



Economic Development and Culture

2014 – 2023 CAPITAL BUDGET AND PLAN OVERVIEW

2014 – 2023 Capital Budget and Plan Highlights

The Economic Development and Culture (EDC) 10-Year Capital Plan supports the City's efforts to improve the business climate, strengthen our at-risk neighborhoods, and improve public service through access to the City's cultural assets. The Program is responsible for 60 heritage properties and over 200 Public Art installations with a total asset value of \$244 million.

The 2013–2022 Recommended Capital Budget and Plan focuses on maintaining these heritage buildings in a state of good repair (SOGR), revitalize neighborhoods, generate economic growth and enhance the public realm through capital works such as the BIA Streetscape Improvement Program.

The 10 year Recommended Capital Budget also includes major service improvement initiatives such as the construction of the *Fort York Visitor Centre*, *Public Art Development* and the *Main Stage Reconfiguration at the Toronto Centre for the Arts*.

Contents

I: Overview	1
II: Recommendations	4
III: 10-Year Capital Plan	5
IV: 2014 Recommended Capital Budget	17
V: Issues for Discussion	21
Appendices:	
1) 2013 Performance	23
2) 10-Year Recommended Capital Plan Summary	26
3) 2014 Recommended Capital Budget; 2015 - 2023 Capital Plan	27
4) 2014 Recommended Cash Flow & Future Year Commitments	28
5) 2014 Recommended Capital Projects with Financing Detail	29
6) 2014 Reserve / Reserve Fund Review	30

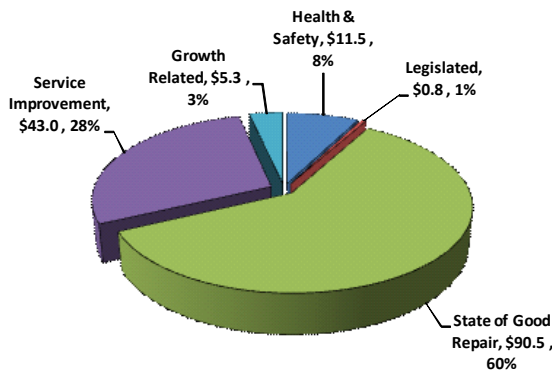
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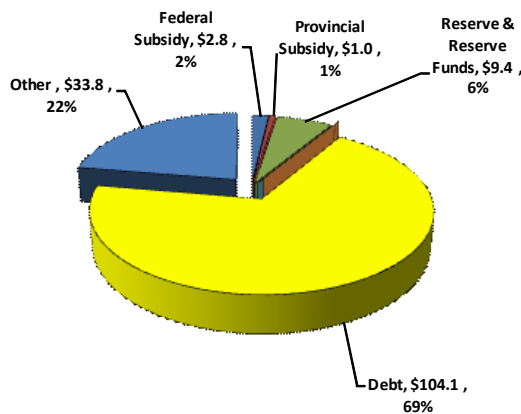
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Capital Spending and Financing

2014-2023 Capital Budget and Plan Expenditures
\$151.127 Million
(\$Million)



2014-2023 Capital Budget and Plan by Funding Source
\$151.127 Million
(\$Million)



Where does the money go?

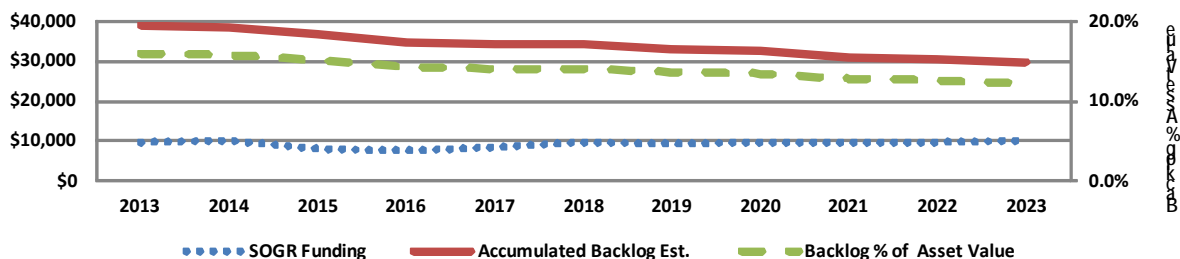
The 2014–2023 Recommended Capital Budget and Plan totals \$151.127 million excluding carry forward funding: State of Good Repair projects account for \$90.5 million or 60% of the Recommended Capital Budget and include the *BIA Streetscape Improvements*. Service Improvement projects account for \$43 million or 28% of the Recommended Capital Budget and includes the *Fort York Visitor Centre* construction and *Service Enhancement* projects.

Where does the money comes from?

The 10-year Recommended Capital Plan requires funding of \$151.127 million, which is above the debt affordability guideline of the 10-year planning period by \$19.886 million.

- Debt funding of \$104.084 million comprises 68.9% of EDC 10-year capital funding.
- Additional capital financing of \$9.409 million or 6.2% will be provided from reserve funds.
- Provincial and Federal funding of \$3.868 million comprises 2.6% of the EDC 10-year capital funding.
- Other sources of funding include Section 37 funding (\$1.929 million or 1.3%), third party donations funding (\$5.187 million or 3.4%) and BIA funding for up to 50% cost sharing with the city projects (\$26.650 or 17.7%).

State of Good Repair Backlog



The 10-Year Recommended Capital Plan spending on State of Good Repair is \$90.469 million which will reduce the backlog from 16.0% as a percentage of asset value in 2013 to 12.2% in 2023, related to assets such as Casa Loma, Fort York, Colborne Lodge, The Guild Inn, Gibson House and other heritage buildings.

Key Challenges and Priority Actions

- **Fort York Visitor Centre** – The Fort York Visitor Centre construction will be completed in 2014. However the fundraising efforts are continuing to complete the financing for this project.
- **Toronto Centre for the Arts** – To meet community needs, the Toronto Centre for the Arts main stage will be reconfigured to produce two smaller venues.
- **BIA Streetscape Improvement** – The growing number of BIAs and pressures for larger streetscape projects will be met by allocation of an additional \$20 million over 10 years.

2014 Recommended Capital Budget

The 2014 Recommended Capital Budget for Economic Development and Culture of \$32.215 million will:

- Complete the construction of the *Fort York Visitor Centre* (\$12.855 million), which will provide visitor reception and orientation to the 42 acre site, and exhibit space.
- Deliver the first phase of the *Toronto Centre for the Arts Main Stage Reconfiguration* (\$2.253 million)
- Provide funding for the *BIA Streetscape Improvement Program* (\$5.839 million) to generate economic growth through joint investment with the BIAs.
- Enhance Cultural Infrastructure through *Public Art Development* (\$3.205 million).
- Continue and enhance state of good repair maintenance and rehabilitation work on historic heritage sites including:
 - *Casa Loma* (\$2.179 million);
 - *John Street Roundhouse* (\$0.638 million);
 - *Todmorden Mills Centre* (\$0.531 million); and *Berkeley Theatre* (\$0.275 million).



II: RECOMMENDATIONS

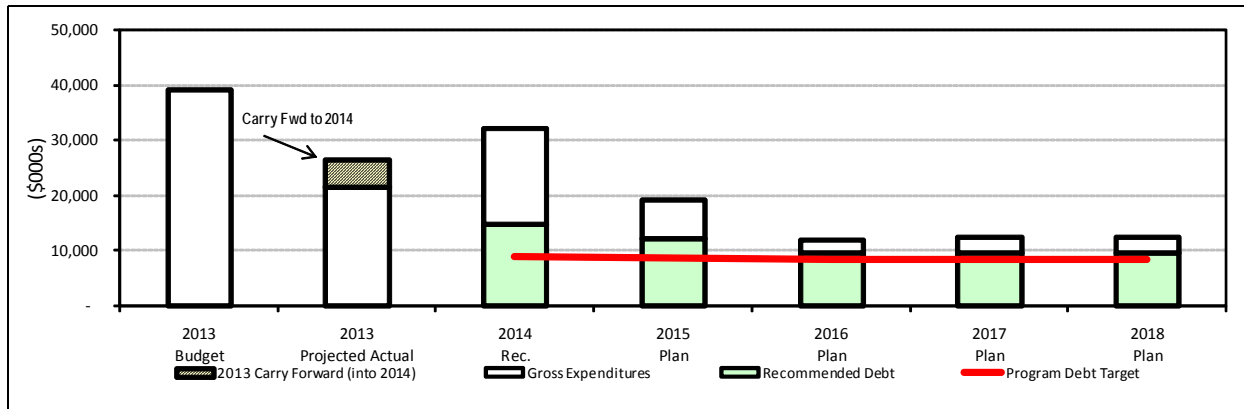
Recommendations

The City Manager and Chief Financial Officer recommend that:

1. City Council approve the 2014 Recommended Capital Budget for Economic Development and Culture with a total project cost of \$22.506 million, and 2014 cash flow of \$37.198 million and future year commitments of \$9.516 million comprised of the following:
 - a) New Cash Flow Funding for:
 - i) 32 new / change in scope sub-projects with a 2014 total project cost of \$22.506 million that requires cash flow of \$14.912 million in 2014 and a future year cash flow commitment of \$7.594 million in 2015.
 - ii) 11 previously approved sub-projects with a 2014 cash flow of \$3.860 million and future year cash flow commitment of \$1.922 million in 2015.
 - iii) 5 sub-projects from previously approved projects with carry forward funding from 2012 and prior years requiring 2014 cash flow of \$13.443 million which forms part of the affordability target that requires Council to reaffirm its commitment.
 - b) 2013 approved cash flow for 24 previously approved sub-projects with carry forward funding from 2013 into 2014 totaling \$4.983 million.
2. City Council approve new debt service costs of \$0.208 million in 2014 and incremental debt costs of \$1.292 million in 2015 and \$0.425 million in 2016 resulting from the approval of the 2014 Recommended Capital Budget, to be included in the 2014 and future year operating budgets.
3. City Council approve the 2015-2023 Recommended Capital Plan for Economic Development and Culture totaling \$109.396 million in project estimates, comprised of \$9.689 million in 2015; \$12.135 million in 2016; \$12.445 million in 2017; \$12.535 million in 2018; \$12.562 million in 2019; \$12.270 million in 2020; \$12.470 million in 2021; \$12.470 million in 2022; and \$12.820 million in 2023.
4. City Council consider operating costs of \$0.322 million net in 2014, \$0.077 million net in 2015; and \$0.018 million net in 2016, emanating from the approval of the 2014 Recommended Capital Budget for inclusion in the 2014 and future year operating budgets.
5. City Council approve all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding in 2014 and if such funding is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.
6. It is recommended that City Council direct the General Manager of Economic Development and Culture to report to Budget committee as early as possible in 2014, but not later than April, with the detailed list of BIAs receiving Streetscape Improvement funding through the 2014 Capital budget.

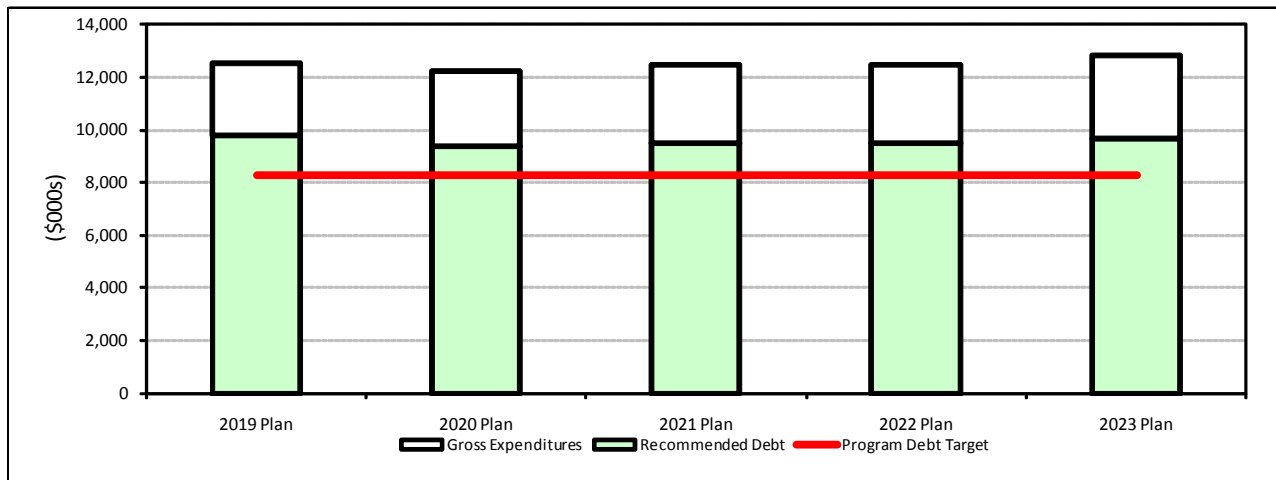
III: 10-YEAR CAPITAL PLAN

10 - Year Capital Plan 2014 Recommended Budget, 2015 – 2018 Recommended Plan (In \$000s)



	2014 Budget and 2015 - 2018 Plan								
	2013		2014	2015	2016	2017	2018	2014 - 2018	5-Year Total Percent
	Budget	Projected Actual							
Gross Expenditures:									
2013 Capital Budget & Approved FY Commitments	39,184	21,523	3,860	1,922				5,782	6.5%
Recommended Changes to Approved FY Commitments								-	
2014 New/Change in Scope and Future Year Commitments			14,912	7,594				22,506	25.4%
2015- 2018 Capital Plan Estimates				9,689	12,135	12,445	12,535	46,804	52.9%
2-Year Carry Forward for Reapproval			13,443					13,443	15.2%
1-Year Carry Forward to 2014		4,983						-	
Total Gross Annual Expenditures & Plan	39,184	26,506	32,215	19,205	12,135	12,445	12,535	88,535	100.0%
Program Debt Target			9,030	8,768	8,300	8,300	8,300	42,698	
Financing:									
Recommended Debt			14,780	12,304	9,600	9,700	9,800	56,184	63.5%
Reserves/Reserve Funds			4,269	3,803	165	165	165	8,567	9.7%
Development Charges								-	
Provincial/Federal			3,758	-	-	110	-	3,868	4.4%
Debt Recoverable			-	-	-	-	-	-	
Other Revenue			9,408	3,098	2,370	2,470	2,570	19,916	22.5%
Total Financing			32,215	19,205	12,135	12,445	12,535	88,535	100.0%
By Project Category:									
Health & Safety			2,179	1,922	567	1,346	357	6,371	7.2%
Legislated			50	201	99	-	99	449	0.5%
SOGR			9,992	7,782	7,547	8,101	9,455	42,877	48.4%
Service Improvement			17,789	8,545	3,625	2,701	2,327	34,987	39.5%
Growth Related			2,205	755	297	297	297	3,851	4.3%
Total by Project Category			32,215	19,205	12,135	12,445	12,535	88,535	100.0%
Asset Value (\$) at year-end	244,000	244,000	244,000	244,000	244,000	244,000	244,000	209	
Yearly SOGR Backlog Estimate (not addressed by current plan)			(394)	(1,578)	(2,366)	(230)	1		
Accumulated Backlog Estimate (end of year)	38,990		38,596	37,018	34,652	34,422	34,423		
Backlog: Percentage of Asset Value (%)	16.0%		15.8%	15.2%	14.2%	14.1%	14.1%		
Debt Service Costs			259	1,734	1,432	1,156	1,168	5,749	
Operating Impact on Program Costs			322	76.9	17.5			417	
New Positions								-	

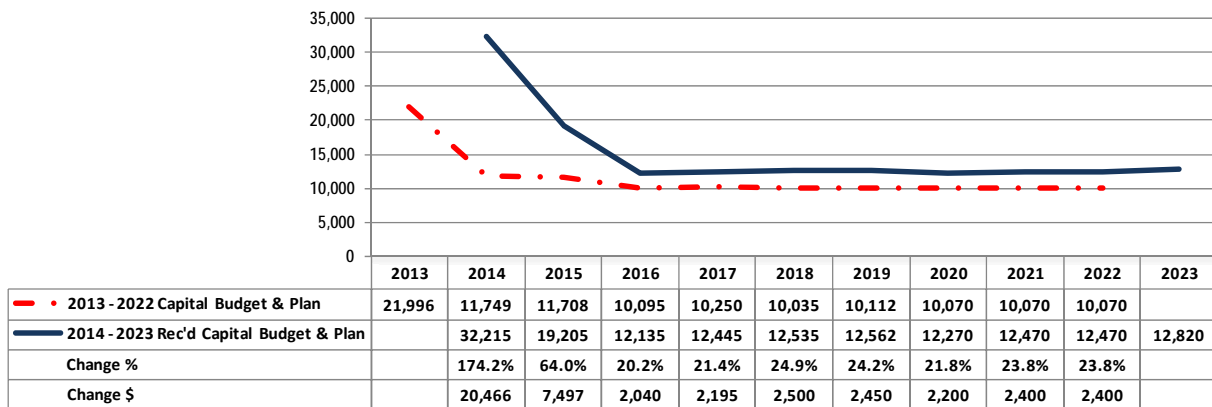
**10 - Year Capital Plan
2019 - 2023 Recommended Plan
(In \$000s)**



	2019 - 2023 Capital Plan						10-Year Total Percent
	2019	2020	2021	2022	2023	2014 - 2023	
Gross Expenditures:							
2013 Capital Budget & Approved FY Commitments						5,782	3.8%
Recommended Changes to Approved FY Commitments						-	
2014 New/Change in Scope and Future Year Commitments						22,506	14.9%
2019 - 2023 Capital Plan Estimates	12,562	12,270	12,470	12,470	12,820	109,396	72.4%
2-Year Carry Forward for Reapproval						13,443	8.9%
1-Year Carry Forward to 2014						-	
Total Gross Annual Expenditures & Plan	12,562	12,270	12,470	12,470	12,820	151,127	100.0%
Program Debt Target	8,300	8,300	8,300	8,300	8,300	84,198	
Financing:							
Recommended Debt	9,800	9,400	9,500	9,500	9,700	104,084	68.9%
Reserves/Reserve Funds	192	150	200	150	150	9,409	6.2%
Development Charges						-	
Provincial/Federal						3,868	2.6%
Debt Recoverable						-	
Other Revenue	2,570	2,720	2,770	2,820	2,970	33,766	22.3%
Total Financing	12,562	12,270	12,470	12,470	12,820	151,127	100.0%
By Project Category:							
Health & Safety	499	1,150	700	1,800	1,000	11,520	7.6%
Legislated	-	100	100	50	100	799	0.5%
SOGR	9,076	9,524	9,564	9,514	9,914	90,469	59.9%
Service Improvement	2,690	1,246	1,806	806	1,506	43,041	28.5%
Growth Related	297	250	300	300	300	5,298	3.5%
Total by Project Category	12,562	12,270	12,470	12,470	12,820	151,127	100.0%
Asset Value(\$) at year-end	244,000	244,000	244,000	244,000	244,000		
Yearly SOGR Backlog Estimate (not addressed by current plan)	(1,415)	(355)	(1,695)	(204)	(974)		
Accumulated Backlog Estimate (end of year) 34,423	33,008	32,653	30,958	30,754	29,780		
Backlog: Percentage of Asset Value (%)	13.5%	13.4%	12.7%	12.6%	12.2%		
Debt Service Costs	1,178	1,171	1,132	1,142	1,146	11,518	
Operating Impact on Program Costs						417	
New Positions						-	

Key Changes to the 2013-2022 Approved Capital Plan

Changes to the 2013 -2022 Approved Capital Plan
(In \$000s)



The 2014 Recommended Capital Budget and the 2015 - 2023 Recommended Capital Plan reflects an increase of \$34.972 million from the 2013 to 2022 Approved Capital Plan.

Changes to the 2013 – 2022 Approved Capital Plan arise from the reprioritization of Economic Development and Culture capital projects, based on the following:

- *BIA Streetscape Improvement Programs:* An increase of \$17.875 million for the 10 year period recommended for the BIA Streetscape Improvement Program to address increasing demand from BIAs due to the success of the BIA program. This project will result in additional streetscape improvements that will revitalize neighborhoods and generate economic growth.
- *Service Enhancement Project:* A new project has been added for the Toronto Centre for the Arts Main Stage Reconfiguration. At a cost of \$6.925 million to be equally funded by the TCA Improvement Reserve Fund and City debt, this project will produce two smaller venues: the Stage Tower, which will be configured into a black box theatre and the auditorium, which will be configured into a smaller Lyric Theatre to meet community demand for smaller theatre space.
 - Increases to debt financing has been made possible by investing debt financing made available corporately from increased Development Charge revenues applied to eligible projects in other programs based on the new Development Charge By-Law.
- *Culture Infrastructure Development:* Additional funding of \$3.453 million is recommended for the Guild Revitalization project (\$0.891 million), other projects (\$0.962 million) and the Prince Edward Viaduct Illumination – Lumination Veil (\$1.600 million), to complete this project in time for the 2015 Pan Am Games.

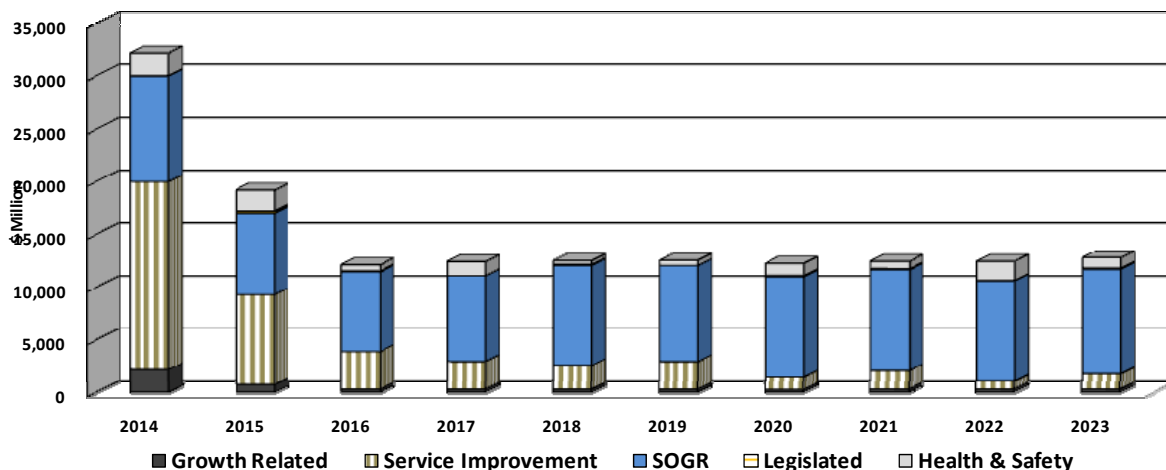
These projects address the growing service requirement from the BIAs and the community for enhanced cultural services, as well as enhancing existing infrastructure for the 2015 Pan Am Games.

Summary of Project Changes
(In \$000s)

	Total Project Cost	2014		2015		2016		2017		2018		2014 - 2018		2014 - 2022		Revised Total Project Cost
		Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	Gross	Debt	
Previously Approved																
Service Enhancement - Fort York Visitor Centre	23,013	12,805	3,874	-	-	-	-	-	-	-	-	12,805	3,874	12,755	3,874	35,768
Colborne Lodge Coach House	50	50	50	-	-	-	-	-	-	-	-	50	50	50	50	50
Restoration/Preservation of Heritage Elements	11,104	2,890	2,091	1,922	1,122	-	-	-	-	-	-	4,812	3,213	4,812	3,213	15,916
Major Maintenance	4,380	1,108	470	-	-	-	-	-	-	-	-	1,108	470	1,108	470	5,488
Commercial Façade Improvement Program	801	300	300	-	-	-	-	-	-	-	-	300	300	300	300	1,101
Downtown Yonge Streetscape Improvements	950	150	-	-	-	-	-	-	-	-	-	150	-	150	-	1,100
Total Previously Approved	40,298	17,303	6,785	1,922	1,122	-	-	-	-	-	-	19,225	7,907	19,175	7,907	59,423
New																
Cultural Infrastructure Development	7,137	1,858	(37)	(20)	(245)	540	540	99	99	671	671	3,148	1,028	3,452	1,332	10,589
Service Enhancement	7,033	2,403	776	4,802	2,016	138	138	(94)	(44)	-	-	7,249	2,886	6,905	2,542	13,938
Restoration/Preservation of Heritage Elements	16,378	(2,254)	(1,605)	(1,700)	(1,000)	(739)	(739)	(99)	(99)	(98)	(98)	(4,890)	(3,541)	(4,850)	(3,501)	11,528
Refurbishment and Rehabilitation	3,693	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3,693
Major Maintenance	5,235	(619)	(619)	593	443	139	199	(11)	44	(573)	(573)	(471)	(506)	(471)	(506)	4,764
IT Projects	500	-	-	500	500	500	500	500	500	500	500	2,000	2,000	2,500	2,500	3,000
BIA Streetscape Program	30,376	2,075	700	1,400	700	1,600	800	1,800	900	2,000	1,000	8,875	4,100	17,875	8,600	48,251
Mural Program	450	-	-	-	-	-	-	-	-	-	-	-	-	-	-	450
Collections Care	1,869	-	-	-	-	(138)	(138)	-	-	-	-	(138)	(138)	(138)	(138)	1,731
Commercial Façade Improvement Program	4,203	(300)	(300)	-	-	-	-	-	-	-	-	(300)	(300)	(300)	(300)	3,903
Total New	76,874	3,163	(1,085)	5,575	2,414	2,040	1,300	2,195	1,400	2,500	1,500	15,473	5,529	24,973	10,529	101,847
Total Changes	117,172	20,466	5,700	7,497	3,536	2,040	1,300	2,195	1,400	2,500	1,500	34,698	13,436	44,148	18,436	161,270

2014 – 2023 Recommended Capital Plan

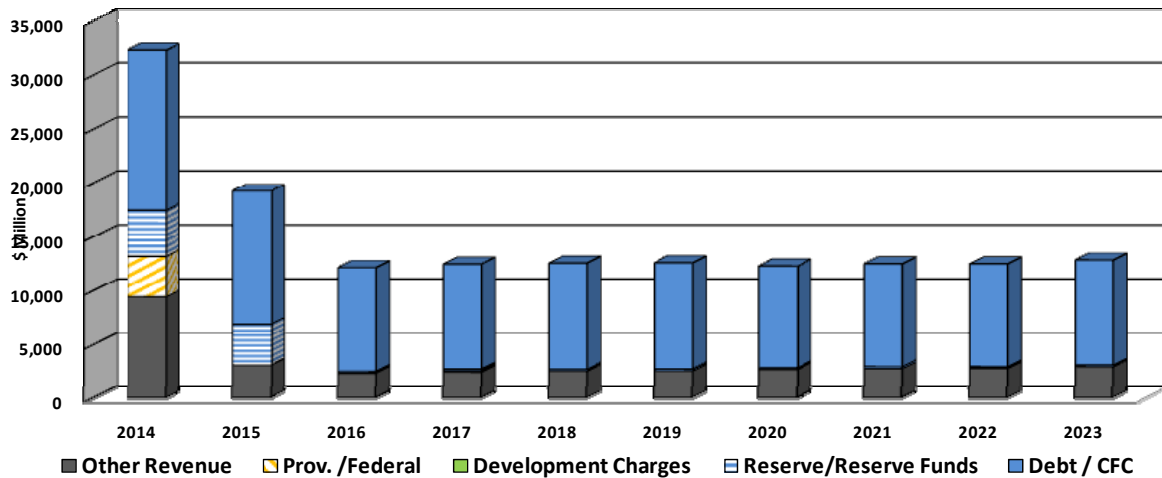
2014 – 2023 Capital Plan by Project Category
(In \$000s)



- The 10-Year Recommended Capital Plan for Economic Development and Culture of \$151.127 million provides funding for Health and Safety projects of \$11.520 million; Legislated projects of \$0.799 million; State of Good Repair (SOGR) projects of \$90.469 million; Service Improvement projects of \$43.041 million, and Growth Related of \$5.298 million.
- Health and Safety** projects represent 7.6% or \$11.520 million of the 10-Year Capital Plan's expenditure which are dedicated to the *Restoration of Casa Loma* project including structural repairs of masonry, roofing, balconies and windows. \$9.921 million of the project cost will be funded by debt and \$1.599 million will be funded from the Casa Loma Maintenance Reserve Fund.

- **Legislated** projects represent 0.5% or \$0.799 million of the 10-Year Capital Plan project funds and are allocated to the *Life, Safety and Security Updates* project to address mechanical, electrical and life-style systems issues at culture facilities.
- **State of Good Repair** projects represent 59.9% or \$90.469 million of the 10-Year Capital Plan's expenditures and provide \$19.374 million for the *Restoration/Preservation of Heritage Elements*, \$3.443 million for the *Refurbishment and Rehabilitation of Interiors*, \$1.684 million for *Collections Care*, \$10.353 million for *Major Maintenance*, and \$55.615 million for *BIA Streetscape Improvement Program*.
- **Service Improvement and Enhancement** projects account for 28.5% or \$43.041 million of the 10-Year Capital Plan's project spending including \$5.891 million for the *Cultural Infrastructure Development* projects, mainly related to the *Guild Revitalization*; \$27.393 million for several service enhancement projects including the *Toronto Centre for the Arts Main Stage Reconfigure* (\$6.925 million), *Fort York Visitor Centre* (\$12.805 million) and other facility enhancements, \$5.560 million for the *Commercial Façade Improvement Program* and \$4.197 for other service improvement projects such as the Mural Program, IT Electronic Service Delivery Projects, Service Enhancement, Refurbishment and Rehabilitation of Museums (Todmorden Mills, Montgomery's Inn, The Guild and other museums)
- **Growth Related** projects account for 3.5% or \$5.298 million of the 10-Year Capital Plan's expenditure, including \$1.600 million for the *Prince Edward Viaduct Illumination* project and \$3.698 million for *Public Art Development* projects.

2014–2023 Capital Plan by Funding Source
(In \$000s)



- The 10-Year Recommended Capital Plan of \$151.127 million will be funded by \$104.084 million of debt, \$9.409 million from Reserve / Reserve funds, \$3.868 million from Federal / Provincial grants, and Other Revenue comprised of \$33.766 million, which includes third party donations, Section 37 funding and BIA funding as part of the joint *BIA-City Streetscape Improvement* programs. The increased funding in 2014 and 2015 is related to major capital projects such as the *Casa Loma Restoration*, the *Toronto Centre for the Arts Main Stage Reconfigure* and the *Fort York Visitor Centre Construction*.
- Debt accounts for \$56.184 million or 63.5% of the financing for the 2014 Budget and 2015 – 2018 Capital Plan and amounts to \$104.084 million or 68.9% of the 10-Year Recommended Capital Plan.

 - The recommended debt funding is above the Program's 10-year debt affordability guidelines of \$84.198 million by \$19.886 million. This increase was driven by the following projects: \$3.924 million for the *Fort York Visitor Centre* second year carry forward funds, additional funding of \$2.500 million for EDC electronic service delivery *IT projects*, \$3.462 million for the *Toronto Centre for the Arts Main Stage Reconfiguration*, which is funded 50% from debt and 50% from the Toronto Centre from the Arts Improvement Reserve Fund, and \$10.000 million for additional *BIA Streetscape Improvement Program* funding.
 - The additional *BIA Streetscape Improvement Program* and TCA main stage reconfiguration funding has been made possible by re-investing debt financing made available corporately from increased Development Charge revenues applied to eligible projects based on the new Development Charge By-Law.
- Reserve and Reserve Funds constitute \$8.567 million or 9.7% of required funding in the first 5 years and \$9.409 million of 6.2% over 10 years.

- Provincial and Federal grants funding represents \$3.868 million or 2.6% of the 10-Year Capital Budget and Plan. These grants provide funding for the construction of the *Fort York Visitor Centre* and the *Fort York UNESCO Nomination*.
- Other Revenue constitutes \$33.766 million or 22.3% of the 10-Year Capital Budget and Plan, including \$1.929 million from Section 37 funding for *Public Art* and the *Fort York Visitor Centre*, \$5.187 million from donations mainly for the *Fort York Visitor Centre* and \$26.650 million from BIAs for their contributions to the *BIA Streetscape Improvement Programs*.

Major Capital Initiatives by Category

Summary of Major Capital Initiatives by Category
(In \$000s)

	2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
Total Expenditures by Category											
Health & Safety											
Casa Loma Restoration	2,179	1,922	567	1,346	357	499	1,150	700	1,800	1,000	11,520
Sub-Total	2,179	1,922	567	1,346	357	499	1,150	700	1,800	1,000	11,520
Legislated											
Life Safety Security, Mech. Electrical	50	201	99		99		100	100	50	100	799
Sub-Total	50	201	99	-	99	-	100	100	50	100	799
State of Good Repair											
Restoration/Preservation Heritage Elements	2,524	1,474	1,087	1,406	2,561	1,612	2,660	1,900	1,500	2,650	19,374
Refurbishment and Rehabilitation	246	147	303	347	347	100		800	1,500		3,443
Collections Care		100		187	347	800			50	200	1,684
Major Maintenance	1,383	1,197	1,093	897	1,083	1,100	1,200	1,000	600	800	10,353
BIA Streetscape Program	5,839	4,864	5,064	5,264	5,464	5,464	5,664	5,864	5,864	6,264	55,615
Sub-Total	9,992	7,782	7,547	8,101	9,455	9,076	9,524	9,564	9,514	9,914	90,469
Service Improvements											
Cultural Infrastructure Development	1,000	1,524	940	209	974	594	350			300	5,891
Service Enhancement	15,608	5,640	1,579	1,386		990	290	1,100	200	600	27,393
Restoration/Preservation of Heritage elements			200								200
Refurbishment and Rehabilitation	75	75						100			250
Collections Care					247						247
IT Projects	500	500	500	500	500	500					3,000
Commercial Facade Program	556	556	556	556	556	556	556	556	556	556	5,560
Mural Program	50	50	50	50	50	50	50	50	50	50	500
Sub-Total	17,789	8,545	3,625	2,701	2,327	2,690	1,246	1,806	806	1,506	43,041
Growth Related											
Prince Edward Viaduct Illumination - Luminous Veil	1,600										1,600
Public Art	605	755	297	297	297	297	250	300	300	300	3,698
Sub-Total	2,205	755	297	297	297	297	250	300	300	300	5,298
Total Expenditures by Category	32,215	19,205	12,135	12,445	12,535	12,562	12,270	12,470	12,470	12,820	151,127

Major Capital Initiatives

The 10-Year Recommended Capital Plan supports Economic Development and Culture's objectives of conserving Toronto heritage properties, enabling public access, reducing its SOGR backlog, revitalize neighborhoods, generate economic growth and improving customer service.

Health and Safety

- The *Restoration of Casa Loma* project requires \$11.520 million over the 10 year-period for structural repairs of masonry, roofing, balconies and windows of which \$9.921 million will be funded by debt and \$1.599 million will be funded from the Casa Loma Maintenance Reserve Fund.

Legislated

- The *Life, Safety and Security Updates* project requires \$0.799 million to address mechanical, electrical and life-safety systems issues at culture facilities over the 10 year planning horizon.

State of Good Repair (SOGR)

- The *Restoration/Preservation of Heritage Elements* project requires \$19.374 million for approximately 28 sub-projects to restore and preserve the heritage fabric of Museums and Heritage Buildings operated by the Culture Division including major artifacts, monuments and memorials. Funding allocated to the following sub-projects: \$2.235 million for *Todmorden Mills*, \$2.257 million for *Preventative Maintenance*, \$1.345 million for *Gibson House Restoration*, \$1.200 million for *John Bales House* and \$1.095 million for *Mackenzie House Restoration*. This is an annual program of capital work for various sites within the 10-Year Capital Plan period.
- The *Refurbishment and Rehabilitation* projects funding of \$3.443 is provided for the restoration and upgrading of interiors, including \$1.346 million for *Colborne Lodge*, \$0.900 for *Gibson House*, and \$0.500 million for the *Scarborough Museum*.
- *Major Maintenance* funding totals \$10.353 million, will be utilized to achieve and maintain facilities with third party tenants in a state of good repair with \$2.977 million provided for the *Berkley Theatre*, \$1.767 million for the *Alumnae Theatre*, \$1.541 million for the *St Lawrence Centre* and \$1.750 million for *Young People's Theatre*.
- Funding of \$55.615 million is recommended for the *BIA Streetscape Program* projects which are cost shared with BIAs. Specific Streetscape Projects are identified and funded annually and future year funding is a planned estimate of future projects.

Service Improvement Projects

- The *Guild Revitalization* Project requires \$5.481 million, funded by \$5.281 million from debt and \$0.200 from the Guild Inn Reserve Fund, for the construction of the cultural precinct as part of a potential agreement with a third-party to revive the historic Guild.
- The *Commercial Façade Improvement* Program totals \$5.560 million for *Commercial Façade Improvement* Projects such as façade restoration, brick cleaning, new signage, and improved lighting.
- The *Service Enhancement* Project totals \$27.393 million and provides funding for a variety of service improvements for the public, including:
 - The *Main Stage Reconfiguration at the Toronto Centre for the Arts* to provide two smaller venues at a cost of \$6.925 million. The Stage Tower will be configured into a black box theatre and the auditorium will be configured into a smaller Lyric Theatre.
 - The construction of the *Fort York Visitor Centre* for \$12.805 million, funded by \$3.924 million from debt, \$1.020 million from provincial grants, \$2.738 million from federal grants, \$0.986 million from Section 37 funding and \$4.137 million from donations. Fort

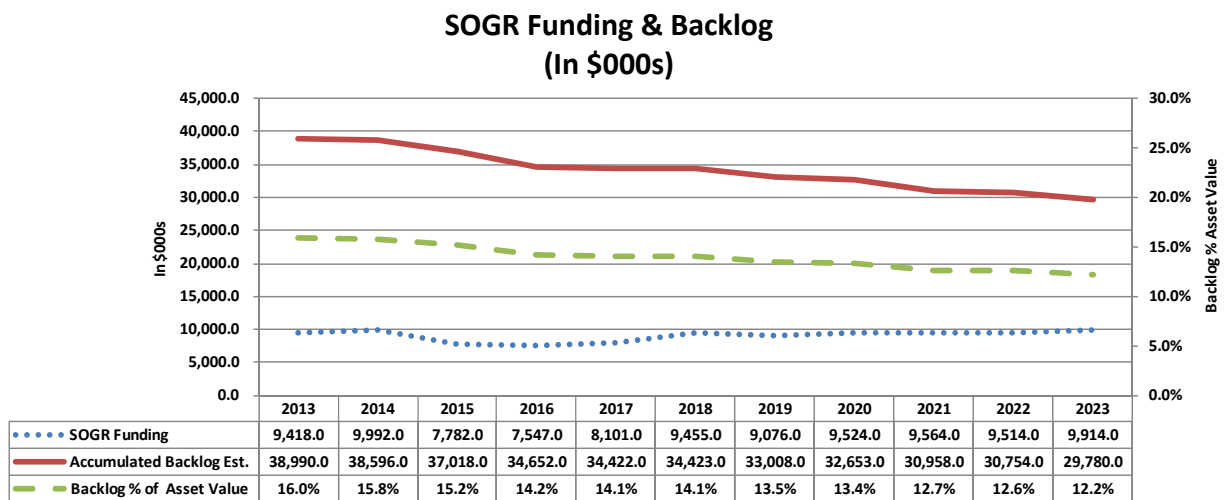
York is Toronto's most significant historic site, the birthplace of the city and the largest collection of War of 1812 buildings on the continent. The visitor centre will provide reception and orientation to the 42 acre site, permanent and changing exhibit space, as well as office space for staff. In addition, it will provide community benefit through assembly and meeting rooms with catering facilities.

- Recommended funding of \$3.000 million for *IT Projects* provides \$0.500 million to upgrade the Program's website and improved use of web based transactions, such as film permits. In addition, \$2.500 million funding will further enhance service delivery by managing EDC online services for the public, visitors and clients.

Growth Related Projects

- Growth Related funding of \$5.298 million is allocated to *Public Art Development* for projects determined by the Public Art Committee, funded \$1.398 million from Debt, \$1.632 million from the Public Art Reserve Fund, \$1.600 million from the Major Special Events Reserve Fund and \$0.668 million from Section 37 funds. This project includes the *Prince Edward Viaduct Illumination*, which will be funded from the Major Special Events Reserve Fund.

State of Good Repair (SOGR) Backlog



The 10-Year Recommended Capital Plan dedicates \$42.877 million to SOGR spending in the first five years of the Capital Plan period and \$47.592 million over the last five years which on average is \$9.081 million annually.

- Economic Development and Culture is responsible for 60 heritage properties and over 200 Public Art installations. Many historic structures are well over 100 years old. Unlike most other buildings in City ownership, they do not have a simple replacement value and expected life span. Replacement values have been used as a proxy value for these buildings; total estimated replacement cost for all buildings and structures is \$244.000 million at the

end of 2013. The Program's accumulated State of Good Repair backlog was updated in 2008 resulting from an audit of 15 additional properties.

- Economic Development and Culture properties include historic buildings such as Fort York, Casa Loma and Berkeley Theatre.
- The 10-Year Recommended Capital Plan results in \$8.816 million decrease to backlog to \$29.780 million, which is aligned to the Program's objectives of reducing SOGR backlog and address health and safety issues in its heritage buildings portfolio.
- SOGR Key projects include restoration, refurbishment and preservation of heritage elements at Todmorden Mills, Montgomery's Inn and the Spadina Museum; and major maintenance of museums and theatres, including the Alumnae Theatre, John St. Roundhouse Museum and the Berkeley Theatre; and the BIA Streetscape Improvement Programs.
- By year-end 2013, the accumulated state of good repair backlog will be \$38.990 million or 16.0% of its replacement value; as a result of the state of good repair funding provided, the state of good repair backlog at the end of 2023 will be \$29.780 million or 12.2% of its replacement value.

SOGR Backlog by Asset Category

There is no inventory by asset category for Economic Development and Culture

10-Year Capital Plan: Impact on the Operating Budget

Operating Impact Summary (In \$000s)

Program Costs, Revenues and Net (\$000s)	2014 Rec'd Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	2014 - 2023 Total
2014 Recommended Capital Budget											
Program Gross Expenditure	497.4	151.9	17.5								666.7
Program Revenue	175.0	75.0	-								250.0
Program Costs (Net)	322.4	76.9	17.5	-	-	-	-	-	-	-	416.7
Approved Positions											-
2015 - 2023 Capital Plan											
Program Gross Expenditure											-
Program Revenue											-
Program Costs (Net)	-	-	-	-	-	-	-	-	-	-	-
Approved Positions											-
Total											
Program Gross Expenditure	497.4	151.9	17.5	-	-	-	-	-	-	-	666.7
Program Revenue	175.0	75.0	-	-	-	-	-	-	-	-	250.0
Program Costs (Net)	322.4	76.9	17.5	-	-	-	-	-	-	-	416.7
Approved Positions	4.5										

The 10-Year Recommended Capital Plan will increase future year Operating Budgets by a total of \$1.138 million net over the 2014 – 2023 period. Approved positions will increase by 4.5 over the 10-year time frame.

This is comprised of funding to sustain the operating costs for:

- The Fort York Visitor Centre which will open in 2014. The 4.5 additional permanent positions will provide historic interpretation and maintain the centre. In 2015, which will be the first full year of operation of the Fort York Visitor Centre, the increased expenditure will total \$0.649 million, which will be partially offset by increased attendance revenue of \$0.250 million, resulting in a net cost increase of \$0.399 million. In 2016, a salary and benefits increase of \$0.018 million is estimated.

**Net Operating Impact by Project
(In \$000s)**

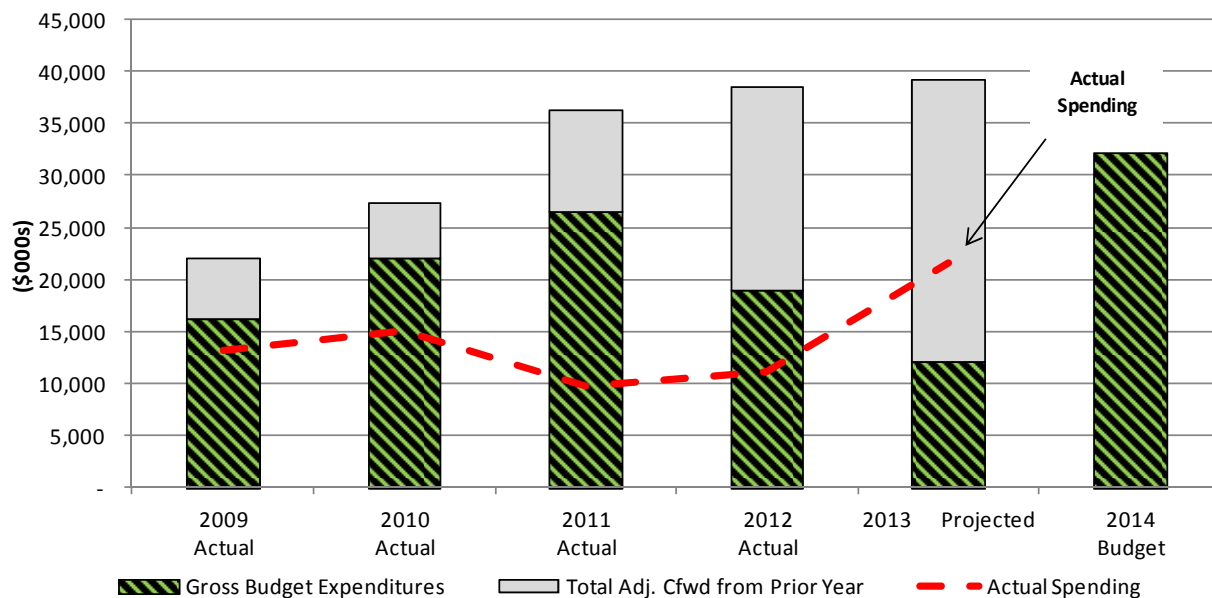
Projects	2014 Rec'd Budget		2015 Plan		2016 Plan		2017 Plan		2018 Plan		2014 - 2018 Budget & Plan		2019 - 2023 Capital Plan	
	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions	\$000s	Positions
Previously Approved projects														
Fort York Visitor Centre	322.4	4.5	76.9	-	17.5	-	-	-	-	-	416.7	4.5	-	-
Total Recommended (Net)	322.4	4.5	76.9	-	17.5	-	-	-	-	-	416.7	4.5	-	-

Capital Project Delivery: Temporary Positions

No new temporary positions are requested

Capacity to Spend

**Capacity to Spend – Budget vs. Actual
(In \$000s)**

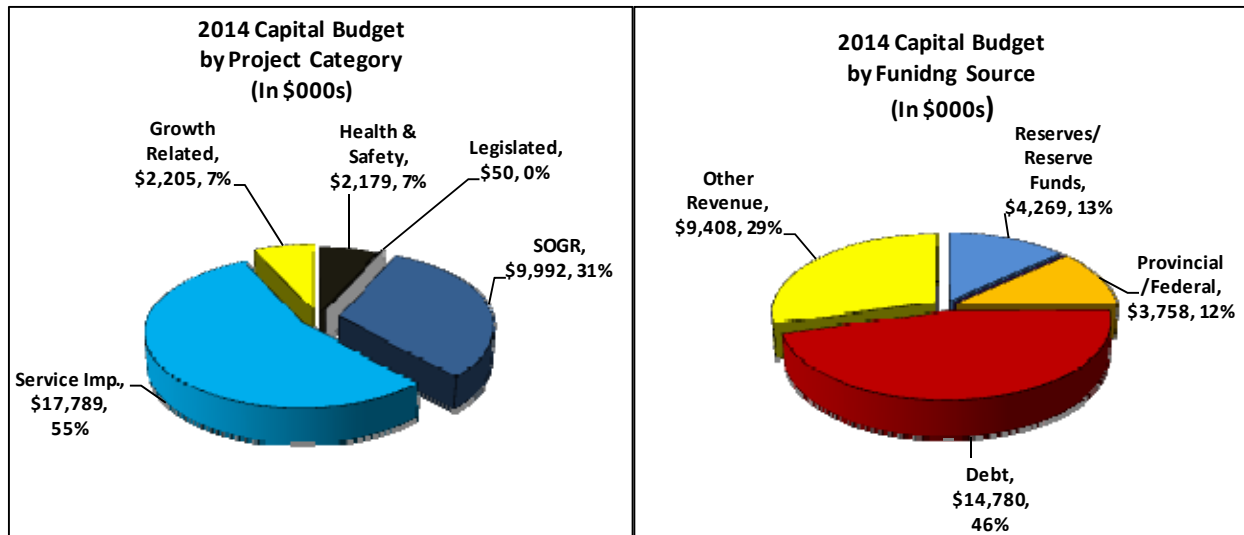


Year	Approved Budget	Spent	Spending Rate
	\$000s		
2013	39,184	21,523	54.9%
2012	38,529	11,052	28.7%
2011	36,383	9,706	26.7%
2010	27,451	15,097	55.0%
2009	22,084	13,088	59.3%
Average	32,726	14,093	43.1%

- EDC's 2013 Approved Capital Budget of \$39.184 million was 22.0% or \$8.634 million spent as of September 30, 2013. Projected year-end capital expenditures are \$21.523 million or 54.9% of the 2013 approved cash flows.
- The Program's spending capacity over the past 5 years, from 2009 to 2013, averaged \$32.726 million or 43.1% of its Average Capital Budget of \$32.726 million and has increased from 2011 to 2013. The consistent under-spending observed from 2011 to 2012 is driven by delays in major projects such as the Fort York Visitor Centre, John Street Roundhouse and Casa Loma.
- EDC achieved only 27% expenditure in 2011 due to delays in 4 major projects, \$13.0 million *Fort York Visitor Centre*, \$5.7 million *Emery Village (later cancelled)*, \$1.3 million *Casa Loma* and \$0.669 million *Guild Revitalization*.
- The schedule for the *Fort York Visitor Centre* Project was set back by a full year in 2011 when the original tender came back over budget. The full design team worked to revise the documents so that it could be successfully re-tendered. The project is under construction now and proceeding according to the revised schedule with a target completion date of May, 2014.
- EDC achieved 29% expenditure in 2012 due to delays in 4 major projects, \$21.53 million *Fort York Visitor Centre*, \$0.604 million *John Street Roundhouse*, \$0.794 million *Casa Loma*, and \$0.411 million for delays in *IT Projects*.
- Capital spending is projected to reach \$21.523 million or 54.9% of its 2013 Capital Budget by year-end. The under spending is driven by projects including the *BIA Streetscape Improvement Program*, *Fort York Visitor Centre*, *Fort York Interiors*, *John Street Roundhouse Museum* and *Casa Loma Exterior restoration*.
- BIA partnerships require community consultation and co-ordination with other City Programs and Agencies, such as Transportation Services and the TTC. Delays in Transportation/Transit projects can affect BIA project spending rates.
- EDC has completed planning and design for the new 2014 projects, after a review of the recommended projects, it has been determined that EDC has the ability to proceed with the spending of the 2014 Recommended Capital Budget.

IV: 2014 RECOMMENDED CAPITAL BUDGET

2014 Capital Budget by Project Category and Funding Source



Note: Excludes carry forward funding

The 2014 Recommended Capital Budget, excluding funding carried forward from 2013 to 2014, requires new 2014 cash flow funding of \$32.215 million.

- State of Good Repair projects account for \$9.992 million or 31.0% of the 2014 Capital Budget's project expenditures and provides funding of \$2.524 million for the *Restoration/Preservation of Heritage Elements* project, \$0.246 million for *Museum Refurbishment and Rehabilitation*, \$1.383 million for *Buildings Major Maintenance* and \$5.839 for *BIA Streetscape Improvements*.
- Health and Safety projects represent \$2.179 million or 6.8% of the 2014 Capital Budget's project funding, such as allocation to the *Casa Loma Restoration Program*.
- Service Improvement projects total \$17.789 million and account for 55.2% of the 2014 Capital Budget; project funding of \$1.000 million which is allocated for *Cultural Infrastructure Development*, \$15.058 million for the *Fort York Visitor Centre*, and \$2.2731 for other *Service Improvement* projects.
- Growth Related projects represent \$2.205 million or 6.8% of the 2014 Capital Budget's project expenditure and provides \$1.600 million for the *Prince Edward Viaduct Illumination – Luminous Veil* project and \$0.605 million for other *Public Art Developments*.
- The 2014 Capital Budget for Economic Development and Culture is funded primarily from debt, which accounts for 45.9% or \$14.780 million financing. This is above the debt affordability guideline of \$9.030 million set for this Program in 2014, which has been approved after a review of the potential projects in the pipeline.
- Reserve funding accounts for \$4.269 million or 13.3% of the 2014 Capital Budget's funding sources.

- Provincial and Federal grants fund \$3.758 million or 11.7% of the 2014 Capital Budget's funding expenditures and support the *Fort York Visitor Centre* project.
- Other Revenue accounts for \$9.408 million or 29.2% of the 2014 Capital Budget and includes Section 37 funding, third party donations and BIA third private sector funding for streetscape improvements.

2014 Recommended Cash Flow & Future Year Commitments
(In \$000s)

	2012 & Prior Year Carry Forward	2013 Previously Approved Cash Flow Commitments	2014 New Cash Flow Rec'd	2014 Total Cash Flow Rec'd	2013 Carry Forwards	Total 2014 Cash Flow (Incl 2013 C/Fwd)	2015	2016	2017	2018	2019	2020	2021	2022	2023	Total Cost
Expenditures																
Previously Approved	13,443	3,860		17,303	4,983	22,286	1,922									24,208
Change in Scope				-		-										-
New			8,275	8,275		8,275										8,275
New w/Future Year			6,637	6,637		6,637	7,594									14,231
Total Expenditure	13,443	3,860	14,912	32,215	4,983	37,198	9,516	-	-	-	-	-	-	-	-	46,714
Financing																
Debt	3,924	2,911	7,945	14,780	3,818	18,598	5,255									23,853
Other	5,123	150	4,135	9,408	1,165	10,573	728									11,301
Reserves/Res Funds	638	799	2,832	4,269		4,269	3,533									7,802
Development Charges				-		-										-
Provincial/Federal	3,758			3,758		3,758										3,758
Total Financing (including carry forward funding)	13,443	3,860	14,912	32,215	4,983	37,198	9,516	-	-	-	-	-	-	-	-	46,714

Economic Development and Culture's 2014 Recommended Capital Budget is \$37.198 million including 2012 and prior year cash carry forward funding of \$13.443 million, funding carried forward from 2013 into 2014 of \$4.983 million, and provides \$3.860 million for previously approved projects already underway.

Approval of the 2014 Recommended Capital Budget will result in a future year commitment of \$9.516 million in 2015.

The following projects are included in the 2014 Recommended Cash Flow and Future Year Commitments:

The 2012 prior year carry forward funding of \$13.443 million includes the following projects:

- Fort York Visitor Centre Construction*, \$12.805 million, funded \$3.924 from Debt and \$4.137 million from donations, \$0.986 million from Section 37 funding, \$2.738 million from Federal Subsidy, \$1.020 million from Provincial Subsidy; and
- John Street Roundhouse Museum Maintenance*, \$0.638 million, funded by the Land Acquisition reserve.

The 2013 previously approved projects of \$3.860 million already underway include:

- Restoration/Preservation of Heritage Elements*, including *Casa Loma Restoration*, \$2.890 million funded by debt; and
- Other Maintenance* projects of \$0.970 million funded by debt.

The 2013 previously funding carried forward to 2014 of \$4.983 million include:

- *BIA streetscape Improvement* programs for \$1.819 million, funded \$0.673 million by debt and \$1.147 million funded from the BIAs contribution; and
- *Other Maintenance* projects for \$3.164 million funded by debt.

The New 2014 projects funding of \$14.912 million includes the following projects:

- *Restoration/Preservation of Heritage Elements* for \$1.813 million, funded \$1.663 million by debt and \$0.150 by reserve funding;
- *Cultural Infrastructure Development*, including *Public Art* and the *Prince Edward Viaduct Illumination*, \$3.205 million, funded \$1.110 million by debt, \$1.600 million from the Major Special Events Reserve Fund and \$0.495 million from other reserve funds;
- *Toronto Centre for the Arts Main Stage Reconfiguration*, \$2.253 million; will be funded with a \$1.127 million contribution from the Toronto Centre for the Arts Improvement Reserve Fund and \$1.126 million contribution from City debt;
- *BIA Streetscape Improvements*, \$5.689 million; funded \$2.594 million by City debt and \$3.095 million by the BIAs; and
- *Other Projects*, \$1.951 million, funded \$1.451 million by debt, and \$0.500 million from reserve funding.

2014 Recommended Capital Project Highlights

2014 Recommended Capital Project Highlights
(In \$000s)

Project	Total Project Cost	2014	2015	2016	2017	2018	2014 - 2018	2019	2020	2021	2022	2023	2014 - 2023 Total
<i>Service Enhancement - Fort York Visitor Centre</i>	23,013	12,805					12,805						12,805
<i>Cultural Infrastructure Development</i>	4,185	3,205	980				4,185						4,185
<i>Service Enhancement</i>	8,388	2,803	5,365				8,168						8,168
<i>Restoration/Preservation of Heritage Elements</i>	7,199	4,703	2,496				7,199						7,199
<i>Refurbishment and Rehabilitation</i>	321	321					321						321
<i>Major Maintenance</i>	1,808	1,433	375				1,808						1,808
<i>IT Projects</i>	500	500					500						500
<i>BIA Streetscape Program</i>	5,839	5,839					5,839						5,839
<i>Mural Program</i>	50	50					50						50
<i>Collections Care</i>	-	-					-						-
<i>Commercial Façade Improvement Program</i>	856	556	300				856						856
Total (including carry forward funding)	52,159	32,215	9,516	-	-	-	41,731	-	-	-	-	-	41,731

The 2014 Recommended Capital Budget provides funding of \$32.215 million to:

- Complete the construction of the *Fort York Visitor Centre* (\$12.855 million). Fort York is Toronto's most significant historic site: the birthplace of the City and the largest collection of War of 1812 buildings on the continent. The Visitor Centre will provide visitor reception and orientation to the 42 acre site, permanent and changing exhibit space, as well as office space for fort staff. In addition, it will provide community benefits through assembly and meeting rooms with catering facilities.
- Continue the *Casa Loma Restoration* project (\$2.179 million), which includes structural repairs of masonry, roofing, balconies and windows
- Continue the *SOGR for Heritage Buildings* (\$2.524 million), at Todmorden Mills, Windfields Estate, Spadina Museum, Fort York, Montgomery's Inn and other heritage buildings.
- Continue *Major Maintenance* at historic sites (\$1.433 million), including the Alumnae Theatre, John St. Roundhouse and the Berkeley Theatre.
- Continue the *BIA Streetscape Improvement Program* (\$5.839 million). These streetscape improvements will revitalize neighborhoods and generate economic growth.
- Begin with the *Prince Edward Viaduct Illumination* project (\$1.600 million), which will install artistic lighting enhancements to the viaduct, helping draw visitors and benefiting businesses and residents in time for the 2015 Pan Am Games.
- Deliver the first phase of the *Toronto Centre for the Arts Main Stage Reconfiguration* (\$2.253 million), to provide two smaller venues. The stage tower will be configured into a black box theatre.

V: ISSUES FOR DISCUSSION

Key Program Issues

Fort York Visitor Centre Financing

- The *Fort York Visitor Centre* project has a project cost of \$23.013 million funded by \$3.313 million of City debt, \$10.0 million of contributions from the Provincial/Federal governments, \$3.7 million of Section 37 fund and \$6.0 million of fundraising by the Fort York Foundation.
- Both the Federal and Provincial funding have been confirmed and \$3.7 million of Section 37 funds have been identified.
- The Fort York Foundation contribution has not yet been received, with fundraising efforts still in progress.

Toronto Centre for the Arts

- The *Toronto Centre for the Arts Main Stage Reconfiguration* project will produce two smaller venues. The stage tower will be configured into a black box theatre in 2014 and the auditorium will be configured into a smaller Lyric Theatre in 2015.
- As the main stage is currently underutilized due to its size, by configuring the space into two smaller venues, the TCA can provide more opportunities for community cultural organizations and increase overall use of the facility. As one of the premier cultural facilities outside of the downtown core, increasing community cultural participation at the Toronto Centre for the Arts is a key City cultural objective. *The Toronto Centre for the Arts Main Stage Reconfiguration* project costs of \$6.925 million will be funded with a 50% contribution from the Toronto Centre for the Arts Improvement Reserve Fund and 50% contribution from City debt.

Increased demand for BIA Streetscape Improvement Cost Share Program

- Over the past 5 years City Council has established an average of 3-4 new BIAs per year and this trend is expected to continue as interest grows from businesses and property owners in unorganized retail areas to form new BIAs.
- The *BIA Streetscape Projects* continue to increase in size and scope. In the early years of the Capital Cost-Share Program, most BIAs undertook relatively small projects such as the installation of banners, hanging baskets, and street signs. However, larger more complicated projects have increased in number and size as BIAs mature.
- In 2013, Council approved a new funding option for the *BIA Streetscape Improvement Cost Share* program consisting on providing 35% of the project cost as funding from the City and 65% as a recoverable debt loan to the BIA. In 2013, out of 77 BIA project requests, 2 have received funding under this new option. This new funding option allows the BIAs to manage larger projects by allowing them to better manage their cash flow and have a more immediate benefit in the BIA neighborhoods.

- The *BIA Streetscape* funding has been increased by \$2.075 million and \$24.139 million over the 10 year-period in order to benefit more businesses, and further revitalize neighborhoods and generate economic growth. BIA requests increased from \$1.9 million to \$5.0 million in 2013.
- These additional funds will serve various upgrades to the public realm throughout the City, while revitalizing neighborhoods and generating economic growth. Examples of streetscape improvements delivered in 2013 include Kennedy/Lawrence enhancements, Emery Village gateway feature, pedestrian lighting in the Danforth Village and the upgrades at the College Promenade BIA. The detailed allocation of BIA Streetscape funding to specific project locations is not available until BIA Operating Budgets are all approved. A separate report to Budget Committee will be provided, once this information is available.
- It is recommended that City Council direct the General Manager of EDC to report to Budget committee as early as possible in 2014, but not later than April, with the detailed list of BIAs receiving Streetscape Improvement funding through the 2014 Capital budget.
 - As part of the Council report EX23.12 "Providing New BIA Streetscape Funding Opportunities". The following recommendation was made: "That City Council direct the General Manager of Economic Development and Culture and the Deputy City Manager and Chief Financial Officer in consultation with other Divisions, to report to the Executive Committee early in 2013 on a possible financing/funding cost-share model to deliver larger, transformative streetscape improvement projects without diminishing the ability of Economic Development and Culture to deliver the 50/50 Capital Cost-Share Program to other BIAs within its debt affordability target"
- \$20 million of additional funding has been included in the Recommended 2014 – 2023 Capital Plan for BIA Streetscape projects as a result of the re-investment of debt financing released by increased Development Charge revenues arising from the new Development Charge By-Law. This additional capacity will allow the inclusion of large, transformative streetscape projects in the EDC Capital Budget using the 65/35 cost share plan without diminishing the ability to deliver the traditional 50/50 cost share projects to other BIAs.

Appendix 1

2013 Performance

2013 Key Accomplishments

By year-end 2013, Economic Development and Culture projects to accomplish the following:

- ✓ Continue working on 77 *BIA Streetscape improvement* projects throughout the city, with a projected capital spending to 2013 year-end of \$4.341 million or 87.3% of the 2013 approved cash flow.
- ✓ Continue with the construction of the *Fort York Visitor Centre*, with a projected capital spending to 2013 year-end of \$8.875 or 40.4% of the 2013 approved cash flow.
- ✓ Complete the *restoration of Papermill Theatre at Todmorden Mills. Major repairs at Berkeley St. Theatre.*
- ✓ Completion of *Casa Loma's east garden wall, balconies and stables renovations.*
- ✓ Installation of *AODA (Accessibility for Ontarians with Disabilities Act) compliant public washrooms* at Alumnae and Young People's Theatres.

2013 Capital Variance Review

2013 Budget to Actual Comparison (In \$000s)

2013 Approved	Actuals as of Sept. 30, 2013 (3rd Quarter Variance)		Projected Actuals at Year End		Unspent Balance	
	\$	\$	% Spent	\$	% Spent	\$ Unspent
39,184	8,634	22.0%	21,523	54.9%	17,661	45.1%

Capital expenditures for the 9 months ending September 30, 2013 totaled \$8.634 million or 22.0% of the 2013 Approved Capital Budget of \$39.184 million. Capital spending is projected to reach \$21.523 million or 54.9% of its 2013 Approved Capital Budget by year-end. The rate of spending to the end of the third quarter of 2013 and the projected year-end under spending are attributed to the following projects:

- The *BIA Streetscape Improvement Program* project's capital expenditures totalled \$1.132 million representing 22.8% of the 2013 approved cash flow of \$4.970 million during the nine months ended September 30, 2013. Capital spending is projected to reach \$4.341 million or 87.3% by year-end.
- The *Fort York Visitor Centre (FYVC)* project's capital expenditures totalled \$5.747 million representing 26.1% of the 2013 approved cash flow of \$21.982 million during the nine months ended September 30, 2013. Capital spending is projected to reach \$8.875 million or 40.4% by year-end. The schedule for the *Fort York Visitor Centre* project was set back by a full year in 2011 when the original tender exceeded the approved project budget. The project's under spending is a result of the need to redesign documents and a second

tendering process. The project is under construction now and proceeding according to a revised schedule that has a target completion date of May, 2014. Carryforward funding from 2012 is \$21.530, funded \$3.924 million from debt, \$4.680 million from Provincial Grants, \$5.000 million from Federal Grants, \$6.100 million from Donations, and \$1.826 million from Section 37 funding.

- *Fort York Interiors* project's capital expenditures totalled \$0.103 million representing 15.8% of the 2013 approved cash flow of \$0.650 million during the nine months ended September 30, 2013. Capital spending is projected to reach \$0.190 million or 29.2% by year-end. The project was delayed as the staff focus was placed on planning exhibits within the new Visitor Centre and achieving a more coherent exhibit experience across the site. The majority of work on the interiors project, which includes exhibit design, fabrication and installation, will be undertaken in 2014.
- The *John Street Roundhouse Museum* project did not incur any capital expenditures of the 2013 approved cash flow of \$0.638 million during the nine months ended September 30, 2013. No capital spending is projected to be incurred by year-end. Toronto Hydro continues to develop the plan for the Bremner Street Transformer Station, to be built at the west end of the Roundhouse site, under the Machine Shop. One of the issues still outstanding is the amount of floor space left in the Machine Shop to be made available for the rail museum. The museum re-design cannot proceed until Toronto Hydro completes its changes to the original plan for the substation. The target completion date is December 2014, to be on-stream in time for the Pan-Am Games. The entire 2013 approved cash flow of \$0.638 million is projected to be carried forward to the 2014 budget.
- The *Casa Loma Exterior* project's capital expenditures totalled \$0.198 million representing 14.2% of the 2013 approved cash flow of \$1.400 million during the nine months ended September 30, 2013. Capital spending is projected to reach \$0.658 million or 47.1% by year-end. The multi-phased restoration of Casa Loma was delayed by more than a year following the termination of the agreement with the Kiwanis Club. In 2012, the project budget and project scope were adjusted and phase 7A commenced. Phase 8 is out for tender to a list of pre-qualified contractors. By the third quarter of 2014 spending should be back on schedule.
- The *Cedar Ridge Elevator* project's capital expenditures totalled \$0.003 million representing 1.3% of the 2013 approved cash flow of \$0.198 million during the nine months ended September 30, 2013. Capital spending is projected to reach \$0.011 million or 5.6% by year-end. The elevator re-habilitation project at Cedar Ridge has been delayed by one full calendar year to 2014 due to the technicians strike in 2013. The work requires a two-month shut-down of the elevator and the site operation can only accommodate this in June-July. The unspent amount of \$0.195 million is projected to be carried forward to 2014.
- The *Colborne Lodge Coach House* project did not incur any capital expenditures of the 2013 approved cash flow of \$0.220 million during the nine months ended September 30, 2013. Capital spending is projected to reach \$0.030 million or 13.6% by year-end. The project required an archaeological review before work could commence, and once that was

complete on-site investigation was hindered by the excessive rain in the spring and early summer, causing a delay on the project. The unspent cash flow of \$0.220 million is projected to be carried forward to 2014.

Appendix 2

10-Year Recommended Capital Plan Project Summary (In \$000s)

Project	2014	Plan									2014 - 2023
	Budget	2015	2016	2017	2018	2019	2020	2021	2022	2023	
Cultural Infrastructure Development	3,205.0	2,279.0	1,237.0	506.0	1,271.0	891.0	600.0	300.0	300.0	600.0	11,189.0
Service Enhancement	15,608.0	5,640.0	1,579.0	1,386.0	0.0	990.0	290.0	1,100.0	200.0	600.0	27,393.0
Restoration/Preservation Heritage Elements	4,703.0	3,596.0	1,654.0	2,752.0	2,918.0	2,111.0	3,810.0	2,600.0	3,300.0	3,650.0	31,094.0
Refurbishment and Rehabilitation	321.0	222.0	303.0	347.0	0.0	100.0	0.0	900.0	1,500.0	0.0	3,693.0
Collections Care	0.0	100.0	0.0	187.0	594.0	800.0	0.0	0.0	50.0	200.0	1,931.0
Major Maintenance	1,433.0	1,398.0	1,192.0	897.0	1,182.0	1,100.0	1,300.0	1,100.0	650.0	900.0	11,152.0
IT Projects	500.0	500.0	500.0	500.0	500.0	500.0	0.0	0.0	0.0	0.0	3,000.0
Commercial Facade Program	556.0	556.0	556.0	556.0	556.0	556.0	556.0	556.0	556.0	556.0	5,560.0
BIA Streetscape Program	5,839.0	4,864.0	5,064.0	5,264.0	5,464.0	5,464.0	5,664.0	5,864.0	5,864.0	6,264.0	55,615.0
Mural Program	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	50.0	500.0
Total	32,215.0	19,205.0	12,135.0	12,445.0	12,535.0	12,562.0	12,270.0	12,470.0	12,470.0	12,820.0	151,127.0

Appendix 3

2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

CITY OF TORONTO

**Gross Expenditures (\$000's)
Appendix 3 - 2014 Recommended Capital Budget; 2015 to 2023 Capital Plan**

Economic Development and Culture

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By												
Sub-Project No.	Project Name	Ward	Stat.	Cat.		2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
ECT907822 Commercial Facade Improvement Program (2013)																									
1	1	Commercial Facade Improvement(2013)New	CW	S2	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	300	0	300
		Sub-total				300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	0	300	0	300
ECT907903 BIA Financing Program (2013) New																									
1	1	BIA Financing Program (2013) New	CW	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	0	175	0	325	0	0	500	
		Sub-total				500	0	0	0	0	500	0	500	0	0	0	0	0	175	0	325	0	0	500	
ECT907905 Downtown Yonge Streetscape Improvements																									
1	1	Downtown Yonge Streetscape Improvements		S2	03	474	0	0	0	0	474	0	474	0	0	0	0	0	0	324	150	0	0	474	
		Sub-total				474	0	0	0	0	474	0	474	0	0	0	0	0	0	324	150	0	0	474	
ECT907931 BIA Financing Program (2014) New																									
1	1	BIA Financing Program -2014	CW	S4	03	1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	0	0	1,150	350	0	1,500	
		Sub-total				1,500	0	0	0	0	1,500	0	1,500	0	0	0	0	0	0	0	1,150	350	0	1,500	
ECT907932 Baby Point Gate																									
1	1	Baby Point Gate		S4	03	25	0	0	0	0	25	0	25	0	0	0	0	0	0	25	0	0	0	25	
		Sub-total				25	0	0	0	0	25	0	25	0	0	0	0	0	0	25	0	0	0	25	
ECT907933 BIA Streetscape Improvement Program -2014																									
1	1	BIA Streetscape Improvement Program -2014	CW	S4	03	2,764	0	0	0	0	2,764	0	2,764	0	0	0	0	0	0	0	1,220	1,544	0	2,764	
		Sub-total				2,764	0	0	0	0	2,764	0	2,764	0	0	0	0	0	0	0	1,220	1,544	0	2,764	
ECT907934 Commercial Facade Improvement Program-2014																									
1	1	Commercial Facade Improvement -2014	CW	S4	04	256	300	0	0	0	556	0	556	0	0	0	0	0	0	0	0	556	0	556	
		Sub-total				256	300	0	0	0	556	0	556	0	0	0	0	0	0	0	0	556	0	556	
ECT907935 Mural Program-2014																									
1	1	Mural Program -2014	CW	S4	04	50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
		Sub-total				50	0	0	0	0	50	0	50	0	0	0	0	0	0	0	0	50	0	50	
ECT907936 BIA Streetscape Improvement Program																									
2	1	Additional BIA Streetscape Improvement Program	CW	S6	03	0	1,400	1,600	1,800	2,000	6,800	11,800	18,600	0	0	0	0	0	0	0	9,300	9,300	0	18,600	
2	2	Additional BIA Streetscape Improvement Program	CW	S4	03	1,400	0	0	0	0	1,400	0	1,400	0	0	0	0	0	0	0	700	700	0	1,400	
		Sub-total				1,400	1,400	1,600	1,800	2,000	8,200	11,800	20,000	0	0	0	0	0	0	0	10,000	10,000	0	20,000	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By													
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing		
<u>EDV906517 BIA Streetscape Improvement Program (2015-20</u>																									
2	1	BIA Streetscape Improvement Program (2015-2023)	CW	S6	03	0	3,464	3,464	3,464	3,464	13,856	17,320	31,176	0	0	0	0	0	0	0	14,130	17,046	0	31,176	
Sub-total						0	3,464	3,464	3,464	3,464	13,856	17,320	31,176	0	0	0	0	0	0	0	14,130	17,046	0	31,176	
<u>EDV906518 Mural Program (2015-2023)</u>																									
2	1	Mural Program (2015-2023)	CW	S6	04	0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450	
Sub-total						0	50	50	50	50	200	250	450	0	0	0	0	0	0	0	0	450	0	450	
<u>EDV906519 Commercial Facade Improvement Program (2015</u>																									
2	1	Commercial Facade Improvement Program (2014-2022)	CW	S6	04	0	256	556	556	556	1,924	2,780	4,704	0	0	0	0	0	0	0	0	4,704	0	4,704	
Sub-total						0	256	556	556	556	1,924	2,780	4,704	0	0	0	0	0	0	0	0	4,704	0	4,704	
Total Program Expenditure						37,198	19,205	12,135	12,445	12,535	93,518	62,592	156,110	1,020	2,848	0	1,632	7,778	3,182	2,271	32,660	104,720	0	156,110	

CITY OF TORONTO

Gross Expenditures (\$000's)

Appendix 3 - 2014 Recommended Capital Budget; 2015 to 2023 Capital Plan

Economic Development and Culture

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By													
		2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Provincial Grants & Subsidies				1,020	0	0	0	0	1,020	0	1,020	1,020	0	0	0	0	0	1,020				
		Federal Subsidy				2,738	0	0	110	0	2,848	0	2,848	0	2,848	0	0	0	0	2,848				
		Reserves (Ind. "XQ" Ref.)				55	317	165	165	165	867	765	1,632	0	0	0	1,632	0	0	1,632				
		Reserve Funds (Ind."XR" Ref.)				4,215	3,486	0	0	0	7,701	77	7,778	0	0	0	7,778	0	0	7,778				
		Capital from Current				3,182	0	0	0	0	3,182	0	3,182	0	0	0	3,182	0	0	3,182				
		Other1 (Internal)				1,893	328	0	0	0	2,221	50	2,271	0	0	0	0	2,271	0	2,271				
		Other2 (External)				8,680	2,770	2,370	2,470	2,570	18,860	13,800	32,660	0	0	0	0	0	32,660	32,660				
		Debt				15,416	12,304	9,600	9,700	9,800	56,820	47,900	104,720	0	0	0	0	0	104,720	104,720				
Total Program Financing						37,198	19,205	12,135	12,445	12,535	93,518	62,592	156,110	1,020	2,848	0	1,632	7,778	3,182	2,271	32,660	104,720	0	156,110

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)
S6	S6 New - Future Year (Commencing in 2015 & Beyond)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 4
2014 Recommended Cash Flow and
Future Year Commitments

Report Phase 2 - Program 03 Economic Development and Culture Program Phase 2 Part B Sub-Project Status S2 Part C Sub-Project Status S2,S3,S4,S5 Sub-Project Category 01,02,03,04,05,06,07

CITY OF TORONTO

Gross Expenditures (\$000's)

2014 Recommended Cash Flow and Future Year Commitments**Economic Development and Culture**

						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
Sub-Project No.	Project Name	Ward	Stat.	Cat.						Total	Total	Total	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable	Total Financing		
Priority	SubProj No.	Sub-project Name				2014	2015	2016	2017	2018	2014-2018	2019-2023	2014-2023											
ACH000010 Cultural Infrastructure Development																								
32	56	Franklin Carmichael Art Centre Expansion - FY	01	S4	04	300	0	0	0	0	300	0	300	0	0	0	0	0	0	0	0	300	0	300
42	72	Public Art Development Competitions-2013	CW	S2	05	3	0	0	0	0	3	0	3	0	0	0	0	0	3	0	0	0	0	3
19	73	The Guild Revitalization-2014	43	S4	04	700	500	0	0	0	1,200	0	1,200	0	0	0	0	200	0	0	0	1,000	0	1,200
23	74	Public Art Development -Pan Am	CW	S4	05	110	110	0	0	0	220	0	220	0	0	0	110	0	0	0	0	110	0	220
27	75	Public Art Development-Competitions	CW	S4	05	55	0	0	0	0	55	0	55	0	0	0	0	0	0	0	0	55	0	55
24	76	Public Art Development Viella Tarragona	11	S4	05	120	100	0	0	0	220	0	220	0	0	0	0	0	0	220	0	0	0	220
26	77	Public Art Development Dundas-Islington	05	S4	05	230	210	0	0	0	440	0	440	0	0	0	142	0	0	298	0	0	0	440
25	78	Public Art Development Bathurst-Vaughan	21	S4	05	90	60	0	0	0	150	0	150	0	0	0	0	0	150	0	0	0	0	150
1	79	Public Art - Viella Tarragona	11	S2	05	9	0	0	0	0	9	0	9	0	0	0	0	0	0	9	0	0	0	9
1	80	Public Art -Dundas Islington	11	S2	05	9	0	0	0	0	9	0	9	0	0	0	0	0	0	9	0	0	0	9
0	81	Prince Edward Viaduct Illumination - Luminous Veil	27	S4	05	1,600	0	0	0	0	1,600	0	1,600	0	0	0	0	1,600	0	0	0	0	0	1,600
Sub-total						3,226	980	0	0	0	4,206	0	4,206	0	0	0	252	1,800	3	686	0	1,465	0	4,206
ACH000011 Service Enhancement																								
9	35	Colborne Lodge Coach House	13	S2	04	250	0	0	0	0	250	0	250	0	0	0	0	0	200	0	0	50	0	250
1	40	Fort York Visitors Centre 2010-CF&PA	19	S2	04	3,931	0	0	0	0	3,931	0	3,931	850	1,918	0	0	0	0	126	1,037	0	0	3,931
1	45	Fort York Visitors Centre- 2012	19	S2	04	2,426	0	0	0	0	2,426	0	2,426	0	0	0	0	0	0	0	72	2,354	0	2,426
1	46	Fort York Visitor Centre 2011	19	S2	04	6,448	0	0	0	0	6,448	0	6,448	170	820	0	0	0	0	860	3,028	1,570	0	6,448
31	51	Todmorden Mills Museum Brewery-2014	29	S4	04	0	193	0	0	0	193	0	193	0	0	0	0	0	0	0	0	193	0	193
11	52	Fort York Landscape -2014	19	S4	04	500	500	0	0	0	1,000	0	1,000	0	0	0	0	0	0	0	1,000	0	0	1,000
0	54	Toronto Centre for the Arts-Main Stage Reconfigure	23	S4	04	2,253	4,672	0	0	0	6,925	0	6,925	0	0	0	0	3,463	0	0	0	3,462	0	6,925
Sub-total						15,808	5,365	0	0	0	21,173	0	21,173	1,020	2,738	0	0	3,463	200	986	5,137	7,629	0	21,173
ACH000012 Restoration/Preservation of Heritage Elements																								
2	135	Casa Loma Exterior Restoration - 2013 PA	27	S2	01	636	0	0	0	0	636	0	636	0	0	0	0	0	0	0	0	636	0	636
6	143	Scarborough Museum Restoration-2013	38	S2	03	228	0	0	0	0	228	0	228	0	0	0	0	0	30	0	0	198	0	228

CITY OF TORONTO

Gross Expenditures (\$000's)

2014 Recommended Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name Priority/SubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments							Current and Future Year Cash Flow Commitments Financed By											
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
ACH000012 Restoration/Preservation of Heritage Elements																								
4	144	Montgomery's Inn Restoration-2013	04	S2	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	0	100	0	100
28	146	Preventive Maintenance-2013	CW	S2	03	150	0	0	0	0	150	0	150	0	0	0	0	150	0	0	0	0	0	150
7	147	Todmorden Mills Centre-2013	29	S2	03	239	0	0	0	0	239	0	239	0	0	0	0	199	0	0	40	0	0	239
3	149	Fort York Restoration-2013	19	S2	03	377	0	0	0	0	377	0	377	0	0	0	0	302	0	0	75	0	0	377
5	151	Spadina Restoration-2013	22	S2	03	548	0	0	0	0	548	0	548	0	0	0	0	250	0	0	298	0	0	548
17	152	Cedar Ridge CRC Elevator-2013	44	S2	03	187	0	0	0	0	187	0	187	0	0	0	0	187	0	0	0	0	0	187
1	153	Casa Loma Roration 2014 and 2015	22	S2	01	2,180	1,922	0	0	0	4,102	0	4,102	0	0	0	1,600	0	0	0	2,502	0	0	4,102
58	154	Montgomery's Inn Tea Room-2014	04	S4	04	0	50	0	0	0	50	0	50	0	0	0	0	0	0	0	50	0	0	50
16	155	Scarborough Museum Restoration-2014	38	S4	03	100	0	0	0	0	100	0	100	0	0	0	0	0	0	0	100	0	0	100
14	156	Montgomery's Inn Restoration-2014	04	S4	03	182	174	0	0	0	356	0	356	0	0	0	0	0	0	0	356	0	0	356
34	157	Gibson House Restoration-2014	23	S4	03	0	50	0	0	0	50	0	50	0	0	0	0	0	0	0	50	0	0	50
17	158	Preventive Maintenance -2014	CW	S4	03	250	0	0	0	0	250	0	250	0	0	0	50	0	0	0	200	0	0	250
12	159	Todmorden Mills Centre-2014	29	S4	03	300	150	0	0	0	450	0	450	0	0	0	0	0	0	0	450	0	0	450
18	160	Outdoor Public Art -2014	CW	S4	03	200	0	0	0	0	200	0	200	0	0	0	0	0	100	0	100	0	0	200
10	161	Fort York Restoration-2014	19	S4	03	221	150	0	0	0	371	0	371	0	0	0	0	0	0	0	371	0	0	371
15	162	Windfields Estate Restoration-2014	25	S4	03	560	0	0	0	0	560	0	560	0	0	0	0	0	0	0	560	0	0	560
Sub-total						6,458	2,496	0	0	0	8,954	0	8,954	0	0	0	0	1,650	1,118	100	0	6,086	0	8,954
ACH000013 Refurbishment and Rehabilitation																								
54	23	Cedar Ridge Interiors - FY	44	S2	03	18	0	0	0	0	18	0	18	0	0	0	0	18	0	0	0	0	0	18
28	28	Todmorden Mills Interiors	29	S4	03	191	0	0	0	0	191	0	191	0	0	0	0	0	0	0	191	0	0	191
19	39	Fort York Interiors - 2013	19	S2	03	500	0	0	0	0	500	0	500	0	0	0	0	500	0	0	0	0	0	500
30	40	Todmorden Mills Interiors - 2013	26	S2	03	320	0	0	0	0	320	0	320	0	0	0	0	320	0	0	0	0	0	320
30	41	Fort York Interiors	19	S4	03	55	0	0	0	0	55	0	55	0	0	0	0	0	0	0	55	0	0	55

CITY OF TORONTO

Gross Expenditures (\$000's)

2014 Recommended Cash Flow and Future Year Commitments

Economic Development and Culture

Sub- Project No. Project Name PrioritySubProj No. Sub-project Name Ward Stat. Cat.						Current and Future Year Cash Flow Commitments						Current and Future Year Cash Flow Commitments Financed By												
						2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing	
<u>ECT907936 BIA Streetscape Improvement Program</u>																								
2	2	Additional BIA Streetscape Improvement Program	CW	S4	03	1,400	0	0	0	0	1,400	0	1,400	0	0	0	0	0	0	700	700	0	1,400	
Sub-total						1,400	0	0	0	0	1,400	0	1,400	0	0	0	0	0	0	700	700	0	1,400	
Total Program Expenditure						37,198	9,516	0	0	0	46,714	0	46,714	1,020	2,738	0	252	7,551	3,182	2,121	9,180	20,671	0	46,714

CITY OF TORONTO

Gross Expenditures (\$000's)

2014 Recommended Cash Flow and Future Year Commitments

Economic Development and Culture

		Current and Future Year Cash Flow Commitments and Estimates									Current and Future Year Cash Flow Commitments and Estimates Financed By													
		2014	2015	2016	2017	2018	Total 2014-2018	Total 2019-2023	Total 2014-2023	Provincial Grants and Subsidies	Federal Subsidy	Development Charges	Reserve Reserves	Reserve Funds	Capital from Current	Other 1	Other2	Debt - Recoverable Debt	Total Financing					
Sub- Priority	Project No. SubProj No.	Project Name Sub-project Name	Ward	Stat.	Cat.																			
Financed By:																								
		Provincial Grants & Subsidies				1,020	0	0	0	0	1,020	0	1,020	1,020	0	0	0	0	0	1,020				
		Federal Subsidy				2,738	0	0	0	0	2,738	0	2,738	0	2,738	0	0	0	0	2,738				
		Reserves (Ind. "XQ" Ref.)				55	197	0	0	0	252	0	252	0	0	252	0	0	0	252				
		Reserve Funds (Ind."XR" Ref.)				4,215	3,336	0	0	0	7,551	0	7,551	0	0	7,551	0	0	0	7,551				
		Capital from Current				3,182	0	0	0	0	3,182	0	3,182	0	0	3,182	0	0	0	3,182				
		Other1 (Internal)				1,893	228	0	0	0	2,121	0	2,121	0	0	0	2,121	0	0	2,121				
		Other2 (External)				8,680	500	0	0	0	9,180	0	9,180	0	0	0	9,180	0	0	9,180				
		Debt				15,416	5,255	0	0	0	20,671	0	20,671	0	0	0	0	20,671	0	20,671				
Total Program Financing						37,198	9,516	0	0	0	46,714	0	46,714	1,020	2,738	0	252	7,551	3,182	2,121	9,180	20,671	0	46,714

Status Code	Description
S2	S2 Prior Year (With 2014 and/or Future Year Cashflow)
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost(Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 5

2014 Recommended Capital Projects with Financing Details

(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
2014 Recommended Capital Project with Financing Details
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2014	Financing											
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable		
1	<u>ACH000012</u>	<u>Restoration/Preservation of Heritage Elements</u>														
1	153 Casa Loma Rsortation 2014 and 2015	1/1/2014	12/12/2015	2,180	0	0	0	0	800	0	0	0	1,380	0		
2	135 Casa Loma Exterior Restoration - 2013 PA	1/1/2012	12/31/2014	636	0	0	0	0	0	0	0	0	636	0		
3	149 Fort York Restoration-2013	1/1/2014	12/31/2014	377	0	0	0	0	0	302	0	0	75	0		
4	144 Montgomery's Inn Restoration-2013	1/1/2014	12/31/2014	100	0	0	0	0	0	0	0	0	100	0		
5	151 Spadina Restoration-2013	1/1/2014	12/31/2014	548	0	0	0	0	0	250	0	0	298	0		
6	143 Scarborough Museum Restoration-2013	1/1/2014	12/31/2014	228	0	0	0	0	0	30	0	0	198	0		
7	147 Todmorden Mills Centre-2013	1/1/2014	12/31/2014	239	0	0	0	0	0	199	0	0	40	0		
10	161 Fort York Restoration-2014	1/1/2014	12/31/2015	221	0	0	0	0	0	0	0	0	221	0		
12	159 Todmorden Mills Centre-2014	1/1/2014	12/31/2015	300	0	0	0	0	0	0	0	0	300	0		
14	156 Montgomery's Inn Restoration-2014	1/1/2014	12/31/2015	182	0	0	0	0	0	0	0	0	182	0		
15	162 Windfields Estate Restoration-2014	1/1/2014	12/31/2015	560	0	0	0	0	0	0	0	0	560	0		
16	155 Scarborough Museum Restoration-2014	1/1/2014	12/31/2020	100	0	0	0	0	0	0	0	0	100	0		
17	152 Cedar Ridge CRC Elevator-2013	1/1/2013	12/31/2014	187	0	0	0	0	0	187	0	0	0	0		
17	158 Preventive Maintenance -2014	1/1/2014	12/31/2015	250	0	0	0	0	50	0	0	0	200	0		
18	160 Outdoor Public Art -2014	1/1/2014	12/31/2015	200	0	0	0	0	0	0	100	0	100	0		
28	146 Preventive Maintenance-2013	1/1/2013	12/31/2014	150	0	0	0	0	0	150	0	0	0	0		
	Project Sub-total:			6,458	0	0	0	0	850	1,118	100	0	4,390	0		
1	<u>ECT907743</u>	<u>IT Projects</u>														
1	6 Event & Film Online Permitting	1/1/2014	12/31/2014	500	0	0	0	0	0	0	0	0	500	0		
	Project Sub-total:			500	0	0	0	0	0	0	0	0	500	0		
1	<u>ECT907821</u>	<u>BIA Streetscape Improvement Program(2013) New</u>														
1	1 BIA Streetscape Improvement Program(2013)New	1/1/2013	12/31/2014	995	0	0	0	0	0	498	0	498	0	0		
	Project Sub-total:			995	0	0	0	0	0	498	0	498	0	0		
1	<u>ECT907822</u>	<u>Commercial Facade Improvement Program (2013) New</u>														
1	1 Commercial Facade Improvement(2013)New	1/1/2014	12/31/2014	300	0	0	0	0	0	0	0	0	300	0		
	Project Sub-total:			300	0	0	0	0	0	0	0	0	300	0		
1	<u>ECT907903</u>	<u>BIA Financing Program (2013) New</u>														
1	1 BIA Financing Program (2013) New	1/1/2013	12/31/2014	500	0	0	0	0	0	175	0	325	0	0		
	Project Sub-total:			500	0	0	0	0	0	175	0	325	0	0		
1	<u>ECT907905</u>	<u>Downtown Yonge Streetscape Improvements</u>														
1	1 Downtown Yonge Streetscape Improvements	10/31/2014	10/31/2014	474	0	0	0	0	0	0	324	150	0	0		
	Project Sub-total:			474	0	0	0	0	0	0	324	150	0	0		



CITY OF TORONTO
2014 Recommended Capital Project with Financing Details
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2014	Financing									
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable
1	<u>ECT907931 BIA Financing Program (2014) New</u>													
1	1 BIA Financing Program -2014	1/1/2014	12/31/2014	1,500	0	0	0	0	0	0	0	1,150	350	0
	Project Sub-total:			1,500	0	0	0	0	0	0	0	1,150	350	0
1	<u>ECT907932 Baby Point Gate</u>													
1	1 Baby Point Gate	1/1/2014	12/31/2014	25	0	0	0	0	0	0	25	0	0	0
	Project Sub-total:			25	0	0	0	0	0	0	25	0	0	0
1	<u>ECT907933 BIA Streetscape Improvement Program -2014</u>													
1	1 BIA Streetscape Improvement Program -2014	1/1/2014	12/31/2014	2,764	0	0	0	0	0	0	0	1,220	1,544	0
	Project Sub-total:			2,764	0	0	0	0	0	0	0	1,220	1,544	0
1	<u>ECT907934 Commercial Facade Improvement Program-2014</u>													
1	1 Commercial Facade Improvement -2014	1/1/2014	12/31/2014	256	0	0	0	0	0	0	0	0	256	0
	Project Sub-total:			256	0	0	0	0	0	0	0	0	256	0
1	<u>ECT907935 Mural Program-2014</u>													
1	1 Mural Program -2014	1/1/2014	12/31/2014	50	0	0	0	0	0	0	0	0	50	0
	Project Sub-total:			50	0	0	0	0	0	0	0	0	50	0
1	<u>ECT907936 BIA Streetscape Improvement Program</u>													
2	2 Additional BIA Streetscape Improvement Program	1/1/2014	12/31/2014	1,400	0	0	0	0	0	0	0	700	700	0
	Project Sub-total:			1,400	0	0	0	0	0	0	0	700	700	0
2	<u>ACH000016 Major Maintenance</u>													
1	55 John Street Roundhouse 2009- CF	1/1/2009	12/31/2014	34	0	0	0	0	34	0	0	0	0	0
2	83 Alumnae Theatre - 2013	1/1/2013	12/31/2014	400	0	0	0	0	0	0	0	0	400	0
4	66 John St. Roundhouse Museu 2010-CF	1/1/2011	12/31/2014	604	0	0	0	0	604	0	0	0	0	0
8	84 Franklin Carmichael - 2013	1/1/2014	12/31/2014	114	0	0	0	0	0	44	0	0	70	0
20	91 Berkley Theatre Capital Maintenance 2014	1/1/2014	12/31/2015	275	0	0	0	0	0	0	0	0	275	0
22	85 Berkley Theatre - 2013	1/1/2013	12/31/2014	118	0	0	0	0	0	118	0	0	0	0
22	92 Life Safety Security Updates 2014	1/1/2014	12/31/2014	50	0	0	0	0	0	0	0	0	50	0
36	89 Life Safety Security Upgrades - 2013	1/1/2013	12/31/2014	100	0	0	0	0	0	100	0	0	0	0
44	86 Young People's Theatre - 2013	1/1/2013	12/31/2014	60	0	0	0	0	0	60	0	0	0	0
48	87 Legislated Mechanical & Electrical - 2013	1/1/2013	12/31/2014	8	0	0	0	0	0	8	0	0	0	0
	Project Sub-total:			1,763	0	0	0	0	638	330	0	0	795	0
3	<u>ACH000011 Service Enhancement</u>													
0	54 Toronto Centre for the Arts-Main Stage Reconfigure	1/1/2014	12/31/2015	2,253	0	0	0	0	1,127	0	0	0	1,126	0
1	40 Fort York Visitors Centre 2010-CF&PA	9/9/2009	12/31/2014	3,931	850	1,918	0	0	0	0	126	1,037	0	0

(Phase 2) 03-Economic Development and Culture

Sub-Project Category: 01,02,03,04,05,06,07

Type: B Sub-Project Status: S2

Type: C Sub-Project Status: S2,S3,S4,S5



CITY OF TORONTO
2014 Recommended Capital Project with Financing Details
Economic Development and Culture
Sub-Project Summary

Project/Financing Priority Project	Project Name	Start Date	Completion Date	2014	Financing										
				Cash Flow	Provincial Grants Subsidies	Federal Subsidy	Developmt Charges	Reserves	Reserve Funds	Capital From Current	Other 1	Other 2	Debt	Debt - Recoverable	
3	<u>ACH000011</u>	<u>Service Enhancement</u>													
1	45 Fort York Visitors Centre- 2012	1/1/2012	12/31/2014	2,426	0	0	0	0	0	0	0	72	2,354	0	
1	46 Fort York Visitor Centre 2011	1/1/2011	12/31/2014	6,448	170	820	0	0	0	0	860	3,028	1,570	0	
9	35 Colborne Lodge Coach House	1/1/2014	12/31/2014	250	0	0	0	0	0	200	0	0	50	0	
11	52 Fort York Landscape -2014	1/1/2014	12/31/2015	500	0	0	0	0	0	0	0	500	0	0	
	Project Sub-total:			15,808	1,020	2,738	0	0	1,127	200	986	4,637	5,100	0	
3	<u>ACH000015</u>	<u>Collections Care</u>													
40	25 Large Artifact Care - 2013	1/1/2013	12/31/2014	20	0	0	0	0	0	20	0	0	0	0	
	Project Sub-total:			20	0	0	0	0	0	20	0	0	0	0	
5	<u>ACH000010</u>	<u>Cultural Infrastructure Development</u>													
0	81 Prince Edward Viaduct Illumination - Luminous Veil	1/1/2014	12/31/2014	1,600	0	0	0	0	1,600	0	0	0	0	0	
1	79 Public Art - Viella Tarragona	1/1/2014	12/31/2014	9	0	0	0	0	0	0	9	0	0	0	
1	80 Public Art -Dundas Islington	1/1/2013	12/31/2014	9	0	0	0	0	0	0	9	0	0	0	
19	73 The Guild Revitalization-2014	1/1/2014	12/31/2015	700	0	0	0	0	0	0	0	0	700	0	
23	74 Public Art Development -Pan Am	1/1/2014	12/31/2015	110	0	0	0	55	0	0	0	0	55	0	
24	76 Public Art Development Viella Tarragona	1/1/2014	12/31/2015	120	0	0	0	0	0	0	120	0	0	0	
25	78 Public Art Development Bathurst-Vaughan	1/1/2014	12/31/2015	90	0	0	0	0	0	0	90	0	0	0	
26	77 Public Art Development Dundas-Islington	1/1/2014	12/31/2015	230	0	0	0	0	0	0	230	0	0	0	
27	75 Public Art Development-Competitions	1/1/2014	12/31/2014	55	0	0	0	0	0	0	0	0	55	0	
32	56 Franklin Carmichael Art Centre Expansion - FY	1/1/2014	12/31/2014	300	0	0	0	0	0	0	0	0	300	0	
42	72 Public Art Development Competitions-2013	1/1/2013	12/31/2014	3	0	0	0	0	0	3	0	0	0	0	
	Project Sub-total:			3,226	0	0	0	55	1,600	3	458	0	1,110	0	
6	<u>ACH000013</u>	<u>Refurbishment and Rehabilitation</u>													
19	39 Fort York Interiors - 2013	1/1/2013	12/31/2014	500	0	0	0	0	0	500	0	0	0	0	
28	28 Todmorden Mills Interiors	9/9/2014	12/31/2014	191	0	0	0	0	0	0	0	0	191	0	
29	42 Museums Interiors Planning	4/26/2013	4/26/2013	75	0	0	0	0	0	0	0	0	75	0	
30	40 Todmorden Mills Interiors - 2013	1/1/2013	12/31/2014	320	0	0	0	0	0	320	0	0	0	0	
30	41 Fort York Interiors	1/1/2014	12/31/2014	55	0	0	0	0	0	0	0	0	55	0	
54	23 Cedar Ridge Interiors - FY	1/1/2013	12/31/2014	18	0	0	0	0	0	18	0	0	0	0	
	Project Sub-total:			1,159	0	0	0	0	0	838	0	0	321	0	
Program Total:				37,198	1,020	2,738	0	55	4,215	3,182	1,893	8,680	15,416	0	

Status Code	Description
S3	S3 Prior Year - Change of Scope 2014 and/or Future Year Cost\Cashflow)
S4	S4 New - Stand-Alone Project (Current Year Only)
S5	S5 New (On-going or Phased Projects)

Category Code	Description
01	Health and Safety C01
02	Legislated C02
03	State of Good Repair C03
04	Service Improvement and Enhancement C04
05	Growth Related C05
06	Reserved Category 1 C06
07	Reserved Category 2 C07

Appendix 6

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Reserve / Reserve Fund CasaLoma Capital Maintenance XR1501	Beginning Balance as of Jan. 1, 2013	810	810	811	811	1,611	1,611	1,611	1,611	1,611	1,611	1,611	1,611	
	Contributions / (Withdrawals)													
	Casa Loma Restoration		(799)	(800)										(1,599)
	Total Withdrawals		(799)	(800)	-	-	-	-	-	-	-	-	-	(1,599)
	Contributions / Interest		800	800	800									2,400
Total Reserve Fund Balance at Year-End		810	811	811	1,611	1,611	1,611	1,611	1,611	1,611	1,611	1,611	1,611	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Reserve / Reserve Fund Heritage Reserve Fun XR1019	Beginning Balance as of Jan. 1, 2013	108	108	58	58	58	58	58	58	58	58	58	58	
	Contributions / (Withdrawals)													
	Young's People Theatre Maintenance Preventive Maintenance		(50)								(50)			(50)
	Total Withdrawals		(50)	-	-	-	-	-	-	-	-	-	-	(50)
	Contributions / Interest													-
Total Reserve Fund Balance at Year-End		108	58	58	58	58	58	58	58	58	58	58	58	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)	
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan		
Reserve / Reserve Fund Guild Inn Reserve Fund XR3002	Beginning Balance as of Jan. 1, 2013	200	200	200	0	0	0	0	0	0	0	0	0	
	Contributions / (Withdrawals)													
	Guild Revitalization			(200)										(200)
	Total Withdrawals		-	(200)	-	-	-	-	-	-	-	-	-	(200)
	Contributions / Interest													-
Total Reserve Fund Balance at Year-End		200	200	0	0	0	0	0	0	0	0	0	0	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
Reserve / Reserve Fund Public Art Reserve XQ4002	Beginning Balance as of Jan. 1, 2013	152	152	97	(220)	(385)	(550)	(715)	(880)	(1,030)	(1,180)	(1,330)	
	Contributions / (Withdrawals)												
	Public Art		(55)	(317)	(165)	(165)	(165)	(165)	(150)	(150)	(150)	(150)	(1,632)
	Total Withdrawals		(55)	(317)	(165)	(165)	(165)	(165)	(150)	(150)	(150)	(150)	(1,632)
	Contributions / Interest												-
Total Reserve Fund Balance at Year-End		152	97	(220)	(385)	(550)	(715)	(880)	(1,030)	(1,180)	(1,330)	(1,480)	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
Toronto Centre for the Arts Improvement XR3007	Beginning Balance as of Jan. 1, 2013	7,801	7,801	6,574	4,138	4,038	4,038	4,038	4,038	4,038	4,038	4,038	
	Contributions from Theatre		200	200	200								600
	Minor Capital Repairs - Operating Budget		(300)	(300)	(300)								(900)
	Main Stage Reconfigure		(1,127)	(2,336)									(3,463)
	Total Withdrawals		(1,227)	(2,436)	(100)	-	-	-	-	-	-	-	(3,463)
	Contributions / Interest												-
Total Reserve Fund Balance at Year-End		7,801	6,574	4,138	4,038	4,038	4,038	4,038	4,038	4,038	4,038	4,038	

* Based on the 3rd Quarter Variance Report

Appendix 6

2014 Reserve / Reserve Fund Review (In \$000s)

Reserve/Reserve Fund Review - Program Specific

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
Land Acquisition- Parks, Forestry & Rec XR1214	Beginning Balance as of Jan. 1, 2013	779	779	141	141	141	141	141	141	141	141	141	141
	Contributions / (Withdrawals)												
	John St. Theatre Maintenance		(638)										(638)
	Total Withdrawals		(638)	-	-	-	-	-	-	-	-	-	(638)
	Contributions / Interest												
Total Reserve Fund Balance at Year-End		779	141	141	141	141	141	141	141	141	141	141	

* Based on the 3rd Quarter Variance Report

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
16 Ryerson Cap Maint XR3213	Beginning Balance as of Jan. 1, 2013	256	256	256	106	106	106	106	106	79	79	79	79
	Contributions / (Withdrawals)												
	Theatre Pass Muraille			(150)					(27)				(177)
	Total Withdrawals		-	(150)	-	-	-	-	(27)	-	-	-	(177)
	Contributions / Interest												
Total Reserve Fund Balance at Year-End		256	256	106	106	106	106	79	79	79	79	79	

* Based on the 3rd Quarter Variance Report

Reserve/Reserve Fund Review – Corporate

Reserve / Reserve Fund Name	Project / SubProject Name and Number	Projected Balance as at Dec 31, 2013 *	Contributions / (Withdrawals)										2014 - 2023 Total Contributions / (Withdrawals)
			2014 Budget	2015 Plan	2016 Plan	2017 Plan	2018 Plan	2019 Plan	2020 Plan	2021 Plan	2022 Plan	2023 Plan	
Major Special Events Reserve Fund XR1218	Beginning Balance as of Jan. 1, 2013	12,180	12,180	5,409	644	350	350	350	350	350	350	350	350
	Contributions / (Withdrawals)												
	Prince Edward Viaduct Illumination		(1,600)										(1,600)
	Total Withdrawals		(1,600)	-	-	-	-	-	-	-	-	-	(1,600)
	Other Programs - Draws -		(5,170)	(4,766)	(294)								
	Contributions / Interest												
Total Reserve Fund Balance at Year-End		12,180	5,409	644	350	350	350	350	350	350	350	350	