 34 0 0 34 0 0 34 0 0 34 0	FLT907269	PPF&A - Fleet Replacement																			
2 13 Vehicle/Equipment Purchase - 2020 CW S6 03 0 0 0 0 0 0 36 36 0 0 0 36 0 0	2 8	Vehicle/Equipment Purchase - 2015	CW S6 03	0	32	0	0	0	32	0	32	o	0	0	32	0	0	0 0	0 0	0	32
	2 12	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	34	34	O	0	0 0	34	0	0	0 0	0 0	0	34
2 14 Vehicle/Equipment Purchase - 2021 CW S6 03 0 0 0 0 0 0 40 40 0 0 0 40 0 0	2 13	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	36	36	o	0	0	36	0	0	0 0	0 0	0	36
	2 14	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	40	40	o	0	0	40	0	0	0 0	0 0	0	40

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

Fleet Services

Current and Future Year Cash Flow Commitments Current and Future Year Cash Flow Commitments Financed By Debt Capital Total Federal Development Reserves Funds Sub- Project No. Project Name Total Total Provincial Reserve Recoverable from Total Grants and 2019-2023 2014-2023 Current PrioritySubProj No. Sub-project Name Ward Stat. Cat. 2014-2018 Other 1 Other 2 Debt Financing Subsidies FLT907269 PPF&A - Fleet Replacement 2 15 Vehicle/Equipment Purchase - 2022 CW S6 Λ Sub-total Shelter, Support & Housing Admin-Fleet Replace FLT907271 2 7 Vehicle/Equipment Purchase - 2014 CW S4 2 8 Vehicle/Equipment Purchase - 2015 CW S6 Vehicle/Equipment Purchase - 2021 CW S6 2 15 Vehicle/Equipment Purchase - 2022 CW S6 Sub-total Fleet Mgt System & Fuel System Integration FLT907272 1 1 Fleet Mgt System & Fuel System Integration CW S2 - 2009 2 6 Fleet Mgt System & Fuel System Integration CW S4 - 2014 2 8 Fleet Mgt System & Fuel System Integration CW S6 - 2015 Fleet Mgt System & Fuel System Integration CW S6 2 9 - 2016 Fleet Mgt System & Fuel System Integration CW S6 2 10 - 2017 2 11 Fleet Mgt System & Fuel System Integration CW S6 - 2018 1,519 1,519 1,519 Sub-total 1,519 Human Resources - Fleet Replacement FLT907601 2 3 Vehicle/Equipment Purchase - 2014 CW S4 2 4 Vehicle/Equipment Purchase - 2022 CW S6 Sub-total Information & Technology - Fleet Replacement FLT907602 Vehicle/Equipment Purchase - 2019 CW S6 Ω Vehicle/Equipment - Purchase - 2014 CW S4 0 5 C 0 6 Vehicle/Equipment Purchase - 2022 CW S6 Sub-total

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 3

				Curre	ent and Fu	iture Year	Cash Flov	w Commitn	nents			Cu	rrent and Fu	ture Year	Cash Flo	ow Comm	nitments	Financed	Ву		
	<u>pject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Reco	ebt - verable	Total Financing
FLT907912	Toronto Community Housing Corp Fle	et Replac																			
1 1	Vehilce/Equipment Purchase - 2013	CW S2 03	415	0	0	0	0	415	0	415	0	(0 0	415	0	()	0 0	0	0	415
12	Vehicle/Equipment Purchase - 2014	CW S4 03	570	0	0	0	0	570	0	570	0	(0 0	570	0	()	0 0	0	0	570
13	Vehicle/Equipment Purchase - 2015	CW S6 03	0	510	0	0	0	510	0	510	0	(0 0	510	0	()	0 0	0	0	510
14	Vehicle/Equipment Purchase - 2016	CW S6 03	0	0	260	0	0	260	0	260	0	(0 0	260	0	()	0 0	0	0	260
15	Vehicle/Equipment Purchase - 2017	CW S6 03	0	0	0	1,235	0	1,235	0	1,235	0	(0 0	1,235	0	()	0 0	0	0	1,235
16	Vehicle/Equipment Purchase - 2018	CW S6 03	0	0	0	0	810	810	0	810	0	(0 0	810	0	()	0 0	0	0	810
17	Vehicle/Equipment Purchase - 2019	CW S6 03	0	0	0	0	0	0	450	450	0	(0 0	450	0	()	0 0	0	0	450
18	Vehicle/Equipment Purchase - 2020	CW S6 03	0	0	0	0	0	0	120	120	0	(0 0	120	0	()	0 0	0	0	120
19	Vehicle/Equipment Purchase - 2021	CW S6 03	0	0	0	0	0	0	60	60	0	(0 0	60	0	()	0 0	0	0	60
1 10	Vehicle/Equipment Purchase - 2022	CW S6 03	0	0	0	0	0	0	60	60	0	(0 0	60	0	()	0 0	0	0	60
0 12	VEHICLE REPLACEMENT - 2013	CW S3 03	-220	0	0	0	0	-220	0	-220	0	(0 0	-220	0	()	0 0	0	0	-220
	Sub-total		765	510	260	1,235	810	3,580	690	4,270	0	(0 0	4,270	0	()	0 0	0	0	4,270
Total P	rogram Expenditure		54,926	62,422	43,794	46,939	43,036	251,117	225,869	476,986	0	(0 0	476,986	0	()	0 0	0	0	476,986

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2,S5,S6 Part C Sub-Project Status S2,S3,S4

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3

0	Current and	Future Ye	ar Cash F	low Comr	nitments ar	d Estimate	s		Curren	t and Future	Year Cas	h Flow C	ommitme	nts and	Estimates	Financed By	
2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and		evelopment Charges			Capital from Current	Other 1	Other2		le Total Financing
								Subsidies		g							
54,926	62,422	43,794	46,939	43,036	251,117	225,869	476,986	0	0	0	476,986	0	0	(0 0	0	0 476,986
54,926	62,422	43,794	46,939	43,036	251,117	225,869	476,986	0	0	0	476,986	0	0	(0 0	0	0 476,986
	2014	2014 2015 54,926 62,422	2014 2015 2016 54,926 62,422 43,794	2014 2015 2016 2017 54,926 62,422 43,794 46,939	2014 2015 2016 2017 2018 54,926 62,422 43,794 46,939 43,036	2014 2015 2016 2017 2018 2014-2018 54,926 62,422 43,794 46,939 43,036 251,117	Z014 2015 2016 2017 2018 Z014-2018 Z019-2023 54,926 62,422 43,794 46,939 43,036 251,117 225,869	2014 2015 2016 2017 2018 2014-2018 2019-2023 2014-2023 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986	Z014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2023 Provincial Grants and Subsidies 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2023 Provincial Grants and Subsidies Federal D Subsidies 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2023 Total 2014-2023 Provincial Grants and Subsidies Federal Development Subsidies 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0 0	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2023 Provincial Grants and Subsidies Federal Subsidies Development Charges Federal Reserves 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0 0 476,986	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2018 Total 2014-2023 Provincial Subsidies Federal Subsidies Development Subsidies Reserve Subsidies 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0 0 476,986 0	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2023 Total 2014-2023 Provincial Grants and Subsidies Development Subsidies Reserve Subsidies Capital from Current 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0 0 476,986 0 0	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2028 Total 2014-2028 Federal Subsidies Development Subsidies Reserve Subsidies Capital from Current Other 1 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0 0 476,986 0 0 0	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2023 Provincial Subsidies Federal Subsidies Development Charges Reserve Funds Capital from Current Capital Other 1 Other 1 Ot	2014 2015 2016 2017 2018 Total 2014-2018 Total 2019-2023 Total 2014-2018 Total 2014-2018 Total 2014-2018 Total 2014-2023 Provincial Grants and Subsidies Development Subsidies Reserve Subsidies Capital Federal Charges Reserves Capital From Current Debt - Other 1 Debt - Other 2 54,926 62,422 43,794 46,939 43,036 251,117 225,869 476,986 0 0 0 476,986 0

Status Code Description

S2 S2 Prior Year (With 2014 and\or Future Year Cashflow)

S3 Prior Year - Change of Scope 2014 and\or Future Year Cost\Cashflow) S3

S4 S4 New - Stand-Alone Project (Current Year Only) S5 S5 New (On-going or Phased Projects)

S6 S6 New - Future Year (Commencing in 2015 & Beyond)

Category Code Description 01 Health and Safety C01

Legislated C02

02 03 State of Good Repair C03

04 Service Improvement and Enhancement C04

Growth Related C05 05

Reserved Category 1 C06 06 07

Reserved Category 2 C07

Appendix 4

2014 Recommended Cash Flow and Future Year Commitments Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

				ſ	-																
					Curr	ent and F	uture Yea	r Cash Flo	w Commitn	nents			Cu	rrent and F	uture Year Cas	sh Flow Co	ommitmen	s Financ	ed By		
	roject No. <u>Project Name</u> ubProj No. Sub-project Name	Ward Sta	t. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Res Reserves Fu	serve fro		1 Othe	r2 D	Debt - Recoverable ebt	Total Financing
FLT00047	5 Public Health - Fleet Replacement																				
2 16	Vehicle/Equipment Purchase - 2014	CW S4	03	24	0	0) 0	0	24	0	24	o	C	0	24	0	0	0	0	0 0	24
	Sub-total			24	0	0) 0	0	24	0	24	0	C	0	24	0	0	0	0	0 (24
FLT000476	<u> Library - Fleet Replacement</u>																				
1 13	Vehicle/Equipment Purchase - 2011	CW S2	03	91	0	0) 0	0	91	0	91	o	C	0	91	0	0	0	0	0 0	91
1 14	Vehicle/Equipment Purchase - 2012	CW S2	03	53	0	0) 0	0	53	0	53	o	C	0	53	0	0	0	0	0 0	53
2 15	Vehicle/Equipment Purchase - 2013	CW S2	03	25	0	0) 0	0	25	0	25	o	C	0	25	0	0	0	0	0 0	25
2 16	Vehicle/Equipment Purchase - 2014	CW S4	03	154	0	0) 0	0	154	0	154	o	C	0	154	0	0	0	0	0 0	154
	Sub-total			323	0	0) 0	0	323	0	323	0	C	0	323	0	0	0	0	0 0	323
FLT000478	<u>Parks, Forestry & Recreation-Fleet Rep</u>	lacement																			
2 15	Vehicle/Equipment Purchase - 2013	CW S2	03	2,764	0	0) 0	0	2,764	0	2,764	o	C	0	2,764	0	0	0	0	0 0	2,764
2 16	Vehicle/Equipment Purchase - 2014	CW S4	03	2,863	2,863	0) 0	0	5,726	0	5,726	C	C	0	5,726	0	0	0	0	0 0	5,726
	Sub-total			5,627	2,863	0) 0	0	8,490	0	8,490	0	C	0	8,490	0	0	0	0	0 0	8,490
FLT000479	<u>9</u> Purchasing & Materials Mgmt- Fleet Re	placemen																			
1 14	Vehicle/Equipment Purchase - 2012	CW S2	03	65	0	0) 0	0	65	0	65	o	C	0	65	0	0	0	0	0 0	65
2 16	Vehicle/Equipment Purchase - 2014	CW S4	03	85	0	0) 0	0	85	0	85	o	C	0	85	0	0	0	0	0 0	85
	Sub-total			150	0	0) 0	0	150	0	150	0	C	0	150	0	0	0	0	0 0	150
FLT00048	1 Municipal Licensing & Standards-Fleet	Replacem																			
1 14	Vehicle/Equipment Purchase - 2012	CW S2	03	759	0	0) 0	0	759	0	759	o	C	0	759	0	0	0	0	0 0	759
2 15	Vehicle/Equipment Purchase - 2013	CW S2	03	575	0	0) 0	0	575	0	575	o	C	0	575	0	0	0	0	0 0	575
	Sub-total			1,334	0	0) 0	0	1,334	0	1,334	0	C	0	1,334	0	0	0	0	0 0	1,334
FLT000482	2 Solid Waste - Fleet Replacement																				
1 11	Vehicle/Equipment Purchase - 2009	CW S2	03	8	0	0) 0	0	8	0	8	o	C	0	8	0	0	0	0	0 0	8
1 12	Vehicle/Equipment Purchase - 2010	CW S2	03	40	0	0) 0	0	40	0	40	o	C	0	40	0	0	0	0	0 0	40
1 14	Vehicle/Equipment Purchase - 2012	CW S2	03	144	0	0) 0	0	144	0	144	o	C	0	144	0	0	0	0	0 0	144
2 15	Vehicle/Equipment Purchase - 2013	CW S2	03	6,073	0	0) 0	0	6,073	0	6,073	C	C	0	6,073	0	0	0	0	0 0	6,073

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

				Curr	ent and F	uture Year	Cash Flo	w Commitr	nents			Cur	rent and F	uture Year Ca	sh Flow	Commi	itments	Finance	d Bv			
												001	. site and I							Debt -	Т	
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Re Reserves Fi	Serve f unds Cu	apital rom urrent	Other 1	Other2	2_De	Recovera	able	Total Financing
FLT000482																					\top	
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	3,732	8,708	0	0	0	12,440	0	12,440	0	0	0	12,440	0	0		0	0	0	0	12,440
	Sub-total		9,997	8,708	0	0	0	18,705	0	18,705	0	0	0	18,705	0	0		0	0	0	0	18,705
FLT000483	Technical Services Fleet Replacement																				╈	
1 12	Vehicle/Equipment Purchase - 2011	CW S2 03	22	0	0	0	0	22	0	22	0	0	0	22	0	0		0	0	0	0	22
1 13	Vehicle/Equipment Purchase - 2012	CW S2 03	81	0	0	0	0	81	0	81	0	0	0	81	0	0		0	0	0	0	81
2 14	Vehicle/Equipment Purchase - 2013	CW S2 03	309	0	0	0	0	309	0	309	o	0	0	309	0	0		0	0	0	0	309
	Sub-total		412	0	0	0	0	412	0	412	0	0	0	412	0	0		0	0	0	0	412
FLT000484	Transportation-Fleet Replacement																				+	
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	8	0	0	0	0	8	0	8	0	0	0	8	0	0		0	0	0	0	8
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	23	0	0	0	0	23	0	23	0	0	0	23	0	0		0	0	0	0	23
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	1,592	0	0	0	0	1,592	0	1,592	0	0	0	1,592	0	0		0	0	0	0	1,592
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	4,353	0	0	0	0	4,353	0	4,353	0	0	0	4,353	0	0		0	0	0	0	4,353
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	900	3,000	0	0	0	3,900	o	3,900	0	0	0	3,900	0	0		0	0	0	0	3,900
	Sub-total		6,876	3,000	0	0	0	9,876	0	9,876	0	0	0	9,876	0	0		0	0	0	0	9,876
FLT000486	EMS-Fleet Replacement																				+	
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	691	0	0	0	0	691	0	691	0	0	0	691	0	0		0	0	0	0	691
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	20	0	0	0	0	20	0	20	0	0	0	20	0	0		0	0	0	0	20
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	69	0	0	0	0	69	0	69	0	0	0	69	0	0		0	0	0	0	69
2 16	Vehicle/Equipment Purchase - 2014	CW S4 03	4,062	0	0	0	0	4,062	0	4,062	0	0	0	4,062	0	0		0	0	0	0	4,062
	Sub-total		4,842	0	0	0	0	4,842	0	4,842	0	0	0	4,842	0	0		0	0	0	0	4,842
FLT000487	Fire-Fleet Replacement																				+	
1 12	Vehicle/Equipment Purchase - 2010	CW S2 03	36	0	0	0	0	36	0	36	0	0	0	36	0	0		0	0	0	0	36
1 13	Vehicle/Equipment Purchase - 2011	CW S2 03	69	0	0	0	0	69	0	69	0	0	0	69	0	0		0	0	0	0	69
1 14	Vehicle/Equipment Purchase - 2012	CW S2 03	1,539	0	0	0	0	1,539	0	1,539	0	0	0	1,539	0	0		0	0	0	0	1,539
2 15	Vehicle/Equipment Purchase - 2013	CW S2 03	6,700	0	0	0	0	6,700	0	6,700	0	0	0	6,700	0	0		0	0	0	0	6,700
			I					I	I	I	I										I	

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

						Curre	ent and Fi	uture Year	Cash Flo	w Commitr	nents			Cur	rrent and F	uture Year C	Cash Flow	Comm	itments	Finance	d Bv		
						curre								Jui				Commission	intine into	mance		Debt -	
	<u>iject No. Project Name</u> pProj No. Sub-project Name	Ward	Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	leserve	from	Other 1	Other2		ecoverable	Total Financing
FLT000487	Fire-Fleet Replacement																						
2 16	Vehicle/Equipment Purchase - 2014	CW	S4	03	5,203	2,000	0	0	0	7,203	0	7,203	c	0 0) 0	7,203	0	0	. (0 0)	0 0	7,203
	Sub-total				13,547	2,000	0	0	0	15,547	0	15,547	0	0) 0	15,547	0	0		0 0	D	0 0	15,547
FLT000489	Zoo-Fleet Replacement																						
2 15	Vehicle/Equipment Purchase - 2013	CW	S2	03	28	0	0	0	0	28	0	28	c	0 0	0 0	28	0	0		0 ()	0 0	28
2 16	Vehicle/Equipment Purchase - 2014	CW	S4	03	350	0	0	0	0	350	0	350	c	0 0) 0	350	0	0		0 ()	0 0	350
	Sub-total				378	0	0	0	0	378	0	378	0	0	0 0	378	0	0		0 0	D	0 0	378
FLT000491	Exhibition Place - Fleet Replacement																						
2 15	Vehicle/Equipment Purchase - 2013	CW	S2	03	78	0	0	0	0	78	0	78	c	0 0	0 0	78	0	0		0 ()	0 0	78
2 16	Vehicle/Equipment Purchase - 2014	CW	S4	03	329	0	0	0	0	329	0	329	c	0 0) 0	329	0	0		0 ()	0 0	329
	Sub-total				407	0	0	0	0	407	0	407	0	0) 0	407	0	0		0 0	D	0 0	407
FLT000492	Fleet Replacement - Insurance Contingen	cy																					
1 13	Insurance Contingency - 2012	CW	S2	03	336	0	0	0	0	336	0	336	c	0 0) 0	336	0	0	. (0 0)	0 0	336
2 14	Insurance Contingency - 2013	CW	S2	03	150	0	0	0	0	150	0	150	c	0 0) 0	150	0	0		0 ()	0 0	150
2 15	Insurance Contingency - 2014	CW	S4	03	150	0	0	0	0	150	0	150	c	0 0	0 0	150	0	0		0 ()	0 0	150
	Sub-total				636	0	0	0	0	636	0	636	0	0) 0	636	0	0		0 (D	0 0	636
FLT906279	Fuel Site Closures, Upgrades & Replacem	<u>ient</u>																					
15	Fuel Site Closure, Upgrade & Replacemer 2011	nt - CW	S2	04	194	0	0	0	0	194	0	194	c	0 0	0 0	194	0	0		0 ()	0 0	194
16	Fuel Site Closure, Upgrade & Replacemer 2012	nt - CW	S2	04	1,049	0	0	0	0	1,049	0	1,049	c	0 0) 0	1,049	0	0	. (0 0)	0 0	1,049
27	Fuel Site Closure, Upgrade & Replacemer 2013	nt - CW	S2	04	1,360	0	0	0	0	1,360	0	1,360	c	0 0) 0	1,360	0	0		0 ()	0 0	1,360
28	Fuel Site Closure, Upgrade & Replacemer 2014	nt - CW	S4	04	500	1,100	0	0	0	1,600	0	1,600	c	0 0) 0	1,600	0	0		0 ()	0 0	1,600
	Sub-total				3,103	1,100	0	0	0	4,203	0	4,203	0	0) 0	4,203	0	0		0 (D	0 0	4,203
FLT906593	Arena Boards - Replacement of Ice Resur	facers																					
2 10	Vehicle/Equipment Purchase - 2013	CW	S2	03	22	0	0	0	0	22	0	22	c	0 0) 0	22	0	0		0 ()	0 0	22
2 11	Vehicle/Equipment Purchase - 2014	CW	S4	03	100	0	0	0	0	100	0	100	c	0 0	0 0	100	0	0		0 ()	0 0	100
	Sub-total				122	0	0	0	0	122	2 0	122	0	0) 0	122	0	0		0 (D	0 0	122
FLT906672	Green Fleet Plan																						

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

	j <u>ect No. Project Name</u> Proj No. Sub-project Name <u>Green Fleet Plan</u> Green Fleet Plan - 2011	Ward				Curr	ent and F	uture Year	Cash Flo	w Commitn	nents			Cu	rrent and Fi	uture Year Cash	Flow Com	nitments	Finance			
PrioritySul FLT906672	Proj No. Sub-project Name Green Fleet Plan	Ward																				
FLT906672	<u>Green Fleet Plan</u>		Stat.	Cat.	2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves Funds	Capital ve from s Current	Other ⁻	1 Other2	Reco	bt - /erable	Total Financing
17	Green Fleet Plan - 2011																					
		CW	S2	02	24	0	0	0	0	24	0	24	0	0	0	24	0	0	0	0 0	0	24
18	Green Fleet Plan - 2012	CW	S2	02	232	0	0	0	0	232	0	232	0	0	0	232	0	0	0	0 0	0	232
29	Green Fleet Plan - 2013	CW	S2	02	250	0	0	0	0	250	0	250	o	0	0	250	0	0	0	0 0	0	250
2 10	Green Fleet Plan - 2014	CW	S4	02	100	0	0	0	0	100	0	100	0	0	0	100	0	0	0	0 0	0	100
	Sub-total				606	0	0	0	0	606	0	606	0	0	0 0	606	0	0	0	0 0	0	606
FLT906863	Facilities Mgmt & Real Estate - Fleet Rep	blacemer																				
1 7	Vehicle/Equipment Purchase - 2012	CW	S2	03	217	0	0	0	0	217	0	217	0	0	0	217	0	0	0	0 0	0	217
28	Vehicle/Equipment Purchase - 2013	CW	S2	03	760	0	0	0	0	760	0	760	0	0	0	760	0	0	0	0 0	0	760
	Sub-total				977	0	0	0	0	977	0	977	0	0	0	977	0	0	0	0 0	0	977
FLT906864	Clerks - Fleet Replacement																					
29	Vehicle/Equipment Purchase - 2014	CW	S4	03	30	0	0	0	0	30	0	30	0	0	0	30	0	0	0	0 0	0	30
	Sub-total				30	0	0	0	0	30	0	30	0	0	0	30	0	0	0	0 0	0	30
FLT906865	Toronto Water - Fleet Replacement																					
1 3	Vehicle/Equipment Purchase - 2008	CW	S2	03	11	0	0	0	0	11	0	11	о	0	0	11	0	0	0	0 0	0	11
17	Vehicle/Equipment Purchase - 2012	CW	S2	03	490	0	0	0	0	490	0	490	o	0	0	490	0	0	0	0 0	0	490
28	Vehicle/Equipment Purchase - 2013	CW	S2	03	2,559	0	0	0	0	2,559	0	2,559	o	0	0	2,559	0	0	0	0 0	0	2,559
29	Vehicle/Equipment Purchase - 2014	CW	S4	03	1,000	3,428	0	0	0	4,428	0	4,428	o	0	0	4,428	0	0	0	0 0	0	4,428
	Sub-total				4,060	3,428	0	0	0	7,488	0	7,488	0	0	0	7,488	0	0	0	0 0	0	7,488
FLT907271	Shelter, Support & Housing Admin-Fleet	Replace																				
2 7	Vehicle/Equipment Purchase - 2014	CW	S4	03	31	0	0	0	0	31	0	31	o	0	0	31	0	0	0	0 0	0	31
	Sub-total				31	0	0	0	0	31	0	31	0	0	0	31	0	0	0	0 0	0	31
FLT907272	Fleet Mgt System & Fuel System Integrat	ion																				
1 1	Fleet Mgt System & Fuel System Integrat - 2009	ion CW	S2	04	319	0	0	0	0	319	0	319	о	0	0	319	0	0	0	0 0	0	319
2 6	Fleet Mgt System & Fuel System Integrat - 2014	ion CW	S4	04	300	0	0	0	0	300	0	300	0	0	0	300	0	0	0	0 0	0	300
	Sub-total				619	0	0	0	0	619	0	619	0	0	0	619	0	0	0	0 0	0	619
FLT907601	Human Resources - Fleet Replacement																					

CITY OF TORONTO

Gross Expenditures (\$000's) Appendix 4

				Cur	rent and F	uture Yea	r Cash Flo	w Commit	nents			Cu	rrent and Fu	iture Year Ca	sh Flo	w Comm	itments	Finance	ed By		
	<u>oject No. Project Name</u> bProj No. Sub-project Name	Ward Stat. C	at. 2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves Fu	serve unds	Capital from Current	Other 1	Other2		Debt - Recoverab bt	e Total Financing
FLT907601																					
23	Vehicle/Equipment Purchase - 2014	CW S4	3 35	o	C	0	0	35	0	35	C	C) 0	35	0	0		0	0	0	3
	Sub-total		35	0	C	0 0	0	35	0	35	0	C	0 0	35	0	0		0	0	0	0 35
FLT907602	Information & Technology - Fleet Replace	ement																			
05	Vehicle/Equipment - Purchase - 2014	CW S4	03 25	0	C	0	0	25	0	25	o	C) 0	25	0	0		0	0	0	2
	Sub-total		25	0	C	0 0	0	25	0	25	0	C) 0	25	0	0		0	0	0	0 25
FLT907912	Toronto Community Housing Corp Fleet	Replace																			
1 1	Vehilce/Equipment Purchase - 2013	CW S2	415	0	C	0	0	415	0	415	o	C	0 0	415	0	0		0	0	0	415
12	Vehicle/Equipment Purchase - 2014	CW S4	570	0	C	0	0	570	0	570	C	C) 0	570	0	0		0	0	0	570
0 12	VEHICLE REPLACEMENT - 2013	CW S3	.220	0	C	0	0	-220	0	-220	o	C) 0	-220	0	0		0	0	0	-220
	Sub-total		765	0	C	0 0	0	765	0	765	0	C	0 0	765	0	0		0	0	0	0 765
Total P	rogram Expenditure		54,926	21,099	C	0 0	0	76,025	0	76,025	0	C) 0	76,025	0	0		0	0	0	0 76,025
-																					_

Report Phase 2 - Program 28 Fleet Services Program Phase 2 Sub-Project Category 01,02,03,04,05,06,07 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 4

Fleet Services Current and Future Year Cash Flow Commitments and Estimates Current and Future Year Cash Flow Commitments and Estimates Financed By Debt -Capital Sub- Project No. Project Name Total Total Total Provincial Recoverable Reserve Total Federal Development from Grants and Priority SubProj No. Sub-project Name 2014 2015 2016 2017 2018 2019-2023 2014-2023 Charges Reserves Funds Current Other 1 Other 2 Debt Financing Ward Stat. Cat. 2014-2018 Subsidy Subsidies Financed By: Reserves (Ind. "XQ" Ref.) 0 0 0 76,025 0 0 0 0 0 54,926 76,025 76,025 76,025 21,099 0 0 0 0 54,926 21,099 0 0 76,025 0 76,025 0 0 0 76,025 0 0 0 0 0 76,025 **Total Program Financing** Ω

Status Code Description

S2 S2 Prior Year (With 2014 and\or Future Year Cashflow)

S3 S3 Prior Year - Change of Scope 2014 and\or Future Year Cost\Cashflow)

S4 S4 New - Stand-Alone Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

Category Code Description

01 Health and Safety C01

02 Legislated C02

State of Good Repair C03 03

Service Improvement and Enhancement C04 04

05 Growth Related C05

Reserved Category 1 C06 06 07

Reserved Category 2 C07

Appendix 5

2014 Recommended Capital Project with Financing Details

Page 1 of 4

Sub-Project Category: 01,02,03,04,05,06,07 Type: B Sub-Project Status: S2 Type: C Sub-Project Status: S2,S3,S4,S5

DI TORONTO

CITY OF TORONTO Appendix 5 Fleet Services

Sub-Project Summary

Project/F	Financing			2014		- ir	air	1. <u> </u>	Financ	0				<u> </u>
riority	Project Project Name	Start Da	te Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverabl
<u>0</u> <u>FL</u> 1	T000476 Library - Fleet Replacement													
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	91	0	0	0	91	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	53	0	0	0	53	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	25	0	0	0	25	0	0	0	0		0
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	154	0	0	0	154	0	0	0	0		0
		Project Su	b-total:	323	0	0	0	323	0	0	0	0		0
0 FL1	T000482 Solid Waste - Fleet Replacement													
1	11 Vehicle/Equipment Purchase - 2009	1/1/2009	12/31/2012	8	0	0	0	8	0	0	0	0		0
1	12 Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	40	0	0	0	40	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	144	0	0	0	144	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2014	6,073	0	0	0	6,073	0	0	0	0		0
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	3,732	0	0	0	3,732	0	0	0	0		0
		Project Su	b-total:	9,997	0	0	0	9,997	0	0	0	0		0
0 <u>FL</u> 1	T000483 Technical Services Fleet Replacement													
1	12 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	22	0	0	0	22	0	0	0	0		0
1	13 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	81	0	0	0	81	0	0	0	0		0
2	14 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	309	0	0	0	309	0	0	0	0		0
		Project Su	b-total:	412	0	0	0	412	0	0	0	0		0
<u>0 FL</u> 1	T000484 Transportation-Fleet Replacement													
1	12 Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	8	0	0	0	8	0	0	0	0		0
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2013	23	0	0	0	23	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	3/13/2014	1,592	0	0	0	1,592	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	4,353	0	0	0	4,353	0	0	0	0		0
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	900	0	0	0	900	0	0	0	0		0
		Project Su	b-total:	6,876	0	0	0	6,876	0	0	0	0		0
0 <u>FL</u> 1	T000486 EMS-Fleet Replacement													
1	13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	691	0	0	0	691	0	0	0	0		0
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	20	0	0	0	20	0	0	0	0		0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	69	0	0	0	69	0	0	0	0		0
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	4,062	0	0	0	4,062	0	0	0	0		0
		Project Su	b-total:	4,842	0	0	0	4,842	0	0	0	0		0
0 <u>FL</u> 1	T000489 Zoo-Fleet Replacement													
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	28	0	0	0	28	0	0	0	0		0

Report P2-1A

Page 2 of 4

DI TORONTO

CITY OF TORONTO

Appendix 5

Fleet Services

Sub-Project Summary

Project/l	Financing	-	- 1	2014		1		·	Financ					
riority	Project Project Name	Start D	ate Completio Date	n Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverab
<u>0</u> <u>FL</u>	T000489 Zoo-Fleet Replacement													
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/201	4 350	0	0	0	350	0	0	0	0		0
		Project S	ub-total:	378	0	0	0	378	0	0	0	0		0
0 FL	1000491 Exhibition Place - Fleet Replacement													
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/201	3 78	0	0	0	78	0	0	0	0		0
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/201	4 329	0	0	0	329	0	0	0	0		0
		Project S	ub-total:	407	0	0	0	407	0	0	0	0		0
<u>0 FL</u>	1000492 Fleet Replacement - Insurance Contingency													
1	13 Insurance Contingency - 2012	1/1/2012	12/31/201	3 336	0	0	0	336	0	0	0	0		0
2	14 Insurance Contingency - 2013	1/1/2013	12/31/201	3 150	0	0	0	150	0	0	0	0		0
2	15 Insurance Contingency - 2014	1/1/2014	12/31/201	4 150	0	0	0	150	0	0	0	0		0
		Project S	ub-total:	636	0	0	0	636	0	0	0	0		0
0 <u>FL</u>	1906593 Arena Boards - Replacement of Ice Resurfacers													
2	10 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/201	3 22	0	0	0	22	0	0	0	0		0
2	11 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/201	4 100	0	0	0	100	0	0	0	0		0
		Project S	ub-total:	122	0	0	0	122	0	0	0	0		0
0 FL ⁻	1906865 Toronto Water - Fleet Replacement				ĺ									
1	3 Vehicle/Equipment Purchase - 2008	1/1/2008	12/31/201	2 11	0	0	0	11	0	0	0	0		0
1	7 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/201	4 490	0	0	0	490	0	0	0	0		0
2	8 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/201	3 2,559	0	0	0	2,559	0	0	0	0		0
2	9 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/201	4 1,000	0	0	0	1,000	0	0	0	0		0
		Project S	ub-total:	4,060	0	0	0	4,060	0	0	0	0		0
0 <u>FL</u>	1907271 Shelter, Support & Housing Admin-Fleet Replacer	<u>ment</u>												
2	7 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/201	4 31	0	0	0	31	0	0	0	0		0
		Project S	ub-total:	31	0	0	0	31	0	0	0	0		0
0 FL ⁻	IF907272 Fleet Mgt System & Fuel System Integration													
1	1 Fleet Mgt System & Fuel System Integration - 2009	1/1/2008	12/31/201	3 319	0	0	0	319	0	0	0	0		0
2	6 Fleet Mgt System & Fuel System Integration - 2014	1/1/2014	12/31/201	4 300	0	0	0	300	0	0	0	0		0
		Project S	ub-total:	619	0	0	0	619	0	0	0	0		0
1 FL ⁻	1000478 Parks, Forestry & Recreation-Fleet Replacement	•												
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/201	3 2,764	0	0	0	2,764	0	0	0	0		0
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014		- , -		0	0	2,863	0	0	0			0
		Project S		5,627		0	0	5,627	0	0	0			0

(Phase 2) 28-Fleet Services

DI TORONTO

Report P2-1A

CITY OF TORONTO

Appendix 5

Fleet Services

Sub-Project Summary

Priority F	Project Project Name	Ot and Da												
		Start Da	te Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
<u>1</u> <u>FLT</u>	000481 Municipal Licensing & Standards-Fleet Replaceme	<u>nt</u>												
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2013	759	0	0	0	759	0	0	0	0		0 0
2	15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	575	0	0	0	575	0	0	0	0		0 0
		Project Su	b-total:	1,334	0	0	0	1,334	0	0	0	0		0 0
<u>1</u> FLT	906279 Fuel Site Closures, Upgrades & Replacement													
1	5 Fuel Site Closure, Upgrade & Replacement - 2011	1/1/2011	12/31/2012	194	0	0	0	194	0	0	0	0		0 0
1	6 Fuel Site Closure, Upgrade & Replacement - 2012	1/1/2012	12/31/2013	1,049	0	0	0	1,049	0	0	0	0		0 0
2	7 Fuel Site Closure, Upgrade & Replacement - 2013	1/1/2013	12/31/2013	1,360	0	0	0	1,360	0	0	0	0		0 0
2	8 Fuel Site Closure, Upgrade & Replacement - 2014	1/1/2014	12/31/2014	500	0	0	0	500	0	0	0	0		0 0
		Project Su	b-total:	3,103	0	0	0	3,103	0	0	0	0		0 0
<u>1 FLT</u>	906672 Green Fleet Plan													
1	7 Green Fleet Plan - 2011	1/1/2011	12/31/2012	24	0	0	0	24	0	0	0	0		0 0
1	8 Green Fleet Plan - 2012	1/1/2012	12/31/2014	232	0	0	0	232	0	0	0	0		0 0
2	9 Green Fleet Plan - 2013	1/1/2013	12/31/2014	250	0	0	0	250	0	0	0	0		0 0
2	10 Green Fleet Plan - 2014	1/1/2014	12/31/2014	100	0	0	0	100	0	0	0	0		0 0
		Project Su	b-total:	606	0	0	0	606	0	0	0	0		0 0
<u>1 FLT</u>	906863 Facilities Mgmt & Real Estate - Fleet Replacement													
1	7 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	217	0	0	0	217	0	0	0	0		0 0
2	8 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	760	0	0	0	760	0	0	0	0		0 0
		Project Su	b-total:	977	0	0	0	977	0	0	0	0		0 0
<u>1 FLT</u>	906864 Clerks - Fleet Replacement													
2	9 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	30	0	0	0	30	0	0	0	0		0 0
		Project Su	b-total:	30	0	0	0	30	0	0	0	0		0 0
<u>1 FLT</u>	907912 Toronto Community Housing Corp Fleet Replacer	nent												
0	12 VEHICLE REPLACEMENT - 2013	1/1/2014	12/31/2014	-220	0	0	0	-220	0	0	0	0		0 0
1	1 Vehilce/Equipment Purchase - 2013	1/1/2013	12/31/2013	415	0	0	0	415	0	0	0	0		0 0
1	2 Vehicle/Equipment Purchase - 2014	1/1/2014	1/31/2014	570	0	0	0	570	0	0	0	0		0 0
		Project Su	b-total:	765	0	0	0	765	0	0	0	0		0 0
<u>2</u> <u>FLT</u>	000475 Public Health - Fleet Replacement													
2	16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	24	0	0	0	24	0	0	0	0		0 0
		Project Su	b-total:	24	0	0	0	24	0	0	0	0		0 0
<u>2</u> <u>FLT</u>	000479 Purchasing & Materials Mgmt- Fleet Replacement													
1	14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2012	65	0	0	0	65	0	0	0	0		0 0

DI TORONTO

CITY OF TORONTO

Appendix 5

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Fleet Services

Sub-Project Summary

Project/Financing			2014					Financ	0				
Priority Project Project Name	Start Da	e Completion Date	Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
2 FLT000479 Purchasing & Materials Mgmt- Fleet Replacement													
2 16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	85	0	0	0	85	0	0	0	0		0 0
	Project Su	b-total:	150	0	0	0	150	0	0	0	0		0 0
2 FLT000487 Fire-Fleet Replacement													
1 12 Vehicle/Equipment Purchase - 2010	1/1/2010	12/31/2012	36	0	0	0	36	0	0	0	0		0 0
1 13 Vehicle/Equipment Purchase - 2011	1/1/2011	12/31/2012	69	0	0	0	69	0	0	0	0		0 0
1 14 Vehicle/Equipment Purchase - 2012	1/1/2012	12/31/2014	1,539	0	0	0	1,539	0	0	0	0		0 0
2 15 Vehicle/Equipment Purchase - 2013	1/1/2013	12/31/2013	6,700	0	0	0	6,700	0	0	0	0		0 0
2 16 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	5,203	0	0	0	5,203	0	0	0	0		0 0
	Project Su	b-total:	13,547	0	0	0	13,547	0	0	0	0		0 0
2 FLT907601 Human Resources - Fleet Replacement													
2 3 Vehicle/Equipment Purchase - 2014	1/1/2014	12/31/2014	35	0	0	0	35	0	0	0	0		0 0
	Project Su	b-total:	35	0	0	0	35	0	0	0	0		0 0
2 FLT907602 Information & Technology - Fleet Replacement													
0 5 Vehicle/Equipment - Purchase - 2014	1/1/2014	12/31/2014	25	0	0	0	25	0	0	0	0		0 0
	Project Su	b-total:	25	0	0	0	25	0	0	0	0		0 0
Program Total:			54,926	0	0	0	54,926	0	0	0	0		0 0

Status Code Description

S2 S2 Prior Year (With 2014 and/or Future Year Cashflow)

S3 S3 Prior Year - Change of Scope 2014 and\or Future Year Cost\Cashflow)

S4 S4 New - Stand-Alone Project (Current Year Only)

S5 S5 New (On-going or Phased Projects)

Category Code Description

- 01 Health and Safety C01
- 02 Legislated C02
- 03 State of Good Repair C03
- 04 Service Improvement and Enhancement C04
- 05Growth Related C0506Reserved Category 1 C06
- 07 Reserved Category 2 C07

Appendix 6

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review – Corporate

							Co	ntribution	s / (Withdı	awls)			
Reserve / Reserve		Projected Balance as at Dec 31, 2013	2014 Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014 - 2023 Total Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve XQ1101	Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals)	271	103	149	184	194	264	234	276	146	136	171	
	Public Health - Fleet Replacement	57	70	70	70	70	70	70	70	70	70	70	700
		(225)	(24)	(35)	(60)		(100)	(28)	(200)	(80)	(35)	(50)	(612)
	Total Withdrawls	(168)	46	35	10	70	(30)	42	(130)	(10)	35	20	88
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	103	149	184	194	264	234	276	146	136	171	191	

		Projected					Co	ntribution	s / (Withdı	awls)			
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	309	261	449	331	591	780	439	481	(47)	(29)	118	
XQ1700	Contributions / (Withdrawals)												
	Library - Fleet Replacement	342	342	342	342	342	342	342	342	342	342	342	3,420
		(390)	(154)	(460)	(82)	(153)	(683)	(300)	(870)	(324)	(195)	(201)	(3,422)
	Total Withdrawls	(48)	188	(118)	260	189	(341)	42	(528)	18	147	141	(2)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	261	449	331	591	780	439	481	(47)	(29)	118	259	

		Projected					Co	ntributions	s / (Withdr	awls)			
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	3,343	3,670	3,472	349	(184)	(1,004)	(2,125)	(4,311)	(6,860)	(9,409)	(11,958)	
XQ1201	Contributions / (Withdrawals)												
	Parks, Forestry & Recreation - Fleet												
	Replacement	5,201	5,201	5,201	5,201	5,201	5,201	5,201	5,201	5,201	5,201	5,201	52,010
		(4,874)	(5,399)	(8,324)	(5,734)	(6,021)	(6,322)	(7,387)	(7,750)	(7,750)	(7,750)	(7,750)	(70,187)
	Total Withdrawls	327	(198)	(3,123)	(533)	(820)	(1,121)	(2,186)	(2,549)	(2,549)	(2,549)	(2,549)	(18,177)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	3,670	3,472	349	(184)	(1,004)	(2,125)	(4,311)	(6,860)	(9,409)	(11,958)	(14,507)	

							Co	ntribution	s / (Withdr	awls)			
Reserve / Reserve		Projected Balance as at Dec 31, 2013	2014 Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014 - 2023 Total Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
	Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals)	240	227	194	246	272	179	231	283	300	352	404	
	Purchasing & Materials Mgmt - Fleet	52 (65)	52 (85)	52	52 (26)	52 (145)	52	52	52 (35)	52	52	52 (50)	520 (341)
	Total Withdrawls Contributions / Interest	(13)	(33)	52	26	(93)	52	52	17	52	52	2	179
Total Reserve Fund Bala	ance at Year-End	227	194	246	272	179	231	283	300	352	404	406	

							Co	ntribution	s / (Withd	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	1,099	531	722	1,256	1,618	1,918	1,938	2,076	2,087	2,098	2,089	
XQ1202	Contributions / (Withdrawals)												
	Municipal Licensing & Standards - Fleet												
	Replacement	591	591	591	591	591	591	591	591	591	591	591	5,910
		(1,159)	(400)	(57)	(229)	(291)	(571)	(453)	(580)	(580)	(600)	(600)	(4,361)
	Total Withdrawls	(568)	191	534	362	300	20	138	11	11	(9)	(9)	1,549
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	531	722	1,256	1,618	1,918	1,938	2,076	2,087	2,098	2,089	2,080	

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review – Corporate

							Co	ntribution	s / (Withdr	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	20,194	22,575	21,137	8,170	4,076	(307)	(2,307)	(2,717)	(3,178)	(3,691)	(9,166)	
XQ1014	Contributions / (Withdrawals)												
	Solid Waste Management - Fleet												
	Replacement	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000
		(5,619)	(9,438)	(20,967)	(12,094)	(12,383)	(10,000)	(8,410)	(8,461)	(8,513)	(13,475)	(11,412)	(115,153)
	Total Withdrawls	2,381	(1,438)	(12,967)	(4,094)	(4,383)	(2,000)	(410)	(461)	(513)	(5,475)	(3,412)	(35,153)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	22,575	21,137	8,170	4,076	(307)	(2,307)	(2,717)	(3,178)	(3,691)	(9,166)	(12,578)	

							Co	ntribution	s / (Withdı	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	895	525	687	680	665	643	613	576	522	468	384	
XQ1016	Contributions / (Withdrawals)												
	Engineering and Construction Services -	309	316	316	316	316	316	316	316	316	316	316	3,160
		(679)	(154)	(323)	(331)	(338)	(346)	(353)	(370)	(370)	(400)	(350)	(3,335)
	Total Withdrawls	(370)	162	(7)	(15)	(22)	(30)	(37)	(54)	(54)	(84)	(34)	(175)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	525	687	680	665	643	613	576	522	468	384	350	

							Co	ntribution	s / (Withdr	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	6,868	2,913	1,700	(2,123)	(2,946)	(3,769)	(4,592)	(5,415)	(6,238)	(7,061)	(7,884)	
XQ1015	Contributions / (Withdrawals)												
	Transportation Services - Fleet												
	Replacement	3,076	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	3,077	30,770
		(7,031)	(4,290)	(6,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(3,900)	(42,390)
	Total Withdrawls	(3,955)	(1,213)	(3,823)	(823)	(823)	(823)	(823)	(823)	(823)	(823)	(823)	(11,620)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	2,913	1,700	(2,123)	(2,946)	(3,769)	(4,592)	(5,415)	(6,238)	(7,061)	(7,884)	(8,707)	

							Co	ontribution	s / (Withdı	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	5,509	10	22	71	196	354	294	183	(52)	(689)	(1,775)	
XQ1018	Contributions / (Withdrawals)												
	Emergency Medical Services - Fleet												
	Replacement	3,874	4,074	4,224	4,224	4,349	4,349	4,349	4,349	4,349	4,349	4,349	42,965
		(9,373)	(4,062)	(4,175)	(4,099)	(4,191)	(4,409)	(4,460)	(4,584)	(4,986)	(5,435)	(5,506)	(45,907)
	Total Withdrawls	(5,499)	12	49	125	158	(60)	(111)	(235)	(637)	(1,086)	(1,157)	(2,942)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	10	22	71	196	354	294	183	(52)	(689)	(1,775)	(2,932)	

							Co	ntribution	s / (Withd	rawls)			
		Projected Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	12,562	2,082	582	(2,518)	(4,018)	(5,518)	(7,018)	(8,518)	(10,018)	(11,518)	(13,018)	
XQ1017 & XQ1020	Contributions / (Withdrawals)												
	Fire Services - Fleet Replacement	5,703	5,703	5,703	5,703	5,703	5,703	5,703	5,703	5,703	5,703	5,703	57,030
		(16,183)	(7,203)	(8,803)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(7,203)	(73,630)
	Total Withdrawls	(10,480)	(1,500)	(3,100)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(16,600)
	Contributions / Interest												
Total Reserve Fund Bala	ance at Year-End	2,082	582	(2,518)	(4,018)	(5,518)	(7,018)	(8,518)	(10,018)	(11,518)	(13,018)	(14,518)	

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review – Corporate

	1	1											
1		Depic -t - d					Co	ntribution	s / (Withdi	awls)			
		Projected Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	bec 31, 2013 *	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	699	682	665	315	(35)	(52)	(69)	(86)	(103)	(120)	(137)	(withdrawais)
XQ1703	Contributions / (Withdrawals)					()	(==)	()	(,	()	()	(,	
	Zoo - Fleet Replacement	333	333			333	333	333	333	333	333	333	2,664
		(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(350)	(3,500
	Total Withdrawls	(17)	(17)	(350)	(350)	(17)	(17)	(17)	(17)	(17)	(17)	(17)	(836
	Contributions / Interest												
Total Reserve Fund Bal	ance at Year-End	682	665	315	(35)	(52)	(69)	(86)	(103)	(120)	(137)	(154)	
		1					6-	ntribution	- / /\attal				
		Projected						ntribution	s / (withui	dwisj	1		
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	295											
XQ1702	Contributions / (Withdrawals)												
	Exhibition Place - Fleet Replacement	330	329	361	371	383	394	406	400	400	400	400	3,844
		(625)	(329)	(361)	(371)	(383)	(394)	(406)	(400)	(400)	(400)	(400)	(3,844
	Total Withdrawls Contributions / Interest	(295)									\mid		
Total Deserve Fried Dal													
Total Reserve Fund Bal	ance at Year-End												
							Co	ntribution	s / (Withdi	awls)			
		Projected							, (,			
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	145	35	26	117	103	89	76	80	84	(26)	(25)	
XQ1705	Contributions / (Withdrawals)												
	Arena Boards Vehicles - Fleet	90	91	91	91	94	97	116	119	126	121	121	1,067
		(200)	(100)		(105)	(108)	(110)	(112)	(115)	(236)	(120)	(125)	(1,131
		((=)		(((1)	(+
	Total Withdrawls Contributions / Interest	(110)	(9)	91	(14)	(14)	(13)	4	4	(110)	1	(4)	(64
Total Reserve Fund Bal		35	26	117	103	89	76	80	84	(26)	(25)	(29)	
Total Reserve Fullu Bal			20	117	105	85	70	80	04	(20)	(23)	(23)	
							Co	ntribution	s / (Withdi	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	541	541	541	353	117	(119)	(355)	(591)	(831)	(1,071)	(1,311)	
XQ1503	Contributions / (Withdrawals)												
	Fleet Services - Fleet Replacement				/	/	/	/			,	<i></i>	
				(188)	(236)	(236)	(236)	(236)	(240)	(240)	(240)	(240)	(2,092
	Total Withdrawls			(188)	(236)	(236)	(236)	(236)	(240)	(240)	(240)	(240)	(2,092
	Contributions / Interest			(108)	(230)	(250)	(250)	(230)	(240)	(240)	(240)	(240)	(2,092
Total Reserve Fund Bal		541	541	353	117	(119)	(355)	(591)	(831)	(1,071)	(1,311)	(1,551)	
Total Reserve Fand Ban		041	511	000		(115)	(555)	(001)	(001)	(1)0717	(1)011/	(1)001/	
							Co	ntribution	s / (Withdi	awls)			
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	1,652	1,341	1,271	1,119	525	663	231	411	304	(29)	(155)	
XQ1502	Contributions / (Withdrawals)												
	Facilities and Real Estate - Fleet				-		-						
	Replacement	310	310	310	310	310	310	310	310	310	310	310	3,100
		(621)	(380)	(462)	(904)	(172)	(742)	(130)	(417)	(643)	(436)	(497)	(4,783
	Total Withdrawls	(311)	(70)	(152)	(594)	138	(432)	180	(107)	(333)	(126)	(187)	(1,683
	Contributions / Interest	(311)	(70)	(152)	(594)	130	(452)	100	(107)	(223)	(120)	(10/)	(1,683
Total Reserve Fund Bal		1,341	1,271	1.119	525	663	231	411	304	(29)	(155)	(342)	

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review – Corporate

							Co	ntribution	s / (Withdı	rawls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total Contributions / (Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	412	432	414	317	223	185	200	165	180	195	210	
XQ1504	Contributions / (Withdrawals) Clerk's - Fleet Replacement	80 (60)	12 (30)	12 (109)	12 (106)	15 (53)	15	15 (50)	15	15	15	15	141 (348)
	Total Withdrawls	20	(18)	(97)	(94)	(38)	15	(35)	15	15	15	15	(207)
	Contributions / Interest												
Total Reserve Fund Bal	ance at Year-End	432	414	317	223	185	200	165	180	195	210	225	
							6	ntribution	c / /\A/ithda	(auda)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total Contributions / (Withdrawals)
Vehicle Reserve XQ1012	Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals) Toronto Water Services - Fleet Replacement	3,146 3,455	2,825	4,280	2,257	2,206	(429) 4,655	(145) 4,655	(4,090) 4,655	(6,105) 4,655	(5,195) 4,655	(5,949) 4,655	46,050
		(3,776)	(2,700)	(6,678)	(4,706)	(7,290)	(4,371)	(8,600)	(6,670)	(3,745)	(5,409)	(3,599)	(53,768)
	Total Withdrawls	(321)	1,455	(2,023)	(51)	(2,635)	284	(3,945)	(2,015)	910	(754)	1,056	(7,718)
Total Reserve Fund Bal	Contributions / Interest	2,825	4,280	2.257	2.206	(429)	(145)	(4,090)	(6,105)	(5.195)	(5,949)	(4,893)	
							Co	ntribution	s / (Withdı	rawls)			
Reserve / Reserve		Projected Balance as at Dec 31, 2013	2014 Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	2014 - 2023 Total Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	Plan	(Withdrawals)
Vehicle Reserve XQ1200	Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals) EDCT - Fleet Replacement	217 22 (104)	135	135 (33)	102 (98)	4 46 (80)	(31)	(31) 34 (34)	(31) 36 (36)	(31) 75 (75)	(31) 25	(6) 25 (50)	241 (406)
	Total Withdrawls	(83)		(33)	(98)	(34)					25	(25)	(165)
	Contributions / Interest												
Total Reserve Fund Bal	ance at Year-End	135	135	102	4	(31)	(31)	(31)	(31)	(31)	(6)	(31)	
							Co	ntribution	<mark>s / (Withd</mark> ı	rawls)			
Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total Contributions / (Withdrawals)
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	242	314	386	358	430	445	428	500	527	564	591	(11111111111111)
XQ1301	Contributions / (Withdrawals) Toronto Building - Fleet Replacement	72	72	72 (100)	72	72 (57)	72 (89)	72	72 (45)	72 (35)	72 (45)	72	720 (371)
	Total Withdrawls	72	72	(28)	72	15	(17)	72	27	37	27	72	349
	Contributions / Interest												
Total Reserve Fund Bal	ance at Year-End	314	386	358	430	445	428	500	527	564	591	663	

			Contributions / (Withdrawls)										
		Projected											
		Balance as at	2014										2014 - 2023 Total
Reserve / Reserve		Dec 31, 2013	Rec'd	2015	2016	2017	2018	2019	2020	2021	2022	2023	Contributions /
Fund Name	Project / SubProject Name and Number	*	Budget	Plan	(Withdrawals)								
Vehicle Reserve	Beginning Balance as of Jan. 1, 2013	594	594	594	562	562	562	562	528	492	452	407	
XQ1401	Contributions / (Withdrawals)												
	PPF&A - Fleet Replacement												
				(32)				(34)	(36)	(40)	(45)		(187)
	Total Withdrawls			(32)				(34)	(36)	(40)	(45)		(187)
	Contributions / Interest												
Total Reserve Fund Bala	Total Reserve Fund Balance at Year-End		594	562	562	562	562	528	492	452	407	407	

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review – Corporate

Project Johnson Project Johnson		1												
Interner / Restrict / Schröders. Loss and solver in the solution of the			Projected	Contributions / (Withdrawls)								-		
Weinder Beginning solutiones of Am 1, 2013 156 152 150 64 53 75 89 95 53 150 Mail 100 Drieler, Signatores of Am 1, 2013 156 152 160<		Project / SubProject Name and Number	Balance as at Dec 31, 2013	Rec'd										Contributions /
Intel Balacement 12 10	Vehicle Reserve XQ1100	Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals)	146		140	44	53	62	71	80	89	53	(18)	
Contributions / Interest Image: A labbrage target set vac - trait Image: A			16		-	9	9	9	9	9			9	90 (261)
Total Inserve / Ind Bulance at Year-Cod 182 180 48 53 183 (18) (19) Reserve / Reserve Field Centerse Project / SubProject Fame and Number (2016) Project / SubProject Fame and Number Project / SubProject Fam			16	(22)	(96)	9	9	9	9	9	(36)	(71)	9	(171)
Reserve / Res	Total Reserve Fund Bala		162	140	44	53	62	71	80	89	53	(18)	(9)	
Bearry Reserve / Reserv								Co	ntribution	s / (Withd	rawls)			
Besserve Fund Name Fund Name Pand Name (Net)cle Reserve Reserve / Reserve fuel Withdrawats of an. 1,2013 Numan Resources. Field Regiatement Number Networks. Field Regiatement Networks. Number Networks. Field Regiatement Networks. Number Networks. Number Ne														
Weinick Rearwer CRU 1505 Beginning Balances as of Jan. 1, 2013 Human Resources. Fleet Replacement 19 8 10 10 10 10<		Proiect / SubProiect Name and Number		Rec'd										Contributions /
Human Resource - Fleet Replacement 8 616 8 8 8 8			19											
Total Withdrawis 8 10 8 6 6 10 1	XQ1505		8		8	8	8	8	8	8	8	-	8	
Contributions / Interest Image in the serve / and Balance at Year.End Restrict / State in the serve / Restrict / SubProject Name and Number Project / SubProject Name and Number		T - 1 - 1 - 1												
Reserve / Reserve Fund Name Project / SubProject Name and Number Project / SubProject Name and Number * Project / SubProject Name and Number * 2014 Bidget (14) 2015 (25) 2016 (2017) 2018 Pian 2018 Pian 2012 Pian 2012 Pian 2012 Pian 2012 Pian 2012 Pian 2012 Pian 2012 Pian 2012 Pian 2014 2012 (0011brows) Vehicle Reserve Fund Reserve / Reserve Vehicle Reserve Vehicle Reserve Vehicle Reserve Vehicle Reserve Vehicle Reserve Vehicle Reserve Vehicle Reserve Fund Name Project / SubProject Name and Number * 7 2018 2015 2017 2018 2012 12<			8	(19)	8	8	8	8	8	8	8	(37)	8	8
Beserve / Reserve fund Name Project / SubFroject Name and Number Project / SubFroj	Total Reserve Fund Bala	ance at Year-End	27	8	16	24	32	40	48	56	64	27	35	
Bearery Reserve Number Reserve /														
teserve / Reserve Project / SubProject Name and Number 0e 31, 2013 2015 2016 2017 2018 2019 2020 2021 2022 2023 Contributions/ (Withdrawsi) Velicle Reserve Contributions/ (Withdrawsi) ************************************				2014										2014 2022 Total
Vehicle Reserve XQ1509 Beginning Balance as clan. 1.2013 information & Technology - Fleet Replacement 35 19 6 18 30 42 54 36 48 60 42 XQ1509 Contributions (Technology - Fleet Replacement 14 12	Reserve / Reserve				2015	2016	2017	2018	2019	2020	2021	2022	2023	
K2.1509 Contributions / (Withdrawals) Information & Technology - Fleet Replacement 14 (30) 12 (25) 20 (25) 20 (25			*											(Withdrawals)
Replacement 14 (30) 12 (25) 12 (25) 12 (25) 12 (25) 12 (25) 12 (25) 12 (25) 12 (20) 12 (20) 12 (30) 10 (30)	Vehicle Reserve XQ1509	Contributions / (Withdrawals)	35	19	6	18	30	42	54	36	48	60	42	
Contributions / Interest Image: Contributions					12	12	12	12		12	12		12	
Total Reserve Fund Balance at Year-End 19 6 18 30 42 54 36 48 60 42 54 Reserve / Reserve Fund Name Project / SubProject Name and Number Project / SubProject Name and Number Project / SubProject Name and Number 2014 2015 2017 2018 2019 2020 2021 2022 2023 Contributions / (Withdrawals) Contributions / (Withdrawsis) Toronto Community Housing Corp Fleet Replacement 7 205 10 10 10 10 10 10 10 308 4,781 Total Withdrawis 198 (195) - - - - 298 408 511 Total Reserve Fund Balance as t Year-End 2014 2015 2016 2017 2018 2019 2020 2021 2023 2024 2024 2024 2024 2014 2023 2014 - 2023 2014 - 2023 2014 / 2023 2014 2020 2021 2021 2023 2024 203 460 35			(16)	(13)	12	12	12	12	(18)	12	12	(18)	12	35
Contributions / (Withdrawls) Reserve / Reserve Project / SubProject Name and Number Store Name and Number Project / SubProject Name and Number Store Name and Number <td>Total Reserve Fund Bala</td> <td></td> <td>19</td> <td>6</td> <td>18</td> <td>30</td> <td>42</td> <td>54</td> <td>36</td> <td>48</td> <td>60</td> <td>42</td> <td>54</td> <td></td>	Total Reserve Fund Bala		19	6	18	30	42	54	36	48	60	42	54	
Reserve / Reserve Fund Name Project / SubProject Name and Number Pice 31, 2014 2014 Budget Budget Budget 2014 Pice Pice Pice 2014 Pice	Total Reserve Fund built		15											
Reserve / Reserve Fund Name Project / SubProject Name and Number Project / SubProject Name and Number * Badget Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawais) Toronto Community Housing Corp Fleet Replacement Reserve (415) 205 1.0 1.0 1.0 1.0 1.0 1.0 3.08 2014 - 2023 Plan 2023 Plan 2020 Plan 2021 Plan														
Vehicle Reserve XQ1707 Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals) Toronto Community Housing Corp Fleet Replacement 7 205 10		Project / SubProject Name and Number		Rec'd										Contributions /
$\frac{1}{10000000000000000000000000000000000$	Vehicle Reserve		7											(withdrawais)
Reserve / Reserve Fund Name Project / SubProject Name and Number Projected Balance as at Contributions / (Withdrawals) Contributions / (Withdrawals) Projected Balance as at Contributions / (Withdrawals) Projected Balance as at Contributions / (Withdrawals) Contributions / (Contributions / Contributions /	XQ1707	Toronto Community Housing Corp												
Contributions / Interest Contrib		Fleet Replacement											408	
Total Reserve Fund Balance at Year-End 205 10 <td></td> <td>198</td> <td>(195)</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>298</td> <td>408</td> <td>511</td>			198	(195)								298	408	511
Reserve / Reserve Fund Name Project / SubProject Name and Number 2014 Rec'd 2015 2016 2017 2018 2019 2020 2021 2022 2023 2014 - 2023 Total Contributions / (Withdrawals) Vehicle & Equipment Reserve - XQ0003 Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals) Green Fleet Plan Fuel Sites Closures and Upgrades Fleet Management System ungrade Fleet Management System and Fuel System Integration (667) (666) (250) (2,000)	Total Reserve Fund Bala		205	10	10	10	10	10	10	10	10	308	716	
Reserve / Reserve Peroject / SubProject Name and Number Project / SubProject Name and Number / SubProject Name and Number Project / SubProject Name and Number / SubProject Name and SubProject			200											
Reserve / Reserve Beginner Balance as a Dec 31, 2013 2014 2015 2016 2017 2018 2019 2020 2021 2023 2014 - 2023 Total (Withdrawals) Vehicle & Equipment Reserve - XQ0003 Beginning Balance as of Jan. 1, 2013 6,725 5,088 760 (2,540) (5,250) (2,50)			Projected					Co	ontribution	s / (Withd	rawls)			
Fund Name Project / SubProject Name and Number * Budget Plan			-	2014										2014 - 2023 Total
Vehicle & Equipment Reserve - XQ0003 Beginning Balance as of Jan. 1, 2013 Contributions / (Withdrawals) Green Fleet Plan 6,725 5,088 760 (2,240) (7,490) (9,740) (11,840) (13,990) (16,190) (19,140) Green Fleet Plan (697) (606) (250) (200) (200) (1,900) (1,900) (1,900) (1,900) (1,900) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,910) (1,		Project / SubProject Name and Number	Dec 31, 2013 *											
Green Fleet Plan (697) (606) (250) (200) (200) (200) (200) (200) (200) (200) (2100) (Vehicle & Equipment	Beginning Balance as of Jan. 1, 2013	6,725											(withd awdis)
Fleet Management System and Fuel System Integration (275) (619) (300) (200) (200) (200) (200) (1,519) Total Withdrawls (1,637) (4,328) (3,300) (2,750) (2,200) (2,150) (2,150) (2,950) (2,300) (26528) Contributions / Interest	Keserve - XQUUU3	Green Fleet Plan												(2,856) (20,853)
Contributions / Interest		Maintenance System Upgrade Fleet Management System and Fuel				(600)								(1,300)
			(1,637)	(4,328)	(3,300)	(2,750)	(2,200)	(2,250)	(2,100)	(2,150)	(2,200)	(2,950)	(2,300)	(26,528
Total Reserve Fund Balance at Year-End 5,088 760 (2,540) (5,290) (7,490) (9,740) (11,840) (13,990) (16,190) (19,140) (21,440)	Total Records Fund Role		5,088	760	(2,540)	(5,290)	(7,490)	(0.740)	(11 940)	(12 000)	(16 100)	(10.140)	(21 440)	